

**Annual Budget**  
2012/2013



## **Annual Budget**

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## Statement by the Mayor



This year, as in previous years, budget deliberations have been a taxing time for Councillors and officers. We have spent nearly six months workshopping and considering the way forward in the 2012-2013 Annual Budget.

It is evident as you drive, cycle or walk through our City, that we continue our strong growth pattern. On average, we are rolling out a new suburban street each week and several new neighbourhoods a year and over the next 25 years, we will add the equivalent of three Albany cities to the City of Armadale.

This growth is not only manifested in new homes being built but also new parks and reserves and the continual refurbishment of existing ones. A new community and sporting facility is currently being built in Piara Waters which will be similar to the recently completed facility at Frye Park in Kelmscott.

A new shopping centre was recently opened to serve the established community of West Armadale on Armadale and Eighth Roads, and a similar shopping centre is in the planning stages to serve the needs of our new western suburb neighbourhoods on Nicholson Road in Harrisdale.

Two new localities, Haynes and Hilbert, are well advanced with new homes being built and occupied. A future district town centre will be added in a few years' time to service those new neighbourhoods.

This budget attempts to find the balance of upgrading or replacing old infrastructure in established neighbourhoods and adding new facilities in our new suburbs.

Once again Council is delivering a budget based on the smallest rate rise which will still enable us to deliver the services, facilities and growth this community needs and deserves as a strategic regional centre. This is a relatively low percentage increase when compared to other local governments in the State.

This year's modest rate increase of 5% will allow us to continue the work we started over ten years ago to bring a new face and image to the City of Armadale.

Three highly visible projects currently underway and to be completed in this financial year are the realignment of the Armadale Road, Abbey Road and Railway Avenue intersection (with the addition of traffic lights), new traffic lights at Armadale Road and Seville Drive and the very overdue traffic lights on the Tonkin Highway and Champion Drive intersection.

Bringing a balance of industrial and commercial uses into the City in an effort to correct the reliance on residential rates continues to be a priority. Recognition of the Armadale CBD as a regional centre surrounded by growing suburbs means more and more people are attracted to the Centre for business and retail purposes, which in turn leads to more business investment and jobs.

Our Council is proud of the efforts of staff and the community in bringing this positive change to the City of Armadale. The community keep telling us how much they value the new facilities now available.

The next major advancement will be the Forrestdale Business Park which is already underway with two major traders moving in. These major names will encourage other businesses to invest in the area which will again provide employment and convenient facilities for residents.

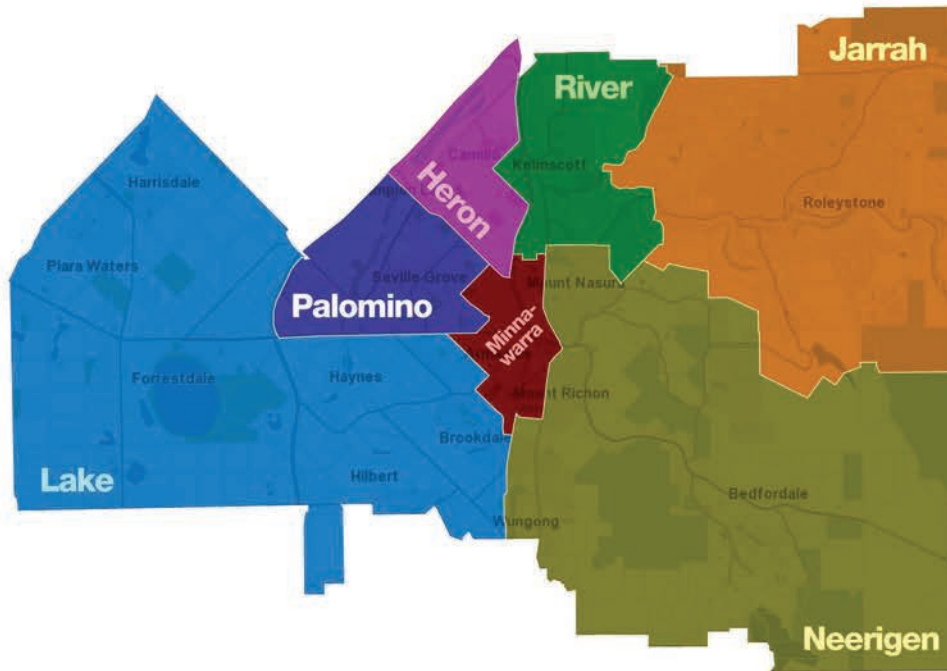
This budget will also address the important issue of carbon emissions from our Hopkinson Road Landfill facility. The reduction or elimination of those emissions will reduce our carbon liability which would otherwise attract a carbon tax in future years.

All of our suburbs are benefitting from the work done during the past several months to improve community facilities. With the creation of community hubs around some of our most important recreation reserves such as Cross Park in Roleystone, Rushton Park in Kelmscott, John Dunn West Kelmscott, Bob Blackburn in Seville Grove and Gwynne Park in Armadale.

Every time we ask our community what is important to them, parks and open spaces are always very close to the top of the list. In response to this we have put increased efforts into rejuvenating and maintaining the picturesque parks that surround our CBD and providing beautiful pockets for recreation and enjoyment throughout our suburbs.

Watching the development and growth of our district motivates us to work even harder to deliver better and more efficient services to this wonderful, passionate and vibrant community.

**Cr Henry Zelones JP**  
**Mayor**



River Ward	
 <p><b>Cr Henry Zelones JP Mayor</b> Telephone 9495 4838</p>	 <p><b>Cr Ruth Butterfield Deputy Mayor</b> Telephone 9390 1459</p>
Heron Ward	
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Palomino Ward	
 <p><b>Cr Melissa Northcott</b> Telephone 9399 6938</p>	 <p><b>Cr Laurie Sargeson</b> Telephone 9399 4002</p>

## Chief Executive's Foreword



When I reported at this time last year I reflected on the impact of the February 2011 bushfire and March 2011 arson attacks. At the time I optimistically hoped that we had weathered the storm and could move quickly on. Sadly, for some in our community the wheels of recovery move slowly and the City itself felt the burden well into 2012.

So we commence another financial year knowing some of our programs and projects are in “catch-up” mode and the Budget process this year has been conducted under considerable pressure. However, we have a “new” Mayor and Council elected in October 2011 and it's time for the organisation to move back onto the front foot as the second decade of our district's largest growth phase gets into full swing.

The first decade of this century will be remembered for the growth of our City centre, construction of the Tonkin highway, Champion Lakes Regatta Centre and creation of the new suburbs of Piara Waters and Harrisdale. The current decade will see rapid growth of further suburbs in Haynes and Hilbert, consolidation and infill of the existing suburbs, a new justice and civic precinct to complement the commercial development of the Armadale City Centre, and a myriad of other projects (alluded to by the Mayor) under way throughout our whole district.

It's important we keep our eye on these “big picture” objectives as we adopt this year's budget of over \$133M. Local Government is big business and as a corporation we must measure ourselves on strategic progress. This Budget allocates the resources to our professional staff to deliver the programs, policies and projects set by the Council.

Any business in 2012 has to be fundamentally aware of the external financial and economic environment. This year Council set a modest increase in rates, but it has become increasingly difficult to present an effective Budget that will deliver the services required by our growing community. Indeed, a number of recommended new staff positions could not be met for the coming year.

What we have included though is a suite of additional services and projects. Once again we've added resources to our bushland management and roadside verge management in the hills to ensure we minimize fuel loads and fire risk in those areas. The City also took on an additional 24 ha of developed public open space in 2011/12, with a further 11ha to be developed in 2012/13.

Our Council, along with the City of Wanneroo, is leading an approach to the State Government to increase the allocation of land and funding for active recreation facilities. We are also leading in the development of co-location of recreation facilities at school sites, aimed at getting the optimum use of land (and water) as our suburbs grow. This will help ensure that our children and grandchildren get the same recreation opportunities as previous generations. We are working with the Department of Sport & Recreation to increase awareness of the benefits of organized sport in the development of socializing skills, mental resilience and physical well-being of our young citizens.

In 2012/13, Armadale will be strongly advocating to the State Government that the Armadale courthouse and police station should be relocated to a new Justice Precinct between Church Avenue and Prospect Road. Preliminary plans and estimates have been prepared but the project failed to make the forward-estimates announced earlier this year. Relocation of the courthouse will allow development of a new Civic Precinct to house future City and Government resources.

The City needs to implement Stage 1 of the new Civic Precinct simply to house its immediate staff needs. Our City's population grew by 5.4% in 2011, over twice the rate of growth of suburban Perth. Continued delivery of the quality of service now expected in our area means additional staff, additional office space, better communications, more parking and good public access. These plans can wait no longer.

Finally, with the recent appointment of both Organisational Development and Economic Development Officers, the City will prepare both a Workforce Development Strategy and Economic Development Strategy, two of the last vital elements of a new Integrated Planning and Reporting Framework (IPRF) now required by the Department of Local Government.

These are just examples of the types of issues tackled daily on your behalf by the City's staff.

I would like to express my thanks to the elected members, staff and volunteers for their dedication to a single cause – a better quality of life for all in the district of Armadale.

**Ray Tame**  
**Chief Executive Officer**

## The Organisation

### Chief Executive's Office



#### Ray Tame

Chief Executive Officer

The Chief Executive Officer is responsible for the overall management and strategic direction of the City of Armadale. He also provides the link between the organisation and the elected Council.

The Executive Team consists of four Executive Directors who oversee the following directorates:

- Corporate Services
- Development Services
- Technical Services
- Community Services

### Corporate Services



#### Tony Maxwell

Executive Director

The Corporate Services Directorate is responsible for the following areas:

- Financial management
- IT and records management
- Councillor services and governance
- Rating
- Administration
- Electoral matters

### Development Services



#### Ian MacRae

Executive Director

The Development Services Directorate is responsible for the following areas:

- Planning and development
- Town Planning Schemes
- Land use
- Building and health control
- Noise control
- Immunisation
- Signage

### Technical Services



#### Kevin Ketterer

Executive Director

The Technical Services Directorate is responsible for the following areas:

- Roads
- Footpaths and drainage
- Building maintenance
- Parks and reserves
- Waste and recycling collections
- Composting and landfill
- Maintenance of Council assets
- Support services
- Environment

### Community Services



#### Yvonne Coyne

Executive Director

The Community Services Directorate is responsible for the following areas:

- Community development
- Recreation and leisure
- Library and Heritage Services
- Museums
- Tourism
- Fire and Emergency Services
- Rangers
- Community events
- Leisure Services

## **Chief Executive's Office**

The Chief Executive's Office reports to the City Strategy Committee and is responsible for -

### Chief Executive's Office

The responsibility for core organisational services, leadership and strategic direction of the City.

### City Projects

Concept, design, funding and delivery of major strategic projects for the City.

### Human Resources

The administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment.

### Public Relations

All facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

### Economic Development

Encourage investment and employment opportunities throughout the City in accord with the City's Economic Development Strategy.

## **Looking Forward**

The Chief Executive's Office is committed to achieving the following goals during the 2012-2013 financial year -

### *Workforce Planning*

With the introduction of the Integrated Planning Framework the City will revise its approach to workforce planning. The new workforce plan will be used to shape our workforce to ensure it is capable of delivering organisational objectives now and in the future. The City has now appointed an officer dedicated to development of the organisation's knowledge and workforce planning.

### *Recruitment and Retention*

Attracting and retaining high quality staff will continue to be major areas of focus for the Human Resources Management Area. As the economy continues to improve the City will face increased pressure to maintain its workforce and grow with population increase.

### *Industrial Relations and Agreements*

The City's Enterprise Agreement is entering its final year of operation, so negotiations for a new agreement will commence in January 2012. The new agreement will provide a sound platform to promote the City in the WA employment market and help retain valuable human resources. The cost of the City's agreement rose markedly in 2011/12 and this will have to be balanced against competition from other employment sectors as a new agreement is negotiated.

### *Occupational Safety and Health*

The City continues to show a commitment to Occupational Safety and Health. The Occupational Safety and Health Management Plan is continually developed, which is aligned with the City of Armadale's Strategic Plan

### *Media*

The Communications team will be continuing to work with the local media to provide proactive and effective media information to our community and a broader audience. We will continue to explore opportunities to promote the City and also tailor information to specific media outlets. This will increase potential for coverage of local issues and provide opportunity for exclusive feature stories.

### *Advertising*

The City will review advertising and promotions for the organisation, especially for events, tourism and major projects. We will further investigate the potential of new advertising mediums and continue to ensure the best possible coverage of City events and projects through advertising and public relations opportunities.

### *Style Guide*

The City's Style Guide will be reviewed during this financial year. This document should be reviewed regularly and periodically updated to reflect the evolving corporate image of the City and its community. The review will seek to refresh the look and feel of the City's overall image and provide professional consistency to all publications and documentation from across the organisation. It may incorporate use of logo, colour fonts, branding, templates, publications, leaflets, posters, presentations, electronic media, website, signage and anywhere that the City is represented, to ensure a cohesive image of the City is presented across everything we do.

### *City Views*

City Views will be reviewed in line with the review of the Style Guide. We will continue to tailor it to the market and make it more appealing to readers. The Communications team will also evaluate distribution of the document, considering all options, to ensure we are effectively communicating to the whole community.

### *Bakers House Refurbishment*

Preliminary work on the refurbishment of Bakers House, the 500m<sup>2</sup> granite homestead in Harrisdale, commenced in 2011-12. Refurbishment of the existing structure and construction of the new toilet block starts in earnest in July 2012. This project will transform the homestead into a community facility with multi-purpose functional spaces whilst still retaining the charming character of the structure. Due to project scheduling, \$900,000 will be carried forward from 2011-12.

### *Piara Waters (North) Community and Sporting Facility*

Design and planning of the Piara Waters (North) Community and Sporting Facility commenced in the previous year, with construction of the playing field and sports lighting commencing in July 2012. The second stage of the works – a 750 m<sup>2</sup> sports and community pavilion, car park and children's playground is due to commence in the last quarter of 2012. With a total project budget in excess of \$6 million including just over \$4 million in carry forwards, the facility is expected to be completed in mid 2013.

### *Abbey Road Redevelopment*

Following the construction of the Abbey Road / Railway Avenue road project, the redevelopment of the surrounding land parcels can take place. Carried forward funding of approximately \$6 million will be used to deliver this project.



### *Economic Development*

The primary focus of our Economic Development Manager commencing in July will be to oversee the preparation of the City's Economic Development Strategy, engage with the City's business community and foster and aggressively pursue the advancement of signature developments such as Forrestdale Business Park. The primary objective of this officer over forthcoming years will be the strategic attraction of economic investment, creation of employment and promotion of enterprise within the district. A consultant will be appointed to develop the Economic Development Strategy which will be integrated into the City's Integrated Planning Framework and Strategic Plan.

**Ray Tame**

**Chief Executive Officer**

## **Corporate Services**

The Corporate Services Directorate reports to the City Strategy Committee and provides primary support services to the other Directorates. The Directorate is responsible for the provision of essential governance, administrative and financial management and accounting services to the City, and comprises the following –

### Corporate Services Management

The administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.

### Finance

The administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.

### Governance and Administration (inc Customer Services and Records)

The provision of governance services, such as preparation of policy documents, statutory reviews and the maintenance of statutory registers. The area also includes the administration of corporate office requirements, including reception, record keeping, photocopying, print production, stationery, and insurance related matters.

### IT Services

The provision, operation and maintenance of corporate computing systems, including software management, hardware management, printing and consumables and telephone and communication networks.

### Rates

The administration, and maintenance, of rate records and rating valuations.

Corporate Services is also responsible for a number of other key functional areas, namely –

- Corporate Revenue (Rates etc)
- Corporate Debt Management
- Property Leases and Rentals

The details of these functional areas are also reported to the City Strategy Committee of Council.

## **Looking Forward**

The Corporate Services Directorate is committed to achieving the following goals during the 2012-2013 financial year -

### **Customer Service**

A Customer Request System was implemented in the last financial year by the Information, Communications and Technology section. With the systems deployment now complete, towards the end of 2012 efforts will be made to transfer the administration and general management of this system to be City's Customer Service team who are better positioned to respond to customer needs.

With the new Cat legislation due to commence 1 November 2012, cat owners will be encouraged to microchip, sterilise and register their cats before it is compulsory came 1 November 2013. The Customer Service team in close collaboration with Ranger Services and the Information Communications and Technology section are currently developing processes

to best administer these new laws including system enhancements to be effectively record cat registrations and issue identification tags.

Efforts are also underway to make the dog and cat registration process more accessible to customers and a new online registration process being investigated.

With the assistance of the Public Relations Team, Customer Services will be promoting the type of front line services currently available and will be seeking feedback from customers on what additional information they would like to see online or in an electronic format.

#### *Print Production*

The contract for the City's entire fleet of multifunction photocopiers (36 devices) expire early 2013. This is a significant contract for the City worth in the vicinity of \$140,000 a year with the contract awarded for a four year period. A specification is currently being developed with suppliers being invited to submit proposals later 2012 into early 2013.

#### *Archival Storage*

With the archive storage facility at the Depot now at maximum capacity, focus has shifted towards best managing the records stored within this facility. This work includes more effective methods of packaging and storing records in accordance with national archive principles, particularly large maps and plans, and the installation of a small workstation at the facility.

#### *Back Scanning Project*

Work will continue on the conversion of the City's hard copy records with the 2012/2013 financial year being the fourth of an eight year project. An amount of \$166,000 has been allocated in the 2013 estimates to convert personnel files, workers compensation files and Building application envelopes for the period 2007 to 2009 (approx 7500 envelopes).

#### *Public Website Enhancements*

Following the completion of the City's Visitor Centre website, it is planned, in conjunction with the Public Relations Team, to review the corporate website in its entirety. It has been four years since the City's public website underwent a complete overhaul. The website continues to grow as the gateway through which an increasing number of our residents, and the wider community, gather information and conduct business with the City. Online feedback will ensure that changes to the website continues to provide wealth of information and services, with a focus on ensuring that the City maintains modern, fresh look and design, commits to new online service capabilities and improves navigation to facilitate quick access to relevant information.

#### *Corporate Asset Management System*

The City manages a large amount of diverse assets on behalf of the community. As part of the legislated Integrated Planning Framework as well as forming a key part of the City's existing Asset Management vision, the City's ICT Department will lead the design and implementation of a corporate Asset Management System. This project is scheduled to be completed in December 2013 with the central Asset Register and key business processes around asset management to be reviewed and implemented during 2013. This system will enable a more structured, controlled and effective approach to the delivery of services for the City's assets as well as assist with the generation of reports and capital works programs to further enhance decision making processes and impacts to our 15 year financial planning.

#### *Windows 7 and Office 2010*

Conducting business as a growing and modern Council requires that the City provide access to software that is in keeping with the expectations and use of software within the community and business sector. It is proposed that the City, at an estimated cost of \$220,000, commence upgrades of operating systems to run Microsoft Windows 7 and move the general business package software to Microsoft Office 2012. These changes will also be reflected on Public Access Computers located at each of the libraries, ensuring that the Community receives the benefits from using the most up-to-

date software available for general use and learning. This project will be funded partially from existing budget allocations plus funds from the existing Computer System Technology Reserve Account.

#### *Online Payments Facility*

The City has expanded the website payment options to include Debtors and Infringements as well the rates payment options. The City provides these online payment services to allow a more convenient method of making payments. This implementation will improve the automation of transactional processes, resulting in improved efficiencies.

#### *Financial Servicing*

The City's Financial Services team, during the 2013 year, will continue to review procedures and implement new processes wherever possible to improve productivity and services to local residents and general public. These services include, for example, provision of financial control, tax compliance obligations; payments; efficient deployment and operation of financial management information systems.

#### *Review of Financial Management Systems and Procedures.*

In accordance with Regulation 5(2)(c) of the Local Government (Financial Management) Regulations 1996, a review of the appropriateness and effectiveness of the City's financial management systems will be undertaken during 2013 (these reviews are undertaken every 4 years).

For the purpose of impartiality, it is proposed that the review be undertaken by a suitably independent accredited accounting firm not ordinarily associated with the City's business activities.

#### *Integrated Planning & Reporting Framework (IPRF)*

A major project for the City in 2013 will be the implementation of the IPRF.

This project will require the involvement and input from all Directorates with the Corporate Services Team being responsible for project coordination, facilitation and delivery.

Legislation requires all Local Governments to have in place by the 30<sup>th</sup> June 2013, an operational IPRF.

This project was considered at the Council Meeting held on 23<sup>rd</sup> January 2012, whereat it was resolved that consideration be given to a budget amendment (as part of the mid year budget review process) to facilitate the IPRF implementation. Subsequently and as part of the Mid Year Budget Review process, Council resolved a part only budget allocation of \$100,000 (total cost estimate to implement the IPRF being \$250,000) to commence the implementation, starting with engaging the community in the preparation of the Community Strategic Plan.

Devising, building and implementing systems (as well as gathering source data) to achieve the required integration/inks between the Informing Strategies (eg. strategic financial plan, workforce plan, asset management plan, services plan and issue specific plans) and the key framework documents, namely, the Strategic Community Plan, Corporate Business Plan and Annual Budget, are the tasks that will involve the majority of the costs. It is proposed that these tasks be undertaken via consultants and/or contract employees.

The requested 2013 budget allocation to implement the IPRF by 30<sup>th</sup> June 2013 is \$150,000.

**Tony Maxwell**  
**Executive Director**

## **Community Services**

The Community Services Directorate reports to the Community Services Committee and is responsible for -

### Community Services Management

The administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.

### Community Development

Strategic and development planning for community facilities and services. Supports and assists the development of programmes, activities, strategies in relation to youth, seniors, access and inclusion, indigenous support, volunteering, arts and events. Includes management of the Champion Centre, which is being developed as a culturally appropriate centre for the provision of services and programmes for Aboriginal and Torres Strait Islander people.

### Leisure Services

Manages the Armadale Arena and Armadale Aquatic Centre and is responsible for the usage and co-ordination of the City's community and sporting facilities and reserves. Plans, develops, supports and implements leisure and active programs. Through the Club Development program is responsible for supporting the development and sustainability of community / sporting organisations.

### Libraries and Heritage

Manages the development and operations of the City's Armadale, Seville Grove and Kelmscott Libraries, History House Museum, Armadale Historic School, Birtwistle Local Studies Library.

### Rangers and Emergency

The administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.

### Tourism Development

Manages the Armadale Visitor Centre and plans, develops and implements strategies that advances the City's tourism potential.

## **Looking Forward**

The Community Services Directorate is committed to achieving the following goals during the 2012-2013 financial year -

### *Community Development*

The priority areas for the upcoming year are -

- Roll out the Federal Government funded Eat, Act, Live – Healthy Communities initiative.
- Roll out the State Government funded Ignite Basketball initiative in collaboration with Armadale PCYC.
- Complete studies aimed at optimising the usage of community facilities at Cross Park, Rushton Park, John Dunn Reserve and Springdale Park.
- Undertake planning work in collaboration with the Department of Education for future shared school/community use sites in the City's growth areas.
- Secure external funding to complement City funds for Armadale Golf Course redevelopment
- Progress the Champions Alliance aimed at forging sustainable partnerships between community organisations and agencies that support local Aboriginal families.
- Continue to facilitate key community networking groups including the Positive Ageing Working Group, Youth Activity Area, Aboriginal and Torres Strait Islander Advisory Group, Disability Advisory Group and South East Region Working Group Youth Interagency Forum.

- Continue to implement the City's Children's and Families, Youth, Positive Ageing and Volunteer Strategies, and the City's Disability Access and Inclusion Plan.
- Develop a scope for the refurbishment of the Armadale Hall.

#### *Leisure Services*

- Increase attendance and participation at all facilities and programmes.
- Work with event managers to maximise the opportunities for the promotion of the City through sponsorship of major events.
- Allocate sport clubs at Piara Waters Oval and establish working relationship to maximise participation in clubs for new residents.
- Update website information and format of the Leisure Services section on the City of Armadale website.

#### *Library and Heritage Services*

- Continuing implementing ongoing changes in library operations at a state wide level with the implementation of the Structural Reform of Public Libraries.
- Integration of what was the Child Health Centre in the Kelmscott Library back into the main body of the library and ongoing planning for development of a new Kelmscott Library.
- National Year of Reading programme delivery.
- Ongoing digital literacy services with IT training.
- Implementing the next stage of the Museum Interpretation Plan and preparation for a further Lotterywest grant application.
- Picture Armadale Project being launched in the live environment.
- Ongoing oral history recording and transcribing with a Decision Makers of Armadale project being commenced (subject to a successful grant application).
- Review of the City's Library Strategy.

#### *Rangers and Emergency*

- Review the existing Bushfire Management Arrangements which require review to reflect current circumstances, which will clearly define Emergency Services role in accordance with the Emergency Management Act.
- The Cat Act 2011 is in force, commencement date for the main provisions of the Act is 1st November 2013. The City and Ranger Services is now planning for November 2013 when key aspects of the Act will come into force.

#### *Tourism Development*

- Launch the redeveloped Visitor Centre website ([www.visitarmadale.com.au](http://www.visitarmadale.com.au))
- Implementation of the annual tourism advertising plan utilising specific publications which target, amongst other demographics, the VFR Market (Visiting Friends & Relatives)
- Investigate and develop cooperative tourism partnerships and promotional opportunities with other local governments.
- Undertake a Tourism Signage Audit across the City of Armadale including provision of a tourism information sign at the Railway Station.
- Develop and establish a Tourism Advisory Group from within relevant tourism and artistic groups giving support to local operators to enable them to maximise coverage of their produce/services.
- Submission entries into the Visitor Centre Association of WA 2012 Top Tourism Awards, Tourism Council of WA Perth Airport Tourism Awards 2012, Category Visitor Centres and a bid document to the Visitor Centre Association to become the 2013 Host Town for their Annual State Conference and the GWN7 Top Tourism Awards 20.

**Yvonne Coyne**  
**Executive Director**

## **Development Services**

The Development Services Directorate reports to the Development Services Committee and is responsible for -

### Development Services Management

The administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.

### Planning

Administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).

### Health

Administration, inspection and operations of programs concerned with the general health of the community and include the provision of immunisation programs, inspection and licensing of food premises and conducting preventative service programs.

### Building Control

Administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.

### Project Co-ordination

Administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.

## **Looking Forward**

The Development Services Directorate is committed to achieving the following goals during the 2012-2013 financial year -

### *The finalization of the revised Local Planning Strategy*

The 5 yearly regulatory review of the Local Planning Strategy (LPS) and TPS No.4 under the Planning and Development Act will be further progressed through discussion paper/s on key. Following Council formally considering the key issues, WAPC endorsement will be sought for the amendments to the Local Planning Strategy. Following advertising of the revised LPS for wider public comment a new omnibus amendments to TPS No.4 will be commenced to update the Scheme Text and Maps in conjunction with amendments to the Local Planning Policies.

### *Further streamlining of the Statutory Planning process*

Continue to focus on the streamlining of the planning processes and applications, including the fast-tracking of minor development applications and implementation of an electronic development application lodgement system with WALGA. The MRA normalisation process (which resulted in the handing back of a number of key strategic planning areas to the City in 2011/2012) has expanded the jurisdiction and responsibilities of Statutory Planning. This will result in increased pressures to manage additional planning applications / proposals and compliance matters. Statutory Planning will continue to play an important role in assisting the MRA with advice/expertise on statutory planning matters affecting remaining areas still under the control of the MRA. Stage 2 of the comprehensive review of the City's existing Planning Policies will commence this year and will include a review and advertising of 12 policies.

### *The rezoning of land in the Canning River Precinct – a Kelmscott Enquiry by Design Outcome*

Following the gazettal in May 2012 of the MRS Urban infill zoning work will commence on the necessary amendment to the town planning scheme and related actions. The City will work with landowner consultants to progress urban structure plans and zoning amendments for the Canning River (eastern shore) Precinct. The eastern shore will provide opportunities for the development of an extensive Canning River Foreshore Parkland and with up to 150 new dwellings and 400 people, the precinct's long term development will be of major benefit to the viability of the Kelmscott District Town Centre.

### *The completion of further stages of the Public Open Space Strategy*

Progression of outstanding land sales will occur to allow the Public Open Space Working Group to collaborate on draft proposals for POS Strategy precinct upgrades, when all land sales in a precinct have been finalised. Further investigations are pending to allow the finalisation of expenditure proposals for Precinct I. In 2012/13 draft expenditure proposals for Precinct's A, B and M are intended to be initiated by the Public Open Space Working Group. The timing of project delivery of future expenditure proposals will be undertaken in close liaison with the City's Parks and Reserve Service, to ensure adequate resources can be allowed to landscape and recreational improvements associated with the POS Strategy.

### *Extension of Structure Planning in Harrisdale and Piara Waters*

It is anticipated that landowners will continue to propose extensions to the urbanisation of North Forrestdale with further stages on Warton Road and Ranford Road. Coordination of infrastructure provision between landowners and servicing authorities through the DCP will continue to be promoted for new areas and for the implementation of the Scheme for existing areas. The City will assist landowners in preparing applications for rezoning, structure planning for Council consideration and infrastructure coordination to facilitate viable urban investments in these areas.

### *Assisting the MRA with normalisation of MRA areas*

The City will continue to provide ongoing assistance to the MRA to progressively normalise former ARA project areas including the Kelmscott, Champion Lakes Residential and Regatta Centre components and reverting them back into the City's planning and heritage policy jurisdictions.

### *Progressing the Land Use Planning study for Lot 33 Connell Avenue (formerly used as "Pries Park")*

The City will continue liaising with the Department of Planning to progress the MRS Amendment for Lot 33 Connell Avenue (Pries Park) through the State Government environmental and land management agencies. The City will seek to have the WAPC initiate the proposed MRS Urban and TPS No.4 Urban Development zones advertised concurrently.

The City will also refine the structure plan and engage appropriate consultants to prepare any further technical studies that may be required to facilitate the progression of zoning amendments. Following securing the planning framework under appropriate MRS/TPS No.4 zones, in accordance with Council's Recreation Strategy the City will be able to scope its options for funding support of priority upgrades of the City's viable recreational facilities via a reasonable return on the landholding.

### *Assisting the strategic rezoning of the proposed South Forrestdale Industrial/Employment Area*

The Western Australian Planning Commission (WAPC) released the Economic and Employment Lands Strategy for the Perth Metropolitan and Peel Regions in April 2012. The Strategy identifies approximately 350 hectares of land on the north-west corner of Rowley Road and Tonkin Highway for the establishment of a future industrial precinct to provide economic development and employment opportunities for the South-East Corridor. Planning for the development of this land has commenced and a request to amend the Metropolitan Region Scheme (MRS) by rezoning a portion of the area from the Rural zone to the Industrial zone has been lodged by landowners with the WAPC for its consideration. Over the next few years, the Planning Department will be responsible for coordinating a range of actions relating to the MRS and



local planning scheme amendments, studies and subdivision applications required to facilitate the orderly development of this new strategic economic and employment area.

#### *Updating the Municipal Heritage Inventory (MHI)*

The potential for a Heritage List in the Planning Scheme will be investigated through the preparation of a new Heritage Act for WA and the update for the LPS and TPS No.4. The MHI will also be maintained and updated as a dynamic resource document which guides the development decisions of heritage property landowner's and the City. In conjunction with CHAG, new investigations and studies to progressively add potential new sites will continue.

#### *The advertising of the Keane Road environmental review*

Updated documentation for the "Public Environmental Review" and "Controlled Action – preliminary documentation" for the Keane Road strategic link will be re-submitted to the State and Commonwealth government environment protection agency's and seek approval for commencement of the public consultation. Once advertising is endorsed the City will ensure the environmental assessment information is widely available. Written comments submitted by the public and stakeholders will be presented to Council for consideration and recommendations to the environmental regulatory agencies for determination.

#### *The delivery of infrastructure funded by the Development Contribution Plan No. 3*

The main projects anticipated to be funded by the Plan include:

- The staged upgrade of Nicholson Road from Warton Road to Armadale Road including the commissioning of the signalised intersection at the town centre site, the completion of the Mason Road/Exchange Avenue roundabout and Piara Drive roundabout. The total contribution from the North Forrestdale DCP No.3 towards the upgrade of Nicholson Road is over \$18.4 million from Warton Road to Armadale Road.
- The continuation of the first stage of construction at the Piara Waters (North) Community and Sporting Facility (playing oval and surrounds) and the commencement of Stage 2 (community centre and sporting facility building). DCP No.3 has combined funding towards this project of over \$4.6 million and this will be assisted by grants.
- The refurbishment of the Baker's House community building. The total contribution to the Baker's House project through DCP No.3 is over \$1.7 million and the City has recently received confirmation of a successful grant application towards the implementation of this project.
- Commencement of the first stage of the Balannup Drain realignment from the Reilly Road reserve to Lot 5000 Reilly Road between the outfall from Vertu Estate to Skeet Road. Lot 5000 Reilly Road. This will provide a comprehensive living stream design and extensive rehabilitation plan with a total contribution of \$1 million from the DCP.
- The realignment of the Balannup Drain will also enable the extension of Reilly Road, an item included under the recently gazetted Amendment No.64, to commence construction this financial year. The extension of Reilly Road will involve construction from the current cul-de-sac adjacent to Vertu Estate to Balannup Road. This is a critical strategic link for traffic movement to Ranford Road and through to Southern River Road. The DCP provides funding of over \$400,000 towards the extension of Reilly Road.
- A comprehensive review of the Capital Expenditure Plan for the North Forrestdale DCP No.3 in order to assess whether it is necessary to reprioritise the timing of common infrastructure works and to liaise further with the developers to refine the estimated lot yields and expectations of DCP No. 3.

#### *The adjustment to the stringent requirements of the 2011 Building Act*

The Building Department will modify its processes and procedures to ensure that certified and uncertified applications are processed expeditiously.

### *Public Health Plan*

The Public Health Plan 2008 to 2013 is due to expire in the near future. The City was successful in winning a Healthy Communities Grant from the Federal Government and it is proposed to develop a new plan in parallel with that project.

The new plan will be based on a much wider definition of public health, involving extensive consultation internally across the organisations as well as with key external stakeholders.

Further to discussions with the South Metropolitan Public Health Unit, a State of our Public Health report is to be prepared on behalf of the City to guide development of the plan. It is further proposed to prepare the plan as an informing strategy of the City's Integrated Planning Framework.

**Ian MacRae**  
**Executive Director**

## **Technical Services**

The Technical Services Directorate reports to the Technical Services Committee and is responsible for -

### Administration

The administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.

### Engineering Services

This service oversees the traditional civil engineering elements of Technical Services.

### Asset Management

The monitoring and recording of Council's assets including infrastructure, and the development of plans and funding requirements for their operation, maintenance and renewal.

### Engineering Design

The engineering analysis and associated design of Council civil engineering works.

### Subdivisions

The planning and administration of engineering requirements associated with new subdivisions.

### Project Management

The planning, coordination and administration of Council projects.

### Civil Works

The administration, regulation, maintenance and construction associated with the provision of roads, bridges, pathways, drainage and associated components, under the control of the City.

### Parks and Reserves

The maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.

### Property

The provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, and emergency service facilities.

### Waste

The administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.

### Environmental Services

The determination of policy, and the management of implementation of projects, relating to environmental management in the City.

### Support Services

The maintenance and provision of the works depot, machinery and equipment of the City, and inventory management of stores, such as fuel, oil and road construction materials.

## Looking Forward

The Technical Services Directorate is committed to achieving the following goals during the 2012-2013 financial year -

### Civil Works

Within Civil Works there are a number of components, including roads, drainage, footpaths, traffic management and supporting infrastructure (traffic signals, street lighting, lines and signage) construction.

The following is a brief summary of the major elements of the construction programme for the 2012/2013 Financial Year.

### Capital

The major project in this period is Phases II and III of the duplication of Nicholson Road. This project will provide improved access to the new developments in Piara Waters and Forrestdale, and good connectivity for these new communities to the major transport arterials. This work has an estimated value of \$3.5M.

Other works include:

- The completion of Ranford Road duplication between Armadale Road and Lake road, including street lighting and landscaping. This will provide an improved link between Tonkin Highway and Armadale Road, but also improve accessibility to the new Wungong Urban Waterways developments now coming on stream. This work is valued at approximately \$2.7M.
- The extension of Reilly Road, providing a link from the developing areas of Forrestdale to Ranford Road through Balannup Road. This work is valued at approximately \$0.5M.
- The completion of the Abbey Road/Armadale Road intersection improvements, the Seville Road/Armadale Road intersection improvements and the Champion Drive/Tonkin Highway intersection improvements, including the installation of traffic signals and associated street lighting. The total value of these works is \$2.5M.
- The reconstruction of a number of roads in order to improve their ride-ability and service level to users, including the following (\$1.5M):
  - Rowley Road (two sections);
  - Mandamup Close; and
  - Soldiers Road.
- The resurfacing of a number of roads in order to preserve their life, and to provide an improved level of service to users (\$1.1M).
- A range of smaller road works aimed at improving road safety and local area traffic management (\$1.8M).
- A number of drainage improvements to reduce the probability of flooding, and the protection of property (\$0.25M).
- A series of new pedestrian and cycle pathways to be provided to allow for greater ease of non motorised movements and safe passage of pedestrians and cyclists (\$1.1M).

