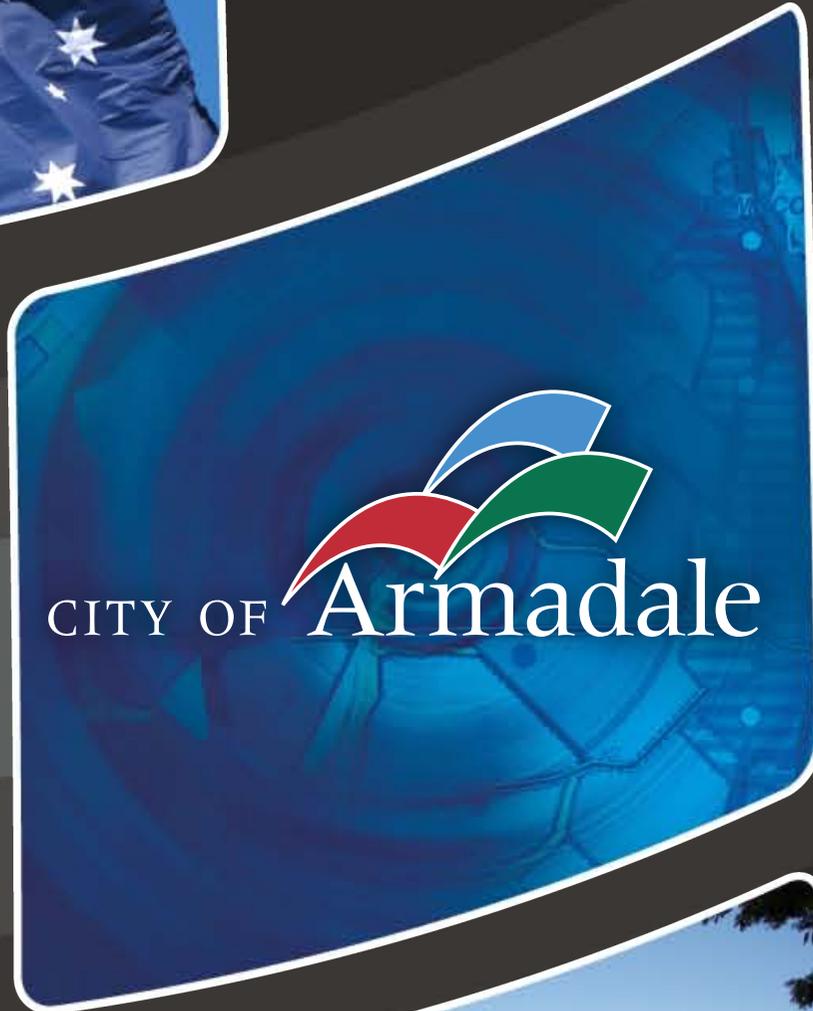


Annual Budget 2011/2012



Annual Budget

Contents

Statement by the Mayor	2
The Council	3
Chief Executive's Foreword	4
The Organisation	5
Chief Executive's Office	6
Community Services Directorate	8
Corporate Services Directorate	10
Development Services Directorate	13
Technical Services Directorate	17
Financial Statements	23
Notes to, and forming part of, the Annual Budget	27
Schedule of Fees and Charges	69
Budget Estimates by Management Schedule	89
Items for Carry Forward	129
Capital Expense Details	139

Statement by the Mayor



The 2011-2012 Budget has been framed in somewhat unusual circumstances compared with previous years. First, the world and national economic circumstances have turned around sharply from a year ago and, secondly, the City itself is recovering from not only the 6th February Roleystone / Kelmscott bush fire, but also the arson attack on March 13th that destroyed a significant proportion of our staff accommodation.

Both have had negative financial impacts on our budget process with the bush fire costing Council in the vicinity of \$350,000 and the loss of staff housing considerably more, impacting on not only the 2010-2011 year but for many years to come as we seek to accommodate displaced staff.

Never-the-less there is much to be thankful for, and to celebrate in terms of what is planned for the 2011-2012 budget year.

At the City of Armadale we have been following a long term strategy that seeks to remove some of the rates burden from residential properties through encouraging strong commercial and industrial growth in our district. Much of the planned commercial growth has now occurred, with the industrial growth in the Forrestdale Business Park poised to follow, with timing primarily dependant on the health of the wider Australian economy.

There is currently a lot of media and political discussion about structural reform for local government in the Perth metropolitan area. Council itself has no desire to expand beyond our existing boundaries. However, others have a different agenda, and we have needed to set some funds aside to research and establish a position in this debate that best meets the needs of our current ratepayers, and those of the future.

Council's long established policy of increasing rates at CPI plus a small percentage designed to help pay for the rapid growth in our district means that our rate increase this year is less than average for the metropolitan area, and less than our increase last year. Our rubbish charges remain well below the metropolitan average thanks to the careful management of our waste disposal facility in Hilbert.

The Youth Activity Area in Armadale; upgrades to the Aquatic Centre; and a new updated history book are three of the major initiatives of previous budgets that come to fruition this year. In addition we will begin the work to construct a multi-million dollar community and sporting facility on Nicholson Road in Piara Waters to complement the soon to be refurbished (at a cost of \$900,000) Bakers House in Harrisdale.

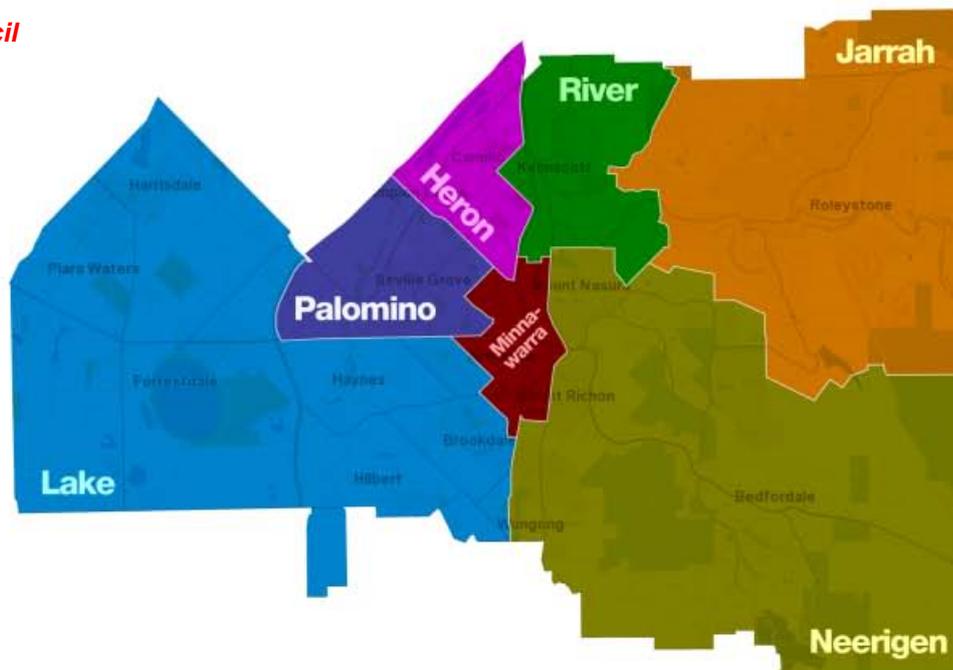
For residents of the older suburbs in Armadale, this focus on our new western suburbs is necessary to provide services to match their very rapid population growth. Within this budget year, the population of Harrisdale, Piara Waters and Forrestdale will outstrip that of Roleystone / Karragullen, and within ten years it will rival all of our residential areas east of the Albany and South West Highways.

Meanwhile Council continues to develop a complex road network designed to handle our eventual population, projected to be in excess of 130,000 within current municipal boundaries. This year we will continue with major upgrades to Nicholson, Warton and Ranford Roads, and begin the major task of realigning Railway Avenue across Armadale Road to connect with Abbey Road, Green Avenue and Wungong Road. In addition a number of key Blackspot projects will be delivered including lights at the intersection of Champion Drive and Tonkin Highway, and the intersection of Seville Road with Armadale Road, and an improved configuration to the Denny Road rail crossing in Kelmscott.

All this on top of the need to protect and maintain the facilities already provided by Council, including a rapidly growing number of recreation parks and sporting grounds and a massive area of natural vegetation. This latter category of parkland will now also have a dedicated team of maintenance staff who will work with our environmental staff and volunteers to ensure that our natural bushland receives a higher level of care than before.

Cr Linton Reynolds AM JP
Mayor

The Council



Heron Ward	
 <p>Cr Donna Shaw 43 Hemingway Drive CAMILLO 6111 Telephone 0430 529 723</p>	 <p>Cr Linton Reynolds AM JP Mayor 78 St Catharines Promenade CHAMPION LAKES 6111 Telephone 9495 1707</p>
River Ward	
 <p>Cr Ruth Butterfield 23 Charles Street KELMSCOTT 6111 Telephone 9390 1459</p>	 <p>Cr Henry Zelones JP 1 Bunney Road KELMSCOTT 6111 Telephone 9495 4838</p>
Jarrah Ward	
 <p>Cr Caroline Wielinga 84 Leworthy Loop KARRAGULLEN Telephone 0488 900 307</p>	 <p>Cr Pat Hart 180 Croyden Road ROLEYSTONE 6111 Telephone 9496 1634</p>
Neerigen Ward	
 <p>Cr Guenter Best 6 Petalite Place ARMADALE 6112 Telephone: 9399 4371</p>	 <p>Cr Bob J. Tizard 512 Albany Highway BEDFORDALE 6112 Telephone 9497 3469</p>
Lake Ward	
 <p>Cr June MacDonald 5 May Close ARMADALE 6112 Telephone 9399 1738</p>	 <p>Cr Jeff Munn JP CMC Deputy Mayor 8 Northerly Drive HARRISDALE WA 6112 Telephone 9397 1247</p>
Palomino Ward	
 <p>Cr Laurie Sargeson 8 Imperial Court SEVILLE GROVE 6112 Telephone 9399 4002</p>	 <p>Cr Wayne Mauger 34 Doorigo Road ARMADALE 6112 Telephone 9399 4798</p>
Minnawarra Ward	
 <p>Cr Matthew Norman 14 Melanda Street KELMSCOTT 6111 Telephone 0403 130 264</p>	 <p>Cr Keith Lethbridge JP 7 Billing Place MT RICHON WA 6112 Telephone 0437 336 296</p>

Chief Executive's Foreword



As alluded to by the Mayor, this year's Budget preparation has been conducted against a backdrop of adversity for both the community and City staff.

The City is still playing "catch-up" on the thousands of hours lost in recovering from both the bushfires and arson attacks of February / March. Despite these setbacks, we have prepared a Budget that moves forward and seeks to bring the development on the region back on track by June 2012.

This year we must accommodate a combination of events not seen for some time. In October of this year Council elections will be conducted (at the City's cost) by the WA Electoral Commission. Later in the financial year, the City will be required to conduct a complete review of its Ward boundaries (due by June 2012) and these processes will cost in the order of \$150,000.

In addition, the Minister for Local Government has given further notice of the Government's intention to review local government boundaries in the Perth metropolitan area.

An independent panel has been established and their report is required by June 2012. In order to get the best outcome for the district, your Council needs to be on the front-foot and an allocation of \$50,000 has been made to represent Armadale as a primary activity centre for retail, commercial and governance purposes.

The City will also be continuing a review of its Local Planning Strategy and Town Planning Scheme No. 4, coupled with the transition of some planning control areas back to the City from the Armadale Redevelopment Authority.

The uncertainty of future governance arrangements and a fluctuating financial climate have made it difficult for the City to match its own growth to service demands. The City's staff complement grew to 282 FTEs in 2010-2011, and a further 11.7 staff will be required in 2011-2012, requiring an additional \$580,000 to the City's Budget, on top of that provided by current programs and projects.

Over the past year the City experienced some criticism from the development sector on its application of town planning and building codes. At the same time, inquiries conducted into the February Bushfires question whether Councils are strict enough in their application of relevant laws. Whilst additional regulatory and compliance staff members have been appointed over recent years, fees and charges (some set by regulation) do not recover the cost of this additional service. The burden of protecting the future amenity of the district falls back on the shoulders of the ratepayers.

The City's experience of the recent bushfires confirms the importance of ensuring proper management of bushland areas in both the private and public domain. The City has stepped up its natural area management programs but will be requiring Government agencies and private owners to be fully aware of their responsibilities for management of land under their control.

This year's Budget will exceed \$120 million and I would like to thank all Council staff for their efforts as we move on from a year of great difficulty. Details of new initiatives and Budget highlights for 2011-2012 are outlined in the pages that follow.

October will see the election of a new Council, and I would like to acknowledge, in advance, those Councillors not seeking re-election and thank them for their contribution to the City.

In particular, I would like to thank Mayor Linton Reynolds, retiring in October after 10 years as Mayor and 22 years as a Councillor of the City. Mayor Reynolds has excelled in a distinguished career in local government, but will be particularly remembered for his outstanding leadership throughout the 2011 bushfire recovery process.

On behalf of the community and the City, I would like to pass on a big thank you to Mayor Reynolds and his family for their contribution to the community of Armadale.

Ray Tame
Chief Executive Officer

The Organisation

Chief Executive's Office



Ray Tame

Chief Executive Officer

The Chief Executive Officer is responsible for the overall management and strategic direction of the City of Armadale. He also provides the link between the organisation and the elected Council.

The Executive Team consists of four Executive Directors who oversee the following directorates:

- Corporate Services
- Development Services
- Technical Services
- Community Services

Corporate Services



Tony Maxwell

Executive Director

The Corporate Services Directorate is responsible for the following areas:

- Financial management
- IT and records management
- Councillor services and governance
- Rating
- Administration
- Electoral matters

Development Services



Ian MacRae

Executive Director

The Development Services Directorate is responsible for the following areas:

- Planning and development
- Town Planning Schemes
- Land use
- Environment
- Building and health control
- Noise control
- Immunisation
- Signage

Technical Services



Kevin Ketterer

Executive Director

The Technical Services Directorate is responsible for the following areas:

- Roads
- Footpaths and drainage
- Building maintenance
- Parks and reserves
- Waste and recycling collections
- Composting and landfill
- Maintenance of Council assets
- Support services

Community Services



Yvonne Coyne

Executive Director

The Community Services Directorate is responsible for the following areas:

- Community development
- Recreation and leisure
- Library and Heritage Services
- Museums
- Tourism
- Fire and Emergency Services
- Rangers
- Community events
- Armadale Aquatic Centre

Chief Executive's Office

The Chief Executive's Office reports to the City Strategy Committee and is responsible for -

Chief Executive's Office

The responsibility for core organisational services, leadership and strategic direction of the City.

City Projects

Concept, design, funding and delivery of major strategic projects for the City. This is a newly created area in the Chief Executive's Office, having previously been a function of the Technical Services Directorate.

Human Resources

The administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment.

Public Relations

All facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

Looking Forward

The Chief Executive's Office is committed to achieving the following goals during the 2011-2012 financial year -

Training and Development

Organisational development will be the main focus for the Human Resources Management Area for 2011-2012. Human Resources will implement an extensive training and development program for staff at all levels. The program will focus on establishing organisational standards for customer service, communication, governance, project management and performance management.

Equal Employment Opportunity

The City will continue to provide a work environment that fosters good working relationships where employees, contractors and volunteers are treated fairly and equally and that unlawful discrimination does not take place.

Recruitment and Retention

The Human Resources Management Area will develop a strategic Workforce Plan to identify employment trends that impact on the City. In conjunction, the development of an Attraction and Retention strategy to minimise the impact of staff turnover will also occur.

Communications and Marketing strategy

The City will review the overall Communications Marketing strategy, which was last reviewed in 2005. This document provides the overall framework for the style guide, branding, logos, advertising, media strategies, promotional material, internal communications and photography for the City.

Staff newsletter

It is proposed that a new, regular organisational newsletter be introduced, updating staff on new developments, internal issues and positive accolades to those areas / staff members that have been delivering above and beyond expected levels.

Style Guide

The City's style guide will be reviewed during the upcoming year. This process should occur every three to five years and is now several years overdue. The review will seek to refresh the City's look and feel, by providing consistency across the organisation in terms of logo use, colour, fonts, branding, templates, publications, leaflets, posters and presentations. This will include a revisit of Armadale Alive, and how this presents the City to the wider community

City Views

City Views will be reviewed and refreshed and will introduce some design elements that allow for the newsletter to be digested in smaller bite sized chunks. The proposal is not for a major overhaul, as such, but more of a design uplift that caters for the way people read today. Themes will also be explored for each edition, so there is an overall focus for each issue, and consideration of extending the publication by 4 pages, to include more stories, adverts from the City, larger maps and collectable information. By way of example, a double page spread of a map with locations of all the children's playgrounds would feature in a 'What to do with Children' issue.

Media

The City will continue to provide a comprehensive reactive and proactive media service, and endeavour to promote elements of the City's Strategic Plan. Following on from the Roleystone / Kelmscott Bushfire, media agencies have responded positively to the recovery work undertaken by Council, and other aspects of Council operations, and the City will continue to keep communication channels open. Opportunities to further promote the Council will continue to be explored.

Armadale Aquatic Centre Redevelopment Stage 1B

Following on from the work in Stage 1A, the City will undertake the next stage of the Aquatic Centre redevelopment. With a capital cost of \$3.6 million, this stage of the redevelopment will include construction of a new plant room, replacement of all pumps, filters and heaters, new pipe work to each pool as well as the installation of a zero-depth splash pad and children's pool. Funding for this project commenced in 2010-2011.

Armadale Youth and Community Activity Area

Completion of the much anticipated youth and community space within the Armadale CBD is expected in the early part of the 2011-2012 financial year. Incorporating the express needs of Armadale's young people with 'street-real' skate features, quiet grassed areas and a large multi-media screen, the youth and community space promises to be a welcome addition to the City's recreation facilities. Funding for this project commenced in 2010-2011.

Bakers House Refurbishment

Following on from extensive community consultation, the refurbishment of Bakers House in Harrisdale is due to commence in the middle part of the 2011-2012 financial year. With an estimated budget in excess of \$1.0 million, the refurbishment of the 500m² granite homestead is set to make Bakers House a fully accessible community centre for the new communities in the area.

Piara Waters (North) Community and Sporting Facility

Design of the Piara Waters playing field and pavilion is due to commence in the early part of the 2011-2012 financial year. Incorporating a senior size playing field, community and sporting pavilion, ample car parking and children's play equipment, the Piara Waters (North) Community and Sporting Facility is expected to be completed in two stages over a two year period.

Ray Tame

Chief Executive Officer

Community Services

The Community Services Directorate reports to the Community Services Committee and is responsible for -

Community Development

Planning, assisting and supporting the development of programs, activities and strategies in relation to youth, seniors, access and inclusion, indigenous support, family and children, community partnerships, arts and events, volunteering, financial assistance and community infrastructure planning. Includes management of the City's Champion Centre, which is being developed as a one-stop, culturally appropriate centre for the provision of services and programs for Aboriginal and Torres Strait Islander people.

Community Services Management

The administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.

Leisure Services

Manages the Armadale Arena and Armadale Aquatic Centre and is responsible for the management, usage and co-ordination of the City's community and sporting facilities and reserves. Plans, develops, supports and implements leisure and active programs. Through the Club Development program is responsible for supporting the development and sustainability of community / sporting organisations.

Libraries and Heritage

Manages the development and operations of the City's Armadale, Seville Grove and Kelmscott Libraries, History House Museum, Armadale Historic School, Birtwistle Local Studies Library and the Armadale Visitor Centre.

Rangers and Emergency

The administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.

Looking Forward

The Community Services Directorate is committed to achieving the following goals during the 2011-2012 financial year -

Community Services Administration

A focus area will be the continued monitoring of the Recovery process from the Roleystone / Kelmscott Bush Fire. It is intended to respond to the numerous requests for information regarding the City's successful process via a documented report, a hosted forum and presentations to relevant conferences. There will also be involvement in identified reviews and workshops that will be opportunities for the City's experiences to be showcased and lessons learnt to be shared.

Leisure Services

The priority areas for the upcoming year are -

- Launch the upgraded Aquatic Centre.
- Develop a Sponsorship Policy for major State and National events held in the City.
- Review the City's current processes for managing and leasing community / sporting facilities.
- Increasing attendance and participation at all facilities through promotion and communication.
- Develop a Communications Plan for future major community facility projects.

Community Development

The priority areas for the upcoming year are -

- Identify current and predicted usage of community facilities and sporting reserves in the City's established areas to determine a sustainable framework for the sustainable provision of this community infrastructure.
- Activate Bakers House in North Forrestdale as it becomes a Community Centre.
- Work in partnership with young people and youth organisations to develop programs for the Youth Activity Area as it becomes an active community space.
- Implement the City's Youth, Children / Families and Volunteering Strategies.
- Complete and Implement the City's Positive Ageing Strategy and Disability Access and Inclusion Plan.
- Continue to develop the 'One-Stop-Shop' model for the Champion Centre in collaboration with Government and non government agencies including facility extension / upgrade through sourcing of Lotterywest funds.
- Identify and access funding opportunities for major community initiatives in partnership with local service providers and community groups

Library and Heritage Services

The priority areas for the upcoming year are -

- Continuing ongoing changes in library operations at a state wide level with the implementation of the Structural Reform of Public Libraries.
- Concept designing for Kelmscott Library.
- Completion of the new District History book project.
- Next stage in implementing the Museum Interpretation Plan.
- Economic development focus for tourism.

Rangers and Emergency

The priority areas for the upcoming year are -

- Review the existing Bushfire Management Arrangements to reflect present circumstances, which will clearly define Fire Emergency Services role.
- The review of the Urban Animal Management Strategy will explore the possibility, and identify elements of residential developments that might contribute to pet's behavioural patterns and recognise that animals are part of the community contributing to quality of life.
- Review the Local Emergency Management Arrangements, which looks at the overall emergency response to all likely emergencies within the City of Armadale, in accordance with the Emergency Management Act.
- In conjunction with Technical Services, review the CBD parking arrangements.

Yvonne Coyne

Executive Director

Corporate Services

The Corporate Services Directorate reports to the City Strategy Committee and provides primary support services to the other Directorates. The Directorate is responsible for the provision of essential governance, administrative and financial management and accounting services to the City, and comprises the following –

Corporate Services Management

The administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.

Finance

The administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.

Governance and Administration (inc Customer Services and Records)

The provision of governance services, such as preparation of policy documents, statutory reviews and the maintenance of statutory registers. The area also includes the administration of corporate office requirements, including reception, record keeping, photocopying, print production, stationery, and insurance related matters.

IT Services

The provision, operation and maintenance of corporate computing systems, including software management, hardware management, printing and consumables and telephone and communication networks.

Rates

The administration, and maintenance, of rate records and rating valuations.

Corporate Services is also responsible for a number of other key functional areas, namely –

- Corporate Revenue (Rates etc)
- Corporate Debt Management
- Property Leases and Rentals

The details of these functional areas are also reported to the City Strategy Committee of Council.

Looking Forward

The Corporate Services Directorate is committed to achieving the following goals during the 2011-2012 financial year -

Ward Boundary and Councillor Representation Review

The City is required by legislation to complete a review of Ward Boundaries and Councillor Representation at least once every eight years. The last full Ward Boundary review was concluded in June 2004. Accordingly, a review is scheduled for completion by June 2012.

Financial Servicing

The City's Financial Services Management Area, during the 2011-2012 financial year, will continue to review procedures and implement new processes wherever possible to improve productivity and services to the ratepayers of the City and the general public.

Public Website Enhancements

Following the completion of the City's Visitor Centre website (scheduled for late-2011), it is then planned, in conjunction with the Public Relations Unit, to review the corporate website in its entirety. It has been four years since the City's public website underwent a complete overhaul. The website continues to grow as the gateway through which an increasing number of our residents, and the wider community, gather information and conduct business with the City. Online feedback will ensure that changes to the website continues to provide a wealth of information and services, with a focus on ensuring that the City maintains a modern, fresh look and design, commits to new online service capabilities and improves navigation to facilitate quick access to relevant information.

Replacement Desktop Computers

Virtualisation continues to play a significant role in reducing the overall expense of operating hardware systems at the City. During the upcoming financial year, the City will update 120 of its 400 desktop computers to cheaper, more energy efficient, *thin-clients*. Thin-client computers are low-cost, centrally managed computers that are reliant on the use of servers to perform much of the data processing. Following a successful pilot program in 2010-2011, it is estimated that by replacing existing computers with *thin-clients* in coming years will generate, over a four year cycle, hardware lease savings of approximately \$250,000, which will be redirected to necessary software development, thereby providing ongoing service delivery improvements without the need to increase current department funding levels.

Windows 7 and Office 2010

Conducting business as a growing and modern Council requires that the City provide access to software that is in keeping with the expectations and use of software within the community and business sector. The City will soon commence upgrades of operating systems to run Microsoft Windows 7 and move the general business package software to Microsoft Office 2010. These changes will also be reflected on Public Access Computers located at each of the libraries, ensuring that the community receives the benefits from using the most up-to-date software available for general use and learning.

Archival Storage

The State Records Office continues to not accept archival records and, along with the continued development growth of the City, the archival storage of the City is almost at maximum capacity. Modifications have been identified that will increase the amount of shelf space through the use of higher density shelving. This has been included in the budget estimates as a short-to-medium term solution for the City's archives.

Records Management

Work will continue on the conversion of the City's hard-copy records with the 2011-2012 financial year being the third year of an eight year project. Allocation has been made to convert archived subdivision files, personnel files and microfiche films into electronic form.

With the normalisation of the Armadale Redevelopment Authority scheduled to occur in the near future, a large number of hard-copy and electronic records will be handed over to the City. It will be beyond the capacity of the City to handle this 'burst' of records. As such, additional short-term resourcing has been factored into the budget estimates to deal with this influx of additional records.

Direct Debit Facility

A recent upgrade to software utilised by the City now enables the City to further promote the Direct Debit facility for the collection of all other revenue other than rates, which is currently the only available option. This implementation will improve the automation of transactional processes, resulting in improved efficiencies. This will assist in the collection of outstanding debts and take the worry out of community groups and regular hirers having to meet lease payments, pay hire fees, and other like transactions.

Customer Services Charter

With a new remodelled Customer Service team now having been in operation for over 12 months, and with the implementation of the new Customer Request Management System (CRM), the dedicated Customer Service team will be actively working on further improving the level of service experienced by Customers upon their first, and subsequent, contact with the City.

The City's Customer Service Charter will also be updated to ensure that each customer can be assured their service request or enquiry is handled in the best manner possible.

Council Elections

The Corporate Services Directorate, in conjunction with the Chief Executive's Office, will be assisting the Electoral Commissioner to conduct the 2011 Council Election. The 15th of October 2011 is the date that has been set for the Election.

As has occurred in past years, the 2011 Election will be conducted on the postal voting method.

Tony Maxwell
Executive Director

Development Services

The Development Services Directorate reports to the Development Services Committee and is responsible for -

Building Control

Administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.

Development Services Management

The administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.

Environment Planning

Administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation.

Health

Administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs.

Planning

Administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).

Project Co-ordination

Administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.

Looking Forward

The Development Services Directorate is committed to achieving the following goals during the 2011-2012 financial year -

Progress the preparation of the review of Town Planning Scheme No. 4

New amendments to TPS No.4 will be prepared to formalise the two year temporary / transitional application of TPS No.4 zonings, which are provided by the Ministerial "normalisation" Regulations / Orders. ARA project areas are being programmed to revert back under the City's control.

Consultants will be appointed to update the mapping and policy for Landscape Sensitive Rural Areas and for Bush Fire Planning, also taking into account findings of the Keelty review (Bush fires). The local Commercial Activity Centre Strategy revision will be completed for Council consideration and adoption.

The five-yearly regulatory review of the Local Planning Strategy and TPS No.4, under the Planning and Development Act, will be progressed, including addressing recommendations of the Biodiversity Strategy in a time / cost efficient process. The current Scheme will be updated and consolidated via omnibus amendments and by further individual amendments foreshadowed in the LPS.

Kelmscott Enquiry by Design Outcomes

The Urban infill zoning amendment to the MRS, which makes provision for a future Canning River Foreshore Park, will be finalised with the WAPC. The requirements for urban structure planning and local zoning amendments for the Canning River Precinct (East) will then be scoped, potentially providing opportunities for 150 new dwellings and 400 people to be added within easy walking distance of the Kelmscott District Town Centre. The options for landowners to deliver Structure Plans / local Scheme Amendments / Infrastructure and ultimately residential development of urban land will be assessed for Council consideration.

Facilitate the completion of the Public Open Space Strategy

Outstanding land disposals, formulation and adoption of expenditure proposals for Stages 1 - 6 will be consecutively prioritised. Close liaison will be undertaken with other Directorates to ensure project delivery processes and communications are streamlined and to ensure maximum benefit is derived from the asset sales to improve local parks and recreation facilities from the funds released from land sales.

Extend Structure Planning in Harrisdale and Piara Waters

Assist with assessing and processing landowner applications for rezoning, structure planning, subdivision and infrastructure coordination for further stages of the urbanisation of North Forrestdale. Coordination of infrastructure provision between landowners and servicing authorities through the DCP will continue to be promoted for new areas and implemented for existing.

Continue program assisting ARA with process of normalisation of ARA areas

The ARA requires ongoing assistance in progressively normalising ARA project areas by reverting them back into the City's jurisdiction, including planning and heritage policy listings as appropriate. ARA areas programmed for normalisation back under control of the TPS in 2011-2012 include the City Centre East of Commerce Avenue, Kelmscott, Champion Lakes Residential and Regatta Centre components.

Land Use Planning study for Lot 33 Connell Avenue (Pries Park)

The MRS Amendment for Lot 33 Connell Avenue (Pries Park) providing for land use change, rezoning from Rural to Urban zone in the MRS will be progressed through the WAPC and relevant agencies. The MRS Amendment will assist the City achieve a reasonable return on investment for Council's previous investment in acquiring this major landholding and, in accordance with Council's Recreation Strategy, it will assist long term funding of the priority upgrades to the City's viable recreational facilities.

Development Contribution Plan No. 3 - Harrisdale and Piara Waters

Works facilitated by the DCP are anticipated to include:

- The dual carriageway upgrade of Warton Road, including the implementation of a roundabout at Mason Road.
- The staged upgrade of Nicholson Road from Warton Road to Piara Drive.
- The commencement of the first stage of construction of the Piara Waters (North) Community and Sporting Facility.
- The refurbishment of the Bakers House community building in Heron Park. The possible utilisation of Bakers House is being progressed by the City through community engagement methods such as open days and information surveys. The outcome of which has been utilised in the development of concept plans for the facility. The total contribution to the Bakers House project through DCP No.3 is over \$1.7 million.

A comprehensive review of the Capital Expenditure Plan for the North Forrestdale DCP No.3 will be undertaken this financial year in order to assess whether it is necessary to reprioritise the timing of common infrastructure works. It also presents an opportunity to liaise further with the developers to refine the estimated lot yields, which determine the estimated income, and to identify the timing of future infrastructure within DCP No.3.

Implementation of the State of the Environment Report

The focus of work performed by the Environmental Services team will be as laid out in the 2011 State of the Environment Report. Key projects to be implemented during the next 12 months are highlighted below -

Carbon Abatement Projects

The Environmental Services department has initiated a project to identify potential carbon abatement initiatives within the City of Armadale. This process will continue into 2011-2012 and seek to produce business cases for initiatives resulting in substantial carbon savings. This project will complement the objectives of the Corporate Greenhouse Action Plan, due for review and update in 2012.

Switch your thinking! Program

Syt! will continue to focus on the recruitment of new sponsors and partner Councils to help grow the program further in 2011-2012. Projects for delivery include -

- Switched on Staff - working with each Syt! Council to help educate staff on how to use their workplace more efficiently to help save energy, water, money and greenhouse gas emissions. This project will complement the actions / projects identified in the City's Corporate Greenhouse Action Plan.
- Rebates 4 Residents - will be run again in 2011-2012 with an expanded range of sponsors and products.
- Energy Efficiency, Photovoltaic and Waterwise Gardening Workshops will continue to be offered to residents.

Management of Bushland Reserves

During Spring 2011, a tri-annual survey of all City vested bushland reserves will be undertaken. This includes weed and vegetation condition mapping, used to develop annual weed management and capital works programs. Dieback treatment will be undertaken in scheduled bushland reserves in line with the City's dieback management strategy.

The Lloyd Hughes and the Forrestfield Complex Management Plans are in advanced stages of preparation and are expected to be released for public comment during the next financial year.

