



Annual Budget

2010 - 2011



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Statement by the Mayor



Once again the team of officers and Elected Members that I have the privilege to lead has weighed up all of the competing claims, pressures and demands for municipal services and evaluated them against our vision for the City, and our capacity to meet the costs of those requests, both in terms of new capital projects, and future recurrent costs.

The large majority of our budget is spent on routine, day to day maintenance and operation of a City of 60,000 residents and its facilities. While some areas generate fees for the services that they provide (e.g. building licence fees), most are paid for from our rate income, supplemented in some areas by grants.

With growth we are achieving a greater scale of economy in our operations and, as a result of an expanding commercial rate base, we are increasingly able to enhance the presentation and usefulness of our civic spaces which currently cover 1,800 hectares in 518 different land parcels.

Over the last two years using federal grant funds we have accomplished a significant improvement to playground equipment in many neighbourhood parks and, by using funds freed up from the sale of carefully identified, unused areas of land, we have been able to begin a major upgrade to many more of those parks. This momentum will continue for several more years yet. This year we will also undertake further work to enhance Memorial Park using a combination of municipal and federal grant funds.

As might be expected, road projects soak up a large part of our capital funds each year. The 2010-2011 financial year will be no different, with major works occurring on Warton Road, Nicholson Road, and Ranford Road, this time adjacent to the Forrestdale Business Park. Work will also commence on realigning Railway Avenue and Abbey Road to provide for a signalised intersection on Armadale Road west of the rail crossing. With the already completed connection of Abbey Road to Green Avenue and Wungong Road this will at last provide a continuous north-south route on the western side of the railway line.

Stage 2 of the Frye Park redevelopment will see this active sporting reserve close to the Kelmscott town centre at last able to cater for the high use that it is required to carry. A range of privately funded developments in Kelmscott are nearing completion and we now only await a restart to the stalled development of Denny Avenue to allow the ARA and Council to progress the reconstruction of the Gillwell Avenue / Albany Highway intersection.

The range of services that are provided for special interest groups in our City continue to grow as demand is identified and funds made available. Our relocated Armadale Library is servicing a large increase in customers, and will shortly open on Sundays to provide an enhanced service to our residents. The Champion Centre, which provides a range of services and contact points for our Indigenous community, continues to grow in reputation and resources.

Council has also taken a very proactive advocacy role in recent years, lobbying at the state and federal level for improved education opportunities for our children, improved government service delivery to our region, and a fairer share of the overall taxes paid by our residents and businesses.

We are beginning to see results from this advocacy, with Ministers at both federal and state levels, along with key public servants becoming more attuned to the needs of outer metropolitan communities such as our own. We have worked very hard to build and maintain relationships with key partners in order to obtain maximum return for our efforts and the funds available.

As I signalled in a June press article, Council has diligently worked to keep the rate increase below 6%. I am very pleased to report that we have achieved that goal, despite significant increases in state utility services such as electricity (up 30%), water, and, let us not forget, the Emergency Services levy (up 18% and shown separately on your rate notice).

The final figure is 5.9% which, after the increased costs of doing business and factoring in extra state charges, allows us 1% for extra or enhanced services above and beyond what was provided last year.

For an average residential property the rate increase will be under \$60 per year, or \$1.15 per week. In addition, the waste collection charge will increase by \$18, of which \$11 is to pay an increased State government levy on landfill, and the Emergency Services levy, which is collected on behalf of the State government, will go up by approximately \$22.

While these figures are higher than we would prefer, we have no option but to pass on increased state levies. In relation to that part over which we have control, I am pleased to note that this year the increase is lower than for many other urban councils.

Cr Linton Reynolds AM JP
Mayor



Heron Ward	
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River Ward	
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Chief Executive Officer's Foreword

In introducing the Budget each year I become increasingly aware that the 12 month "snapshot" provided is only the briefest of indications on the City's real progress. Every Budget is a step towards the "Armadale" that our children and grandchildren will seek to enjoy. Each year includes projects still in progress from previous years, and includes allocations towards planning and designing projects still in the future.

That's what makes the City's recently advertised 15 Year Plan for the Future so important. This Budget represents the 2010-2011 step along that 15 year path.

It is no secret that over the past decade, our City has had to invest "now" for a better future. We are paying slightly higher rates than others, but our growth and development is just commencing. We've also implemented asset management and borrowing strategies that other Councils are now emulating.

Accordingly our rates increase this year places us well down the metropolitan "hit parade", we are in that strategic location of modest price increases forced upon us by State Government charges – costs we are required to pass on.

A recent review of the City's Strategic Plan advertised and adopted earlier this year, confirm the City is on track with its long-term plan. The vision of Armadale includes a re-invigorated new City Centre, set against the City's natural advantage of a hills backdrop. That City Centre, in turn, will encourage new residents into the rapidly growing new areas of Piara Waters, Harrisdale, and (soon) the Wungong area.

The City's population will double from its current 60,000 to over 120,000 regardless of Federal growth policies. That controlled growth is needed to pay for the infrastructure, services and private investment attracted to the district.

Part of that investment over the next few years will be in the Forrestdale Business Park, recently established by our partners, the Armadale Redevelopment Authority. The Forrestdale Business Park will provide 15,000 much needed jobs along with those provided in the Armadale City Centre.

The following reports each contain a "Looking Forward" section outlining the projects and services to be provided over the 2010-2011 year. This new Budget will enable \$104.5 million worth of works and services provided on your behalf by the City's 350 staff. Last year, lack of space prohibited the increase in staff needed to provide the services required. The opening of the new Armadale Library and transfer of some 40 staff to the old library building has enabled much needed space. The City's population grew by 2,500 over the past year, and will grow by a similar number in the forthcoming year. This year will see the City grow by 20 new staff to provide the services funded.

The following reports outline the detail of the new works commencing in 2010-2011. I commend the Budget to you and thank the Council and staff once again for their dedication to the City's strategic vision.

Ray Tame
Chief Executive Officer

The Organisation

Chief Executive's Office



Ray Tame
Chief Executive Officer

The Chief Executive Officer is responsible for the overall management and strategic direction of the City of Armadale. He also provides the link between the organisation and the elected Council.

The Executive Team consists of four Executive Directors who oversee the following directorates:

- Corporate Services
- Development Services
- Technical Services
- Community Services

Corporate Services



Tony Maxwell
Executive Director

The Corporate Services Directorate is responsible for the following areas:

- Financial management
- IT and records management
- Councillor services and governance
- Rating
- Administration
- Electoral matters

Development Services



Ian MacRae
Executive Director

The Development Services Directorate is responsible for the following areas:

- Planning and development
- Town Planning Schemes
- Land use
- Environment
- Building and health control
- Noise control
- Immunisation
- Signage

Technical Services



Andrew Bruce
Executive Director

The Technical Services Directorate is responsible for the following areas:

- Roads
- Footpaths and drainage
- Building maintenance
- Parks and reserves
- Waste and recycling collections
- Composting and landfill
- Maintenance of Council assets
- Support services

Community Services



Yvonne Coyne
Executive Director

The Community Services Directorate is responsible for the following areas:

- Community development
- Recreation and leisure
- Library and Heritage Services
- Museums
- Tourism
- Fire and Emergency Services
- Rangers
- Community events
- Armadale Aquatic Centre

Chief Executive's Office and the Corporate Services Directorate

The Chief Executive's Office and Corporate Services Directorate report to the City Strategy Committee. The Corporate Services Area of Council has two functional areas. The first, the Chief Executive's Office, is responsible for core organisational services, leadership and strategic direction, and the second, Corporate Services, is responsible for the provision of essential governance, administrative and financial management and accounting services to the City.

The Chief Executive's Office comprises the following -

- ◆ Chief Executive's Office
- ◆ Members' Administration
- ◆ Human Resources
- ◆ Public Relations

The Corporate Services Directorate comprises the following -

- ◆ Directorate Management
- ◆ Finance and Accounting
- ◆ Information Technology
- ◆ Customer Services
- ◆ Records Management
- ◆ Governance and Administration
- ◆ Rating Services

Corporate Services is also responsible for a number of other key functional areas not included in this budget report, namely -

- ◆ Corporate Revenue (Rates etc)
- ◆ Property Leases and Rentals
- ◆ Corporate Debt Management

The details of these functional areas are also reported to the City Strategy Committee of Council.

The Chief Executive's Office and Corporate Services Directorate provide leadership and primary support services to all other Directorates.

During the coming financial year, the Chief Executive's Office and Corporate Services will continue to monitor and improve service delivery for the benefit of the community and the district of Armadale.