### *Parks and Reserves*

Within the Parks and Reserves Department the components include public open spaces, parks, reserves, street trees and verges. The following is a summary of the major elements of work programmed for the 2012/2013 Financial Year.

#### Renewal of Infrastructure

This work entails the upgrading of aged infrastructure, where the older installations have reached their design life, and where their performance no longer meets the requirements in terms of service level. The major items are estimated at \$0.6M, and include renewal and upgrade of:

- Boreholes.
- Pumps.
- Playground equipment.
- Park and street furniture.
- Water tanks.
- Tree planting programme.
- Irrigation systems.

The major activities of this Department however relate to the maintenance and preservation of the existing parks and reserves at an estimated cost of \$6M, and include activities such as:

- Mowing of public open spaces, ovals and parks.
- Maintenance of street trees.
- Maintenance of all planted areas.
- Maintenance of verges adjacent to public spaces and reserves.
- Irrigation system maintenance.
- Park and street furniture maintenance.
- Sport field lighting.
- Turf renovations.

A significant addition to the functions of this Department for 2012/2013 is the inclusion of a bush care functionality. This crew will be tasked with the operational functions related to, and the coordination of "friends" groups, relating to the eradication of weeds, removal and control of die-back, and the protection and establishment of endangered plant species in reserves.

### *Property Services*

The Property Services Department is responsible for the renewal and maintenance of all buildings owned by Council. Capital works on building is estimated to be valued at \$1.1M.

The main capital projects for the 2012/2013 Financial Year are:

- Administration building toilet upgrade.
- Emergency standby generator provision.
- Modernisation of the Council Chambers.
- Additional accommodation for staff.
- Major renewal works at the Armadale Aquatic Centre.
- Major upgrades at the Armadale Arena.
- Implementation of energy efficiency lighting in the administration buildings.

The main activities of this Department are however related to the maintenance and preservation of council buildings in order to provide an acceptable level of service to their users and the community. This work is valued at approximately \$4M.

### *Waste Management*

The Department is responsible for the collection and disposal of all waste generated in the City of Armadale.

The main responsibilities are related to the collection and disposal of waste, at an estimated cost of \$7.5M. These costs cover the cost of the collection, fleet of trucks, and the operation of the landfill site.

Major projects for the 2012/2013 Financial Year include the improvements to the landfill site infrastructure in order to facilitate easier use by the community, and a methane gas capture project which will ensure compliance to the recently promulgated carbon tax legislation. Total capital works are estimated at a value of \$0.7M.

### *Technical and Administrative Operations*

A number of operations are managed on an administrative or technical basis and cover the following aspects in the Directorate:

- Asset Management.
- Engineering Design.
- Subdivision compliance.
- Crossover and verge inspections.
- CCTV management
- Street lighting coordination.
- Roadwise Committee coordination.
- Graffiti removal coordination.

### *Implementation of the State of the Environment Report*

The focus of work performed by the Environmental Services team has been laid out in the 2011 State of the Environment Report. Key projects to be implemented during the next 12 months are highlighted below.

#### *The Delivery of the Switch your thinking! Program*

- Young Re-inventors Schools Project
- Rebates 4 Residents
- Residential and Business Resource Packs
- Energy Efficiency, Photovoltaic and Waterwise Gardening Workshops

#### *Provision of assistance in Carbon Abatement Projects*

The Environmental Services department will continue to assist the City to monitor and reduce Corporate Greenhouse Gas emissions.

#### *Management of Bushland Reserves*

Both Lloyd Hughes and Goolamrup Reserves were affected by the Roleystone-Kelmscott bushfire of February 2011. In 2012/2013, the City was successful in securing a State NRM Community Grant to carry out weed control and revegetation at Lloyd Hughes Park.

The City was also successful in securing a 2012 Caring for Our Country Grant which will enable weed control and revegetation to be carried out at Goolamrup Reserve.

*Implementation of Local Biodiversity Strategy*

The City's Local Biodiversity Strategy was endorsed by Council in November 2009. Actions from the strategy have been fed into the State Environment Report for implementation over the next 4 years.

*Continuation of the Landcare Program*

Ongoing support will be provided to AGLG in their efforts to implement their Strategic Plan 2008 to 2018.

**Kevin Ketterer**  
**Executive Director**

**City of Armadale**  
**Statement of Comprehensive Income by Nature and Type**  
**For the year ending 30 June 2013**

	Note	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Revenue</b>				
Rates	8	38,448,600	38,672,860	41,815,200
Operating Grants, Subsidies and Contributions		10,597,600	13,284,067	8,369,800
Fees and Charges	11	13,288,100	13,296,977	13,956,700
Service Charges	10	0	0	0
Interest Earnings	2	3,786,327	4,692,471	3,104,300
Other Revenue		1,422,300	166,375	2,264,700
		<b>67,542,927</b>	<b>70,112,751</b>	<b>69,510,700</b>
<b>Expenses</b>				
Employee Costs		(32,669,100)	(30,709,900)	(34,458,400)
Materials and Contracts		(17,856,400)	(16,785,500)	(19,567,900)
Utility Charges		(1,260,600)	(1,185,000)	(1,329,600)
Depreciation	2	(10,801,000)	(10,450,273)	(11,285,800)
Interest Expenses	2	(1,077,800)	(1,154,760)	(1,122,600)
Insurance		(1,045,800)	(983,000)	(1,102,900)
Other Expense		(5,925,400)	(4,609,010)	(5,823,600)
		<b>(70,636,100)</b>	<b>(65,877,443)</b>	<b>(74,690,800)</b>
		<b>(3,093,173)</b>	<b>4,235,307</b>	<b>(5,180,100)</b>
Non-Operating Grants, Subsidies and Contributions		15,216,700	10,464,540	16,868,500
Profit on Asset Disposals	4	168,000	648,986	252,000
Loss on Asset Disposals	4	(33,400)	(73,414)	(16,500)
<b>Net Result</b>		<b>12,258,127</b>	<b>15,275,419</b>	<b>11,923,900</b>
Other Comprehensive Income		0	0	0
<b>Total Comprehensive Income</b>		<b>12,258,127</b>	<b>15,275,419</b>	<b>11,923,900</b>

*Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.*

*It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.*

*This statement should be read in conjunction with the accompanying notes.*



**City of Armadale**  
**Statement of Comprehensive Income by Program**  
**For the year ending 30 June 2013**

	Note	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Revenue</b>	1, 2, 8 to 13			
General Purpose Funding		45,627,027	47,484,869	47,857,200
Governance		1,930,400	678,539	2,664,180
Law, Order and Public Safety		621,900	601,862	744,200
Health		131,300	127,960	141,100
Education and Welfare		227,300	535,059	299,200
Community Amenities		10,950,900	15,573,101	12,245,700
Recreation and Culture		1,295,900	1,333,364	1,531,700
Transport		5,104,700	2,363,616	2,213,220
Economic Services		1,395,200	1,120,277	1,451,400
Other Property and Services		258,300	294,104	362,800
		<b>67,542,927</b>	<b>70,112,751</b>	<b>69,510,700</b>
<b>Expenses Excluding Finance Costs</b>	1, 2 and 14			
General Purpose Funding		(893,000)	(848,801)	(424,500)
Governance		(5,311,400)	(3,188,857)	(4,362,000)
Law, Order and Public Safety		(1,799,500)	(1,887,049)	(2,037,300)
Health		(1,187,500)	(1,164,870)	(462,700)
Education and Welfare		(2,873,500)	(2,730,527)	(3,514,300)
Community Amenities		(20,051,000)	(17,531,068)	(23,341,200)
Recreation and Culture		(18,681,300)	(19,366,091)	(19,801,100)
Transport		(16,091,400)	(14,928,880)	(16,456,800)
Economic Services		(2,248,200)	(2,335,683)	(2,324,900)
Other Property and Services		(421,500)	(740,855)	(843,400)
		<b>(69,558,300)</b>	<b>(64,722,683)</b>	<b>(73,568,200)</b>
<b>Finance Costs</b>	2 and 5			
Governance		(301,100)	(215,927)	(398,000)
Community Amenities		(260,900)	(280,013)	(88,700)
Recreation and Culture		(426,800)	(421,753)	(467,200)
Transport		(89,000)	(237,068)	(168,700)
		<b>(1,077,800)</b>	<b>(1,154,760)</b>	<b>(1,122,600)</b>
<b>Non Operating Grants, Subsidies and Contributions</b>				
Education and Welfare		55,000	32,384	220,000
Community Amenities		4,902,000	28,103	35,000
Recreation and Culture		5,417,000	2,388,687	1,253,100
Transport		4,842,700	8,015,367	15,360,400
		<b>15,216,700</b>	<b>10,464,540</b>	<b>16,868,500</b>
<b>Profit / (Loss) on Asset Disposal</b>	4			
Governance		500	(701)	11,300
Law, Order and Public Safety		(5,900)	11,891	3,800
Health		3,200	0	6,700
Education and Welfare		6,100	6,080	7,200
Community Amenities		19,800	375,291	30,600
Recreation and Culture		65,800	171,242	81,100
Transport		36,300	1,662	88,400
Economic Services		8,800	10,106	6,400
Other Property and Services		0	0	0
		<b>134,600</b>	<b>575,571</b>	<b>235,500</b>
<b>Net Result</b>		<b>12,258,127</b>	<b>15,275,419</b>	<b>11,923,900</b>
Other Comprehensive Income		0	0	0
<b>Total Comprehensive Income</b>		<b>12,258,127</b>	<b>15,275,419</b>	<b>11,923,900</b>

*Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.*

*It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.*

*This statement should be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Statement of Cash Flows**  
**For the year ending 30 June 2013**

	Note	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Cash Flows from Operating Activities</b>				
<b>Receipts</b>				
Rates		38,448,600	38,672,860	41,815,200
Operating Grants, Subsidies and Contributions		10,597,600	13,284,067	8,369,800
Service Charges		0	0	0
Fees and Charges		14,069,912	13,296,977	13,956,700
Interest Earnings		3,786,327	4,692,471	3,104,300
Goods and Services Tax		4,000,000	4,694,224	4,000,000
Other Revenue		629,615	166,375	2,264,700
		<b>71,532,054</b>	<b>74,806,975</b>	<b>73,510,700</b>
<b>Payments</b>				
Employee Costs		(32,169,200)	(30,709,900)	(34,158,400)
Materials and Contracts		(17,231,867)	(15,818,346)	(18,067,900)
Utility Charges		(1,260,800)	(1,185,000)	(1,329,600)
Interest Expense		(1,077,800)	(1,154,760)	(1,122,600)
Insurance		(1,045,900)	(983,000)	(1,102,900)
Goods and Services Tax		(4,000,000)	(4,305,974)	(4,000,000)
Other Expense		(5,632,215)	(4,609,010)	(5,823,600)
		<b>(62,417,782)</b>	<b>(58,765,990)</b>	<b>(65,605,000)</b>
<b>Net Cash from Operating Activities</b>	15	<b>9,114,272</b>	<b>16,040,984</b>	<b>7,905,700</b>
<b>Cash Flows from Investing Activities</b>				
Payment for Property, Plant and Equipment		(19,444,900)	(8,239,876)	(15,118,850)
Payment for Infrastructure		(35,832,400)	(15,411,033)	(23,397,751)
Non Operating Grants, Subsidies and Contributions		15,216,700	10,464,540	16,868,500
Proceeds from Sale of Assets	4	3,397,300	1,777,845	3,399,000
<b>Net Cash from Investing Activities</b>		<b>(36,663,300)</b>	<b>(11,408,524)</b>	<b>(18,249,101)</b>
<b>Cash Flows from Financing Activities</b>				
Repayment of Debentures	5	(657,300)	(650,605)	(1,091,000)
Proceeds from Self Supporting Loans		0	0	0
Proceeds from New Debentures	5	8,716,000	1,960,000	6,263,000
<b>Net Cash from Financing Activities</b>		<b>8,058,700</b>	<b>1,309,395</b>	<b>5,172,000</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(19,490,328)</b>	<b>5,941,855</b>	<b>(5,171,401)</b>
<b>Cash at Beginning of Year</b>		<b>55,359,777</b>	<b>55,359,777</b>	<b>61,301,632</b>
<b>Cash, and Cash Equivalents, at End of Year</b>	15	<b>35,869,449</b>	<b>61,301,632</b>	<b>56,130,231</b>

*This statement should be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Rate Setting Statement**  
**For the year ending 30 June 2013**

	Note	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Revenue</b>				
	1 and 2			
General Purpose Funding		7,178,427	8,812,009	6,042,000
Governance		1,938,400	686,741	5,190,600
Law, Order and Public Safety		621,900	617,248	749,700
Health		134,500	127,960	147,800
Education and Welfare		292,000	579,827	526,400
Community Amenities		15,876,000	16,009,346	16,501,000
Recreation and Culture		6,778,700	3,899,403	2,160,400
Transport		9,996,800	10,396,390	11,677,500
Economic Services		1,404,000	1,130,389	1,457,800
Other Property and Services		258,300	294,104	362,800
		<b>44,479,027</b>	<b>42,553,416</b>	<b>44,816,000</b>
<b>Expenses</b>				
	1 and 2			
General Purpose Funding		(893,000)	(848,801)	(424,500)
Governance		(5,620,000)	(3,413,688)	(4,761,300)
Law, Order and Public Safety		(1,805,400)	(1,890,543)	(2,039,000)
Health		(1,187,500)	(1,164,870)	(462,700)
Education and Welfare		(2,877,100)	(2,736,831)	(3,514,300)
Community Amenities		(20,315,200)	(17,843,932)	(23,429,900)
Recreation and Culture		(19,108,100)	(19,793,955)	(20,269,200)
Transport		(16,193,500)	(15,181,693)	(16,638,100)
Economic Services		(2,248,200)	(2,335,690)	(2,324,900)
Other Property and Services		(421,500)	(740,855)	(843,400)
		<b>(70,669,500)</b>	<b>(65,950,858)</b>	<b>(74,707,300)</b>
<b>Net Operating Result Excluding Rates</b>		<b>(26,190,473)</b>	<b>(23,397,442)</b>	<b>(29,891,300)</b>
<b>Adjustments for Cash Budget Requirements</b>				
<b>Non-Cash Expense and Revenue</b>				
(Profit) / Loss on Asset Disposals		(134,600)	(575,571)	(235,500)
Depreciation on Assets		10,801,000	10,450,273	11,285,800
<b>Capital Expense and Revenue</b>				
Purchase Land and Buildings	3	(15,588,400)	(5,834,487)	(10,869,700)
Purchase Plant and Machinery	3	(3,729,600)	(2,297,692)	(3,171,600)
Purchase Furniture and Equipment	3	(126,900)	(107,697)	(545,000)
Purchase Infrastructure - Roads	3	(23,258,200)	(11,165,990)	(22,628,200)
Purchase Infrastructure - Drainage	3	(3,448,100)	(654,734)	(3,146,600)
Purchase Infrastructure - Pathways	3	(940,100)	(527,989)	(1,460,900)
Purchase Infrastructure - Parks and Reserves	3	(8,186,000)	(3,062,319)	(8,162,100)
Proceeds from Disposal of Assets	4	3,397,300	1,777,845	3,399,000
Repayment of Debentures	5	(657,300)	(650,605)	(1,091,000)
Proceeds from New Debentures	5	8,716,000	1,960,000	6,263,000
Transfers to Reserve	6	(7,074,600)	(9,268,706)	(8,209,600)
Transfers from Reserve	6	13,111,800	6,820,102	9,406,300
<b>Add Estimated Surplus / (Deficit) July 1</b>	7	14,859,573	14,813,469	17,242,200
<b>Less Estimated Surplus / (Deficit) June 30</b>	7	0	17,242,200	0
<b>Amount Required from Rates</b>		<b>(38,448,600)</b>	<b>(38,963,744)</b>	<b>(41,815,200)</b>

*This statement should be read in conjunction with the accompanying notes.*

## **1 Significant Accounting Policies**

The significant accounting policies that have been adopted in the preparation of the Annual Budget are:

### **a Basis of Preparation**

The Annual Budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying Regulations. The Budget has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

### **b The Local Government Reporting Entity**

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this Budget.

In the process of reporting on the City of Armadale as a single entity, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this Budget document.

### **c 2011-2012 Actual Balances**

Balances shown in this Budget as 2011-2012 Actual are as forecast at the time of budget preparation and are subject to final audit adjustments.

### **d Rounding Off Figures**

All figures shown in this Budget, other than a rate in the dollar, are rounded to the nearest dollar. Rounding errors may occur on calculations.

### **e Rates, Grants, Donations and Other Contributions**

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

### **f Goods and Services Tax**

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

### **g Superannuation**

The City of Armadale contributes to defined contribution schemes.

### **h Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts.

### **i Trade and Other Receivables**

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

### **j Inventories**

#### General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs to make the sale.

#### Land Held for Resale

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Revenue from property sales is recognised in the Statement of Comprehensive Income as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

## 1 Significant Accounting Policies

### k Fixed Assets

Each class of fixed assets is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

#### Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets, constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

#### Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

#### Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, City elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads, and the fact Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on, or after, 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on, or after, 1 July 2008 is not included as an asset of the City.

#### Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is calculated using the straight-line method, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings	50 years
Electronic equipment	5 years
Furniture and equipment	15 years
Plant and machinery	3 to 20 years
Sealed roads - Clearing and earthworks	Not depreciated
- Construction and road base	50 years
- Original surface and major resurfacing	50 years
Gravel roads - Clearing and earthworks	Not depreciated
- Construction and road base	50 years
- Gravel sheet	12 years
Drainage	50 years
Pathways	20 years
Parks and reserves	20 years

## **1 Significant Accounting Policies**

Asset residual values and useful lives are reviewed and adjusted, if appropriate, on a regular basis. An asset's carrying amount is written down immediately to its recoverable amount if the carrying amount is greater than the estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income. When revalued assets are sold, amounts in the revaluation surplus relating to that asset are transferred to retained earnings.

### Capitalisation Threshold

Expense on items of equipment under \$2,000 is not capitalised.

## **I Financial Instruments**

### Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

### Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or at cost.

Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments;
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- (d) less any reduction for impairment.

The effective interest rate method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

#### *(i) Financial assets at fair value through profit and loss*

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

#### *(ii) Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after the end of the reporting period (classified as non-current assets).

#### *(iii) Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City's management has the positive intention and ability to hold to maturity. Held-to-maturity financial assets are included in non-current assets, except for those which are expected to mature within 12 months after the end of the reporting period, which are classified as current assets. If the City were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale.

## **1 Significant Accounting Policies**

### *(iv) Available-for-sale financial assets*

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments. Available-for-sale financial assets are included in non-current assets, except for those which are expected to mature within 12 months of the end of the reporting period (classified as current assets).

### *(v) Financial liabilities*

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

### Impairment

At the end of each reporting period, the City assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in the statement of comprehensive income.

### **m Estimation of Fair Value**

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The City uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the City for similar financial instruments.

### **n Impairment**

In accordance with Australian Accounting Standards, the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 "Impairment of Assets" and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement. For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this Budget, it is not possible to estimate the amount of impairment losses (if any) as at the end of the Budget period. In any event, an impairment loss is a non-cash transaction and, consequently, has no impact on this budget document.

### **o Trade and Other Payables**

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

## **1 Significant Accounting Policies**

### **p Employee Benefits**

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows -

#### Wages, Salaries and Leave (Short-term benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months, represents the amount that the City has a present obligation to pay resulting from employees' services provided to reporting date. The provision has been calculated at nominal amounts based on remuneration rates the City expects to pay and includes related on-costs.

#### Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible the estimated future cash outflows. Where the City does not have an unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

### **q Borrowing Costs**

Borrowing costs are recognised as an expense when incurred, except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

### **r Provisions**

Provisions are recognised when -

- a) the City has a present legal or constructive obligation as a result of past events;
- b) for which it is probable that an outflow of economic benefits will result to settle the obligation; and
- c) that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period. Provisions are not recognised for future operating losses.

### **s Current and Non-Current Classification**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the City's intentions to release for sale.

### **t Comparative Figures**

Where required, comparative figures have been adjusted to conform with changes in presentation of the current budget year.

### **u Budget Comparative Figures**

Unless otherwise stated, the budget comparative figures shown in this budget document relate to the original budget estimate for the relevant item of disclosure.



**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>2 Revenue and Expenses</b>			
<b>a Net Result</b>			
<b>i Charging as Expenses</b>			
<u>Auditor Remuneration</u>			
Audit	16,000	19,000	16,000
Other Services	9,500	2,834	9,000
	<b>25,500</b>	<b>21,834</b>	<b>25,000</b>
<u>Depreciation - By Program</u>			
Governance	209,200	202,407	218,500
Law, Order and Public Safety	23,900	23,124	24,900
Health	2,200	2,129	2,200
Education and Welfare	35,800	34,638	37,400
Community Amenities	36,600	35,412	38,200
Recreation and Culture	4,339,500	4,198,589	4,534,200
Transport	4,533,200	4,385,999	4,736,600
Economic Services	7,200	6,966	7,500
Other Property and Services	1,613,400	1,561,010	1,685,800
	<b>10,801,000</b>	<b>10,450,273</b>	<b>11,285,800</b>
<u>Depreciation - By Class</u>			
Land and Buildings	790,000	764,347	825,400
Plant and Machinery	1,583,300	1,531,888	1,654,300
Furniture and Equipment	38,300	37,056	40,000
Infrastructure - Roads	3,373,200	3,263,666	3,524,600
Infrastructure - Drainage	693,000	670,497	724,100
Infrastructure - Pathways	435,500	421,359	455,000
Infrastructure - Parks and Reserves	3,887,700	3,761,460	4,062,100
	<b>10,801,000</b>	<b>10,450,273</b>	<b>11,285,800</b>
<u>Interest Expenses (Finance Costs)</u>			
Loan Debentures	1,077,800	1,154,760	1,122,600
	<b>1,077,800</b>	<b>1,154,760</b>	<b>1,122,600</b>
<b>ii Crediting as Revenue</b>			
<u>Interest Earnings</u>			
Investments - Municipal Funds	1,575,327	2,575,899	1,500,000
Investments - Reserve Funds	1,911,000	1,759,229	1,255,300
Other Interest Revenue	300,000	357,343	349,000
	<b>3,786,327</b>	<b>4,692,471</b>	<b>3,104,300</b>

## **2 Revenue and Expenses**

### **b Statement of Objective**

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision statement, and for each of its broad activities / programs.

#### *Our Mission*

To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities.

#### *Our Values*

- Honesty
- Professionalism
- Respect
- Accountability

The City's operations, as disclosed in this Budget, encompass the following service activities / programs -

#### *General Purpose Funding*

This program includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments.

#### *Governance*

This program includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, forward financial plans, annual financial reports, audit fees and the annual report.

#### *Law, Order and Public Safety*

This program includes the administration and operation of volunteer fire services and the state emergency services, together with animal control and community safety.

#### *Health*

This program includes services such as immunisation, health inspections, pest control, noise control and health clinics.

#### *Education and Welfare*

This program includes pre-schools, senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

#### *Community Amenities*

This program includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

#### *Recreation and Culture*

This program includes the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens, and playgrounds.

#### *Transport*

This program includes the maintenance and construction of roads, drains, footpaths, cycleways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

#### *Economic Services*

This program covers building control, private swimming pool inspections, tourism and economic development.

#### *Other Property and Services*

This program includes public works overheads and the purchase and maintenance of engineering plant and equipment.

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

		2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>3 Acquisition of Assets</b>				
The following assets are budgeted to be acquired during the year -				
<u>By Class</u>	Land and Buildings	15,588,400	5,834,487	10,869,700
	Plant and Machinery	3,729,600	2,297,692	3,171,600
	Furniture and Equipment	126,900	107,697	545,000
	Infrastructure - Roads	23,258,200	11,165,990	22,628,200
	Infrastructure - Drainage	3,448,100	654,734	3,146,600
	Infrastructure - Pathways	940,100	527,989	1,460,900
	Infrastructure - Parks and Reserves	8,186,000	3,062,319	8,162,100
		<b>55,277,300</b>	<b>23,650,909</b>	<b>49,984,100</b>
<u>By Program</u>	<u>Governance</u>			
	Land	0	0	0
	Buildings	7,876,200	250,319	0
	Plant and Machinery	240,500	223,284	274,600
	Furniture and Equipment	35,000	37,371	248,000
	<u>Law, Order and Public Safety</u>			
	Buildings	12,700	532	2,600
	Plant and Machinery	180,000	140,617	55,000
	Furniture and Equipment	0	0	60,000
	<u>Health</u>			
	Buildings	2,500	1,969	22,100
	Plant and Machinery	28,000	25,481	58,000
	Furniture and Equipment	1,200	0	1,200
	<u>Education and Welfare</u>			
	Buildings	34,500	26,431	598,300
	Plant and Machinery	99,000	91,730	57,000
	Furniture and Equipment	0	0	0
	<u>Community Amenities</u>			
	Land	0	0	0
	Buildings	540,200	292,341	132,400
	Plant and Machinery	1,351,000	930,050	768,500
	Furniture and Equipment	2,800	0	192,800
	<u>Recreation and Culture</u>			
	Buildings	6,568,500	4,739,565	8,319,900
	Plant and Machinery	554,000	506,036	304,500
	Furniture and Equipment	40,000	41,811	29,600
	Infrastructure - Parks and Reserves	8,186,000	3,062,319	8,174,300
	<u>Transport</u>			
	Land	0	0	0
	Buildings	304,400	256,292	943,400
	Plant and Machinery	1,141,000	288,427	1,465,000
	Furniture and Equipment	47,900	28,515	13,400
	Infrastructure - Roads	23,258,200	11,165,990	25,614,800
	Infrastructure - Drainage	3,448,100	654,734	1,169,000
	Infrastructure - Pathways	940,100	527,989	451,900
	<u>Economic Services</u>			
	Buildings	25,100	19,612	671,400
	Plant and Machinery	136,100	92,067	189,000
	Furniture and Equipment	0	0	0
	<u>Other Property and Services</u>			
	Buildings	224,300	247,426	167,400
	Plant and Machinery	0	0	0
		<b>55,277,300</b>	<b>23,650,909</b>	<b>49,984,100</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

		<b>2012-2013 Budget \$ Book Value</b>	<b>2012-2013 Budget \$ Proceeds</b>	<b>2012-2013 Budget \$ Profit/(Loss)</b>
<b>4 Disposal of Assets</b>				
The following assets are budgeted to be disposed of during the year -				
<u>By Class</u>	<u>Land and Buildings</u>			
	Freehold Land	1,355,000	1,355,000	0
	Public Open Space Land	840,000	840,000	0
		<b>2,195,000</b>	<b>2,195,000</b>	<b>0</b>
	<u>Plant and Machinery</u>			
	Executive Vehicle - 85250	31,100	30,000	(1,100)
	Executive Vehicle - 85251	26,200	28,000	1,800
	Executive Vehicle - 85255	28,200	28,000	(200)
	Executive Vehicle - 85261	26,600	28,000	1,400
	Executive Vehicle - 85265	28,000	28,000	0
	Minor Plant - Civil Works	0	1,000	1,000
	Multi-Tyred Roller - 85313	1,400	45,000	43,600
	Multi-Tyred Roller - 85313	45,000	45,000	0
	Outfront Mower - 85316	5,700	8,000	2,300
	Outfront Mower - 85317	5,700	8,000	2,300
	Rotary Mower - 85348	4,800	8,000	3,200
	Rotary Mower - 85350	4,800	8,000	3,200
	Sedan - 85252	13,800	14,000	200
	Sedan - 85253	23,300	24,000	700
	Sedan - 85254	13,800	14,000	200
	Sedan - 85257	23,700	22,000	(1,700)
	Sedan - 85258	11,100	14,000	2,900
	Sedan - 85262	20,200	24,000	3,800
	Sedan - 85268	11,100	14,000	2,900
	Sedan - 85270	11,500	14,000	2,500
	Sedan - 85284	12,900	19,000	6,100
	Sedan - 85291	21,000	24,000	3,000
	Sedan - 85299	15,600	22,000	6,400
	Sedan - 85307	13,100	14,000	900
	Sedan - 85407	14,900	14,000	(900)
	Sedan - 85415	24,700	28,000	3,300
	Sedan - 85425	7,600	14,000	6,400
	Sedan - 85429	8,400	14,000	5,600
	Sedan -85	19,000	19,000	0
	Trailer - 85401	100	1,000	900
	Truck - 85318	62,600	50,000	(12,600)
	Truck - 85323	11,900	25,000	13,100
	Truck - 85324	50,300	75,000	24,700
	Truck - 85373	19,400	25,000	5,600
	Truck - 85374	10,900	20,000	9,100
	Truck - 85375	15,500	25,000	9,500
	Truck - 85403	16,900	25,000	8,100
	Truck - 85404	15,500	25,000	9,500
	Utility - 85287	22,700	24,000	1,300
	Utility - 85289	15,300	24,000	8,700
	Utility - 85294	22,600	24,000	1,400
	Utility - 85296	22,600	24,000	1,400
	Utility - 85302	10,300	17,000	6,700
	Utility - 85302	17,000	17,000	0
	Utility - 85305	13,900	19,000	5,100
	Utility - 85310	16,600	24,000	7,400
	Utility - 85312	16,200	19,000	2,800
	Utility - 85328	13,700	19,000	5,300
	Utility - 85335	11,000	17,000	6,000
	Utility - 85335	17,000	17,000	0

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	<b>2012-2013 Budget</b>	<b>2012-2013 Budget</b>	<b>2012-2013 Budget</b>
Utility - 85412	14,800	19,000	4,200
Utility - 85416	21,300	24,000	2,700
Utility - 85417	14,900	19,000	4,100
Utility - 85421	11,900	17,000	5,100
Utility - 85421	17,000	17,000	0
Utility - 85428	13,400	19,000	5,600
	<b>968,500</b>	<b>1,204,000</b>	<b>235,500</b>
<b>Total</b>	<b>3,163,500</b>	<b>3,399,000</b>	<b>235,500</b>

**4 Disposal of Assets**

The following assets are budgeted to be disposed of during the year -

<u>By Program</u>	<u>Governance</u>			
	Freehold Land	1,355,000	1,355,000	0
	Public Open Space Land	840,000	840,000	0
	Executive Vehicle - 85250	31,100	30,000	(1,100)
	Executive Vehicle - 85251	26,200	28,000	1,800
	Sedan - 85252	13,800	14,000	200
	Sedan - 85253	23,300	24,000	700
	Sedan - 85254	13,800	14,000	200
	Sedan - 85415	24,700	28,000	3,300
	Sedan - 85425	7,600	14,000	6,400
	Utility - 85412	28,200	28,000	(200)
		<b>2,363,700</b>	<b>2,375,000</b>	<b>11,300</b>
	<u>Law, Order and Public Safety</u>			
	Utility - 85416	23,700	22,000	(1,700)
	Utility - 85294	22,600	24,000	1,400
	Utility - 85296	22,600	24,000	1,400
	Sedan - 85257	21,300	24,000	2,700
		<b>90,200</b>	<b>94,000</b>	<b>3,800</b>
	<u>Health</u>			
	Utility - 85302	10,300	17,000	6,700
		<b>10,300</b>	<b>17,000</b>	<b>6,700</b>
	<u>Education and Welfare</u>			
	Executive Vehicle - 85255	21,000	24,000	3,000
	Sedan - 85291	14,800	19,000	4,200
		<b>35,800</b>	<b>43,000</b>	<b>7,200</b>
	<u>Community Amenities</u>			
	Sedan - 85262	26,600	28,000	1,400
	Executive Vehicle - 85261	20,200	24,000	3,800
	Sedan - 85429	8,400	14,000	5,600
	Truck - 85318	15,300	24,000	8,700
	Utility - 85289	13,900	19,000	5,100
	Utility - 85335	11,000	17,000	6,000
		<b>95,400</b>	<b>126,000</b>	<b>30,600</b>
	<u>Economic Services</u>			
	Sedan - 85299	15,600	22,000	6,400
		<b>15,600</b>	<b>22,000</b>	<b>6,400</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

		<b>2012-2013 Budget \$ Book Value</b>	<b>2012-2013 Budget \$ Proceeds</b>	<b>2012-2013 Budget \$ Profit/(Loss)</b>
<b>4 Disposal of Assets</b>				
The following assets are budgeted to be disposed of during the year -				
<u>By Program</u>	<u>Recreation and Culture</u>			
	Outfront Mower - 85316	5,700	8,000	2,300
	Outfront Mower - 85317	5,700	8,000	2,300
	Rotary Mower - 85348	4,800	8,000	3,200
	Rotary Mower - 85350	4,800	8,000	3,200
	Multi-Tyred Roller - 85313	45,000	45,000	0
	Sedan - 85258	11,100	14,000	2,900
	Sedan - 85268	11,100	14,000	2,900
	Sedan - 85407	14,900	14,000	(900)
	Truck - 85373	19,400	25,000	5,600
	Truck - 85374	10,900	20,000	9,100
	Truck - 85375	15,500	25,000	9,500
	Truck - 85403	16,900	25,000	8,100
	Truck - 85404	15,500	25,000	9,500
	Utility - 85310	16,600	24,000	7,400
	Utility - 85328	13,700	19,000	5,300
	Utility - 85421	11,900	17,000	5,100
	Utility - 85428	13,400	19,000	5,600
		<b>236,900</b>	<b>318,000</b>	<b>81,100</b>
	<u>Transport</u>			
	Minor Plant - Civil Works	0	1,000	1,000
	Multi-Tyred Roller - 85313	1,400	45,000	43,600
	Executive Vehicle - 85265	28,000	28,000	0
	Sedan - 85270	11,500	14,000	2,500
	Sedan - 85284	12,900	19,000	6,100
	Sedan - 85307	13,100	14,000	900
	Sedan - 85284	19,000	19,000	0
	Trailer - 85401	100	1,000	900
	Truck - 85318	62,600	50,000	(12,600)
	Truck - 85323	11,900	25,000	13,100
	Truck - 85324	50,300	75,000	24,700
	Utility - 85287	22,700	24,000	1,300
	Utility - 85302	17,000	17,000	0
	Utility - 85312	16,200	19,000	2,800
	Utility - 85335	17,000	17,000	0
	Utility - 85417	14,900	19,000	4,100
	Utility - 85421	17,000	17,000	0
		<b>315,600</b>	<b>404,000</b>	<b>88,400</b>
<b>Total</b>		<b>3,163,500</b>	<b>3,399,000</b>	<b>235,500</b>
<b>Summary</b>	Profit on Asset Disposal			252,000
	Loss on Asset Disposal			(16,500)
				<b>235,500</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
<b>5 Information on Borrowings</b>					
<b>a Debenture Repayments (2011-2012 Actual)</b>					
<u>Governance</u>					
285 Temporary Administration Centre	227,343	0	52,106	175,237	12,052
292 Loan Borrowings 2008	472,196	0	25,746	446,450	50,707
295 Old Library Conversion 2009	645,823	0	56,255	589,568	37,123
296 Loan Borrowings 2009	494,412	0	24,732	469,680	49,380
298 Loan Borrowings 2010	507,433	0	44,200	463,232	29,168
306 Loan Borrowings 2011	675,000	0	52,730	622,270	37,497
<u>Community Amenities</u>					
303 Bakers House Refurbishment 2011	344,500	0	26,912	317,588	19,137
<u>Recreation and Culture</u>					
284 Rushton Park Redevelopment	184,311	0	32,490	151,821	10,950
286 Kelmscott Library Relocation	46,875	0	10,743	36,131	2,485
291 Aquatic Works 2008	462,292	0	14,472	447,821	49,825
294 Armadale Library Relocation 2010	1,014,865	0	88,401	926,464	58,336
299 Aquatic Centre Upgrade 2010	927,701	0	43,267	884,434	56,685
300 Frye Park Redevelopment 2010	424,398	0	36,968	387,430	24,395
302 Aquatic Centre Upgrade 2011	1,430,000	0	40,636	1,389,364	85,375
304 Frye Park Redevelopment 2011	1,067,000	0	30,321	1,036,679	63,703
305 Piara Waters (North) Sports 2011	1,160,000	0	51,661	1,108,339	67,456
307 Equestrian Facilities		360,000		360,000	388
311 Aquatic Centre Upgrade		1,600,000		1,600,000	2,155
<u>Transport</u>					
290 ARA Projects 2008	166,314	0	18,965	147,349	17,528
293 Abbey Road Project 2008	650,000	0	0	650,000	60,840
297 Abbey Road Project 2010	4,552,800	0	0	4,552,800	260,875
301 Abbey Road Project 2011	3,000,000	0	0	3,000,000	158,700
	<b>18,453,263</b>	<b>1,960,000</b>	<b>650,605</b>	<b>19,762,657</b>	<b>1,154,760</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
<b>5 Information on Borrowings</b>					
<b>b Debenture Repayments (2012-2013 Budget)</b>					
<u>Governance</u>					
285 Temporary Administration Centre	175,237	0	55,200	120,037	9,300
292 Loan Borrowings 2008	446,450	0	27,700	418,750	32,100
295 Old Library Conversion 2009	589,568	0	59,700	529,868	33,900
296 Loan Borrowings 2009	469,680	0	26,500	443,180	31,400
298 Loan Borrowings 2010	463,232	0	46,900	416,332	26,700
306 Loan Borrowings 2011	622,270	0	54,700	567,570	34,600
<u>Community Amenities</u>					
303 Bakers House Refurbishment 2011	317,588	0	317,500	0	17,700
<u>Recreation and Culture</u>					
284 Rushton Park Redevelopment	151,821	0	34,600	117,221	9,000
286 Kelmscott Library Relocation	36,131	0	11,400	24,731	2,000
291 Aquatic Works 2008	447,821	0	15,600	432,221	32,300
294 Armadale Library Relocation 2010	926,464	0	93,700	832,764	53,300
299 Aquatic Centre Upgrade 2010	884,434	0	46,000	838,434	54,100
300 Frye Park Redevelopment 2010	387,430	0	39,200	348,230	22,300
302 Aquatic Centre Upgrade 2011	1,389,364	0	40,700	1,348,664	83,100
304 Frye Park Redevelopment 2011	1,036,679	0	30,400	1,006,279	62,000
305 Piara Waters (North) Sports 2011	1,108,339	0	52,900	1,055,439	64,600
307 Equestrian Club Facilities 2012	360,000		67,000	293,000	12,400
308 Armadale District Hall Upgrade 2012		735,000		735,000	0
309 Piara Waters (North) Sports 2012		238,000		238,000	0
311 Aquatic Centre Upgrade 2012	1,600,000		50,900	1,549,100	71,200
<u>Transport</u>					
290 ARA Projects 2008	147,349	0	20,400	126,949	10,400
293 Abbey Road Project 2008	650,000	0	0	650,000	40,600
297 Abbey Road Project 2010	4,552,800	0	0	4,552,800	260,900
301 Abbey Road Project 2011	3,000,000	0	0	3,000,000	158,700
310 Abbey Road Project 2012	0	5,290,000		5,290,000	0
	<b>19,762,657</b>	<b>6,263,000</b>	<b>1,091,000</b>	<b>24,934,569</b>	<b>1,122,600</b>



**5 Information on Borrowings**

<b>c New Debentures</b>	<b>Budget Borrowing Amount</b>	<b>Term (Years)</b>	<b>Total Interest and Fees</b>	<b>Interest Rate</b>	<b>Budget Amount Used</b>	<b>Balance Remaining Unspent</b>
308 Armadale Hall Upgrade	735,000	5	127,000	0	735,000	0
309 Piara Waters (North)	238,000	5	41,000	0	238,000	0
310 Abbey Road Project*	5,290,000	3	952,000	0	5,290,000	0
	<b><u>6,263,000</u></b>		<b><u>1,120,000</u></b>		<b><u>6,263,000</u></b>	<b><u>0</u></b>

\* Loan 310 (Abbey Road Project) is an interest only loan.