It is anticipated that Lloyd Hughes Park and Goolamrup Reserve, both devastated in the Roleystone / Kelmscott bush fires in February 2011, will receive funding in order to undertake weed control activities in order to help the rehabilitation process of these areas. Friends of Goolamrup Reserve, in conjunction with the City and the South East Regional Centre for Urban Landcare, will be engaging the surrounding community to plant local native species within the reserve during Winter 2011.

Local Biodiversity Strategy

The City's Local Biodiversity Strategy was endorsed by Council in November 2009. Actions from the strategy have been fed into the State of Environment Report for implementation over the next five years. Potential actions over the next year relate to incorporating recommendations of the strategy into the review of the City's Local Planning Strategy.

Landcare Program

Ongoing support will be provided to Armadale-Gosnells Landcare Group in their efforts to implement their Strategic Plan 2008 - 2018.

Public Health Plan 2008 - 2013

The Public Health Plan, which was endorsed by Council in August 2008, is reviewed each year to identify public health issues and priorities for the forthcoming financial year. It draws extensively from principles contained in the proposed new Public Health Act, which is expected to be promulgated during the latter half of 2011. Over the next 12 months preliminary work will commence to gather public health data to assist in identifying public health priorities for the next plan.

Completion of Registers for Recording and Analysing Public Health Data

There has been substantial progress in the review of electronic management systems for the recording and analysis of Health Service workload and performance data in alignment with modern risk management approaches. Due to other organisational priorities, however, completion of the project has stalled and will need to be reactivated in order to achieve the desired outcomes.

Municipal Heritage Inventory (MHI) Updates

New investigations and studies in conjunction with CHAG will continue to progressively add potential new sites and maintain the MHI as a dynamic resource document, which guides the development decisions of heritage property landowner's and the City. Heritage sites located within the ARA precincts earmarked for "normalisation" and reversion back under the City's TPS No.4 jurisdiction will also be investigated for progressive updating in the MHI. Current studies include Buckingham's House Ruins and the old Fremantle Railway will be progressed and interpretive signage for the Armadale Fremantle Railway will be investigated. The Heritage Precinct in River Road, Kelmscott, will be finalised, and a local planning policy and design and landscape guidelines established to recognise and enhance the historic importance of the River Road Heritage Precinct and provide guidance to land owners and managers.

Keane Road Strategic Link

The environmental assessment research phase of the environmentally sensitive section of Keane Road will be completed by providing the additional flora and fauna studies and information requested to the Commonwealth and State environmental agencies. The environmental impact assessment documentation will be revised to incorporate the comprehensive studies undertaken to ensure any infrastructure implemented on the gazetted road reserve has due regard for the environment, particularly the adjacent land managed by the DEC as the Jandakot Regional Park.

The City will resubmit and seek approval for commencement of the public consultation period provided under the relevant environmental legislation. Once advertising is endorsed, the City will ensure the environmental assessment information is widely available. Written comments submitted by the public and stakeholders will be presented to Council for consideration and recommendations to the environmental regulatory agencies and relevant Ministers for determination.

The research studies and consultation feedback will enable the State and Commonwealth environment Ministers to consider assessments of the road's impact and set conditions on the road construction works if appropriate. No infrastructure works can be implemented until all environmental approvals have been obtained and works would need to be completed in accordance with conditions.

Ian MacRae
Executive Director

Technical Services

The Technical Services Directorate reports to the Technical Services Committee and is responsible for -

Asset Management

The monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and renewal.

Civil Works

The administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City.

Engineering Design

The engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions.

Infrastructure

The planning associated with new infrastructure assets, including those relating to the Civil Works and Subdivision areas.

Parks

The maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.

Property

The provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, and emergency service facilities.

Subdivisions

The planning and administration of engineering requirements associated with new subdivisions.

Support Services

The maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials.

Technical Services

The administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.

Waste

The administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.

Looking Forward

The Technical Services Directorate is committed to achieving the following goals during the 2011-2012 financial year -

Civil Works

Within civil works there are a number of components, including roadworks, drainage, local area traffic management (LATM), Blackspot projects and pathway construction.

Further integral components are those functions of maintenance and operational. In these areas an increase in funding allocation has been made to ensure levels of service are maintained in developing areas where extra infrastructure needs to be maintained.

The following is a brief summary of both capital and operating expenditure for the 2011-2012 financial year -

Capital (New)

- Roadworks – Projects include the upgrade of Turner Place in Kelmscott, upgrade of Kilburn Lane and extension of Reilly Road, between the current end adjacent to the Carey College and Balannup Road in Forrestdale. This latter project will provide an important link for vehicular movements to the developing areas around this part of Forrestdale, as well as easing congestion on Wright Road adjacent to the school and the soon to be opened Bunnings development.
- Drainage – Significant projects include the completion of the staged Slab Gully drainage upgrade adjacent to Holden Road and the re-alignment of existing open drains on McNeil Road and adjacent to Lefroy Road. An allocation of approximately \$900,000 will fund these works, plus a number of other important drainage projects, which have been listed in the 5 year plan or become necessary due to flooding and or erosion during the previous financial year.
- LATM Works (including Blackspot projects). – Significant projects include the installation of traffic signals at the intersection of Denny Avenue and Streich Avenue, which has been a congested intersection for some time. Speed cushions (humps) are also proposed for Clifton Street and San Jacinta Road (pending consultation with the community). Council has also attracted Blackspot funding for various other intersections and road lengths throughout the City, which will provide additional lighting and or speed reduction facilities.
- Pathways – A total footpath / cycle path length of a little over 3.5 kilometres is proposed for 2011-2012. This includes footpaths on Bodicoat Drive (full length), Cowan Street (full length) and Cammillo Road, between Railway Avenue and Third Avenue. A number of other footpaths are proposed, with a total budget allocation of approximately \$700,000.

Capital (Renewal)

- A total allocation of approximately \$2.3 million will be spent on road re-surfacing and road rehabilitation works in 2011-2012. Some significant projects include road rehabilitation works on Carawatha Avenue, Cammillo Road (between Westfield Road and Lake Road) and Streich Avenue (between Foster Road and Denny Avenue). Funding has also been allocated towards renewal works on two damaged roundabouts, one of which is at the intersection of Northerly Drive and Harrisdale Drive and upgrading of the carpark at the Roleystone Fire Station. Numerous other roads throughout the City are programmed for either re-surfacing or rehabilitation.

Operations and Maintenance

Civil Works maintenance and operating funding for 2011-2012 will total approximately \$3.0 million.

The major activities in both areas include road and pathway surface maintenance, street and carpark sweeping, gully educting, open and piped drainage cleaning, bridge and bus shelter maintenance. Initiatives introduced recently will continue, including additional allocations for footpath safety inspections and road condition assessments, as well as cleaning and general maintenance to alternative drainage structures within the newer areas of North Forrestdale in particular.

Parks

It should be noted that funds previously included in the Parks budget for the Armadale-Gosnells Landcare Group (AGLG), the Bushcare Environmental Advisory Committee (BEAC), and Bushcare and Reserve management have been transferred to the Development Services Directorate where the Environmental Services Management Team will take direct control over both the advice for environmental care as well as the responsibility for the carrying out of the works.

Capital (New)

- Park Name Signs - Signs detailing the approved park names will be erected on the Reserves shown below -
 - a. Calliandra Reserve, Roleystone
 - b. Garland Reserve, Roleystone
 - c. Gilcoe Reserve, Roleystone
 - d. Quenda Reserve, Roleystone
 - e. Russelia Reserve, Roleystone

\$15,000 has been allocated for this program.
- Tree Planting - Community tree planting projects, mature tree succession planting and residential verge tree requests will occur along with programmed planting. Approximately \$33,000 has been allocated for this.
- Memorial Plaques - An amount of \$9,000 has been allocated to continue the annual program of installation of memorial plaques at various parks and reserves throughout the City.
- Playground Strategy - An amount of \$72,000 has been allocated towards the Strategic Playground Plan, which outlines the development program for the City's playgrounds ensuring a strategic approach is taken towards the provision of existing and future City playgrounds.

Capital (Renewal)

- State Water Strategy - An annual allocation (of approximately \$50,000) is allocated to meet the requirements of the State Government Water Operating Strategy announced in 2003. An annual water licence fee was introduced in 2007. Water Conservation Plans and a Water Operating Strategy were prepared in 2008 to meet requirements of the Department of Water (Recycling and Efficiency Branch) to demonstrate water efficiency and 'best practice'. Ongoing commitments include the quarterly submission of water audits, water analysis and testing and installation of water meters on each of the City's bores. The City also contributes towards the University of Western Australia Turf Industries Research Steering Committee Project "Effectively utilising water allocations for turf grass". The aim of this project is to develop approaches to best manage current, and possible future water allocations to turf grass.
- Sportsfield Lighting - Gwynne Park - Replacement lighting as several of the lighting towers have failed resulting in high risk and poor oval lighting, which is not fit-for-purpose. The value is estimated at \$24,000.
- Playground Equipment Safety - A report titled "Playground Compliance Audit and Safety Inspection" was presented to Council to assist the City to plan, fund, manage maintain, repair and upgrade playground assets - with a total

estimated asset replacement value of \$2,271,400. The primary goal of the program is based on safety and injury prevention of playgrounds, playground operational use for the community and risk and financial management for the City. An amount of \$80,000 has been proposed for this year.

- Tree Replacement Program - The City has 'problematic trees' and post-mature specimens that should be removed and replaced with suitable tree species. This will be achieved by removing and replacing unsuitable trees over a period of time. Ongoing maintenance costs, infrastructure repairs / reinstatements and complaints will be significantly reduced and will benefit the community. The proposed allocation is \$37,500.
- Irrigation Infrastructure - John Dunn Main Oval (Hydrozoning demonstration project) - The current total irrigated area managed by the City is 103 hectares. Whilst the City has taken important steps in the management of water resources, there is further scope to make significant improvements in water use efficiency on Parks and other Public Open Space in the future. A staged program of irrigation system replacement, based on the findings of irrigation audits and the asset data base, is proposed. The benefit of replacing 'badly performing' irrigation systems with new, well-designed systems is that the City will be capable of improving the standard of turf surfaces whilst keeping water usage within the allocated limit. It may also provide potential cost savings on both turf and irrigation system repairs. Overall the City's target to reduce water usage will require a review of all Public Open Space to assist in assigning water-use categories and to also determine hydrozones within each site. A pilot project demonstrating this concept is proposed on John Dunn Oval at a cost of \$150,000.
- Cricket Wicket Nets - The ongoing City-wide program of upgrades to Cricket Wickets / Nets ensures these facilities are of a good standard and in a safe condition for user groups. A total of \$16,000 has been proposed.
- Turf Renovations - This program is designed to ensure the turf surfaces on the City's active sports playing fields are in good overall condition and fit-for-purpose for user groups. Sustainable turf management involves the adoption of site specific approaches to renovation activities whilst improving turf nutrient and water usage. Works are scheduled at the following locations -

a. Alfred Skeet	\$10,000
b. Bob Blackburn	\$10,000
c. Cross Park	\$10,000
c. Frye Park	\$15,000
d. Gwynne Park	\$15,000
e. John Dunn Oval	\$20,000
f. Karragullen Oval	\$ 5,000
g. Morgan Park	\$10,000
h. Rushton Park	\$10,000
i. Springdale Reserve	\$15,000
j. William Skeet	\$10,000
k. Creyk Park	\$10,000

Operations and Maintenance

Proposed expenditure in the Parks and Reserves operations and maintenance schedule are shown as follows -

- Active Reserves \$1.2 million
- Irrigated Passive Reserves \$0.9 million
- Dry Parks \$0.3 million
- Natural Areas \$0.5 million
- Undeveloped POS \$0.2 million
- Community Facilities \$0.1 million
- Roundabouts \$0.1 million
- Streetscapes \$0.1 million
- Street Trees \$1.1 million
- Road shoulders and verges \$0.3 million
- Estate POS (subject to SAR portion) \$0.4 million
- SAR Areas \$0.6 million

*Property*Capital (New)

Major items of Capital (New) works contained within this budget include: Audio equipment to the Council chambers (\$40,000) and Closed Circuit TV to Kelmscott and Seville Grove Libraries (\$20,000).

Capital (Renewal)

Capital (Renewal) funds have been allocated to those buildings whose ratings were identified as condition 4 and 5 (where condition ratings are from good condition (1) to poor condition (5)) in condition reports previously carried out by consultants. Other items are based on community needs and expectations for facilities not included in the initial surveys and have been identified by both the Property Services and Community Services Management Areas. Major items included within this budget include: Renewal of the main toilet facilities at the Main Administration Centre (\$70,000), internal flooring renewal to History House (\$50,000), renewal of the flooring at Kelmscott Hall (\$65,000), renewal of Roleystone Theatre roof (\$100,000) and asbestos coatings to Depot Building roofs (\$35,000).

Capital (Upgrade)

Capital (Upgrade) funds have been allocated to various buildings assessed as in need of upgrade or alteration works to enhance the use of the facility and have been identified by both Property Services and Community Services Management Areas. Major items contained within this budget include: Security screens to the Aquatic Centre and Settlers Common (\$25,000), safe roof access equipment for Armadale Arena and the Technical Services building (\$20,000), power upgrades to Council's Depot (\$70,000) and a swipe card access trial on a number of buildings (\$50,000).

Operations and Maintenance

The total budget amount for maintenance, excluding operational costs, is allocated at \$0.8 million and is required to carry out routine and reactive maintenance. This amount is allocated according to assessed need.

The total budget amount for operations, excluding maintenance costs, is allocated at \$3.0 million, which is required to carry out the day-to-day activities of Property Services. This amount includes the payment of all utility services, insurances, cleaning costs and all routine servicing and services.

The total expenditure of both maintenance and operations in Property Services is \$3.8 million which is an increase on last year due to additional work loads and standards, rising building material and labour costs and projected increases in utility, insurance and service charges.

Technical Services Administration

Streetlighting

Streetlighting charges and normal infrastructure power consumption continue to rise with an anticipated further 30% tariff increase in the 2011-2012 financial year. Additional to the tariff cost increase is the cost of additional streetlights throughout those developing areas of the City

Crossovers and Kerb Inspections

As the City continues to grow, the demand for the construction of crossovers also increases. With the anticipated continuation of the Harrisdale, Heron Park and Wungong subdivisions, along with a number of smaller developments, it is anticipated that 1,300 new crossover applications will be processed during the 2011-2012 financial year. This number does not include additional crossovers or replacement crossovers to existing buildings.

The same situation applies to kerb inspections, which require pre-construction and post-construction inspections with detailed documentation and photographic assessments prior to the release of security bonds. It is anticipated that approximately 2,500 kerb inspections will be carried out during the 2011-2012 financial year.

Other Verge Inspections

With Perth's water shortage there have been an increased number of enquiries relating to alternate verge treatments, which often requires an inspection of the property. Other verge inspections include verge obstructions and requests for additional streetlights.

Roadwise

As a road safety initiative the RoadWise Variable Message Board displaying various road safety messages will be located at primary schools during the 2011-2012 financial year. The RoadWise Variable Message Board will also be used at community events and at selected locations over long weekends to further promote road safety.

Graffiti

Anti-graffiti programs involving Council's day-labour force and the Civic Pride Action Group (CPAG) will continue during the 2011-2012 financial year to remove graffiti as well as report known "hot spots" to the local Police. The City has also entered into a Graffiti Clean-Up Referral Program with the WA Police. Graffiti offenders undertaking "clean up" activities will be referred through to, and supervised by, the Juvenile Justice Team.

Closed Circuit Television (CCTV)

Council's CCTV system has assisted the local Police in their enquiries on a number of occasions. Additional CCTV cameras will be added to the system during the 2011-2012 financial year to enhance current operations.

Subdivisions

Control of subdivisional development in the rapidly expanding areas of the City continues to demand a very high staffing input. Ongoing funding for additional resources has been included as a staffing request.

Kevin Ketterer
Executive Director

City of Armadale
Statement of Comprehensive Income by Nature and Type
For the year ending 30 June 2012

	Note	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Revenue				
Rates	8	35,151,300	35,173,857	38,448,600
Operating Grants, Subsidies and Contributions		6,127,800	18,743,722	10,597,600
Fees and Charges	11	11,883,800	12,319,782	13,288,100
Service Charges	10	0	0	0
Interest Earnings	2	2,505,885	3,984,030	3,786,327
Other Revenue		1,065,900	152,483	1,422,300
		56,734,685	70,373,874	67,542,927
Expenses				
Employee Costs		(28,055,400)	(30,593,700)	(32,669,200)
Materials and Contracts		(15,334,700)	(16,722,100)	(17,856,500)
Utility Charges		(1,082,800)	(1,180,700)	(1,260,800)
Depreciation		(10,230,000)	(10,287,729)	(10,801,000)
Interest Expenses	2	(714,500)	(725,767)	(1,077,800)
Insurance	2	(898,300)	(979,500)	(1,045,900)
Other Expense		(3,619,300)	(5,765,318)	(5,924,900)
		(59,935,000)	(66,254,815)	(70,636,100)
		(3,200,315)	4,119,059	(3,093,173)
Non-Operating Grants, Subsidies and Contributions		18,982,800	7,802,844	15,216,700
Profit on Asset Disposals	4	559,500	1,997,326	168,000
Loss on Asset Disposals	4	(19,600)	(33,430)	(33,400)
		16,322,385	13,885,799	12,258,127
Net Result				
Other Comprehensive Income		0	0	0
Total Comprehensive Income		16,322,385	13,885,799	12,258,127

Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.

This statement should be read in conjunction with the accompanying notes.

City of Armadale
Statement of Comprehensive Income by Program
For the year ending 30 June 2012

	Note	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Revenue	1, 2, 8 to 13			
General Purpose Funding		40,023,285	42,212,318	45,627,027
Governance		1,075,100	3,862,126	1,930,400
Law, Order and Public Safety		660,900	558,762	621,900
Health		123,500	122,692	131,300
Education and Welfare		194,700	228,433	227,300
Community Amenities		10,327,500	18,678,082	10,950,900
Recreation and Culture		1,126,200	1,176,413	1,295,900
Transport		1,642,700	2,088,990	5,104,700
Economic Services		1,321,100	1,236,121	1,395,200
Other Property and Services		239,700	209,937	258,300
		56,734,685	70,373,874	67,542,927
Expenses Excluding Finance Costs	1, 2 and 14			
General Purpose Funding		(1,033,000)	(1,003,955)	(893,000)
Governance		(4,914,100)	(7,380,618)	(5,311,400)
Law, Order and Public Safety		(1,625,800)	(1,699,355)	(1,799,500)
Health		(1,088,800)	(991,391)	(1,187,500)
Education and Welfare		(2,530,400)	(2,594,004)	(2,873,500)
Community Amenities		(13,836,100)	(17,494,392)	(20,051,000)
Recreation and Culture		(17,350,800)	(17,474,022)	(18,681,300)
Transport		(14,842,600)	(14,166,140)	(16,091,400)
Economic Services		(1,739,300)	(1,993,538)	(2,248,200)
Other Property and Services		(259,600)	(731,633)	(421,500)
		(59,220,500)	(65,529,048)	(69,558,300)
Finance Costs	2 and 5			
Governance		(199,500)	(184,265)	(301,100)
Community Amenities		(251,000)	(261,195)	(260,900)
Recreation and Culture		(182,800)	(200,032)	(426,800)
Transport		(81,200)	(80,276)	(89,000)
		(714,500)	(725,767)	(1,077,800)
Non Operating Grants, Subsidies and Contributions				
Education and Welfare		100,000	41,364	55,000
Community Amenities		3,124,900	304,736	4,902,000
Recreation and Culture		1,417,000	376,194	5,417,000
Transport		14,340,900	7,080,550	4,842,700
		18,982,800	7,802,844	15,216,700
Profit / (Loss) on Asset Disposal	4			
Governance		20,700	2,767	500
Law, Order and Public Safety		(3,300)	1,964	(5,900)
Health		15,100	(53,324)	3,200
Education and Welfare		(800)	246,597	6,100
Community Amenities		30,100	1,510,963	19,800
Recreation and Culture		101,100	28,985	65,800
Transport		372,600	223,625	36,300
Economic Services		4,400	2,319	8,800
Other Property and Services		0	0	0
		539,900	1,963,896	134,600
Net Result		16,322,385	13,885,799	12,258,127
Other Comprehensive Income		0	0	0
Total Comprehensive Income		16,322,385	13,885,799	12,258,127

Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.

This statement should be read in conjunction with the accompanying notes.

City of Armadale
Statement of Cash Flows
For the year ending 30 June 2012

	Note	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Cash Flows from Operating Activities				
Receipts				
Rates		35,151,300	35,173,857	38,448,600
Operating Grants, Subsidies and Contributions		6,127,800	18,743,722	10,597,600
Service Charges		0	0	0
Fees and Charges		14,135,695	12,150,667	14,069,912
Interest Earnings		2,505,885	3,984,030	3,786,327
Goods and Services Tax		3,000,000	3,997,373	4,000,000
Other Revenue		1,121,405	153,515	629,615
		62,042,085	74,203,164	71,532,054
Payments				
Employee Costs		(27,756,649)	(29,739,484)	(32,169,200)
Materials and Contracts		(15,061,830)	(16,517,590)	(17,231,867)
Utility Charges		(1,082,800)	(1,180,700)	(1,260,800)
Interest Expense		(714,500)	(725,767)	(1,077,800)
Insurance		(898,300)	(979,500)	(1,045,900)
Goods and Services Tax		(3,000,000)	(3,997,373)	(4,000,000)
Other Expense		(3,675,787)	(5,714,490)	(5,632,215)
		(52,189,866)	(58,854,904)	(62,417,782)
Net Cash from Operating Activities	15	9,852,219	15,348,260	9,114,272
Cash Flows from Investing Activities				
Payment for Property, Plant and Equipment	3	(16,457,900)	(7,944,855)	(19,444,900)
Payment for Infrastructure	3	(31,484,800)	(10,261,217)	(35,832,400)
Non Operating Grants, Subsidies and Contributions		18,982,800	7,802,844	15,216,700
Proceeds from Sale of Assets	4	4,466,300	2,692,323	3,397,300
Net Cash from Investing Activities		(24,493,600)	(7,710,905)	(36,663,300)
Cash Flows from Financing Activities				
Repayment of Debentures	5	(1,259,300)	(1,233,060)	(657,300)
Proceeds from Self Supporting Loans		0	0	0
Proceeds from New Debentures	5	7,676,500	7,676,500	8,716,000
Net Cash from Financing Activities		6,417,200	6,443,440	8,058,700
Net Increase (Decrease) in Cash Held		(8,224,181)	14,080,795	(19,490,328)
Cash at Beginning of Year		41,278,991	41,278,982	55,359,777
Cash, and Cash Equivalents, at End of Year	15	33,054,810	55,359,777	35,869,449

This statement should be read in conjunction with the accompanying notes.

City of Armadale
Rate Setting Statement
For the year ending 30 June 2012

	Note	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Revenue				
	1 and 2			
General Purpose Funding		4,871,985	7,038,461	7,178,427
Governance		1,103,600	3,864,893	1,938,400
Law, Order and Public Safety		660,900	567,305	621,900
Health		138,600	69,368	134,500
Education and Welfare		301,100	516,393	292,000
Community Amenities		13,482,500	20,496,159	15,876,000
Recreation and Culture		2,644,300	1,581,592	6,778,700
Transport		16,357,500	9,417,638	9,996,800
Economic Services		1,325,500	1,238,440	1,404,000
Other Property and Services		239,700	209,937	258,300
		41,125,685	45,000,187	44,479,027
Expenses				
	1 and 2			
General Purpose Funding		(1,033,000)	(1,003,955)	(893,000)
Governance		(5,121,400)	(7,564,883)	(5,620,000)
Law, Order and Public Safety		(1,629,100)	(1,705,935)	(1,805,400)
Health		(1,088,800)	(991,391)	(1,187,500)
Education and Welfare		(2,537,600)	(2,594,004)	(2,877,100)
Community Amenities		(14,087,100)	(17,757,965)	(20,315,200)
Recreation and Culture		(17,533,600)	(17,674,054)	(19,108,100)
Transport		(14,925,100)	(14,270,888)	(16,193,500)
Economic Services		(1,739,300)	(1,993,538)	(2,248,200)
Other Property and Services		(259,600)	(731,633)	(421,500)
		(59,954,600)	(66,288,245)	(70,669,500)
Net Operating Result Excluding Rates		(18,828,915)	(21,288,058)	(26,190,473)
Adjustments for Cash Budget Requirements				
Non-Cash Expense and Revenue				
(Profit) / Loss on Asset Disposals		(539,900)	(1,963,896)	(134,600)
Depreciation on Assets		10,230,000	10,287,729	10,801,000
Capital Expense and Revenue				
Purchase Land and Buildings	3	(12,906,600)	(5,821,679)	(15,588,400)
Purchase Plant and Machinery	3	(3,399,600)	(2,049,557)	(3,729,600)
Purchase Furniture and Equipment	3	(151,700)	(73,620)	(126,900)
Purchase Infrastructure - Roads	3	(26,219,200)	(7,134,634)	(23,258,200)
Purchase Infrastructure - Drainage	3	(678,200)	(918,395)	(3,448,100)
Purchase Infrastructure - Pathways	3	(570,200)	(349,400)	(940,100)
Purchase Infrastructure - Parks and Reserves	3	(4,017,200)	(1,858,788)	(8,186,000)
Proceeds from Disposal of Assets	4	4,466,300	2,692,323	3,397,300
Repayment of Debentures	5	(1,259,300)	(1,233,060)	(657,300)
Proceeds from New Debentures	5	7,676,500	7,676,500	8,716,000
Transfers to Reserve	6	(5,067,700)	(14,314,768)	(7,074,600)
Transfers from Reserve	6	2,174,200	1,221,548	13,111,800
Add Estimated Surplus / (Deficit) July 1	7	13,940,215	14,813,469	14,859,573
Less Estimated Surplus / (Deficit) June 30	7	0	14,859,573	0
Amount Required from Rates		(35,151,300)	(35,173,857)	(38,448,600)

This statement should be read in conjunction with the accompanying notes.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

1 Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of the Annual Budget are:

a Basis of Preparation

The Annual Budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying Regulations. The Budget has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

b The Local Government Reporting Entity

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this Budget.

In the process of reporting on the City of Armadale as a single entity, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this Budget document.

c 2010-2011 Actual Balances

Balances shown in this Budget as 2010-2011 Actual are as forecast at the time of budget preparation and are subject to final audit adjustments.

d Rounding Off Figures

All figures shown in this Budget, other than a rate in the dollar, are rounded to the nearest dollar. Rounding errors may occur on calculations.

e Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

f Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

g Superannuation

The City of Armadale contributes to defined contribution schemes.

h Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits held at call with banks, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value and bank overdrafts.

i Trade and Other Receivables

Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

j Inventories

General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less estimated costs of completion and estimated costs to make the sale.

Land Held for Resale

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed. Revenue from property sales is recognised in the Statement of Comprehensive Income as at the time of signing an unconditional contract of sale. Land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

1 Significant Accounting Policies

k Fixed Assets

Each class of fixed assets is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets, constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, City elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads, and the fact Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on, or after, 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on, or after, 1 July 2008 is not included as an asset of the City.

Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use. Depreciation is calculated using the straight-line method, using rates that are reviewed each reporting period.

Major depreciation periods are:

Buildings	50 years
Electronic equipment	5 years
Furniture and equipment	15 years
Plant and machinery	3 to 20 years
Sealed roads - Clearing and earthworks	Not depreciated
- Construction and road base	50 years
- Original surface and major resurfacing	50 years
Gravel roads - Clearing and earthworks	Not depreciated
- Construction and road base	50 years
- Gravel sheet	12 years
Drainage	50 years
Pathways	20 years
Parks and reserves	20 years

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

1 Significant Accounting Policies

Asset residual values and useful lives are reviewed and adjusted, if appropriate, on a regular basis. An asset's carrying amount is written down immediately to its recoverable amount if the carrying amount is greater than the estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income. When revalued assets are sold, amounts in the revaluation surplus relating to that asset are transferred to retained earnings.

Capitalisation Threshold

Expense on items of equipment under \$2,000 is not capitalised. Rather, it is recorded on an asset inventory listing.

I Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the City becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the City commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method or at cost.

Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- (a) the amount in which the financial asset or financial liability is measured at initial recognition;
- (b) less principal repayments;
- (c) plus or minus the cumulative amortisation of the difference, if any, between the amount initially recognised and the maturity amount calculated using the effective interest rate method; and
- (d) less any reduction for impairment.

The effective interest rate method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

(i) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after the end of the reporting period (classified as non-current assets).

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed maturities and fixed or determinable payments that the City's management has the positive intention and ability to hold to maturity. Held-to-maturity financial assets are included in non-current assets, except for those which are expected to mature within 12 months after the end of the reporting period, which are classified as current assets. If the City were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

1 Significant Accounting Policies

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments. Available-for-sale financial assets are included in non-current assets, except for those which are expected to mature within 12 months of the end of the reporting period (classified as current assets).

(v) Financial liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Impairment

At the end of each reporting period, the City assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether impairment has arisen. Impairment losses are recognised in the statement of comprehensive income.

m Estimation of Fair Value

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. The City uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the City for similar financial instruments.

n Impairment

In accordance with Australian Accounting Standards, the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 "Impairment of Assets" and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement. For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this Budget, it is not possible to estimate the amount of impairment losses (if any) as at the end of the Budget period. In any event, an impairment loss is a non-cash transaction and, consequently, has no impact on this budget document.

o Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

1 Significant Accounting Policies

p Employee Benefits

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows -

Wages, Salaries and Leave (Short-term benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months, represents the amount that the City has a present obligation to pay resulting from employees' services provided to reporting date. The provision has been calculated at nominal amounts based on remuneration rates the City expects to pay and includes related on-costs.

Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible the estimated future cash outflows. Where the City does not have an unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

q Borrowing Costs

Borrowing costs are recognised as an expense when incurred, except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

r Provisions

Provisions are recognised when -

- a) the City has a present legal or constructive obligation as a result of past events;
- b) for which it is probable that an outflow of economic benefits will result to settle the obligation; and
- c) that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period. Provisions are not recognised for future operating losses.

s Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on the City's intentions to release for sale.

t Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation of the current budget year.

u Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this budget document relate to the original budget estimate for the relevant item of disclosure.

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
2 Revenue and Expenses			
a Net Result			
i Charging as Expenses			
<u>Auditor Remuneration</u>			
Audit	18,000	15,500	16,000
Other Services	8,800	12,365	9,500
	26,800	27,865	25,500
<u>Depreciation - By Program</u>			
Governance	198,200	199,318	209,200
Law, Order and Public Safety	22,700	22,828	23,900
Health	2,100	2,112	2,200
Education and Welfare	34,000	34,192	35,800
Community Amenities	34,700	34,896	36,600
Recreation and Culture	4,110,100	4,133,294	4,339,500
Transport	4,293,600	4,317,829	4,533,200
Economic Services	6,900	6,939	7,200
Other Property and Services	1,527,700	1,536,321	1,613,400
	10,230,000	10,287,729	10,801,000
<u>Depreciation - By Class</u>			
Land and Buildings	669,000	728,923	790,000
Plant and Machinery	1,527,700	1,536,321	1,583,300
Furniture and Equipment	32,200	32,382	38,300
Infrastructure - Roads	3,203,800	3,221,880	3,373,200
Infrastructure - Drainage	662,800	666,540	693,000
Infrastructure - Pathways	415,800	418,146	435,500
Infrastructure - Parks and Reserves	3,718,700	3,683,537	3,887,700
	10,230,000	10,287,729	10,801,000
<u>Interest Expenses (Finance Costs)</u>			
Loan Debentures	714,500	725,767	1,077,800
	714,500	725,767	1,077,800
ii Crediting as Revenue			
<u>Interest Earnings</u>			
Investments - Municipal Funds	1,257,085	2,033,125	1,575,327
Investments - Reserve Funds	979,000	1,601,493	1,911,000
Other Interest Revenue	269,800	349,411	300,000
	2,505,885	3,984,030	3,786,327

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

2 Revenue and Expenses

b Statement of Objective

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision statement, and for each of its broad activities / programs.

Our Mission

To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities.

Our Values

- Honesty
- Professionalism
- Respect
- Accountability

The City's operations, as disclosed in this Budget, encompass the following service activities / programs -

General Purpose Funding

This program includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments.