Looking Forward

The following is a commentary on the key priorities to be undertaken by the Chief Executive's Office and Corporate Services Directorate over the 2010-2011 financial year -

Customer Service Focus

With work on the refurbishment of the main Administration Centre reception area being completed in 2009-2010, emphasis will shift in the 2010-2011 year to reviewing and enhancing our service level. This includes reviewing existing methods of frontline service delivery, updating the City's Customer Service Charter and updating the City's Compliment and Complaint handling processes in line with current trends and community expectations.

The improvement of front-counter service times will also be a focus. The cashiering section, previously a separate area of the front-counter service area, will be incorporated within the new customer service team, with the goal being to provide a one-stop-shop service where the public can deal with one customer service officer - from initial enquiry to receipting of monies.

Records Scanning Project

During 2009-2010 (the first year of the project) an eight-year scanning strategy to digitise hard copy records was developed at an estimated total cost of \$1.0 million.

An amount of \$166,000 has been allocated in 2010-2011 to digitise Property files, Building Application Envelopes and microfiche film.

Communications and Marketing

The City of Armadale places great importance on listening to the needs of the local community and it does this by communicating regularly and effectively via a variety of channels.

The City communicates its own message via the local media and the City's bi-monthly magazine, *City Views*.

Communication tools such as *City Views*, the Rates brochure and the Annual Report are all reviewed on an ongoing basis to ensure that both content and style are an accurate representation of the City's service.

All Departments of the organisation contribute to our media liaison person, highlighting a range of issues from waste levy increases and dog registrations, to parks and infrastructure upgrades.

New projects in the area of communications and marketing include the marketing of the City to existing and prospective investors within the City and the marketing of the new business park at Forrestdale. This will be achieved by the design of a new magazine for the business community, the re-design and re-drafting of new editorial for the next edition of the investors' magazine, *Armadale Alive!*, and the continued exploration of new marketing opportunities for the 2010-2011 financial year.

Public Website Enhancements

It has been three years since the City's public website was last reviewed in its entirety. The public website is the gateway through which many of our residents and the wider community gather information and conduct business with the City, so it is important that this key element of our wider customer service charter provides information and online services that are reflective of a modern and growing City.

Much improvement to the "back end" management of the website has been achieved during the past year including ensuring our content archives and management comply with our State Record keeping requirements.

With this strong foundation now in place plans are in-hand to enhance the "front-end" of the website including, for example, ensuring that it maintains a modern and fresh look and design, commits new online services capabilities to the forefront of interaction with the community, improves navigation and facilitates quick access to information, and is tailored for accessibility and usability.

Human Resource Management

The Human Resources Department will continue its activities in organisational development, administering payroll, providing services to management and staff in matters on employment, training, payroll administration and overseeing occupational safety and health matters.

The training and conferences allocation for 2010-2011 has been increased by approximately \$10,000 to enable the conduct of a study tour. A similar amount has been added to the elected member training budget for this project, proposed for later this year.

Revaluation of Properties for Rating Purposes

The 2010-2011 financial year is a revaluation year. This means that all properties in the City will receive new valuations from Landgate (formerly the Valuer General's Office) with the new valuations to have effect for Council rating purposes from 1 July 2011.

Non-urban properties (of which there are ~ 160) are valued annually on the Unimproved Value basis (UVs), whereas urban properties (of which there are ~ 25,400) are valued every three years on the Gross Rental Value basis (GRVs). It is anticipated that the revaluation data will be provided to the City in March / April 2011 and it will be the responsibility of the Rates Department to input, balance and apply the new valuations in readiness for the 2011-2012 financial year. The anticipated cost of the revaluation is \$200,000.

Information and Communications Technology Leasing

The City currently leases all information and communications technology related equipment used throughout its facilities. This process enables a more consistent management and technology lifecycle approach than dealing with what can be large costs involved in purchasing equipment and of course then needing to dispose of it in an environmentally safe manner having reached its useful life.

With a commitment to reducing the overall costs associated with the procurement of this technology and the realisation of the benefits of virtualisation, the introduction of *thin-client* hardware and desktop virtualisation technologies will be examined.

City's Audit Services Tender

During the 2010-2011 financial year the City will, in accordance with Section 7.3 of the Local Government Act, appoint a person(s), on the recommendation of the City Audit Committee, to be its auditor.

The role of the auditor(s) is to audit the accounts and annual financial report of the City.

Review of Local Laws and the Code of Conduct

In accordance with legislation and best practice principles, several Local Laws as well as the Code of Conduct (applicable to Councillors, committee members and employees) will be reviewed.

Wireless Communications

Included in the 2010-2011 budget estimates (within the Technical Services budget, but directly affecting Corporate Services operations) is an allocation of \$180,000 for the provision of a replacement communications tower located at the Council depot.

The allocation will provide for the installation of a taller tower than that which currently exists, as well as an upgrade to the cable quality currently utilised on the tower (enhancing communication speeds). A dedicated storage facility for all information and communications technology equipment is also included.

This investment is viewed as imperative in order to meet the growing needs of the growth areas of Council. As more out-centres are brought on-line, and more Council services are offered from these locations, so is the need to provide high-speed, low-cost communication solutions.

Ray Tame
Chief Executive Officer

Tony Maxwell
Executive Director - Corporate Services

Community Services Directorate

The Community Services Directorate reports to the Community Services Committee of Council and is responsible for -

Community Services

- ◆ Directorate administration

Community Development

- | | |
|--------------------------|--------------------------------|
| ◆ Access and Inclusion | ◆ Financial Assistance Program |
| ◆ Arts and Events | ◆ Indigenous Support |
| ◆ Children and Families | ◆ Seniors |
| ◆ Community Partnerships | ◆ Volunteer Services |
| ◆ Community Planning | ◆ Youth |

Leisure Services

- | | |
|---------------------------|------------------------|
| ◆ Armadale Aquatic Centre | ◆ Club Development |
| ◆ Armadale Arena | ◆ Community Facilities |

Libraries and Heritage Services

- | | |
|------------------------------------|-------------------------|
| ◆ Armadale Library | ◆ History House Museum |
| ◆ Armadale Visitor Centre | ◆ Kelmscott Library |
| ◆ Birtwistle Local Studies Library | ◆ Seville Grove Library |

Rangers and Emergency Services

- | | |
|-------------------|------------------------|
| ◆ Animal Control | ◆ Other Law and Safety |
| ◆ Fire Prevention | |

Looking Forward**Community Development**

Priority areas of focus for 2010-2011 include -

- ◆ Planning for the sustainable and equitable provision of community infrastructure in existing and growth areas.
- ◆ Implementing the recently endorsed Youth, Children and Families, and Volunteer Strategies.
- ◆ Reviewing the City's Seniors' Strategy, Disability Access and Inclusion Plan and Community Safety Plan.
- ◆ Working in partnership with young people and youth organisations to develop programs for the Youth Activity Area.
- ◆ Developing the 'One-stop Shop' model for the Champion Centre and ensure that ongoing funding is secured for the centre beyond 2011.
- ◆ Identifying and accessing funding opportunities for major community initiatives in partnership with local service providers and community groups.

Leisure Services

Priority areas of focus for 2010-2011 include -

- ◆ Review, develop and implement a Community Facilities Policy.
- ◆ Development of a Customer Service Strategy.
- ◆ Continue assisting with planning of the Armadale Aquatic Centre upgrade.
- ◆ Implement quarterly term program publications for Leisure Services.
- ◆ Increase community facility usage through new promotional strategies.

Library and Heritage Services

Priority areas of focus for 2010-2011 include -

- ◆ Implementing changes resulting from the new State Framework and Funding Agreements and ongoing changes as the State-wide Structural Reform Plan is implemented.
- ◆ Publication of the new District History Book.
- ◆ Greater focus on an educational role and associated lesson plans within the Museum.
- ◆ Tourism Destination Marketing Strategy Plan to be carried out with a focus on the economic development aspects of the Visitor Centre.

Rangers and Emergency Services

Priority areas of focus for 2010-2011 include -

- ◆ Review the existing Local Emergency Management Arrangements to reflect present circumstances, which will clearly define Council's role in accordance with the Emergency Management Act and encourage community members to work together and share responsibility
- ◆ The review of the Urban Animal Management Strategy will explore the possibility, and identify elements of residential developments that might contribute to pet's behavioural patterns and recognise that animals are part of the community contributing to qua
- ◆ Develop a Fire Management Plan for the Araluen Estate, which will co-ordinate fire and emergency management procedures, and practices, in conjunction with other combat authorities and support agencies to ensure delivery of District and Regional standards

Yvonne Coyne

Executive Director - Community Services

Development Services Directorate

The Development Services Directorate reports to the Development Services Committee. The Development Services Directorate's four functional areas are summarised below.