**d Unspent Debentures**

There were no unspent debentures for the year ended 30 June 2012.

It is not anticipated that there will be any unspent debentures for the year ending 30 June 2013.

**e Additional Debenture Information**

All loan repayments will be financed by general-purpose revenue.

**f Overdraft**

The City does not anticipate using an overdraft during the 2012-2013 financial year, although a \$100,000 facility has been established with the City's bankers to assist with short-term liquidity requirements. A further provision to this is the permitted temporary increase to \$1,500,000 during the months of July through September if required. The City does not foresee the need to use these facilities. The balance at 1 July was \$nil and the forecasted balance at 30 June is also \$nil.

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>6 Reserves</b>			
In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in financial institutions, are -			
<u>Abbey Road Link Project</u>			
<i>To be used to assist in funding the Abbey Road / Railway Avenue Link Road and Subdivision Project.</i>			
Opening Balance	2,207,200	2,665,117	0
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	155,000	0	0
Transfer from Reserve	(2,362,200)	(2,665,117)	0
	<b>0</b>	<b>0</b>	<b>0</b>
<u>Asset Renewal - Buildings</u>			
<i>To be used to assist in funding capital works on buildings thereby extending the useful economic life of such assets.</i>			
Opening Balance	61,900	61,900	209,376
Transfer to Reserve - Municipal Funds	145,000	145,000	100,000
Transfer to Reserve - Interest Earnings	3,000	2,476	6,200
Transfer from Reserve	0	0	0
	<b>209,900</b>	<b>209,376</b>	<b>315,576</b>
<u>Asset Renewal - Parks</u>			
<i>To be used to assist in funding capital works on parks thereby extending the useful economic life of such assets.</i>			
Opening Balance	61,900	61,900	209,376
Transfer to Reserve - Municipal Funds	145,000	145,000	100,000
Transfer to Reserve - Interest Earnings	3,000	2,476	6,200
Transfer from Reserve	0	0	0
	<b>209,900</b>	<b>209,376</b>	<b>315,576</b>
<u>Building Plant and Equipment</u>			
<i>To be used to assist in the maintenance and replacement of Plant and Equipment associated with Council's buildings.</i>			
Opening Balance	128,300	128,300	133,432
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	6,000	5,132	4,000
Transfer from Reserve	0	0	0
	<b>134,300</b>	<b>133,432</b>	<b>137,432</b>
<u>Champion Lakes Asset Renewal</u>			
<i>To be used to assist in the renewal of assets associated with the Champion Lakes Estate.</i>			
Opening Balance	0	0	28,400
Transfer to Reserve - Municipal Funds	28,400	28,400	27,000
Transfer to Reserve - Interest Earnings	0	0	800
Transfer from Reserve	0	0	0
	<b>28,400</b>	<b>28,400</b>	<b>56,200</b>
<u>Civic Precinct</u>			
<i>To be used to assist in research, planning, and redevelopment of the City's Civic Precinct.</i>			
Opening Balance	370,000	370,000	1,111,800
Transfer to Reserve - Municipal Funds	0	727,000	0
Transfer to Reserve - Interest Earnings	18,000	14,800	33,300
Transfer from Reserve	0	0	0
	<b>388,000</b>	<b>1,111,800</b>	<b>1,145,100</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>6 Reserves</b>			
<u>Computer Systems Technologies</u>			
<i>To be used to assist in funding the long-term renewal of Council's core computer systems.</i>			
Opening Balance	225,800	225,800	384,832
Transfer to Reserve - Municipal Funds	150,000	150,000	100,000
Transfer to Reserve - Interest Earnings	11,000	9,032	11,500
Transfer from Reserve	0	0	(170,000)
	<b>386,800</b>	<b>384,832</b>	<b>326,332</b>

<u>Crossover Contributions</u>			
<i>To be used to assist in funding the construction of Crossovers as a condition of approved building licences.</i>			
Opening Balance	55,000	55,000	51,500
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	2,000	2,200	1,500
Transfer from Reserve	0	(5,700)	0
	<b>57,000</b>	<b>51,500</b>	<b>53,000</b>

<u>Emergency Waste</u>			
<i>To be used to assist with the costs associated with storm damage clean-up, collections and disposal.</i>			
Opening Balance	183,300	183,300	190,632
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	9,000	7,332	5,700
Transfer from Reserve	0	0	0
	<b>192,300</b>	<b>190,632</b>	<b>196,332</b>

<u>Employee Provisions</u>			
<i>To be used to cash-back the employees' sick, annual and long-service leave entitlements liability.</i>			
Opening Balance	5,053,950	5,053,950	5,456,108
Transfer to Reserve - Municipal Funds	200,000	200,000	250,000
Transfer to Reserve - Interest Earnings	250,000	202,158	163,600
Transfer from Reserve	0	0	0
	<b>5,503,950</b>	<b>5,456,108</b>	<b>5,869,708</b>

<u>Freehold Sales Capital Works</u>			
<i>To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	120,900	120,900	125,736
Transfer to Reserve - Municipal Funds	405,000	0	406,500
Transfer to Reserve - Interest Earnings	6,000	4,836	3,700
Transfer from Reserve	0	0	0
	<b>531,900</b>	<b>125,736</b>	<b>535,936</b>

<u>Future Community Facilities</u>			
<i>To be used to assist in the research, planning and construction of future Community Facilities.</i>			
Opening Balance	661,500	661,660	667,960
Transfer to Reserve - Municipal Funds	0	(160)	0
Transfer to Reserve - Interest Earnings	33,000	26,460	20,000
Transfer from Reserve	(20,000)	(20,000)	0
	<b>674,500</b>	<b>667,960</b>	<b>687,960</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>6 Reserves</b>			
<u>Future Project Funding</u>			
<i>To be used to fund future projects considered in excess of Council's normal funding capacity..</i>			
Opening Balance	6,531,500	6,073,423	7,173,903
Transfer to Reserve - Municipal Funds	420,000	3,407,037	1,898,500
Transfer to Reserve - Interest Earnings	230,000	242,943	216,000
Transfer from Reserve	(2,560,500)	(2,549,500)	0
	<b>4,621,000</b>	<b>7,173,903</b>	<b>9,288,403</b>

<u>Future Recreation Facilities</u>			
<i>To be used to assist in the research, planning and construction of future recreation facilities.</i>			
Opening Balance	180,000	180,000	187,200
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	9,000	7,200	5,600
Transfer from Reserve	0	0	0
	<b>189,000</b>	<b>187,200</b>	<b>192,800</b>

<u>History of the District</u>			
<i>To be used to assist in the future rewrite and publication of the History of the District.</i>			
Opening Balance	0	0	26,850
Transfer to Reserve - Municipal Funds	100,000	26,850	0
Transfer to Reserve - Interest Earnings	0	0	800
Transfer from Reserve	0	0	0
	<b>100,000</b>	<b>26,850</b>	<b>27,650</b>

<u>Land Acquisition</u>			
<i>To be used to assist in future acquisitions of land for Council investment or works requirement.</i>			
Opening Balance	380,900	380,900	396,136
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	19,000	15,236	11,800
Transfer from Reserve	0	0	0
	<b>399,900</b>	<b>396,136</b>	<b>407,936</b>

<u>Mobile Bin Program</u>			
<i>To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.</i>			
Opening Balance	1,620,200	1,620,200	1,685,008
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	81,000	64,808	50,500
Transfer from Reserve	0	0	0
	<b>1,701,200</b>	<b>1,685,008</b>	<b>1,735,508</b>

<u>North Forrestdale DCP 3</u>			
<i>To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.</i>			
Opening Balance	12,765,800	12,765,800	13,260,865
Transfer to Reserve - Municipal Funds	0	0	561,800
Transfer to Reserve - Interest Earnings	638,000	800,200	397,800
Transfer from Reserve	(6,001,800)	(305,135)	(6,001,800)
	<b>7,402,000</b>	<b>13,260,865</b>	<b>8,218,665</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>6 Reserves</b>			
<b><u>North Forrestdale SAR Asset Renewal</u></b>			
<i>To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.</i>			
Opening Balance	643,000	643,000	1,016,120
Transfer to Reserve - Municipal Funds	441,700	347,400	502,000
Transfer to Reserve - Interest Earnings	32,000	25,720	30,400
Transfer from Reserve	0	0	0
	<b>1,116,700</b>	<b>1,016,120</b>	<b>1,548,520</b>

<b><u>Plant and Machinery</u></b>			
<i>To be used to assist in the replacement of Council's Plant and Machinery requirements.</i>			
Opening Balance	1,752,200	1,752,200	2,094,388
Transfer to Reserve - Municipal Funds	1,583,300	1,573,600	1,654,500
Transfer to Reserve - Interest Earnings	87,000	70,088	62,800
Transfer from Reserve	(2,167,300)	(1,301,500)	(1,967,600)
	<b>1,255,200</b>	<b>2,094,388</b>	<b>1,844,088</b>

<b><u>Portable Long Service Leave</u></b>			
<i>To be used to assist in financing Council's Portable Long Service Leave liability to other Councils..</i>			
Opening Balance	207,300	207,300	215,592
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	10,000	8,292	6,400
Transfer from Reserve	0	0	0
	<b>217,300</b>	<b>215,592</b>	<b>221,992</b>

<b><u>Revolving Energy</u></b>			
<i>To be used to assist in establishing energy efficient management techniques and practices.</i>			
Opening Balance	81,800	81,800	85,072
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	4,000	3,272	2,500
Transfer from Reserve	0	0	0
	<b>85,800</b>	<b>85,072</b>	<b>87,572</b>

<b><u>Strategic Asset Investments</u></b>			
<i>To be used to fund the acquisition of strategic investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	1,423,600	1,423,600	1,480,544
Transfer to Reserve - Municipal Funds	945,200	0	948,500
Transfer to Reserve - Interest Earnings	71,000	56,944	44,400
Transfer from Reserve	0	0	0
	<b>2,439,800</b>	<b>1,480,544</b>	<b>2,473,444</b>

<b><u>Waste Management</u></b>			
<i>To be used to assist in the management and future provisioning of Council's Waste Management Sites.</i>			
Opening Balance	3,737,800	3,737,800	4,673,512
Transfer to Reserve - Municipal Funds	600,000	786,200	405,500
Transfer to Reserve - Interest Earnings	187,000	149,512	140,200
Transfer from Reserve	0	0	(1,266,900)
	<b>4,524,800</b>	<b>4,673,512</b>	<b>3,952,312</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>6 Reserves</b>			
<u>Workers Compensation</u>			
<i>To be used to assist in covering any workers' compensation liability claims in excess of Council's normal funding capacity..</i>			
Opening Balance	428,700	428,700	445,848
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	21,000	17,148	13,300
Transfer from Reserve	0	0	0
	<b>449,700</b>	<b>445,848</b>	<b>459,148</b>
<u>Works Contributions</u>			
<i>To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.</i>			
Opening Balance	524,100	524,100	545,064
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	26,000	20,964	16,300
Transfer from Reserve	0	0	0
	<b>550,100</b>	<b>545,064</b>	<b>561,364</b>
<b>Total</b>			
<b>Opening Balance</b>	<b>39,406,650</b>	<b>39,406,650</b>	<b>41,855,254</b>
Transfer to Reserve - Municipal Funds	5,163,600	7,536,327	6,954,300
Transfer to Reserve - Interest Earnings	1,911,000	1,759,229	1,255,300
Transfer from Reserve	(13,111,800)	(6,846,952)	(9,406,300)
<b>Closing Balance</b>	<b>33,369,450</b>	<b>41,855,254</b>	<b>40,658,554</b>

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>6 Reserves</b>			
<b>Summary of Reserve Transfers</b>			
<u>Transfers to Reserve</u>			
Abbey Road Link Project	155,000	0	0
Asset Renewal - Buildings	148,000	147,476	106,200
Asset Renewal - Parks	148,000	147,476	106,200
Building Plant and Equipment	6,000	5,132	4,000
Champion Lakes Asset Renewal	28,400	28,400	27,800
Civic Precinct	18,000	741,800	33,300
Computer Systems Technologies	161,000	159,032	111,500
Crossover Contributions	2,000	2,200	1,500
Emergency Waste	9,000	7,332	5,700
Employee Provisions	450,000	402,158	413,600
Freehold Sales Capital Works	411,000	4,836	410,200
Future Community Facilities	33,000	26,300	20,000
Future Project Funding	650,000	3,649,980	2,114,500
Future Recreation Facilities	9,000	7,200	5,600
History of the District	100,000	26,850	800
Land Acquisition	19,000	15,236	11,800
Mobile Bin Program	81,000	64,808	50,500
North Forrestdale DCP 3	638,000	800,200	959,600
North Forrestdale SAR Asset Renewal	473,700	373,120	532,400
Plant and Machinery	1,670,300	1,643,688	1,717,300
Portable Long Service Leave	10,000	8,292	6,400
Revolving Energy	4,000	3,272	2,500
Strategic Asset Investments	1,016,200	56,944	992,900
Waste Management	787,000	935,712	545,700
Workers Compensation	21,000	17,148	13,300
Works Contributions	26,000	20,964	16,300
	<b>7,074,600</b>	<b>9,295,556</b>	<b>8,209,600</b>

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>6 Reserves</b>			
<b>Summary of Reserve Transfers</b>			
<u>Transfers from Reserve</u>			
Abbey Road Link Project	(2,362,200)	(2,665,117)	0
Asset Renewal - Buildings	0	0	0
Asset Renewal - Parks	0	0	0
Building Plant and Equipment	0	0	0
Champion Lakes Asset Renewal	0	0	0
Civic Precinct	0	0	0
Computer Systems Technologies	0	0	(170,000)
Crossover Contributions	0	(5,700)	0
Emergency Waste	0	0	0
Employee Provisions	0	0	0
Freehold Sales Capital Works	0	0	0
Future Community Facilities	(20,000)	(20,000)	0
Future Project Funding	(2,560,500)	(2,549,500)	0
Future Recreation Facilities	0	0	0
History of the District	0	0	0
Land Acquisition	0	0	0
Mobile Bin Program	0	0	0
North Forrestdale DCP 3	(6,001,800)	(305,135)	(6,001,800)
North Forrestdale SAR Asset Renewal	0	0	0
Plant and Machinery	(2,167,300)	(1,301,500)	(1,967,600)
Portable Long Service Leave	0	0	0
Revolving Energy	0	0	0
Strategic Asset Investments	0	0	0
Waste Management	0	0	(1,266,900)
Workers Compensation	0	0	0
Works Contributions	0	0	0
	<b>(13,111,800)</b>	<b>(6,846,952)</b>	<b>(9,406,300)</b>

#### Asset Revaluation Reserve

The City revalues assets from time-to-time. Asset revaluations are non-cash transactions and, as such, do not affect this Budget.



**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>7 Net Current Assets</b>			
<u>Current Assets</u>			
Cash - Unrestricted	2,500,000	19,446,379	4,500,000
Cash - Reserves	33,369,450	41,855,254	40,658,554
Receivables and Accruals	5,000,000	4,272,015	3,000,000
Inventories	100,000	131,758	150,000
	<b>40,969,450</b>	<b>65,705,406</b>	<b>48,308,554</b>
<u>Less Current Liabilities</u>			
Creditors and Accruals	(7,600,000)	(6,607,952)	(7,650,000)
Interest Bearing Liabilities	(800,000)	(800,658)	(850,000)
Provisions	(5,503,951)	5,456,108	2,500,000
	<b>(13,903,951)</b>	<b>(1,952,503)</b>	<b>(6,000,000)</b>
<u>Net Current Asset Position</u>	<b>27,065,499</b>	<b>63,752,903</b>	<b>42,308,554</b>
<u>Add</u>			
Interest Bearing Liabilities	800,000	800,658	850,000
Provisions	5,503,951	(5,456,108)	(2,500,000)
<u>Less</u>			
Cash - Reserves	(33,369,450)	(41,855,254)	(40,658,554)
<u>Estimated Surplus / (Deficit) Carried Forward</u>	<b>0</b>	<b>17,242,200</b>	<b>0</b>

The 2011-2012 actual estimated surplus / (deficit) carried forward represents the position at 1 July 2012.

The 2012-2013 budget estimated surplus / (deficit) carried forward represents the position at 30 June 2013.

## **8 Rating Information**

### Rating - An Overview

The rating system is the means by which the City is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively. Throughout Australia, rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

### Dual Rating

The two types of property valuation systems available for the purposes of rating are Unimproved Valuations (UVs) and Gross Rental Valuations (GRVs). Both types of property valuations are supplied to the City by Landgate (formerly the Valuer General's Office) in Perth. It is generally accepted that the most equitable distribution of rates is achieved when Gross Rental Valuations are applied in non-rural areas and Unimproved Valuations are applied in rural areas. Dual rating was first introduced by the City in the 1985-1986 Financial Year.

### Minimum Payments

In accordance with Section 6.35 of the Local Government Act 1995, a local government may impose on rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land. The City applies minimum payments to each of the GRV and UV areas (\$919 and \$1,103 respectively) to ensure that all property owners contribute an equitable amount of rates towards the provision of the City's maintenance of facilities and services provided.

### Differential Rating

In accordance with Section 6.33 of the Local Government Act 1995, a local government may impose differential general rates according to any, or a combination, of the following characteristics -

- ◆ The purpose for which the land is zoned under a town planning scheme.
- ◆ The predominant purpose for which the land is held or used, as determined by the local government.
- ◆ Whether or not the land is vacant land.

The City is imposing differential general rates in the gross rental value area of the City according to whether land is vacant or improved. The higher differential rate on vacant land, serves to promote the development of all properties to their full potential.

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

**8 Rating Information**

	<b>Rate in \$ / Minimum</b>	<b>Property Numbers</b>	<b>Rateable Value \$</b>	<b>2012-2013 Rate Budget \$</b>	<b>2012-2013 Interim Budget \$</b>	<b>2012-2013 Total Budget \$</b>
<b>General Rate</b>						
<u>Gross Rental Value</u>						
Vacant (Differential)	13.8250	1,193	26,444,464	3,655,900	0	<b>3,655,900</b>
<u>Gross Rental Value</u>						
Improved (Differential)	8.3580	20,989	369,885,120	30,915,000	575,000	<b>31,490,000</b>
<u>Unimproved Value</u>						
General Rate	0.3715	142	193,382,500	718,400	0	<b>718,400</b>
<b>Sub-Total</b>		<b>22,324</b>	<b>589,712,084</b>	<b>35,289,300</b>	<b>575,000</b>	<b>35,864,300</b>
<b>Minimum Rates</b>						
<u>Gross Rental Value</u>						
Vacant (Differential)	\$919	1,698	7,862,644	1,560,460	0	<b>1,560,460</b>
<u>Gross Rental Value</u>						
Improved (Differential)	\$919	4,075	40,255,097	3,744,925	0	<b>3,744,900</b>
<u>Unimproved Value</u>						
General Minimum	\$1,103	16	3,573,425	17,640	0	<b>17,640</b>
<b>Sub-Total</b>		<b>5,789</b>	<b>51,691,166</b>	<b>5,323,025</b>	<b>0</b>	<b>5,323,000</b>
<b>Specified Area Rates</b>						
<u>Refer Note 9</u>						<b>627,900</b>
<b>Discounts and Waivers</b>						
<u>Refer Note 12</u>						<b>0</b>
<b>Total</b>		<b>28,113</b>	<b>641,403,250</b>	<b>40,612,325</b>	<b>575,000</b>	<b>41,815,200</b>

The general rates detailed above have been determined by Council to meet the deficiency between budgeted expenditures and revenues (refer to Rates Setting Statement). In determining the rates, Council has taken into account any increase in rating over the level adopted in the previous year.

## 9 Specified Area Rates

The 2012-2013 Budget provides for the imposition of 7 separate Specified Area Rates, the purpose of which is to enhance the amenity of selected Specified Areas by way of increased and improved service levels.

The values outstanding at the end of the previous financial year, representing an overspend, were considered immaterial and therefore no adjustments have been made in the 2012-2013 Financial Year to account for this overspend.

The Specified Area Rates are described and explained in more detail as follows -

### Townscape Amenity Service Specified Area A - Armadale Town Centre

#### Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ◆ Litter control including pick up and bin emptying
- ◆ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ◆ High pressure water cleaning as required
- ◆ Street garden maintenance to ensure a high level of presentation
- ◆ General maintenance of street furniture and facilities including seats, bins and signs
- ◆ Weed control spraying (herbicide) along footpaths, kerbs and gutters

#### Rate in the \$

The rate in the \$ to be applied is 0.388 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



## 9 Specified Area Rates

### Townscape Amenity Service Specified Area A - Armadale Town Centre

#### Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

#### Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 90 affected properties within the specified area is \$27,601,663.

#### Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	103,000	102,954	107,100
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>103,000</b>	<b>102,954</b>	<b>107,100</b>
<b>Less</b>			
Estimated Service Costs	(103,000)	(102,954)	(107,100)
Transfer to Reserve	0	0	0
	<b>(103,000)</b>	<b>(102,954)</b>	<b>(107,100)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 9 Specified Area Rates

### Townscape Amenity Service Specified Area B - Kelmscott Town Centre

#### Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ♦ Litter control including pick up and bin emptying
- ♦ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ♦ High pressure water cleaning as required
- ♦ Street garden maintenance to ensure a high level of presentation
- ♦ General maintenance of street furniture and facilities including seats, bins and signs
- ♦ Weed control spraying (herbicide) along footpaths, kerbs and gutters
- ♦ Sweeping of kerbs, gutters and footpaths

#### Rate in the \$

The rate in the \$ to be applied is 1.026 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



**9 Specified Area Rates**

**Townscape Amenity Service Specified Area B - Kelmscott Town Centre**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 94 affected properties within the specified area is \$6,959,118.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	68,700	70,591	71,400
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>68,700</b>	<b>70,591</b>	<b>71,400</b>
<b>Less</b>			
Estimated Service Costs	(68,700)	(70,663)	(71,400)
Transfer to Reserve	0	0	0
	<b>(68,700)</b>	<b>(70,663)</b>	<b>(71,400)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(72)</b>	<b>0</b>

**9 Specified Area Rates**

**Townscape Amenity Service Specified Area C - Kelmscott Industrial Area**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.189 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:





**9 Specified Area Rates**

**Townscape Amenity Service Specified Area C - Kelmscott Industrial Area**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 333 affected properties within the specified area is \$9,435,195.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

<b>Particulars</b>	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	17,100	17,138	17,800
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>17,100</b>	<b>17,138</b>	<b>17,800</b>
<b>Less</b>			
Estimated Service Costs	(17,100)	(18,390)	(17,800)
Transfer to Reserve	0	0	0
	<b>(17,100)</b>	<b>(18,390)</b>	<b>(17,800)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(1,252)</b>	<b>0</b>

**9 Specified Area Rates**

**Townscape Amenity Service Specified Area D - South Armadale Industrial Area**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.443 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



## 9 Specified Area Rates

### Townscape Amenity Service Specified Area D - South Armadale Industrial Area

#### Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

#### Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 129 affected properties within the specified area is \$4,607,957.

#### Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	19,600	19,837	20,400
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>19,600</b>	<b>19,837</b>	<b>20,400</b>
<b>Less</b>			
Estimated Service Costs	(19,600)	(21,280)	(20,400)
Transfer to Reserve	0	0	0
	<b>(19,600)</b>	<b>(21,280)</b>	<b>(20,400)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(1,444)</b>	<b>0</b>

**9 Specified Area Rates**

**Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

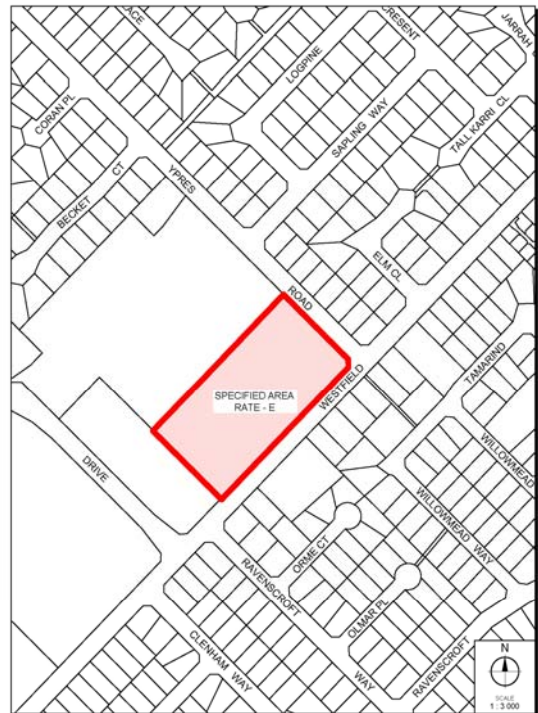
The rate in the \$ to be applied is 0.817 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



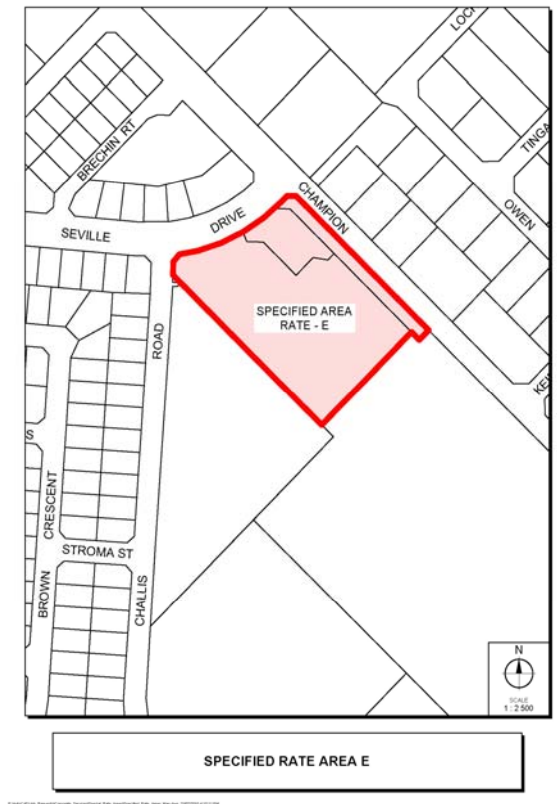
SPECIFIED RATE AREA E



SPECIFIED RATE AREA E

9 Specified Area Rates

Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)



Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 6 affected properties within the specified area is \$2,485,740.

**Notes to, and forming part of, the Annual Budget  
For the year ending 30 June 2013**

**9 Specified Area Rates**

**Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)**

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

<b>Particulars</b>	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	19,500	19,488	20,300
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>19,500</b>	<b>19,488</b>	<b>20,300</b>
<b>Less</b>			
Estimated Service Costs	(19,500)	(19,540)	(20,300)
Transfer to Reserve	0	0	0
	<b>(19,500)</b>	<b>(19,540)</b>	<b>(20,300)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(52)</b>	<b>0</b>

## 9 Specified Area Rates

### Residential Estates Specified Area F - North Forrestdale Amenity Service

The purpose of this specified area rate is to maintain and enhance the public open space (POS) amenity of selected new residential estates in the North Forrestdale area of the City by way of increased and improved service levels in comparison to POS service levels provided throughout the remainder of the City. The service to be provided and funded by the specified area rate will generally entail increased levels of maintenance, operations and renewals in these specified POS areas.

#### Purpose of the Rate

To meet the additional maintenance, operational and renewal costs of provided increased service levels in POS areas, including, but not limited to -

- ◆ Turf surfaces
- ◆ Garden beds
- ◆ Park infrastructure
- ◆ Irrigation systems
- ◆ Park lighting
- ◆ Collection of litter
- ◆ Contract management

#### Rate in the \$

The rate in the \$ to be applied is 0.926 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



**9 Specified Area Rates**

**Residential Estates Specified Area F - North Forrestdale Amenity Service**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 2,306 affected properties within the specified area is \$40,852,494.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

<b>Particulars</b>	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	373,300	395,718	378,100
Interim Rates	0	0	0
Back Rates	0	0	0
Interest Earnings	32,000	25,720	30,400
Transfer from Reserve	0	0	0
Council Funded Portion	472,400	472,337	586,500
	<b>877,700</b>	<b>893,775</b>	<b>995,000</b>
<b>Less</b>			
Estimated Service Costs	(404,000)	(520,655)	(462,600)
Estimated Renewal Costs	0	0	0
Transfer to Reserve	(473,700)	(373,120)	(532,400)
	<b>(877,700)</b>	<b>(893,775)</b>	<b>(995,000)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>0</b>	<b>0</b>



## 9 Specified Area Rates

### Residential Estates Specified Area G - Champion Lakes Amenity Service

The purpose of this specified area rate is to maintain and enhance the public open space (POS) amenity of Champion Lakes Estate by way of increased and improved service levels in comparison to POS service levels provided throughout the remainder of the City. The service to be provided and funded by the specified area rate will generally entail increased levels of maintenance, operations and renewals in these specified POS areas.

#### Purpose of the Rate

To meet the additional maintenance, operational and renewal costs of provided increased service levels in POS areas, including, but not limited to -

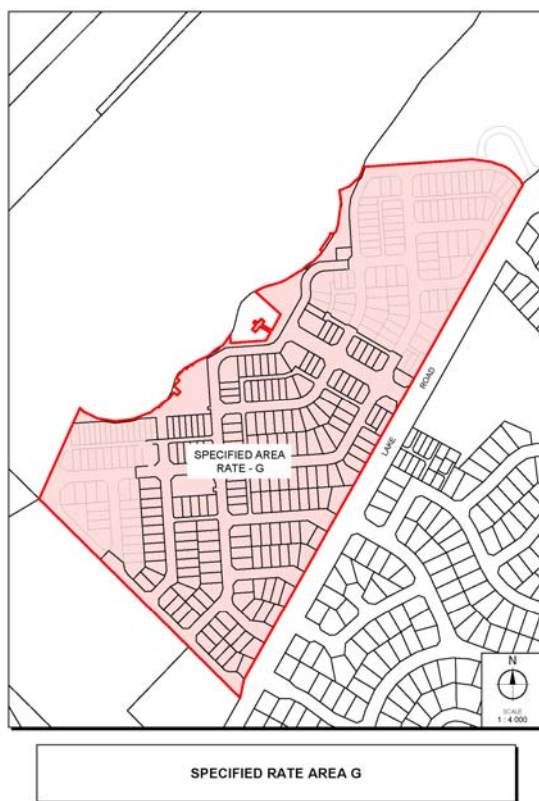
- ◆ Turf surfaces
- ◆ Garden beds
- ◆ Park infrastructure
- ◆ Irrigation systems
- ◆ Park lighting
- ◆ Collection of litter
- ◆ Contract management

#### Rate in the \$

The rate in the \$ to be applied is 0.793 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following map:



**9 Specified Area Rates**

**Residential Estates Specified Area G - Champion Lakes Amenity Service**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 131 affected properties within the specified area is \$1,612,131.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

<b>Particulars</b>	<b>2011-2012 Budget \$</b>	<b>2011-2012 Actual \$</b>	<b>2012-2013 Budget \$</b>
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	0	0	12,800
Interim Rates	0	0	0
Back Rates	0	0	0
Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
Council Funded Portion	0	0	27,200
	<b>0</b>	<b>0</b>	<b>40,000</b>
<b>Less</b>			
Estimated Service Costs	0	0	(40,000)
Estimated Renewal Costs	0	0	0
Transfer to Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>(40,000)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>0</b>	<b>0</b>

**10 Service Charges**

Council did not levy any Service Charges in 2011-2012, nor are any budgeted to be levied in 2012-2013.

As such, no transfer to, or from, Reserve Accounts will occur.

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>11 Fees and Charges</b>			
General Purpose Funding	516,400	457,664	382,300
Governance	4,100	4,903	8,100
Law, Order and Public Safety	433,100	449,149	472,100
Health	124,500	126,395	139,100
Education and Welfare	5,500	5,682	33,200
Community Amenities	8,796,800	8,777,769	9,624,900
Recreation and Culture	1,175,300	1,140,052	1,340,800
Transport	602,500	943,229	447,300
Economic Services	1,371,600	1,098,029	1,251,100
Other Property and Services	258,300	294,104	257,800
	<b>13,288,100</b>	<b>13,296,977</b>	<b>13,956,700</b>

## 12 Rate Payment Discounts, Waivers and Concessions

No discounts for early payment of rates, fees or charges will be offered in the 2012-2013 Financial Year.

Five payment incentives will be offered this year. The first incentive is 3 prizes each of \$2,000 provided by the City of Armadale. The second incentive is 1 prize of \$1,500 provided by Westpac. The third incentive is 2 prizes each of \$500 provided by Bendigo Bank. The fourth incentive is 4 prizes of \$1,000 to those ratepayers currently using, or opting to use, Council's "Smarter Way To Pay" yearly direct debit payment method. Incentive prize conditions apply.

## 13 Interest Charges and Instalments

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is budgeted that this will generate \$155,000. Separate option plans will be available to ratepayers for payment of their rates.

### Option 1 - Full Amount

Full amount of rates and charges including any arrears to be paid on or before 28 September 2012 or 35 days after the date of service appearing on the rate notice, whichever is the later.

### Option 2 - Two Instalments

First instalment is to be received on or before 28 September 2012 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 50% of the current rates and charges. The second instalment is due on or before 29 January 2013 or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$7.00 for the instalment payment made after 28 September 2012 or 35 days after the date of service appearing on the rate notice.

### Option 3 - Four Instalments

First instalment is to be received on or before 28 September 2012 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 25% of the current rates and charges. The second, third and fourth instalments are due on or before 29 November 2012, 29 January 2013 and 29 March 2013 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The costs of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$7.00 for each instalment payment made after 28 September 2012 or 35 days after the date of service appearing on the rate notice (i.e. \$21.00 for Option 3).