Governance

This program includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, forward financial plans, annual financial reports, audit fees and the annual report.

Law, Order and Public Safety

This program includes the administration and operation of volunteer fire services and the state emergency services, together with animal control and community safety.

Health

This program includes services such as immunisation, health inspections, pest control, noise control and health clinics.

Education and Welfare

This program includes pre-schools, senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

Community Amenities

This program includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

Recreation and Culture

This program includes the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens, and playgrounds.

Transport

This program includes the maintenance and construction of roads, drains, footpaths, cycleways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

Economic Services

This program covers building control, private swimming pool inspections, tourism and economic development.

Other Property and Services

This program includes public works overheads and the purchase and maintenance of engineering plant and equipment.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
3 Acquisition of Assets			
The following assets are / were acquired / budgeted to be acquired during the year -			
<u>By Class</u>			
Land and Buildings	12,906,600	5,821,679	15,588,400
Plant and Machinery	3,399,600	2,049,557	3,729,600
Furniture and Equipment	151,700	73,620	126,900
Infrastructure - Roads	26,219,200	7,134,634	23,258,200
Infrastructure - Drainage	678,200	918,395	3,448,100
Infrastructure - Pathways	570,200	349,400	940,100
Infrastructure - Parks and Reserves	4,017,200	1,858,788	8,186,000
	47,942,700	18,206,072	55,277,300
<u>By Program</u>			
<u>Governance</u>			
Land	0	0	0
Buildings	548,500	86,440	7,876,200
Plant and Machinery	211,100	176,417	240,500
Furniture and Equipment	0	0	35,000
<u>Law, Order and Public Safety</u>			
Buildings	24,800	14,090	12,700
Plant and Machinery	110,000	102,873	180,000
Furniture and Equipment	12,400	12,770	0
<u>Health</u>			
Buildings	1,900	0	2,500
Plant and Machinery	58,000	57,994	28,000
Furniture and Equipment	30,300	28,914	1,200
<u>Education and Welfare</u>			
Buildings	69,200	52,554	34,500
Plant and Machinery	90,000	86,593	99,000
Furniture and Equipment	0	0	0
<u>Community Amenities</u>			
Land	0	0	0
Buildings	48,000	121,525	540,200
Plant and Machinery	785,000	151,478	1,351,000
Furniture and Equipment	15,600	12,844	2,800
<u>Recreation and Culture</u>			
Buildings	9,829,900	4,846,571	6,568,500
Plant and Machinery	343,000	318,273	554,000
Furniture and Equipment	45,500	19,091	40,000
Infrastructure - Parks and Reserves	4,017,200	1,858,788	8,186,000
<u>Transport</u>			
Land	1,992,800	570,895	0
Buildings	202,400	7,993	304,400
Plant and Machinery	1,688,500	1,155,928	1,141,000
Furniture and Equipment	47,900	0	47,900
Infrastructure - Roads	26,219,200	7,134,634	23,258,200
Infrastructure - Drainage	678,200	918,395	3,448,100
Infrastructure - Pathways	570,200	349,400	940,100
<u>Economic Services</u>			
Buildings	14,300	12,049	25,100
Plant and Machinery	0	0	136,100
Furniture and Equipment	0	0	0
<u>Other Property and Services</u>			
Buildings	174,800	109,562	224,300
Plant and Machinery	114,000	0	0
	47,942,700	18,206,072	55,277,300

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

		2011-2012 Budget \$	2011-2012 Actual \$	2011-2012 Budget \$
		Book Value	Proceeds	Profit/(Loss)
4 Disposal of Assets				
The following assets are budgeted to be disposed of during the year -				
<u>By Class</u>	<u>Land and Buildings</u>			
	Freehold Land	1,355,000	1,355,000	0
	Public Open Space Land	1,040,000	1,040,000	0
		2,395,000	2,395,000	0
	<u>Plant and Machinery</u>			
	4x4 Utility - 85260	19,500	18,000	(1,500)
	4x4 Utility - 85297	19,500	18,000	(1,500)
	Executive Vehicle - 85250	31,300	30,000	(1,300)
	Executive Vehicle - 85251	27,700	25,000	(2,700)
	Executive Vehicle - 85255	28,600	25,000	(3,600)
	Executive Vehicle - 85261	26,100	25,000	(1,100)
	Executive Vehicle - 85265	28,200	25,000	(3,200)
	Executive Vehicle - 85423	21,900	25,000	3,100
	Minor Plant - Civil Works - 85995	0	3,000	3,000
	Minor Plant - Parks - 85996	0	5,300	5,300
	Minor Plant - Property - 85999	0	1,000	1,000
	Minor Plant - Support - 85997	0	2,000	2,000
	Minor Plant - Waste - 85998	0	1,000	1,000
	Multi-Tyred Roller - 85313	28,600	45,000	16,400
	Outfront Mower - 85399	10,300	15,000	4,700
	Sedan - 85253	21,500	18,000	(3,500)
	Sedan - 85257	20,900	18,000	(2,900)
	Sedan - 85263	13,200	17,000	3,800
	Sedan - 85270	10,700	14,000	3,300
	Sedan - 85284	20,700	19,000	(1,700)
	Sedan - 85290	7,300	12,000	4,700
	Sedan - 85293	7,700	12,000	4,300
	Sedan - 85398	11,800	12,000	200
	Sedan - 85408	10,300	14,000	3,700
	Sedan - 85411	10,000	14,000	4,000
	Sedan - 85413	14,700	19,000	4,300
	Trailer - 85381	0	2,000	2,000
	Trailer - 85433	0	1,000	1,000
	Truck - 85319	52,200	50,000	(2,200)
	Truck - 85356	40,300	50,000	9,700
	Utility - 85256	13,600	19,000	5,400
	Utility - 85269	13,000	18,000	5,000
	Utility - 85281	14,300	17,000	2,700
	Utility - 85282	13,600	18,000	4,400
	Utility - 85283	22,100	17,000	(5,100)
	Utility - 85285	13,600	17,000	3,400
	Utility - 85286	14,100	18,000	3,900
	Utility - 85287	22,100	19,000	(3,100)
	Utility - 85288	13,900	18,000	4,100
	Utility - 85289	23,200	24,000	800
	Utility - 85300	14,800	17,000	2,200
	Utility - 85302	13,800	17,000	3,200
	Utility - 85306	13,800	18,000	4,200
	Utility - 85308	13,700	17,000	3,300
	Utility - 85325	15,000	17,000	2,000
	Utility - 85332	13,800	17,000	3,200
	Utility - 85333	14,200	17,000	2,800

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

		2011-2012 Budget \$	2011-2012 Actual \$	2011-2012 Budget \$
		Book Value	Proceeds	Profit/(Loss)
4 Disposal of Assets				
The following assets are budgeted to be disposed of during the year -				
<u>By Class</u>	<u>Plant and Machinery</u>			
	Utility - 85335	14,700	17,000	2,300
	Utility - 85382	12,400	20,000	7,600
	Utility - 85383	12,400	20,000	7,600
	Utility - 85384	11,800	20,000	8,200
	Utility - 85392	12,500	14,000	1,500
	Utility - 85421	15,000	17,000	2,000
	Utility - 85430	14,700	17,000	2,300
	Van - 85414	6,600	10,000	3,400
	Wagon - 85292	15,300	19,000	3,700
	Zero Turn Mower - 85400	6,700	8,000	1,300
		867,700	1,002,300	134,600
Total		3,262,700	3,397,300	134,600

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2011-2012 Budget \$ Book Value	2011-2012 Actual \$ Proceeds	2011-2012 Budget \$ Profit/(Loss)
4 Disposal of Assets			
The following assets are budgeted to be disposed of during the year -			
<u>By Program</u>			
<u>Governance</u>			
Executive Vehicle - 85250	31,300	30,000	(1,300)
Executive Vehicle - 85251	27,700	25,000	(2,700)
Executive Vehicle - 85423	21,900	25,000	3,100
Freehold Land	1,355,000	1,355,000	0
Public Open Space Land	1,040,000	1,040,000	0
Sedan - 85253	21,500	18,000	(3,500)
Sedan - 85290	7,300	12,000	4,700
Sedan - 85398	11,800	12,000	200
	2,516,500	2,517,000	500
<u>Law, Order and Public Safety</u>			
4x4 Utility - 85260	19,500	18,000	(1,500)
4x4 Utility - 85297	19,500	18,000	(1,500)
Sedan - 85257	20,900	18,000	(2,900)
	59,900	54,000	(5,900)
<u>Health</u>			
Utility - 85302	13,800	17,000	3,200
	13,800	17,000	3,200
<u>Education and Welfare</u>			
Executive Vehicle - 85255	28,600	25,000	(3,600)
Sedan - 85413	14,700	19,000	4,300
Utility - 85256	13,600	19,000	5,400
	56,900	63,000	6,100
<u>Community Amenities</u>			
Executive Vehicle - 85261	26,100	25,000	(1,100)
Minor Plant - Waste - 85998	0	1,000	1,000
Sedan - 85263	13,200	17,000	3,800
Sedan - 85411	10,000	14,000	4,000
Truck - 85319	52,200	50,000	(2,200)
Truck - 85356	40,300	50,000	9,700
Utility - 85289	23,200	24,000	800
Utility - 85335	14,700	17,000	2,300
Utility - 85392	12,500	14,000	1,500
	192,200	212,000	19,800
<u>Economic Services</u>			
Sedan - 85293	7,700	12,000	4,300
Utility - 85300	14,800	17,000	2,200
Utility - 85430	14,700	17,000	2,300
	37,200	46,000	8,800

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

		2011-2012 Budget \$	2011-2012 Actual \$	2011-2012 Budget \$
		Book Value	Proceeds	Profit/(Loss)
4 Disposal of Assets				
The following assets are budgeted to be disposed of during the year -				
<u>By Program</u>	<u>Recreation and Culture</u>			
	Minor Plant - Parks - 85996	0	5,300	5,300
	Minor Plant - Property - 85999	0	1,000	1,000
	Outfront Mower - 85399	10,300	15,000	4,700
	Trailer - 85381	0	2,000	2,000
	Trailer - 85433	0	1,000	1,000
	Utility - 85281	14,300	17,000	2,700
	Utility - 85285	13,600	17,000	3,400
	Utility - 85286	14,100	18,000	3,900
	Utility - 85325	15,000	17,000	2,000
	Utility - 85332	13,800	17,000	3,200
	Utility - 85333	14,200	17,000	2,800
	Utility - 85382	12,400	20,000	7,600
	Utility - 85383	12,400	20,000	7,600
	Utility - 85384	11,800	20,000	8,200
	Utility - 85421	15,000	17,000	2,000
	Van - 85414	6,600	10,000	3,400
	Wagon - 85292	15,300	19,000	3,700
	Zero Turn Mower - 85400	6,700	8,000	1,300
		175,500	241,300	65,800
	<u>Transport</u>			
	Executive Vehicle - 85265	28,200	25,000	(3,200)
	Minor Plant - Civil Works - 85995	0	3,000	3,000
	Minor Plant - Support - 85997	0	2,000	2,000
	Multi-Tyred Roller - 85313	28,600	45,000	16,400
	Sedan - 85270	10,700	14,000	3,300
	Sedan - 85284	20,700	19,000	(1,700)
	Sedan - 85408	10,300	14,000	3,700
	Utility - 85269	13,000	18,000	5,000
	Utility - 85282	13,600	18,000	4,400
	Utility - 85283	22,100	17,000	(5,100)
	Utility - 85287	22,100	19,000	(3,100)
	Utility - 85288	13,900	18,000	4,100
	Utility - 85306	13,800	18,000	4,200
	Utility - 85308	13,700	17,000	3,300
		210,700	247,000	36,300
Total		3,262,700	3,397,300	134,600
Summary	Profit on Asset Disposal			168,000
	Loss on Asset Disposal			(33,400)
				134,600

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
5 Information on Borrowings					
a Debenture Repayments (2010-2011 Actual)					
<u>Governance</u>					
285 Temporary Administration Centre	276,581	0	49,239	227,342	14,933
288 Loan Borrowings 2007	400,024	0	400,024	0	26,821
292 Loan Borrowings 2008	496,146	0	23,967	472,179	35,736
295 Old Library Conversion 2009	700,000	0	54,177	645,823	40,332
296 Loan Borrowings 2009	517,551	0	23,139	494,412	34,649
298 Loan Borrowings 2010	550,000	0	42,567	507,433	31,689
306 Loan Borrowings 2011	0	675,000	0	675,000	105
<u>Community Amenities</u>					
303 Bakers House Refurbishment 2011	0	344,500	0	344,500	53
<u>Recreation and Culture</u>					
281 Golf Course Plan	14,719	0	14,720	(1)	266
284 Rushton Park Redevelopment	214,871	0	30,560	184,311	12,881
286 Kelmscott Library Relocation	57,027	0	10,152	46,875	3,079
291 Aquatic Works 2008	475,768	0	13,475	462,293	34,298
294 Armadale Library Relocation 2010	1,100,000	0	85,135	1,014,865	63,378
299 Aquatic Centre Upgrade 2010	970,000	0	42,299	927,701	59,295
300 Frye Park Redevelopment 2010	460,000	0	35,602	424,398	26,504
302 Aquatic Centre Upgrade 2011	0	1,430,000	0	1,430,000	235
304 Frye Park Redevelopment 2011	0	1,067,000	0	1,067,000	176
305 Piara Waters (North) Sports 2011	0	1,160,000	0	1,160,000	187
<u>Transport</u>					
287 Civil Works 2006	230,340	0	230,340	(1)	15,444
289 Civil Works 2007	160,010	0	160,010	0	10,728
290 ARA Projects 2008	183,967	0	17,653	166,314	13,110
293 Abbey Road Project 2008	650,000	0	0	650,000	40,560
297 Abbey Road Project 2010	4,552,800	0	0	4,552,800	260,875
301 Abbey Road Project 2011	0	3,000,000	0	3,000,000	434
	12,009,804	7,676,500	1,233,060	18,453,244	725,767

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
5 Information on Borrowings					
b Debenture Repayments (2011-2012 Budget)					
<u>Governance</u>					
285 Temporary Administration Centre	227,342	0	52,100	175,242	12,400
292 Loan Borrowings 2008	472,179	0	25,800	446,379	34,000
295 Old Library Conversion 2009	645,823	0	56,300	589,523	37,300
296 Loan Borrowings 2009	494,412	0	24,800	469,612	33,100
298 Loan Borrowings 2010	507,433	0	44,200	463,233	29,300
306 Loan Borrowings 2011	675,000	0	52,800	622,200	36,600
<u>Community Amenities</u>					
303 Bakers House Refurbishment 2011	344,500	0	29,600	314,900	20,000
<u>Recreation and Culture</u>					
284 Rushton Park Redevelopment	184,311	0	32,500	151,811	11,000
286 Kelmscott Library Relocation	46,875	0	10,800	36,075	2,600
291 Aquatic Works 2008	462,293	0	14,500	447,793	33,300
294 Armadale Library Relocation 2010	1,014,865	0	88,400	926,465	58,500
299 Aquatic Centre Upgrade 2010	927,701	0	43,300	884,401	56,800
300 Frye Park Redevelopment 2010	424,398	0	37,000	387,398	24,500
302 Aquatic Centre Upgrade 2011	1,430,000	0	40,700	1,389,300	83,100
304 Frye Park Redevelopment 2011	1,067,000	0	30,400	1,036,600	62,000
305 Piara Waters (North) Sports 2011	1,160,000	0	55,100	1,104,900	75,000
307 Equestrian Club Facilities 2012	0	360,000	0	360,000	0
308 Armadale District Hall Upgrade 2012	0	735,000	0	735,000	0
309 Piara Waters (North) Sports 2012	0	731,000	0	731,000	0
311 Aquatic Centre Upgrade 2012	0	1,600,000	0	1,600,000	0
<u>Transport</u>					
290 ARA Projects 2008	166,314	0	19,000	147,314	11,800
293 Abbey Road Project 2008	650,000	0	0	650,000	40,600
297 Abbey Road Project 2010	4,552,800	0	0	4,552,800	260,900
301 Abbey Road Project 2011	3,000,000	0	0	3,000,000	155,000
310 Abbey Road Project 2012	0	5,290,000	0	5,290,000	0
	18,453,245	8,716,000	657,300	26,511,945	1,077,800

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

5 Information on Borrowings

c New Debentures	Budget Borrowing Amount	Term (Years)	Total Interest and Fees	Interest Rate	Budget Amount Used	Balance Remaining Unspent
307 Equestrian Facilities	360,000	5	80,000	7.5%	360,000	0
308 Armadale Hall Upgrade	735,000	5	170,000	7.5%	735,000	0
309 Piara Waters (North)	731,000	15	520,000	7.5%	731,000	0
310 Abbey Road Project	5,290,000	3	1,200,000	7.5%	5,290,000	0
311 Aquatic Centre Upgrade	1,600,000	20	1,540,000	7.5%	1,600,000	0
	8,716,000		3,510,000		8,716,000	0

* Loan 310 (Abbey Road Project) is an interest only loan.

d Unspent Debentures

There were no unspent debentures for the year ended 30 June 2011.

It is not anticipated that there will be any unspent debentures for the year ending 30 June 2012.

e Additional Debenture Information

All loan repayments will be financed by general-purpose revenue.

f Overdraft

The City does not anticipate using an overdraft during the 2011-2012 financial year, although a \$100,000 facility has been established with the City's bankers to assist with short-term liquidity requirements. A further provision to this is the permitted temporary increase to \$1,500,000 during the months of July through September if required. The City does not foresee the need to use these facilities. The balance at 1 July was \$nil and the forecasted balance at 30 June is also \$nil.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in financial institutions, are -			
<u>Abbey Road Link Project</u>			
<i>To be used to assist in funding the Abbey Road / Railway Avenue Link Road and Subdivision Project.</i>			
Opening Balance	0	0	2,207,200
Transfer to Reserve - Municipal Funds	355,000	2,207,200	0
Transfer to Reserve - Interest Earnings	0	0	155,000
Transfer from Reserve	0	0	(2,362,200)
	355,000	2,207,200	0
<u>Asset Renewal - Buildings</u>			
<i>To be used to assist in funding capital works on buildings thereby extending the useful economic life of such assets.</i>			
Opening Balance	58,492	58,478	61,900
Transfer to Reserve - Municipal Funds	0	(14)	145,000
Transfer to Reserve - Interest Earnings	2,400	3,436	3,000
Transfer from Reserve	0	0	0
	60,892	61,900	209,900
<u>Asset Renewal - Parks</u>			
<i>To be used to assist in funding capital works on parks thereby extending the useful economic life of such assets.</i>			
Opening Balance	58,492	58,478	61,900
Transfer to Reserve - Municipal Funds	0	(14)	145,000
Transfer to Reserve - Interest Earnings	2,400	3,436	3,000
Transfer from Reserve	0	0	0
	60,892	61,900	209,900
<u>Building Plant and Equipment</u>			
<i>To be used to assist in the maintenance and replacement of Plant and Equipment associated with Council's buildings.</i>			
Opening Balance	121,158	121,158	128,300
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	5,000	7,142	6,000
Transfer from Reserve	0	0	0
	126,158	128,300	134,300
<u>Champion Lakes Asset Renewal</u>			
<i>To be used to assist in the renewal of assets associated with the Champion Lakes Estate.</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	35,000	0	28,400
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	35,000	0	28,400
<u>Civic Precinct</u>			
<i>To be used to assist in research, planning, and redevelopment of the City's Civic Precinct.</i>			
Opening Balance	348,562	348,553	370,000
Transfer to Reserve - Municipal Funds	74,900	(9)	0
Transfer to Reserve - Interest Earnings	5,100	21,456	18,000
Transfer from Reserve	(142,000)	0	0
	286,562	370,000	388,000

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
<u>Computer Systems Technologies</u>			
<i>To be used to assist in funding the long-term renewal of Council's core computer systems.</i>			
Opening Balance	114,146	114,146	225,800
Transfer to Reserve - Municipal Funds	100,500	102,500	150,000
Transfer to Reserve - Interest Earnings	2,000	9,154	11,000
Transfer from Reserve	0	0	0
	216,646	225,800	386,800
<u>Crossover Contributions</u>			
<i>To be used to assist in funding the construction of Crossovers as a condition of approved building licences.</i>			
Opening Balance	53,575	53,559	55,000
Transfer to Reserve - Municipal Funds	0	(16)	0
Transfer to Reserve - Interest Earnings	1,800	3,440	2,000
Transfer from Reserve	0	(1,983)	0
	55,375	55,000	57,000
<u>Emergency Waste</u>			
<i>To be used to assist with the costs associated with storm damage clean-up, collections and disposal.</i>			
Opening Balance	173,178	173,168	183,300
Transfer to Reserve - Municipal Funds	0	(10)	0
Transfer to Reserve - Interest Earnings	7,000	10,142	9,000
Transfer from Reserve	0	0	0
	180,178	183,300	192,300
<u>Employee Provisions</u>			
<i>To be used to cash-back the employees' sick, annual and long-service leave entitlements liability.</i>			
Opening Balance	4,295,242	4,295,242	5,053,950
Transfer to Reserve - Municipal Funds	0	507,800	200,000
Transfer to Reserve - Interest Earnings	156,400	250,909	250,000
Transfer from Reserve	0	0	0
	4,451,642	5,053,950	5,503,950
<u>Freehold Sales Capital Works</u>			
<i>To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	7,706	7,702	120,900
Transfer to Reserve - Municipal Funds	371,900	106,359	405,000
Transfer to Reserve - Interest Earnings	13,500	6,839	6,000
Transfer from Reserve	0	0	0
	393,106	120,900	531,900
<u>Future Community Facilities</u>			
<i>To be used to assist in the research, planning and construction of future Community Facilities.</i>			
Opening Balance	624,948	624,936	661,500
Transfer to Reserve - Municipal Funds	0	(11)	0
Transfer to Reserve - Interest Earnings	26,100	36,575	33,000
Transfer from Reserve	(160,000)	0	(20,000)
	491,048	661,500	674,500

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
<u>Future Project Funding</u>			
<i>To be used to fund future projects considered in excess of Council's normal funding capacity..</i>			
Opening Balance	2,539,284	2,539,284	6,531,500
Transfer to Reserve - Municipal Funds	200,000	3,832,700	420,000
Transfer to Reserve - Interest Earnings	102,100	159,516	230,000
Transfer from Reserve	0	0	(2,560,500)
	2,841,384	6,531,500	4,621,000
<u>Future Recreation Facilities</u>			
<i>To be used to assist in the research, planning and construction of future recreation facilities.</i>			
Opening Balance	170,055	170,050	180,000
Transfer to Reserve - Municipal Funds	(200)	(5)	0
Transfer to Reserve - Interest Earnings	7,100	9,955	9,000
Transfer from Reserve	0	0	0
	176,955	180,000	189,000
<u>History of the District</u>			
<i>To be used to assist in the future rewrite and publication of the History of the District.</i>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	100,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	0	0	100,000
<u>Land Acquisition</u>			
<i>To be used to assist in future acquisitions of land for Council investment or works requirement.</i>			
Opening Balance	359,805	359,805	380,900
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	15,100	21,095	19,000
Transfer from Reserve	0	0	0
	374,905	380,900	399,900
<u>Mobile Bin Program</u>			
<i>To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.</i>			
Opening Balance	1,530,605	1,530,605	1,620,200
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	64,700	89,595	81,000
Transfer from Reserve	0	0	0
	1,595,305	1,620,200	1,701,200
<u>North Forrestdale DCP 3</u>			
<i>To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.</i>			
Opening Balance	8,799,725	8,799,725	12,765,800
Transfer to Reserve - Municipal Funds	0	3,453,888	0
Transfer to Reserve - Interest Earnings	210,000	512,187	638,000
Transfer from Reserve	0	0	(6,001,800)
	9,009,725	12,765,800	7,402,000

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
<u>North Forrestdale SAR Asset Renewal</u>			
<i>To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.</i>			
Opening Balance	232,807	232,807	643,000
Transfer to Reserve - Municipal Funds	405,900	381,941	441,700
Transfer to Reserve - Interest Earnings	9,300	28,252	32,000
Transfer from Reserve	0	0	0
	648,007	643,000	1,116,700
<u>Plant and Machinery</u>			
<i>To be used to assist in the replacement of Council's Plant and Machinery requirements.</i>			
Opening Balance	1,353,918	1,353,918	1,752,200
Transfer to Reserve - Municipal Funds	1,524,400	1,507,900	1,583,300
Transfer to Reserve - Interest Earnings	93,900	84,484	87,000
Transfer from Reserve	(1,872,200)	(1,194,102)	(2,167,300)
	1,100,018	1,752,200	1,255,200
<u>Portable Long Service Leave</u>			
<i>To be used to assist in financing Council's Portable Long Service Leave liability to other Councils..</i>			
Opening Balance	156,487	156,487	207,300
Transfer to Reserve - Municipal Funds	0	41,665	0
Transfer to Reserve - Interest Earnings	6,100	9,148	10,000
Transfer from Reserve	0	0	0
	162,587	207,300	217,300
<u>Revolving Energy</u>			
<i>To be used to assist in establishing energy efficient management techniques and practices.</i>			
Opening Balance	101,348	101,334	81,800
Transfer to Reserve - Municipal Funds	0	(14)	0
Transfer to Reserve - Interest Earnings	4,100	5,943	4,000
Transfer from Reserve	0	(25,463)	0
	105,448	81,800	85,800
<u>Strategic Asset Investments</u>			
<i>To be used to fund the acquisition of strategic investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	1,095,552	1,095,552	1,423,600
Transfer to Reserve - Municipal Funds	866,000	248,182	945,200
Transfer to Reserve - Interest Earnings	74,500	79,866	71,000
Transfer from Reserve	0	0	0
	2,036,052	1,423,600	2,439,800
<u>Waste Management</u>			
<i>To be used to assist in the management and future provisioning of Council's Waste Management Sites.</i>			
Opening Balance	3,220,774	3,220,774	3,737,800
Transfer to Reserve - Municipal Funds	155,300	320,791	600,000
Transfer to Reserve - Interest Earnings	135,000	196,235	187,000
Transfer from Reserve	0	0	0
	3,511,074	3,737,800	4,524,800

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
<u>Workers Compensation</u>			
<i>To be used to assist in covering any workers' compensation liability claims in excess of Council's normal funding capacity..</i>			
Opening Balance	404,982	404,982	428,700
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	17,300	23,718	21,000
Transfer from Reserve	0	0	0
	422,282	428,700	449,700
<u>Works Contributions</u>			
<i>To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.</i>			
Opening Balance	492,700	492,687	524,100
Transfer to Reserve - Municipal Funds	0	2,442	0
Transfer to Reserve - Interest Earnings	18,100	28,970	26,000
Transfer from Reserve	0	0	0
	510,800	524,100	550,100
Total			
Opening Balance	26,313,541	26,313,430	39,406,650
Transfer to Reserve - Municipal Funds	4,088,700	12,713,275	5,163,600
Transfer to Reserve - Interest Earnings	979,000	1,601,493	1,911,000
Transfer from Reserve	(2,174,200)	(1,221,548)	(13,111,800)
Closing Balance	29,207,041	39,406,650	33,369,450

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
Summary of Reserve Transfers			
<u>Transfers to Reserve</u>			
Abbey Road Link Project	355,000	2,207,200	155,000
Asset Renewal - Buildings	2,400	3,422	148,000
Asset Renewal - Parks	2,400	3,422	148,000
Building Plant and Equipment	5,000	7,142	6,000
Champion Lakes Asset Renewal	35,000	0	28,400
Civic Precinct	80,000	21,447	18,000
Computer Systems Technologies	102,500	111,654	161,000
Crossover Contributions	1,800	3,424	2,000
Emergency Waste	7,000	10,132	9,000
Employee Provisions	156,400	758,708	450,000
Freehold Sales Capital Works	385,400	113,198	411,000
Future Community Facilities	26,100	36,564	33,000
Future Project Funding	302,100	3,992,216	650,000
Future Recreation Facilities	6,900	9,950	9,000
History of the District	0	0	100,000
Land Acquisition	15,100	21,095	19,000
Mobile Bin Program	64,700	89,595	81,000
North Forrestdale DCP 3	210,000	3,966,075	638,000
North Forrestdale SAR Asset Renewal	415,200	410,193	473,700
Plant and Machinery	1,618,300	1,592,384	1,670,300
Portable Long Service Leave	6,100	50,813	10,000
Revolving Energy	4,100	5,929	4,000
Strategic Asset Investments	940,500	328,048	1,016,200
Waste Management	290,300	517,026	787,000
Workers Compensation	17,300	23,718	21,000
Works Contributions	18,100	31,413	26,000
	5,067,700	14,314,768	7,074,600

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
6 Reserves			
Summary of Reserve Transfers			
<u>Transfers from Reserve</u>			
Abbey Road Link Project	0	0	(2,362,200)
Asset Renewal - Buildings	0	0	0
Asset Renewal - Parks	0	0	0
Building Plant and Equipment	0	0	0
Champion Lakes Asset Renewal	0	0	0
Civic Precinct	(142,000)	0	0
Computer Systems Technologies	0	0	0
Crossover Contributions	0	(1,983)	0
Emergency Waste	0	0	0
Employee Provisions	0	0	0
Freehold Sales Capital Works	0	0	0
Future Community Facilities	(160,000)	0	(20,000)
Future Project Funding	0	0	(2,560,500)
Future Recreation Facilities	0	0	0
History of the District	0	0	0
Land Acquisition	0	0	0
Mobile Bin Program	0	0	0
North Forrestdale DCP 3	0	0	(6,001,800)
North Forrestdale SAR Asset Renewal	0	0	0
Plant and Machinery	(1,872,200)	(1,194,102)	(2,167,300)
Portable Long Service Leave	0	0	0
Revolving Energy	0	(25,463)	0
Strategic Asset Investments	0	0	0
Waste Management	0	0	0
Workers Compensation	0	0	0
Works Contributions	0	0	0
	(2,174,200)	(1,221,548)	(13,111,800)

Asset Revaluation Reserve

The City revalues assets from time-to-time. Asset revaluations are non-cash transactions and, as such, do not affect this Budget.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
7 Net Current Assets			
<u>Current Assets</u>			
Cash - Unrestricted	3,550,000	15,953,127	2,500,000
Cash - Reserves	29,207,041	39,406,650	33,369,450
Receivables and Accruals	3,360,803	5,781,812	5,000,000
Inventories	96,735	70,727	100,000
	36,214,579	61,212,317	40,969,450
<u>Less Current Liabilities</u>			
Creditors and Accruals	(7,007,538)	(6,946,094)	(7,600,000)
Interest Bearing Liabilities	(274,236)	(650,595)	(800,000)
Provisions	(4,300,000)	(5,053,951)	(5,503,951)
	(11,581,774)	(12,650,640)	(13,903,951)
<u>Net Current Asset Position</u>	24,632,805	48,561,677	27,065,499
<u>Add</u>			
Interest Bearing Liabilities	274,236	650,595	800,000
Provisions	4,300,000	5,053,951	5,503,951
<u>Less</u>			
Cash - Reserves	(29,207,041)	(39,406,650)	(33,369,450)
<u>Estimated Surplus / (Deficit) Carried Forward</u>	0	14,859,573	0

The 2010-2011 actual estimated surplus / (deficit) carried forward represents the position at 1 July 2011.

The 2011-2012 budget estimated surplus / (deficit) carried forward represents the position at 30 June 2012.

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

8 Rating Information

Rating - An Overview

The rating system is the means by which the City is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively. Throughout Australia, rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

Dual Rating

The two types of property valuation systems available for the purposes of rating are Unimproved Valuations (UVs) and Gross Rental Valuations (GRVs). Both types of property valuations are supplied to the City by Landgate (formerly the Valuer General's Office) in Perth. It is generally accepted that the most equitable distribution of rates is achieved when Gross Rental Valuations are applied in non-rural areas and Unimproved Valuations are applied in rural areas. Dual rating was first introduced by the City in the 1985-1986 Financial Year.

Minimum Payments

In accordance with Section 6.35 of the Local Government Act 1995, a local government may impose on rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land. The City applies minimum payments to each of the GRV and UV areas (\$875 and \$1,050 respectively) to ensure that all property owners contribute an equitable amount of rates towards the provision of the City's maintenance of facilities and services provided.

Differential Rating

In accordance with Section 6.33 of the Local Government Act 1995, a local government may impose differential general rates according to any, or a combination, of the following characteristics -

- ◆ The purpose for which the land is zoned under a town planning scheme.
- ◆ The predominant purpose for which the land is held or used, as determined by the local government.
- ◆ Whether or not the land is vacant land.