The Planning Services function of the Directorate comprises -

- ◆ Statutory Planning
- ◆ Strategic Planning
- ◆ Compliance
- ◆ Mapping / GIS
- ◆ Land Administration
- ◆ Developer Contribution Plans

The Building Services function of the Directorate comprises -

- ◆ Building approvals, advice and compliance activities
- ◆ Appraisal and approval of Residential Design Code 'Variations'
- ◆ Appraisal and approval of Consent applications for development
- ◆ Inspection of Swimming Pools and Spas ensuring safe barriers exist
- ◆ Property enquiries and inspections at the time of settlement of land sales

The Health Services function of the Directorate comprises -

- ◆ Ensuring food and water quality and safety
- ◆ Ensuring public housing and accommodation safety
- ◆ Ensuring the responsible treatment of sewage and industrial waste
- ◆ Ensuring the prevention and control of pollution and nuisances
- ◆ Ensuring disease prevention and control, including immunisation

The Environmental Services function of the Directorate comprises -

- ◆ Environmental advice
- ◆ Environmental approvals for City projects
- ◆ Implementation of State of the Environment Report (2005) initiatives
- ◆ Landcare

Looking Forward

The Development Services Directorate is committed to achieving the following goals during the 2010-2011 financial year -

Extend Structure Planning in Harrisdale and Piara Waters

Assist with processing further stages of the urbanisation of North Forrestdale through rezoning, structure planning and coordination between landowners and servicing authorities.

Kelmscott Enquiry by Design Outcomes

Finalise with the WAPC an amendment to the MRS for a Canning River Foreshore Parks and Recreation Reservation and Urban infill zoning. Scope requirements for Urban Structure Planning for the Canning River Precinct (East) potentially adding 150 new dwellings and 400 people within easy walking distance and in support of the Kelmscott District Town Centre. The MRS is being progressed during 2010-2011 but there may be a need for budget consideration in 2011-2012 to progress Structure Plans / local Scheme Amendments / Infrastructure.

Facilitate the completion of the Public Open Space Strategy

A high priority will be given to implementing the recommendations of the Public Open Space Strategy and further the disposal of land within the first 5 stages of the Strategy. Close liaison with other Directorates will be required to ensure that maximum benefit is derived from the asset sales to improve local parks and recreation facilities from the funds released.

Prepare for, and assist with, the normalisation of ARA areas

The ARA require assistance to implement the progressive normalisation of specific ARA areas into the City's jurisdiction including planning and heritage policy listings as appropriate.

Progressive ARA Normalisation requires consulting professional guidance and legal fees estimated at \$10,000 for the 50% City portion (50% contributed by the ARA) for each of the 3 normalisation "trains" anticipated for the year totalling \$30,000 for the City's portion.

Land Use Planning study for Lot 33 Connell Avenue (Pries Park)

Following Council's major study into the City's future active sporting needs a consultant team headed by Burgess Design Group has progressed environmental, servicing and planning studies of the land at Lot 33 Connell Avenue (Pries Park) which was identified as no longer required for recreational purposes. These investigations will confirm the highest and best land use for the land and facilitate land use change from the current Rural MRS zone to the Urban MRS zone (and a suitable zoning and structure plan to facilitate subdivision and development under TPS No.4). The MRS Amendment will be progressed during 2010-2011 and associated land value will assist the City's funding of priority upgrades of the City's recreational facilities by achieving a reasonable return on investment for Council's long term investment in this major landholding.

Municipal Heritage Inventory (MHI) Review

Investigations and studies will be initiated to progressively add potential new sites to MHI including Buckingham's House Ruins and the old Fremantle Railway.

Historic precinct based on River Road Kelmscott

To complement the Municipal Heritage Inventory a team headed by the Heritage and Conservation Professionals were appointed to undertake the study for a historic precinct based on River Road Kelmscott, with a view to establishing design and landscape guidelines, interpretive materials and recommend other mechanisms that would enhance and preserve the historic importance of the nature of the River Road Heritage Precinct. The study will be completed during the year following public consultation and review of submissions on a draft policy and guidelines.

Review of appropriate controls on building design

Planning Services are undertaking a comprehensive review of all Planning Policies, including the Residential Density Development Policy PLN 3.1 and, in particular, the design of medium density development.

Keane Road Strategic Link

To ensure the construction of the last unmade section of Keane Road identified in State Government plans as a linking district distributor road connecting Harrisdale and Piara Waters and Forrestdale localities appropriately considers the environment, applications have been made to the State and Commonwealth Environment Protection agencies. A State Public Environmental Review level of assessment documentation and "Preliminary Documentation" level of assessment for a "Controlled Action" under the Commonwealth's Environmental Protection and Biodiversity Conservation Act will be prepared and finalised.

The Commonwealth requires additional targeted surveys to be undertaken for listed species which may potentially be in the area including a listed native bee (*Neopasiphe simplicior*), the Graceful Sunmoth (*Symenon grantiosa*) and a number of listed rare flora.

The following are budget estimates for the additional surveys required by the Commonwealth (these are additional to the State Public Environmental Review documentation) -

- ◆ Bee and Host Plant Survey (October 2010) - \$30,000
- ◆ Sunmoth Survey (March 2011) - \$30,000
- ◆ Orchid Survey (September 2010) - \$5,000

Development Contribution Plan No. 3

The City has expended the \$2 million grant that was successfully obtained for the dual carriageway upgrade of Warton Road. Funds from the North Forrestdale Development Contribution Scheme will be utilised this financial year, with the implementation of the project scheduled for finalisation early 2011. The upgrade of Nicholson Road, from Harrisdale Drive to Mason Road, is an important project and works are anticipated to commence this financial year. A review of the Capital Expenditure Plan, which looks at future income and expenditure, is underway to refine the timing of other important projects.

Response to ARA initiatives

It is expected that there will be a significant increase in development approvals issued for the Forrestdale Business Park and Wungong Urban Water during the year. This will require the City to respond quickly with advice to the ARA on development applications and assess and determine applications for building licences. Together this will place a considerable administrative burden on the Development Services Directorate.

Town Planning Scheme No.4 Review

A review of TPS No.4 under the Planning and Development Act is required after 5 years, this five yearly review of TPS No 4 (which was gazetted on 4th November 2005) will commence in the latter half of 2010 and proposed via a consolidation of the scheme to incorporate suitable amendments. It is proposed to review the Scheme by means of consolidation of the current Scheme with an Omnibus Amendment which is a time and cost efficient process compared to preparing a completely new Scheme.

The following are budget estimates for the studies required to inform the Scheme consolidation process -

- ◆ Mapping and policy consultancy for Bush Fire Prone Areas (WAPC requirement) - \$30,000
- ◆ Mapping and policy consultancy for Landscape Sensitive Rural Areas (D37/5/10) - \$30,000

Public Health Plan

The Public Health Plan 2008 - 2013, which was endorsed by Council in August 2008, provides the basis for determining the future direction of the City of Armadale with regard to public health and prioritising initiatives for the next financial year.

The Public Health Plan draws extensively from principles contained in the proposed new Public Health Act, which is expected to be promulgated during 2010-2011. It will provide appropriate and robust tools to tackle the traditional, as well as the new and emerging public health concerns of the 21st century, with a greater focus on a risk management approach to statutory roles so that resources can be targeted more effectively on health promotion and prevention strategies based on identified public health needs at a local level.

Implementation of the State of the Environment Report

The focus of the State of the Environment Report in 2010-2011 will be the finalisation of the review of the report to set environmental priorities for the next 5 years. It is anticipated that the Report will be released for public comment by the end of 2010. 2011 will be focused on implementing high priority actions identified in the new State of the Environment Report.

Cities for Climate Protection and Switch Your Thinking! Program

Syt! will continue to focus on the recruitment of new sponsors and partner Councils to help grow the program further in 2010-2011. Projects for delivery include -

- ◆ Switched on Staff – working with each Syt! Council to help educate staff on how to use their workplace more efficiently to help save energy, water, money and greenhouse gas emissions. This project will help the City implement many of the actions contained within its Corporate Greenhouse Action Plan (2009-2012)
- ◆ Rebates 4 Residents will be run again in 2010-2011 with an expanded range of sponsors and products
- ◆ Energy Efficiency, Photovoltaic and Waterwise Gardening Workshops

Landcare Program

Ongoing support will also be afforded to the Armadale-Gosnells Landcare Group in their efforts to implement their Strategic Plan 2008 to 2018. The preparation of the Armadale Gosnells Landcare Group Business Plan will continue during 2010.