### Revenue from Options

The total revenue from the imposition of the instalment interest and administration fees, as explained above, is budgeted at \$326,000, and is made up as follows:

Instalment Arrangement Fees	141,000
Instalment Interest	185,000
	<b>326,000</b>

	2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
<b>14 Councillors' Fees, Allowances and Reimbursements</b>			
As per the Local Government Act 1995, the following fees, allowances and reimbursements are to be provided to Councillors:			
<u>Annual Attendance Fees</u>			
Mayor	14,000	14,000	14,000
Councillors	91,000	91,000	91,000
<u>Annual Local Government Allowance</u>			
Mayor	60,000	60,000	60,000
Deputy Mayor	15,000	15,000	15,000
<u>Telecommunications Allowance</u>			
Councillors	28,400	28,420	29,500
<u>Information Technology Allowance</u>			
Councillors	14,000	14,000	14,000
<u>Travelling Reimbursement</u>			
Councillors	12,100	10,733	11,500
<u>Communications Reimbursement</u>			
Councillors	14,100	13,499	14,700
<u>Child Minding Reimbursement</u>			
Councillors	3,200	4,140	3,500
<u>Vehicle Operation</u>			
Mayor	8,600	11,969	7,500
	<b>260,400</b>	<b>262,761</b>	<b>260,700</b>

**Notes**

1. The Annual Attendance Fees of \$14,000 and \$7,000 are set within the prescribed limits.
2. The Annual Local Government Allowance for the Mayor's position is within the prescribed limit of 0.002 of operating revenue or \$60,000, whichever is less.
3. The Annual Local Government Allowance for the Deputy Mayor's position is set within the prescribed limit of 25% of the allowance of the Mayor's position.
4. The proposed Telecommunications Allowance of \$2,110 per annum / per Councillor includes a 4.0% increase, and is less than the maximum prescribed of \$2,400 per annum / per Councillor.
5. The proposed Information Technology Allowance of \$1,000 per annum / per Councillor is set within the prescribed limit.
6. The proposed Travelling Reimbursement estimate of \$11,500 is based on kilometres travelled in the course of Councillor duties multiplied by an agreed mileage rate.
7. The proposed Communications Reimbursement of \$1,050 per annum / per Councillor includes a 4.0% increase and is administered in accordance with Council Policy and Management Practice.
8. The proposed Child Minding Reimbursement rate, of \$20 per hour, is as prescribed.
9. The vehicle for the Mayor's position is to be provided in accordance with Council Policy and Management Practice with Council to be reimbursed for any private use of this vehicle.

2011-2012 Budget \$	2011-2012 Actual \$	2012-2013 Budget \$
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## 15 Notes to the Cash Flow Statement

### a Reconciliation of Cash

For the purpose of the Statement of Cash Flows, cash includes cash-on-hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

Cash - Unrestricted	2,500,000	19,446,379	15,471,677
Cash - Restricted	33,369,450	41,855,254	40,658,554
	<b>35,869,450</b>	<b>61,301,633</b>	<b>56,130,231</b>

The following restrictions have been imposed by regulation or other imposed requirements:

#### Reserves

As per Note 6 of this Budget Document	33,369,450	41,855,254	40,658,554
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#### Restricted Funds

Sundry Deposits and Bonds	0	0	0
	<b>33,369,450</b>	<b>41,855,254</b>	<b>40,658,554</b>

### b Reconciliation of Net Cash Provided by Operating Activities to Net Result

Net Result	12,258,127	15,275,419	11,923,900
Depreciation	10,801,000	10,450,273	11,285,800
(Increase) / Decrease in Receivables	(10,873)	1,398,390	121,612
(Profit) / Loss on Sale of Assets	(134,600)	(575,571)	(235,500)
(Increase) / Decrease in Inventories	(29,273)	(29,169)	(18,242)
Increase / (Decrease) in Payables and Provisions	1,446,591	927,653	1,696,630
Grants for Asset Development	(15,216,700)	(10,464,540)	(16,868,500)
Net Cash from Operating Activities	<b>9,114,272</b>	<b>16,982,455</b>	<b>7,905,700</b>

### c Undrawn Borrowing Facilities

#### Credit Standby Arrangements

Bank Overdraft Limit	100,000	100,000	100,000
Bank Overdraft at Balance Date	0	0	0
Total Amount of Credit Unused	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

#### Loan Facilities

Loan Facilities in use at Balance Date	26,511,945	19,762,657	24,934,569
Unused Loan Facilities at Balance Date	0	0	0
Total Loan Facilities	<b>26,511,945</b>	<b>19,762,657</b>	<b>24,934,569</b>

## 16 Trust Funds

Estimated movement in funds held over which the City has no control, and that are not included in the financial statements, are as follows:

Particulars	Balance at 1 July 2012	Estimated Interest Received	Estimated Amounts Received	Estimated Amounts Paid	Estimated Balance 30 July 2013
Rates in Suspense	39,086	1,563	0	0	40,649
Town Planning Bonds	594,988	23,800	0	0	618,788
SEMACC Lease Liability	10,525	421	0	0	10,946
Cash in Lieu Parking	175,110	7,004	0	0	182,114
Cash in Lieu of Footpaths	223,282	8,931	0	0	232,213
POS - Precinct A - Westfield	792,359	31,694	0	0	824,053
POS - Precinct B - Seville Grove	589,961	23,598		0	613,559
POS - Precinct C - West Armadale	639,529	25,581	0	1,477,900	(812,790)
POS - Precinct D - South Armadale	0	0	0		0
POS - Precinct F - Clifton Hills	233,518	9,341	0		242,859
POS - Precinct G - Creyk	500,774	20,031	0	365,900	154,905
POS - Precinct H - Mount Nasura	0	0	588,000		588,000
POS - Precinct I - Roleystone	536,967	21,479	0		558,445
POS - Precinct M - Palomino	59,335	2,373	0		61,708
POS - Regional Recreation Infrastructure	2,155,239	86,210	252,000		2,493,449
Cash in Lieu - POS - A14 Plan	2,196,694	87,868	0		2,284,562
Cash in Lieu - POS - Jarrah	88,489	3,540	0		92,029
Cash in Lieu - POS - Minnowarra	8,334	333	0		8,667
Cash in Lieu - POS - Neerigen	430,046	17,202	0	416,900	30,348
Cash in Lieu - POS - River	16,764	671	0	0	17,435
Cash in Lieu - POS - Lake	841,419	33,657	0	0	875,076
Cash in Lieu - POS - Heron	131,664	5,267	0	0	136,931
Cash in Lieu - POS - Agreements	86,548	3,462	0	0	90,010
Cash in Lieu - POS - Strategy North	0	0	0	0	0
Contractors Deposits	5,335,704	213,428	0	0	5,549,132
Hall and Key Deposits	74,358	2,974	0	0	77,333
Kerb Deposits	1,119,542	44,782	0	0	1,164,323
<b>Total</b>	<b>16,880,235</b>	<b>675,209</b>	<b>840,000</b>	<b>2,260,700</b>	<b>16,134,744</b>

## 17 Major Land Transactions

It is anticipated that the City will transact Major Land Transactions in the 2012-2013 Financial Year.

These anticipated transactions will be undertaken in accordance with the requirements of Section 3.59 of the Local Government Act 1995 which, amongst other matters, require Business Plans to be prepared and made available to the public for inspection and / or submission purposes.

At this stage Council is still considering which of its land holdings will be the subject of the transactions.

Council has budgeted the following revenues from Land Transactions (net of taxes):

Freehold Land	1,355,000
Public Open Space Land	840,000
	<u>2,195,000</u>

## 18 Trading Undertakings and Major Trading Undertakings

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2012-2013 Financial Year.

**Schedule of Fees and Charge**  
**For the year ended 30 June 2013**

The following pages outline the fees and charges set by Council for the 2012-2013 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of Fees and Charges) and 6.17 (Setting the Level of Fees and Charges) of the Local Government Act 1995 (as amended)

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative supplier.

The recommended fees aim to maintain affordable access to Council facilities and services. Fees and charges will need to increase each year in order to recover the increased cost of doing business - as consideration to those dot points above is measured

Much of the City's current schedule of Planning fees and charges have been established under the Town Planning (Local Government Planning Fees) Amendment Regulations 2007 and Planning and Development Regulations 2009.

In the following pages an asterisk (\*) denotes the fees and charges that are prescribed by legislation.

Those fees denoted with a hash symbol (#) are quoted fees that may be subject to variation by the City where additional work is required to be undertaken that was not outlined and included in the original fee.

The term "POA" refers to those fees and charges that need to be Priced on Application and cannot be readily set.

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Governance</b>				
<b>Property Enquiry Fees</b>				
Per enquiry for written confirmation of orders	77.00	80.00	-	<b>80.00</b>
Per enquiry for statement of rates	23.00	24.00	-	<b>24.00</b>
Per enquiry for combined statement and confirmation	100.00	104.00	-	<b>104.00</b>
Per enquiry for rates advice – current year	23.00	24.00	-	<b>24.00</b>
Per enquiry for rates advice – current and previous years	46.00	48.00	-	<b>48.00</b>
Per enquiry for rates advice – current + more than 4yrs	0.00	100.00	-	<b>100.00</b>
<b>Standard Instalment Charge</b>				
Per instalment for 2nd, 3rd and 4th instalment	10.00	7.00	-	<b>7.00</b>
<b>Debt Recovery Fees</b>				
Administration charge	63.00	66.00	-	<b>66.00</b>
<b>Special Arrangement Charge</b>				
Per assessment	42.00	44.00	-	<b>44.00</b>
Dishonour fee per dishonour	7.00	7.00	-	<b>7.00</b>
<b>Freedom of Information *</b>				
Application fee	30.00	30.00		
Per hour charge for staff dealing with application	30.00	30.00		<b>30.00</b>
Per hour charge for supervised access	30.00	30.00		<b>30.00</b>
Per hour charge for staff photocopying information	30.00	30.00		<b>30.00</b>
Per copy charge for photocopying	0.20	0.20		<b>0.20</b>
Delivery, packaging and postage	At Cost	At Cost		At Cost
<b>Sale of Council Minutes / Agendas</b>				
Photocopying / printing per page	0.20	0.18	0.02	<b>0.20</b>
Electronic copy / CD or DVD	0.00	At cost	-	<b>At Cost</b>
Delivery, packaging and postage	5.60	At cost	-	<b>At Cost</b>
<b>Photocopying / Printing</b>				
Per page A4 (black and white)	0.20	0.18	0.02	<b>0.20</b>
Per page A3 (black and white)	0.40	0.36	0.04	<b>0.40</b>
Per page A4 (colour)	0.40	0.36	0.04	<b>0.40</b>
Par page A3 (colour)	0.80	0.73	0.07	<b>0.80</b>
Special Print Production	POA			<b>POA</b>
<b>Public Trading Permit</b>				
Per annum per licence, PLUS	50.00	50.00	-	<b>50.00</b>
Daily additional charge on issue and renewal, OR	15.00	15.00	-	<b>15.00</b>
Weekly additional charge on issue and renewal, OR	75.00	75.00	-	<b>75.00</b>
Monthly additional charge on issue and renewal, OR	150.00	150.00	-	<b>150.00</b>
Annual additional charge on issue and renewal	500.00	500.00	-	<b>500.00</b>
1-2 days per week (member of authorised market) - annual additional charge on issue and renewal	250.00	250.00	-	<b>250.00</b>
<b>Busking Permit</b>				
Per day	0.00	2.00	0.20	<b>2.20</b>



**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Governance</b>				
<b>History Books</b>				
Settlement to City - Soft bound	55.00	50.00	5.00	<b>55.00</b>
Settlement to City - Hard bound	88.00	80.00	8.00	<b>88.00</b>
Settlement to City - Soft bound with 40% discount to approved booksellers	0.00	30.00	3.00	<b>33.00</b>
<b>Law, Order and Public Safety</b>				
<b>Dog Fees and Licences *</b>				
Inspection of register	1.00	1.00	-	<b>1.00</b>
Certified copy of register entry	1.00	1.00	-	<b>1.00</b>
Annual registration for unsterilised dog	30.00	30.00	-	<b>30.00</b>
Annual registration for sterilised dog	10.00	10.00	-	<b>10.00</b>
Three years registration for unsterilised dog	75.00	75.00	-	<b>75.00</b>
Three years registration for sterilised dog	18.00	18.00	-	<b>18.00</b>
Guide dog registration	0.00	0.00	-	<b>0.00</b>
Emergency services tracker dog registration	1.00	1.00	-	<b>1.00</b>
Dog used for droving or tending stock	25% of fee			<b>25% of fee</b>
Pensioner concession as defined	50% of fee			<b>50% of fee</b>
Dogs in an approved kennel per establishment	130.00	130.00	-	<b>130.00</b>
Keeping more than two dogs application fee	90.00	90.00	-	<b>90.00</b>
Inspection of property (Dangerous Dogs legislation)	50.00	50.00	-	<b>50.00</b>
<b>Fines and Penalties – Dogs *</b>				
As per the Dog Act 1976 (as amended)				
<b>Kennel Licences</b>				
Licences per annum	70.00	70.00	0.00	<b>70.00</b>
<b>Dog Pound Fees</b>				
Seizure or impounding of dog	80.00	80.00	-	<b>80.00</b>
Maintenance and sustenance of dog per day	12.00	10.91	1.09	<b>12.00</b>
Destruction of dog	80.00	72.73	7.27	<b>80.00</b>
Sale of unclaimed impounded dog	200.00	181.82	18.18	<b>200.00</b>
Vaccination 1st injection	48.00	43.64	4.36	<b>48.00</b>
<b>Single Cremation</b>				
Small animal under 20kg	140.00	90.91	9.09	<b>100.00</b>
Medium animal 21kg – 40kg	180.00	127.27	12.73	<b>140.00</b>
Large animals 41kg – 60kg	220.00	163.64	16.36	<b>180.00</b>
All other animals	100.00	90.91	9.09	<b>100.00</b>
<b>Animal Disposal Fees – Registered Vets</b>				
Disposal of an animal per kg	1.50	1.36	0.14	<b>1.50</b>
Other uses not related to animal disposal per hour	100.00	90.91	9.09	<b>100.00</b>
<b>Animal Disposal Fees – Councils and Non-Profit Organisations</b>				
Disposal of animal per kilogram	1.50	1.36	0.14	<b>1.50</b>
Other uses not related to animal disposal per hour	100.00	90.91	9.09	<b>100.00</b>
<b>Animal Disposal Fees – Commercial Organisations</b>				
Disposal of an animal per kilogram	1.50	1.36	0.14	<b>1.50</b>
Special disposal of animals per hour	100.00	90.91	9.09	<b>100.00</b>
Other uses not related to animal disposal per hour	100.00	90.91	9.09	<b>100.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Law, Order and Public Safety</b>				
<b>Stock Pound Fees – Horses, Mules, Donkeys and Camels</b>				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	<b>40.00</b>
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	<b>80.00</b>
Pound fees per head first day	35.00	35.00	-	<b>35.00</b>
Pound fees per head subsequent days	15.00	15.00	-	<b>15.00</b>
Sustenance per day	25.00	22.73	2.27	<b>25.00</b>
<b>Stock Pound Fees – Oxen, Cows, Steers, Heifers and Pigs</b>				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	<b>40.00</b>
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	<b>80.00</b>
Pound fees per head first day	35.00	35.00	-	<b>35.00</b>
Pound fees per head subsequent days	15.00	15.00	-	<b>15.00</b>
Sustenance per day	25.00	22.73	2.27	<b>25.00</b>
<b>Stock Pound Fees – Sheep, Lambs and Goats</b>				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	<b>40.00</b>
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	<b>80.00</b>
Pound fees per head first day	35.00	35.00	-	<b>35.00</b>
Pound fees per head subsequent days	15.00	15.00	-	<b>15.00</b>
Sustenance per day	25.00	22.73	2.27	<b>25.00</b>
<b>Fines and Penalties – Fire Control *</b>				
As per the Bush Fires Act 1954 (as amended)				
As per the Bush Fires Regulations 1954 (as amended)				
Administration fee	120.00	109.09	10.91	<b>120.00</b>
<b>Illegal Signs – Activities and Trading in Public Place</b>				
Impounding fee	55.00	55.00	-	<b>55.00</b>
Storage fee (per day after 5 working days)	5.00	4.55	0.45	<b>5.00</b>
<b>Fines and Penalties – Parking *</b>				
As per City of Armadale Parking Local Laws (as amended)				
As per the Parking for Disabled Regulations (as amended)				
Obstructing vehicle impounding fee	90.00	90.00	-	<b>90.00</b>
Obstructing vehicle towing fee	110.00	100.00	10.00	<b>110.00</b>
Storage fee (per day after 5 working days)	10.00	9.09	0.91	<b>10.00</b>
<b>Fines and Penalties – Litter *</b>				
As per the Litter Act 1979 (as amended)				
<b>Fines and Penalties – Off Road Vehicles *</b>				
As per the Control of Vehicles Act 1978 (as amended)				
Off Road Vehicle impoundment fee	90.00	90.00	-	<b>90.00</b>
Storage fee (per day after 5 working days)	10.00	9.09	0.91	<b>10.00</b>
<b>Shopping Trolleys – Activities and Trading in Public Place</b>				
Impounding fee	55.00	50.00	5.00	<b>55.00</b>
Storage fee (per day after 5 working days)	5.00	4.55	0.45	<b>5.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Health</b>				
<b>Offensive Trade Licences *</b>				
Poultry farming per annum	285.00	285.00	-	<b>285.00</b>
Poultry processing per annum	285.00	285.00	-	<b>285.00</b>
<b>Environment, Animals and Nuisance Local Law Permits</b>				
Keeping farm animals	188.00	190.00	-	<b>190.00</b>
Keeping bees	188.00	190.00	-	<b>190.00</b>
Keeping certain birds	188.00	190.00	-	<b>190.00</b>
<b>Food Business Risk Assessment Inspection Fees</b>				
Low risk-new food business (max fee)	270.00	308.00	-	<b>308.00</b>
Low risk paid before 30 June	270.00	277.00	-	<b>277.00</b>
Low risk paid after 30 June	297.00	308.00	-	<b>308.00</b>
High / Medium risk-new food business (max fee)	390.00	432.00	-	<b>432.00</b>
High / Medium risk paid before 30 June	390.00	388.00	-	<b>388.00</b>
High / Medium risk paid after 30 June	429.00	432.00	-	<b>432.00</b>
<b>Food Business Notification / Registration Fees</b>				
Food business registration	157.00	180.00	-	<b>180.00</b>
Food business notification	52.00	52.00	-	<b>52.00</b>
Change of ownership	52.00	60.00	-	<b>60.00</b>
<b>Lodging House Licences</b>				
New business (max fee)	270.00	308.00	-	<b>308.00</b>
Premises registration before 30 June	270.00	277.00	-	<b>277.00</b>
Premises registration after 30 June	297.00	308.00	-	<b>308.00</b>
<b>Effluent Treatment System Fees*</b>				
Application fee	113.00	113.00	-	<b>113.00</b>
Issuing of permit fee	113.00	113.00	-	<b>113.00</b>
<b>Caravan Park Licences *</b>				
Licence fees - minimum	200.00	200.00	-	<b>200.00</b>
Fee per long stay site	6.00	6.00	-	<b>6.00</b>
Fee per short stay site	6.00	6.00	-	<b>6.00</b>
Fee per campsite	3.00	3.00	-	<b>3.00</b>
Fee per overflow site	1.50	1.50	-	<b>1.50</b>
Transfer fee	100.00	100.00	-	<b>100.00</b>
Late payment of licence renewal	20.00	20.00	-	<b>20.00</b>
<b>Service Request</b>				
Inspection on request (working hours)	136.00	163.64	16.36	<b>180.00</b>
Inspection on request (after hours)	204.00	245.45	24.55	<b>270.00</b>
Reinspection fee due to unsatisfactory work	240.00	218.18	21.82	<b>240.00</b>
<b>Sampling Fees</b>				
Food, water sampling (excludes analytical costs)	84.00	109.09	10.91	<b>120.00</b>
Routine non-scheme drinking water (per sample)	52.00	54.55	5.45	<b>60.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Health</b>				
<b>Report Request Fees</b>				
Section 39 Liquor Control Act certificate	165.00	163.64	16.36	<b>180.00</b>
Section 55 Gaming and Wagering Commission certificate	136.00	163.64	16.36	<b>180.00</b>
Reg 18 Noise monitoring fee (per hour with equipment)	136.00	163.64	16.36	<b>180.00</b>
Onsite effluent disposal report	136.00	163.64	16.36	<b>180.00</b>
Written report to settlement agents (>5 days notice)	136.00	163.64	16.36	<b>180.00</b>
Written report to settlement agents (<5 days notice)	204.00	245.45	24.55	<b>270.00</b>
Written confirmation of food spoilage	84.00	109.09	10.91	<b>120.00</b>
Copy of analyst report	84.00	109.09	10.91	<b>120.00</b>
Food condemnation (for insurance purposes)	136.00	163.64	16.36	<b>180.00</b>
<b>Application processing fees</b>				
Food business application fee		163.64	16.36	<b>180.00</b>
Public buildings application fee	136.00	163.64	16.36	<b>180.00</b>
Public buildings maximum certification costs *	832.00	756.36	75.64	<b>832.00</b>
Temporary food stalls (>7 days notice)	52.00	54.55	5.45	<b>60.00</b>
Temporary food stalls (<7 days notice)	76.00	81.82	8.18	<b>90.00</b>
Temporary food stalls - non-profit community group	0.00	0.00	0.00	<b>0.00</b>
Offensive trade applications	136.00	163.64	16.36	<b>180.00</b>
Construction site noise management plan	136.00	163.64	16.36	<b>180.00</b>
Reg 18 Non-complying event noise exemption *	500.00	454.55	45.45	<b>500.00</b>
Dust management plan	84.00	109.09	10.91	<b>120.00</b>
Hairdressing, skin penetration premises	136.00	163.64	16.36	<b>180.00</b>
Temporary use of a caravan during construction	136.00	163.64	16.36	<b>180.00</b>
All other applications for approval	136.00	163.64	16.36	<b>180.00</b>
<b>Fines and Penalties</b>				
As per the Health Act 1911				
As per court issuances				
<b>In the case of new businesses, risk assessment inspection fees for food businesses and registration of lodging houses, fees are to be calculated as follows -</b>				
1 July to 30 September - reduce by	Nil			<b>Nil</b>
1 October to 31 December - reduce by	25%			<b>25%</b>
1 January to 31 March - reduce by	50%			<b>50%</b>
1 April to 30 June - reduce by	75%			<b>75%</b>
<b>In the case of permanent closure of a food business or lodging house, fees are to be refunded as follows, upon request -</b>				
1 July to 30 September - refund of fee	75%			<b>75%</b>
1 October to 31 December - refund of fee	50%			<b>50%</b>
1 January to 31 March - refund of fee	25%			<b>25%</b>
1 April to 30 June - refund of fee	Nil			<b>Nil</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Community Amenities</b>				
<b>Home Occupation Permits *</b>				
Initial application	209.00	209.00	-	<b>209.00</b>
Home occupation commenced, additional penalty	418.00	418.00	-	<b>418.00</b>
Renewal per annum	69.00	69.00	-	<b>69.00</b>
Home occupation permit expired, additional penalty	138.00	138.00	-	<b>138.00</b>
<b>Town Planning Scheme Amendments #</b>				
Standard TPS amendment	9,404.00	9,780.00	-	<b>9,780.00</b>
Major TPS amendment	10,367.00	10,781.00	-	<b>10,781.00</b>
<b>Adoption of Structure Plans and Amendments #</b>				
Standard structure plan	9,053.00	9,053.00	-	<b>9,053.00</b>
Major structure plan	9,937.00	9,937.00	-	<b>9,937.00</b>
Standard structure plan amendment	7,727.00	7,727.00	-	<b>7,727.00</b>
Major structure plan amendment	8,622.00	8,622.00	-	<b>8,622.00</b>
<b>Detailed Area Plans and Amendments</b>				
1 lot	637.00	662.00	-	<b>662.00</b>
2 - 10 lots	1,013.00	1,053.00	-	<b>1,053.00</b>
11 - 20 lots	1,067.00	1,109.00	-	<b>1,109.00</b>
21 - 100 lots	1,598.00	1,661.00	-	<b>1,661.00</b>
101 lots and over - per lot	22.00	23.00	-	<b>23.00</b>
<b>Change of Use *</b>				
Change of use	278.00	278.00	-	<b>278.00</b>
Change of use commenced, additional penalty	556.00	556.00	-	<b>556.00</b>
Non-conforming use alteration / extension / change	278.00	278.00	-	<b>278.00</b>
Non-conforming use commenced, additional penalty	556.00	556.00	-	<b>556.00</b>
<b>Zoning Certificates *</b>				
Per certificate	69.00	69.00	-	<b>69.00</b>
Reply to property settlement questionnaire	69.00	69.00	-	<b>69.00</b>
<b>Written Planning Advice *</b>				
Per hour (minimum 1 hour)	69.00	69.00	-	<b>69.00</b>
Unrelated research per hour (minimum 1 hour)	69.00	69.00	-	<b>69.00</b>
<b>Fines and Penalties - Town Planning * #</b>				
As per Planning and Development Act				
As per Town Planning Scheme				
As per Court Prosecutions				
<b>Land Matters, Roads and Right of Ways</b>				
Road and right of way closures (+ costs)	391.00	500.00	-	<b>500.00</b>
Caveat withdrawals, easements, title notices (+ costs)	59.00	62.00	-	<b>62.00</b>
Extinguishing of restrictive covenants	160.00	185.00	-	<b>185.00</b>
<b>Commercial Vehicle Parking Permits</b>				
Initial application	278.00	278.00	-	<b>278.00</b>
Permit per annum	90.00	94.00	-	<b>94.00</b>
Truck parking commenced, additional penalty	556.00	556.00	-	<b>556.00</b>

**Schedule of Fees and Charges  
For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Community Amenities</b>				
<b>Sale of Maps, Publications, Photocopying etc</b>				
Scheme text, maps, statistics books, plans etc	At cost			At cost
A1 plans	7.30			
Colour computer plots A0	68.00	64.55	6.45	71.00
Colour computer plots A1	52.00	49.09	4.91	54.00
Colour computer plots A2	31.00	29.09	2.91	32.00
Colour computer plots A3	21.00	20.00	2.00	22.00
Colour computer plots A4	13.00	12.73	1.27	14.00
Black and white computer plots A0	17.00	15.45	1.55	17.00
Black and white computer plots A1	13.00	11.82	1.18	13.00
Black and white computer plots A2	10.00	9.09	0.91	10.00
Town planning scheme set of plans	365.00	345.45	34.55	380.00
Digital dataset	78.00	73.64	7.36	81.00
Valuation cash-in-lieu or other valuation	At cost			At cost
Heritage inventory	172.00	163.64	16.36	180.00
<b>Subdivision Clearances *</b>				
< 5 lots - Fee per lot	69.00	69.00	-	69.00
6 - 195 lots - 1st 5 lots - Fee per lot	69.00	69.00	-	69.00
6 - 195 lots - Subsequent lots - Fee per lot	35.00	35.00	-	35.00
> 195 lots	6,959.00	6,959.00	-	6,959.00
Subdivision reinspection fee for incomplete works	155.00	155.00	-	155.00
<b>Development Applications (no GST applies) *</b>				
Development cost < \$50k	139.00			139.00
Development cost \$50k - \$500k	0.32% of cost			0.32% of cost
Development cost \$500k - \$2.5m	\$1,600 + 0.257% per \$ > \$500k			\$1,600 + 0.257% per \$ > \$500k
Development cost \$2.5m - \$5m	\$6,740 + 0.206% per \$ > \$2.5m			\$6,740 + 0.206% per \$ > \$2.5m
Development cost \$5m - \$21.5m	\$11,890 + 0.123% per \$ > \$5m			\$11,890 + 0.123% per \$ > \$5m
Development cost > \$21.5m	32,185.00			32,185.00
Variation of development envelope location	235.00			235.00
Envelope location varied, additional penalty	470.00			470.00
Revised plans - Standard (Minimum \$139)	50% of application fee			50% of application fee
Revised plans - Major	75% of application fee			75% of application fee
Extension of the term of planning approval - Minimum	209.00			209.00
Extension of the term of planning approval				50% of application fee (per annum)
Extension of term commenced, additional penalty				2 x maximum fee applicable
Newspaper advertising relating to application or sign				At cost

Costs and expenses of any specific assessment advice, title searches, technical resources or equipment that is required in relation to the assessment of a planning application (e.g. environmental assessment, legal advice, heritage advice, urban design, acoustic assessments, retail assessments, traffic assessments, or modelling etc) will be billed once costs and expenses are incurred and are payable prior to the determination of the proposal.

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Community Amenities</b>				
<b>Development Applications (Signs)</b>				
Signage cost < \$3,000	172.00	195.00	-	195.00
Signage cost \$3,000 - \$10,000	225.00	300.00	-	300.00
Signage cost > \$10,000	277.00	380.00	-	380.00
	OR			OR
	1% of cost (whichever is greater)	1% of cost (whichever is greater)		
	2 x maximum fee applicable	2 x maximum fee applicable		
Signage already commenced, additional penalty		Signage already commenced, additional penalty		
<b>Development Assessment Panels *</b>				
Development cost \$3.0m - \$7.0m	3,376.00	3,376.00	-	3,376.00
Development cost \$7.0m - \$10.0m	5,213.00	5,213.00	-	5,213.00
Development cost \$10.0m - \$12.5m	5,672.00	5,672.00	-	5,672.00
Development cost \$12.5m - \$15.0m	5,834.00	5,834.00	-	5,834.00
Development cost \$15.0m - \$17.5m	5,996.00	5,996.00	-	5,996.00
Development cost \$17.5m - \$20.0m	6,158.00	6,158.00	-	6,158.00
Development cost > \$20m	6,320.00	6,320.00	-	6,320.00
Application under Regulation 17	150.00	150.00	-	150.00
<b>Domestic Recycling and Waste Charges</b>				
Residential annual (weekly rubbish, fortnightly recycling)	231.00	255.00	-	255.00
Commercial annual rubbish and recycling	217.00	240.00	-	240.00
Additional recycling service	60.00	63.00	-	63.00
Additional refuse service	157.00	168.00	-	168.00
Alternate day collection including travelling cost / service	207.00	216.00	-	216.00
Special services general waste	193.00	183.64	18.36	202.00
Special services recycling	97.00	91.82	9.18	101.00
Replacement bin due to loss or damage	87.00	91.00	0.00	91.00
<b>Waste Tipping Charges for Cars and Trailers</b>				
Not exceeding 1.3m3 - with valid pass	0.00	0.00	0.00	0.00
Not exceeding 1.3m3 - without valid pass - greenwaste	23.00	21.82	2.18	24.00
Not exceeding 1.3m3 - without valid pass - rubbish	30.00	30.00	3.00	33.00
Not exceeding 2.3m3 - greenwaste	32.00	30.00	3.00	33.00
Not exceeding 2.3m3 - rubbish	44.00	43.64	4.36	48.00
Unsorted trailer load surcharge	44.00	46.36	4.64	51.00
Additional tip pass (Armadale residents) - greenwaste	18.00	17.27	1.73	19.00
Additional tip pass (Armadale residents) - rubbish	24.00	23.64	2.36	26.00
<b>Waste Tipping Charges for General Waste</b>				
Logs, reinforced concrete - per tonne	74.00	70.00	7.00	77.00
Logs, reinforced concrete - minimum	44.00	41.82	4.18	46.00
Domestic, putrescibles, trade waste - per tonne	105.00	106.36	10.64	117.00
Domestic, putrescibles, trade waste - minimum	52.00	60.91	6.09	67.00
Clean bricks, unreinforced concrete, sand, soil - tonne	33.00	30.91	3.09	34.00
Clean bricks, unreinforced concrete, sand, soil - min	44.00	41.82	4.18	46.00
Tree loppings, vegetation, garden waste - per tonne	49.00	46.36	4.64	51.00
Tree loppings, vegetation, garden waste - minimum	32.00	30.00	3.00	33.00
Unsorted loads surcharge - per tonne	70.00	66.36	6.64	73.00
Large consignments and special burial	POA			POA
Garden bags contractors (sorted)	61.00	62.73	6.27	69.00
Waste oil quantities greater than 20 litres - per litre	0.20	0.18	0.02	0.20

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Community Amenities</b>				
<b>Waste Tipping Charges for Vehicle Bodies</b>				
From commercial and industrial premises	41.00	39.09	3.91	<b>43.00</b>
<b>Waste Tipping Charges for Asbestos</b>				
Asbestos - per tonne	123.00	115.45	11.55	<b>127.00</b>
Commercial loads - additional	35.00	33.64	3.36	<b>37.00</b>
Asbestos - minimum	33.00	30.91	3.09	<b>34.00</b>
Small packs	<b>Free</b>			<b>Free</b>
<b>Waste Tipping Charges for Unprocessed Tyres (Residents)</b>				
Designated tip pass - 4 car tyres or 2 small truck tyres				
Car tyres per tyre	5.00	4.55	0.45	<b>5.00</b>
Small truck tyres per tyre	7.00	6.36	0.64	<b>7.00</b>
Truck tyres per tyre	16.00	15.45	1.55	<b>17.00</b>
Tyres on rims			<b>100% surcharge</b>	
				<b>100% surcharge</b>
<b>Waste Tipping Charges for TV and Computer Screens</b>				
1 tip pass per screen				
Screen - each	12.00	12.73	1.27	<b>14.00</b>
Large consignments of e-waste	POA			<b>POA</b>
<b>Waste Tipping Charges for Animal Carcasses</b>				
Small animals (dogs etc) - per animal	23.00	22.73	2.27	<b>25.00</b>
Large animals (cattle etc) - per animal	73.00	80.91	8.09	<b>89.00</b>
Offal and animal products - per tonne	140.00	139.09	13.91	<b>153.00</b>
Offal and animal products - minimum	72.00	80.00	8.00	<b>88.00</b>
<b>Waste Tipping Charges for Weighbridge Breakdown</b>				
Non-compacted waste per wheel of truck or trailer	105.00	123.64	12.36	<b>136.00</b>
Compacted waste per wheel of truck or trailer	116.00	133.64	13.36	<b>147.00</b>
Burial / mixed waste surcharge add 50% rate per wheel				
<b>Compost Bins</b>				
225 litre compost bin (delivery inclusive)	43.00	40.91	4.09	<b>45.00</b>
400 litre compost bin (delivery inclusive)	59.00	56.36	5.64	<b>62.00</b>
<b>Charges for Mulch and Firewood</b>				
Mulch - Self-loaded trailer to 3m3	0.00	0.00	0.00	<b>0.00</b>
Mulch - Machine loaded trailer - Pensioners - Tues AM	0.00	0.00	0.00	<b>0.00</b>
Mulch - Machine loaded per tonne - Minimum	20.00	19.09	1.91	<b>21.00</b>
Mulch - Large consignments	POA			<b>POA</b>
Split fire wood - Self loaded per tonne - Minimum	75.00	68.18	6.82	<b>75.00</b>
Split fire wood - Machine loaded per tonne - Minimum	85.00	77.27	7.73	<b>85.00</b>
Block fire wood - Self loaded per tonne - Minimum	35.00	31.82	3.18	<b>35.00</b>