For the first time since 2004-2005, the City is imposing differential general rates in the gross rental value area of the City according to whether or not the land is vacant land. The differential rate serves to promote the development of all properties to their full potential and, additionally, to reduce what would be considered an otherwise unfair shift in rates onto improved properties as a consequence of the recent revaluation of land values.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

8 Rating Information

	Rate in \$ / Minimum	Property Numbers	Rateable Value \$	2011-2012 Rate Budget \$	2011-2012 Interim Budget \$	2011-2012 Total Budget \$
General Rate						
<u>Gross Rental Value</u>						
Vacant (Differential)	13.1670	985	25,132,360	3,309,150	0	3,309,150
<u>Gross Rental Value</u>						
Improved (Differential)	7.9600	20,036	350,584,265	27,906,500	625,300	28,531,800
<u>Unimproved Value</u>						
General Rate	0.3538	148	236,952,500	838,350	0	838,350
Sub-Total		21,169	612,669,125	32,054,000	625,300	32,679,300
Minimum Rates						
<u>Gross Rental Value</u>						
Vacant (Differential)	\$875	1,791	8,277,723	1,567,125	0	1,567,125
<u>Gross Rental Value</u>						
Improved (Differential)	\$875	4,095	40,419,356	3,583,125	0	3,583,125
<u>Unimproved Value</u>						
General Minimum	\$1,050	17	3,657,425	17,850	0	17,850
Sub-Total		5,903	52,354,504	5,168,100	0	5,168,100
Specified Area Rates						
<u>Refer Note 9</u>						601,200
Discounts and Waivers						
<u>Refer Note 12</u>						0
Total		27,072	665,023,629	37,222,100	625,300	38,448,600

The general rates detailed above have been determined by Council to meet the deficiency between budgeted expenditures and revenues (refer to Rates Setting Statement). In determining the rates, Council has taken into account any increase in rating over the level adopted in the previous year.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

9 Specified Area Rates

The 2011-2012 Budget provides for the imposition of 6 separate Specified Area Rates, the purpose of which is to enhance the amenity of selected Specified Areas by way of increased and improved service levels.

The values outstanding at the end of the previous financial year, representing an overspend, were considered immaterial and therefore no adjustments have been made in the 2011-2012 Financial Year to account for this overspend.

The Specified Area Rates are described and explained in more detail as follows -

Townscape Amenity Service Specified Area A - Armadale Town Centre

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ◆ Litter control including pick up and bin emptying
- ◆ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ◆ High pressure water cleaning as required
- ◆ Street garden maintenance to ensure a high level of presentation
- ◆ General maintenance of street furniture and facilities including seats, bins and signs
- ◆ Weed control spraying (herbicide) along footpaths, kerbs and gutters

Rate in the \$

The rate in the \$ to be applied is 0.373 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area A - Armadale Town Centre

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 90 affected properties within the specified area is \$27,601,663.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	98,600	98,702	103,000
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	98,600	98,702	103,000
Less			
Estimated Service Costs	(98,600)	(98,754)	(103,000)
Transfer to Reserve	0	0	0
	(98,600)	(98,754)	(103,000)
Estimated Balance as at 30 June	0	(52)	0

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

9 Specified Area Rates

Townscape Amenity Service Specified Area B - Kelmscott Town Centre

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ◆ Litter control including pick up and bin emptying
- ◆ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ◆ High pressure water cleaning as required
- ◆ Street garden maintenance to ensure a high level of presentation
- ◆ General maintenance of street furniture and facilities including seats, bins and signs
- ◆ Weed control spraying (herbicide) along footpaths, kerbs and gutters
- ◆ Sweeping of kerbs, gutters and footpaths

Rate in the \$

The rate in the \$ to be applied is 1.020 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



SPECIFIED RATE AREA B

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area B - Kelmscott Town Centre

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 94 affected properties within the specified area is \$6,732,138.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	65,700	65,694	68,700
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	65,700	65,694	68,700
Less			
Estimated Service Costs	(65,700)	(65,721)	(68,700)
Transfer to Reserve	0	0	0
	(65,700)	(65,721)	(68,700)
Estimated Balance as at 30 June	0	(26)	0

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

9 Specified Area Rates

Townscape Amenity Service Specified Area C - Kelmscott Industrial Area

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.184 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area C - Kelmscott Industrial Area

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 331 affected properties within the specified area is \$9,292,259.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	16,400	16,385	17,100
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	16,400	16,385	17,100
Less			
Estimated Service Costs	(16,400)	(18,880)	(17,100)
Transfer to Reserve	0	0	0
	(16,400)	(18,880)	(17,100)
Estimated Balance as at 30 June	0	(2,495)	0

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area D - South Armadale Industrial Area

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.429 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area D - South Armadale Industrial Area

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 128 affected properties within the specified area is \$4,568,147.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	18,800	18,795	19,600
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	18,800	18,795	19,600
Less			
Estimated Service Costs	(18,800)	(18,869)	(19,600)
Transfer to Reserve	0	0	0
	(18,800)	(18,869)	(19,600)
Estimated Balance as at 30 June	0	(74)	0

Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012

9 Specified Area Rates

Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

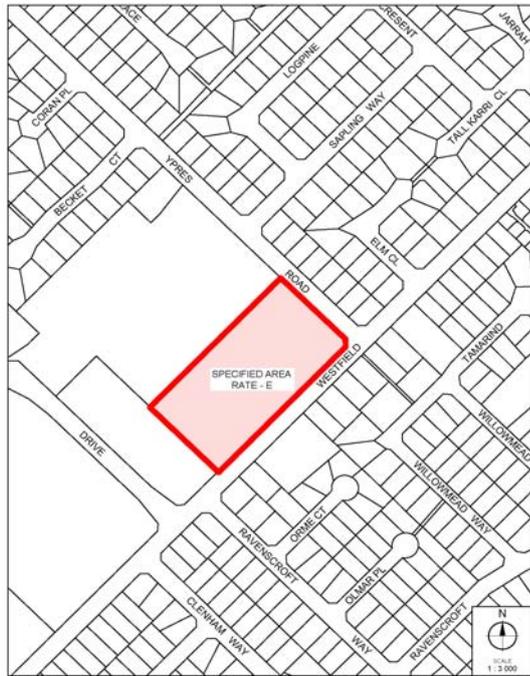
The rate in the \$ to be applied is 0.784 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



SPECIFIED RATE AREA E



SPECIFIED RATE AREA E

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)



Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 6 affected properties within the specified area is \$2,485,740.

*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Townscape Amenity Service Specified Area E - Shopping Areas (Westfield, Roleystone and Champion Drive)

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	24,900	24,895	19,500
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	24,900	24,895	19,500
Less			
Estimated Service Costs	(24,900)	(24,897)	(19,500)
Transfer to Reserve	0	0	0
	(24,900)	(24,897)	(19,500)
Estimated Balance as at 30 June	0	(2)	0

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

9 Specified Area Rates

Residential Estates Specified Area F - North Forrestdale Amenity Service

The purpose of this specified area rate is to maintain and enhance the public open space (POS) amenity of selected new residential estates in the North Forrestdale area of the City by way of increased and improved service levels in comparison to POS service levels provided throughout the remainder of the City. The service to be provided and funded by the specified area rate will generally entail increased levels of maintenance, operations and renewals in these specified POS areas.

Purpose of the Rate

To meet the additional maintenance, operational and renewal costs of provided increased service levels in POS areas, including, but not limited to -

- ◆ Turf surfaces
- ◆ Garden beds
- ◆ Park infrastructure
- ◆ Irrigation systems
- ◆ Park lighting
- ◆ Collection of litter
- ◆ Contract management

Rate in the \$

The rate in the \$ to be applied is 0.988 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



*Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012*

9 Specified Area Rates

Residential Estates Specified Area F - North Forrestdale Amenity Service

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 2,272 affected properties within the specified area is \$37,781,690.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	362,100	371,076	373,300
Interim Rates	0	0	0
Back Rates	0	0	0
Interest Earnings	9,300	28,252	32,000
Transfer from Reserve	0	0	0
Council Funded Portion	353,800	382,004	472,400
	725,200	781,332	877,700
Less			
Estimated Service Costs	(310,000)	(371,139)	(404,000)
Estimated Renewal Costs	0	0	0
Transfer to Reserve	(415,200)	(410,193)	(473,700)
	(725,200)	(781,332)	(877,700)
Estimated Balance as at 30 June	0	0	0

10 Service Charges

Council did not levy any Service Charges in 2010-2011, nor are any budgeted to be levied in 2011-2012.

As such, no transfer to, or from, Reserve Accounts will occur.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
11 Fees and Charges			
General Purpose Funding	374,600	395,929	516,400
Governance	4,100	4,846	4,100
Law, Order and Public Safety	426,400	389,399	433,100
Health	116,700	120,544	124,500
Education and Welfare	4,400	5,540	5,500
Community Amenities	7,939,800	7,886,218	8,796,800
Recreation and Culture	1,031,500	1,100,436	1,175,300
Transport	433,500	995,409	602,500
Economic Services	1,313,100	1,211,525	1,371,600
Other Property and Services	239,700	209,937	258,300
	11,883,800	12,319,782	13,288,100

12 Rate Payment Discounts, Waivers and Concessions

No discounts for early payment of rates, fees or charges will be offered in the 2011-2012 Financial Year.

Five payment incentives will be offered this year. The first incentive is 3 prizes each of \$2,100 provided by the City of Armadale. The second incentive is 1 prize of \$1,500 provided by Westpac. The third incentive is 2 prizes each of \$500 provided by Bendigo Bank. The fourth incentive is 4 prizes of \$1,050 to those ratepayers currently using, or opting to use, Council's "Smarter Way To Pay" yearly direct debit payment method. Incentive prize conditions apply.

13 Interest Charges and Instalments

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is budgeted that this will generate \$145,000. Separate option plans will be available to ratepayers for payment of their rates.

Option 1 - Full Amount

Full amount of rates and charges including any arrears to be paid on or before 30 September 2011 or 35 days after the date of service appearing on the rate notice, whichever is the later.

Option 2 - Two Instalments

First instalment is to be received on or before 30 September 2011 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 50% of the current rates and charges. The second instalment is due on or before 30 January 2012 or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$10.00 for the instalment payment made after 30 September 2011 or 35 days after the date of service appearing on the rate notice.

Option 3 - Four Instalments

First instalment is to be received on or before 30 September 2011 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 25% of the current rates and charges. The second, third and fourth instalments are due on or before 30 November 2011, 30 January 2012 and 30 March 2012 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The costs of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$10.00 for each instalment payment made after 30 September 2011 or 35 days after the date of service appearing on the rate notice (i.e. \$30.00 for Option 3).

Revenue from Options

The total revenue from the imposition of the instalment interest and administration fees, as explained above, is budgeted at \$327,600, and is made up as follows:

Instalment Arrangement Fees	177,600
Instalment Interest	150,000
	327,600

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
14 Councillors' Fees, Allowances and Reimbursements			
As per the Local Government Act 1995, the following fees, allowances and reimbursements are to be provided to Councillors:			
<u>Annual Attendance Fees</u>			
Mayor	14,000	14,000	14,000
Councillors	91,000	91,000	91,000
<u>Annual Local Government Allowance</u>			
Mayor	60,000	60,000	60,000
Deputy Mayor	15,000	15,000	15,000
<u>Telecommunications Allowance</u>			
Councillors	27,200	27,160	28,400
<u>Information Technology Allowance</u>			
Councillors	14,000	14,000	14,000
<u>Travelling Reimbursement</u>			
Councillors	12,000	12,060	12,100
<u>Communications Reimbursement</u>			
Councillors	13,500	12,439	14,100
<u>Child Minding Reimbursement</u>			
Councillors	3,200	3,120	3,200
<u>Vehicle Operation</u>			
Mayor	8,300	8,299	8,600
	258,200	257,078	260,400

Notes

- The Annual Attendance Fees of \$14,000 and \$7,000 are set within the prescribed limits.
- The Annual Local Government Allowance for the Mayor's position is within the prescribed limit of 0.002 of operating revenue or \$60,000, whichever is less.
- The Annual Local Government Allowance for the Deputy Mayor's position is set within the prescribed limit of 25% of the allowance of the Mayor's position.
- The proposed Telecommunications Allowance of \$2,030 per annum / per Councillor includes a 4.5% increase, and is less than the maximum prescribed of \$2,400 per annum / per Councillor.
- The proposed Information Technology Allowance of \$1,000 per annum / per Councillor is set within the prescribed limit.
- The proposed Travelling Reimbursement estimate of \$12,100 is based on kilometres travelled in the course of Councillor duties multiplied by an agreed mileage rate.
- The proposed Communications Reimbursement of \$1,010 per annum / per Councillor includes a 4.5% increase and is administered in accordance with Council Policy and Management Practice.
- The proposed Child Minding Reimbursement rate, of \$20 per hour, is as prescribed.
- The vehicle for the Mayor's position is to be provided in accordance with Council Policy and Management Practice with Council to be reimbursed for any private use of this vehicle.

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

	2010-2011 Budget \$	2010-2011 Actual \$	2011-2012 Budget \$
15 Notes to the Cash Flow Statement			
a Reconciliation of Cash			
For the purpose of the Statement of Cash Flows, cash includes cash-on-hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:			
Cash - Unrestricted	3,550,000	15,953,127	2,500,000
Cash - Restricted	29,207,041	39,406,650	33,369,450
	32,757,041	55,359,777	35,869,450
The following restrictions have been imposed by regulation or other imposed requirements:			
<u>Reserves</u>			
As per Note 6 of this Budget Document	29,207,041	39,406,650	33,369,450
<u>Restricted Funds</u>			
Sundry Deposits and Bonds	0	0	0
	29,207,041	39,406,650	33,369,450
b Reconciliation of Net Cash Provided by Operating Activities to Net Result			
Net Result	16,322,385	13,885,799	12,258,127
Depreciation	10,230,000	10,287,729	10,801,000
(Increase) / Decrease in Receivables	2,307,400	(168,083)	(10,873)
(Profit) / Loss on Sale of Assets	(539,900)	(1,963,896)	(134,600)
(Increase) / Decrease in Inventories	1,500	31,862	(29,273)
Increase / (Decrease) in Payables and Provisions	513,634	1,077,692	1,446,591
Grants for Asset Development	(18,982,800)	(7,802,844)	(15,216,700)
Net Cash from Operating Activities	9,852,219	15,348,259	9,114,272
c Undrawn Borrowing Facilities			
<u>Credit Standby Arrangements</u>			
Bank Overdraft Limit	100,000	100,000	100,000
Bank Overdraft at Balance Date	0	0	0
Total Amount of Credit Unused	100,000	100,000	100,000
<u>Loan Facilities</u>			
Loan Facilities in use at Balance Date	18,427,014	18,453,245	26,511,945
Unused Loan Facilities at Balance Date	0	0	0
Total Loan Facilities	18,427,014	18,453,245	26,511,945

**Notes to, and forming part of, the Annual Budget
For the year ending 30 June 2012**

16 Trust Funds

Estimated movement in funds held over which the City has no control, and that are not included in the financial statements, are as follows:

Particulars	Balance at 1 July 2011	Estimated Interest Received	Estimated Amounts Received	Estimated Amounts Paid	Estimated Balance 30 July 2012
Rates in Suspense	37,413	1,600	0	0	39,013
Town Planning Bonds	351,362	15,800	0	0	367,162
SEMACC Lease Liability	10,525	400	0	0	10,925
Cash in Lieu of Footpaths	201,284	9,000	0	0	210,284
POS - Precinct A - Westfield	352,719	15,800	0	0	368,519
POS - Precinct B - Seville Grove	653,373	29,400	140,000	0	822,773
POS - Precinct C - West Armadale	632,012	28,388	0	(660,400)	0
POS - Precinct D - South Armadale	39,020	1,680	0	(40,700)	(0)
POS - Precinct F - Clifton Hills	221,336	9,900	0	0	231,236
POS - Precinct G - Creyk	469,733	21,100	0	0	490,833
POS - Precinct H - Mount Nasura	0	0	588,000	0	588,000
POS - Precinct I - Roleystone	544,779	24,500	0	(297,925)	271,354
POS - Precinct M - Palomino	56,241	2,500	0	0	58,741
POS - Regional Recreation Infrastructure	1,867,493	84,000	312,000	0	2,263,493
Cash in Lieu - POS - A14 Plan	2,029,773	91,300	0	0	2,121,073
Cash in Lieu - POS - Jarrah	83,872	3,700	0	(82,075)	5,497
Cash in Lieu - POS - Minnowarra	7,900	300	0	0	8,200
Cash in Lieu - POS - Neerigen	324,586	14,614	0	(339,200)	0
Cash in Lieu - POS - River	15,890	700	0	0	16,590
Cash in Lieu - POS - Lake	797,517	35,800	0	0	833,317
Cash in Lieu - POS - Heron	124,794	5,600	0	0	130,394
Cash in Lieu - POS - Agreements	82,033	3,600	0	0	85,633
Cash in Lieu - POS - Strategy North	88,527	3,900	0	0	92,427
Contractors Deposits	6,672,245	300,200	0	0	6,972,445
Hall and Key Deposits	72,108	3,200	0	0	75,308
Kerb Deposits	1,131,906	50,900	0	0	1,182,806
Total	16,868,441	757,882	1,040,000	(1,420,300)	17,246,023

17 Major Land Transactions

It is anticipated that the City will transact Major Land Transactions in the 2011-2012 Financial Year.

These anticipated transactions will be undertaken in accordance with the requirements of Section 3.59 of the Local Government Act 1995 which, amongst other matters, require Business Plans to be prepared and made available to the public for inspection and / or submission purposes.

At this stage Council is still considering which of its land holdings will be the subject of the transactions.

Council has budgeted the following revenues from Land Transactions (net of taxes):

Freehold Land	1,355,000
Public Open Space Land	1,040,000
	<u>2,395,000</u>

18 Trading Undertakings and Major Trading Undertakings

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2011-2012 Financial Year.

Schedule of Fees and Charges For the year ended 30 June 2012

The following pages outline the fees and charges set by Council for the 2011-2012 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of Fees and Charges) and 6.17 (Setting the Level of Fees and Charges) of the Local Government Act 1995 (as amended).

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative supplier.

The recommended fees aim to maintain affordable access to Council facilities and services. Fees and charges will need to increase each year in order to recover the increased cost of doing business - as consideration to those dot points above is measured and considered. Further reviews of management practices and the service levels provided by the City may have an impact on fees and charges in the future.

Much of the City's current schedule of Planning fees and charges have been established under the Town Planning (Local Government Planning Fees) Amendment Regulations 2007 and Planning and Development Regulations 2009.

In the following pages an asterisk (*) denotes the fees and charges that are prescribed by legislation.

Those fees denoted with a hash symbol (#) are quoted fees that may be subject to variation by the City where additional work is required to be undertaken that was not outlined and included in the original fee.

The term "POA" refers to those fees and charges that need to be Priced on Application and cannot be readily set.

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Governance				
Property Enquiry Fees				
Per enquiry for written confirmation of orders	73.00	77.00	-	77.00
Per enquiry for statement of rates	22.00	23.00	-	23.00
Per enquiry for combined statement and confirmation	95.00	100.00	-	100.00
Per enquiry for rates advice – current year	22.00	23.00	-	23.00
Per enquiry for rates advice – current and previous years	44.00	46.00	-	46.00
Standard Instalment Charge				
Per instalment for 2nd, 3rd and 4th instalment	9.00	10.00	-	10.00
Debt Recovery Fees				
Administration charge	60.00	63.00	-	63.00
Special Arrangement Charge				
Per assessment	40.00	42.00	-	42.00
Dishonour fee per dishonour	7.00	7.00	-	7.00
Freedom of Information *				
Application fee	30.00	30.00	-	30.00
Per hour charge for staff dealing with application	30.00	30.00	-	30.00
Per hour charge for supervised access	30.00	30.00	-	30.00
Per hour charge for staff photocopying information	30.00	30.00	-	30.00
Per copy charge for photocopying	0.20	0.20	-	0.20
Delivery, packaging and postage	At Cost	At Cost	-	At Cost
Sale of Council Minutes / Agendas				
Photocopying / printing per page	0.00	0.18	0.02	0.20
Delivery, packaging and postage	5.30	5.09	0.51	5.60
Photocopying / Printing				
Per page A4 (black and white)	0.20	0.18	0.02	0.20
Per page A3 (black and white)	0.40	0.36	0.04	0.40
Per page A4 (colour)	0.40	0.36	0.04	0.40
Per page A3 (colour)	0.80	0.73	0.07	0.80
Public Trading Permit				
Per annum per licence, PLUS	50.00	50.00	-	50.00
Daily additional charge on issue and renewal, OR	15.00	15.00	-	15.00
Weekly additional charge on issue and renewal, OR	75.00	75.00	-	75.00
Monthly additional charge on issue and renewal, OR	150.00	150.00	-	150.00
Annual additional charge on issue and renewal	500.00	500.00	-	500.00
1-2 days per week (member of authorised market) - annual additional charge on issue and renewal	250.00	250.00	-	250.00
History Books				
Settlement to City - Soft bound		50.00	5.00	55.00
Settlement to City - Hard bound		80.00	8.00	88.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Law, Order and Public Safety				
Dog Fees and Licences *				
Inspection of register	1.00	1.00	-	1.00
Certified copy of register entry	1.00	1.00	-	1.00
Annual registration for unsterilised dog	30.00	30.00	-	30.00
Annual registration for sterilised dog	10.00	10.00	-	10.00
Three years registration for unsterilised dog	75.00	75.00	-	75.00
Three years registration for sterilised dog	18.00	18.00	-	18.00
Guide dog registration	0.00	0.00	-	0.00
Emergency services tracker dog registration	1.00	1.00	-	1.00
Dog used for droving or tending stock	25% of fee			25% of fee
Pensioner concession as defined	50% of fee			50% of fee
Dogs in an approved kennel per establishment	130.00	130.00	-	130.00
Keeping more than two dogs application fee	80.00	90.00	-	90.00
Inspection of property (Dangerous Dogs legislation)	50.00	50.00	-	50.00
Fines and Penalties – Dogs *				
As per the Dog Act 1976 (as amended)				
Kennel Licences				
Licences per annum	65.00	63.64	6.36	70.00
Dog Pound Fees				
Seizure or impounding of dog	80.00	80.00	-	80.00
Maintenance and sustenance of dog per day	12.00	10.91	1.09	12.00
Destruction of dog	80.00	72.73	7.27	80.00
Sale of unclaimed impounded dog	200.00	181.82	18.18	200.00
Vaccination 1st injection	44.00	43.64	4.36	48.00
Single Cremation				
Small animal under 20kg	140.00	127.27	12.73	140.00
Medium animal 21kg – 40kg	150.00	163.64	16.36	180.00
Large animals 41kg – 60kg	200.00	200.00	20.00	220.00
All other animals	POA	90.91	9.09	100.00
Animal Disposal Fees – Registered Vets				
Disposal of an animal per kg		1.36	0.14	1.50
Other uses not related to animal disposal per hour	POA	90.91	9.09	100.00
Animal Disposal Fees – Councils and Non-Profit Organisations				
Disposal of animal per kilogram		1.36	0.14	1.50
Other uses not related to animal disposal per hour	POA	90.91	9.09	100.00
Animal Disposal Fees – Commercial Organisations				
Disposal of an animal per kilogram		1.36	0.14	1.50
Special disposal of animals per hour	POA	90.91	9.09	100.00
Other uses not related to animal disposal per hour	POA	90.91	9.09	100.00
Stock Pound Fees – Horses, Mules, Donkeys and Camels				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	80.00
Pound fees per head first day	35.00	35.00	-	35.00
Pound fees per head subsequent days	15.00	15.00	-	15.00
Sustenance per day	25.00	22.73	2.27	25.00

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Law, Order and Public Safety				
Stock Pound Fees – Oxen, Cows, Steers, Heifers and Pigs				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	80.00
Pound fees per head first day	35.00	35.00	-	35.00
Pound fees per head subsequent days	15.00	15.00	-	15.00
Sustenance per day	25.00	22.73	2.27	25.00
Stock Pound Fees – Sheep, Lambs and Goats				
Ranger fees per hour between 8am and 6pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8am to 6pm	80.00	80.00	-	80.00
Pound fees per head first day	35.00	35.00	-	35.00
Pound fees per head subsequent days	15.00	15.00	-	15.00
Sustenance per day	25.00	22.73	2.27	25.00
Fines and Penalties – Fire Control *				
As per the Bush Fires Act 1954 (as amended)				
As per the Bush Fires Regulations 1954 (as amended)				
Administration fee	75.00	109.09	10.91	120.00
Illegal Signs – Activities and Trading in Public Place				
Impounding fee	55.00	55.00	-	55.00
Storage fee (per day after 5 working days)	5.00	4.55	0.45	5.00
Fines and Penalties – Parking *				
As per City of Armadale Parking Local Laws (as amended)				
As per the Parking for Disabled Regulations (as amended)				
Obstructing vehicle impounding fee	90.00	90.00	-	90.00
Obstructing vehicle towing fee	110.00	100.00	10.00	110.00
Storage fee (per day after 5 working days)	10.00	9.09	0.91	10.00
Fines and Penalties – Litter *				
As per the Litter Act 1979 (as amended)				
Fines and Penalties – Off Road Vehicles *				
As per the Control of Vehicles Act 1978 (as amended)				
Off Road Vehicle impoundment fee	90.00	90.00	-	90.00
Storage fee (per day after 5 working days)	10.00	9.09	0.91	10.00
Shopping Trolleys – Activities and Trading in Public Place				
Impounding fee	55.00	50.00	5.00	55.00
Storage fee (per day after 5 working days)	5.00	4.55	0.45	5.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Health				
Offensive Trade Licences *				
Poultry farming per annum	278.00	285.00	-	285.00
Poultry processing per annum	278.00	285.00	-	285.00
Environment, Animals and Nuisance Local Law Permits				
Keeping farm animals	180.00	188.00	-	188.00
Keeping bees	180.00	188.00	-	188.00
Keeping certain birds	180.00	188.00	-	188.00
Food Business Risk Assessment Inspection Fees				
High / Medium risk paid before 30 June	345.00	390.00	-	390.00
Low risk paid before 30 June	175.00	270.00	-	270.00
High / Medium risk paid after 30 June	379.00	429.00	-	429.00
Low risk paid after 30 June	192.00	297.00	-	297.00
Food Business Notification / Registration Fees				
Food business registration	150.00	157.00	-	157.00
Food business notification	50.00	52.00	-	52.00
Change of ownership	50.00	52.00	-	52.00
Lodging House Licences				
Premises registration before 30 June	234.00	270.00	-	270.00
Premises registration after 30 June	256.00	297.00	-	297.00
Caravan Park Licences *				
Licence fees - minimum	200.00	200.00	-	200.00
Fee per long stay site	6.00	6.00	-	6.00
Fee per short stay site	6.00	6.00	-	6.00
Fee per campsite	3.00	3.00	-	3.00
Fee per overflow site	1.50	1.50	-	1.50
Transfer fee	100.00	100.00	-	100.00
Late payment of licence renewal	20.00	20.00	-	20.00
Service Request				
Inspection on request (working hours)	130.00	123.64	12.36	136.00
Inspection on request (after hours)	195.00	185.45	18.55	204.00
Reinspection fee due to unsatisfactory work	150.00	145.45	14.55	160.00
Sampling Fees				
Food, water sampling (excludes analytical costs)	80.00	76.36	7.64	84.00
Routine non-scheme drinking water (per sample)	50.00	47.27	4.73	52.00
One-off water samples for residents (non-scheme)	0.00	0.00	0.00	0.00
Report Request Fees				
Section 39 Liquor Control Act certificate	130.00	150.00	15.00	165.00
Section 55 Gaming and Wagering Commission certificate	130.00	123.64	12.36	136.00
Reg 18 Noise monitoring fee (per hour with equipment)	130.00	123.64	12.36	136.00
Onsite effluent disposal report	130.00	123.64	12.36	136.00
Written report to settlement agents (>5 days notice)	130.00	123.64	12.36	136.00
Written report to settlement agents (<5 days notice)	195.00	185.45	18.55	204.00
Written confirmation of food spoilage	80.00	76.36	7.64	84.00
Copy of analyst report	80.00	76.36	7.64	84.00
Food condemnation (for insurance purposes)	130.00	123.64	12.36	136.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Health				
Application processing fees				
Public buildings application fee	130.00	123.64	12.36	136.00
Public buildings maximum certification costs *	766.00	756.36	75.64	832.00
Temporary food stalls (>7 days notice)	50.00	47.27	4.73	52.00
Temporary food stalls (<7 days notice)	130.00	69.09	6.91	76.00
Temporary food stalls - non-profit community group	0.00	0.00	0.00	0.00
Offensive trade applications	130.00	123.64	12.36	136.00
Construction site noise management plan	130.00	123.64	12.36	136.00
Reg 18 Non-complying event noise exemption *	500.00	454.55	45.45	500.00
Dust management plan	80.00	76.36	7.64	84.00
Hairdressing, skin penetration premises	130.00	123.64	12.36	136.00
Temporary use of a caravan during construction	130.00	123.64	12.36	136.00
All other applications for approval	130.00	123.64	12.36	136.00
Fines and Penalties				
As per the Health Act 1911				
As per court issuances				
In the case of new businesses, risk assessment inspection fees for food businesses and registration of lodging houses, fees are to be calculated as follows -				
1 July to 30 September - reduce by				Nil
1 October to 31 December - reduce by				25%
1 January to 31 March - reduce by				50%
1 April to 30 June - reduce by				75%
In the case of permanent closure of a food business or lodging house, fees are to be refunded as follows, upon request -				
1 July to 30 September - refund of fee				75%
1 October to 31 December - refund of fee				50%
1 January to 31 March - refund of fee				25%
1 April to 30 June - refund of fee				Nil
Treatment System Fees *				
Application fee	110.00	113.00	-	113.00
Issuing of permit fee	110.00	113.00	-	113.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
Home Occupation Permits *				
Initial application	203.00	209.00	-	209.00
Home occupation commenced, additional penalty	406.00	418.00	-	418.00
Renewal per annum	67.00	69.00	-	69.00
Home occupation permit expired, additional penalty	134.00	138.00	-	138.00
Town Planning Scheme Amendments #				
Standard TPS amendment	9,130.00	9,404.00	-	9,404.00
Major TPS amendment	10,065.00	10,367.00	-	10,367.00
Adoption of Structure Plans and Amendments #				
Standard structure plan	8,789.00	9,053.00	-	9,053.00
Major structure plan	9,647.00	9,937.00	-	9,937.00
Standard structure plan amendment	7,502.00	7,727.00	-	7,727.00
Major structure plan amendment	8,371.00	8,622.00	-	8,622.00
Detailed Area Plans and Amendments				
1 lot	610.00	637.00	-	637.00
2 - 10 lots	970.00	1,013.00	-	1,013.00
11 - 20 lots	1,021.00	1,067.00	-	1,067.00
21 - 100 lots	1,530.00	1,598.00	-	1,598.00
101 lots and over - per lot	21.00	22.00	-	22.00
Change of Use *				
Change of use	270.00	278.00	-	278.00
Change of use commenced, additional penalty	540.00	556.00	-	556.00
Non-conforming use alteration / extension / change	270.00	278.00	-	278.00
Non-conforming use commenced, additional penalty	540.00	556.00	-	556.00
Zoning Certificates *				
Per certificate	66.00	69.00	-	69.00
Reply to property settlement questionnaire	72.00	69.00	-	69.00
Written Planning Advice *				
Per hour (minimum 1 hour)	72.60	69.00	-	69.00
Unrelated research per hour (minimum 1 hour)	72.60	69.00	-	69.00
Fines and Penalties - Town Planning * #				
As per Planning and Development Act				
As per Town Planning Scheme				
As per Court Prosecutions				
Land Matters, Roads and Right of Ways				
Road and right of way closures (+ costs)	375.00	391.00	-	391.00
Caveat withdrawals, easements, title notices (+ costs)	57.00	59.00	-	59.00
Extinguishing of restrictive covenants		160.00	-	160.00
Commercial Vehicle Parking Permits				
Initial application	270.00	278.00	-	278.00
Permit per annum	90.00	90.00	-	90.00
Truck parking commenced, additional penalty	540.00	556.00	-	556.00