Urban Waterways Renewal Projects

Over \$2 million of Federal and State Government funding will be used for water quality improvement projects within Armadale. Six sites will be enhanced through \$1.2 million of Federal funding, and \$900,000 from the Swan River Trust for one site identified through the Southern River Catchment Water Quality Improvement Plan. The projects will bring together expertise from across various directorates during the design and construction process, with the City supporting the project managers, the South East Regional Centre for Urban Landcare.

Sediment and Erosion Project

Through the Southern River Catchment Local Water Quality Improvement Plan, the Swan River Trust has funded a project within the Cities of Armadale and Gosnells to investigate controls and reduce the amount of sediment entering the local rivers during building and development. During 2010-2011, a Sediment and Erosion Project will work with departments across the organisation to enhance and build upon existing sediment and erosion controls.

Settlers Common East Trail Development and Environmental Management

In March 2010, Council adopted the Armadale Settlers Common East Track, Upgrading, Rationalisation and Revegetation Plan. The Plan includes a wheelchair accessible trail, rationalisation of walk trails, construction of parking bays, improvements to fire management, new signage, environmental improvements and revegetation, dieback management, weed control and seating. The project is fully funded from existing City Reserve accounts for public open space and dieback management in this locality, with the exception of funding from a grant. The City is seeking a grant to fund a portion of the wheelchair accessible trail. The City has recently received approval from the Minister of Planning for the expenditure of public open space cash-in-lieu funds for part of the project.

Note: A total anticipated expenditure of \$458.5 thousand for Settlers Common development was adopted by Council on 23 March 2009. This includes an expected \$58,000 in grant funding for the disabled access trail due in August 2010. The balance of the funds are held in various Trust accounts for dieback, POS cash-in-lieu and POS cash-in-lieu from legal agreements.

Ian MacRae
Executive Director - Development Services

Technical Services Directorate

The Technical Services Directorate reports to the Technical Services Committee of Council and is responsible for the timely delivery and management of the following Council services -

Civil Works

- ◆ Roads
- ◆ Pathways
- ◆ Drainage
- ◆ Bus shelters

Parks and Reserves

- ◆ Parks
- ◆ Reserves
- ◆ Playground equipment
- ◆ Street Trees
- ◆ Streetscapes

Property

- ◆ Council-owned buildings

Engineering Design

- ◆ Civil works design
- ◆ Traffic planning

Support Services

- ◆ Plant acquisition
- ◆ Plant maintenance
- ◆ Plant replacement
- ◆ Depot operations

Waste Services

- ◆ Landfill operations
- ◆ Waste collection
- ◆ Waste disposal
- ◆ Waste recycling

Administration and Client Services

- ◆ Directorate administration
- ◆ Directorate finances
- ◆ Asset management
- ◆ Subdivisional engineering

Looking Forward

The following is a commentary on the works to be undertaken by the Technical Services Directorate. A full and detailed list of Capital works is listed in the Capital Expense Details section of this Document.

Civil Works

Within capital works, there are a number of components, these include roadworks, drainage, local area traffic management (LATM) (including Blackspot projects) and pathway construction. The following is a brief summary on those works -

Capital Renewal

- ◆ Roadworks - Significant projects include the resurfacing of Wallangarra Road (north and south), Angorra Road and Tranquil Road. Several more road sections are proposed for resurfacing within the City.

Capital New

- ◆ Roadworks - Significant projects include the duplication of Ranford Road (between Tonkin Highway and Armadale Road) (Council has obtained a State Government grant for partial funding of these works), completion of the current duplication of Warton Road (between Nicholson Road and Armadale Road) and Stage 1 of the duplication of Nicholson Road (between Keane Road and Mason Road). In addition the realignment of the Abbey Road and Railway Avenue intersection at Armadale Road, which will include traffic signals, will also commence.
- ◆ Drainage - Significant projects include Stage 5 of the Slab Gully Drainage upgrade, which will all but complete the upgrading of the Slab Gully Drainage project, and the construction of an outfall drain for Lowanna Way and Gladstone Road.
- ◆ LATM Works (including Blackspot projects) - Significant projects include the installation of traffic signals at the intersection of Tonkin Highway and Champion Drive, new roundabout at the intersection of Challis Road and Seville Drive and installation of traffic calming devices along Clifton Street and San Jacinta Road.

A number of other locations within the City have attracted Blackspot funding in order to improve the safety of intersections.

- ◆ Pathways - A total footpath / cycle path length of 1.9 kilometres is proposed for construction. This includes a new footpath in Lefroy Road and Bernard Street and cycle paths in Jarrah Road and Raeburn Road.

Operations and Maintenance

- ◆ Maintenance includes drainage gully educting, road shoulder grading, pothole repairs and other road and pathway surface repairs. Additional initiatives, which commenced last year due to rapid growth in residential developments include cleaning and general maintenance of alternative drainage structures, such as gross pollutant traps and grassed or vegetated swale drains, particularly in the newer areas of the North Forrestdale region and Seville Grove. Operations include street and car park sweeping.

Parks and Reserves

The City's Parks Department manages 518 parks and other amenity areas including natural areas, street gardens, community facilities and public access ways. The area of which totals just over 1,800 hectares.

Capital Renewal

- ◆ State Water Strategy - This is to meet the requirements of the State Government Water Operating Strategy (2003). This has led to the need for Councils to obtain water licences (2007) and provide Water Conservation Plans and develop a Water Operating Strategy (2008) - the purposes of which are to ensure the water is respected, measured and conserved. On-going commitments include the need to conduct water audits, conduct water analysis, and install water metres on Council bores.

- ◆ Playground Equipment - A report entitled Playground Compliance Audit and Safety Inspection has previously been presented to Council (Resolution T14/3/08 refers) to assist the City to plan, fund, manage, maintain, repair and upgrade playground assets - the total approximate replacement value, of which, is \$2.16 million. The primary goal of the program is based upon safety and injury prevention whilst using playgrounds, the provision of usable playground equipment for the community and risk and financial management for the City.
- ◆ Park Infrastructure - A minor allocation to upgrade and / or replace minor park infrastructure including bins, seats, park signs etc.
- ◆ Tree Replacement Program - The City has a number of problematic trees and post-mature specimens that should be removed and replaced with suitable tree species. By removing and replacing unsuitable trees over a period of time, ongoing maintenance costs and infrastructure repairs / reinstatements and complaints should be significantly reduced.
- ◆ Cricket Wickets / Nets - A City-wide program of cricket wicket and practice net asset upgrades is proposed for continuation, and includes -
 - Bedforddale Reserve
 - Cross Park
 - Frye Park
 - Gwynne Park
 - John Dunn Oval
 - Karragullen Oval
 - Rushton Park
 - William Skeet Reserve
- ◆ Turf Renovation Program - To ensure the turf surfaces on the City's active sports playing fields are in good overall condition and fit-for-purpose, a continual monitoring and renovation program occurs that looks at site-specific approaches, improving turf nutrients and managing water usage. Locations include -
 - Alfred Skeet Reserve
 - Bob Blackburn Reserve
 - Creyk Park
 - Cross Park
 - Frye Park
 - Gwynne Park
 - John Dunn Oval
 - Karragullen Oval
 - Morgan Park
 - Rushton Park
 - Springdale Reserve
 - William Skeet Reserve
- ◆ Asset Preservation (General Provision) - It is proposed to have an annual allowance to upgrade park assets that have deteriorated, as and when needs arise.

Capital New

- ◆ Landscaping Works - Champion Drive, off Tonkin Highway, requires minor landscape treatment to improve the site aesthetically as an entry statement and to improve safety for field staff maintaining Champion Drive.
- ◆ Tree Planting - This includes community tree planting projects, mature trees succession planting and residential verge tree requests, along with programmed planting.
- ◆ Memorial Plaques - Council has undertaken an annual program of installation of memorial plaques at various sites throughout the City for a number of years, and this is proposed to continue (Resolution C23/3/05 refers).
- ◆ Memorial Park - It is proposed to continue improvement works within this park, with particular emphasis on the area that was previously dedicated to the, now demolished, community building (Heritage FM / Have-a-Cuppa).

- ◆ Playground Strategy - The developed Strategic Playground Plan, outlining the development program for the City's playgrounds, ensures a strategic approach to the provision of existing and future playgrounds across the City.
- ◆ Reserves Management Plan Implementation - Council has approved several Natural Areas Management Plans that identify prioritised strategies and key recommendations to be implemented on an annual basis.
- ◆ Bushland Management - The continuation of ongoing dieback treatments and bushland rejuvenation within Bungendore Park, Armadale Settlers Common and select Nature Reserves within the City is proposed.
- ◆ Armadale-Gosnells Landcare Group - In December 2004, Council resolved that - Council's contribution ...continue, with the Armadale-Gosnells Landcare Group determining the best way to utilise funds to achieve catchment management objectives of the City of Armadale. This proposed allocation seeks to honour that Resolution.
- ◆ Bushcare Environmental Advisory Committee - A program of member group submissions (currently 17 member groups) for specific activities (often supported by grant funding) is proposed for continuation. City officers will prioritise the submissions in accordance with the funds allocated and the project relevance.