**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Recreation and Culture</b>				
<b>Library Fees and Charges</b>				
Library bags	1.00	0.91	0.09	<b>1.00</b>
Replacement library cards	4.00	3.64	0.36	<b>4.00</b>
ID size laminating	1.20	1.09	0.11	<b>1.20</b>
A5 size laminating	1.80	1.64	0.16	<b>1.80</b>
A4 size laminating	2.30	2.09	0.21	<b>2.30</b>
A3 size laminating	4.50	4.09	0.41	<b>4.50</b>
High resolution digital image	11.00	10.00	1.00	<b>11.00</b>
Genealogy starter kits	3.30	3.00	0.30	<b>3.30</b>
Earphone / battery pack	2.20	2.00	0.20	<b>2.20</b>
Coffee vending	2.00	1.82	0.18	<b>2.00</b>
Minor Heritage Publications (Small)		4.55	0.45	<b>5.00</b>
Minor Heritage Publications (Large)		9.09	0.91	<b>10.00</b>
Attendance at Library & Heritage Programs (duration short)		4.55	0.45	<b>5.00</b>
Attendance at Library & Heritage Programs (duration long)		9.09	0.91	<b>10.00</b>
RFID Trolley Hire		50.00	5.00	<b>55.00</b>
<b>Library Meeting Room Hire Fees</b>				
Per hour for community groups	11.50	10.45	1.05	<b>11.50</b>
Per hour for community groups with AV facilities	15.50	14.10	1.40	<b>15.50</b>
Per hour for commercial activities	16.50	15.00	1.50	<b>16.50</b>
Per hour for commercial activities with AV facilities	21.00	19.10	1.90	<b>21.00</b>
Per day for community groups	63.00	57.28	5.72	<b>63.00</b>
Per day for community groups with AV facilities	84.00	76.36	7.64	<b>84.00</b>
Per day for commercial activities	94.50	85.91	8.59	<b>94.50</b>
Per day for commercial activities with AV facilities	115.50	105.00	10.50	<b>115.50</b>
<b>Fines and Penalties – Library</b>				
Overdue library items per item per day	0.20	0.20	-	<b>0.20</b>
Overdue library items maximum \$2				
Debt collection service (library)	16.50	15.00	1.50	<b>16.50</b>
Administration charge		36.36	3.64	<b>40.00</b>
<b>Armadale Arena Crèche</b>				
Crèche (up to 2 hours)	3.30	3.18	0.32	<b>3.50</b>
Crèche – additional children (up to 2 hours)	2.20	2.27	0.23	<b>2.50</b>
Additional hour per child		1.36	0.14	<b>1.50</b>
<b>Armadale Arena Sports</b>				
Adult / team	49.00	44.55	4.45	<b>49.00</b>
Junior / team	39.00	35.45	3.55	<b>39.00</b>
Forfeit fee (senior)	49.00	44.55	4.45	<b>49.00</b>
Forfeit fee (junior)	39.00	35.45	3.55	<b>39.00</b>
Season paid upfront – 10% discount on total price				
Court sport parties per child (minimum 10 children)	10.00	9.09	0.91	<b>10.00</b>
Casual basketball	3.00	2.73	0.27	<b>3.00</b>
Badminton court hire per hour	12.00	10.91	1.09	<b>12.00</b>
Badminton court hire inc equipment per person per hour	10.00	9.09	0.91	<b>10.00</b>
Lifeball	6.00	5.45	0.55	<b>6.00</b>
3 on 3 basketball	21.00	19.09	1.91	<b>21.00</b>
<b>Armadale Arena Miscellaneous Fees and Charges</b>				
Public phone call per call	0.50	0.45	0.05	<b>0.50</b>
Ball hire / ball	0.00	0.00	-	<b>0.00</b>
Ball hire deposit – keys, licence or phone		4.55	0.45	<b>5.00</b>
Photocopying	0.20	0.18	0.02	<b>0.20</b>
Kiosk sales				
	Cost + up to 300%			<b>Cost + up to 300%</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Recreation and Culture</b>				
<b>Armadale Arena Term Programs</b>				
Adult up to 1 ½ hour classes (charges per session per term)	13.00	11.82	1.18	<b>13.00</b>
Child (charge session per term)	7.00	6.36	0.64	<b>7.00</b>
Adult up to 1 ½ hour classes (casual attendance)	16.00	14.55	1.45	<b>16.00</b>
Child (charge per casual attendance)	9.00	8.18	0.82	<b>9.00</b>
<b>Armadale Arena Holiday Programs</b>				
Sports camps	90.00	81.82	8.18	<b>90.00</b>
<b>Star Fitness</b>				
Program consultation	37.00	33.64	3.36	<b>37.00</b>
Star session	6.00	5.45	0.55	<b>6.00</b>
<b>Armadale Arena Membership</b>				
1 month	110.00	100.00	10.00	<b>110.00</b>
3 months	272.00	247.27	24.73	<b>272.00</b>
12 months	560.00	509.10	50.90	<b>560.00</b>
12 months (DD) (per fortnight)		23.64	2.36	<b>26.00</b>
12 months (DD) (per month)	50.00	45.45	4.55	<b>50.00</b>
Upgrade includes membership whilst Aquatic Centre open (including Aqua Aerobics)	60.00	72.73	7.27	<b>80.00</b>
Membership suspension - (eg FIFO workers)	15.00	13.64	1.36	<b>15.00</b>
Open Membership suspension / month		54.55	5.45	<b>60.00</b>
Cancellation fee – only for 12 month members				
No cancellation for 1 or 3 month memberships without 50% remaining				
Group membership – 12 month (min 4 people) from one family or business	25% off			<b>20% off</b>
City of Armadale Staff and Councillors membership	0.00	0.00	-	<b>0.00</b>
Only applicable on memberships - 100% discount				
Off-peak memberships - 1 month	63.00	57.27	5.73	<b>63.00</b>
Off-peak memberships - 3 month	144.00	130.91	13.09	<b>144.00</b>
Off-peak memberships - 12 month	280.00	254.55	25.45	<b>280.00</b>
Off-peak memberships -12 month direct debit per month	28.00	25.45	2.55	<b>28.00</b>
<b>Promotional Memberships</b>				
7 day trial memberships (one time only)				<b>0.00</b>
Shopper docket 30 days for \$30 once per member	30.00	27.27	2.73	<b>30.00</b>
10 x 30 mins Personal Training with 3 mth membership		272.73	27.27	<b>300.00</b>
40 x 30 mins Personal Training with 12 mth membership		959.09	95.91	<b>1,055.00</b>
<b>Casual Gym</b>				
Casual gym	10.00	9.09	0.91	<b>10.00</b>
Casual group fitness	10.00	9.09	0.91	<b>10.00</b>
Group fitness class booking (e.g. school groups)	90.00	81.82	8.18	<b>90.00</b>
<b>Casual personal training 30 minutes</b>				
Personal training 10 (10% discount)	33.00	30.00	3.00	<b>33.00</b>
Personal training 10 (10% discount)	300.00	272.73	27.27	<b>300.00</b>
Personal training 20 (12.5% discount)	560.00	509.09	50.91	<b>560.00</b>
Personal training 40 (15% discount)	1,055.00	959.09	95.91	<b>1,055.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Recreation and Culture</b>				
<b>Casual personal training 60 minutes</b>	60.00	54.55	5.45	<b>60.00</b>
Personal training 10 (10% discount)	540.00	490.91	49.09	<b>540.00</b>
Personal training 20 (12.5% discount)	1,020.00	927.27	92.73	<b>1,020.00</b>
Personal training 40 (15% discount)	1,920.00	1,745.45	174.55	<b>1,920.00</b>
(Direct Debit calculated subject to the number of sessions per week)				
<b>Casual Group Personal Training</b>				
Casual personal training 60 minutes (up to 6 people)	90.00	81.82	8.18	<b>90.00</b>
Personal training 10 (10% discount)	810.00	736.36	73.64	<b>810.00</b>
Personal training 20 (12.5% discount)	1,575.00	1,431.82	143.18	<b>1,575.00</b>
Personal training 40 (15% discount)	3,060.00	2,781.82	278.18	<b>3,060.00</b>
<b>Armadale Tennis Club Court Hire</b>				
Hard court - Day 1st hour	13.50	12.27	1.23	<b>13.50</b>
Hard court - Day per hour thereafter	10.00	9.09	0.91	<b>10.00</b>
Hard court - Night 1st hour	17.50	15.91	1.59	<b>17.50</b>
Hard court - Night per hour thereafter	15.00	13.64	1.36	<b>15.00</b>
Grass court - 1st hour	17.50	15.91	1.59	<b>17.50</b>
Grass court - Per hour thereafter	15.00	13.64	1.36	<b>15.00</b>
<b>Armadale Arena Hire (Public Liability Insurance required by all groups)</b>				
Court 1 community use per hour	29.00	26.36	2.64	<b>29.00</b>
Court 1 commercial use per hour	38.00	34.55	3.45	<b>38.00</b>
Court 2 community use per hour	29.00	26.36	2.64	<b>29.00</b>
Court 2 commercial use per hour	38.00	34.55	3.45	<b>38.00</b>
Court 3 community use per hour	41.00	37.27	3.73	<b>41.00</b>
Court 3 commercial use per hour	56.00	50.91	5.09	<b>56.00</b>
Court 1 and 2 community use per hour	53.00	48.18	4.82	<b>53.00</b>
Court 1 and 2 commercial use per hour	69.00	62.73	6.27	<b>69.00</b>
Group fitness community use per hour	24.00	21.82	2.18	<b>24.00</b>
Group fitness commercial use per hour	31.00	28.18	2.82	<b>31.00</b>
Boxing studio community use per hour	24.00	21.82	2.18	<b>24.00</b>
Boxing studio commercial use per hour	31.00	28.18	2.82	<b>31.00</b>
Multi-purpose community use per hour	26.00	23.64	2.36	<b>26.00</b>
Multi-purpose commercial use per hour	34.00	30.91	3.09	<b>34.00</b>
Creche community hire per hour		12.73	1.27	<b>14.00</b>
Creche commercial hire per hour		18.18	1.82	<b>20.00</b>
Event staff after hours per hour (minimum 3 hours)	47.00	42.73	4.27	<b>47.00</b>
Sports clubs with home based at the Armadale Arena	20% off			<b>20% off</b>
Commercial special event (e.g. concert held by commercial group with profit making focus)	Full cost			<b>Full cost</b>
Kitchen Hire Community		10.91	1.09	<b>12.00</b>
Kitchen Hire Community		15.46	1.54	<b>17.00</b>
Bond		1,000.00	0.00	<b>1,000.00</b>
<b>Armadale Aquatic Centre - Admission Fees for Swimming Classes &amp; Lessons</b>				
<b>Armadale Aquatic Centre - General Admission</b>				
Family swim (2 adults 2 children or 1 adult 3 children)	12.00	11.64	1.16	<b>12.80</b>
Adult swim	4.50	4.27	0.43	<b>4.70</b>
Child under 2 years	0.00	0.00	0.00	<b>0.00</b>
Child 2 - 5 years	2.30	2.27	0.23	<b>2.50</b>
Child 6 - 16 years	3.30	3.18	0.32	<b>3.50</b>
Spectators - Swim Club or Education spectators only	1.50	1.36	0.14	<b>1.50</b>
Companion card holders	0.00	0.00	-	<b>0.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Recreation and Culture</b>				
<b>Armadale Aquatic Centre - Admission for Swim Club Meets</b>				
Officials and time keepers (18 maximum)	0.00	0.00	-	<b>0.00</b>
Spectators	1.50	1.36	0.14	<b>1.50</b>
Spectator season pass	35.00	31.82	3.18	<b>35.00</b>
<b>Armadale Aquatic Centre - Concession Books and Season Memberships</b>				
Upgrade Arena Membership to included Aquatic Access (whilst Aquatic Centre open)	60.00	54.55	5.45	<b>60.00</b>
Adults 10 pass - 10% discount	40.50	38.45	3.85	<b>42.30</b>
Adults 20 pass - 12.5% discount	78.75	74.77	7.48	<b>82.25</b>
Adults 40 pass - 15% discount	153.00	145.27	14.53	<b>159.80</b>
Child 10 pass - 10% discount	29.70	28.64	2.86	<b>31.50</b>
Child 20 pass - 12.5% discount	57.40	55.68	5.57	<b>61.25</b>
Child 40 pass - 15% discount	112.20	108.18	10.82	<b>119.00</b>
Adult season pass	212.00	218.18	21.82	<b>240.00</b>
Child season pass	131.00	136.36	13.64	<b>150.00</b>
Spectator season pass (Swim Clubs only)	35.00	31.82	3.18	<b>35.00</b>
<b>Armadale Aquatic Centre - Education In-term Classes and Carnivals</b>				
General - in line with school year	2.10	1.82	0.18	<b>2.10</b>
School carnivals (non-refundable booking fee)	75.00	68.18	6.82	<b>75.00</b>
Spectators	1.50	1.36	0.14	<b>1.50</b>
Carnival per person 100 participants (under 5 lanes; half day or less)		1.91	0.19	<b>2.10</b>
Carnival per person 100 - 200 participants (full pool; half day max)		1.91	0.19	<b>2.10</b>
Carnival per person 200+ participants (full pool; full day)		1.91	0.19	<b>2.10</b>
<b>Armadale Aquatic Centre - Professional Coaching and Other Activities</b>				
Swim lane club hire	0.00	0.00	0.00	<b>0.00</b>
Community lane hire per hour	12.00	10.91	1.09	<b>12.00</b>
School group lane hire per lane per hour	9.00	8.18	0.82	<b>9.00</b>
Commercial lane hire per lane per hour	18.00	16.36	1.64	<b>18.00</b>
Spectator	1.50	1.36	0.14	<b>1.50</b>
Aqua-aerobics	10.00	9.09	0.91	<b>10.00</b>
Aqua-aerobics season pass (including normal aquatic entry)		254.55	25.45	<b>280.00</b>
Group aqua fitness class (e.g. school groups)	90.00	81.82	8.18	<b>90.00</b>
Star aqua aerobics	6.00	5.45	0.55	<b>6.00</b>
Birthday Party per person (subject to food package selected)	17.00			<b>From 17.00 up to 25.00</b>
Mascot Hire 20 mins		45.45	4.55	<b>50.00</b>
Commercial special event (e.g. concert held by commercial group with profit making focus)				
	Full cost			<b>Full cost</b>
<b>Armadale Aquatic Centre - Admission for Swim Classes and Lessons</b>				
Adult Learn-to-Swim (paid in term block) includes entry	12.50	11.82	1.18	<b>13.00</b>
Children (paid in term block) includes entry	10.50	10.00	1.00	<b>11.00</b>
One-on-one lessons per half hour	42.00	39.09	3.91	<b>43.00</b>
One-on-one lessons per half hour per 10		351.82	35.18	<b>387.00</b>
Admin fee - makeup class		4.55	0.45	<b>5.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Recreation and Culture</b>				
<b>Armadale Aquatic Centre - Equipment Hire</b>				
Aqua bubble ride per session (5 min)	2.00	3.64	0.36	<b>4.00</b>
Raft hire per half hour	2.00	1.82	0.18	<b>2.00</b>
Raft hire per hour	2.50	2.27	0.23	<b>2.50</b>
Sea monster ride individual per half hour	2.00	1.82	0.18	<b>2.00</b>
Sea monster ride group hire per hour	80.00	72.73	7.27	<b>80.00</b>
Swimming aid per use	1.00	0.91	0.09	<b>1.00</b>
Equipment hire deposit - Keys, licence or phone		4.55	0.45	<b>5.00</b>
Basketball ball deposit		9.09	0.91	<b>10.00</b>
<b>Armadale Aquatic Centre - Miscellaneous Fees and Charges</b>				
Public phone per call	0.50	0.45	0.05	<b>0.50</b>
Meeting room booking - community	11.00	10.00	1.00	<b>11.00</b>
Meeting room booking - commercial	13.00	11.82	1.18	<b>13.00</b>
Photocopying	0.20	0.18	0.02	<b>0.20</b>
Kiosk sales	Cost + up to 300%		<b>Cost + up to 300%</b>	
Admin Fee Refunds		13.64	1.36	<b>15.00</b>
Life Guard Fee 30 mins		31.82	3.18	<b>35.00</b>
Life Guard Fee per hour min 3 hours		31.82	3.18	<b>35.00</b>
<b>Armadale Aquatic Centre - Discounts</b>				
Pensioner, seniors, health care card discount for City of Armadale residents. Adult entry and memberships.	20% off			<b>20% off</b>
Pensioner, seniors, health care card discount for non-City of Armadale residents. Adult entry and memberships.	10% off			<b>10% off</b>
City of Armadale Staff and Councillors membership	100% off			<b>100% off</b>
<b>Cultural Events</b>				
Carnival activities and rides - Australia Day	3,900.00	3,545.45	354.55	<b>3,900.00</b>
Carnival activities and rides - Other major events	430.00	390.91	39.09	<b>430.00</b>
Other individual amusement activities	240.00	218.18	21.82	<b>240.00</b>
Commercial vendor site - Major events	230.00	209.09	20.91	<b>230.00</b>
Commercial vendor site - Minor events	120.00	109.09	10.91	<b>120.00</b>
Not-for-Profit and Community Group Sites - All events	0.00	0.00	-	<b>0.00</b>
Events Stall for profit		40.00	4.00	<b>44.00</b>
<b>Canoe Hire</b>				
6 canoes and associated items per day	100.00	90.91	9.09	<b>100.00</b>
6 canoes and associated items per weekend	150.00	136.36	13.64	<b>150.00</b>
6 canoes and associated items per long weekend	200.00	181.82	18.18	<b>200.00</b>
6 canoes and associated items per week	300.00	272.73	27.27	<b>300.00</b>
Activity Trailer per day		90.91	9.09	<b>100.00</b>
Activity Trailer per weekend		136.36	13.64	<b>150.00</b>
Activity Trailer per long weekend		181.82	18.18	<b>200.00</b>
Activity Trailer per week		272.73	27.27	<b>300.00</b>
Bond	500.00	500.00	-	<b>500.00</b>
<b>Hard Court Fees and Charges - Club Seasonal Fees</b>				
Per player per season per senior team	11.50	10.91	1.09	<b>12.00</b>
Per player per season per junior team	0.00	0.00	0.00	<b>0.00</b>
Lighting for both junior and senior teams per hour	4.60	4.36	0.44	<b>4.80</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Recreation and Culture</b>				
Hire of Main Hall (includes kitchen hire): Armadale Hall, Kelmscott Hall, John Dunn Pavilion, Roleystone Hall, Champion Centre, Bakers House, Frye Park, Evelyn Gribble & Harold King				
After 5pm weekdays, all weekend, Public Holidays				
Main Hall		30.91	3.09	<b>34.00</b>
Multi-Meeting Room		22.73	2.27	<b>25.00</b>
Kitchen Only		17.27	1.73	<b>19.00</b>
Kitchen Only		22.73	2.27	<b>25.00</b>
Week days prior to 5pm				
Main Hall		20.00	2.00	<b>22.00</b>
Multi-Meeting Room		15.46	1.54	<b>17.00</b>
Kitchen Only		11.82	1.18	<b>13.00</b>
Kitchen Only		15.46	1.54	<b>17.00</b>
Community Groups after 5pm.- 7 days				
Main Hall		20.00	2.00	<b>22.00</b>
Multi-Meeting Room		13.64	1.36	<b>15.00</b>
Kitchen Only		10.00	1.00	<b>11.00</b>
Kitchen Only		13.64	1.36	<b>15.00</b>
Community Groups prior to				
Main Hall		14.55	1.45	<b>16.00</b>
Multi-Meeting Room		10.91	1.09	<b>12.00</b>
Kitchen Only		8.18	0.82	<b>9.00</b>
Kitchen Only		10.91	1.09	<b>12.00</b>
Medium Facilities				
Churchman Brook Community Centre, Forrestdale Hall John Dunn Hall				
After 5pm weekdays, all weekend, Public Holiday				
Main Hall		24.77	2.23	<b>27.00</b>
Week days prior to 5pm				
Main Hall		16.36	1.64	<b>18.00</b>
Community Groups after 5pm - 7 days				
Main Hall		14.55	1.45	<b>16.00</b>
Community Groups prior to				
Main Hall		11.82	1.18	<b>13.00</b>
Small Facilities				
Bedforddale Hall, Settlers Common Field Study Centre, Creyk Park Pavilion, Morgan Park Pavilion. Bob Blackburn Pavilion & Springdale Pavilion				
After 5pm weekdays, all weekend, Public Holiday				
Main Hall		22.73	2.27	<b>25.00</b>
Week days prior to 5pm				
Main Hall		15.46	1.54	<b>17.00</b>
Community Groups after 5pm - 7 days				
Main Hall		13.64	1.36	<b>15.00</b>
Community Groups prior to 5pm - 7 days				
Main Hall		10.91	1.09	<b>12.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Recreation and Culture</b>				
<i>Hire : Prior Year for comparison</i>				
<b>Community Centres Hire Fees and Charges - Community Groups</b>				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime hourly rate	16.00			
Hall evening hourly rate	20.00			
Activity / meeting room daytime hourly rate	11.00			
Activity / meeting room evening hourly rate	16.00			
Kitchen / bar / canteen daytime hourly rate	9.00			
Kitchen / bar / canteen evening hourly rate	14.00			
Store room per annum	124.00			
Office area per annum	249.00			
Booking fee per function or casual booking	37.00			
Bonds will apply. Bonds vary and GST may apply.				
<b>Community Centres Hire Fees and Charges - Commercial Groups</b>				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime hourly rate	23.00			
Hall evening hourly rate	28.00			
Activity / meeting room daytime hourly rate	15.00			
Activity / meeting room evening hourly rate	20.00			
Kitchen / bar / canteen daytime hourly rate	12.00			
Kitchen / bar / canteen evening hourly rate	16.00			
Store room per annum	240.00			
Booking fee per function or casual booking	36.00			
Bonds will apply. Bonds vary and GST may apply.				
<b>Community Centres Hire Fees and Charges - Functions</b>				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime function rate	147.00			
Hall evening function rate	282.00			
Activity / meeting room daytime function rate	79.00			
Activity / meeting room evening function rate	124.00			
Function set-up hourly rate	8.00			
Booking fee per function or casual booking	37.00			
Bonds will apply. Bonds vary and GST may apply.				
<b>Community Centres Hire Fees and Charges - Community Groups</b>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion and Frye Park</i>				
Daytime hourly rate	16.00			
Evening hourly rate	20.00			
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	11.00			
Evening hourly rate	16.00			
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room</i>				
Daytime hourly rate	9.00			
Evening hourly rate	14.00			
Booking fee per function or casual booking	37.00			
Store room per annum	124.00			
Bonds will apply. Bonds vary and GST may apply.				

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Recreation and Culture</b>				
<b>Community Centres Hire Fees and Charges - Commercial Groups</b>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion and Frye Park</i>				
Daytime hourly rate	24.00			
Evening hourly rate	29.00			
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	17.00			
Evening hourly rate	23.00			
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room.</i>				
Daytime hourly rate	12.00			
Evening hourly rate	17.00			
Booking fee per function or casual booking	37.00			
Store room per annum				
Bonds will apply. Bonds vary and GST may apply.				
<b>Halls and Pavilion Hire Fees and Charges - Functions</b>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, and Frye Park</i>				
Daytime hourly rate	147.00			
Evening hourly rate	282.00			
Function set-up hourly rate	8.00			
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	102.00			
Evening hourly rate	187.00			
Function set-up hourly rate	8.00			
Booking fee per function or casual booking	37.00			
Bonds will apply. Bonds vary and GST may apply.				
Fundraising activities	25% off			
<b>Minnawarra Precinct Church Hire Fees and Charges</b>				
Hourly rate (max booking 2 hrs)	124.00	272.73	27.27	<b>300.00</b>
Bond	210.00	272.73	27.27	<b>300.00</b>
<b>Reserves (not including floodlighting)</b>				
Admin Fee general	70.00	36.36	3.64	<b>40.00</b>
Special Event (200 +) per hour	33.00	36.36	3.64	<b>40.00</b>
Special Event (200 +) 1/2 day	0.00	136.36	13.64	<b>150.00</b>
Special Event (200 +) per full day		272.73	27.27	<b>300.00</b>
Special Event (200+) additional charges for set-up by City employees/or contractors				To be Negotiated
Commercial Special Event				To be Negotiated
Small Community event / program hourly rate		4.55	0.45	<b>5.00</b>
Small Community event / program annual rate		227.27	22.73	<b>250.00</b>
Commercial Fitness Groups Hourly	5.00	9.09	0.91	<b>10.00</b>
Commercial Fitness Groups Annual	700.00	727.27	72.73	<b>800.00</b>
Half day rate	87.00			
Full day rate	144.00			
Hourly rate - private / commercial	33.00			



**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Recreation and Culture</b>				
<b>Active Sporting Reserves Hire Fees and Charges - Club Seasonal Hire</b>				
Seniors (18 years of age and over) per player	68.00	63.64	6.36	<b>70.00</b>
Juniors (up to 18 years of age)	0.00	0.00	0.00	<b>0.00</b>
Fee is calculated on standard players per sport.				
Fee permits two training sessions and one fixture weekly.				
Use of toilets, kiosk and change rooms included.				
Additional training sessions are 25% extra of base fee.				<b>25%</b>
Additional use of facilities at facility standard rate.				<b>25%</b>
Teams not using facility both training and fixtures.	50% off			
Clubs leasing and maintaining facility.	25% off			
<b>Bond - All facilities</b>				
Passive and Active reserves with equipment		200.00		<b>200.00</b>
Passive and Active reserves for special events		1,000.00		<b>1,000.00</b>
Church		300.00		<b>300.00</b>
Community Meetings	300.00	300.00	-	<b>300.00</b>
Up to 50 people attending a booking not serving alcohol	500.00	500.00	-	<b>500.00</b>
Any bookings with over 50 people attending	1,000.00	1,000.00	-	<b>1,000.00</b>
Any booking involving alcohol	1,000.00	1,000.00	-	<b>1,000.00</b>
Key Bond	100.00	100.00	-	<b>100.00</b>
Additional Security Tag		45.46	4.54	<b>50.00</b>
<b>Other Fees &amp; Charges</b>				
Admin Fee - including cancellations		36.36	3.64	<b>40.00</b>
Late Bookings		36.36	3.64	<b>40.00</b>
Storage - All facilities where available per year		113.64	11.36	<b>125.00</b>
Call Out Fee		181.82	18.18	<b>200.00</b>
Additional Key		18.18	1.82	<b>20.00</b>
Any booking cancelled within 10 days of events				<b>Full Fees</b>
<b>Oval Floodlighting</b>				
Bob Blackburn Reserve hourly rate	8.70	8.27	0.83	<b>9.10</b>
Creyk Park hourly rate	10.00	9.55	0.95	<b>10.50</b>
Cross Park hourly rate	10.00	9.55	0.95	<b>10.50</b>
Frye Park hourly rate	18.00	17.18	1.72	<b>18.90</b>
Gwynne Park main oval hourly rate	11.90	11.36	1.14	<b>12.50</b>
Gwynne Park north (junior) oval hourly rate	2.40	2.27	0.23	<b>2.50</b>
Gwynne Park south oval hourly rate	4.00	3.82	0.38	<b>4.20</b>
John Dunn main oval hourly rate	19.00	18.18	1.82	<b>20.00</b>
John Dunn Number 2 oval hourly rate	4.70	4.45	0.45	<b>4.90</b>
John Dunn Number 3 oval hourly rate	1.70	1.73	0.17	<b>1.90</b>
Morgan Park hourly rate	5.60	5.36	0.54	<b>5.90</b>
Rushton Park hourly rate	3.20	3.09	0.31	<b>3.40</b>
Alfred Skeet Reserve 1 pitch hourly rate	10.00	9.55	0.95	<b>10.50</b>
Alfred Skeet Reserve 2 and 3 pitch hourly rate	10.00	9.55	0.95	<b>10.50</b>
William Skeet Reserve hourly rate	7.90	7.55	0.75	<b>8.30</b>
Springdale Park hourly rate	7.90	7.55	0.75	<b>8.30</b>
Cross Park Netball Courts per Hour		2.91	0.29	<b>3.20</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
Transport	\$	\$	\$	\$
<b>Security Deposits</b>				
Footpath and kerb administration fee	132.00	120.00	12.00	<b>132.00</b>
<b>Crossover Fees</b>				
Crossover administration fee	132.00	120.00	12.00	<b>132.00</b>
<b>Private Works Charges</b>				
Actual costs incurred plus 12.5% on-costs, and GST Minimum	27.50	25.00	2.50	<b>27.50</b>
<b>Special Road Closures</b>				
First road closure	187.00	170.00	17.00	<b>187.00</b>
Per additional road closure	132.00	120.00	12.00	<b>132.00</b>
Bonds will apply and GST may occur				
<b>Administration Fees on Works / Public Utilities Reinstatements</b>				
Actual costs incurred plus 12.5% on-costs, plus GST Minimum	27.50	25.00	2.50	<b>27.50</b>
<b>Engineering Supervision</b>				
1.5% of contract with consulting engineer, plus GST				
3.0% of contract without consulting engineer, plus GST				
Plumbers permit administration fee	132.00	120.00	12.00	<b>132.00</b>
<b>Liquor Licensing</b>				
Certificate of local health authority (Section 39)	165.00	165.00	-	<b>165.00</b>
Certificate of local planning authority (Section 40)	165.00	178.00	-	<b>178.00</b>
<b>Illuminated Direction Signs</b>				
Application fee per site	335.00	450.00	-	<b>450.00</b>
Per annum sign and site fee	666.60	800.00	-	<b>800.00</b>
<b>Built Strata Applications *</b>				
1 - 5 lots	656.00	656.00	-	<b>656.00</b>
1 - 5 lots plus per lot	65.00	65.00	-	<b>65.00</b>
6 - 99 lots	981.00	981.00	-	<b>981.00</b>
6 - 99 lots plus per lot	43.50	43.50	-	<b>43.50</b>
> 100 lots	5,113.50	5,113.50	-	<b>5,113.50</b>
<b>Building Licences*</b>				
Classes 1 and 10 (Residences and Minor) - Minimum	85.00			
Classes 1 and 10 (Residences and Minor Structures)	0.35% of construction value			
Classes 2 - 9 (Commercial / Industrial) - Minimum	85.00			
Classes 2 - 9 (Commercial / Industrial Structures)	0.20% of construction value			

Refer below:  
 Building Permits/Demolition Permits

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Economic Services</b>				
<b>Building Permits / Demolition Permits *</b>				
<b>Building Regulations 2012 Division 1</b>				
<b>Schedule 2 - Fees</b>				
<b><u>Division 1 - Application for building permits, demolition permits</u></b>				
Item	Application			
1.	Certified application for a building permit (s. 16(1)) - - -			
	(a) for building work for a Class 1 or Class 10 building or incidental structure		0.19% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$90	
	(b) for building work for a Class 2 to 9 building or incidental structure		0.09% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$90	
2.	Uncertified application for a building permit (s. 16(1))		0.32% of the estimated value of the building work as determined by the relevant permit authority, but not less than \$90	
3.	Application for a demolition permit(s. 16(1))			
	(a) for demolition work in respect of a Class 1 or Class 10 building or incidental structure	90.00		<b>90.00</b>
	(b) for demolition work in respect for a Class 2 to 9 building or incidental structure	90.00		<b>90.00</b>
			for each storey of the building	
4.	Application to extend the time during which a building permit or demolition permit has effect(s. 32(3)(f))	90.00		<b>90.00</b>
<b><u>Building Approval Certificates</u></b>				
If unauthorised building work has commenced or been carried out, an application for a building approval certificate shall be made and an additional amount, by way of penalty, that is twice the amount of the standard scale of fees charged for a building licence for determination of the application is required in relation to -				
Buildings of Classes 1 and 10 (Residences and Minor)				
0.7% of estimated unauthorised work				
Minimum				
		170.00		
Building of Classes 2 - 9 (Commercial / Industrial)				
0.4% of estimated unauthorised work				
Minimum				
		170.00		

Refer below :  
 Building Approval Certificates  
 Occupancy Permits

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
Economic Services	\$	\$	\$	\$
<b>Building Approval Certificates/Occupancy Permits *</b>				
<b>Building Regulations 2012 Division 1</b>				
<b>Schedule 2 - Fees</b>				
<b><u>Division 2 - Building Approval Certificates / Occupancy Permits</u></b>				
Item	Application			
1.	Application for an occupancy permit for a completed building (s. 46)	90.00		<b>90.00</b>
2.	Application for a temporary occupancy permit for an incomplete building (s. 47)	90.00		<b>90.00</b>
3.	Application for modification of an occupancy permit for additional use of a building on a temporary basis (s.48)	90.00		<b>90.00</b>
4.	Application for a replacement occupancy permit for permanent change of the building's use, classification (s. 49)	90.00		<b>90.00</b>
5.	Application for an occupancy permit or building approval certificate for registration of strata scheme, plan of re-subdivision (s. 50 (1) and (2))			\$10 for each strata unit covered by the application, but not less than \$100
6.	Application for an occupancy permit for a building in respect of which unauthorised work has been done (s. 51(2))			0.18% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$90
7.	Application for building approval certificate for a building in respect of which unauthorised work has been done (s. 51 (3))			0.38% of the estimated value of the unauthorised work as determined by the relevant permit authority but not less than \$90
8.	Application to replace an occupancy permit for an existing building (s 52(1))	90.00		<b>90.00</b>
9.	Application for a building approval certificate for an existing building where unauthorised work has been done (s 52(2))	90.00		<b>90.00</b>
10.	Application to extend the time during which an occupancy permit or building approval certificate has effect (s. 65 (3)(a))	90.00		<b>90.00</b>

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
<b>Economic Services</b>				
<b>Other Applications *</b>				
<b>Building Regulations 2012 Division 3</b>				
<b>Schedule 2 - Fees</b>				
<b>Division 3 - Other Applications</b>				
Item Application				
1. Application as defined in regulations 31 (for each building standard in respect of which a declaration is sought)		2,000.00		<b>2,000.00</b>
<b>Revised Assessments for Classes 1 and 10 (Residences / Minor)</b>				
Minimum	170.00			
Minor	25% of application fee			
Standard	50% of application fee			
Major	75% of application fee			
<b>Revised Assessments for Classes 2 - 9 (Commercial / Industrial)</b>				
Minimum	170.00			
Minor	25% of application fee			
Standard	50% of application fee			
Major	75% of application fee			
<b>Reinspection Fees</b>				
Building works reinspection fee for incomplete works	170.00			
Re-inspection fees due to incomplete / unsatisfactory work where an applicant has advised that works are complete but, following inspection, the works are found to be incomplete / unsatisfactory and subsequent re-inspection is required.				
<b>Request for Certificate of Compliance</b>				
# Certificate of Design Compliance				
Class 1 and 10 min \$99 plus 0.13% of estimated value		90.00	9.00	<b>99.00</b>
# Certificate of Design Compliance				
Class 2 - 9 min \$297 plus 0.1% of construction value		270.00	27.00	<b>297.00</b>
# Certificate of Construction Compliance				
min \$297 plus		270.00	27.00	<b>297.00</b>
inspections / costs accrued @ \$198 / hour each		180.00	18.00	<b>198.00</b>
# Certificate of Building Compliance				
min \$297 plus		270.00	27.00	<b>297.00</b>
inspections / costs accrued @ \$198 / hour each		180.00	18.00	<b>198.00</b>

**Schedule of Fees and Charges  
For the year ended 30 June 2013**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Economic Services</b>				
<u>Building Miscellaneous Fees and Charges</u>				
Building specification fees per copy	44.00			
Non-refundable search and plan copying (microfilmed)	45.00			
Non-refundable search and plan copying (scanned)	57.00			
Building approval enquiries per approval (+ costs)	95.00			
RD code variation fee	139.00			
Property inspection per written report (minimum, + costs)	215.00			
Swimming pool inspections annual charge *	13.75			
Large computer plots as per Planning Fees and Charges				
<u>Fines and Penalties - Building and Swimming Pools *</u>				
As per the Local Government (Miscellaneous Provisions) Act 1960				
As per Court Prosecutions				
As per Building Regulations 1989				
As per the Local Government Act 1995				
<u>Building Miscellaneous Fees, Charges and Request for Service</u>				
Building specification fees per copy	44.00	40.00	4.00	44.00
# Copies of building records to an interested person (s. 131 Building Act) \$99 min each		90.00	9.00	<b>99.00</b>
# Building approval enquiries per approval ( + costs)	95.00	90.00	9.00	<b>99.00</b>
# Copies of permits, building approval certificates (s. 129 Building Act) \$99 min each		90.00	9.00	<b>99.00</b>
# Amendments to building permits (Uncertified application) 0.32% X construction value but not less than \$99 min		90.00	9.00	<b>99.00</b>
# Amendments included with Notice of Completion. \$99 min each		90.00	9.00	<b>99.00</b>
# Written advice from Building Surveyor minimum \$99 per hour 0.32% X construction value but not less than \$99 min		90.00	9.00	<b>99.00</b>
Installation of Annex (Rigid) or Park Home - Class 1a on Caravan Park and Camping Grounds				
# Inspection of Caravan Park and Camping Grounds \$297 min plus additional inspections @\$198 per hour		270.00 180.00	27.00 18.00	<b>297.00</b> <b>198.00</b>
RD Code Variation fee	139.00	278.00		<b>278.00</b>
Swimming Pool inspections annual charge*	13.75	12.50	1.25	<b>13.75</b>
Large computer plots as per Planning Fees				
<u>Fines and Penalties - Building and Swimming Pools *</u>				
As per Building Act 2011				
As per Court Prosecutions				
As per Building Regulations 2012				
As per the Local Government Act 1995				
# Fees subject to additional charges for additional works will be billed once costs and expenses incurred and payable prior to determination/advice provided.				
* Denotes fees and charges set by legislation				

**Schedule of Fees and Charges**  
**For the year ended 30 June 2013**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Armada Visitor Centre</b>				
Sale Item				
Commercial souvenirs	Cost + up to 90%			<b>Cost + up to 90%</b>
<b>Tourism Booking Services</b>				
Commission on bookings	Cost + up to 15%			<b>Cost + up to 15%</b>
Booking fee	Cost + up to 5%			<b>Cost + up to 5%</b>
<b>Membership Packages</b>				
Level 1 member	130.00	122.73	12.27	<b>135.00</b>
Level 2 member	230.00	218.18	21.82	<b>240.00</b>
Level 3 member	280.00	263.64	26.36	<b>290.00</b>
Level 4 member	400.00	377.27	37.73	<b>415.00</b>
Local business member	80.00	77.27	7.73	<b>85.00</b>
Brochure rack space	70.00	68.18	6.82	<b>75.00</b>
<b>Advertising Armadale Booklet</b>				
Full page	400.00	331.82	33.18	<b>365.00</b>
Half page	230.00	186.36	18.64	<b>205.00</b>
Third page	150.00	125.45	12.55	<b>138.00</b>
Quarter page	130.00	104.55	10.45	<b>115.00</b>