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
Sale of Maps, Publications, Photocopying etc				
Scheme text, maps, statistics books, plans etc	At cost			At cost
A1 plans	6.00	6.64	0.66	7.30
Colour computer plots A0	60.00	61.82	6.18	68.00
Colour computer plots A1	50.00	47.27	4.73	52.00
Colour computer plots A2	30.00	28.18	2.82	31.00
Colour computer plots A3	20.00	19.09	1.91	21.00
Colour computer plots A4	12.00	11.82	1.18	13.00
Town planning scheme set of plans	350.00	331.82	33.18	365.00
Digital dataset	75.00	70.91	7.09	78.00
Valuation cash-in-lieu or other valuation	At cost			At cost
Heritage inventory	165.00	156.36	15.64	172.00
Per page A4 (black and white)	0.20	0.18	0.02	0.20
Per page A3 (black and white)	0.40	0.36	0.04	0.40
Per page A4 (colour)	0.40	0.36	0.04	0.40
Per page A3 (colour)	0.80	0.73	0.07	0.80
Subdivision Clearances *				
< 5 lots - Fee per lot	66.00	69.00	-	69.00
6 - 195 lots - 1st 5 lots - Fee per lot	66.00	69.00	-	69.00
6 - 195 lots - Subsequent lots - Fee per lot	33.00	35.00	-	35.00
> 195 lots	6,617.00	6,959.00	-	6,959.00
Subdivision reinspection fee for incomplete works	150.00	155.00	-	155.00
Development Applications (no GST applies) *				
Development cost < \$50k	135.00			139.00
Development cost \$50k - \$500k				0.32% of cost
Development cost \$500k - \$2.5m				\$1,600 + 0.257% per \$ > \$500k
Development cost \$2.5m - \$5m				\$6,740 + 0.206% per \$ > \$2.5m
Development cost \$5m - \$21.5m				\$11,890 + 0.123% per \$ > \$5m
Development cost > \$21.5m	31,350.00			32,185.00
Variation of development envelope location	225.00			235.00
Envelope location varied, additional penalty	450.00			470.00
Revised plans - Standard (Minimum \$139)				50% of application fee
Revised plans - Major				75% of application fee
Extension of the term of planning approval - Minimum	200.00			209.00
Extension of the term of planning approval				50% of application fee (per annum)
Extension of term commenced, additional penalty				2 x maximum fee applicable
Newspaper advertising relating to application or sign				At cost

Costs and expenses of any specific assessment advice, title searches, technical resources or equipment that is required in relation to the assessment of a planning application (e.g. environmental assessment, legal advice, heritage advice, urban design, acoustic assessments, retail assessments, traffic assessments or modelling etc) will be billed once costs and expenses are incurred and are payable prior to determination of the

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
Development Applications (Signs)				
Signage cost < \$3,000	165.00	172.00	-	172.00
Signage cost \$3,000 - \$10,000	215.00	225.00	-	225.00
Signage cost > \$10,000	265.00	277.00	-	277.00
				OR
				1% of cost (whichever is greater) 2 x maximum fee applicable
Signage already commenced, additional penalty				
Development Assessment Panels *				
Development cost \$3.0m - \$7.0m	-	3,376.00	-	3,376.00
Development cost \$7.0m - \$10.0m	-	5,213.00	-	5,213.00
Development cost \$10.0m - \$12.5m	-	5,672.00	-	5,672.00
Development cost \$12.5m - \$15.0m	-	5,834.00	-	5,834.00
Development cost \$15.0m - \$17.5m	-	5,996.00	-	5,996.00
Development cost \$17.5m - \$20.0m	-	6,158.00	-	6,158.00
Development cost < \$20m	-	6,320.00	-	6,320.00
Application under Regulation 17	-	150.00	-	150.00
Domestic Recycling and Waste Charges				
Residential annual (weekly rubbish, fortnightly recycling)	222.00	231.00	-	231.00
Commercial annual rubbish and recycling	210.00	217.00	-	217.00
Additional recycling service	66.00	60.00	-	60.00
Additional refuse service	144.00	157.00	-	157.00
Alternate day collection including travelling cost / service	200.00	207.00	-	207.00
Special services general waste	185.00	175.45	17.55	193.00
Special services recycling	93.00	88.18	8.82	97.00
Replacement bin due to loss or damage	87.00	79.09	7.91	87.00
Waste Tipping Charges for Cars and Trailers				
Not exceeding 1.3m3 - with valid pass	0.00	0.00	0.00	0.00
Not exceeding 1.3m3 - without valid pass - greenwaste	22.00	20.91	2.09	23.00
Not exceeding 1.3m3 - without valid pass - rubbish	28.00	27.27	2.73	30.00
Not exceeding 2.3m3 - greenwaste	31.00	29.09	2.91	32.00
Not exceeding 2.3m3 - rubbish	42.00	40.00	4.00	44.00
Unsorted trailer load surcharge	42.00	40.00	4.00	44.00
Additional tip pass (Armadale residents) - greenwaste	17.00	16.36	1.64	18.00
Additional tip pass (Armadale residents) - rubbish	22.00	21.82	2.18	24.00
Waste Tipping Charges for General Waste				
Logs, reinforced concrete - per tonne	70.00	67.27	6.73	74.00
Logs, reinforced concrete - minimum	42.00	40.00	4.00	44.00
Domestic, putrescibles, trade waste - per tonne	100.00	95.45	9.55	105.00
Domestic, putrescibles, trade waste - minimum	49.00	47.27	4.73	52.00
Clean bricks, unreinforced concrete, sand, soil - tonne	31.00	30.00	3.00	33.00
Clean bricks, unreinforced concrete, sand, soil - minimum	42.00	40.00	4.00	44.00
Tree loppings, vegetation, garden waste - per tonne	47.00	44.55	4.45	49.00
Tree loppings, vegetation, garden waste - minimum	31.00	29.09	2.91	32.00
Unsorted loads surcharge - per tonne	65.00	63.64	6.36	70.00
Large consignments and special burial	POA			POA
Garden bags contractors (sorted)	59.00	55.45	5.55	61.00
Waste oil quantities greater than 20 litres - per litre	0.20	0.18	0.02	0.20

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
Waste Tipping Charges for Vehicle Bodies				
From commercial and industrial premises	39.00	37.27	3.73	41.00
Waste Tipping Charges for Asbestos				
Asbestos - per tonne	118.00	111.82	11.18	123.00
Commercial loads - additional	35.00	31.82	3.18	35.00
Asbestos - minimum	33.00	30.00	3.00	33.00
Small packs	0.00	0.00	0.00	0.00
Waste Tipping Charges for Unprocessed Tyres (Residents)				
Designated tip pass - 4 car tyres or 2 small truck tyres				
Car tyres per tyre	5.00	4.55	0.45	5.00
Small truck tyres per tyre	7.00	6.36	0.64	7.00
Truck tyres per tyre	15.00	14.55	1.45	16.00
Tyres on rims	Surcharge		100% surcharge	
Waste Tipping Charges for TV and Computer Screens				
1 tip pass per screen				
Screen - each	12.00	10.91	1.09	12.00
Large consignments of e-waste	POA			POA
Waste Tipping Charges for Animal Carcasses				
Small animals (dogs etc) - per animal	22.00	20.91	2.09	23.00
Large animals (cattle etc) - per animal	70.00	66.36	6.64	73.00
Offal and animal products - per tonne	134.00	127.27	12.73	140.00
Offal and animal products - minimum	72.00	65.45	6.55	72.00
Waste Tipping Charges for Weighbridge Breakdown				
Non-compacted waste per wheel of truck or trailer	100.00	95.45	9.55	105.00
Compacted waste per wheel of truck or trailer	111.00	105.45	10.55	116.00
Burial / mixed waste surcharge add 50% rate per wheel				
Compost Bins				
225 litre compost bin (delivery inclusive)	43.00	39.09	3.91	43.00
400 litre compost bin (delivery inclusive)	59.00	53.64	5.36	59.00
Charges for Mulch and Firewood				
Mulch - Self-loaded trailer to 3m3	0.00	0.00	0.00	0.00
Mulch - Machine loaded trailer - Pensioners - Tues AM	0.00	0.00	0.00	0.00
Mulch - Machine loaded per tonne - Minimum	19.00	18.18	1.82	20.00
Mulch - Large consignments	POA			POA
Split fire wood - Self loaded per tonne - Minimum		68.18	6.82	75.00
Split fire wood - Machine loaded per tonne - Minimum		77.27	7.73	85.00
Block fire wood - Self loaded per tonne - Minimum		31.82	3.18	35.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Library Fees and Charges				
Library bags	1.00	0.91	0.09	1.00
Replacement library cards	4.00	3.64	0.36	4.00
ID size laminating	1.20	1.09	0.11	1.20
A5 size laminating	1.80	1.64	0.16	1.80
A4 size laminating	2.30	2.09	0.21	2.30
A3 size laminating	4.50	4.09	0.41	4.50
Photographs per image	11.00	10.00	1.00	11.00
Genealogy starter kits	3.30	3.00	0.30	3.30
Earphone / battery pack	2.20	2.00	0.20	2.20
Coffee vending	2.00	1.82	0.18	2.00
Debt collection service (library)		15.00	1.50	16.50
Library Meeting Room Hire Fees				
Per hour for community groups	11.00	10.45	1.05	11.50
Per hour for community groups with AV facilities	15.00	14.10	1.40	15.50
Per hour for commercial activities	16.00	15.00	1.50	16.50
Per hour for commercial activities with AV facilities	20.00	19.10	1.90	21.00
Per day for community groups	60.00	57.28	5.72	63.00
Per day for community groups with AV facilities	80.00	76.36	7.64	84.00
Per day for commercial activities	90.00	85.91	8.59	94.50
Per day for commercial activities with AV facilities	110.00	105.00	10.50	115.50
Fines and Penalties – Library				
Overdue library items per item per day	0.20	0.20	-	0.20
Overdue library items maximum \$2				
Armadale Arena Crèche				
Crèche (up to 2 hours)	3.30	3.00	0.30	3.30
Crèche – additional children (up to 2 hours)	2.20	2.00	0.20	2.20
Armadale Arena Sports				
Adult / team	47.00	44.55	4.45	49.00
Junior / team	37.00	35.45	3.55	39.00
Forfeit fee (senior)	47.00	44.55	4.45	49.00
Forfeit fee (junior)	37.00	35.45	3.55	39.00
Season paid upfront – 10% discount on total price				
Court sport parties per child (minimum 10 children)	10.00	9.09	0.91	10.00
Casual basketball	3.00	2.73	0.27	3.00
Badminton court hire per hour	10.00	10.91	1.09	12.00
Badminton court hire inc equipment per person per hour	9.00	9.09	0.91	10.00
Lifeball	6.00	5.45	0.55	6.00
3 on 3 basketball		19.09	0.91	21.00
Armadale Arena Miscellaneous Fees and Charges				
Public phone call per call	0.50	0.45	0.05	0.50
Ball hire / ball	0.00	0.00	-	0.00
Ball hire deposit – keys, licence or phone				
Photocopying	0.50	0.18	0.02	0.20
Kiosk sales				Cost + up to 300%

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Armadale Arena Term Programs				
Adult up to 1 ½ hour classes (charges per term)	13.00	11.82	1.18	13.00
Child (charge per term)	6.50	6.36	0.64	7.00
Adult up to 1 ½ hour classes (casual attendance)	15.00	14.55	1.45	16.00
Child (charge per casual attendance)	8.50	8.18	0.82	9.00
Armadale Arena Holiday Programs				
Sports camps	80.00	81.82	8.18	90.00
Star Fitness				
Program consultation	37.00	33.64	3.36	37.00
Star session	6.00	5.45	0.55	6.00
Armadale Arena Membership				
1 month	105.00	100.00	10.00	110.00
3 months	260.00	247.27	24.73	272.00
12 months	545.00	509.10	50.90	560.00
12 months (DD) (per month)	49.00	45.45	4.55	50.00
Upgrade includes membership whilst Aquatic Centre oper	55.00	54.55	5.45	60.00
Membership suspension / month	11.00	13.64	1.36	15.00
Cancellation fee – only for 12 month members				
No cancellation for 1 or 3 month memberships without 50% remaining				
Corporate membership – 12 month (min 4 people)	25% off			25% off
City of Armadale Staff and Councillors membership	0.00	0.00	-	0.00
Off-peak memberships - 1 month	63.00	57.27	5.73	63.00
Off-peak memberships - 3 month	140.00	130.91	13.09	144.00
Off-peak memberships - 12 month	273.00	254.55	25.45	280.00
Off-peak memberships - 12 month direct debit - per month	28.00	25.45	2.55	28.00
Shopper docket 30 days for \$30 once per member				
Casual gym	9.50	9.09	0.91	10.00
Casual group fitness	9.50	9.09	0.91	10.00
Group fitness class booking (e.g. school groups)	85.00	81.82	8.18	90.00
Casual personal training 30 minutes				
Personal training 10 (10% discount)	33.00	30.00	3.00	33.00
Personal training 20 (12.5% discount)	300.00	272.73	27.27	300.00
Personal training 40 (15% discount)	560.00	509.09	50.91	560.00
Personal training 60 (15% discount)	1,055.00	959.09	95.91	1,055.00
Casual personal training 60 minutes				
Personal training 10 (10% discount)	60.00	54.55	5.45	60.00
Personal training 20 (12.5% discount)	540.00	490.91	49.09	540.00
Personal training 40 (15% discount)	1,020.00	927.27	92.73	1,020.00
Personal training 60 (15% discount)	1,920.00	1,745.45	174.55	1,920.00
Armadale Arena Membership				
Casual personal training 60 minutes (up to 6 people)	90.00	81.82	8.18	90.00
Personal training 10 (10% discount)	810.00	736.36	73.64	810.00
Personal training 20 (12.5% discount)	1,575.00	1,431.82	143.18	1,575.00
Personal training 40 (15% discount)	3,060.00	2,781.82	278.18	3,060.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Armadales Tennis Club Court Hire				
Hard court - Day 1st hour		12.27	1.23	13.50
Hard court - Day per hour thereafter		9.09	0.91	10.00
Hard court - Night 1st hour		15.91	1.59	17.50
Hard court - Night per hour thereafter		13.64	1.36	15.00
Grass court - 1st hour		15.91	1.59	17.50
Grass court - Per hour thereafter		13.64	1.36	15.00
Armadales Arena Hire (Public Liability Insurance required by all groups)				
Court 1 community use per hour	28.10	26.36	2.64	29.00
Court 1 commercial use per hour	36.50	34.54	3.46	38.00
Court 2 community use per hour	28.10	26.36	2.64	29.00
Court 2 commercial use per hour	36.50	34.54	3.45	38.00
Court 3 community use per hour	39.30	37.27	3.73	41.00
Court 3 commercial use per hour	53.40	50.91	5.09	56.00
Court 1 and 2 community use per hour	50.50	48.18	4.82	53.00
Court 1 and 2 commercial use per hour	65.80	62.73	6.27	69.00
Group fitness community use per hour	22.50	20.45	2.05	24.00
Group fitness commercial use per hour	29.20	28.18	2.82	31.00
Boxing studio community use per hour	24.70	21.82	2.18	24.00
Boxing studio commercial use per hour	29.20	28.18	2.82	31.00
Multi-purpose community use per hour	24.70	23.64	2.36	26.00
Multi-purpose commercial use per hour	32.20	30.91	3.09	34.00
Event staff after hours per hour (minimum 3 hours)	44.90	42.73	4.27	47.00
Sports clubs with home based at the Armadales Arena	20% off			20% off
Commercial special event (e.g. concert held by commercial group with profit making focus)	Full cost			Full cost
Armadales Aquatic Centre - General Admission				
Family swim (2 adults 2 children or 1 adult 3 children)	11.50	10.91	1.09	12.00
Adult swim	4.20	4.09	0.41	4.50
Child under 2 years	0.00	0.00	0.00	0.00
Child 2 - 5 years	2.00	2.09	0.21	2.30
Child 6 - 16 years	3.00	3.00	0.30	3.30
Spectators - Swim Club or Education spectators only	1.50	1.36	0.14	1.50
Companion card holders	0.00	0.00	-	0.00
Armadales Aquatic Centre - Admission for Swim Club Meets				
Officials and time keepers (18 maximum)	0.00	0.00	-	0.00
Spectators	1.50	1.36	0.14	1.50
Spectator season pass	35.00	31.82	3.18	35.00
Armadales Aquatic Centre - Concession Books and Season Memberships				
Upgrade Arena Membership to included Aquatic Access (whilst Aquatic Centre open)	55.00	54.55	5.45	60.00
Adults 10 pass - 10% discount	37.80	36.82	3.68	40.50
Adults 20 pass - 12.5% discount	73.50	71.59	7.16	78.75
Adults 40 pass - 15% discount	142.80	139.09	13.91	153.00
Child 10 pass - 10% discount	27.00	27.00	2.70	29.70
Child 20 pass - 12.5% discount	52.50	52.18	5.22	57.40
Child 40 pass - 15% discount	102.00	102.00	10.20	112.20
Adult season pass	202.50	192.73	19.27	212.00
Child season pass	125.50	119.09	11.91	131.00
Spectator season pass (Swim Clubs only)	35.00	31.82	3.18	35.00

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Armadale Aquatic Centre - Education In-term Classes and Carnivals				
General - in line with school year	2.00	1.82	0.18	2.10
School carnivals (non-refundable booking fee)	75.00	68.18	6.82	75.00
Spectators	1.50	1.36	0.14	1.50
Armadale Aquatic Centre - Professional Coaching and Other Activities				
Swim lane club hire	0.00	0.00	0.00	0.00
Community lane hire per hour	11.00	10.91	1.09	12.00
School group lane hire per lane per hour	9.00	8.18	0.82	9.00
Commercial lane hire per lane per hour	17.00	16.36	1.64	18.00
Spectator	1.50	1.36	0.14	1.50
Aqua-aerobics	9.50	9.09	0.91	10.00
Group aqua fitness class (e.g. school groups)	90.00	81.82	8.18	90.00
Star aqua aerobics	6.00	5.45	0.55	6.00
Birthday party per person	13.00	15.45	1.55	17.00
Commercial special event (e.g. concert held by commercial group with profit making focus)	Full cost			Full cost
Armadale Aquatic Centre - Admission for Swim Classes and Lessons				
Adult Learn-to-Swim (paid in term block) includes entry	12.00	11.36	1.14	12.50
Children (paid in term block) includes entry	10.00	9.54	0.96	10.50
One-on-one lessons per half hour	40.00	38.18	3.82	42.00
Armadale Aquatic Centre - Equipment Hire				
Aqua bubble ride per session (5 min)	2.00	1.82	0.18	2.00
Raft hire per half hour	1.50	1.82	0.18	2.00
Raft hire per hour	2.00	2.27	0.23	2.50
Sea monster ride individual per half hour	2.00	1.82	0.18	2.00
Sea monster ride group hire per hour	100.00	72.72	7.27	80.00
Swimming aid per use	1.00	0.91	0.09	1.00
Equipment hire deposit - Keys, licence or phone				
Armadale Aquatic Centre - Miscellaneous Fees and Charges				
Public phone per call	0.50	0.45	0.05	0.50
Meeting room booking - community	11.00	10.00	1.00	11.00
Meeting room booking - commercial	13.00	11.82	1.18	13.00
Photocopying	0.20	0.18	0.02	0.20
Kiosk sales				Cost + up to 300%
Armadale Aquatic Centre - Discounts				
Pensioner, seniors, health care card discount for City of Armadale residents. Adult entry and memberships.	20% off			20% off
Pensioner, seniors, health care card discount for non-City of Armadale residents. Adult entry and memberships.	10% off			10% off
City of Armadale Staff and Councillors membership	100% off			100% off
Cultural Events				
Carnival activities and rides - Australia Day	3,800.00	3,545.45	354.55	3,900.00
Carnival activities and rides - Other major events	420.00	390.91	39.09	430.00
Other individual amusement activities	230.00	218.18	21.82	240.00
Commercial vendor site - Major events	220.00	209.09	20.91	230.00
Commercial vendor site - Minor events	115.00	109.09	10.91	120.00
Not-for-Profit and Community Group Sites - All events	155.00	0.00	-	0.00

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Canoe Hire				
6 canoes and associated items per day	100.00	90.91	9.09	100.00
6 canoes and associated items per weekend	150.00	136.36	13.64	150.00
6 canoes and associated items per long weekend	200.00	181.82	18.18	200.00
6 canoes and associated items per week	300.00	272.73	27.27	300.00
Bond	500.00	500.00	-	500.00
Hard Court Fees and Charges - Club Seasonal Fees				
Per player per season per senior team	10.50	10.45	1.05	11.50
Per player per season per junior team	0.00	0.00	-	0.00
Lighting for both junior and senior teams per hour	4.40	4.18	0.42	4.60
Community Centres Hire Fees and Charges - Community Groups				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime hourly rate	15.10	14.55	1.46	16.00
Hall evening hourly rate	19.40	17.64	1.76	20.00
Activity / meeting room daytime hourly rate	10.80	10.00	1.00	11.00
Activity / meeting room evening hourly rate	15.10	14.55	1.45	16.00
Kitchen / bar / canteen daytime hourly rate	8.70	8.18	0.82	9.00
Kitchen / bar / canteen evening hourly rate	13.00	12.72	1.28	14.00
Store room per annum	119.00	112.73	11.27	124.00
Office area per annum	238.00	226.36	22.64	249.00
Booking fee per function or casual booking	35.70	33.63	3.36	37.00
Bonds will apply. Bonds vary and GST may apply.				
Community Centres Hire Fees and Charges - Commercial Groups				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime hourly rate	22.00	20.91	2.09	23.00
Hall evening hourly rate	27.20	25.45	2.55	28.00
Activity / meeting room daytime hourly rate	14.70	13.64	1.36	15.00
Activity / meeting room evening hourly rate	18.90	18.18	1.82	20.00
Kitchen / bar / canteen daytime hourly rate	11.50	10.90	1.10	12.00
Kitchen / bar / canteen evening hourly rate	15.70	14.55	1.46	16.00
Store room per annum	230.00	218.18	21.82	240.00
Booking fee per function or casual booking	34.50	32.73	3.27	36.00
Bonds will apply. Bonds vary and GST may apply.				
Community Centres Hire Fees and Charges - Functions				
<i>Evelyn Gribble and Harold King Centres</i>				
Hall daytime function rate	140.40	133.64	13.36	147.00
Hall evening function rate	270.00	256.36	25.64	282.00
Activity / meeting room daytime function rate	75.60	71.82	7.18	79.00
Activity / meeting room evening function rate	119.00	112.73	11.27	124.00
Function set-up hourly rate	7.60	7.27	0.73	8.00
Booking fee per function or casual booking	35.70	33.64	3.36	37.00
Bonds will apply. Bonds vary and GST may apply.				

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Community Centres Hire Fees and Charges - Community Groups				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion and Frye Park</i>				
Daytime hourly rate	15.10	14.55	1.45	16.00
Evening hourly rate	19.40	17.64	1.76	20.00
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	10.80	10.00	1.00	11.00
Evening hourly rate	15.10	14.55	1.45	16.00
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room</i>				
Daytime hourly rate	8.70	8.18	0.82	9.00
Evening hourly rate	13.00	12.73	1.27	14.00
Booking fee per function or casual booking	35.70	33.64	3.36	37.00
Store room per annum	119.00	112.73	11.27	124.00
Bonds will apply. Bonds vary and GST may apply.				
Community Centres Hire Fees and Charges - Commercial Groups				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion and Frye Park</i>				
Daytime hourly rate	22.70	21.82	2.18	24.00
Evening hourly rate	28.10	26.36	2.64	29.00
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	16.20	15.45	1.55	17.00
Evening hourly rate	21.60	20.91	2.09	23.00
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room</i>				
Daytime hourly rate	11.90	10.91	1.09	12.00
Evening hourly rate	16.20	15.45	1.55	17.00
Booking fee per function or casual booking	35.70	33.64	3.36	37.00
Store room per annum				
Bonds will apply. Bonds vary and GST may apply.				
Halls and Pavilion Hire Fees and Charges - Functions				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, and Frye Park</i>				
Daytime hourly rate	140.40	133.64	13.36	147.00
Evening hourly rate	270.00	256.36	25.64	282.00
Function set-up hourly rate	7.60	7.27	0.73	8.00
<i>Bedforddale Hall, Forrestdale Hall, Champion Centre Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i>				
Daytime hourly rate	97.20	92.73	9.27	102.00
Evening hourly rate	179.30	170.00	17.00	187.00
Function set-up hourly rate	7.60	7.27	0.73	8.00
Booking fee per function or casual booking	35.70	33.64	3.36	37.00
Bonds will apply. Bonds vary and GST may apply.				
Fundraising activities	25% off			25% off

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
Minnawarra Precinct Church Hire Fees and Charges				
Hourly rate	119.00	112.73	11.27	124.00
Bond	210.00	210.00	-	210.00
Minnawarra Park, Memorial Park and Rushton Park				
Weddings, ceremonies, photographs (up to 2 hours)	60.00	63.64	6.36	70.00
Active Sporting Reserves Hire Fees and Charges - Club Seasonal Hire				
Seniors (18 years of age and over) per player	65.00	61.82	6.18	68.00
Juniors (up to 18 years of age)	0.00	0.00	-	0.00
Fee is calculated on standard players per sport.				
Fee permits two training sessions and one fixture weekly.				
Use of toilets, kiosk and change rooms included.				
Additional training sessions are 25% extra of base fee.				
Additional use of facilities at facility standard rate.				
Teams not using facility both training and fixtures.	50% off			50% off
Clubs leasing and maintaining facility.	25% off			25% off
Active Sporting Reserves Hire Fees and Charges - Casual Hire				
Half day rate	83.60	79.09	7.91	87.00
Full day rate	138.00	130.91	13.09	144.00
Hourly rate - private / commercial	31.40	30.00	3.00	33.00
Personal training in public open space per year		636.36	63.64	700.00
Personal training in public open space per hour		4.55	0.45	5.00
Bond - All facilities				
Community meetings	300.00	300.00	-	300.00
Up to 50 people attending a booking not serving alcohol	500.00	500.00	-	500.00
Any bookings with over 50 people attending	1,000.00	1,000.00	-	1,000.00
Any booking involving alcohol	1,000.00	1,000.00	-	1,000.00
Keys for casual reserve hire	100.00	100.00	-	100.00
Oval Floodlighting				
Bob Blackburn Reserve hourly rate	8.30	7.91	0.79	8.70
Creyk Park hourly rate	9.50	9.09	0.91	10.00
Cross Park hourly rate	9.50	9.09	0.91	10.00
Frye Park hourly rate	POA	16.36	1.64	18.00
Gwynne Park main oval hourly rate	11.30	10.82	1.08	11.90
Gwynne Park north (junior) oval hourly rate	2.30	2.18	0.22	2.40
Gwynne Park south oval hourly rate	3.80	3.64	0.36	4.00
John Dunn main oval hourly rate	18.10	17.27	1.73	19.00
John Dunn Number 2 oval hourly rate	4.50	4.27	0.43	4.70
John Dunn Number 3 oval hourly rate	1.60	1.55	1.15	1.70
Morgan Park hourly rate	5.30	5.09	0.51	5.60
Rushton Park hourly rate	3.00	2.91	0.29	3.20
Alfred Skeet Reserve 1 pitch hourly rate	9.50	9.09	0.91	10.00
Alfred Skeet Reserve 2 and 3 pitch hourly rate	9.50	9.09	0.91	10.00
William Skeet Reserve hourly rate	7.55	7.18	0.72	7.90
Springdale Park hourly rate	7.55	7.18	0.72	7.90

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Transport				
Security Deposits				
Footpath and kerb administration fee	110.00	120.00	12.00	132.00
Crossover Fees				
Crossover administration fee	110.00	120.00	12.00	132.00
Private Works Charges				
Actual costs incurred plus 12.5% on-costs, and GST Minimum	27.50	25.00	2.50	27.50
Special Road Closures				
First road closure	165.00	170.00	17.00	187.00
Per additional road closure	110.00	120.00	12.00	132.00
Bonds will apply and GST may occur				
Administration Fees on Works / Public Utilities Reinstatements				
Actual costs incurred plus 12.5% on-costs, plus GST Minimum	27.50	25.00	2.50	27.50
Engineering Supervision				
1.5% of contract with consulting engineer, plus GST				
3.0% of contract without consulting engineer, plus GST				
Plumbers permit administration fee	110.00	120.00	12.00	132.00

**Schedule of Fees and Charges
For the year ended 30 June 2012**

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Economic Services				
Liquor Licensing				
Certificate of local health authority (Section 39)	125.00	165.00	-	165.00
Certificate of local planning authority (Section 40)	160.00	165.00	-	165.00
Illuminated Direction Signs				
Application fee per site	321.00	335.00	-	335.00
Per annum sign and site fee	580.00	666.60	-	666.60
Built Strata Applications *				
1 - 5 lots	637.00	656.00	-	656.00
1 - 5 lots plus per lot	64.00	65.00	-	65.00
6 - 99 lots	957.00	981.00	-	981.00
6 - 99 lots plus per lot	42.40	43.50	-	43.50
> 100 lots	4,985.00	5,113.50	-	5,113.50
Building Licences				
Classes 1 and 10 (Residences and Minor) - Minimum	85.00			85.00
Classes 1 and 10 (Residences and Minor Structures)			0.35% of construction value	85.00
Classes 2 - 9 (Commercial / Industrial) - Minimum	85.00			85.00
Classes 2 - 9 (Commercial / Industrial Structures)			0.20% of construction value	
Building Approval Certificates				
If unauthorised building work has commenced or been carried out, an application for a building approval certificate shall be made and an additional amount, by way of penalty, that is twice the amount of the standard scale of fees charged for a building licence for determination of the application is required in relation to -				
Buildings of Classes 1 and 10 (Residences and Minor) Minimum			0.7% of estimated unauthorised work	170.00
Building of Classes 2 - 9 (Commercial / Industrial) Minimum			0.4% of estimated unauthorised work	170.00
Revised Assessments for Classes 1 and 10 (Residences / Minor)				
Minimum	135.00	170.00	-	170.00
Minor	25% of fee			25% of application fee
Standard	50% of fee			50% of application fee
Major	75% of fee			75% of application fee
Revised Assessments for Classes 2 - 9 (Commercial / Industrial)				
Minimum	135.00	170.00	-	170.00
Minor	25% of fee			25% of application fee
Standard	50% of fee			50% of application fee
Major	75% of fee			75% of application fee
Reinspection Fees				
Building works reinspection fee for incomplete works	155.00	154.55	15.45	170.00
Re-inspection fees due to incomplete / unsatisfactory work where an applicant has advised that works are complete but, following inspection, the works are found to be incomplete / unsatisfactory and subsequent re-inspection is required.				