Operations and Maintenance

- ◆ Maintenance and operations in the areas of active reserves, irrigated passive reserves, dry parks, natural areas, undeveloped public open space, community facilities, regional bushland, road reserves and specified areas will continue to occur.

Property

As part of a more structured and rigorous testing process to determine the priority for Capital (Upgrade) and Capital (Renewal) funds allocations, 50 of the City's more significant buildings were surveyed and a condition rating was applied to components within those buildings. Each building was then rated against each other to assist in the determination of the appropriate funds allocations. The works required were then cost estimated based on Rawlinson's Australian Construction Handbook 2009. It is proposed that a further 50 buildings be condition rated in the upcoming financial year. In this iteration of the Property Services budget it has been necessary to use a portion of the proposed allocated funds to satisfy the outcomes derived from the survey as well as to apply a portion of funds against those buildings that have not yet been the subject of the condition rating survey.

Capital New

- ◆ Some of the more significant expenditure includes the construction of a new toilet facility in Memorial Park, installation of audio equipment in the Council Chambers and construction of a disabled toilet within the Gwynne Park Sports Pavilion. A number of other various smaller new works are also included.

Capital Upgrade

- ◆ The Capital (Upgrade) proposals are distributed over a number of facilities including -

<ul style="list-style-type: none"> - Reg Williams Pavilion - Roleystone Theatre - Armadale Arena - Kindiamanna Kindergarten 	<ul style="list-style-type: none"> - Old Administration Office - Animal Pound - Depot Workshop
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Capital Renewal

- ◆ The Capital (Renewal) proposals are distributed over a number of facilities. Some of the more significant projects are -
 - Gwynne Park Clubrooms - floor and ceiling
 - Forrestdale Sports Club - air conditioning, roof, ceiling
 - John Dunn Sports Club - electrical, equipment, air conditioning
 - Kindiamanna Kindergarten - floor coverings
 - Armadale Bowling Club - floor coverings, roof, ceiling
 - John Dunn Hall - windows
 - Bedforddale Hall - plumbing, floor coverings
 - Administration Office - skylight

Operations and Maintenance

- ◆ Operation and maintenance of Council-owned buildings includes continual monitoring, reporting and risk assessment of Council-owned buildings as well as the day-to-day utility charges, insurances, minor repairs and minor renewals that are also associated with the ownership of buildings. Costs in these areas are influenced by increased standards, rising building material and labour costs and projected increases in utility and service charges.

Administration and Client Services

Operations and Maintenance

- ◆ Street Lighting - Street lighting charges and normal infrastructure power consumption will increase by 30% in the 2010-2011 financial year. These new charges will have a significant impact on the costs of providing these services.
- ◆ Crossovers and Kerb Inspections - With the sustained growth of the City, the 1,300 crossover applications that were processed during the 2009-2010 financial year are expected to continue into 2010-2011, with no likely downturn in the near future.

The same situation applies to kerb inspections - which require a pre-construction and post-construction inspection - with detailed documentation and photographic assessments prior to security bond releases on the increase.
- ◆ Graffiti - Anti-graffiti programs are now being employed using Council's day-labour force as well as the Civil Pride Action Group (CPAG) to remove graffiti as well as report 'hot spots' to the local Police.
- ◆ Closed Circuit Television (CCTV) - With the implementation of Council's CCTV system, there is now the ongoing operations and maintenance aspect of the system with administrative fault reporting and procedural operational documentation.

Waste

Operations and Maintenance

- ◆ Residential Waste Charge - This has increased from \$204 to \$222 to cover their portion of the additional levy payments for the domestic waste, verge junk and non-recyclable material from the yellow-top (recycling) bin (30%) to landfill. It also covers the processing of ever-increasing e-waste collected from residents.

- ◆ Waste Disposal - The River Regional Council's (RRC) (of which the City is a member) proposed Alternative Waste Treatment Plan has been delayed by 12 months to allow for the City of Rockingham to complete a study on its future waste needs as this may potentially impact and influence any proposal put forward by the RRC.

During the last financial year concept plans have been developed for the final profile of the landfill, a permanent transfer station for trailers and possibly for waste trucks.

The possibility of relocating the landfill workshop, combined with the bin storage shed and trailer transfer station on sections completed to final profile to allow maximum landfill use is currently under design and will be presented to Council for approval when finalised. Consideration has been given in the design to accommodate waste processing contractors operating on site. There are benefits to Council's waste reduction processing and contractors if suitable arrangements can be devised.

Automatic gates for both the Greenwaste Site at Roleystone and Landfill Site at Hilbert were proposed in last year's budget but have been delayed until this financial year. The planned installation will controlled entry to the sites without the need for a gate person being present. This is seen as beneficial as illegal dumping has occurred during periods of inoperation. It is also required in order to account for the entry and exit movements of the Verge Collection Contractor and Mulch Contractor.

The Hilbert site (formerly Brookdale) has several days of the year where staff are employed only for the purpose of allowing entry for the waste trucks. Automated gates and a weighing system will allow the trucks entry without the landfill being manned.

- ◆ Waste Collection - The total numbers of new households requiring waste services is expected to be around 1,400. The additional waste truck purchased in 2009-2010 will handle this increase. In all, 5 trucks will be collecting from approximately 25,000 households. The cost of the additional truck with spare capacity has been factored into the residential rubbish rate.
- ◆ Verge Collections - Cathode Ray Tube (CRT) computer screens and televisions contain 7% lead, with portions of the components up to 28%. To prevent the screens going to landfill they have been separated from the incoming waste over the last 4 years. However, screens placed out for verge collection were not separated.

A trial was introduced with the last verge junk collection where e-waste was collected separately. A total of 120 tonnes was collected and processed. This is approximately half of all the e-waste separated at the site, and it also compares favourably with the volume and cost effectiveness of the recent Apple e-waste collection days over the metropolitan area, where 220 tonnes was collected. It is an effective method of removing e-waste from the waste stream, however it has several shortcomings that will require continual enhancement.

- ◆ Resource Recovery Centre - The processing of e-waste in Western Australia has been unreliable and expensive. A small-scale community based processing facility has been trialled in one of the landfill sheds that is, at present, surplus to operational needs. The trial has been highly successful with staff members processing 70 tonnes at a competitive rate. A grant has been sought for equipment to improve the makeshift facilities currently in use.

Andrew Bruce
Executive Director - Technical Services

Financial Statements

Pursuant to the Local Government Act 1995 and associated Regulations, the following financial statements are included:

Budget Statements of Comprehensive Income

The Statements of Comprehensive Income (presented by Program and also by Nature and Type) report the operating revenues and expenses of the City of Armadale for the reporting period, and thereby provides information relevant to an assessment of the City's performance for that reporting period. The Statements, in either of the two forms, enable users to identify the cost of goods and services provided, and the extent to which the cost was recovered from revenues during the reporting period.

Budget Statement of Cash Flows

The Statement of Cash Flows identifies the sources of cash inflows, and the items on which cash was expended, during the reporting period and the cash balance as at the reporting date. It provides information relevant to an assessment of the future cash requirements of the City and the ability of the City generate cash inflows in the future, The Statement of Cash Flows also assists in the discharge of accountability by the governing body for the cash inflows and cash outflows of the City of Armadale during the reporting period.

Budget Rate Setting Statement

The Rate Setting Statement shows the required shortfall in revenue through activities. This shortfall is then accounted for via the raising of rates.

City of Armadale
Statement of Comprehensive Income by Nature and Type
For the year ended 30 June 2011

	Notes	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Revenue				
Rates	8	31,043,000	31,593,843	35,151,300
Operating Grants, Subsidies and Contributions		3,975,500	12,496,296	6,127,800
Fees and Charges	11	10,224,700	10,730,021	11,883,800
Services Charges	10	0	0	0
Interest Earnings	2	2,050,370	2,641,914	2,505,885
Other Revenue		1,336,500	590,082	1,065,900
		48,630,070	58,052,157	56,734,685
Expenses				
Employee Costs		(24,083,091)	(25,846,200)	(28,055,400)
Materials and Contracts		(13,163,539)	(14,127,200)	(15,334,700)
Utility Charges		(929,600)	(997,600)	(1,082,800)
Depreciation	2	(9,592,700)	(9,743,050)	(10,230,000)
Interest Expenses	2	(388,600)	(261,866)	(714,500)
Insurance		(771,229)	(827,600)	(898,300)
Other Expense		(1,938,341)	(3,389,294)	(3,619,300)
		(50,867,100)	(55,192,810)	(59,935,000)
		(2,237,030)	2,859,348	(3,200,315)
Non Operating Grants, Subsidies and Contributions		10,361,400	9,058,577	18,982,800
Profit on Asset Disposals	4	312,500	2,089,557	559,500
Loss on Asset Disposals	4	(14,400)	(68,156)	(19,600)
		8,422,470	13,939,326	16,322,385
Net Result				
Other Comprehensive Income		0	0	0
Total Comprehensive Income		8,422,470	13,939,326	16,322,385

Other Comprehensive Income (if any) is impacted upon by external forces and is not able to be reliably estimated.