The following pages contain the summaries of the City's Management Reporting Schedules. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

**Operating Revenue**

- Rates
- Operating Grants / Contributions
- Capital Funding
- Fees and Charges
- Earnings from Interest
- Profit
- Revenue Other

**Expense**

- Employment
- Office
- Professional Services
- Vehicles
- Facilities
- Projects / Works
- Other Expense
- Interest Expense
- Loss
- Depreciation
- Accounting

**Expense**

- Land / Buildings
- Plant / Machinery
- Furniture / Equipment
- Roads
- Drainage
- Pathways
- Parks

**Non-Operating Revenue**

- From Reserve Transfer
- Loan Proceeds
- SSL Principal Proceeds
- Sale Proceeds

**Non-Operating Expense**

- To Reserve Transfer
- Principal Repayments



**Budget Estimates**  
**For the year ended 30 June 2013**

Particulars	CEO's Office \$	Community Services \$	Corporate Services \$	Development Services \$	Technical Services \$	Total \$
<b>Directorate Net Total</b>	<b>12,844,100</b>	<b>7,462,300</b>	<b>-38,313,100</b>	<b>10,029,800</b>	<b>36,269,400</b>	<b>28,292,500</b>
<b>Operating Revenue</b>	<b>-4,828,000</b>	<b>-2,776,800</b>	<b>-49,322,900</b>	<b>-8,770,300</b>	<b>-20,933,200</b>	<b>-86,631,200</b>
Rates	0	0	-41,815,200	0	0	-41,815,200
Grants / Contributions	-5,000	-870,700	-1,151,100	-1,928,300	-4,414,700	-8,369,800
Capital Funding	-4,819,000	-120,000	0	-4,902,000	-7,027,500	-16,868,500
Fees and Charges	0	-1,786,100	-739,600	-1,940,000	-9,491,000	-13,956,700
Earnings from Interest	0	0	-3,104,300	0	0	-3,104,300
Profit	0	0	-252,000	0	0	-252,000
Revenue Other	-4,000	0	-2,260,700	0	0	-2,264,700
<b>Expense</b>	<b>3,718,800</b>	<b>10,159,100</b>	<b>19,315,900</b>	<b>13,539,100</b>	<b>27,974,400</b>	<b>74,707,300</b>
Employment	2,026,300	6,791,400	3,884,400	4,754,700	6,772,500	24,229,300
Office	366,700	251,800	704,400	97,800	251,400	1,672,100
Professional Services	360,500	290,500	377,300	737,700	668,200	2,434,200
Vehicles	87,500	234,000	53,400	147,500	448,900	971,300
Facilities	0	20,800	0	0	3,927,600	3,948,400
Projects / Works	0	386,800	0	0	19,289,100	19,675,900
Other Expense	877,800	2,183,800	3,276,000	7,801,400	2,926,800	17,065,800
Interest Expense	0	0	1,122,600	0	0	1,122,600
Loss	0	0	16,500	0	0	16,500
Depreciation	0	0	9,631,300	0	0	9,631,300
Accounting	0	0	250,000	0	-6,310,100	-6,060,100
<b>Capital Expense</b>	<b>13,953,300</b>	<b>80,000</b>	<b>257,600</b>	<b>5,261,000</b>	<b>30,432,200</b>	<b>49,984,100</b>
Land / Buildings	8,440,500	0	0	0	2,429,200	10,869,700
Plant / Machinery	0	0	0	0	3,171,600	3,171,600
Furniture / Equipment	0	80,000	257,600	4,000	203,400	545,000
Roads	0	0	0	2,455,000	20,173,200	22,628,200
Drainage	0	0	0	2,532,000	614,600	3,146,600
Pathways	0	0	0	270,000	1,190,900	1,460,900
Parks	5,512,800	0	0	0	2,649,300	8,162,100
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>-17,864,300</b>	<b>0</b>	<b>-1,204,000</b>	<b>-19,068,300</b>
From Reserve Transfer	0	0	-9,406,300	0	0	-9,406,300
Loan Proceeds	0	0	-6,263,000	0	0	-6,263,000
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	-2,195,000	0	-1,204,000	-3,399,000
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>9,300,600</b>	<b>0</b>	<b>0</b>	<b>9,300,600</b>
To Reserve Transfer	0	0	8,209,600	0	0	8,209,600
Principal Repayments	0	0	1,091,000	0	0	1,091,000
<b>Proposed Closing Position (Surplus / (Deficit))</b>						<b>-0</b>
Opening Position (Surplus / (Deficit))						17,242,200
Less Directorate Net Total (as above)						-28,292,500
Plus Non-Cash Items Written Back						11,050,300

**Budget Estimates**  
**For the year ended 30 June 2013**

**Chief Executive's Office - Summary**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>16,784,200</b>	<b>16,627,600</b>	<b>6,137,135</b>	<b>10,348,100</b>	<b>2,496,000</b>	<b>12,844,100</b>
<b>Operating Revenue</b>	<b>-4,872,000</b>	<b>-4,907,000</b>	<b>-1,960,281</b>	<b>-3,027,000</b>	<b>-1,801,000</b>	<b>-4,828,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-6,000	-41,000	-39,427	0	-5,000	-5,000
Capital Funding	-4,864,000	-4,864,000	-1,916,854	-3,027,000	-1,792,000	-4,819,000
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	-2,000	-2,000	-4,000	0	-4,000	-4,000
<b>Expense</b>	<b>3,320,800</b>	<b>3,455,800</b>	<b>3,110,887</b>	<b>271,600</b>	<b>3,447,200</b>	<b>3,718,800</b>
Employment	1,775,000	1,771,000	1,644,870	0	2,026,300	2,026,300
Office	278,400	277,400	330,289	0	366,700	366,700
Professional Services	276,100	361,100	124,970	219,000	141,500	360,500
Vehicles	71,400	76,400	73,254	0	87,500	87,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	919,900	969,900	937,505	52,600	825,200	877,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>18,335,400</b>	<b>18,078,800</b>	<b>4,986,528</b>	<b>13,103,500</b>	<b>849,800</b>	<b>13,953,300</b>
Land / Buildings	12,981,900	12,455,300	4,026,120	8,440,500	0	8,440,500
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	5,353,500	5,623,500	960,409	4,663,000	849,800	5,512,800
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

**Budget Estimates**  
**For the year ended 30 June 2013**

**Chief Executive Officer**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>1,661,100</b>	<b>1,671,100</b>	<b>1,399,188</b>	<b>163,800</b>	<b>1,374,800</b>	<b>1,538,600</b>
<b>Operating Revenue</b>	<b>-3,000</b>	<b>-38,000</b>	<b>-39,487</b>	<b>0</b>	<b>-4,000</b>	<b>-4,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-1,000	-36,000	-35,487	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	-2,000	-2,000	-4,000	0	-4,000	-4,000
<b>Expense</b>	<b>1,664,100</b>	<b>1,709,100</b>	<b>1,438,675</b>	<b>163,800</b>	<b>1,378,800</b>	<b>1,542,600</b>
Employment	708,400	624,400	577,212	0	652,300	652,300
Office	68,600	67,600	111,353	0	108,500	108,500
Professional Services	201,700	286,700	37,394	148,700	26,500	175,200
Vehicles	39,800	34,800	31,730	0	29,400	29,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	645,600	695,600	680,988	15,100	562,100	577,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Chief Executive Officer area includes the responsibility for core organisational services, leadership and strategic direction of the City.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Economic Development**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,300</b>	<b>235,500</b>	<b>305,800</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70,300</b>	<b>235,500</b>	<b>305,800</b>
Employment	0	0	0	0	124,100	124,100
Office	0	0	0	0	1,000	1,000
Professional Services	0	0	0	70,300	100,000	170,300
Vehicles	0	0	0	0	10,400	10,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Economic Development is to provide a strong linkage between the City and the business community and to manage several economic development areas.

**Budget Estimates**  
**For the year ended 30 June 2013**

**City Projects**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>13,719,500</b>	<b>13,472,900</b>	<b>3,344,057</b>	<b>10,076,500</b>	<b>-726,900</b>	<b>9,349,600</b>
<b>Operating Revenue</b>	<b>-4,864,000</b>	<b>-4,864,000</b>	<b>-1,916,854</b>	<b>-3,027,000</b>	<b>-1,792,000</b>	<b>-4,819,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	-4,864,000	-4,864,000	-1,916,854	-3,027,000	-1,792,000	-4,819,000
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>248,100</b>	<b>258,100</b>	<b>274,383</b>	<b>0</b>	<b>215,300</b>	<b>215,300</b>
Employment	170,700	170,700	170,799	0	183,600	183,600
Office	3,000	3,000	1,918	0	2,700	2,700
Professional Services	74,400	74,400	87,577	0	15,000	15,000
Vehicles	0	10,000	14,089	0	14,000	14,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>18,335,400</b>	<b>18,078,800</b>	<b>4,986,528</b>	<b>13,103,500</b>	<b>849,800</b>	<b>13,953,300</b>
Land / Buildings	12,981,900	12,455,300	4,026,120	8,440,500	0	8,440,500
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	5,353,500	5,623,500	960,409	4,663,000	849,800	5,512,800
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The City Projects area includes concept development, design, funding and delivery of major strategic projects for the City.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Human Resources**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>1,051,800</b>	<b>1,131,800</b>	<b>1,096,517</b>	<b>0</b>	<b>1,252,300</b>	<b>1,252,300</b>
<b>Operating Revenue</b>	<b>-5,000</b>	<b>-5,000</b>	<b>-3,939</b>	<b>0</b>	<b>-5,000</b>	<b>-5,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-5,000	-5,000	-3,939	0	-5,000	-5,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,056,800</b>	<b>1,136,800</b>	<b>1,100,456</b>	<b>0</b>	<b>1,257,300</b>	<b>1,257,300</b>
Employment	710,500	790,500	719,338	0	866,300	866,300
Office	205,500	205,500	213,719	0	251,700	251,700
Professional Services	0	0	0	0	0	0
Vehicles	22,800	22,800	19,168	0	22,800	22,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	118,000	118,000	148,231	0	116,500	116,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Human Resources area includes the administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Public Relations**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>351,800</b>	<b>351,800</b>	<b>297,372</b>	<b>37,500</b>	<b>360,300</b>	<b>397,800</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>351,800</b>	<b>351,800</b>	<b>297,372</b>	<b>37,500</b>	<b>360,300</b>	<b>397,800</b>
Employment	185,400	185,400	177,521	0	200,000	200,000
Office	1,300	1,300	3,299	0	2,800	2,800
Professional Services	0	0	0	0	0	0
Vehicles	8,800	8,800	8,267	0	10,900	10,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	156,300	156,300	108,286	37,500	146,600	184,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Public Relations area includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Community Services Directorate - Summary**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>6,721,000</b>	<b>6,884,333</b>	<b>6,137,131</b>	<b>491,900</b>	<b>6,970,400</b>	<b>7,462,300</b>
<b>Operating Revenue</b>	<b>-2,174,700</b>	<b>-2,577,224</b>	<b>-2,455,220</b>	<b>-25,200</b>	<b>-2,751,600</b>	<b>-2,776,800</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-527,200	-913,057	-845,550	-24,600	-846,100	-870,700
Capital Funding	-55,000	-76,667	-40,884	0	-120,000	-120,000
Fees and Charges	-1,592,500	-1,587,500	-1,568,786	-600	-1,785,500	-1,786,100
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>8,855,700</b>	<b>9,421,557</b>	<b>8,550,540</b>	<b>517,100</b>	<b>9,642,000</b>	<b>10,159,100</b>
Employment	6,121,000	6,101,000	6,061,682	0	6,791,400	6,791,400
Office	237,500	237,500	247,609	0	251,800	251,800
Professional Services	142,100	272,100	110,414	140,000	150,500	290,500
Vehicles	227,400	227,400	246,815	0	234,000	234,000
Facilities	20,900	20,900	18,256	0	20,800	20,800
Projects / Works	346,900	346,900	322,393	0	386,800	386,800
Other Expense	1,759,900	2,215,757	1,543,371	377,100	1,806,700	2,183,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>40,000</b>	<b>40,000</b>	<b>41,811</b>	<b>0</b>	<b>80,000</b>	<b>80,000</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	40,000	40,000	41,811	0	80,000	80,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0



**Budget Estimates**  
**For the year ended 30 June 2013**

**Community Development**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>1,864,700</b>	<b>1,953,033</b>	<b>1,487,029</b>	<b>368,000</b>	<b>1,967,900</b>	<b>2,335,900</b>
<b>Operating Revenue</b>	<b>-347,200</b>	<b>-669,724</b>	<b>-592,454</b>	<b>-6,600</b>	<b>-547,400</b>	<b>-554,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-281,800	-582,657	-549,377	-6,000	-537,000	-543,000
Capital Funding	-55,000	-76,667	-32,384	0	0	0
Fees and Charges	-10,400	-10,400	-10,693	-600	-10,400	-11,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>2,211,900</b>	<b>2,622,757</b>	<b>2,079,482</b>	<b>374,600</b>	<b>2,515,300</b>	<b>2,889,900</b>
Employment	1,332,800	1,312,800	1,298,912	0	1,544,400	1,544,400
Office	16,000	16,000	13,144	0	15,500	15,500
Professional Services	0	110,000	0	110,000	50,000	160,000
Vehicles	55,600	55,600	63,653	0	56,900	56,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	807,500	1,128,357	703,773	264,600	848,500	1,113,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Development area includes planning, assisting and supporting the development of programs, activities and strategies in relation to youth, seniors, access and inclusion, indigenous support, family and children, community partnerships, arts and events, volunteering, financial assistance and community infrastructure planning. Includes management of the City's Champion Centre, which is being developed as a one-stop, culturally appropriate centre for the provision of services and programs for Aboriginal and Torres Straight Islander people.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Community Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>431,900</b>	<b>431,900</b>	<b>333,043</b>	<b>30,000</b>	<b>349,000</b>	<b>379,000</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>431,900</b>	<b>431,900</b>	<b>333,043</b>	<b>30,000</b>	<b>349,000</b>	<b>379,000</b>
Employment	283,600	283,600	246,851	0	285,600	285,600
Office	7,800	7,800	7,046	0	7,900	7,900
Professional Services	111,300	111,300	67,086	30,000	26,300	56,300
Vehicles	12,400	12,400	11,988	0	12,400	12,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	16,800	16,800	73	0	16,800	16,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Services area includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Leisure Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>787,400</b>	<b>787,400</b>	<b>737,419</b>	<b>56,300</b>	<b>809,100</b>	<b>865,400</b>
<b>Operating Revenue</b>	<b>-1,058,000</b>	<b>-1,163,000</b>	<b>-1,144,012</b>	<b>0</b>	<b>-1,302,900</b>	<b>-1,302,900</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-26,000	-131,000	-133,883	0	-131,000	-131,000
Capital Funding	0	0	-8,500	0	0	0
Fees and Charges	-1,032,000	-1,032,000	-1,001,629	0	-1,171,900	-1,171,900
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,845,400</b>	<b>1,950,400</b>	<b>1,881,430</b>	<b>56,300</b>	<b>2,112,000</b>	<b>2,168,300</b>
Employment	1,244,300	1,244,300	1,260,856	0	1,371,500	1,371,500
Office	89,000	89,000	103,966	0	92,100	92,100
Professional Services	0	0	0	0	0	0
Vehicles	15,600	15,600	19,217	0	15,600	15,600
Facilities	0	0	0	0	0	0
Projects / Works	214,200	214,200	209,186	0	254,800	254,800
Other Expense	282,300	387,300	288,205	56,300	378,000	434,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Leisure Services area includes the management of the Armadale Arena and Armadale Aquatic Centre and is responsible for the management, usage and co-ordination of the City's community and sporting facilities and reserves. The area also plans, develops, supports and implements leisure and active programs. Through the Club Development program the area is responsible for supporting the development and sustainability of community / sporting organisations.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Libraries and Heritage**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>2,818,400</b>	<b>2,818,400</b>	<b>2,731,436</b>	<b>7,600</b>	<b>2,518,600</b>	<b>2,526,200</b>
<b>Operating Revenue</b>	<b>-148,100</b>	<b>-148,100</b>	<b>-116,918</b>	<b>-18,600</b>	<b>-79,200</b>	<b>-97,800</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-30,600	-30,600	-9,576	-18,600	-1,000	-19,600
Capital Funding	0	0	0	0	0	0
Fees and Charges	-117,500	-117,500	-107,341	0	-78,200	-78,200
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>2,926,500</b>	<b>2,926,500</b>	<b>2,806,543</b>	<b>26,200</b>	<b>2,577,800</b>	<b>2,604,000</b>
Employment	2,310,300	2,310,300	2,292,481	0	2,254,700	2,254,700
Office	89,500	89,500	86,035	0	90,500	90,500
Professional Services	0	0	0	0	0	0
Vehicles	26,500	26,500	25,855	0	18,300	18,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	500,200	500,200	402,171	26,200	214,300	240,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>40,000</b>	<b>40,000</b>	<b>41,811</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	40,000	40,000	41,811	0	20,000	20,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Libraries and Heritage area includes the management, development and operations of the City's Armadale, Seville Grove and Kelmscott Libraries, History House Museum, Armadale Historic School, and the Birtwistle Local Studies Library.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Tourism**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>370,000</b>	<b>400,000</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-58,100</b>	<b>-58,100</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	-5,000	-5,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	-53,100	-53,100
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>428,100</b>	<b>458,100</b>
Employment	0	0	0	0	281,600	281,600
Office	0	0	0	0	10,900	10,900
Professional Services	0	0	0	0	20,000	20,000
Vehicles	0	0	0	0	8,900	8,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	30,000	106,700	136,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Manages the Armadale Visitor Centre and plans, develops and implements strategies that advances the City's tourism potential.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Rangers and Emergency**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>818,600</b>	<b>893,600</b>	<b>848,205</b>	<b>0</b>	<b>955,800</b>	<b>955,800</b>
<b>Operating Revenue</b>	<b>-621,400</b>	<b>-596,400</b>	<b>-601,837</b>	<b>0</b>	<b>-764,000</b>	<b>-764,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-188,800	-168,800	-152,713	0	-172,100	-172,100
Capital Funding	0	0	0	0	-120,000	-120,000
Fees and Charges	-432,600	-427,600	-449,124	0	-471,900	-471,900
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,440,000</b>	<b>1,490,000</b>	<b>1,450,042</b>	<b>0</b>	<b>1,659,800</b>	<b>1,659,800</b>
Employment	950,000	950,000	962,582	0	1,053,600	1,053,600
Office	35,200	35,200	37,419	0	34,900	34,900
Professional Services	30,800	50,800	43,328	0	54,200	54,200
Vehicles	117,300	117,300	126,101	0	121,900	121,900
Facilities	20,900	20,900	18,256	0	20,800	20,800
Projects / Works	132,700	132,700	113,207	0	132,000	132,000
Other Expense	153,100	183,100	149,149	0	242,400	242,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>60,000</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	60,000	60,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Rangers and Emergency area includes the administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Corporate Services Directorate - Summary**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>-45,579,527</b>	<b>-45,258,697</b>	<b>-30,293,127</b>	<b>-9,019,600</b>	<b>-29,293,500</b>	<b>-38,313,100</b>
<b>Operating Revenue</b>	<b>-48,071,127</b>	<b>-48,851,727</b>	<b>-49,179,189</b>	<b>-2,260,700</b>	<b>-47,062,200</b>	<b>-49,322,900</b>
Rates	-38,448,600	-38,524,600	-38,672,860	0	-41,815,200	-41,815,200
Grants / Contributions	-3,373,700	-2,738,700	-4,164,708	0	-1,151,100	-1,151,100
Capital Funding	0	0	0	0	0	0
Fees and Charges	-874,200	-839,200	-837,790	0	-739,600	-739,600
Earnings from Interest	-3,786,327	-3,921,327	-4,692,471	0	-3,104,300	-3,104,300
Profit	-168,000	-168,000	-648,986	0	-252,000	-252,000
Revenue Other	-1,420,300	-2,659,900	-162,375	-2,260,700	0	-2,260,700
<b>Expense</b>	<b>18,947,500</b>	<b>18,997,500</b>	<b>18,080,596</b>	<b>1,061,900</b>	<b>18,254,000</b>	<b>19,315,900</b>
Employment	3,587,700	3,627,700	3,239,989	0	3,884,400	3,884,400
Office	666,700	676,700	666,379	0	704,400	704,400
Professional Services	198,300	196,300	94,778	113,900	263,400	377,300
Vehicles	47,100	47,100	54,822	0	53,400	53,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	3,768,800	3,770,800	3,714,166	948,000	2,328,000	3,276,000
Interest Expense	1,077,800	1,077,800	1,154,760	0	1,122,600	1,122,600
Loss	33,400	33,400	73,414	0	16,500	16,500
Depreciation	9,217,700	9,217,700	8,876,653	0	9,631,300	9,631,300
Accounting	350,000	350,000	205,634	0	250,000	250,000
<b>Capital Expense</b>	<b>35,000</b>	<b>45,000</b>	<b>37,371</b>	<b>7,600</b>	<b>250,000</b>	<b>257,600</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	35,000	45,000	37,371	7,600	250,000	257,600
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>-24,222,800</b>	<b>-23,623,970</b>	<b>-9,178,066</b>	<b>-9,183,400</b>	<b>-8,680,900</b>	<b>-17,864,300</b>
From Reserve Transfer	-13,111,800	-12,512,970	-6,846,952	-963,400	-8,442,900	-9,406,300
Loan Proceeds	-8,716,000	-8,716,000	-1,960,000	-6,025,000	-238,000	-6,263,000
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	-2,395,000	-2,395,000	-371,114	-2,195,000	0	-2,195,000
<b>Non-Operating Expense</b>	<b>7,731,900</b>	<b>8,174,500</b>	<b>9,946,161</b>	<b>1,355,000</b>	<b>7,945,600</b>	<b>9,300,600</b>
To Reserve Transfer	7,074,600	7,517,200	9,295,556	1,355,000	6,854,600	8,209,600
Principal Repayments	657,300	657,300	650,605	0	1,091,000	1,091,000

**Budget Estimates**  
**For the year ended 30 June 2013**

**Corporate Funds**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>-60,940,527</b>	<b>-60,609,697</b>	<b>-44,319,160</b>	<b>-9,249,100</b>	<b>-45,568,800</b>	<b>-54,817,900</b>
<b>Operating Revenue</b>	<b>-46,567,427</b>	<b>-47,278,027</b>	<b>-47,110,714</b>	<b>-2,260,700</b>	<b>-45,956,100</b>	<b>-48,216,800</b>
Rates	-38,448,600	-38,524,600	-38,672,860	0	-41,815,200	-41,815,200
Grants / Contributions	-2,758,500	-2,123,500	-3,538,279	0	-1,035,900	-1,035,900
Capital Funding	0	0	0	0	0	0
Fees and Charges	-453,700	-383,700	-402,072	0	-349,700	-349,700
Earnings from Interest	-3,486,327	-3,586,327	-4,335,128	0	-2,755,300	-2,755,300
Profit	0	0	0	0	0	0
Revenue Other	-1,420,300	-2,659,900	-162,375	-2,260,700	0	-2,260,700
<b>Expense</b>	<b>2,117,800</b>	<b>2,117,800</b>	<b>2,023,459</b>	<b>840,000</b>	<b>1,122,600</b>	<b>1,962,600</b>
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,040,000	1,040,000	868,699	840,000	0	840,000
Interest Expense	1,077,800	1,077,800	1,154,760	0	1,122,600	1,122,600
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>-24,222,800</b>	<b>-23,623,970</b>	<b>-9,178,066</b>	<b>-9,183,400</b>	<b>-8,680,900</b>	<b>-17,864,300</b>
From Reserve Transfer	-13,111,800	-12,512,970	-6,846,952	-963,400	-8,442,900	-9,406,300
Loan Proceeds	-8,716,000	-8,716,000	-1,960,000	-6,025,000	-238,000	-6,263,000
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	-2,395,000	-2,395,000	-371,114	-2,195,000	0	-2,195,000
<b>Non-Operating Expense</b>	<b>7,731,900</b>	<b>8,174,500</b>	<b>9,946,161</b>	<b>1,355,000</b>	<b>7,945,600</b>	<b>9,300,600</b>
To Reserve Transfer	7,074,600	7,517,200	9,295,556	1,355,000	6,854,600	8,209,600
Principal Repayments	657,300	657,300	650,605	0	1,091,000	1,091,000

The Corporate Funds area includes loans, reserve funds, restricted funds, leasing revenue, rate revenue and corporate grant funding.



**Budget Estimates**  
**For the year ended 30 June 2013**

**Corporate Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>725,700</b>	<b>723,700</b>	<b>732,421</b>	<b>113,900</b>	<b>774,300</b>	<b>888,200</b>
<b>Operating Revenue</b>	<b>-500,000</b>	<b>-500,000</b>	<b>-506,834</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-500,000	-500,000	-506,834	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,225,700</b>	<b>1,223,700</b>	<b>1,239,255</b>	<b>113,900</b>	<b>774,300</b>	<b>888,200</b>
Employment	528,400	528,400	411,152	0	548,700	<b>548,700</b>
Office	10,000	10,000	11,360	0	11,500	<b>11,500</b>
Professional Services	156,500	154,500	33,258	113,900	190,000	<b>303,900</b>
Vehicles	20,800	20,800	25,702	0	21,600	<b>21,600</b>
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	510,000	510,000	757,783	0	2,500	<b>2,500</b>
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Corporate Services area includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Budgeting**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>9,083,100</b>	<b>9,083,100</b>	<b>8,301,082</b>	<b>0</b>	<b>9,395,800</b>	<b>9,395,800</b>
<b>Operating Revenue</b>	<b>-168,000</b>	<b>-168,000</b>	<b>-648,986</b>	<b>0</b>	<b>-252,000</b>	<b>-252,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	-168,000	-168,000	-648,986	0	-252,000	-252,000
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>9,251,100</b>	<b>9,251,100</b>	<b>8,950,068</b>	<b>0</b>	<b>9,647,800</b>	<b>9,647,800</b>
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	33,400	33,400	73,414	0	16,500	16,500
Depreciation	9,217,700	9,217,700	8,876,653	0	9,631,300	9,631,300
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Budgeting area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Finance**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>842,900</b>	<b>842,900</b>	<b>688,309</b>	<b>0</b>	<b>811,700</b>	<b>811,700</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>842,900</b>	<b>842,900</b>	<b>688,309</b>	<b>0</b>	<b>811,700</b>	<b>811,700</b>
Employment	400,000	400,000	379,951	0	423,000	<b>423,000</b>
Office	8,200	8,200	3,612	0	8,200	<b>8,200</b>
Professional Services	0	0	305	0	27,100	<b>27,100</b>
Vehicles	9,800	9,800	10,559	0	10,100	<b>10,100</b>
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	74,900	74,900	88,247	0	93,300	<b>93,300</b>
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	350,000	350,000	205,634	0	250,000	<b>250,000</b>
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Finance area includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Governance and Administration**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>2,017,800</b>	<b>2,045,800</b>	<b>1,969,380</b>	<b>7,600</b>	<b>2,135,000</b>	<b>2,142,600</b>
<b>Operating Revenue</b>	<b>-4,100</b>	<b>-14,100</b>	<b>-4,903</b>	<b>0</b>	<b>-7,600</b>	<b>-7,600</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	-4,100	-14,100	-4,903	0	-7,600	-7,600
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,986,900</b>	<b>2,014,900</b>	<b>1,936,912</b>	<b>0</b>	<b>2,140,600</b>	<b>2,140,600</b>
Employment	1,316,600	1,341,600	1,253,419	0	1,490,500	1,490,500
Office	415,500	425,500	430,385	0	444,300	444,300
Professional Services	16,300	16,300	20,288	0	16,300	16,300
Vehicles	7,200	7,200	10,162	0	12,400	12,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	231,300	224,300	222,657	0	177,100	177,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>35,000</b>	<b>45,000</b>	<b>37,371</b>	<b>7,600</b>	<b>2,000</b>	<b>9,600</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	35,000	45,000	37,371	7,600	2,000	9,600
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Governance and Administration area includes the provision of governance services, such as preparation of policy documents, annual report, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters.

**Budget Estimates**  
**For the year ended 30 June 2013**

**IT Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>2,778,200</b>	<b>2,802,200</b>	<b>2,566,482</b>	<b>108,000</b>	<b>3,287,400</b>	<b>3,395,400</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>2,778,200</b>	<b>2,802,200</b>	<b>2,566,482</b>	<b>108,000</b>	<b>3,039,400</b>	<b>3,147,400</b>
Employment	928,800	943,800	807,924	0	984,400	984,400
Office	149,300	149,300	149,389	0	155,200	155,200
Professional Services	0	0	0	0	0	0
Vehicles	9,300	9,300	8,398	0	9,300	9,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,690,800	1,699,800	1,600,771	108,000	1,890,500	1,998,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>248,000</b>	<b>248,000</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	248,000	248,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The IT Services area includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communications networks.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Rates**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>-86,700</b>	<b>-146,700</b>	<b>-231,640</b>	<b>0</b>	<b>-128,900</b>	<b>-128,900</b>
<b>Operating Revenue</b>	<b>-831,600</b>	<b>-891,600</b>	<b>-907,752</b>	<b>0</b>	<b>-846,500</b>	<b>-846,500</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-115,200	-115,200	-119,595	0	-115,200	-115,200
Capital Funding	0	0	0	0	0	0
Fees and Charges	-416,400	-441,400	-430,814	0	-382,300	-382,300
Earnings from Interest	-300,000	-335,000	-357,343	0	-349,000	-349,000
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>744,900</b>	<b>744,900</b>	<b>676,112</b>	<b>0</b>	<b>717,600</b>	<b>717,600</b>
Employment	413,900	413,900	387,542	0	437,800	437,800
Office	83,700	83,700	71,634	0	85,200	85,200
Professional Services	25,500	25,500	40,927	0	30,000	30,000
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	221,800	221,800	176,009	0	164,600	164,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Rates area includes the administration, and maintenance, of rate records and rating valuations.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Development Services Directorate - Summary**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>10,403,200</b>	<b>10,473,200</b>	<b>3,758,163</b>	<b>624,000</b>	<b>9,405,800</b>	<b>10,029,800</b>
<b>Operating Revenue</b>	<b>-9,131,600</b>	<b>-9,138,850</b>	<b>-8,633,633</b>	<b>0</b>	<b>-8,770,300</b>	<b>-8,770,300</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-2,178,500	-2,230,750	-6,682,879	0	-1,928,300	-1,928,300
Capital Funding	-4,902,000	-4,902,000	-28,103	0	-4,902,000	-4,902,000
Fees and Charges	-2,051,100	-2,006,100	-1,922,651	0	-1,940,000	-1,940,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>14,273,800</b>	<b>14,351,050</b>	<b>11,314,120</b>	<b>621,200</b>	<b>12,917,900</b>	<b>13,539,100</b>
Employment	4,817,700	4,867,700	4,885,407	8,600	4,746,100	4,754,700
Office	99,100	99,100	79,070	8,800	89,000	97,800
Professional Services	631,400	606,400	366,716	304,200	433,500	737,700
Vehicles	183,500	183,500	162,923	0	147,500	147,500
Facilities	0	0	0	0	0	0
Projects / Works	652,200	704,450	246,533	0	0	0
Other Expense	7,889,900	7,889,900	5,573,471	299,600	7,501,800	7,801,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>5,261,000</b>	<b>5,261,000</b>	<b>1,077,675</b>	<b>2,800</b>	<b>5,258,200</b>	<b>5,261,000</b>
Land / Buildings	0	0	21,510	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	4,000	4,000	0	2,800	1,200	4,000
Roads	2,455,000	2,455,000	764,959	0	2,455,000	2,455,000
Drainage	2,532,000	2,532,000	47,579	0	2,532,000	2,532,000
Pathways	270,000	270,000	0	0	270,000	270,000
Parks	0	0	243,626	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

**Budget Estimates**  
**For the year ended 30 June 2013**

**Building**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>37,800</b>	<b>117,800</b>	<b>317,726</b>	<b>64,600</b>	<b>285,700</b>	<b>350,300</b>
<b>Operating Revenue</b>	<b>-1,336,800</b>	<b>-1,256,800</b>	<b>-1,082,000</b>	<b>0</b>	<b>-1,215,800</b>	<b>-1,215,800</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-17,600	-17,600	-18,320	0	-17,800	-17,800
Capital Funding	0	0	0	0	0	0
Fees and Charges	-1,319,200	-1,239,200	-1,063,680	0	-1,198,000	-1,198,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,374,600</b>	<b>1,374,600</b>	<b>1,399,726</b>	<b>64,600</b>	<b>1,501,500</b>	<b>1,566,100</b>
Employment	1,187,300	1,187,300	1,268,010	8,600	1,304,100	1,312,700
Office	28,800	28,800	23,192	0	26,700	26,700
Professional Services	105,100	105,100	61,786	56,000	117,000	173,000
Vehicles	49,200	49,200	42,156	0	45,700	45,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	4,200	4,200	4,582	0	8,000	8,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Building area includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.



**Budget Estimates**  
**For the year ended 30 June 2013**

**Development Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>444,100</b>	<b>494,100</b>	<b>511,468</b>	<b>0</b>	<b>467,600</b>	<b>467,600</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>444,100</b>	<b>494,100</b>	<b>511,468</b>	<b>0</b>	<b>467,600</b>	<b>467,600</b>
Employment	429,900	479,900	492,694	0	453,400	453,400
Office	3,200	3,200	4,800	0	5,300	5,300
Professional Services	0	0	445	0	0	0
Vehicles	8,900	8,900	13,294	0	7,800	7,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,100	2,100	234	0	1,100	1,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Development Services area includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Environment Planning**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>851,700</b>	<b>851,700</b>	<b>379,774</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Revenue</b>	<b>-245,600</b>	<b>-297,850</b>	<b>-288,647</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-245,600	-297,850	-288,647	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>1,097,300</b>	<b>1,149,550</b>	<b>668,421</b>	<b>0</b>	<b>0</b>	<b>0</b>
Employment	413,900	413,900	405,260	0	0	0
Office	0	0	80	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	31,200	31,200	16,548	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	652,200	704,450	246,533	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
				0	0	0

The Environment Planning area includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation. 2013 Budget figures are now shown in the Technical Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Health**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>798,700</b>	<b>798,700</b>	<b>739,334</b>	<b>0</b>	<b>910,800</b>	<b>910,800</b>
<b>Operating Revenue</b>	<b>-131,300</b>	<b>-131,300</b>	<b>-127,960</b>	<b>0</b>	<b>-141,100</b>	<b>-141,100</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-6,800	-6,800	-1,565	0	-2,000	-2,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	-124,500	-124,500	-126,395	0	-139,100	-139,100
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>928,800</b>	<b>928,800</b>	<b>867,294</b>	<b>0</b>	<b>1,050,700</b>	<b>1,050,700</b>
Employment	853,800	853,800	787,186	0	952,900	952,900
Office	12,700	12,700	15,948	0	15,900	15,900
Professional Services	12,900	12,900	11,832	0	28,400	28,400
Vehicles	29,000	29,000	32,290	0	27,000	27,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	20,400	20,400	20,039	0	26,500	26,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>1,200</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	1,200	1,200	0	0	1,200	1,200
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Health area includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Planning**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>2,150,200</b>	<b>2,090,200</b>	<b>1,504,726</b>	<b>559,400</b>	<b>1,733,600</b>	<b>2,293,000</b>
<b>Operating Revenue</b>	<b>-607,400</b>	<b>-642,400</b>	<b>-733,103</b>	<b>0</b>	<b>-602,900</b>	<b>-602,900</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	-527	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	-607,400	-642,400	-732,576	0	-602,900	-602,900
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>2,754,800</b>	<b>2,729,800</b>	<b>2,237,828</b>	<b>556,600</b>	<b>2,336,500</b>	<b>2,893,100</b>
Employment	1,816,700	1,816,700	1,820,209	0	1,920,500	1,920,500
Office	51,900	51,900	28,526	8,800	38,600	47,400
Professional Services	449,400	424,400	252,341	248,200	225,300	473,500
Vehicles	56,400	56,400	51,579	0	58,200	58,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	380,400	380,400	85,173	299,600	93,900	393,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>2,800</b>	<b>2,800</b>	<b>0</b>	<b>2,800</b>	<b>0</b>	<b>2,800</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	2,800	2,800	0	2,800	0	2,800
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Planning area includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).