Schedule of Fees and Charges
For the year ended 30 June 2012

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Economic Services				
Building Miscellaneous Fees and Charges				
Building specification fees per copy	44.00	40.00	4.00	44.00
Non-refundable search and plan copying (microfilmed)	42.00	40.91	4.09	45.00
Non-refundable search and plan copying (scanned)	54.00	51.82	5.18	57.00
Building approval enquiries per approval (+ costs)	90.00	86.36	8.64	95.00
RD code variation fee	135.00	139.00	-	139.00
Property inspection per written report (minimum, + costs)	204.00	195.45	19.55	215.00
Swimming pool inspections annual charge *	13.75	13.75	-	13.75
Large computer plots as per Planning Fees and Charges				
Fines and Penalties - Building and Swimming Pools *				
As per the Local Government (Miscellaneous Provisions) Act 1960				
As per Court Prosecutions				
As per Building Regulations 1989				
As per the Local Government Act 1995				
Armadale Visitor Centre				
Sale Item				
Commercial souvenirs				Cost + up to 90%
Tourism Booking Services				
Commission on bookings				Cost + up to 15%
Booking fee				Cost + up to 5%
Membership Packages				
Level 1 member	121.00	118.18	11.82	130.00
Level 2 member	220.00	209.09	20.91	230.00
Level 3 member	264.00	254.55	25.45	280.00
Level 4 member	385.00	363.64	36.36	400.00
Local business member	77.00	72.73	7.27	80.00
Brochure rack space	66.00	63.64	6.36	70.00
Advertising Armadale Booklet				
Full page	352.00	363.64	36.36	400.00
Half page	198.00	209.09	20.91	230.00
Third page	132.00	136.36	13.64	150.00
Quarter page	110.00	118.18	11.82	130.00

Budget Estimates
For the year ended 30 June 2012

The following pages contain the summaries of the City's Management Reporting Schedules. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

Operating Revenue

- Rates
- Operating Grants / Contributions
- Capital Funding
- Fees and Charges
- Earnings from Interest
- Profit
- Revenue Other

Expense

- Employment
- Office
- Professional Services
- Vehicles
- Facilities
- Projects / Works
- Other Expense
- Interest Expense
- Loss
- Depreciation
- Accounting

Expense

- Land / Buildings
- Plant / Machinery
- Furniture / Equipment
- Roads
- Drainage
- Pathways
- Parks

Non-Operating Revenue

- From Reserve Transfer
- Loan Proceeds
- SSL Principal Proceeds
- Sale Proceeds

Non-Operating Expense

- To Reserve Transfer
- Principal Repayments

Budget Estimates
For the year ended 30 June 2012

Particulars	CEO's Office \$	Community Services \$	Corporate Services \$	Development Services \$	Technical Services \$	Total \$
Directorate Net Total	16,784,200	6,721,000	(45,579,527)	10,403,200	37,197,100	25,525,973
Operating Revenue	(4,872,000)	(2,174,700)	(48,071,127)	(9,131,600)	(18,678,200)	(82,927,627)
Rates	0	0	(38,448,600)	0	0	(38,448,600)
Grants / Contributions	(6,000)	(527,200)	(3,373,700)	(2,178,500)	(4,512,200)	(10,597,600)
Capital Funding	(4,864,000)	(55,000)	0	(4,902,000)	(5,395,700)	(15,216,700)
Fees and Charges	0	(1,592,500)	(874,200)	(2,051,100)	(8,770,300)	(13,288,100)
Earnings from Interest	0	0	(3,786,327)	0	0	(3,786,327)
Profit	0	0	(168,000)	0	0	(168,000)
Revenue Other	(2,000)	0	(1,420,300)	0	0	(1,422,300)
Expense	3,320,800	8,855,700	18,947,500	14,273,800	25,271,700	70,669,500
Employment	1,775,000	6,121,000	3,587,700	4,817,700	5,982,900	22,284,300
Office	278,400	237,500	666,700	99,100	215,400	1,497,100
Professional Services	276,100	142,100	198,300	631,400	454,200	1,702,100
Vehicles	71,400	227,400	47,100	183,500	368,000	897,400
Facilities	0	20,900	0	0	4,210,200	4,231,100
Projects / Works	0	346,900	0	652,200	16,948,600	17,947,700
Other Expense	919,900	1,759,900	3,768,800	7,889,900	2,920,400	17,258,900
Interest Expense	0	0	1,077,800	0	0	1,077,800
Loss	0	0	33,400	0	0	33,400
Depreciation	0	0	9,217,700	0	0	9,217,700
Accounting	0	0	350,000	0	(5,828,000)	(5,478,000)
Capital Expense	18,335,400	40,000	35,000	5,261,000	31,605,900	55,277,300
Land / Buildings	12,981,900	0	0	0	2,606,500	15,588,400
Plant / Machinery	0	0	0	0	3,729,600	3,729,600
Furniture / Equipment	0	40,000	35,000	4,000	47,900	126,900
Roads	0	0	0	2,455,000	20,803,200	23,258,200
Drainage	0	0	0	2,532,000	916,100	3,448,100
Pathways	0	0	0	270,000	670,100	940,100
Parks	5,353,500	0	0	0	2,832,500	8,186,000
Non-Operating Revenue	0	0	(24,222,800)	0	(1,002,300)	(25,225,100)
From Reserve Transfer	0	0	(13,111,800)	0	0	(13,111,800)
Loan Proceeds	0	0	(8,716,000)	0	0	(8,716,000)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	(2,395,000)	0	(1,002,300)	(3,397,300)
Non-Operating Expense	0	0	7,731,900	0	0	7,731,900
To Reserve Transfer	0	0	7,074,600	0	0	7,074,600
Principal Repayments	0	0	657,300	0	0	657,300
Proposed Closing Position (Surplus / (Deficit))						(0)
Opening Position (Surplus / (Deficit))						14,859,573
Less Directorate Net Total (as above)						(25,525,973)
Plus Non-Cash Items Written Back						10,666,400

Budget Estimates
For the year ended 30 June 2012

Chief Executive's Office - Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	2,641,700	2,655,800	2,538,546	5,909,600	10,874,600	16,784,200
Operating Revenue	(11,300)	(11,300)	(6,076)	(2,733,000)	(2,139,000)	(4,872,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(7,700)	(7,700)	(4,316)	0	(6,000)	(6,000)
Capital Funding	0	0	0	(2,733,000)	(2,131,000)	(4,864,000)
Fees and Charges	(1,000)	(1,000)	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,600)	(2,600)	(1,760)	0	(2,000)	(2,000)
Expense	2,653,000	2,667,100	2,544,622	153,900	3,166,900	3,320,800
Employment	1,345,700	1,380,800	1,392,270	0	1,775,000	1,775,000
Office	279,100	278,100	278,887	0	278,400	278,400
Professional Services	4,200	4,200	109,494	110,000	166,100	276,100
Vehicles	64,500	64,500	60,664	0	71,400	71,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	959,500	939,500	703,306	43,900	876,000	919,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	8,488,700	9,846,700	18,335,400
Land / Buildings	0	0	0	5,986,900	6,995,000	12,981,900
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	2,501,800	2,851,700	5,353,500
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Budget Estimates
For the year ended 30 June 2012

Chief Executive Officer

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	1,427,700	1,427,700	1,274,452	65,000	1,596,100	1,661,100
Operating Revenue	(5,700)	(5,700)	(2,304)	0	(3,000)	(3,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(2,100)	(2,100)	(544)	0	(1,000)	(1,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,000)	(1,000)	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,600)	(2,600)	(1,760)	0	(2,000)	(2,000)
Expense	1,433,400	1,433,400	1,276,756	65,000	1,599,100	1,664,100
Employment	617,200	617,200	542,544	0	708,400	708,400
Office	71,400	71,400	70,748	0	68,600	68,600
Professional Services	4,200	4,200	109,494	60,000	141,700	201,700
Vehicles	32,400	32,400	29,706	0	39,800	39,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	708,200	708,200	524,263	5,000	640,600	645,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Chief Executive Officer area includes the responsibility for core organisational services, leadership and strategic direction of the City.

Budget Estimates
For the year ended 30 June 2012

City Projects

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	0	0	1,207	5,805,700	7,913,800	13,719,500
Operating Revenue	0	0	0	(2,733,000)	(2,131,000)	(4,864,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	(2,733,000)	(2,131,000)	(4,864,000)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	0	0	1,207	50,000	198,100	248,100
Employment	0	0	1,207	0	170,700	170,700
Office	0	0	0	0	3,000	3,000
Professional Services	0	0	0	50,000	24,400	74,400
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	8,488,700	9,846,700	18,335,400
Land / Buildings	0	0	0	5,986,900	6,995,000	12,981,900
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	2,501,800	2,851,700	5,353,500
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The City Projects area includes concept development, design, funding and delivery of major strategic projects for the City.

Budget Estimates
For the year ended 30 June 2012

Human Resources

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	950,400	964,500	1,036,613	0	1,051,800	1,051,800
Operating Revenue	(5,600)	(5,600)	(3,772)	0	(5,000)	(5,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(5,600)	(5,600)	(3,772)	0	(5,000)	(5,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	956,000	970,100	1,040,385	0	1,056,800	1,056,800
Employment	575,300	610,400	704,763	0	710,500	710,500
Office	205,900	204,900	207,154	0	205,500	205,500
Professional Services	0	0	0	0	0	0
Vehicles	21,400	21,400	22,659	0	22,800	22,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	153,400	133,400	105,810	0	118,000	118,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Human Resources area includes the administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment.

Budget Estimates
For the year ended 30 June 2012

Public Relations

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	263,600	263,600	226,274	38,900	312,900	351,800
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	263,600	263,600	226,274	38,900	312,900	351,800
Employment	153,200	153,200	143,756	0	185,400	185,400
Office	1,800	1,800	986	0	1,300	1,300
Professional Services	0	0	0	0	0	0
Vehicles	10,700	10,700	8,299	0	8,800	8,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	97,900	97,900	73,232	38,900	117,400	156,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Public Relations area includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

Budget Estimates
For the year ended 30 June 2012

Community Services Directorate - Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	5,743,400	5,456,500	5,402,138	206,900	6,514,100	6,721,000
Operating Revenue	(2,080,800)	(2,347,200)	(2,355,426)	0	(2,174,700)	(2,174,700)
Rates	0	0	0	0	0	0
Grants / Contributions	(521,800)	(478,700)	(472,439)	0	(527,200)	(527,200)
Capital Funding	(117,000)	(461,500)	(417,558)	0	(55,000)	(55,000)
Fees and Charges	(1,442,000)	(1,407,000)	(1,465,430)	0	(1,592,500)	(1,592,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	7,766,300	7,771,300	7,725,703	206,900	8,648,800	8,855,700
Employment	5,214,600	5,209,200	5,604,028	0	6,121,000	6,121,000
Office	254,400	254,400	210,337	0	237,500	237,500
Professional Services	130,700	127,200	82,369	50,000	92,100	142,100
Vehicles	183,300	183,300	220,906	0	227,400	227,400
Facilities	16,000	16,000	16,052	0	20,900	20,900
Projects / Works	440,100	440,100	331,145	0	346,900	346,900
Other Expense	1,527,200	1,541,100	1,260,866	156,900	1,603,000	1,759,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	57,900	32,400	31,861	0	40,000	40,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	57,900	32,400	31,861	0	40,000	40,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Budget Estimates
For the year ended 30 June 2012

Community Development

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	1,597,000	1,607,000	1,673,270	42,800	1,821,900	1,864,700
Operating Revenue	(357,700)	(329,600)	(321,032)	0	(347,200)	(347,200)
Rates	0	0	0	0	0	0
Grants / Contributions	(239,300)	(216,200)	(268,471)	0	(281,800)	(281,800)
Capital Funding	(100,000)	(100,000)	(41,364)	0	(55,000)	(55,000)
Fees and Charges	(18,400)	(13,400)	(11,197)	0	(10,400)	(10,400)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,954,700	1,936,600	1,994,302	42,800	2,169,100	2,211,900
Employment	1,147,000	1,157,000	1,261,809	0	1,332,800	1,332,800
Office	22,600	22,600	13,148	0	16,000	16,000
Professional Services	0	0	0	0	0	0
Vehicles	41,300	41,300	64,056	0	55,600	55,600
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	743,800	715,700	655,289	42,800	764,700	807,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Development area includes planning, assisting and supporting the development of programs, activities and strategies in relation to youth, seniors, access and inclusion, indigenous support, family and children, community partnerships, arts and events, volunteering, financial assistance and community infrastructure planning. Includes management of the City's Champion Centre, which is being developed as a one-stop, culturally appropriate centre for the provision of services and programs for Aboriginal and Torres Strait Islander people.

Budget Estimates
For the year ended 30 June 2012

Community Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	401,500	362,600	333,563	50,000	381,900	431,900
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	401,500	362,600	333,563	50,000	381,900	431,900
Employment	270,100	234,700	276,000	0	283,600	283,600
Office	7,800	7,800	5,218	0	7,800	7,800
Professional Services	99,700	96,200	28,209	50,000	61,300	111,300
Vehicles	7,300	7,300	11,989	0	12,400	12,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	16,600	16,600	12,147	0	16,800	16,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Community Services area includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.

Budget Estimates
For the year ended 30 June 2012

Leisure Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	703,500	395,500	303,792	5,900	781,500	787,400
Operating Revenue	(922,100)	(1,246,600)	(1,358,040)	0	(1,058,000)	(1,058,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(26,000)	(26,000)	(27,091)	0	(26,000)	(26,000)
Capital Funding	(17,000)	(361,500)	(376,194)	0	0	0
Fees and Charges	(879,100)	(859,100)	(954,755)	0	(1,032,000)	(1,032,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,600,100	1,642,100	1,661,832	5,900	1,839,500	1,845,400
Employment	969,900	969,900	1,128,382	0	1,244,300	1,244,300
Office	90,400	90,400	73,404	0	89,000	89,000
Professional Services	0	0	1,000	0	0	0
Vehicles	16,100	16,100	15,408	0	15,600	15,600
Facilities	0	0	0	0	0	0
Projects / Works	290,100	290,100	197,956	0	214,200	214,200
Other Expense	233,600	275,600	245,683	5,900	276,400	282,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	25,500	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	25,500	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Leisure Services area includes the management of the Armadale Arena and Armadale Aquatic Centre and is responsible for the management, usage and co-ordination of the City's community and sporting facilities and reserves. The area also plans, develops, supports and implements leisure and active programs. Through the Club Development program the area is responsible for supporting the development and sustainability of community / sporting organisations.

Budget Estimates
For the year ended 30 June 2012

Libraries and Heritage

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	2,418,100	2,438,100	2,365,325	108,200	2,710,200	2,818,400
Operating Revenue	(140,600)	(140,600)	(117,618)	0	(148,100)	(148,100)
Rates	0	0	0	0	0	0
Grants / Contributions	(22,000)	(22,000)	(7,514)	0	(30,600)	(30,600)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(118,600)	(118,600)	(110,104)	0	(117,500)	(117,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,538,700	2,558,700	2,463,852	108,200	2,818,300	2,926,500
Employment	2,031,800	2,051,800	2,111,437	0	2,310,300	2,310,300
Office	101,500	101,500	86,557	0	89,500	89,500
Professional Services	0	0	0	0	0	0
Vehicles	25,300	25,300	21,233	0	26,500	26,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	380,100	380,100	244,625	108,200	392,000	500,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	20,000	20,000	19,091	0	40,000	40,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	20,000	20,000	19,091	0	40,000	40,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Libraries and Heritage area includes the management, development and operations of the City's Armadale, Seville Grove and Kelmscott Libraries, History House Museum, Armadale Historic School, Birtwistle Local Studies Library and the Armadale Visitor Centre.

Budget Estimates
For the year ended 30 June 2012

Rangers and Emergency

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	623,300	653,300	726,187	0	818,600	818,600
Operating Revenue	(660,400)	(630,400)	(558,737)	0	(621,400)	(621,400)
Rates	0	0	0	0	0	0
Grants / Contributions	(234,500)	(214,500)	(169,364)	0	(188,800)	(188,800)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(425,900)	(415,900)	(389,374)	0	(432,600)	(432,600)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,271,300	1,271,300	1,272,154	0	1,440,000	1,440,000
Employment	795,800	795,800	826,400	0	950,000	950,000
Office	32,100	32,100	32,011	0	35,200	35,200
Professional Services	31,000	31,000	53,160	0	30,800	30,800
Vehicles	93,300	93,300	108,220	0	117,300	117,300
Facilities	16,000	16,000	16,052	0	20,900	20,900
Projects / Works	150,000	150,000	133,190	0	132,700	132,700
Other Expense	153,100	153,100	103,122	0	153,100	153,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	12,400	12,400	12,770	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	12,400	12,400	12,770	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Rangers and Emergency area includes the administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.

Budget Estimates
For the year ended 30 June 2012

Corporate Services Directorate - Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	(30,017,885)	(31,395,210)	(21,580,376)	(7,361,100)	(38,218,427)	(45,579,527)
Operating Revenue	(41,979,185)	(45,569,185)	(48,366,787)	(999,600)	(47,071,527)	(48,071,127)
Rates	(35,151,300)	(35,181,300)	(35,173,857)	0	(38,448,600)	(38,448,600)
Grants / Contributions	(1,988,900)	(5,378,900)	(6,358,985)	0	(3,373,700)	(3,373,700)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(710,300)	(680,300)	(701,866)	0	(874,200)	(874,200)
Earnings from Interest	(2,505,885)	(2,705,885)	(3,984,030)	0	(3,786,327)	(3,786,327)
Profit	(559,500)	(559,500)	(1,997,326)	0	(168,000)	(168,000)
Revenue Other	(1,063,300)	(1,063,300)	(150,723)	(999,600)	(420,700)	(1,420,300)
Expense	18,790,000	22,530,175	22,002,999	784,800	18,162,700	18,947,500
Employment	2,659,400	2,796,975	2,832,782	0	3,587,700	3,587,700
Office	646,200	717,200	701,644	0	666,700	666,700
Professional Services	96,800	96,800	80,329	0	198,300	198,300
Vehicles	37,500	37,500	44,684	0	47,100	47,100
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	4,868,700	8,400,300	7,864,097	784,800	2,984,000	3,768,800
Interest Expense	714,500	714,500	725,767	0	1,077,800	1,077,800
Loss	19,600	19,600	33,430	0	33,400	33,400
Depreciation	8,702,300	8,702,300	8,779,830	0	9,217,700	9,217,700
Accounting	1,045,000	1,045,000	940,437	0	350,000	350,000
Capital Expense	0	0	0	0	35,000	35,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	35,000	35,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(13,155,700)	(14,643,200)	(10,764,417)	(8,041,800)	(16,181,000)	(24,222,800)
From Reserve Transfer	(2,174,200)	(2,061,700)	(1,221,548)	(4,926,800)	(8,185,000)	(13,111,800)
Loan Proceeds	(7,676,500)	(9,276,500)	(7,676,500)	(1,600,000)	(7,116,000)	(8,716,000)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(3,305,000)	(3,305,000)	(1,866,368)	(1,515,000)	(880,000)	(2,395,000)
Non-Operating Expense	6,327,000	6,287,000	15,547,829	895,500	6,836,400	7,731,900
To Reserve Transfer	5,067,700	5,027,700	14,314,768	895,500	6,179,100	7,074,600
Principal Repayments	1,259,300	1,259,300	1,233,060	0	657,300	657,300

Budget Estimates
For the year ended 30 June 2012

Corporate Funds

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	(44,225,485)	(45,972,985)	(34,332,592)	(7,485,900)	(53,454,627)	(60,940,527)
Operating Revenue	(40,661,285)	(40,881,285)	(41,782,064)	(999,600)	(45,567,827)	(46,567,427)
Rates	(35,151,300)	(35,181,300)	(35,173,857)	0	(38,448,600)	(38,448,600)
Grants / Contributions	(1,878,000)	(1,868,000)	(2,521,774)	0	(2,758,500)	(2,758,500)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(332,600)	(332,600)	(301,091)	0	(453,700)	(453,700)
Earnings from Interest	(2,236,085)	(2,436,085)	(3,634,619)	0	(3,486,327)	(3,486,327)
Profit	0	0	0	0	0	0
Revenue Other	(1,063,300)	(1,063,300)	(150,723)	(999,600)	(420,700)	(1,420,300)
Expense	3,264,500	3,264,500	2,666,060	660,000	1,457,800	2,117,800
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,550,000	2,550,000	1,940,293	660,000	380,000	1,040,000
Interest Expense	714,500	714,500	725,767	0	1,077,800	1,077,800
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(13,155,700)	(14,643,200)	(10,764,417)	(8,041,800)	(16,181,000)	(24,222,800)
From Reserve Transfer	(2,174,200)	(2,061,700)	(1,221,548)	(4,926,800)	(8,185,000)	(13,111,800)
Loan Proceeds	(7,676,500)	(9,276,500)	(7,676,500)	(1,600,000)	(7,116,000)	(8,716,000)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(3,305,000)	(3,305,000)	(1,866,368)	(1,515,000)	(880,000)	(2,395,000)
Non-Operating Expense	6,327,000	6,287,000	15,547,829	895,500	6,836,400	7,731,900
To Reserve Transfer	5,067,700	5,027,700	14,314,768	895,500	6,179,100	7,074,600
Principal Repayments	1,259,300	1,259,300	1,233,060	0	657,300	657,300

The Corporate Funds area includes loans, reserve funds, restricted funds, leasing revenue, rate revenue and corporate grant funding.

Budget Estimates
For the year ended 30 June 2012

Corporate Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	511,600	611,600	546,299	0	725,700	725,700
Operating Revenue	0	(3,400,000)	(3,702,242)	0	(500,000)	(500,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	(3,400,000)	(3,702,242)	0	(500,000)	(500,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	511,600	4,011,600	4,248,542	0	1,225,700	1,225,700
Employment	439,500	439,500	421,717	0	528,400	528,400
Office	9,100	9,100	11,115	0	10,000	10,000
Professional Services	48,100	48,100	16,150	0	156,500	156,500
Vehicles	12,800	12,800	19,235	0	20,800	20,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,100	3,502,100	3,780,325	0	510,000	510,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Corporate Services area includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.

Budget Estimates
For the year ended 30 June 2012

Budgeting

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	8,162,400	8,162,400	6,815,933	0	9,083,100	9,083,100
Operating Revenue	(559,500)	(559,500)	(1,997,326)	0	(168,000)	(168,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	(559,500)	(559,500)	(1,997,326)	0	(168,000)	(168,000)
Revenue Other	0	0	0	0	0	0
Expense	8,721,900	8,721,900	8,813,260	0	9,251,100	9,251,100
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	19,600	19,600	33,430	0	33,400	33,400
Depreciation	8,702,300	8,702,300	8,779,830	0	9,217,700	9,217,700
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Budgeting area includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

Budget Estimates
For the year ended 30 June 2012

Finance

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	1,551,700	1,505,100	1,388,164	0	842,900	842,900
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,551,700	1,505,100	1,388,164	0	842,900	842,900
Employment	412,100	365,500	364,449	0	400,000	400,000
Office	7,300	7,300	6,597	0	8,200	8,200
Professional Services	0	0	300	0	0	0
Vehicles	8,200	8,200	8,659	0	9,800	9,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	79,100	79,100	67,721	0	74,900	74,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	1,045,000	1,045,000	940,437	0	350,000	350,000
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Finance area includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.

Budget Estimates
For the year ended 30 June 2012

Governance and Administration

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	1,506,800	1,722,575	1,665,161	57,800	1,960,000	2,017,800
Operating Revenue	(3,100)	(3,100)	(4,846)	0	(4,100)	(4,100)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(3,100)	(3,100)	(4,846)	0	(4,100)	(4,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,509,900	1,725,675	1,670,006	57,800	1,929,100	1,986,900
Employment	838,900	1,023,075	1,084,201	0	1,316,600	1,316,600
Office	408,600	478,600	437,584	0	415,500	415,500
Professional Services	27,300	27,300	12,826	0	16,300	16,300
Vehicles	7,400	7,400	6,992	0	7,200	7,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	227,700	189,300	128,403	57,800	173,500	231,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	35,000	35,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	35,000	35,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Governance and Administration area includes the provision of governance services, such as preparation of policy documents, annual report, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters.

Budget Estimates
For the year ended 30 June 2012

IT Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	2,345,300	2,442,300	2,372,555	67,000	2,711,200	2,778,200
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,345,300	2,442,300	2,372,555	67,000	2,711,200	2,778,200
Employment	598,300	598,300	615,576	0	928,800	928,800
Office	139,200	140,200	177,011	0	149,300	149,300
Professional Services	0	0	0	0	0	0
Vehicles	9,100	9,100	9,798	0	9,300	9,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,598,700	1,694,700	1,570,170	67,000	1,623,800	1,690,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The IT Services area includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communications networks.

Budget Estimates
For the year ended 30 June 2012

Rates

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	129,800	133,800	(35,897)	0	(86,700)	(86,700)
Operating Revenue	(755,300)	(725,300)	(880,309)	0	(831,600)	(831,600)
Rates	0	0	0	0	0	0
Grants / Contributions	(110,900)	(110,900)	(134,969)	0	(115,200)	(115,200)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(374,600)	(344,600)	(395,929)	0	(416,400)	(416,400)
Earnings from Interest	(269,800)	(269,800)	(349,411)	0	(300,000)	(300,000)
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	885,100	859,100	844,412	0	744,900	744,900
Employment	370,600	370,600	346,838	0	413,900	413,900
Office	82,000	82,000	69,336	0	83,700	83,700
Professional Services	21,400	21,400	51,053	0	25,500	25,500
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	411,100	385,100	377,185	0	221,800	221,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Rates area includes the administration, and maintenance, of rate records and rating valuations.

Budget Estimates
For the year ended 30 June 2012

Development Services Directorate - Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	3,245,900	3,265,900	(598,354)	844,700	9,558,500	10,403,200
Operating Revenue	(6,165,200)	(6,135,200)	(12,999,674)	(57,900)	(9,073,700)	(9,131,600)
Rates	0	0	0	0	0	0
Grants / Contributions	(2,394,500)	(2,394,500)	(10,777,389)	(57,900)	(2,120,600)	(2,178,500)
Capital Funding	(1,809,400)	(1,809,400)	(304,736)	0	(4,902,000)	(4,902,000)
Fees and Charges	(1,961,300)	(1,931,300)	(1,917,549)	0	(2,051,100)	(2,051,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	7,721,500	7,711,500	11,194,356	899,800	13,374,000	14,273,800
Employment	3,964,700	3,994,700	4,106,384	0	4,817,700	4,817,700
Office	93,400	93,400	72,718	5,000	94,100	99,100
Professional Services	582,100	562,100	355,466	231,600	399,800	631,400
Vehicles	157,900	157,900	144,184	0	183,500	183,500
Facilities	0	0	0	0	0	0
Projects / Works	639,200	639,200	197,389	442,200	210,000	652,200
Other Expense	2,284,200	2,264,200	6,318,214	221,000	7,668,900	7,889,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	1,689,600	1,689,600	1,206,964	2,800	5,258,200	5,261,000
Land / Buildings	1,643,700	1,643,700	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	45,900	45,900	41,759	2,800	1,200	4,000
Roads	0	0	364,959	0	2,455,000	2,455,000
Drainage	0	0	500,247	0	2,532,000	2,532,000
Pathways	0	0	0	0	270,000	270,000
Parks	0	0	300,000	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Budget Estimates
For the year ended 30 June 2012

Building

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	(256,100)	(106,100)	48,330	0	37,800	37,800
Operating Revenue	(1,280,400)	(1,230,400)	(1,190,443)	0	(1,336,800)	(1,336,800)
Rates	0	0	0	0	0	0
Grants / Contributions	(17,600)	(17,600)	(19,191)	0	(17,600)	(17,600)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,262,800)	(1,212,800)	(1,171,253)	0	(1,319,200)	(1,319,200)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	1,024,300	1,124,300	1,238,773	0	1,374,600	1,374,600
Employment	849,700	949,700	1,035,650	0	1,187,300	1,187,300
Office	28,500	28,500	18,194	0	28,800	28,800
Professional Services	103,200	103,200	147,157	0	105,100	105,100
Vehicles	38,700	38,700	32,461	0	49,200	49,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	4,200	4,200	5,311	0	4,200	4,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Building area includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.

Budget Estimates
For the year ended 30 June 2012

Development Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	346,000	346,000	380,923	0	444,100	444,100
Operating Revenue	(1,750,000)	(1,750,000)	(1,750,000)	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	(1,750,000)	(1,750,000)	(1,750,000)	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,096,000	2,096,000	2,130,923	0	444,100	444,100
Employment	332,100	332,100	365,959	0	429,900	429,900
Office	3,200	3,200	5,169	0	3,200	3,200
Professional Services	0	0	0	0	0	0
Vehicles	8,600	8,600	9,421	0	8,900	8,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,752,100	1,752,100	1,750,374	0	2,100	2,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Development Services area includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.

Budget Estimates
For the year ended 30 June 2012

Environment Planning

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	367,900	367,900	377,538	384,300	467,400	851,700
Operating Revenue	(620,100)	(620,100)	(190,968)	(57,900)	(187,700)	(245,600)
Rates	0	0	0	0	0	0
Grants / Contributions	(620,100)	(620,100)	(190,968)	(57,900)	(187,700)	(245,600)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	988,000	988,000	568,506	442,200	655,100	1,097,300
Employment	318,800	318,800	352,889	0	413,900	413,900
Office	0	0	1,430	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	30,000	30,000	16,797	0	31,200	31,200
Facilities	0	0	0	0	0	0
Projects / Works	639,200	639,200	197,389	442,200	210,000	652,200
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Environment Planning area includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation.

Budget Estimates
For the year ended 30 June 2012

Health

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	738,800	738,800	634,638	0	798,700	798,700
Operating Revenue	(123,500)	(123,500)	(122,692)	0	(131,300)	(131,300)
Rates	0	0	0	0	0	0
Grants / Contributions	(6,800)	(6,800)	(2,148)	0	(6,800)	(6,800)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(116,700)	(116,700)	(120,544)	0	(124,500)	(124,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	832,000	832,000	728,415	0	928,800	928,800
Employment	758,600	758,600	665,467	0	853,800	853,800
Office	12,500	12,500	10,996	0	12,700	12,700
Professional Services	12,700	12,700	8,101	0	12,900	12,900
Vehicles	27,900	27,900	28,516	0	29,000	29,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	20,300	20,300	15,335	0	20,400	20,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	30,300	30,300	28,914	0	1,200	1,200
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	30,300	30,300	28,914	0	1,200	1,200
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Health area includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs.

Budget Estimates
For the year ended 30 June 2012

Planning

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	2,049,300	1,919,300	1,414,106	460,400	1,689,800	2,150,200
Operating Revenue	(581,800)	(601,800)	(625,753)	0	(607,400)	(607,400)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(581,800)	(601,800)	(625,753)	0	(607,400)	(607,400)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,615,500	2,505,500	2,027,014	457,600	2,297,200	2,754,800
Employment	1,599,300	1,529,300	1,601,723	0	1,816,700	1,816,700
Office	46,200	46,200	35,483	5,000	46,900	51,900
Professional Services	417,100	397,100	178,419	231,600	217,800	449,400
Vehicles	45,300	45,300	48,361	0	56,400	56,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	507,600	487,600	163,029	221,000	159,400	380,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	15,600	15,600	12,844	2,800	0	2,800
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	15,600	15,600	12,844	2,800	0	2,800
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Planning area includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).

Budget Estimates
For the year ended 30 June 2012

Project Co-ordination

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	0	0	(3,453,888)	0	6,120,700	6,120,700
Operating Revenue	(1,809,400)	(1,809,400)	(9,119,818)	0	(6,810,500)	(6,810,500)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	(8,815,082)	0	(1,908,500)	(1,908,500)
Capital Funding	(1,809,400)	(1,809,400)	(304,736)	0	(4,902,000)	(4,902,000)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	165,700	165,700	4,500,725	0	7,674,200	7,674,200
Employment	106,200	106,200	84,695	0	116,100	116,100
Office	3,000	3,000	1,446	0	2,500	2,500
Professional Services	49,100	49,100	21,791	0	64,000	64,000
Vehicles	7,400	7,400	8,628	0	8,800	8,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	4,384,165	0	7,482,800	7,482,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	1,643,700	1,643,700	1,165,206	0	5,257,000	5,257,000
Land / Buildings	1,643,700	1,643,700	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	364,959	0	2,455,000	2,455,000
Drainage	0	0	500,247	0	2,532,000	2,532,000
Pathways	0	0	0	0	270,000	270,000
Parks	0	0	300,000	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Project Co-ordination area includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.

Budget Estimates
For the year ended 30 June 2012

Technical Services Directorate - Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	42,017,200	43,387,325	22,515,776	13,729,200	23,467,900	37,197,100
Operating Revenue	(26,040,100)	(24,657,200)	(16,446,081)	(5,996,200)	(12,682,000)	(18,678,200)
Rates	0	0	0	0	0	0
Grants / Contributions	(1,214,900)	(1,232,900)	(1,130,593)	(3,555,100)	(957,100)	(4,512,200)
Capital Funding	(17,056,000)	(15,715,100)	(7,080,550)	(2,269,900)	(3,125,800)	(5,395,700)
Fees and Charges	(7,769,200)	(7,709,200)	(8,234,938)	(171,200)	(8,599,100)	(8,770,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	23,334,500	23,229,625	22,820,566	368,200	24,903,500	25,271,700
Employment	4,773,800	4,815,925	5,102,773	0	5,982,900	5,982,900
Office	179,300	179,300	187,376	0	215,400	215,400
Professional Services	577,100	530,100	373,084	64,000	390,200	454,200
Vehicles	223,600	213,600	310,322	0	368,000	368,000
Facilities	3,436,600	3,616,600	3,674,914	0	4,210,200	4,210,200
Projects / Works	15,978,200	15,798,200	15,938,327	171,200	16,777,400	16,948,600
Other Expense	3,162,600	3,072,600	2,313,298	133,000	2,787,400	2,920,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(4,996,700)	(4,996,700)	(5,079,528)	0	(5,828,000)	(5,828,000)
Capital Expense	45,884,100	45,976,200	16,967,247	19,431,200	12,174,700	31,605,900
Land / Buildings	11,262,900	14,506,900	5,821,679	1,623,000	983,500	2,606,500
Plant / Machinery	3,399,600	2,983,100	2,049,557	988,100	2,741,500	3,729,600
Furniture / Equipment	47,900	47,900	0	47,900	0	47,900
Roads	25,908,100	22,790,200	6,769,675	15,046,700	5,756,500	20,803,200
Drainage	678,200	728,200	418,148	335,300	580,800	916,100
Pathways	570,200	550,200	349,400	121,200	548,900	670,100
Parks	4,017,200	4,369,700	1,558,788	1,269,000	1,563,500	2,832,500
Non-Operating Revenue	(1,161,300)	(1,161,300)	(825,955)	(74,000)	(928,300)	(1,002,300)
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,161,300)	(1,161,300)	(825,955)	(74,000)	(928,300)	(1,002,300)
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

Budget Estimates
For the year ended 30 June 2012

Asset Management

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	349,600	249,600	211,062	38,000	314,600	352,600
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	349,600	249,600	211,062	38,000	314,600	352,600
Employment	50,900	90,900	109,655	0	135,800	135,800
Office	1,300	1,300	1,306	0	1,300	1,300
Professional Services	62,800	62,800	66,604	0	51,000	51,000
Vehicles	10,700	10,700	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	223,900	83,900	33,497	38,000	126,500	164,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Asset Management area includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and renewal.