It is anticipated that in all instances, any other comprehensive income will relate to non-cash transactions and, as such, will have no impact on this budget document.

This statement should be read in conjunction with the accompanying notes.

City of Armadale
Statement of Comprehensive Income by Program
For the year ended 30 June 2011

	Notes	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Revenue	1, 2, 8 to 13			
General Purpose Funding		35,288,670	37,130,485	40,023,285
Governance		1,346,000	606,959	1,075,100
Law, Order and Public Safety		553,700	535,718	660,900
Health		104,700	100,507	123,500
Education and Welfare		238,600	220,235	194,700
Community Amenities		6,864,800	12,013,578	10,327,500
Recreation and Culture		1,488,500	4,375,491	1,126,200
Transport		1,389,300	1,539,305	1,642,700
Economic Services		1,124,800	1,279,216	1,321,100
Other Property and Services		231,000	250,664	239,700
		48,630,070	58,052,157	56,734,685
Expenses Excluding Finance Costs	1, 2, and 14			
General Purpose Funding		(894,600)	(1,108,844)	(1,033,000)
Governance		(1,350,500)	(3,183,897)	(4,914,100)
Law, Order and Public Safety		(1,781,800)	(1,583,264)	(1,625,800)
Health		(1,002,600)	(952,784)	(1,088,800)
Education and Welfare		(2,878,200)	(2,522,106)	(2,530,400)
Community Amenities		(10,981,000)	(10,513,969)	(13,836,100)
Recreation and Culture		(16,154,300)	(19,099,566)	(17,350,800)
Transport		(13,292,900)	(13,528,900)	(14,842,600)
Economic Services		(1,892,200)	(2,081,140)	(1,739,300)
Other Property and Services		(250,400)	(356,474)	(259,600)
		(50,478,500)	(54,930,944)	(59,220,500)
Finance Costs	2 and 5			
Governance		(122,000)	(121,314)	(199,500)
Community Amenities		(127,500)	(2,480)	(251,000)
Recreation and Culture		(54,200)	(53,979)	(182,800)
Transport		(84,900)	(84,092)	(81,200)
		(388,600)	(261,866)	(714,500)
Non Operating Grants, Subsidies and Contributions				
Law, Order and Public Safety		0	148,555	0
Education and Welfare		121,600	21,600	100,000
Community Amenities		3,446,300	1,739,767	3,124,900
Recreation and Culture		99,200	82,218	1,417,000
Transport		6,694,300	7,066,437	14,340,900
		10,361,400	9,058,577	18,982,800
Profit / (Loss) on Asset Disposal	4			
Governance		(4,700)	0	20,700
Law, Order and Public Safety		(3,000)	0	(3,300)
Health		5,400	0	15,100
Education and Welfare		(100)	(31,046)	(800)
Community Amenities		29,800	1,824,385	30,100
Recreation and Culture		50,500	21,549	101,100
Transport		212,000	206,513	372,600
Economic Services		8,200	0	4,400
Other Property and Services		0	0	0
		298,100	2,021,401	539,900
Net Result		8,422,470	13,939,326	16,322,385
Other Comprehensive Income		0	0	0
Total Comprehensive Income		8,422,470	13,939,326	16,322,385

This statement is to be read in conjunction with the accompanying notes.

City of Armadale
Statement of Cash Flows
For the year ended 30 June 2011

Notes	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Cash Flows from Operating Activities			
Receipts			
Rates	31,043,000	31,593,843	35,151,300
Operating Grants, Subsidies and Contributions	3,975,500	12,496,296	6,127,800
Service Charges	0	0	0
Fees and Charges	12,468,212	7,723,870	14,135,694
Interest Earnings	2,050,370	2,641,914	2,505,885
Goods and Services Tax	3,000,000	2,600,486	3,000,000
Other Revenue	1,195,734	593,811	1,121,405
	53,732,816	57,650,221	62,042,085
Payments			
Employee Costs	(24,004,613)	(25,194,813)	(27,756,649)
Materials and Contracts	(12,672,608)	(12,210,399)	(15,061,830)
Utility Charges	(929,600)	(997,600)	(1,082,800)
Insurance	(771,229)	(827,600)	(898,300)
Interest Expense	(388,600)	(261,866)	(714,500)
Goods and Services Tax	(3,000,000)	(2,600,486)	(3,000,000)
Other Expense	(1,876,053)	(3,370,519)	(3,675,787)
	(43,642,703)	(45,463,282)	(52,189,866)
Net Cash from Operating Activities	15	10,090,113	12,186,938
Cash Flows from Investing Activities			
Payment for Property, Plant and Equipment	3	(18,598,700)	(11,437,993)
Payment for Infrastructure	3	(18,346,300)	(13,296,534)
Non Operating Grants, Subsidies and Contributions		10,361,400	9,058,577
Proceeds from Sale of Assets	4	5,370,000	2,871,201
Net Cash from Investing Activities		(21,213,600)	(12,804,749)
Cash Flows from Financing Activities			
Repayment of Debentures	5	(273,000)	(271,244)
Proceeds from Self Supporting Loans		0	0
Proceeds from New Debentures	5	7,712,800	8,332,800
Net Cash from Financing Activities		7,439,800	8,061,556
Net Increase (Decrease) in Cash Held		(3,683,687)	7,443,746
Cash at Beginning of Year		33,835,244	33,835,246
Cash, and Cash Equivalents, at End of Year	15	30,151,557	41,278,991

This statement is to be read in conjunction with the accompanying notes.

City of Armadale
Rate Setting Statement
For the year ended 30 June 2011

	Notes	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Revenue	1 and 2			
General Purpose Funding		4,245,670	5,536,641	4,871,985
Governance		1,346,000	606,959	1,103,600
Law, Order and Public Safety		553,700	684,272	660,900
Health		110,100	100,507	138,600
Education and Welfare		361,300	241,835	301,100
Community Amenities		10,340,900	15,577,729	13,482,500
Recreation and Culture		1,641,800	4,484,714	2,644,300
Transport		8,297,500	8,843,911	16,357,500
Economic Services		1,133,000	1,279,216	1,325,500
Other Property and Services		231,000	250,664	239,700
		28,260,970	37,606,448	41,125,685
Expenses	1 and 2			
General Purpose Funding		(894,600)	(1,108,844)	(1,033,000)
Governance		(1,477,200)	(3,305,211)	(5,121,400)
Law, Order and Public Safety		(1,784,800)	(1,583,264)	(1,629,100)
Health		(1,002,600)	(952,784)	(1,088,800)
Education and Welfare		(2,879,400)	(2,553,152)	(2,537,600)
Community Amenities		(11,108,500)	(10,516,450)	(14,087,100)
Recreation and Culture		(16,212,100)	(19,159,000)	(17,533,600)
Transport		(13,379,700)	(13,644,647)	(14,925,100)
Economic Services		(1,892,200)	(2,081,140)	(1,739,300)
Other Property and Services		(250,400)	(356,474)	(259,600)
		(50,881,500)	(55,260,966)	(59,954,600)
Adjustments for Cash Budget Requirements				
Non-Cash Expense and Revenue				
(Profit) / Loss on Asset Disposals	4	(298,100)	(2,021,401)	(539,900)
Depreciation on Assets	2	9,592,700	9,743,050	10,230,000
Capital Expense and Revenue				
Purchase Land and Buildings	3	(13,427,500)	(7,120,387)	(12,906,600)
Purchase Plant and Machinery	3	(4,396,400)	(3,649,076)	(3,399,600)
Purchase Furniture and Equipment	3	(774,800)	(668,531)	(151,700)
Purchase Infrastructure - Roads	3	(12,623,900)	(8,072,918)	(26,219,200)
Purchase Infrastructure - Drainage	3	(399,400)	(1,442,250)	(678,200)
Purchase Infrastructure - Pathways	3	(666,200)	(511,070)	(570,200)
Purchase Infrastructure - Parks and Reserves	3	(4,656,800)	(3,270,296)	(4,017,200)
Proceeds from Disposal of Assets	4	5,370,000	2,871,201	4,466,300
Repayment of Debentures	5	(273,000)	(271,244)	(1,259,300)
Proceeds from New Debentures	5	7,712,800	8,332,800	7,676,500
Transfers to Reserve	6	(5,751,100)	(7,929,575)	(5,067,700)
Transfers from Reserve	6	3,440,700	4,608,165	2,174,200
Add Estimated Surplus / (Deficit) 1 July	7	8,728,530	9,402,421	13,940,215
Less Estimated Surplus / (Deficit) 30 June	7	0	13,940,215	0
Amount Required from Rates	8	(31,043,000)	(31,593,843)	(35,151,300)

This statement is to be read in conjunction with the accompanying notes.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

The Local Government (Financial Management) Regulations 1996 detail the additional information that must be included in the Annual Budget. This includes general notation to support the Annual Budget as well as the estimated expense and revenue schedules.