**Budget Estimates**  
**For the year ended 30 June 2013**

**Project Co-ordination**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>6,120,700</b>	<b>6,120,700</b>	<b>305,135</b>	<b>0</b>	<b>6,008,100</b>	<b>6,008,100</b>
<b>Operating Revenue</b>	<b>-6,810,500</b>	<b>-6,810,500</b>	<b>-6,401,923</b>	<b>0</b>	<b>-6,810,500</b>	<b>-6,810,500</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-1,908,500	-1,908,500	-6,373,820	0	-1,908,500	-1,908,500
Capital Funding	-4,902,000	-4,902,000	-28,103	0	-4,902,000	-4,902,000
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>7,674,200</b>	<b>7,674,200</b>	<b>5,629,383</b>	<b>0</b>	<b>7,561,600</b>	<b>7,561,600</b>
Employment	116,100	116,100	112,048	0	115,200	115,200
Office	2,500	2,500	6,524	0	2,500	2,500
Professional Services	64,000	64,000	40,313	0	62,800	62,800
Vehicles	8,800	8,800	7,055	0	8,800	8,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	7,482,800	7,482,800	5,463,443	0	7,372,300	7,372,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>5,257,000</b>	<b>5,257,000</b>	<b>1,077,675</b>	<b>0</b>	<b>5,257,000</b>	<b>5,257,000</b>
Land / Buildings	0	0	21,510	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	2,455,000	2,455,000	764,959	0	2,455,000	2,455,000
Drainage	2,532,000	2,532,000	47,579	0	2,532,000	2,532,000
Pathways	270,000	270,000	0	0	270,000	270,000
Parks	0	0	243,626	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Project Co-ordination area includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Technical Services Directorate - Summary**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>37,197,100</b>	<b>36,639,537</b>	<b>21,997,553</b>	<b>12,275,700</b>	<b>23,993,700</b>	<b>36,269,400</b>
<b>Operating Revenue</b>	<b>-18,678,200</b>	<b>-20,961,558</b>	<b>-18,997,954</b>	<b>-4,183,100</b>	<b>-16,750,100</b>	<b>-20,933,200</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-957,100	-957,100	-1,551,505	0	-4,414,700	-4,414,700
Capital Funding	-8,950,800	-11,284,158	-8,478,700	-4,183,100	-2,844,400	-7,027,500
Fees and Charges	-8,770,300	-8,720,300	-8,967,750	0	-9,491,000	-9,491,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>25,312,500</b>	<b>24,723,500</b>	<b>24,894,715</b>	<b>944,800</b>	<b>27,029,600</b>	<b>27,974,400</b>
Employment	5,982,900	5,777,900	5,423,158	0	6,772,500	6,772,500
Office	215,400	245,400	256,497	5,900	245,500	251,400
Professional Services	454,200	454,200	346,455	114,000	554,200	668,200
Vehicles	368,000	358,000	320,552	0	448,900	448,900
Facilities	4,251,000	4,051,000	3,953,506	0	3,927,600	3,927,600
Projects / Works	16,948,600	16,852,000	17,714,702	694,300	18,594,800	19,289,100
Other Expense	2,920,400	2,813,000	2,548,162	130,600	2,796,200	2,926,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-5,828,000	-5,828,000	-5,668,317	0	-6,310,100	-6,310,100
<b>Capital Expense</b>	<b>31,565,100</b>	<b>34,416,895</b>	<b>17,507,524</b>	<b>15,629,000</b>	<b>14,803,200</b>	<b>30,432,200</b>
Land / Buildings	2,594,300	2,726,470	1,786,857	1,002,800	1,426,400	2,429,200
Plant / Machinery	3,729,600	3,111,267	2,297,692	653,100	2,518,500	3,171,600
Furniture / Equipment	47,900	47,900	28,515	13,400	190,000	203,400
Roads	20,803,200	22,437,558	10,401,031	11,641,000	8,532,200	20,173,200
Drainage	916,100	1,076,100	607,155	369,600	245,000	614,600
Pathways	670,100	752,100	527,989	86,700	1,104,200	1,190,900
Parks	2,803,900	4,265,500	1,858,284	1,862,400	786,900	2,649,300
<b>Non-Operating Revenue</b>	<b>-1,002,300</b>	<b>-1,539,300</b>	<b>-1,406,731</b>	<b>-115,000</b>	<b>-1,089,000</b>	<b>-1,204,000</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	-1,002,300	-1,539,300	-1,406,731	-115,000	-1,089,000	-1,204,000
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

**Budget Estimates**  
**For the year ended 30 June 2013**

**Asset Management**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>352,600</b>	<b>462,600</b>	<b>413,530</b>	<b>43,100</b>	<b>533,600</b>	<b>576,700</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>352,600</b>	<b>462,600</b>	<b>413,530</b>	<b>43,100</b>	<b>533,600</b>	<b>576,700</b>
Employment	135,800	135,800	115,345	0	310,200	<b>310,200</b>
Office	1,300	1,300	1,460	0	0	0
Professional Services	51,000	51,000	50,689	0	53,000	<b>53,000</b>
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	164,500	274,500	246,036	43,100	170,400	<b>213,500</b>
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Asset Management area includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and renewal.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Civil Works**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>15,908,500</b>	<b>15,451,500</b>	<b>4,842,889</b>	<b>7,919,000</b>	<b>6,010,600</b>	<b>13,929,600</b>
<b>Operating Revenue</b>	<b>-9,477,000</b>	<b>-11,810,358</b>	<b>-10,020,811</b>	<b>-4,183,100</b>	<b>-7,031,100</b>	<b>-11,214,200</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-908,000	-908,000	-1,376,043	0	-4,083,700	-4,083,700
Capital Funding	-8,397,800	-10,731,158	-8,015,367	-4,183,100	-2,844,400	-7,027,500
Fees and Charges	-171,200	-171,200	-629,401	0	-103,000	-103,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>2,996,100</b>	<b>2,996,100</b>	<b>3,327,525</b>	<b>4,800</b>	<b>3,160,300</b>	<b>3,165,100</b>
Employment	729,300	729,300	709,900	0	738,500	738,500
Office	48,300	48,300	49,665	0	50,300	50,300
Professional Services	8,100	8,100	2,667	0	8,400	8,400
Vehicles	83,200	83,200	57,919	0	86,900	86,900
Facilities	0	0	0	0	0	0
Projects / Works	2,996,100	2,996,100	3,327,525	4,800	3,161,400	3,166,200
Other Expense	94,200	94,200	141,195	0	98,300	98,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-963,100	-963,100	-961,345	0	-983,500	-983,500
<b>Capital Expense</b>	<b>22,389,400</b>	<b>24,265,758</b>	<b>11,536,175</b>	<b>12,097,300</b>	<b>9,881,400</b>	<b>21,978,700</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	20,803,200	22,437,558	10,401,031	11,641,000	8,532,200	20,173,200
Drainage	916,100	1,076,100	607,155	369,600	245,000	614,600
Pathways	670,100	752,100	527,989	86,700	1,104,200	1,190,900
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Civil Works area includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City.



**Budget Estimates**  
**For the year ended 30 June 2013**

**Engineering Design**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>957,500</b>	<b>782,500</b>	<b>684,986</b>	<b>8,400</b>	<b>753,600</b>	<b>762,000</b>
<b>Operating Revenue</b>	<b>-1,000</b>	<b>-1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	-1,000	-1,000	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>958,500</b>	<b>783,500</b>	<b>684,986</b>	<b>8,400</b>	<b>753,600</b>	<b>762,000</b>
Employment	807,500	632,500	501,328	0	740,100	<b>740,100</b>
Office	12,100	12,100	6,907	5,900	13,900	<b>19,800</b>
Professional Services	103,600	103,600	129,119	2,500	155,600	<b>158,100</b>
Vehicles	30,000	30,000	47,507	0	54,000	<b>54,000</b>
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,300	5,300	124	0	10,000	<b>10,000</b>
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	-220,000	<b>-220,000</b>
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Engineering Design area includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Environment Planning**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>464,200</b>	<b>710,200</b>	<b>1,174,400</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-173,000</b>	<b>-173,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	-173,000	-173,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>464,200</b>	<b>883,200</b>	<b>1,347,400</b>
Employment	0	0	0	0	392,200	392,200
Office	0	0	0	0	1,500	1,500
Professional Services	0	0	0	0	14,000	14,000
Vehicles	0	0	0	0	32,100	32,100
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	464,200	443,400	907,600
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Environment Planning area includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Infrastructure**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>444,700</b>	<b>454,700</b>	<b>303,659</b>	<b>101,500</b>	<b>0</b>	<b>101,500</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>444,700</b>	<b>454,700</b>	<b>303,659</b>	<b>101,500</b>	<b>0</b>	<b>101,500</b>
Employment	258,900	208,900	177,232	0	0	0
Office	1,300	1,300	1,339	0	0	0
Professional Services	175,600	235,600	113,952	101,500	0	101,500
Vehicles	8,900	8,900	11,136	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Infrastructure area includes the planning associated with new infrastructure assets, including those relating to the Civil Works and Subdivision areas.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Parks**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>8,093,700</b>	<b>9,661,300</b>	<b>7,455,759</b>	<b>1,862,400</b>	<b>6,621,400</b>	<b>8,483,800</b>
<b>Operating Revenue</b>	<b>-337,900</b>	<b>-337,900</b>	<b>-273,934</b>	<b>0</b>	<b>-21,700</b>	<b>-21,700</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-10,000	-10,000	-33,780	0	0	0
Capital Funding	-307,000	-307,000	-227,000	0	0	0
Fees and Charges	-20,900	-20,900	-13,154	0	-21,700	-21,700
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>5,749,900</b>	<b>5,855,900</b>	<b>5,872,823</b>	<b>0</b>	<b>5,856,200</b>	<b>5,856,200</b>
Employment	925,200	925,200	910,469	0	1,043,300	1,043,300
Office	65,200	65,200	78,011	0	67,900	67,900
Professional Services	15,300	15,300	22,067	0	15,900	15,900
Vehicles	83,200	83,200	73,805	0	86,900	86,900
Facilities	0	0	0	0	0	0
Projects / Works	5,749,900	5,855,900	5,872,822	0	5,857,000	5,857,000
Other Expense	16,100	16,100	6,887	0	16,700	16,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-1,105,000	-1,105,000	-1,091,238	0	-1,231,500	-1,231,500
<b>Capital Expense</b>	<b>2,681,700</b>	<b>4,143,300</b>	<b>1,856,870</b>	<b>1,862,400</b>	<b>786,900</b>	<b>2,649,300</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	2,681,700	4,143,300	1,856,870	1,862,400	786,900	2,649,300
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Parks area includes the maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Project Management**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>217,400</b>	<b>217,400</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-105,000</b>	<b>-105,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	-105,000	-105,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>322,400</b>	<b>322,400</b>
Employment	0	0	0	0	95,400	95,400
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	227,000	227,000
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Project Management area is responsible for coordinating major projects and services across the Technical Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Property**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>6,515,400</b>	<b>5,920,570</b>	<b>4,919,603</b>	<b>1,002,800</b>	<b>5,296,300</b>	<b>6,299,100</b>
<b>Operating Revenue</b>	<b>-246,000</b>	<b>-246,000</b>	<b>-236,333</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	-246,000	-246,000	-236,333	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>4,195,700</b>	<b>4,005,700</b>	<b>3,906,547</b>	<b>0</b>	<b>3,869,900</b>	<b>3,869,900</b>
Employment	511,300	511,300	504,397	0	536,200	536,200
Office	20,200	30,200	19,484	0	25,000	25,000
Professional Services	0	0	0	0	0	0
Vehicles	31,200	31,200	24,816	0	35,000	35,000
Facilities	4,195,700	3,995,700	3,906,548	0	3,869,900	3,869,900
Projects / Works	0	0	0	0	0	0
Other Expense	20,300	20,300	12,132	0	20,300	20,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-583,000	-583,000	-560,830	0	-616,500	-616,500
<b>Capital Expense</b>	<b>2,565,700</b>	<b>2,697,870</b>	<b>1,786,857</b>	<b>1,002,800</b>	<b>1,426,400</b>	<b>2,429,200</b>
Land / Buildings	2,565,700	2,697,870	1,786,857	1,002,800	1,426,400	2,429,200
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>-537,000</b>	<b>-537,469</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	-537,000	-537,469	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Property area includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, and emergency service facilities.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Subdivisions**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>344,800</b>	<b>394,800</b>	<b>333,906</b>	<b>0</b>	<b>435,000</b>	<b>435,000</b>
<b>Operating Revenue</b>	<b>-209,000</b>	<b>-159,000</b>	<b>-153,875</b>	<b>0</b>	<b>-185,000</b>	<b>-185,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	-209,000	-159,000	-153,875	0	-185,000	-185,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>553,800</b>	<b>553,800</b>	<b>487,781</b>	<b>0</b>	<b>620,000</b>	<b>620,000</b>
Employment	519,800	519,800	464,305	0	565,300	565,300
Office	2,800	2,800	3,905	0	6,700	6,700
Professional Services	0	0	0	0	10,000	10,000
Vehicles	31,200	31,200	19,570	0	38,000	38,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Subdivisions area includes the planning and administration of engineering requirements associated with new subdivisions.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Support**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>2,381,500</b>	<b>1,763,167</b>	<b>1,428,431</b>	<b>108,100</b>	<b>1,266,500</b>	<b>1,374,600</b>
<b>Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>84,200</b>	<b>84,200</b>	<b>1</b>	<b>0</b>	<b>52,500</b>	<b>52,500</b>
Employment	589,100	589,100	496,473	0	581,300	581,300
Office	11,000	11,000	10,949	0	11,200	11,200
Professional Services	0	0	0	0	0	0
Vehicles	44,700	44,700	41,435	0	46,600	46,600
Facilities	55,300	55,300	46,959	0	57,700	57,700
Projects / Works	0	0	0	0	0	0
Other Expense	1,866,100	1,866,100	1,841,056	0	1,949,400	1,949,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-2,482,000	-2,482,000	-2,436,871	0	-2,593,700	-2,593,700
<b>Capital Expense</b>	<b>3,299,600</b>	<b>2,681,267</b>	<b>2,297,692</b>	<b>223,100</b>	<b>2,303,000</b>	<b>2,526,100</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	3,299,600	2,681,267	2,297,692	223,100	2,303,000	2,526,100
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>-1,002,300</b>	<b>-1,002,300</b>	<b>-869,262</b>	<b>-115,000</b>	<b>-1,089,000</b>	<b>-1,204,000</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	-1,002,300	-1,002,300	-869,262	-115,000	-1,089,000	-1,204,000
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Support area includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials.



**Budget Estimates**  
**For the year ended 30 June 2013**

**Technical Services**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>3,336,800</b>	<b>2,886,800</b>	<b>2,804,266</b>	<b>110,900</b>	<b>3,288,300</b>	<b>3,399,200</b>
<b>Operating Revenue</b>	<b>-217,900</b>	<b>-217,900</b>	<b>-170,469</b>	<b>0</b>	<b>-212,300</b>	<b>-212,300</b>
Rates	0	0	0	0	0	0
Grants / Contributions	-39,100	-39,100	-44,344	0	-53,000	-53,000
Capital Funding	0	0	0	0	0	0
Fees and Charges	-178,800	-178,800	-126,126	0	-159,300	-159,300
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>3,356,000</b>	<b>2,906,000</b>	<b>2,944,807</b>	<b>97,500</b>	<b>3,500,600</b>	<b>3,598,100</b>
Employment	872,600	892,600	973,161	0	1,159,600	1,159,600
Office	27,800	47,800	59,318	0	42,700	42,700
Professional Services	95,500	35,500	27,960	10,000	65,000	75,000
Vehicles	29,600	19,600	25,030	0	42,300	42,300
Facilities	0	0	0	0	0	0
Projects / Works	1,581,600	1,379,000	1,561,300	0	1,665,000	1,665,000
Other Expense	748,900	531,500	298,038	87,500	526,000	613,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Capital Expense</b>	<b>198,700</b>	<b>198,700</b>	<b>29,929</b>	<b>13,400</b>	<b>0</b>	<b>13,400</b>
Land / Buildings	28,600	28,600	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	47,900	47,900	28,515	13,400	0	13,400
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	122,200	122,200	1,414	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Technical Services area includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.

**Budget Estimates**  
**For the year ended 30 June 2013**

**Waste**

Particulars	2011-2012 Financial Year			2012-2013 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
<b>Directorate Net Total</b>	<b>-1,138,400</b>	<b>-1,138,400</b>	<b>-1,189,476</b>	<b>655,300</b>	<b>-1,139,200</b>	<b>-483,900</b>
<b>Operating Revenue</b>	<b>-8,189,400</b>	<b>-8,189,400</b>	<b>-8,142,532</b>	<b>0</b>	<b>-9,022,000</b>	<b>-9,022,000</b>
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	-97,338	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	-8,189,400	-8,189,400	-8,045,194	0	-9,022,000	-9,022,000
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Expense</b>	<b>6,621,000</b>	<b>6,621,000</b>	<b>6,953,055</b>	<b>225,300</b>	<b>7,477,300</b>	<b>7,702,600</b>
Employment	633,400	633,400	570,548	0	610,400	610,400
Office	25,400	25,400	25,458	0	26,300	26,300
Professional Services	5,100	5,100	0	0	5,300	5,300
Vehicles	26,000	26,000	19,332	0	27,100	27,100
Facilities	0	0	0	0	0	0
Projects / Works	6,621,000	6,621,000	6,953,055	225,300	7,468,000	7,693,300
Other Expense	5,000	5,000	2,696	0	5,100	5,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	-694,900	-694,900	-618,034	0	-664,900	-664,900
<b>Capital Expense</b>	<b>430,000</b>	<b>430,000</b>	<b>0</b>	<b>430,000</b>	<b>405,500</b>	<b>835,500</b>
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	430,000	430,000	0	430,000	215,500	645,500
Furniture / Equipment	0	0	0	0	190,000	190,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Waste area includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.

**Items for Carry Forward  
For the year ended 30 June 2013**

Each year, despite the best endeavours of the City, works and services are unable to be completed within the timeframe of the Annual Budget. When this occurs, an amount may be carried forward from one Financial Year into the next when it is that the works / services will be completed.

The following pages show, by Directorate, those works and services items carried forward into the 2012-2013 Financial Year.

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	
<b>Directorate Summary</b>	<b>26,791,694</b>	<b>11,909,361</b>	<b>14,711,218</b>	<b>14,720,100</b>
<b>Chief Executive's Office</b>	<b>14,933,700</b>	<b>4,562,239</b>	<b>10,371,461</b>	<b>10,348,100</b>
Chief Executive Officer	288,600	37,556	251,044	234,100
City Projects	14,560,000	4,483,472	10,076,528	10,076,500
Human Resources	0	0	0	0
Public Relations	85,100	41,211	43,889	37,500
<b>Community Services</b>	<b>837,457</b>	<b>302,035</b>	<b>535,422</b>	<b>491,900</b>
Community Development	525,457	138,279	387,178	368,000
Community Services	111,300	67,086	44,214	30,000
Leisure Services	105,000	48,658	56,342	56,300
Libraries and Heritage	27,800	20,200	7,600	7,600
Tourism	67,900	27,812	40,088	30,000
Rangers and Emergency	0	0	0	0
<b>Corporate Services</b>	<b>(9,312,400)</b>	<b>(211,036)</b>	<b>(9,209,587)</b>	<b>(9,019,600)</b>
Budgeting	0	0	0	0
Corporate Funds	(9,675,100)	(343,984)	(9,331,116)	(9,249,100)
Corporate Services	123,900	10,000	113,900	113,900
Finance	0	0	0	0
Governance and Administration	45,000	37,371	7,629	7,600
IT Services	193,800	85,577	0	108,000
Rates	0	0	0	0
<b>Development Services</b>	<b>799,000</b>	<b>166,483</b>	<b>570,017</b>	<b>624,000</b>
Building	64,600	0	2,100	64,600
Development Services	0	0	0	0
Health	0	0	0	0
Planning	734,400	166,483	567,917	559,400
Project Co-ordination	0	0	0	0
<b>Technical Services</b>	<b>19,533,937</b>	<b>7,089,640</b>	<b>12,443,905</b>	<b>12,275,700</b>
Asset Management	53,600	10,513	43,087	43,100
Civil Works	10,438,867	2,482,175	7,956,692	7,919,000
Engineering Design	16,300	1,745	14,555	8,400
Environment Services	591,400	127,113	463,895	464,200
Infrastructure	156,800	53,059	103,741	101,500
Parks	2,937,100	1,074,776	1,862,324	1,862,400
Project Management	0	0	0	0
Property	911,170	108,211	802,959	802,800
Support	108,100	0	108,100	108,100
Technical Services	480,600	247,377	233,223	110,900
Waste	3,840,000	2,984,671	855,329	855,300
			<i>Previous Year Carried Forward</i>	<b>13,329,300</b>

**Items for Carry Forward**  
**For the year ended 30 June 2013**

Directorate - Section - Particulars	2011-2012 Financial Year			Carry
	Budget \$	Actual \$	Balance \$	Forward \$
<b>Chief Executive's Office</b>	<b>14,933,700</b>	<b>4,562,239</b>	<b>10,371,461</b>	<b>10,348,100</b>
<b>Chief Executive Officer</b>	<b>288,600</b>	<b>37,556</b>	<b>251,044</b>	<b>234,100</b>
CEO Administration				
Consultancy - Integrated Planning	100,000	16,094	83,906	83,900
Consultancy - Local Government Reform Process	51,000	0	51,000	51,000
Consultancy - Perceptions Survey	30,600	16,800	13,800	13,800
Gifts and Awards	6,000	162	5,838	5,000
Council Members				
Art Acquisitions	10,100	0	10,100	10,100
Economic Development				
Consultancy - General	45,900	0	45,900	29,800
SE Metro Growth Strategy	45,000	4,500	40,500	40,500
<b>City Projects</b>	<b>14,560,000</b>	<b>4,483,472</b>	<b>10,076,528</b>	<b>10,076,500</b>
City Projects				
Abbey Road - Freehold Land Acquisition	6,711,900	0	6,711,900	6,711,900
Bakers House - Facility Improvements	1,011,900	92,536	919,364	919,400
Armadale Hall - Facility Improvements	735,000	0	735,000	735,000
Armadale Aquatic Centre - Facility Improvements (New)	3,648,200	3,598,438	49,762	49,800
Administration Centre (Temporary) - Facility Improvements	126,000	101,625	24,375	24,400
Cross Park - Skateparks	430,000	39,078	390,922	390,900
Minnawarra Park - Skateparks	781,200	763,534	17,666	17,600
Piara Waters Playing Fields - Turf	4,412,300	157,797	4,254,503	4,254,500
Bakers House - Facility Improvements	(686,500)	(86,739)	(599,761)	(599,800)
Piara Waters Sporting Facility - Facility Improvements	(2,560,000)	(157,797)	(2,402,203)	(2,402,200)
Cross Park - Skateparks	(50,000)	(25,000)	(25,000)	(25,000)
<b>Human Resources</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Human Resources				
Nil	0	0	0	0
<b>Public Relations</b>	<b>85,100</b>	<b>41,211</b>	<b>43,889</b>	<b>37,500</b>
Public Relations				
Gifts and Awards	16,100	50	16,050	10,000
Promotions	34,900	26,974	7,926	7,900
Advertorials	12,600	5,762	6,838	6,800
Signage	8,800	6,100	2,700	2,700
Style Guide	12,700	2,325	10,375	10,100

**Items for Carry Forward**  
**For the year ended 30 June 2013**

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Community Services</b>	<b>837,457</b>	<b>302,035</b>	<b>535,422</b>	<b>491,900</b>
<b>Community Development</b>	<b>525,457</b>	<b>138,279</b>	<b>387,178</b>	<b>368,000</b>
CD Administration				
Community Projects	40,500	8,033	32,467	15,000
Community Grants	18,900	12,796	6,104	4,300
Community Development				
Healthy Communities Initiative - Administration	2,000	1,271	729	700
Healthy Communities Initiative - Capacity Building	12,500	0	12,500	12,500
Healthy Communities Initiative - Health Around the House	39,163	10,749	28,414	28,400
Healthy Communities Initiative - Heartmoves	36,200	7,915	28,285	28,300
Healthy Communities Initiative - Lift for Life	40,344	2,418	37,926	37,900
Healthy Communities Initiative - Polytechnic West - Nutrition	41,900	5,447	36,453	36,500
Healthy Communities Initiative - Project Evaluation	21,750	7,490	14,260	14,300
Healthy Communities Initiative - Promotion at Community Events	20,000	11,876	8,124	8,100
Healthy Communities Initiative - Staffing	66,500	24,026	42,474	42,500
Community Planning				
Feasibility Study - Cross Park / Springdale Park	50,000	0	50,000	50,000
Feasibility Study - Rushton Park / John Dunn Reserve	50,000	0	50,000	50,000
Feasibility Study - Champion Centre Air Conditioning	10,000	0	10,000	10,000
Events				0
Minnawarra Art Exhibition	32,800	8,338	24,462	24,500
Minnawarra Art Commissions	(6,000)	0	(6,000)	(6,000)
Minnawarra Art Fees	(1,800)	(1,200)	(600)	(600)
Indigenous Support Programs	50,700	39,120	11,580	11,600
<b>Community Services</b>	<b>111,300</b>	<b>67,086</b>	<b>44,214</b>	<b>30,000</b>
EDCmS Administration				
Consultancy - General	111,300	67,086	44,214	30,000
<b>Leisure Services</b>	<b>105,000</b>	<b>48,658</b>	<b>56,342</b>	<b>56,300</b>
Leisure Services				
KIDSPORT Funding	105,000	48,658	56,342	56,300
<b>Libraries and Heritage</b>	<b>27,800</b>	<b>20,200</b>	<b>7,600</b>	<b>7,600</b>
Museums				
Interpretation Plan	46,400	20,200	26,200	26,200
Preservation Grants	(18,600)	0	(18,600)	(18,600)

*Items for Carry Forward  
For the year ended 30 June 2013*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
<b>Tourism</b>	<b>67,900</b>	<b>27,812</b>	<b>40,088</b>	<b>30,000</b>
Tourism				
Tourism Strategy	67,900	27,812	40,088	30,000
<b>Rangers and Emergency</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Nil	0	0	0	0
<b>Corporate Services</b>	<b>(9,312,400)</b>	<b>(211,036)</b>	<b>(9,209,587)</b>	<b>(9,019,600)</b>
<b>Corporate Funds</b>	<b>(9,675,100)</b>	<b>(343,984)</b>	<b>(9,331,116)</b>	<b>(9,249,100)</b>
Corporate Funds				
Sale Proceeds	(2,395,000)	(371,114)	(2,023,886)	
Lot 108 Wallangarra Drive - Freehold Land Disposal	(500,000)	0	(500,000)	(500,000)
Lot 235 Bavich Road - Freehold Land Disposal	(150,000)	0	(150,000)	(150,000)
Lot 30 Page Road - Freehold Land Disposal	(550,000)	0	(550,000)	(550,000)
Lot 300 Numulgi Street - Freehold Land Disposal	(155,000)	0	(155,000)	(155,000)
Lot 2032 Millen Street - POS Land Disposal (Precinct H)	(230,000)	0	(230,000)	(230,000)
Lot 2115 Wandoo Street - POS Land Disposal (Precinct H)	(200,000)	0	(200,000)	(200,000)
Lot 222 Glenfield Place - POS Land Disposal (Precinct H)	(230,000)	0	(230,000)	(230,000)
Lot 501 Hicks Road - POS Land Disposal (Precinct H)	(180,000)	0	(180,000)	(180,000)
Trust				
Transfer to Trust	1,040,000	868,699	171,301	
Precinct H				588,000
Regional Recreational Structure				252,000
Transfer from Trust				
Settlers Common - Trail Development				(416,900)
Transfer from Trust				(1,477,900)
Transfer from Trust				(365,900)
Loans				
Loan Proceeds - Armadale Hall Upgrade 2012	(735,000)	0	(735,000)	(735,000)
Loan Proceeds - Abbey Road Project 2012	(5,290,000)	0	(5,290,000)	(5,290,000)
Loan Proceeds - Aquatic Centre Upgrade			0	
Rate Revenue				
Nil			0	
Reserve Funds				
Transfer to Reserve - Strategic Asset Investments	1,016,200	78,483	937,717	948,500
Transfer to Reserve - Freehold Sales Capital Works	411,000	6,648	404,352	406,500
Transfer from Reserve - Waste			0	(855,300)
Transfer from Reserve - Plant and Machinery	(1,527,300)	(926,700)	(600,600)	(108,100)
<b>Corporate Services</b>	<b>123,900</b>	<b>10,000</b>	<b>113,900</b>	<b>113,900</b>
EDCpS Administration				
Consultancy - General	123,900	10,000	113,900	113,900

*Items for Carry Forward*  
*For the year ended 30 June 2013*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Governance and Administration</b>	<b>45,000</b>	<b>37,371</b>	<b>7,629</b>	<b>7,600</b>
Administration				
Nil	0	0	0	0
Customer Services				
Nil	0	0	0	0
Records				
Depot Archives - Shelving	45,000	37,371	7,629	7,600
<b>IT Services</b>	<b>193,800</b>	<b>85,577</b>	<b>0</b>	<b>108,000</b>
IT Services				
System Development	193,800	85,577	0	108,000
<b>Rates</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Rates				
Nil	0	0	0	0
<b>Development Services</b>	<b>1,598,000</b>	<b>332,966</b>	<b>1,140,034</b>	<b>624,000</b>
<b>Building</b>	<b>64,600</b>	<b>0</b>	<b>2,100</b>	<b>64,600</b>
Building Control				
Conferences and Meetings	8,600	0		8,600
Consultancy - General	53,900	0		53,900
Consultancy - Engineering	2,100	0	2,100	2,100
Pool Inspections				
<b>Development Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
EDDS Administration				
Nil	0	0	0	0
<b>Health</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Health				
Nil	0	0	0	0
<b>Planning</b>	<b>734,400</b>	<b>166,483</b>	<b>567,917</b>	<b>559,400</b>
Planning				
Advertising	25,700	12,039	13,661	5,000
Minor Equipment	4,400	576	3,824	3,800
Consultancy - Planning Studies	154,800	81,838	72,962	73,000
Consultancy - Development Studies	17,300	6,540	10,760	10,800
Consultancy - District Scheme	52,200	0	52,200	52,200
Consultancy - Wungong Land Planning	86,100	0	86,100	86,100
Consultancy - Pries Park	26,100	0	26,100	26,100
Heritage Plaques	3,000	1,940	1,060	1,100
POS Land Sale Expenses	185,800	56,527	129,273	129,300
Freehold Land Sale Expenses	148,100	7,023	141,077	141,100
Direction Notices	28,100	0	28,100	28,100
Workstations - Planning	2,800	0	2,800	2,800
<b>Project Co-ordination</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
North Forrestdale				
Nil	0	0	0	0

*Items for Carry Forward*  
*For the year ended 30 June 2013*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	
<b>Technical Services</b>	<b>19,533,937</b>	<b>7,089,640</b>	<b>12,443,905</b>	<b>12,275,700</b>
<b>Technical Services</b>	<b>480,600</b>	<b>247,377</b>	<b>233,223</b>	<b>110,900</b>
EDTS Administration	0	0	0	0
Anti-Graffiti Initiatives	24,700	13,981	10,719	10,000
CCTV Operation	176,100	108,697	67,403	67,400
Water Sensitive Cities	10,100	0	10,100	10,100
Closed Circuit Television	41,900	28,515	13,385	13,400
Crossovers	227,800	96,184	131,616	10,000
<b>Asset Management</b>	<b>53,600</b>	<b>10,513</b>	<b>43,087</b>	<b>43,100</b>
Asset Management				
Software	53,600	10,513	43,087	43,100
<b>Civil Works</b>	<b>10,438,867</b>	<b>2,482,175</b>	<b>7,956,692</b>	<b>7,919,000</b>
Civil Works				
Abbey Road - New Roads	2,563,300	982,813	1,580,487	1,580,500
Armadale CBD - New Roads	27,900	0	27,900	27,900
Ranford Road - New Roads	2,608,800	360,179	2,248,621	2,248,600
Reilly Road - New Roads	500,000	69,354	430,646	430,600
Undetermined Road Locations - New Roads	351,000	2,167	348,833	348,800
Jull Street - Civil Works	115,000	3,650	111,350	111,400
Jull Street - Reconstruct Road	175,000	0	175,000	175,000
Railway Avenue - Reconstruct Road	108,000	5,651	102,349	102,300
Soldiers Road - Reconstruct Road	30,000	2,850	27,150	27,200
Turner Road - Reconstruct Road	150,000	11,654	138,346	138,300
Undetermined Road Locations - Reconstruct Road	93,800	0	93,800	93,800
Forrest Road - Resurface Roads	174,200	92,138	82,062	82,100
Page Road - Resurface Roads	85,300	0	85,300	85,300
Third Avenue - Resurface Roads	69,700	0	69,700	69,700
Townley Street - Resurface Roads	94,000	798	93,202	93,200
City Entry Statement - Cnr Albany & SW Hwy	340,000	31,156	308,844	309,000
Clifton Street - Traffic Calming	20,200	0	20,200	20,200
Gillam Drive - Traffic Calming	43,000	20,515	22,485	7,500
Kelmscott CBD - Traffic Calming	50,000	0	50,000	50,000
Poad Street - Traffic Calming	151,000	123,356	27,644	27,600
Undetermined Road Locations - Traffic Calming	39,400	30,106	9,294	9,300
Undetermined Road Locations - New Road Signage	62,000	22,825	39,175	39,200
Abbey Road - Upgrade Intersections	626,000	69,671	556,329	556,300
Denny Avenue - Upgrade Intersections	450,000	5,200	444,800	444,800
Seville Drive - Upgrade Intersections	298,600	150,133	148,467	148,500
Tonkin Highway - Upgrade Intersections	539,200	140,035	399,165	399,200
Clifton Street - Road Widening	90,000	17,802	72,198	72,200
Nicholson Road - Additional Carriageway Construction	3,145,400	1,814,735	1,330,665	1,330,700
Ranford Road - Additional Carriageway Construction	2,630,600	1,358,655	1,271,945	1,271,900
Harrisdale Drive - Replace Kerb	40,000	32,988	7,012	7,000
Araluen Lane - Renew Bridges and Culverts	99,000	0	99,000	99,000
McNess Drive - Renew Bridges and Culverts	650,000	0	650,000	650,000
McNess Drive - Bridge and Culvert Strengthening	51,900	0	51,900	51,900
Thompson Road - Bridge and Culvert Strengthening	93,200	24,695	68,505	68,500
Undetermined Road Locations - New Bus Shelters	25,000	0	25,000	25,000
Undetermined Road Locations - Upgrade Bus Shelters	48,000	0	48,000	25,000
Champion Drive Resource Centre - Upgrade Carparks	20,000	435	19,565	19,600
Undetermined Road Locations - Upgrade Carparks	100,400	0	100,400	100,400
Amanda Drive - Upgrade Street Lighting	33,000	5,105	27,895	27,900
Clifton Street - Upgrade Street Lighting	65,000	6,113	58,887	58,900
Lowanna Way - Upgrade Street Lighting	69,000	7,325	61,675	61,700
Westfield Road - Upgrade Street Lighting	123,100	51,624	71,476	71,500
Wungong Road - Upgrade Street Lighting	77,800	4,314	73,486	73,500
Brookton Highway - New Drainage	140,000	2,121	137,879	137,900