Budget Estimates
For the year ended 30 June 2012

Civil Works

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	14,370,600	13,869,600	2,878,659	9,924,200	5,984,300	15,908,500
Operating Revenue	(15,549,000)	(12,962,100)	(7,758,073)	(5,750,200)	(3,726,800)	(9,477,000)
Rates	0	0	0	0	0	0
Grants / Contributions	(1,174,000)	(1,174,000)	(1,041,178)	(3,555,100)	(908,000)	(4,463,100)
Capital Funding	(14,340,500)	(11,753,600)	(6,083,090)	(2,023,900)	(2,818,800)	(4,842,700)
Fees and Charges	(34,500)	(34,500)	(633,805)	(171,200)	0	(171,200)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	2,763,100	2,763,100	3,099,509	171,200	2,824,900	2,996,100
Employment	786,400	786,400	709,467	0	729,300	729,300
Office	34,000	34,000	37,238	0	48,300	48,300
Professional Services	8,400	8,400	116	0	8,100	8,100
Vehicles	33,600	33,600	71,314	0	83,200	83,200
Facilities	0	0	0	0	0	0
Projects / Works	2,763,100	2,763,100	3,099,509	171,200	2,824,900	2,996,100
Other Expense	73,900	73,900	77,186	0	94,200	94,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(936,300)	(936,300)	(895,321)	0	(963,100)	(963,100)
Capital Expense	27,156,500	24,068,600	7,537,223	15,503,200	6,886,200	22,389,400
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	25,908,100	22,790,200	6,769,675	15,046,700	5,756,500	20,803,200
Drainage	678,200	728,200	418,148	335,300	580,800	916,100
Pathways	570,200	550,200	349,400	121,200	548,900	670,100
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Civil Works area includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City.

Budget Estimates
For the year ended 30 June 2012

Engineering Design

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	759,900	689,900	803,263	0	957,500	957,500
Operating Revenue	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	760,900	690,900	803,263	0	958,500	958,500
Employment	577,900	537,900	658,281	0	807,500	807,500
Office	12,000	12,000	6,295	0	12,100	12,100
Professional Services	122,800	102,800	96,123	0	103,600	103,600
Vehicles	42,900	32,900	42,563	0	30,000	30,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,300	5,300	0	0	5,300	5,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Engineering Design area includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions.

Budget Estimates
For the year ended 30 June 2012

Infrastructure

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	400,000	355,000	272,668	46,000	398,700	444,700
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	400,000	355,000	272,668	46,000	398,700	444,700
Employment	247,600	227,600	206,649	0	258,900	258,900
Office	1,300	1,300	1,306	0	1,300	1,300
Professional Services	142,500	117,500	56,151	46,000	129,600	175,600
Vehicles	8,600	8,600	8,563	0	8,900	8,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Infrastructure area includes the planning associated with new infrastructure assets, including those relating to the Civil Works and Subdivision areas.

Budget Estimates
For the year ended 30 June 2012

Parks

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	7,442,900	7,755,400	6,344,314	1,118,200	6,975,500	8,093,700
Operating Revenue	(22,800)	(22,800)	(19,285)	0	(337,900)	(337,900)
Rates	0	0	0	0	0	0
Grants / Contributions	(5,700)	(5,700)	(1,199)	0	(10,000)	(10,000)
Capital Funding	0	0	0	0	(307,000)	(307,000)
Fees and Charges	(17,100)	(17,100)	(18,086)	0	(20,900)	(20,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	5,512,700	5,472,700	5,430,825	0	5,749,900	5,749,900
Employment	540,900	540,900	813,062	0	925,200	925,200
Office	55,000	55,000	57,630	0	65,200	65,200
Professional Services	6,200	6,200	9,624	0	15,300	15,300
Vehicles	19,000	19,000	67,220	0	83,200	83,200
Facilities	0	0	0	0	0	0
Projects / Works	5,512,700	5,472,700	5,430,825	0	5,749,900	5,749,900
Other Expense	5,600	5,600	12,333	0	16,100	16,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(626,700)	(626,700)	(959,868)	0	(1,105,000)	(1,105,000)
Capital Expense	1,953,000	2,305,500	932,774	1,118,200	1,563,500	2,681,700
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,953,000	2,305,500	932,774	1,118,200	1,563,500	2,681,700
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Parks area includes the maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.

Budget Estimates
For the year ended 30 June 2012

Property

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	5,273,200	5,866,100	4,466,989	1,377,000	5,138,400	6,515,400
Operating Revenue	0	(246,000)	0	(246,000)	0	(246,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	(246,000)	0	(246,000)	0	(246,000)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	3,361,400	3,536,300	3,636,758	0	4,154,900	4,154,900
Employment	499,800	494,700	361,538	0	511,300	511,300
Office	18,000	18,000	14,587	0	20,200	20,200
Professional Services	0	0	0	0	0	0
Vehicles	17,600	17,600	23,036	0	31,200	31,200
Facilities	3,361,400	3,541,400	3,636,758	0	4,154,900	4,154,900
Projects / Works	0	0	0	0	0	0
Other Expense	6,200	6,200	13,886	0	20,300	20,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(541,600)	(541,600)	(413,047)	0	(583,000)	(583,000)
Capital Expense	1,911,800	2,575,800	830,231	1,623,000	983,500	2,606,500
Land / Buildings	1,911,800	2,575,800	830,231	1,623,000	983,500	2,606,500
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Property area includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, and emergency service facilities.

Budget Estimates
For the year ended 30 June 2012

Subdivisions

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	97,900	148,900	75,473	0	344,800	344,800
Operating Revenue	(187,300)	(187,300)	(204,110)	0	(209,000)	(209,000)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(187,300)	(187,300)	(204,110)	0	(209,000)	(209,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	285,200	336,200	279,583	0	553,800	553,800
Employment	266,400	317,400	261,981	0	519,800	519,800
Office	2,800	2,800	4,461	0	2,800	2,800
Professional Services	0	0	0	0	0	0
Vehicles	16,000	16,000	13,141	0	31,200	31,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	0	0	0	0	0	0
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Subdivisions area includes the planning and administration of engineering requirements associated with new subdivisions.

Budget Estimates
For the year ended 30 June 2012

Support

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	1,956,600	1,848,100	1,194,101	914,100	1,467,400	2,381,500
Operating Revenue	0	0	0	0	0	0
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	56,300	56,300	(0)	0	84,200	84,200
Employment	426,700	426,700	451,541	0	589,100	589,100
Office	11,700	11,700	6,867	0	11,000	11,000
Professional Services	0	0	0	0	0	0
Vehicles	36,400	36,400	32,261	0	44,700	44,700
Facilities	75,200	75,200	38,156	0	55,300	55,300
Projects / Works	0	0	0	0	0	0
Other Expense	1,876,400	1,876,400	1,684,167	0	1,866,100	1,866,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(2,370,100)	(2,370,100)	(2,212,992)	0	(2,482,000)	(2,482,000)
Capital Expense	3,061,600	2,953,100	2,020,057	988,100	2,311,500	3,299,600
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	3,061,600	2,953,100	2,020,057	988,100	2,311,500	3,299,600
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	(1,161,300)	(1,161,300)	(825,955)	(74,000)	(928,300)	(1,002,300)
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,161,300)	(1,161,300)	(825,955)	(74,000)	(928,300)	(1,002,300)
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Support area includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials.

Budget Estimates
For the year ended 30 June 2012

Technical Services

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	12,120,500	13,666,725	7,172,565	311,700	3,025,100	3,336,800
Operating Revenue	(2,922,000)	(3,880,000)	(1,168,334)	0	(217,900)	(217,900)
Rates	0	0	0	0	0	0
Grants / Contributions	(35,200)	(53,200)	(52,402)	0	(39,100)	(39,100)
Capital Funding	(2,715,500)	(3,715,500)	(997,460)	0	0	0
Fees and Charges	(171,300)	(111,300)	(118,472)	0	(178,800)	(178,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	3,579,300	3,503,525	2,723,436	113,000	3,243,000	3,356,000
Employment	889,100	905,325	977,607	0	872,600	872,600
Office	27,300	27,300	40,483	0	27,800	27,800
Professional Services	234,400	232,400	139,216	18,000	77,500	95,500
Vehicles	28,500	28,500	31,753	0	29,600	29,600
Facilities	0	0	0	0	0	0
Projects / Works	1,436,400	1,296,400	1,044,531	0	1,581,600	1,581,600
Other Expense	963,600	1,013,600	489,846	95,000	653,900	748,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Capital Expense	11,463,200	14,043,200	5,617,463	198,700	0	198,700
Land / Buildings	9,351,100	11,931,100	4,991,448	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	47,900	47,900	0	47,900	0	47,900
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	2,064,200	2,064,200	626,014	150,800	0	150,800
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Technical Services area includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.

Budget Estimates
For the year ended 30 June 2012

Waste

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	(754,000)	(1,062,000)	(903,318)	0	(1,138,400)	(1,138,400)
Operating Revenue	(7,358,000)	(7,358,000)	(7,296,279)	0	(8,189,400)	(8,189,400)
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	(35,814)	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(7,358,000)	(7,358,000)	(7,260,465)	0	(8,189,400)	(8,189,400)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Expense	6,266,000	6,266,000	6,363,461	0	6,621,000	6,621,000
Employment	488,100	488,100	552,993	0	633,400	633,400
Office	15,900	15,900	17,204	0	25,400	25,400
Professional Services	0	0	5,250	0	5,100	5,100
Vehicles	10,300	10,300	20,473	0	26,000	26,000
Facilities	0	0	0	0	0	0
Projects / Works	6,266,000	6,266,000	6,363,461	0	6,621,000	6,621,000
Other Expense	7,700	7,700	2,381	0	5,000	5,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(522,000)	(522,000)	(598,300)	0	(694,900)	(694,900)
Capital Expense	338,000	30,000	29,500	0	430,000	430,000
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	338,000	30,000	29,500	0	430,000	430,000
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Non-Operating Revenue	0	0	0	0	0	0
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Non-Operating Expense	0	0	0	0	0	0
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0

The Waste area includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.

Budget Estimates
For the year ended 30 June 2012

Total Summary

Particulars	2010-2011 Financial Year			2011-2012 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Directorate Net Total	23,630,315	23,370,315	8,277,730	13,329,300	12,196,673	25,525,973
Operating Revenue	(76,276,585)	(78,720,085)	(80,174,044)	(9,786,700)	(73,140,927)	(82,927,627)
Rates	(35,151,300)	(35,181,300)	(35,173,857)	0	(38,448,600)	(38,448,600)
Grants / Contributions	(6,127,800)	(9,492,700)	(18,743,722)	(3,613,000)	(6,984,600)	(10,597,600)
Capital Funding	(18,982,400)	(17,986,000)	(7,802,844)	(5,002,900)	(10,213,800)	(15,216,700)
Fees and Charges	(11,883,800)	(11,728,800)	(12,319,782)	(171,200)	(13,116,900)	(13,288,100)
Earnings from Interest	(2,505,885)	(2,705,885)	(3,984,030)	0	(3,786,327)	(3,786,327)
Profit	(559,500)	(559,500)	(1,997,326)	0	(168,000)	(168,000)
Revenue Other	(1,065,900)	(1,065,900)	(152,483)	(999,600)	(422,700)	(1,422,300)
Expense	60,265,300	63,909,700	66,288,245	2,413,600	68,255,900	70,669,500
Employment	17,958,200	18,197,600	19,038,237	0	22,284,300	22,284,300
Office	1,452,400	1,522,400	1,450,962	5,000	1,492,100	1,497,100
Professional Services	1,390,900	1,320,400	1,000,743	455,600	1,246,500	1,702,100
Vehicles	666,800	656,800	780,761	0	897,400	897,400
Facilities	3,452,600	3,632,600	3,690,966	0	4,231,100	4,231,100
Projects / Works	17,057,500	16,877,500	16,466,861	613,400	17,334,300	17,947,700
Other Expense	12,802,200	16,217,700	18,459,780	1,339,600	15,919,300	17,258,900
Interest Expense	714,500	714,500	725,767	0	1,077,800	1,077,800
Loss	19,600	19,600	33,430	0	33,400	33,400
Depreciation	8,702,300	8,702,300	8,779,830	0	9,217,700	9,217,700
Accounting	(3,951,700)	(3,951,700)	(4,139,091)	0	(5,478,000)	(5,478,000)
Capital Expense	47,631,600	47,698,200	18,206,072	27,922,700	27,354,600	55,277,300
Land / Buildings	12,906,600	16,150,600	5,821,679	7,609,900	7,978,500	15,588,400
Plant / Machinery	3,399,600	2,983,100	2,049,557	988,100	2,741,500	3,729,600
Furniture / Equipment	151,700	126,200	73,620	50,700	76,200	126,900
Roads	25,908,100	22,790,200	7,134,634	15,046,700	8,211,500	23,258,200
Drainage	678,200	728,200	918,395	335,300	3,112,800	3,448,100
Pathways	570,200	550,200	349,400	121,200	818,900	940,100
Parks	4,017,200	4,369,700	1,858,788	3,770,800	4,415,200	8,186,000
Non-Operating Revenue	(14,317,000)	(15,804,500)	(11,590,372)	(8,115,800)	(17,109,300)	(25,225,100)
From Reserve Transfer	(2,174,200)	(2,061,700)	(1,221,548)	(4,926,800)	(8,185,000)	(13,111,800)
Loan Proceeds	(7,676,500)	(9,276,500)	(7,676,500)	(1,600,000)	(7,116,000)	(8,716,000)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(4,466,300)	(4,466,300)	(2,692,323)	(1,589,000)	(1,808,300)	(3,397,300)
Non-Operating Expense	6,327,000	6,287,000	15,547,829	895,500	6,836,400	7,731,900
To Reserve Transfer	5,067,700	5,027,700	14,314,768	895,500	6,179,100	7,074,600
Principal Repayments	1,259,300	1,259,300	1,233,060	0	657,300	657,300

***Items for Carry Forward
For the year ended 30 June 2012***

Each year, despite the best endeavours of the City, works and services are unable to be completed within the timeframe of the Annual Budget. When this occurs, an amount may be carried forward from one Financial Year into the next when it is that the works / services will be completed.

The following pages show, by Directorate, those works and services items carried forward into the 2011-2012 Financial Year.

*Items for Carry Forward
For the year ended 30 June 2012*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	
Directorate Summary	29,359,170	10,394,437	18,964,733	13,329,300
Chief Executive's Office	11,304,400	5,354,317	5,950,083	5,909,600
Chief Executive Officer	119,900	29,351	90,549	65,000
City Projects	11,127,900	5,307,278	5,820,622	5,805,700
Human Resources	0	0	0	0
Public Relations	56,600	17,688	38,912	38,900
Community Services	385,300	136,462	248,838	206,900
Community Development	75,500	21,648	53,852	42,800
Community Services	96,200	28,209	67,991	50,000
Leisure Services	42,000	36,135	5,865	5,900
Libraries and Heritage	171,600	50,470	121,130	108,200
Rangers and Emergency	0	0	0	0
Corporate Services	(3,327,600)	(31,473)	(3,296,127)	(7,361,100)
Budgeting	0	0	0	0
Corporate Funds	(3,822,100)	(393,286)	(3,428,814)	(7,485,900)
Corporate Services	0	0	0	0
Finance	0	0	0	0
Governance and Administration	177,600	119,753	57,847	57,800
IT Services	316,900	242,060	74,840	67,000
Rates	0	0	0	0
Development Services	917,300	367,134	550,166	844,700
Building	0	0	0	0
Development Services	0	0	0	0
Environment Planning	135,800	152,044	(16,244)	384,300
Health	0	0	0	0
Planning	781,500	215,090	566,410	460,400
Project Co-ordination	0	0	0	0
Technical Services	20,079,770	4,567,997	15,511,773	13,729,200
Asset Management	83,900	33,497	50,403	38,000
Civil Works	15,006,770	3,573,243	11,433,527	9,924,200
Engineering Design	0	0	0	0
Infrastructure	46,000	0	46,000	46,000
Parks	1,690,000	381,667	1,308,333	1,118,200
Property	1,762,700	385,603	1,377,097	1,377,000
Subdivisions	0	0	0	0
Support	914,100	0	914,100	914,100
Technical Services	576,300	193,987	382,313	311,700
Waste	0	0	0	0
			<i>Previous Year Carried Forward</i>	12,254,900

*Items for Carry Forward
For the year ended 30 June 2012*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Chief Executive's Office	11,304,400	5,354,317	5,950,083	5,909,600
Chief Executive Officer	119,900	29,351	90,549	65,000
CEO Administration				
Economic Development	109,400	29,235	80,165	60,000
Gifts and Awards	10,500	116	10,384	5,000
Council Members				
Nil	0	0	0	0
City Projects	11,127,900	5,307,278	5,820,622	5,805,700
City Projects				
Consultancy - Civic Precinct	122,000	56,998	65,002	50,000
Abbey Road - Land Purchases	1,992,800	570,895	1,421,905	1,421,900
Bakers House - Facility Improvements	600,000	8,065	591,935	591,900
Armadale Aquatic Centre - Facility Improvements	4,860,100	1,281,912	3,578,188	3,578,200
Frye Park Pavilion - Facility Improvements	3,358,000	3,135,730	222,270	222,300
Piara Waters Sports Facility - Facility Construction	2,069,200	37,901	2,031,299	2,031,300
Minnawarra Park Civic Precinct - Skatepark	864,000	393,533	470,467	470,500
Administration Centre (Temporary) - Facility Fitout	177,300	4,704	172,596	172,600
Bakers House - Project Contribution	(255,500)	0	(255,500)	(255,500)
Piara Waters Sports Facility - Project Contribution	(910,000)	0	(910,000)	(910,000)
Armadale Aquatic Centre - Project Grant	(1,000,000)	0	(1,000,000)	(1,000,000)
Armadale Library - Project Grant	(150,000)	0	(150,000)	(150,000)
Minnawarra Park Civic Precinct - Project Grant	(600,000)	(182,460)	(417,540)	(417,500)
Human Resources	0	0	0	0
Human Resources				
Nil	0	0	0	0
Public Relations	56,600	17,688	38,912	38,900
Public Relations				
Gifts and Awards	8,000	0	8,000	8,000
Promotions	25,200	10,571	14,629	14,600
Advertorials	8,000	422	7,578	7,600
Signage	4,800	0	4,800	4,800
Style Guide	2,600	0	2,600	2,600
Council Publications	8,000	6,695	1,305	1,300

*Items for Carry Forward
For the year ended 30 June 2012*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Community Services	385,300	136,462	248,838	206,900
Community Development	75,500	21,648	53,852	42,800
CD Administration				
Community Projects	29,200	5,607	23,593	15,000
Donations	10,700	8,942	1,758	1,800
Community Development				
Place Plans	17,900	2,736	15,164	14,000
Safety Projects	17,700	4,363	13,337	12,000
Events				
Nil	0	0	0	0
Indigenous Support				
Nil	0	0	0	0
Volunteer Resources				
Nil	0	0	0	0
Community Services	96,200	28,209	67,991	50,000
EDCmS Administration				
Consultancy - General	96,200	28,209	67,991	50,000
Leisure Services	42,000	36,135	5,865	5,900
Aquatic Centre				
Nil	0	0	0	0
Armadale Arena				
Nil	0	0	0	0
Leisure Services				
SERRAG Regional Facilities Study	42,000	36,135	5,865	5,900
Libraries and Heritage	171,600	50,470	121,130	108,200
Libraries (Admin)				
Nil	0	0	0	0
Libraries (Armadale)				
Library Resources	12,800	11,638	1,162	1,200
Libraries (Kelmescott)				
Library Resources	12,300	7,832	4,468	4,500
Libraries (Seville Grove)				
Library Resources	12,300	9,383	2,917	2,900
Local Studies				
Nil	0	0	0	0
Museums				
Local History Projects	105,200	21,617	83,583	83,600
Interpretation Plan	0	0	0	0
Visitors Centre				
Nil	29,000	0	29,000	16,000
Rangers and Emergency	0	0	0	0
Animal Control				
Nil	0	0	0	0
Fire Prevention				
Nil	0	0	0	0
Other Law and Safety				
Nil	0	0	0	0

*Items for Carry Forward
For the year ended 30 June 2012*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Corporate Services	(3,327,600)	(31,473)	(3,296,127)	(7,361,100)
Budgeting	0	0	0	0
Corporate Oncosts				
Nil	0	0	0	0
Depreciation				
Nil	0	0	0	0
Profit and Loss				
Nil	0	0	0	0
Corporate Funds	(3,822,100)	(393,286)	(3,428,814)	(7,485,900)
Corporate Funds				
Transfer to Trust - Land Sales	2,550,000	1,940,293	609,707	660,000
Proceeds from Land Sales - Public Open Space	(700,000)	0	(700,000)	(660,000)
Proceeds from Land Sales - Freehold	(985,000)	0	(985,000)	(855,000)
Transfer from Trust - Settlers Common	(163,400)	(150,723)	(12,677)	(290,000)
Transfer from Trust - Fletcher Park	(71,900)	0	(71,900)	(49,200)
Transfer from Trust - Gwynne Park	(287,200)	0	(287,200)	(260,400)
Transfer from Trust - Reg Williams Reserve	(540,800)	0	(540,800)	(400,000)
Leasing				
Nil	0	0	0	0
Loans				
Loan Proceeds - Aquatic Centre Upgrade	(3,030,000)	(1,430,000)	(1,600,000)	(1,600,000)
Rate Revenue				
Nil	0	0	0	0
Reserve Funds				
Transfer to Reserve - Strategic Asset Investments	940,500	328,048	612,452	626,800
Transfer to Reserve - Freehold Sales Capital Works	385,400	113,198	272,202	268,700
Transfer from Reserve - Abbey Road Link Project	0	0	0	(2,207,200)
Transfer from Reserve - Future Project Funding	0	0	0	(1,785,500)
Transfer from Reserve - Future Community Facilities	(180,000)	0	(180,000)	(20,000)
Transfer from Reserve - Plant and Machinery	(1,739,700)	(1,194,102)	(545,598)	(914,100)
Corporate Services	0	0	0	0
EDCpS Administration				
Nil	0	0	0	0
Finance	0	0	0	0
AL Accruals				
Nil	0	0	0	0
Finance				
Nil	0	0	0	0
LSL Accruals				
Nil	0	0	0	0
Governance and Administration	177,600	119,753	57,847	57,800
Administration				
Nil	0	0	0	0
Customer Services				
Nil	0	0	0	0
Records				
Back Scanning Project	177,600	119,753	57,847	57,800

Items for Carry Forward
For the year ended 30 June 2012

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
IT Services	316,900	242,060	74,840	67,000
IT Services				
System Development	316,900	242,060	74,840	67,000
Rates	0	0	0	0
Rates				
Nil	0	0	0	0
Development Services	1,834,600	734,268	1,100,332	1,689,400
Building	0	0	0	0
Building Control				
Nil	0	0	0	0
Pool Inspections				
Nil	0	0	0	0
Development Services	0	0	0	0
EDDS Administration				
Nil	0	0	0	0
Environment Planning	135,800	152,044	(16,244)	384,300
Environment Services				
Atmosphere Program - Cities for Climate Protection	68,600	30,403	38,197	38,200
Biodiversity Program - Reserve Management	17,300	2,390	14,910	14,900
Biodiversity Program - Volunteer Strategy	14,400	13,045	1,355	1,400
Corporate Practices Program - Greenhouse Purchasing	3,100	0	3,100	3,100
Fletcher Park - Weed Control	3,600	0	3,600	3,600
State of the Environment - Implementation	43,200	10,063	33,137	33,100
Settlers Common - Trail Development	444,000	96,143	347,857	347,900
Settlers Common - Trail Development Grant	(458,400)	0	(458,400)	(57,900)
Landcare				
Nil	0	0	0	0
Health	0	0	0	0
Health				
Nil	0	0	0	0
Planning	781,500	215,090	566,410	460,400
Planning				
Advertising	20,300	10,421	9,879	5,000
Consultancy - Planning Studies	99,400	34,193	65,207	65,200
Consultancy - Development Services	22,500	19,232	3,268	2,000
Consultancy - District Scheme	52,200	0	52,200	52,200
Consultancy - Wungong Land Planning	86,100	0	86,100	86,100
Consultancy - Pries Park	26,100	0	26,100	26,100
POS Land Sales Expense	247,700	76,948	170,752	105,800
Freehold Land Sales Expense	196,100	58,305	137,795	102,800
Planning Infringement Notices	15,500	3,147	12,353	12,400
Workstations - Planning Services	15,600	12,844	2,756	2,800
Project Co-ordination	0	0	0	0
North Forrestdale				
Nil	0	0	0	0

Items for Carry Forward
For the year ended 30 June 2012

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Technical Services	20,079,770	4,567,997	15,511,773	13,729,200
Asset Management	83,900	33,497	50,403	38,000
Asset Management				
Software	40,000	26,692	13,308	10,000
Data Collection and Processing	43,900	6,805	37,095	28,000
Civil Works	15,006,770	3,573,243	11,433,527	9,924,200
Civil Works				
Abbey Road - New Roads	2,645,000	81,713	2,563,287	2,563,300
Abbey Road - Traffic Calming	766,200	140,182	626,018	626,000
Admiral Road - Road Construction	171,900	142,696	29,204	29,200
Albany Highway - Traffic Calming	144,900	0	144,900	144,900
Armadale Road - Second Carriageway Construction	122,400	43,197	79,203	79,200
Bernard Street - New Footpaths	25,900	21,982	3,918	3,900
Canning Mills Road - New Street Lighting	99,500	49,079	50,421	50,400
Canning Road - Traffic Calming	40,400	0	40,400	40,400
Canns Road - Reseal Road	116,400	40,063	76,337	20,000
Challis Road - New Roundabouts	108,900	81,590	27,310	27,300
Champion Drive Resource Centre - Upgrade Carparks	64,200	10,229	53,971	20,000
Clifton Street - Traffic Calming	46,700	0	46,700	46,700
Forrest Road - New Roundabouts	98,800	14,094	84,706	84,700
Gillam Drive - Traffic Calming	49,800	6,834	42,966	43,000
Jarrah Road - New Cyclepaths	43,500	30,590	12,910	12,900
Lowanna Way - New Drainage	160,800	6,723	154,077	154,100
McNess Drive - Bridge and Culvert Strengthening	51,900	0	51,900	51,900
Minnawarra Park - Civic Precinct	20,700	0	20,700	20,700
Municipal Streets - New Bus Shelters	82,100	930	81,170	25,000
Municipal Streets - New Carparks	130,100	87,762	42,338	42,300
Municipal Streets - New Roads	113,000	0	113,000	113,000
Municipal Streets - Reconstruct Footpaths (Existing)	41,000	780	40,220	40,200
Municipal Streets - Traffic Calming	13,700	9,275	4,425	4,400
Municipal Streets - Upgrade Carparks	58,100	0	58,100	58,100
Municipal Streets - Upgrade Public Access Ways	161,900	84,781	77,119	45,000
Neerigen Brook Open Space - New Drainage	137,600	29,043	108,557	108,600
Nicholson Road - Civil Works Contributions	(4,998,800)	(1,435,379)	(3,563,421)	(3,555,100)
Nicholson Road - New Roads	400,000	900	399,100	399,100
Nicholson Road - Second Carriageway Construction	4,575,000	1,429,589	3,145,411	3,145,400
Private Works Fees	(30,500)	(633,805)	603,305	(171,200)
Raeburn Road - New Cyclepaths	60,200	41,020	19,180	19,200
Railway Avenue - New Drainage	51,900	0	51,900	51,900
Railway Avenue - Reconstruct Road	369,700	12,388	357,312	108,000
Railway Avenue - Road Widening	61,670	0	61,670	61,700
Railway Avenue - State Black Spot Grant	(72,000)	(60,800)	(11,200)	(11,200)
Railway Avenue - Traffic Calming	52,900	39,447	13,453	5,000
Railway Avenue - Transport Network Grant	(41,100)	(16,445)	(24,655)	(24,700)
Ranford Road - Civil Works	367,600	68,832	298,768	35,000
Ranford Road - New Roads	2,700,000	91,182	2,608,818	2,608,800
Ranford Road - Second Carriageway Construction	2,791,100	160,518	2,630,582	2,630,600
Ranford Road - Transport Network Grant	(1,620,000)	0	(1,620,000)	(1,620,000)
San Jacinta Road - Traffic Calming	57,000	0	57,000	57,000
Seventh Road - Traffic Calming	23,800	15,451	8,349	5,000
Seville Drive - Traffic Calming	299,300	684	298,616	298,600
Soldiers Road - Reconstruct Road	30,000	0	30,000	30,000
Streich Avenue - State Black Spot Grant	(80,000)	0	(80,000)	(80,000)
Streich Avenue - Traffic Calming	124,500	0	124,500	124,500
Thompson Road - Bridge and Culvert Strengthening	93,200	0	93,200	93,200

Items for Carry Forward
For the year ended 30 June 2012

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Tonkin Highway - New Roundabouts	498,200	540	497,660	497,700
Tonkin Highway - State Black Spot Grant	(480,000)	(192,000)	(288,000)	(288,000)
Wallangarra Drive North - Reseal Road	143,300	73,601	69,699	30,000
Warton Road - Second Carriageway Construction	3,682,300	3,079,430	602,870	602,900
Warton Road DCS - Private Works	37,800	1,316	36,484	36,500
Warton Road DCS - Private Works	4,000	0	4,000	4,000
Warton Road DCS - Private Works	12,800	7,977	4,823	4,800
Warton Road DCS - Private Works	121,600	2,704	118,896	118,900
Warton Road DCS - Private Works	7,000	0	7,000	7,000
Westfield Road - Upgrade Street Lighting	127,600	4,550	123,050	123,100
Wungong Road - Traffic Calming	43,500	0	43,500	43,500
Wungong Road - Upgrade Street Lighting	77,800	0	77,800	77,800
Civil Works Oncosts				
Nil	0	0	0	0
Engineering Design	0	0	0	0
Engineering Design				
Nil	0	0	0	0
Infrastructure	46,000	0	46,000	46,000
Infrastructure				
Consultancy - Traffic Modelling	43,000	0	43,000	43,000
Consultancy - Subdivisional Standards	3,000	0	3,000	3,000
Parks	1,690,000	381,667	1,308,333	1,118,200
Parks				
Cross Park - Bore, Pump and Storage (New)	20,000	9,440	10,560	10,600
Fletcher Park - Improvements (New)	76,500	4,580	71,920	49,200
Gwynne Park - Improvements (Renewal)	287,200	0	287,200	260,400
Memorial Park - Civic Precinct - Improvements (New)	386,000	132,768	253,232	253,200
Municipal Reserves - Improvements (New)	66,000	0	66,000	66,000
Municipal Reserves - Playgrounds (New)	31,700	2,246	29,454	29,500
Municipal Reserves - Reticulation (Renewal)	110,700	99,150	11,550	11,600
Municipal Streets - Trees (New)	15,500	2,743	12,757	12,800
Municipal Streets - Trees (Renewal)	112,500	102,901	9,599	9,600
Nicholson Road - Trees (New)	15,500	4,890	10,610	10,600
Pries Park - Improvements (Renewal)	27,600	22,949	4,651	4,700
Reg Williams Reserve - Improvements (New)	540,800	0	540,800	400,000
Parks Oncosts				
Nil	0	0	0	0
Property	1,762,700	385,603	1,377,097	1,377,000
Property				
Administration Centre - Electrical	15,500	7,231	8,269	8,300
Administration Centre - Facility Improvements	312,100	48,157	263,943	263,900
Armadale Arena - Roof and Gutters	87,700	72	87,628	87,600
Armadale Badminton Centre - Facility Improvements	2,500	115	2,385	2,400
Armadale Hall - Facility Improvements	92,100	10,290	81,810	81,800
Bedforddale Pavilion - Facility Improvements	4,100	0	4,100	4,100
Bedforddale Pavilion - Plumbing and Drainage	5,100	0	5,100	5,100
Champion Drive Resource Centre - Security	10,300	7,366	2,934	2,900
Cross Park Cricket Pavilion - Electrical	3,100	0	3,100	3,100
Cross Park Football Pavilion - Electrical	1,500	152	1,348	1,300
Cross Park Football Pavilion - Windows	1,000	201	799	800
Cross Park Tennis Pavilion - Plumbing and Drainage	15,500	88	15,412	15,400