The notes to, and forming part of, the Annual Budget are as follows:

Page	Note	
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City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

1 Significant Accounting Policies

The significant accounting policies that have been adopted in the preparation of the Annual Budget are:

a Basis of Accounting

The Annual Budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), other mandatory professional reporting requirements, the Local Government Act 1995 and accompanying Regulations. The Budget has also been prepared on the accrual basis under the convention of historical cost accounting modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

b The Local Government Reporting Entity

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this Budget.

In the process of reporting on the City of Armadale as a single entity, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this Budget document.

c 2009-2010 Actual Balances

Balances shown in this Budget as 2009-2010 Actual are as forecast at the time of budget preparation and are subject to final audit adjustments.

d Rounding Off Figures

All figures shown in this Budget, other than a rate in the dollar, are rounded to the nearest dollar. Rounding errors may occur on calculations.

e Rates, Grants, Donations and Other Contributions

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

f Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

g Superannuation

The City of Armadale contributes to defined contribution schemes.

h Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits with an original maturity of 3 months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value.

For the purposes of the Cash Flow Statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included as short-term borrowings in current liabilities.

i Trade and Other Receivables

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for any uncollectible amounts.

Collectability of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

1 Significant Accounting Policies (continued)

j Inventories

General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

Land Held for Resale

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses. Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale. Land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

k Fixed Assets

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets, constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads, and the fact Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on, or after, 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on, or after, 1 July 2008 is not included as an asset of the Council.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

1 Significant Accounting Policies (continued)

I Depreciation of Non-Current Assets

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.

Depreciation is calculated using the straight-line method, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings	50 years
Electronic equipment	5 years
Furniture and equipment	15 years
Plant and machinery	3 to 20 years
Sealed roads and streets	
Clearing and earthworks	Not depreciated
Construction and road base	50 years
Original surface and major resurfacing	50 years
Gravel roads	
Clearing and earthworks	Not depreciated
Construction and road base	50 years
Gravel sheet	12 years
Drainage	50 years
Pathways	20 years
Parks and reserves	20 years

m Investments and Other Financial Assets

Classification

The City classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

i Financial assets at fair value through profit and loss

Financial assets at fair value through profit and loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

ii Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the reporting period, which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the statement of financial position.

iii Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the City's management has the positive intention and ability to hold to maturity. If the City were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

iv Available-for-sale financial assets

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the reporting date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

1 Significant Accounting Policies (continued)

Recognition and derecognition

Regular purchases and sales of financial assets are recognised on trade-date - the date on which the City commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the Statement of Comprehensive Income. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership. When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method. Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the Statement of Comprehensive Income as part of revenue from continuing operations when Council's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the Statement of Comprehensive Income. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

n Estimation of Fair Value

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entry-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair values of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

o Impairment

In accordance with Australian Accounting Standards, the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 "Impairment of Assets" and appropriate adjustments made. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement. For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2011. In any event, an impairment is a non-cash transaction and, consequently, has no impact on this budget document.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

1 Significant Accounting Policies (continued)

p Trade and Other Payables

Trade payables and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

q Employee Benefits

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

Wages, Salaries and Leave (Short-term benefits)

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months, represents the amount that the City has a present obligation to pay resulting from employees' services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible the estimated future cash outflows. Where the City does not have an unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

r Provisions

Provisions are recognised when:

- i The City has a present legal or constructive obligation as a result of past events,
- ii It is more likely than not that an outflow of resources will be required to settle the obligation; and
- iii The amount has been reliably estimated.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow, with respect to any one item included in the same class of obligations, may be small.

s Interest-Bearing Loans and Borrowings

All loans and borrowings are initially recognised as the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the City has an unconditional right to defer any payment or settlement of the liability for at least 12 months after the balance sheet date. Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

t Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle.

In the case of liabilities, where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if it is not expected to be settled in the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on Council's intentions to release for sale.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
2 Revenue and Expenses			
a Net Result			
i Charging as Expenses			
<u>Depreciation - By Program</u>			
Governance	128,869	130,889	198,200
Law, Order and Public Safety	21,885	22,228	22,700
Health	2,138	2,172	2,100
Education and Welfare	35,831	36,393	34,000
Community Amenities	35,118	35,668	34,700
Recreation and Culture	4,051,332	4,114,830	4,110,100
Transport	3,930,810	3,992,419	4,293,600
Economic Services	6,516	6,618	6,900
Other Property and Services	1,380,201	1,401,833	1,527,700
	9,592,700	9,743,050	10,230,000
<u>Depreciation - By Class</u>			
Land and Buildings	602,155	611,593	669,000
Plant and Machinery	1,489,600	1,512,947	1,527,700
Furniture and Equipment	23,299	23,664	32,200
Infrastructure - Roads	2,927,003	2,972,879	3,203,800
Infrastructure - Drainage	580,922	590,027	662,800
Infrastructure - Pathways	391,712	397,851	415,800
Infrastructure - Parks and Reserves	3,578,009	3,634,089	3,718,700
	9,592,700	9,743,050	10,230,000
<u>Interest Expenses (Finance Costs)</u>			
Loan Debentures	388,600	261,866	714,500
ii Crediting as Revenues			
<u>Interest Earnings</u>			
Investments - Municipal Funds	899,970	1,518,806	1,257,085
Investments - Reserve Funds	919,600	852,153	979,000
Other Interest Revenue	230,800	270,955	269,800
	2,050,370	2,641,914	2,505,885

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

2 Operating Revenues and Expenses (continued)

b Statement of Objective

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision statement, and for each of its broad activities / programs.

Our Mission

To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities.

Our Values

- Honesty
- Professionalism
- Respect
- Accountability

Council operations, as disclosed in this Budget, encompass the following service activities / programs:

General Purpose Funding

This program includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments.

Governance

This program includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, forward financial plans, annual financial reports, audit fees and the annual report.

Law, Order and Public Safety

This program includes the administration and operation of volunteer fire services and the state emergency services, together with animal control and community safety.

Health

This program includes services such as immunisation, health inspections, pest control, noise control and health clinics.

Education and Welfare

This program includes pre-schools, senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

Community Amenities

This program includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

Recreation and Culture

This program includes the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens, and playgrounds.

Transport

This program includes the maintenance and construction of roads, drains, footpaths, cycleways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

Economic Services

This program covers building control, private swimming pool inspections, tourism and economic development.

Other Property and Services

This program includes public works overheads and the purchase and maintenance of engineering plant and equipment.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