**Items for Carry Forward**  
**For the year ended 30 June 2013**

Directorate - Section - Particulars	2011-2012 Financial Year			Carry
	Budget \$	Actual \$	Balance \$	Forward \$
Lowanna Way - New Drainage	154,100	113,893	40,207	40,200
Minnawarra Park (Civic Precinct) - New Drainage	20,700	0	20,700	20,700
Paterson Road - New Drainage	150,000	1,145	148,855	148,900
Railway Avenue - New Drainage	21,900	0	21,900	21,900
Bedforddale Hill Road - New Footpaths	45,000	1,237	43,763	43,800
Fountains Court - New Footpaths	8,300	4,472	3,828	3,800
Elm Close - Upgrade Public Access Ways	52,500	31,177	21,323	21,300
Terrigal Way - Upgrade Public Access Ways	52,500	34,750	17,750	17,800
Warton Road DCS - Private Works	4,800	0	4,800	4,800
Ranford Road - Transport Network Grant	(1,620,000)	(1,080,000)	(540,000)	(540,000)
Amanda Drive - State Blackspot Grant	(22,000)	(8,800)	(13,200)	(13,200)
Clifton Street - State Blackspot Grant	(43,333)	(17,333)	(26,000)	(26,000)
Lowanna Way - State Blackspot Grant	(46,000)	(36,800)	(9,200)	(9,200)
Railway Avenue - State Blackspot Grant	(38,000)	(15,200)	(22,800)	(22,800)
Poad Street - State Blackspot Grant	(34,000)	0	(34,000)	(34,000)
Tonkin Highway - State Blackspot Grant	(288,000)	0	(288,000)	(288,000)
Denny Avenue - Federal Blackspot Grant	(450,000)	(180,000)	(270,000)	(270,000)
Nicholson Road - Federal Blackspot Grant	(18,900)	(7,560)	(11,340)	(11,300)
Araluen Lane - Roads to Recovery Grant	(99,000)	0	(99,000)	(99,000)
McNess Drive - Roads to Recovery Grant	(650,000)	0	(650,000)	(650,000)
Page Road - Local Government Road Fund Grant	(56,900)	(22,739)	(34,161)	(34,200)
Third Avenue - Local Government Road Fund Grant	(46,500)	(18,580)	(27,920)	(27,900)
Albany Highway - MRA Contribution	(145,000)	0	(145,000)	(145,000)
Jull Street - MRA Contribution	(175,000)	0	(175,000)	(175,000)
Kelmscott CBD - MRA Contribution	(50,000)	0	(50,000)	(50,000)
Nicholson Road - Civil Works Contribution	(3,555,100)	(1,767,650)	(1,787,450)	(1,787,500)
<b>Civil Works Oncosts</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Nil	0	0	0	0
<b>Engineering Design</b>	<b>16,300</b>	<b>1,745</b>	<b>14,555</b>	<b>8,400</b>
<b>Engineering Design</b>				
Minor Equipment	7,600	1,695	5,905	5,900
Consultancy - Resumptions	8,700	50	8,650	2,500
<b>Environment Planning</b>	<b>591,400</b>	<b>127,113</b>	<b>463,895</b>	<b>464,200</b>
<b>Environment Services</b>				
Biodiversity Programme - Bushcare and Environment Advisory	10,000	7,430	2,570	2,600
Biodiversity Programme - Local Nature Spot Project	1,000	767	233	200
Biodiversity Programme - Reserve Management	42,000	27,445	14,555	14,600
Biodiversity Programme - Volunteer Strategy	16,500	16,261	239	200
Biodiversity Programme - Wungong River Management Plan	20,000	9,870	10,130	10,100
Lloyd Hughes Reserve - Revegetation	17,500	6,164	11,336	11,300
Settlers Common - Trail Development	441,500	24,594	416,906	416,900
State of the Environment - Implementation	35,200	27,274	7,926	7,900
Subdivision of Lot 681 Canns Road - Revegetation	7,700	7,308		400
Nil	0	0	0	
<b>Infrastructure</b>	<b>156,800</b>	<b>53,059</b>	<b>103,741</b>	<b>101,500</b>
<b>Infrastructure</b>				
Consultancy - General	52,300	0	52,300	50,000
Consultancy - Traffic Modelling Stage 2	68,000	46,640	21,360	21,400
Consultancy - Works Package	10,000	6,419	3,581	3,600
Consultancy - Demand Tool	6,500	0	6,500	6,500
Consultancy - Traffic Count Data Upload	10,000	0	10,000	10,000
Consultancy - Population Modelling	10,000	0	10,000	10,000

**Items for Carry Forward**  
**For the year ended 30 June 2013**

Directorate - Section - Particulars	2011-2012 Financial Year			Carry
	Budget \$	Actual \$	Balance \$	Forward \$
<b>Parks</b>	<b>2,937,100</b>	<b>1,074,776</b>	<b>1,862,324</b>	<b>1,862,400</b>
<b>Parks</b>				
Armadale Golf Course - Improvements (New)	100,000	0	100,000	100,000
Cross Park - Bore, Pump and Storage (New)	10,600	7,443	3,157	3,200
Fletcher Park - Improvements (New)	49,200	13,802	35,398	35,400
Memorial Park Civic Precinct - Improvements (New)	475,200	430,239	44,961	45,000
Municipal Reserves - Playgrounds (New)	101,500	68,264	33,236	33,200
Nicholson Road - Trees (New)	10,600	0	10,600	10,600
Palomino Reserve - Improvements (New)	690,000	497,492	192,508	192,500
Apex Park - POS Strategy (Precinct G)	15,000	0	15,000	15,000
Creyk Park - POS Strategy (Precinct G)	161,000	28,760	132,240	132,200
Damerham Reserve - POS Strategy (Precinct G)	10,000	0	10,000	10,000
Murray Reserve - POS Strategy (Precinct G)	35,000	1,500	33,500	33,500
Sanctuary Lake Reserve - POS Strategy (Precinct G)	225,000	0	225,000	225,000
Bronzewing Reserve - POS Strategy (Precinct C)	43,750	0	43,750	43,800
Chiltern Estate - POS Strategy (Precinct C)	223,650	5,500	218,150	218,200
Don Simmons Reserve - POS Strategy (Precinct C)	353,700	10,163	343,537	343,500
Horrie Hill Reserve - POS Strategy (Precinct C)	25,250	0	25,250	25,300
Reg Williams Reserve - POS Strategy (Precinct C)	323,650	11,613	312,037	312,000
Rotary Park - POS Strategy (Precinct C)	84,000	0	84,000	84,000
<b>Property</b>	<b>911,170</b>	<b>108,211</b>	<b>802,959</b>	<b>802,800</b>
<b>Property</b>				
Depot Incinerator Shed - Facility Improvements (New)	10,700	532	10,168	10,200
Greendale Centre (Armadale Seniors) - Air Condition and Heating (New)	10,000	265	9,735	9,700
Greendale Centre (Armadale Seniors) - Plumbing and Drainage (Renewal)	1,000	0	1,000	1,000
Kelmescott Hall - Floors (Renewal)	70,000	1,767	68,233	68,200
Armadale Golf Course Kiosk - Facility Improvements (Renewal)	8,000	6,088	1,912	1,900
John Dunn Pavilion - Access and Paving (Renewal)	25,000	173	24,827	24,800
John Dunn Pavilion - Facility Improvements (Renewal)	1,500	0	1,500	1,500
John Dunn Pavilion - Furniture (Renewal)	17,500	862	16,638	16,600
Minnawarra Bridge - Facility Improvements (Renewal)	45,000	13,399	31,601	31,600
William Skeet Oval Pavilion - Facility Improvements (Renewal)	10,000	0	10,000	10,000
William Skeet Oval Pavilion - Floors (Renewal)	10,000	6,534	3,466	3,500
Cross Park Tennis Pavilion - Plumbing and Drainage (Renewal)	15,400	0	15,400	15,400
Armadale Arena - Roof and Gutters (Renewal)	49,475	18,900	30,575	30,600
Depot Office - Electrical (New)	95,000	9,590	85,410	85,400
Depot Workshop - Electrical (Renewal)	11,500	956	10,544	10,500
Administration Centre - Facility Improvements (Renewal)	364,295	32,184	332,111	332,100
Administration Centre - Furniture (New)	5,500	2,272	3,228	3,200
Administration Centre - Toilets (Renewal)	121,000	7,752	113,248	113,200
Technical Services (Old Armadale Library) - Roof and Gutters (New)	10,000	6,518	3,482	3,500
Technical Services (Old Armadale Library) - Roof and Gutters (Renewal)	12,000	118	11,882	11,900
Municipal Buildings - Facility	18,300	301	17,999	18,000
<b>Project Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Project Management</b>				
Nil	0	0	0	0

**Items for Carry Forward**  
**For the year ended 30 June 2013**

Directorate - Section - Particulars	2011-2012 Financial Year			Carry
	Budget	Actual	Balance	Forward
	\$	\$	\$	\$
<b>Support</b>	<b>108,100</b>	<b>0</b>	<b>108,100</b>	<b>108,100</b>
<b>Plant</b>				
Multi-Tyred Roller (CW1)	170,000	0	170,000	170,000
Sedan (MED)	28,100	0	28,100	28,100
Sedan (SPMO)	25,000	0	25,000	25,000
Multi-Tyred Roller (CW1)	-45,000	0	-45,000	-45,000
Sedan (MCW)	-19,000	0	-19,000	-19,000
Utility (CARP)	-17,000	0	-17,000	-17,000
Utility (CHS)	-17,000	0	-17,000	-17,000
Utility (CWS)	-17,000	0	-17,000	-17,000
<b>Waste</b>	<b>3,840,000</b>	<b>2,984,671</b>	<b>855,329</b>	<b>855,300</b>
<b>Waste</b>				
Brookdale Site Operations - Waste Disposal	3,210,000	2,984,671	225,329	225,300
Compaction Machine - Refuse Site	50,000	0	50,000	50,000
Electrical Upgrade - Machinery	300,000	0	300,000	300,000
Waste Fork Lift	30,000	0	30,000	30,000
Machinery Access - Refuse Site	50,000	0	50,000	50,000
Drop n Shop Shed Facility	20,000	0	20,000	20,000
Landfill Bin Shed	60,000	0	60,000	60,000
Landfill Yard Upgrade	120,000	0	120,000	120,000
Nil	0	0	0	0

**Capital Expense Details**  
**For the year ended 30 June 2013**

<b>Category - Management Area - Location - Description</b>	<b>Carry Forward \$</b>	<b>New Initiatives \$</b>	<b>Total \$</b>
<b>Capital Items</b>	<b>28,722,050</b>	<b>23,125,000</b>	<b>49,984,100</b>
Land / Buildings	9,443,300	1,426,400	<b>10,869,700</b>
Plant / Machinery	628,100	2,543,500	<b>3,171,600</b>
Furniture / Equipment	23,800	521,200	<b>545,000</b>
Roads	11,645,150	12,846,000	<b>22,628,200</b>
Drainage	369,600	2,777,000	<b>3,146,600</b>
Pathways	86,700	1,374,200	<b>1,460,900</b>
Parks	6,525,400	1,636,700	<b>8,162,100</b>

**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Land / Buildings</b>		<b>9,443,300</b>	<b>1,426,400</b>	<b>10,869,700</b>
<b>City Projects</b>		<b>8,440,500</b>	<b>0</b>	<b>8,440,500</b>
<b>Family and Community Centres</b>		<b>919,400</b>	<b>0</b>	<b>919,400</b>
Bakers House	Refurbishment	919,400	0	919,400
<b>Public Halls</b>		<b>735,000</b>	<b>0</b>	<b>735,000</b>
Armadale Public Hall	Facility Upgrade	735,000	0	735,000
<b>Aquatic Facilities</b>		<b>49,800</b>	<b>0</b>	<b>49,800</b>
Aquatic Centre	Facility Upgrade	49,800	0	49,800
<b>Administration Facilities</b>		<b>24,400</b>	<b>0</b>	<b>24,400</b>
Office Extensions	Facility Upgrade	24,400	0	24,400
<b>Unclassified Facilities</b>		<b>6,711,900</b>	<b>0</b>	<b>6,711,900</b>
Abbey Road	Land Development	6,711,900	0	6,711,900
<b>Property</b>		<b>1,002,800</b>	<b>1,426,400</b>	<b>2,429,200</b>
<b>Health Clinics</b>		<b>0</b>	<b>2,600</b>	<b>2,600</b>
Westfield Health Clinic	Roofing Renewal	0	2,600	2,600
<b>Senior Citizen Centres</b>		<b>10,700</b>	<b>0</b>	<b>10,700</b>
Greendale Centre (New)	Air Conditioner and Heating	9,700	0	9,700
Greendale Centre (Renewal)	Plumbing and Drainage	1,000	0	1,000
<b>Pre-Schools</b>		<b>0</b>	<b>18,300</b>	<b>18,300</b>
Kindiamanna	Security Screens	0	8,300	8,300
Kindiamanna	Interior Air Conditioning Units	0	10,000	10,000
<b>Sanitation Buildings</b>		<b>200,000</b>	<b>390,000</b>	<b>590,000</b>
Drop N Shop	Facility Improvements	20,000	390,000	410,000
Landfill Bin Shed	Facility Improvements	60,000	0	60,000
Landfill Yard Upgrade	Facility Improvements	120,000	0	120,000
<b>Environment Facilities</b>		<b>0</b>	<b>21,100</b>	<b>21,100</b>
Field Study Centre	Facility Improvements	0	21,100	21,100
<b>Other Public Amenities</b>		<b>31,600</b>	<b>104,500</b>	<b>136,100</b>
Minnawarra Park	Bridge Improvements	31,600	104,500	136,100
<b>Family and Community Centres</b>		<b>0</b>	<b>11,800</b>	<b>11,800</b>
Evelyn Gribble	Electrical Renewal	0	6,800	6,800
Roleystone Theatre	Exterior Walls	0	5,000	5,000

**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Public Halls</b>		<b>68,200</b>	<b>77,800</b>	<b>146,000</b>
Kelmscott Hall	Facility Improvements	68,200	77,800	146,000
<b>Aquatic Facilities</b>		<b>0</b>	<b>16,700</b>	<b>16,700</b>
Aquatic Centre	Facility Improvements	0	16,700	16,700
<b>Tennis Pavilions</b>		<b>15,400</b>	<b>0</b>	<b>15,400</b>
Cross Park Tennis	Plumbing and Drainage	15,400	0	15,400
<b>Sporting Facilities</b>		<b>32,500</b>	<b>169,400</b>	<b>201,900</b>
Armadale Arena	Facility Improvements	0	169,400	169,400
Armadale Arena	Roof and Gutters	30,600	0	30,600
Armadale Golf Club	Kiosk Facility Improvements	1,900	0	1,900
<b>Pavilions</b>		<b>56,400</b>	<b>0</b>	<b>56,400</b>
John Dunn Pavilion	Access and Paving	24,800	0	24,800
John Dunn Pavilion	Facility Improvements	1,500	0	1,500
John Dunn Pavilion	Furniture	16,600	0	16,600
William Skeet	Facility Improvements	10,000	0	10,000
William Skeet	Floors Renewal	3,500	0	3,500
<b>Depot Buildings</b>		<b>106,100</b>	<b>116,900</b>	<b>223,000</b>
Depot Administration	Facility Improvements	85,400	114,900	200,300
Depot Workshop	Electrical Renewal	10,500	0	10,500
Depot Incinerator Shed	Pound Incinerator	10,200	2,000	12,200
<b>Heritage Buildings</b>		<b>0</b>	<b>54,000</b>	<b>54,000</b>
Historic School	Security screens to windows	0	10,500	10,500
History House	Ligting and switchboard upgrades	0	28,000	28,000
History House	Security screens to windows	0	15,500	15,500
<b>Administration Facilities</b>		<b>481,900</b>	<b>443,300</b>	<b>925,200</b>
Administration Centre	Facility Improvements	332,100	221,900	554,000
Administration Centre	Furniture New	3,200	25,000	28,200
Administration Centre	Toilets	113,200	0	113,200
Old Armadale Library (New)	Roof and Gutters	21,500	167,400	188,900
Old Armadale Library (Renewa	Roof and Gutters	11,900	0	11,900
Kelmscott Library	Removal of walls - btwn waiting room & clinic	0	27,000	27,000
Visitors Centre	External Lighting	0	2,000	2,000
<b>Unclassified Facilities</b>		<b>0</b>	<b>0</b>	<b>0</b>

**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
<b>Plant / Machinery</b>	<b>628,100</b>	<b>2,543,500</b>	<b>3,171,600</b>
<b>Support Services</b>	<b>198,100</b>	<b>2,303,000</b>	<b>2,501,100</b>
Animal Control		Utility 4 x 2 c/cab 26,000	26,000
Animal Control		Utility 4 x 4 c/cab 46,000	46,000
Animal Control		Utility 4 x 4 c/cab 46,000	46,000
Animal Control		Utility 4 x 4 c/cab 46,000	46,000
Building Administration		Sedan 32,000	32,000
CEO Administration		Sedan 55,500	55,500
City Projects		Sedan 45,500	45,500
Civil Works		Utility dual cab 85,000	85,000
Civil Works	170,000	Steel Drum Roller 170,000	340,000
Civil Works		Utility Tray Back 26,000	26,000
Civil Works		Plate Compactor 10,000	10,000
Civil Works		Trailer 14,000	14,000
Community Development Administration		Sedan 32,000	32,000
Community Planning		Sedan 25,000	25,000
Economic Development	28,100	Sedan 0	28,100
EDCmS Administration		Sedan 45,500	45,500
EDCpS Administration		Sedan 45,500	45,500
EDDS Administration		Sedan 45,500	45,500
EDTS Administration		Sedan 45,500	45,500
EDTS Administration		Sedan 25,000	25,000
Engineering		Sedan 25,000	25,000
Engineering		Sedan 25,000	25,000
Environmental Administration		Sedan 25,000	25,000
Finance		Sedan 32,000	32,000
Fire Prevention		Sedan 30,000	30,000
Governance & Administration		Sedan 25,000	25,000
Human Resources		Sedan 25,000	25,000
Human Resources - Risk Mgt		Sedan 25,000	25,000
Information Technology		Sedan 25,000	25,000
Parks		Light Truck Crewcab 85,000	85,000
Parks		Light Truck Crewcab 85,000	85,000
Parks		Light Truck Crewcab 85,000	85,000
Parks		Light Truck Crewcab 85,000	85,000
Parks		Kubota Mower 32,000	32,000
Parks		Kubota Mower 32,000	32,000
Parks		Kubota Mower 32,000	32,000
Parks		Kubota Mower 32,000	32,000
Parks		Utility 4 x 2 c/cab 26,000	26,000
Parks		Utility 4 x 2 c/cab 26,000	26,000
Parks		Utility 4 x 2 c/cab 30,000	30,000
Planning Administration		Sedan 32,000	32,000
Planning Control		Utility 26,000	26,000
Property		Light Truck 46,000	46,000
Property		Sedan 25,000	25,000
Subdivisions		Sedan 25,000	25,000
Subdivisions		Utility 26,000	26,000
Subdivisions		Sedan 25,000	25,000
Support Services		Utility 4 x 4 c/cab 30,000	30,000
Traffic Control		Sedan 25,000	25,000
Waste		Heavy Haulage Truck 360,000	360,000
Waste		Utility 4 x4 c/cab 30,000	30,000

**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description			Carry Forward \$	New Initiatives \$	Total \$
<b>Waste</b>			<b>430,000</b>	<b>240,500</b>	<b>670,500</b>
Risk Management				25,000	25,000
Waste		Compaction Machine	50,000		50,000
		Electrical Upgrade - Machinery	300,000		300,000
		E-Waste Fork Lift	30,000		30,000
		Machinery Access	50,000		50,000
		Trailer Transfer Area		50,000	50,000
		Vehicle Weighting System		37,000	37,000
		Vaccum Equipment		20,000	20,000
		Loader Grab		30,000	30,000
		Storage Crates/Tyres		39,500	39,500
		Electronic Gates		22,000	22,000
		Emergency Water Tank		17,000	17,000
<b>Furniture / Equipment</b>			<b>23,800</b>	<b>521,200</b>	<b>545,000</b>
<b>Libraries and Heritage</b>			<b>0</b>	<b>20,000</b>	<b>20,000</b>
Libraries Administration		Point of Sale Registers	0	20,000	20,000
<b>Ranger Services</b>			<b>0</b>	<b>60,000</b>	<b>60,000</b>
Fire Prevention		Signage Trailers x 2	0	60,000	60,000
<b>Governance and Administration</b>			<b>7,600</b>	<b>2,000</b>	<b>9,600</b>
Records		Depot Archival Facility Shelving	7,600	2,000	9,600
<b>IT Services</b>			<b>0</b>	<b>248,000</b>	<b>248,000</b>
IT		Emergency Power Supply	0	170,000	170,000
		Council Chambers Visual Aides	0	50,000	50,000
		Councils online	0	28,000	28,000
<b>Health</b>			<b>0</b>	<b>1,200</b>	<b>1,200</b>
Health		Workstations	0	1,200	1,200
<b>Planning</b>			<b>2,800</b>	<b>0</b>	<b>2,800</b>
Planning		Workstations	2,800	0	2,800
<b>EDTS Administration</b>			<b>13,400</b>	<b>0</b>	<b>13,400</b>
EDTS Administration		CCTV	13,400	0	13,400
<b>Waste</b>			<b>0</b>	<b>190,000</b>	<b>190,000</b>
Landfill		Entrance Road - Hopkinson Road	0	130,000	130,000
		Entrance Intersection - Hopkinson Road	0	60,000	60,000



**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Roads</b>		<b>11,645,150</b>	<b>12,846,000</b>	<b>22,628,200</b>
<b>Civil Works</b>		<b>11,731,850</b>	<b>14,030,200</b>	<b>20,173,200</b>
<b>New Roads</b>		<b>4,636,400</b>	<b>0</b>	<b>4,636,400</b>
Abbey Road	And Railway Avenue Link Project	1,580,500	0	1,580,500
Armadale CBD	City Centre	27,900	0	27,900
Ranford Road	Tonkin to Lake	2,248,600	0	2,248,600
Reilly Road	200m to Balannup Road	430,600	0	430,600
To Be Determined		348,800	0	348,800
<b>Reconstruct Roads</b>		<b>648,000</b>	<b>1,561,600</b>	<b>2,209,600</b>
Jull Street	City Centre	175,000	0	175,000
	Pedestrian Prioritisation	111,400	0	111,400
Railway Avenue	Merrifield Avenue to Westfield Road	102,300	0	102,300
Soldiers Road	Road reconstruction	27,200	0	27,200
To Be Determined		93,800	0	93,800
Turner Road	Albany Highway to End	138,300	0	138,300
Mundunap Close	Full length	0	122,600	122,600
Rowley Road	Nicholson Road to Ditton Road	0	545,717	545,717
Rowley Road	Ditton Road to Wolfe Road	0	595,303	595,303
Soldiers Road	Brookton Highway to Wymond Road	0	266,480	266,480
Wright Road	Harrisdale Drive Intersection.	0	31,500	31,500
<b>Resurface Roads</b>		<b>330,300</b>	<b>1,006,000</b>	<b>1,336,300</b>
Ainsley Court	Tewson Road to Cul-de-sac	0	78,000	78,000
Camelot Place	Ivanhoe Way to Cul-de-sac	0	69,000	69,000
Convine Road	Gardiner Road to end	0	58,000	58,000
Forrest Road	Armadale Road to Stirling Road	82,100	0	82,100
Greenwood Court	Cammillo Road to Cul-de-sac	0	62,000	62,000
Howe Street	Admiral Road to Nelson Street	0	37,000	37,000
Otway Place	Full Length	0	66,000	66,000
Page Road	Albany Highway to Gilwell Avenue	85,300	0	85,300
Princeton Street	Connell Avenue to Vistula Terrace	0	33,000	33,000
Ryland Road	Railway Avenue to Tollington Park Road	0	108,000	108,000
Shawfield Street	Third Avenue to Regina Road	0	93,000	93,000
Simons Drive	Brookton Highway to Irymple Road	0	113,000	113,000
Springfield Road	Wallangarra Drive to south to dam entrance	0	71,000	71,000
Third Avenue	Railway Avenue to Cammillo Road	69,700	0	69,700
Townley Street	Karoonda Street to Harbor Drive	93,200	0	93,200
Wakehurst Road	Railway Avenue to Cul-de-sac	0	93,000	93,000
Westborne Road	Brookton Highway to Lenore Street	0	125,000	125,000
<b>Upgrade Roads</b>		<b>0</b>	<b>30,000</b>	<b>30,000</b>
Forrest Road	Railway Avenue South	0	30,000	30,000
<b>New Street Lighting</b>		<b>0</b>	<b>70,000</b>	<b>70,000</b>
To Be Determined		0	70,000	70,000

**Capital Expense Details**  
**For the year ended 30 June 2013**

<b>Category - Management Area - Location - Description</b>		<b>Carry Forward</b>	<b>New Initiatives</b>	<b>Total</b>
		<b>\$</b>	<b>\$</b>	<b>\$</b>
<b>Traffic Calming Installations</b>		<b>423,600</b>	<b>1,305,800</b>	<b>1,729,400</b>
Albany Highway	Landscaping	309,000	0	309,000
Bedforddale Hill Road	Install lane separation, median islands	0	77,800	77,800
Challis Road	Install median Islands, 1.2m wide red asphalt	0	160,000	160,000
Chevin Road	Install edge lines	0	36,000	36,000
Church Av- Commerce Ave	Install pre-deflection on eastern leg	0	135,000	135,000
Clifton Street	At Midsection - Anti-Hoon Measures	20,200	0	20,200
Columbia Parkway	Modify Midblock between Kobuk Street	0	80,000	80,000
Fourth Rd.-Commerce Ave	Ban U turns & modify islands	0	75,000	75,000
Gillam Drive	At Champion Drive - Deflection Modification	7,500	226,000	233,500
Lowanna Way	Install median Islands on existing road	0	186,000	186,000
Nicholson Road - Rowley Road	Improved Signage	0	90,000	90,000
Poad Street	Anti-Hoon Measures	27,600	0	27,600
To Be Determined		9,300	0	9,300
Townley Street	Median treatments	0	120,000	120,000
Westfield Road-Champion Drive	Install Anti Skid Treatment	0	30,000	30,000
Williams Road - Challis Road	Install pre-deflection on all approaches	0	90,000	90,000
Kelmscott CBD	Steetscaping	50,000	0	50,000
<b>New Roundabouts</b>		<b>0</b>	<b>520,000</b>	<b>520,000</b>
Intersection - Upgrades	Brooks Road and Cabrea Boulevard	0	140,000	140,000
	Brooks Road and Raeburn Road	0	170,000	170,000
	Duri Street and Townley Street	0	50,000	50,000
	Jull Street - Orchard Avenue	0	160,000	160,000
<b>New Road Signage</b>		<b>0</b>	<b>39,200</b>	<b>39,200</b>
To Be Determined		0	39,200	39,200
<b>Upgrade Intersections</b>		<b>1,548,800</b>	<b>0</b>	<b>1,548,800</b>
Abbey Road	At Armadale Road - Traffic Signals	556,300	0	556,300
Denny Avenue	At Streich Avenue - Traffic Signals	444,800	0	444,800
Seville Drive	At Armadale Road - Traffic Signals	148,500	0	148,500
Tonkin Highway	Traffic Lights - Champion Drive	399,200	0	399,200
<b>Road Widening</b>		<b>72,200</b>	<b>0</b>	<b>72,200</b>
Clifton Street	Lucich - Coral	72,200	0	72,200
<b>Additional Carriageway Construction</b>		<b>2,602,600</b>	<b>3,538,000</b>	<b>6,140,600</b>
Nicholson Road	Exchange Road to Mason Road	1,330,700	3,538,000	4,868,700
Ranford Road	Armadale - Lake	1,271,900	0	1,271,900
<b>Replace Kerbing</b>		<b>7,000</b>	<b>40,000</b>	<b>47,000</b>
Harrisdale Drive	And Northerly Drive - Intersection	7,000	0	7,000
To Be Determined		0	40,000	40,000
<b>Upgrade Ancillaries</b>		<b>0</b>	<b>10,800</b>	<b>10,800</b>
To Be Determined	Pram Ramps and Disability Access	0	10,800	10,800

**Capital Expense Details**  
**For the year ended 30 June 2013**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Upgrade Culs-de-sac</b>		<b>0</b>	<b>135,000</b>	<b>135,000</b>
Garland Road	Upgrade and convert turnaround bulb	0	33,000	33,000
Mahara Road	Upgrade and convert turnaround bulb	0	33,000	33,000
Nattai Court	Upgrade and convert turnaround bulb	0	33,000	33,000
Slab Gully Road	Upgrade and convert turnaround bulb	0	36,000	36,000
<b>Renew Bridges</b>		<b>749,000</b>	<b>0</b>	<b>749,000</b>
Araluen Road	Renew Bridge	99,000	0	99,000
Lady McNess Drive	Renew Bridge	650,000	0	650,000
<b>Bridge and Culvert Strengthening</b>		<b>120,400</b>	<b>0</b>	<b>120,400</b>
McNess Drive	Bridge & Culvert Upgrade	51,900	0	51,900
Thompson Road	200m Bridge Section Upgrade	68,500	0	68,500
<b>New Bus Shelters</b>		<b>25,000</b>	<b>0</b>	<b>25,000</b>
To Be Determined	Bus Shelters and Seating	25,000	0	25,000
<b>Upgrade Bus Shelters</b>		<b>25,000</b>	<b>0</b>	<b>25,000</b>
To Be Determined	Bus Shelters and Seating	25,000	0	25,000
<b>Upgrade Carparks</b>		<b>120,000</b>	<b>0</b>	<b>120,000</b>
Champion Centre	Reconstruct	19,600	0	19,600
To Be Determined		100,400	0	100,400
<b>Upgrade Street Lighting</b>		<b>293,500</b>	<b>315,000</b>	<b>608,500</b>
Amanda Drive	O'Sullivan Drive to Cul-de-sac	27,900	0	27,900
Clifton Street	To Brookside Avenue	58,900	0	58,900
Lowanna Way	Challis Road to Braemore Street	61,700	0	61,700
Westfield Road	Midsection	71,500	0	71,500
Wungong Road	Midsection	73,500	0	73,500
Armada Arena	Car Park Lighting	0	15,000	15,000
Armada CBD Upgrade	Third Road to Jull Street	0	300,000	300,000
<b>Project Co-ordination</b>		<b>0</b>	<b>2,455,000</b>	<b>2,455,000</b>
<b>New Roads</b>		<b>0</b>	<b>2,455,000</b>	<b>2,455,000</b>
To Be Determined	Developer Contribution Scheme Works	0	2,455,000	2,455,000

**Capital Expense Details**  
**For the year ended 30 June 2012**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Pathways</b>		<b>86,700</b>	<b>1,374,200</b>	<b>1,460,900</b>
<b>New Cyclepaths</b>		<b>0</b>	<b>739,000</b>	<b>739,000</b>
Armadale Road	Railway Avenue to Gribble Avenue	0	266,500	266,500
Ranford Road	Tonkin Highway to Armadale Road	0	401,000	401,000
To Be Determined			71,500	71,500
<b>New Footpaths</b>		<b>47,600</b>	<b>350,200</b>	<b>397,800</b>
Alice Road	From Slab Gully Rd to Hall Rd (left)	0	18,100	18,100
Bedforddale Hill Road	Intersection with Southwest Highway	43,800	45,000	88,800
Cobham Way	From Ypres Rd to PAW (North Arm) (right)	0	24,000	24,000
Delamere Way	From Harlow Ct to Hatton Rd (left)	0	4,200	4,200
Ellis Road	From Whittington St to Paterson Rd (left)	0	17,400	17,400
Excalibur Circle	Various sections (includes crossovers)	0	30,000	30,000
Fountains Court	Link to Albany Highway	3,800	0	3,800
Handa Street	From Morgan Rd to Brown Cres (right)	0	7,000	7,000
Harlow Court	From Delamere Way to PAW (right)	0	13,600	13,600
Jannali Way	From Baryna St to PAW (left)	0	11,200	11,200
Merlin Close	No. 17 towards School	0	10,800	10,800
Nash Street	From Merrilee Tce to Ashley Dr (left)	0	14,900	14,900
Paterson Road	From Shaw Pl to Salter St (right)	0	29,700	29,700
Ranford Street	From Brookton Hwy to Hamerseley St (right)	0	47,900	47,900
Sonogo Avenue	From Valentine Rd to Schruth St Nth (right)	0	28,900	28,900
Spencer Road	From Schruth St North to Bunney Rd (right)	0	8,300	8,300
Tiree Street	From Seville Dr to Brown Cres (right)	0	6,200	6,200
Tyres Road	From George Rd to Lenore St (right)	0	33,000	33,000
<b>Upgrade PAWs</b>		<b>39,100</b>	<b>0</b>	<b>39,100</b>
Elm Close	Upgrade PAW's	21,300	0	21,300
Terrigal Way	Upgrade PAW's	17,800	0	17,800
<b>Upgrade Footpaths</b>		<b>0</b>	<b>15,000</b>	<b>15,000</b>
To Be Determined		0	15,000	15,000
<b>Project Co-ordination</b>		<b>0</b>	<b>270,000</b>	<b>270,000</b>
<b>New Cyclepaths</b>		<b>0</b>	<b>270,000</b>	<b>270,000</b>
To Be Determined	Developer Contribution Scheme Works	0	270,000	270,000

**Capital Expense Details**  
**For the year ended 30 June 2012**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Drainage</b>		<b>369,600</b>	<b>2,777,000</b>	<b>3,146,600</b>
<b>New Drainage</b>		<b>369,600</b>	<b>85,000</b>	<b>454,600</b>
Brookton Highway	Pipe Open Drain	137,900	0	137,900
Lowanna Way	Outfall Drain	40,200	0	40,200
Minnawarra Park	General Improvement	20,700	0	20,700
Patterson Road	Pipe Open Drain	148,900	0	148,900
Railway Avenue	Contribution Scheme - Stages 1 and 2	21,900	0	21,900
Slab Gully	Re-vegetation / Fencing	0	85,000	85,000
<b>Project Co-ordination</b>		<b>0</b>	<b>2,532,000</b>	<b>2,532,000</b>
<b>New Drainage</b>				
To Be Determined	Developer Contribution Scheme Works	0	2,532,000	2,532,000
<b>Upgrade Drainage</b>		<b>0</b>	<b>160,000</b>	<b>160,000</b>
Gladstone Road / Lowanna Way	Install drainage	0	40,000	40,000
Raeburn Road	Upgrade Existing Pipes	0	20,000	20,000
Unspecified Drainage	Upgrade Existing Pipes	0	50,000	50,000
Compensation Basins various	Upgrade compensation basins	0	20,000	20,000
Westbourne Road	Upgrade Existing Pipes	0	30,000	30,000
<b>Parks</b>		<b>6,525,400</b>	<b>1,636,700</b>	<b>8,162,100</b>
<b>City Projects</b>		<b>4,663,000</b>	<b>849,800</b>	<b>5,512,800</b>
<b>Parks New Works</b>				
Minnawarra Park	Armadale Youth Activity Area	17,600	0	17,600
Piara Waters (North)	Playing Fields Construction	4,254,500	849,800	5,104,300
Cross Park	Skatepark Construction	390,900	0	390,900
<b>Parks New Works</b>		<b>419,900</b>	<b>0</b>	<b>419,900</b>
Cross Park	Bore, Pump and Storage	3,200	0	3,200
Equestrian Facilities	Improvements	192,500	0	192,500
Fletcher Park	Improvements	35,400	0	35,400
Golf Course	Redevelopment	100,000	0	100,000
Memorial Park	Improvements	45,000	0	45,000
	Playgrounds	33,200	0	33,200
	Tree Planting	10,600	0	10,600

**Capital Expense Details**  
**For the year ended 30 June 2012**

Category - Management Area - Location - Description		Carry Forward	New Initiatives	Total
		\$	\$	\$
<b>Parks - Renewal Works</b>		<b>1,442,500</b>	<b>596,900</b>	<b>2,039,400</b>
Alfred Skeet Oval	Replace Pump	0	8,500	8,500
Apex Park	POS Replacement	15,000	0	15,000
Bakers House	Softfall Replacement	0	35,400	35,400
Bob Blackburn Reserve	New Bore	0	60,000	60,000
	Replace Pump	0	14,000	14,000
Bronzewing Reserve	POS Replacement	43,800	0	43,800
	Replace Playground Equipment	0	43,000	43,000
Chiltern Estate	POS Replacement	218,200	0	218,200
Citywide	Seat / Tables and Shelters	0	15,000	15,000
	Tree Replacement	0	50,000	50,000
	Signage	0	30,000	30,000
Creyk Park	POS Replacement	132,200	0	132,200
	Replace Pump	0	9,000	9,000
Cross Park	Complete Lateral Renewal	0	100,000	100,000
Damerham Reserve	POS Replacement	10,000	0	10,000
Don Simmons Reserve	POS Replacement	343,500	0	343,500
Frye Park	Soil Moisture Monitoring System	0	5,000	5,000
Gwynne Park	Replace Pump	0	14,000	14,000
	Improvements	0	10,000	10,000
Horrie Hill Reserve	POS Replacement	25,300	0	25,300
John Dunn Oval	Replace Pump	0	5,000	5,000
Karagullen Oval	Replace Water Tank	0	19,000	19,000
Lina Hart Reserve	Replace Playground Equipment	0	32,000	32,000
Mazzega Park	Replace Playground Equipment	0	32,000	32,000
Minnawarra Park	Replace Bench Seats	0	21,000	21,000
Murray Park	POS Replacement	33,500	0	33,500
Reg Williams Reserve	POS Replacement	312,000	0	312,000
Rotary Park Reserve	POS Replacement	84,000	0	84,000
Sanctuary Lake Reserve	POS Replacement	225,000	0	225,000
Springdale Reserve	Replace Water Tank	0	19,000	19,000
William Skeet Oval	Skate Park Renewal	0	75,000	75,000
<b>Waste</b>		<b>0</b>	<b>190,000</b>	<b>190,000</b>
Landfill Site	Bushfire Hazard Mitigation	0	190,000	190,000



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