Items for Carry Forward
For the year ended 30 June 2012

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
Depot Grounds - Facility Improvements	186,900	4,025	182,875	182,900
Depot Workshop - Electrical	15,500	3,967	11,533	11,500
Drop n Shop Shed Facility - Extension of Existing Facility	20,000	0	20,000	20,000
Forrestdale Hall - Facility Improvements	15,500	4,115	11,385	11,400
Gwynne Park Football Pavilion - Facility Improvements	15,500	11,874	3,626	3,600
Gwynne Park Football Pavilion - Roof and Gutters	26,700	8,159	18,541	18,500
Gwynne Park Football Pavilion - Toilets	25,900	19,854	6,046	6,000
Harold King Centre - Floors	12,400	6,791	5,609	5,600
John Dunn Hall - Floors	10,300	7,292	3,008	3,000
John Dunn Hall - Windows	18,600	1,715	16,885	16,900
John Dunn Pavilion - Electrical	1,000	0	1,000	1,000
John Dunn Pavilion - Facility Improvements	6,600	3,818	2,782	2,800
John Dunn Pavilion - Furniture	17,500	26	17,474	17,500
Landfill Bin Shed - Extension of Existing Facility	60,000	0	60,000	60,000
Landfill Electric Gate - Extension of Existing Facility	20,000	0	20,000	20,000
Landfill Yard Upgrade - Extension of Existing Facility	120,000	0	120,000	120,000
Memorial Park Public Toilets - Facility Improvements	180,000	0	180,000	180,000
Minnawarra House - Facility Improvements	266,000	0	266,000	266,000
Municipal Buildings - Facility Improvements	135,300	104,336	30,964	31,000
Old Administration Centre - Roof and Gutters	18,600	311	18,289	18,300
Pound Incinerator - Animal Control	24,800	14,090	10,710	10,700
Pries Park Pavilion - Facility Demolition	48,700	7,941	40,759	40,800
Reg Williams Pavilion - Facility Improvements	114,100	87,578	26,522	26,500
Reg Williams Pavilion - Roof and Gutters	5,100	0	5,100	5,100
Roleystone Electric Gate - Extension of Existing Facility	20,000	0	20,000	20,000
Seville Grove Library - Roof and Gutters	15,500	9,807	5,693	5,700
Technical Services - Roof and Gutters	12,400	444	11,956	12,000
Visitors Centre - Access and Paving	11,200	9,114	2,086	2,100
Westfield Scout Hall - Fences and Bollards	15,500	6,293	9,207	9,200
Westfield Scout Hall - Floors	3,100	381	2,719	2,700
Westfield Senior Citizens Hall - Floors	15,500	0	15,500	15,500
Works Contributions - Property (Minnawarra House)	(246,000)	0	(246,000)	(246,000)
Property Oncosts				
Nil	0	0	0	0
Subdivisions	0	0	0	0
Subdivisions				
Nil	0	0	0	0
Support	914,100	0	914,100	914,100
Plant				
Front End Loader (CW1)	300,000	0	300,000	300,000
Grader (CW2)	340,000	0	340,000	340,000
Sedan (ED)	28,100	0	28,100	28,100
Truck (W5)	320,000	0	320,000	320,000
Truck (W5)	(50,000)	0	(50,000)	(50,000)
Utility (SWD)	(24,000)	0	(24,000)	(24,000)
Plant Oncosts				
Nil	0	0	0	0
Support				
Nil	0	0	0	0

*Items for Carry Forward
For the year ended 30 June 2012*

Directorate - Section - Particulars	2011-2012 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Technical Services	576,300	193,987	382,313	311,700
Crossovers				
Nil	0	0	0	0
EDTS Administration				
Anti-Graffiti Initiatives	30,400	13,548	16,852	8,000
CCTV Operation	153,700	87,295	66,405	50,000
Closed Circuit Television	41,900	0	41,900	41,900
Consultancy - General	71,700	52,594	19,106	10,000
Cross Park - Bore, Pump and Storage (Renewal)	28,400	0	28,400	28,400
Cross Park - Lighting and Signs (New)	93,800	0	93,800	93,800
Mobile CCTV	18,300	4,550	13,750	5,000
Roleystone Community Projects	28,600	0	28,600	28,600
Street Lighting Works	103,500	36,000	67,500	40,000
Workstations	6,000	0	6,000	6,000
Waste	0	0	0	0
Waste				
Nil	0	0	0	0
Waste Oncosts				
Nil	0	0	0	0

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
Capital Items	27,922,700	27,354,600	55,277,300
Land / Buildings	7,609,900	7,978,500	15,588,400
Plant / Machinery	988,100	2,741,500	3,729,600
Furniture / Equipment	50,700	76,200	126,900
Roads	15,046,700	8,211,500	23,258,200
Drainage	335,300	3,112,800	3,448,100
Pathways	121,200	818,900	940,100
Parks	3,770,800	4,415,200	8,186,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Land / Buildings		7,609,900	7,978,500	15,588,400
City Projects		5,986,900	6,995,000	12,981,900
Family and Community Centres		591,900	420,000	1,011,900
Bakers House	Refurbishment	591,900	420,000	1,011,900
Public Halls		0	735,000	735,000
Armadale Public Hall	Facility Upgrade	0	735,000	735,000
Aquatic Facilities		3,578,200	0	3,578,200
Aquatic Centre	Facility Upgrade	3,578,200	0	3,578,200
Pavilions		222,300	0	222,300
Frye Park Pavilion	Reconstruction	222,300	0	222,300
Administration Facilities		172,600	550,000	722,600
Office Extensions	Facility Upgrade	172,600	550,000	722,600
Unclassified Facilities		1,421,900	5,290,000	6,711,900
Abbey Road	Land Development	1,421,900	5,290,000	6,711,900
Property		1,623,000	983,500	2,606,500
Animal Pound		10,700	2,000	12,700
Animal Pound	Pound Incinerator	10,700	0	10,700
	Security Screens	0	2,000	2,000
Health Clinics		0	2,500	2,500
Westfield Health Clinic	Roofing Renewal	0	2,500	2,500
Senior Citizen Centres		15,500	11,000	26,500
Greendale Centre	Air-conditioning	0	10,000	10,000
	Plumbing Renewal	0	1,000	1,000
Westfield Senior Citizens	Floors	15,500	0	15,500
Pre-Schools		0	8,000	8,000
Forrestdale Kindergarten	Play Area Upgrade	0	8,000	8,000
Sanitation Buildings		240,000	0	240,000
Hopkinson Road Refuse	Bin Shed	60,000	0	60,000
	Electric Gate	20,000	0	20,000
	Extension of Drop n Shop	20,000	0	20,000
	Yard Upgrade	120,000	0	120,000
Roleystone Refuse Site	Electric Gate	20,000	0	20,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Environment Facilities		0	20,200	20,200
Field Study Centre	Additional Alarms	0	5,200	5,200
	Security Screens	0	15,000	15,000
Public Toilets		180,000	0	180,000
Memorial Park Toilets	Facility Improvements	180,000	0	180,000
Other Public Amenities		0	100,000	100,000
Roleystone Theatre	Roofing Upgrade	0	100,000	100,000
Family and Community Centres		5,600	6,600	12,200
Evelyn Gribble Centre	Electrical Renewal	0	5,000	5,000
Harold King Centre	Floors	5,600	0	5,600
	Smoke Detector Upgrade	0	1,600	1,600
Public Halls		116,000	74,500	190,500
Armadale Hall	Facility Improvements	81,800	0	81,800
Champion Centre	Security Upgrade	2,900	3,500	6,400
Forrestdale Hall	Facility Improvements	11,400	0	11,400
	Roofing Renewal	0	1,000	1,000
John Dunn Hall	Floors	3,000	0	3,000
	Windows	16,900	0	16,900
Kelmscott Hall	Flooring Renewal	0	70,000	70,000
Scout and Guide Buildings		11,900	0	11,900
Westfield Scout Hall	Fences and Bollards	9,200	0	9,200
	Floors	2,700	0	2,700
Aquatic Facilities		0	16,000	16,000
Aquatic Centre	Additional CCTV	0	3,000	3,000
	Crèche Kitchen Upgrade	0	3,000	3,000
	Security Screens	0	10,000	10,000
Tennis Pavilions		15,400	0	15,400
Cross Park Tennis	Plumbing and Drainage	15,400	0	15,400
Sporting Facilities		90,000	32,500	122,500
Armadale Arena	Additional CCTV	0	3,000	3,000
	Door Improvements	0	2,500	2,500
	Roof Access	0	10,000	10,000
	Roof and Gutters	87,600	0	87,600
	Security Screens	0	9,000	9,000
Armadale Badminton	Facility Improvements	2,400	0	2,400
Armadale Golf Club	General Upgrade	0	8,000	8,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Pavilions		402,200	99,700	501,900
Bedforddale Pavilion	Facility Improvements	4,100	0	4,100
	Plumbing and Drainage	5,100	0	5,100
Creyk Park Pavilion	Electrical Renewal	0	4,000	4,000
Cross Park Cricket	Electrical Renewal	3,100	0	3,100
Cross Park Football	Electrical Renewal	1,300	0	1,300
	Windows	800	0	800
Forrestdale Sports	External Windows Renewal	0	6,000	6,000
Gwynne Park Pavilion	Facility Improvements	3,600	0	3,600
	Roof and Gutters	18,500	0	18,500
	Toilets	6,000	0	6,000
John Dunn Pavilion	Electrical Renewal	1,000	0	1,000
	Facility Improvements	2,800	0	2,800
	Flooring Renewal	0	22,500	22,500
	Furniture	17,500	0	17,500
	Paving and Access Renewal	0	25,000	25,000
	Windows Renewal	0	7,200	7,200
Pries Park Pavilion	Facility Demolition	40,800	0	40,800
Reg Williams Pavilion	Ceiling Renewal	0	25,000	25,000
	Facility Improvements	292,500	0	292,500
	Roof and Gutters	5,100	0	5,100
William Skeet	Flooring Renewal	0	10,000	10,000
Libraries		5,700	21,000	26,700
Armadale Library	Cupboards	0	1,000	1,000
Kelmscott Library	CCTV Security	0	10,000	10,000
Seville Grove Library	CCTV Security	0	10,000	10,000
	Roof and Gutters	5,700	0	5,700
Minnawarra Historical Buildings		0	4,000	4,000
Minnawarra Church	Electrical Renewal	0	4,000	4,000
Heritage Buildings		0	90,000	90,000
Buckingham's Cottage	Refurbishment	0	10,000	10,000
History House	Flooring Renewal	0	50,000	50,000
Willow Heights	Exterior Walls Renewal	0	30,000	30,000
Furniture and Fixtures (Parks)		0	30,000	30,000
Minnawarra Bridge	General Renewal Works	0	30,000	30,000
Depot Buildings		194,400	110,000	304,400
Depot Administration	Power Upgrade	0	70,000	70,000
	Renew Roof Coating	0	35,000	35,000
Depot Grounds	Facility Improvements	182,900	0	182,900
Depot Workshop	Air-conditioning	0	5,000	5,000
	Electrical Renewal	11,500	0	11,500

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Tourism Facilities		2,100	23,000	25,100
Visitors Centre	Access and Paving	2,100	0	2,100
	New Kitchen	0	18,000	18,000
	New Retaining Wall	0	5,000	5,000
Administration Facilities		284,200	157,500	441,700
Administration Centre	Archival Air-conditioning	0	32,000	32,000
	Audio Visual Equipment Install	0	40,000	40,000
	Electrical Renewal	8,300	0	8,300
	Facility Improvements	263,900	0	263,900
	Toilets Renewal	0	70,000	70,000
	Workstations	0	5,500	5,500
Technical Services Admin	Roof Access	0	10,000	10,000
	Roof and Gutters	12,000	0	12,000
Unclassified Facilities		49,300	175,000	224,300
Old Administration Centre	Roof and Gutters	18,300	0	18,300
	Upgrade Floor Coverings	0	25,000	25,000
To Be Determined	Facility Improvements	31,000	0	31,000
	General Renewal Works	0	100,000	100,000
	Swipe Card Access Trial	0	50,000	50,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Plant / Machinery		988,100	2,741,500	3,729,600
Support Services		988,100	2,311,500	3,299,600
Animal Control	Ranger 4x4 - P893	0	50,000	50,000
	Ranger 4x4 - New	0	50,000	50,000
Building Control	4x4 Dual Cab - P925	0	28,000	28,000
	4x4 Dual Cab - P932	0	28,000	28,000
	4x4 Dual Cab - New	0	28,000	28,000
CEO Administration	Executive Vehicle - P974	0	46,500	46,500
City Projects	Executive Vehicle - P872	0	38,000	38,000
Community Planning	Sedan - P910	0	30,000	30,000
Council Members	Executive Vehicle - P923	0	38,000	38,000
Economic Development	Sedan - New	28,100	0	28,100
EDCmS Administration	Executive Vehicle - P976	0	38,000	38,000
EDCpS Administration	Executive Vehicle - P966	0	38,000	38,000
	Sedan - P947	0	32,000	32,000
EDDS Administration	Executive Vehicle - P952	0	38,000	38,000
EDTS Administration	4x4 Dual Cab - P913	0	26,000	26,000
	Executive Vehicle - P953	0	38,000	38,000
	Utility - P916	0	25,000	25,000
Finance	Sedan - P933	0	24,000	24,000
Fire Prevention	Ranger 4x4 - P894	0	50,000	50,000
	Sedan - P967	0	30,000	30,000
Health	4x4 Dual Cab - P914	0	28,000	28,000
Human Resources	Sedan - P886	0	24,000	24,000
Indigenous Support	People Mover - P875	0	31,000	31,000
Landcare	4x4 Dual Cab - New	0	28,000	28,000
Libraries (Admin)	Station Wagon - P881	0	20,000	20,000
	Station Wagon - P884	0	30,000	30,000
North Forrestdale Scheme	Sedan - P930	0	31,000	31,000
Planning	Sedan - P863	0	24,000	24,000
	Sedan - New	0	24,000	24,000
Subdivisions	Sedan - P901	0	24,000	24,000
Visitor Centre	Sedan - P889	0	24,000	24,000
Civil Works	4x4 Dual Cab - P904	0	28,000	28,000
	4x4 Dual Cab - P915	0	30,000	30,000
	4x4 Dual Cab - P960	0	28,000	28,000
	Front End Loader	300,000	0	300,000
	Grader - P109	340,000	0	340,000
	Minor Plant - P996	0	20,000	20,000
	Steel Drum Roller - P102	0	170,000	170,000
	Utility - P929	0	25,000	25,000
Parks	4x4 Dual Cab - P898	0	48,000	48,000
	4x4 Dual Cab - P899	0	48,000	48,000
	4x4 Dual Cab - P900	0	48,000	48,000
	4x4 Dual Cab - P905	0	28,000	28,000
	4x4 Dual Cab - P908	0	28,000	28,000
	4x4 Dual Cab - P909	0	32,000	32,000
	4x4 Dual Cab - P911	0	28,000	28,000
	Minor Plant - P997	0	30,000	30,000
	Mower - P331	0	35,000	35,000
	Mower - P332	0	18,000	18,000
	Trailer - P375	0	25,000	25,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Property	4x4 Dual Cab - P885	0	28,000	28,000
	4x4 Dual Cab - P924	0	28,000	28,000
	Minor Plant - P998	0	5,000	5,000
	Utility - New	0	25,000	25,000
	Utility - New	0	25,000	25,000
	Utility - P931	0	25,000	25,000
Support	4x4 Dual Cab - P906	0	30,000	30,000
	Minor Plant - P999	0	9,000	9,000
	Utility - P922	0	48,000	48,000
Waste	4x4 Dual Cab - P877	0	30,000	30,000
	Minor Plant - P995	0	5,000	5,000
	Trailer - P751	0	16,000	16,000
	Utility - P897	0	65,000	65,000
	Waste Truck - P526	0	340,000	340,000
	Waste Truck - P533	320,000	0	320,000
Waste		0	430,000	430,000
Refuse Site	Compaction Machine	0	50,000	50,000
	Electrical Upgrade - Machinery	0	300,000	300,000
	E-Waste Fork Lift	0	30,000	30,000
	Machinery Access	0	50,000	50,000
Furniture / Equipment		50,700	76,200	126,900
Libraries and Heritage		0	40,000	40,000
Libraries (Armadale)	Radio Frequency Identification System	0	40,000	40,000
Governance and Administration		0	35,000	35,000
Records	Depot Archival Facility Shelving	0	35,000	35,000
Health		0	1,200	1,200
Health	Workstations	0	1,200	1,200
Planning		2,800	0	2,800
Planning	Workstations	2,800	0	2,800
EDTS Administration		47,900	0	47,900
EDTS Administration	CCTV Security Equipment	41,900	0	41,900
	Workstations	6,000	0	6,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Roads		15,046,700	8,211,500	23,258,200
Civil Works		15,046,700	5,756,500	20,803,200
New Roads		8,379,000	1,208,000	9,587,000
Abbey Road	And Railway Avenue Link Project	2,563,300	0	2,563,300
Admiral Road	Road reconstruction	29,200	0	29,200
Armadale CBD	City Centre	0	300,000	300,000
Nicholson Road	New road sections	399,100	0	399,100
Ranford Road	New road sections	5,274,400	0	5,274,400
Reilly Road	200m to Balannup Road	0	500,000	500,000
To Be Determined		113,000	408,000	521,000
Reconstruct Roads		138,000	671,100	809,100
Cammillo Road	Westfield Road to Lake Road	0	367,300	367,300
Nicholson Road	At Warton Road - Damaged seal	0	60,000	60,000
Railway Avenue	Merrifield Avenue to Westfield Road	108,000	0	108,000
Soldiers Road	Road reconstruction	30,000	0	30,000
To Be Determined		0	93,800	93,800
Turner Road	Albany Highway to End	0	150,000	150,000
Resurface Roads		50,000	1,608,500	1,658,500
Arbour Place	Cammillo Road to Cul-de-sac	0	51,500	51,500
Buchanan Road	Canning Mills Road to Coventry Road	0	26,600	26,600
Canns Road	Reseal Road	20,000	0	20,000
Carradine Road	Locke View to Canns Road	0	110,000	110,000
Carrawatha Avenue	Rushton Terrace to Albany Highway	0	99,000	99,000
Carrawatha Avenue	Valencia Grove to Rushton Terrace	0	112,300	112,300
Carringal Place	Kyabram Road to Cul-de-sac	0	25,100	25,100
Clydesdale Road	McNeil Road to Cul-de-sac	0	14,100	14,100
Forrest Road	Armadale Road to Stirling Road	0	90,000	90,000
Forrest Road	Commerce Avenue to 138m West	0	48,200	48,200
Forrest Road	Eighth Road to Twelfth Road	0	200,000	200,000
Gwynne Place	Chevin Road to Cul-de-sac	0	25,000	25,000
Hefron Glen	Rails Court to Leys Rise	0	40,000	40,000
Kilburn Lane	Full Length	0	75,000	75,000
Little John Road	Lowanna Way to Railway Avenue	0	87,000	87,000
Page Road	Albany Highway to Gilwell Avenue	0	85,300	85,300
Pine Court	Arbour Place to Cul-de-sac	0	17,000	17,000
Purves Way	Full length	0	30,000	30,000
Rodgers Court	Simons Drive to Cul-de-sac	0	36,100	36,100
Rupert Street	Lowanna Way to Kootingal Street	0	39,300	39,300
Saffron Court	Ryland Road to End	0	21,000	21,000
Streich Avenue	Foster Road to Denny Avenue	0	178,100	178,100
Third Avenue	Railway Avenue to Cammillo Road	0	69,700	69,700
Townley Street	Karoonda Street to Harbor Drive	0	94,000	94,000
Wallangarra Drive North	Wallangarra Drive (South) to Springfield Roa	30,000	0	30,000
Wattle Close	Arbour Place to Cul-de-sac	0	21,000	21,000
Yarrah Place	Taronga Drive to Cul-de-sac	0	13,200	13,200

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Traffic Calming Installations		514,400	171,000	685,400
Albany Highway	Landscaping	144,900	0	144,900
Canning Road	At Midsection - Edge Line	40,400	0	40,400
Clifton Street	At Midsection - Anti-Hoon Measures	46,700	0	46,700
Community Safety Works	To Be Determined	0	35,000	35,000
Gillam Drive	At Champion Drive - Deflection Modification	43,000	0	43,000
Poad Street	Anti-Hoon Measures	0	100,000	100,000
Railway Avenue	At Champion Drive - Deflection Modification	5,000	0	5,000
San Jacinta Road	At Midsection - Anti-Hoon Measures	57,000	0	57,000
Seventh Road	At Forrest Road - Channelisation	5,000	0	5,000
South West Highway	At Saw Road - Traffic Islands	0	36,000	36,000
Streich Avenue	At Railway Avenue Rail Crossing - Turn Lane	124,500	0	124,500
To Be Determined		4,400	0	4,400
Wungong Road	At Midsection - Edge Line	43,500	0	43,500
New Road Markings		0	242,900	242,900
Anstey Street	Lane Separation Lines	0	23,000	23,000
Armadale CBD	Signs and Yellow Lines	0	25,000	25,000
Nicholson Road	Raised Pavement Markers	0	18,900	18,900
Poad Street	Lane Separation Lines	0	35,000	35,000
Schools Various	Signs and Yellow Lines	0	15,000	15,000
Third Avenue	Lane Separation Lines	0	126,000	126,000
New Road Signage		0	62,000	62,000
To Be Determined		0	62,000	62,000
Upgrade Intersections		1,534,300	450,000	1,984,300
Abbey Road	At Armadale Road - Traffic Signals	626,000	0	626,000
Challis Road	Roundabout - At Seville Drive	27,300	0	27,300
Denny Avenue	At Streich Avenue - Traffic Signals	0	450,000	450,000
Forrest Road	Roundabout	84,700	0	84,700
Seville Drive	At Armadale Road - Traffic Signals	298,600	0	298,600
Tonkin Highway	Traffic Lights - Champion Drive	497,700	0	497,700
Road Widening		61,700	0	61,700
Railway Avenue		61,700	0	61,700
Additional Carriageway Construction		3,827,500	0	3,827,500
Armadale Road	Second Carriageway	79,200	0	79,200
Nicholson Road	Keane Road to Armadale Road	3,145,400	0	3,145,400
Warton Road	Nicholson Road to Armadale Road	602,900	0	602,900
Replace Kerbing		0	40,000	40,000
Harrisdale Drive	And Northerly Drive - Intersection	0	40,000	40,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
New Culs-de-sac	0	150,000	150,000
Aitken Street Construct Cul-de-sac	0	30,000	30,000
Flynn Avenue Construct Cul-de-sac	0	30,000	30,000
Jason Court Construct Cul-de-sac	0	30,000	30,000
Meyer Close Construct Cul-de-sac	0	30,000	30,000
Serls Court Construct Cul-de-sac	0	30,000	30,000
Renew Bridges	0	749,000	749,000
Araluen Road Renew Bridge	0	99,000	99,000
Lady McNess Drive Renew Bridge	0	650,000	650,000
Bridge and Culvert Strengthening	145,100	0	145,100
McNess Drive	51,900	0	51,900
Thompson Road 200m Bridge Section Upgrade	93,200	0	93,200
New Bus Shelters	25,000	0	25,000
To Be Determined Bus Shelters and Seating	25,000	0	25,000
Upgrade Bus Shelters	0	48,000	48,000
To Be Determined Bus Shelters and Seating	0	48,000	48,000
New Carparks	0	50,000	50,000
School Parking To Be Determined	0	50,000	50,000
Upgrade Carparks	120,400	82,000	202,400
Champion Centre Reconstruct	20,000	0	20,000
Roleystone Fire Station Resurface	0	27,000	27,000
Roleystone Tennis Courts Resurface	0	55,000	55,000
To Be Determined	100,400	0	100,400
New Streetlighting	50,400	0	50,400
Canning Mills Road At Chevin Road	50,400	0	50,400
Upgrade Street Lighting	200,900	224,000	424,900
Amanda Drive O'Sullivan Drive to Cul-de-sac	0	33,000	33,000
Clifton Street To Brookside Avenue	0	65,000	65,000
Lowanna Way Challis Road to Braemore Street	0	69,000	69,000
Railway Avenue Denny Avenue to Ranford Road	0	57,000	57,000
Westfield Road Midsection	123,100	0	123,100
Wungong Road Midsection	77,800	0	77,800
Project Co-ordination	0	2,455,000	2,455,000
New Roads	0	2,455,000	2,455,000
To Be Determined Developer Contribution Scheme Works	0	2,455,000	2,455,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Drainage		335,300	3,112,800	3,448,100
Civil Works		335,300	580,800	916,100
New Drainage		335,300	580,800	916,100
Brookton Highway	Pipe Open Drain	0	140,000	140,000
Holden Road	Realign Open Drain	0	25,800	25,800
Lowanna Way	Outfall Drain	154,100	0	154,100
McNeil Road	Realign Open Drain	0	75,000	75,000
Minnawarra Park	General Improvement	20,700	0	20,700
Nerrigen Brook Open Area	Category 1	108,600	0	108,600
Patterson Road	Pipe Open Drain	0	150,000	150,000
Railway Avenue	Contribution Scheme - Stages 1 and 2	51,900	0	51,900
Slab Gully	Realign Open Drain	0	190,000	190,000
Project Co-ordination		0	2,532,000	2,532,000
New Drainage		0	2,532,000	2,532,000
To Be Determined	Developer Contribution Scheme Works	0	2,532,000	2,532,000

Capital Expense Details
For the year ended 30 June 2012

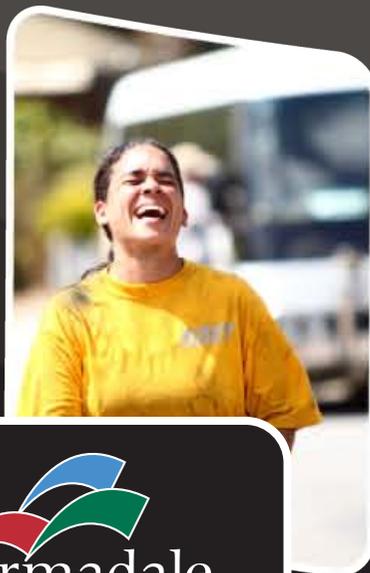
Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
Pathways	121,200	818,900	940,100
Civil Works	121,200	548,900	670,100
New Cyclepaths	32,100	73,000	105,100
Connell Avenue	Turner Road towards Boundary	0	40,000
Inverness Circle	No. 65 to End	0	33,000
Jarrah Road	Tyers Road to Raeburn Road	12,900	0
Raeburn Road	Jarrah Road to Holden Road	19,200	0
New Footpaths	3,900	361,900	365,800
Bedforddale Hill Road	Intersection with Southwest Highway	0	45,000
Bernard Street	Brookton Highway to Hamersley Street Stage 2	3,900	0
		0	25,000
Bodicoat Drive	Farmer Avenue to Whistler Avenue	0	99,000
Brigalow Way	Dewar Street to Tomah Road	0	31,800
Bunney Road	PAW to Spencer Road	0	5,000
Camillo Road	Railway Avenue to Third Avenue	0	50,600
Cowan Street	Braemore Street to End	0	45,000
Fountains Court	Link to Albany Highway	0	8,300
Galong Place	Girraween Street to PAW	0	8,300
Hearle Street	Morgan Road to Brown Crescent	0	6,200
Lantana Way	Banksia Road to Hakea Road	0	7,000
Merlin Close	No. 17 towards School	0	3,000
Ralphs Street	Morgan Road to End	0	27,700
Renew Footpaths	40,200	40,000	80,200
To Be Determined		40,200	40,000
Upgrade PAWs	45,000	60,000	105,000
Elm Close		22,500	30,000
Terrigal Way		22,500	30,000
Upgrade Ancillaries	0	14,000	14,000
To Be Determined	Pram Ramps and Disability Access	0	14,000
Project Co-ordination	0	270,000	270,000
New Cyclepaths	0	270,000	270,000
To Be Determined	Developer Contribution Scheme Works	0	270,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Parks		3,770,800	4,415,200	8,186,000
City Projects		2,501,800	2,851,700	5,353,500
Parks - New Works		2,501,800	2,851,700	5,353,500
Minnawarra Park	Armadale Youth Activity Area	470,500	40,700	511,200
Piara Waters (North)	Playing Fields Construction	2,031,300	2,381,000	4,412,300
Cross Park	Skatepark Construction	0	430,000	430,000
EDTS Administration		150,800	0	150,800
Parks - Renewal Works		150,800	0	150,800
Cross Park	Bore, Pump and Storage	28,400	0	28,400
	Lighting and Signs	93,800	0	93,800
Roleystone Townsite	Community Projects	28,600	0	28,600
Parks		1,118,200	1,563,500	2,681,700
Parks - Renewal Works		286,300	517,500	803,800
Alfred Skeet Oval	Turf Renovation	0	10,000	10,000
Bob Blackburn Reserve	Turf Renovation	0	10,000	10,000
Citywide	Play Equipment Strategy	0	80,000	80,000
	State Water Strategy	0	50,000	50,000
	Tree Replacement	0	37,500	37,500
Creyk Park	Turf Renovation	0	10,000	10,000
Cross Park	Cricket Wicket Renewal	0	8,000	8,000
	Turf Renovation	0	10,000	10,000
Frye Park	Turf Renovation	0	15,000	15,000
Gwynne Park	Cricket Wicket Renewal	0	8,000	8,000
	Improvements	260,400	0	260,400
	Lighting Renewal	0	24,000	24,000
	Turf Renovation	0	15,000	15,000
John Dunn Oval	Irrigation Replacement	0	150,000	150,000
	Turf Renovation	0	20,000	20,000
Karagullen Oval	Turf Renovation	0	5,000	5,000
Morgan Park	Turf Renovation	0	10,000	10,000
New Estates	POS Replacement	0	20,000	20,000
Pries Park	Improvements	4,700	0	4,700
Rushton Park	Turf Renovation	0	10,000	10,000
Springdale Reserve	Turf Renovation	0	15,000	15,000
To Be Determined	Reticulation	11,600	0	11,600
	Tree Replacement	9,600	0	9,600
William Skeet Oval	Turf Renovation	0	10,000	10,000

Capital Expense Details
For the year ended 30 June 2012

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Parks - New Works		831,900	1,046,000	1,877,900
Citywide	Memorial Plaques	0	9,000	9,000
	Park Name Signs	0	15,000	15,000
	Playground Strategy	0	72,000	72,000
Cross Park	Bore, Pump and Storage	10,600	0	10,600
Equestrian Facilities	Improvements	0	690,000	690,000
Fletcher Park	Improvements	49,200	0	49,200
Golf Course	Redevelopment	0	100,000	100,000
Memorial Park	Improvements	253,200	0	253,200
Nicholson Road	Tree Planting	10,600	0	10,600
Reg Williams Reserve	Improvements	400,000	0	400,000
To Be Determined	CSRFF Initiatives	0	140,000	140,000
	Improvements	66,000	0	66,000
	Playgrounds	29,500	0	29,500
	Tree Planting	12,800	20,000	32,800



CITY OF  Armadale

www.armadale.wa.gov.au

7 Orchard Avenue Armadale Western Australia 6112

Locked Bag 2 Armadale Western Australia 6992

Telephone (08) 9399 0111

Facsimile (08) 9399 0184

Email info@armadale.wa.gov.au