		2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
3 Acquisition of Assets				
The following assets are / were acquired / budgeted to be acquired during the year:				
<u>By Class</u>				
	Land and Buildings	13,427,500	7,120,387	12,906,600
	Plant and Machinery	4,396,400	3,649,076	3,399,600
	Furniture and Equipment	774,800	668,531	151,700
	Infrastructure - Roads	12,623,900	8,072,918	26,219,200
	Infrastructure - Drainage	399,400	1,442,250	678,200
	Infrastructure - Pathways	666,200	511,070	570,200
	Infrastructure - Parks and Reserves	4,656,800	3,270,296	4,017,200
		36,945,000	24,734,527	47,942,700
<u>By Program</u>	<u>Governance</u>			
	Land	332,700	0	0
	Buildings	0	139,430	548,500
	Plant and Machinery	180,000	177,163	211,100
	Furniture and Equipment	37,900	49,035	0
	<u>Law, Order and Public Safety</u>			
	Buildings	5,600	153,392	24,800
	Plant and Machinery	136,500	142,766	110,000
	Furniture and Equipment	12,400	0	12,400
	<u>Health</u>			
	Buildings	0	0	1,900
	Plant and Machinery	53,000	25,755	58,000
	Furniture and Equipment	1,200	3,142	30,300
	<u>Education and Welfare</u>			
	Buildings	0	3,526	69,200
	Plant and Machinery	93,000	72,033	90,000
	Furniture and Equipment	0	0	0
	<u>Community Amenities</u>			
	Land	0	0	0
	Buildings	484,400	15,134	48,000
	Plant and Machinery	1,942,800	1,705,553	785,000
	Furniture and Equipment	20,700	5,090	15,600
	<u>Recreation and Culture</u>			
	Buildings	12,007,200	3,972,965	9,829,900
	Plant and Machinery	547,400	491,295	343,000
	Furniture and Equipment	19,900	0	45,500
	Infrastructure - Parks and Reserves	4,656,800	3,270,296	4,017,200
	<u>Transport</u>			
	Land	0	2,560,020	1,992,800
	Buildings	27,400	3,675	202,400
	Plant and Machinery	1,360,700	856,840	1,688,500
	Furniture and Equipment	681,500	608,644	47,900
	Infrastructure - Roads	12,623,900	8,072,918	26,219,200
	Infrastructure - Drainage	399,400	1,442,250	678,200
	Infrastructure - Pathways	666,200	511,070	570,200
	<u>Economic Services</u>			
	Buildings	18,700	7,535	14,300
	Plant and Machinery	83,000	103,608	0
	Furniture and Equipment	1,200	2,620	0
	<u>Other Property and Services</u>			
	Buildings	551,500	264,709	174,800
	Plant and Machinery	0	74,062	114,000
		36,945,000	24,734,527	47,942,700

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2010-2011 Budget \$ Book Value	2010-2011 Budget \$ Proceeds	2010-2011 Budget \$ Profit (Loss)
4 Disposal of Assets			
The following assets are budgeted to be disposed of during the year:			
<i>By Class</i>			
<u>Land and Buildings</u>			
Public Open Space Land	1,365,000	1,365,000	0
Freehold Land	1,940,000	1,940,000	0
<u>Plant and Machinery</u>			
4 x 4 Utility - 85259	16,500	15,000	(1,500)
4 x 4 Utility - 85295	16,500	15,000	(1,500)
Executive Vehicle - 85250	39,200	32,000	(7,200)
Executive Vehicle - 85251	28,600	28,000	(600)
Executive Vehicle - 85255	27,900	28,000	100
Executive Vehicle - 85261	25,200	28,000	2,800
Executive Vehicle - 85265	28,400	28,000	(400)
Grader - 85339	0	85,000	85,000
Minor Plant - Civil Works - 85995	0	3,000	3,000
Minor Plant - Parks - 85996	0	5,300	5,300
Minor Plant - Property - 85999	0	1,000	1,000
Minor Plant - Support Services - 85997	0	2,000	2,000
Minor Plant - Waste - 85998	0	1,000	1,000
Outfront Mower - 85315	5,000	7,000	2,000
Roadsweeper - 85344	2,900	50,000	47,100
Sedan - 85252	6,500	19,000	12,500
Sedan - 85253	21,600	22,000	400
Sedan - 85254	10,200	19,000	8,800
Sedan - 85257	22,300	22,000	(300)
Sedan - 85266	11,400	22,000	10,600
Sedan - 85267	10,500	22,000	11,500
Sedan - 85298	12,200	19,000	6,800
Sedan - 85301	12,400	22,000	9,600
Sedan - 85303	16,500	22,000	5,500
Sedan - 85304	15,300	22,000	6,700
Sedan - 85309	17,900	22,000	4,100
Sedan - 85410	12,000	22,000	10,000
Sedan - 85412	14,700	24,000	9,300
Sedan - 85415	10,100	16,000	5,900
Sedan - 85424	9,700	16,000	6,300
Truck - 85326	6,700	35,000	28,300
Truck - 85356	57,200	50,000	(7,200)
Truck - 85368	0	25,000	25,000
Truck - 85369	0	85,000	85,000
Truck - 85370	0	85,000	85,000
Utility - 85283	19,900	19,000	(900)
Utility - 85287	21,000	24,000	3,000
Utility - 85289	14,400	24,000	9,600
Utility - 85310	15,000	26,000	11,000
Utility - 85311	12,200	18,000	5,800
Utility - 85312	11,300	16,000	4,700
Utility - 85325	12,100	20,000	7,900
Utility - 85328	14,300	24,000	9,700
Utility - 85385	8,200	19,000	10,800
Utility - 85409	10,800	16,000	5,200
Utility - 85417	12,200	19,000	6,800
Wagon - 85264	12,600	17,000	4,400
Total	3,926,400	4,466,300	539,900

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

4 Disposal of Assets (continued)		2010-2011 Budget \$ Book Value	2010-2011 Actual \$ Proceeds	2010-2011 Budget \$ Profit (Loss)
<i>By Program</i>				
<u>Governance</u>				
	Public Open Space Land	1,365,000	1,365,000	0
	Freehold Land	1,940,000	1,940,000	0
	Executive Vehicle - 85250	39,200	32,000	(7,200)
	Executive Vehicle - 85251	28,600	28,000	(600)
	Sedan - 85253	21,600	22,000	400
	Sedan - 85252	6,500	19,000	12,500
	Sedan - 85254	10,200	19,000	8,800
	Sedan - 85298	12,200	19,000	6,800
		3,423,300	3,444,000	20,700
<u>Law, Order and Public Safety</u>				
	4 x 4 Utility - 85259	16,500	15,000	(1,500)
	4 x 4 Utility - 85295	16,500	15,000	(1,500)
	Sedan - 85257	22,300	22,000	(300)
		55,300	52,000	(3,300)
<u>Health</u>				
	Sedan - 85301	12,400	22,000	9,600
	Sedan - 85303	16,500	22,000	5,500
		28,900	44,000	15,100
<u>Education and Welfare</u>				
	Sedan - 85424	9,700	16,000	6,300
	Sedan - 85412	14,700	24,000	9,300
	Executive Vehicle - 85255	27,900	28,000	100
		52,300	68,000	15,700
<u>Community Amenities</u>				
	Minor Plant - Waste - 85998	0	1,000	1,000
	Truck - 85356	57,200	50,000	(7,200)
	Utility - 85289	14,400	24,000	9,600
	Executive Vehicle - 85261	25,200	28,000	2,800
	Sedan - 85410	12,000	22,000	10,000
	Sedan - 85304	15,300	22,000	6,700
		124,100	147,000	22,900
<u>Recreation and Culture</u>				
	Minor Plant - Parks - 85996	0	5,300	5,300
	Minor Plant - Property - 85999	0	1,000	1,000
	Truck - 85326	6,700	35,000	28,300
	Outfront Mower - 85315	5,000	7,000	2,000
	Utility - 85328	14,300	24,000	9,700
	Sedan - 85266	11,400	22,000	10,600
	Utility - 85409	10,800	16,000	5,200
	Utility - 85310	15,000	26,000	11,000
	Utility - 85325	12,100	20,000	7,900
	Utility - 85385	8,200	19,000	10,800
		83,500	175,300	91,800

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

		2010-2011 Budget \$	2010-2011 Actual \$	2010-2011 Budget \$
4 Disposal of Assets (continued)		Book Value	Proceeds	Profit (Loss)
<i>By Program</i>	<i>Transport</i>			
	Minor Plant - Civil Works - 85995	0	3,000	3,000
	Minor Plant - Support Services - 85997	0	2,000	2,000
	Truck - 85369	0	85,000	85,000
	Grader - 85339	0	85,000	85,000
	Truck - 85370	0	85,000	85,000
	Utility - 85417	12,200	19,000	6,800
	Utility - 85283	19,900	19,000	(900)
	Utility - 85287	21,000	24,000	3,000
	Truck - 85368	0	25,000	25,000
	Executive Vehicle - 85265	28,400	28,000	(400)
	Sedan - 85267	10,500	22,000	11,500
	Sedan - 85415	10,100	16,000	5,900
	Utility - 85311	12,200	18,000	5,800
	Sedan - 85309	17,900	22,000	4,100
	Roadsweeper - 85344	2,900	50,000	47,100
	Utility - 85312	11,300	16,000	4,700
		146,400	519,000	372,600
	<i>Economic Services</i>			
	Wagon - 85264	12,600	17,000	4,400
		12,600	17,000	4,400
Total		3,926,400	4,466,300	539,900
Summary				
	Profit on Asset Disposal			559,500
	Loss on Asset Disposal			(19,600)
				539,900

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
5 Information on Borrowings					
a Debenture Repayments (2009-2010 Actual)					
<i>Governance</i>					
285 Temporary Administration Centre	323,111	0	46,530	276,581	17,656
288 Loan Borrowings 2007	443,156	0	43,132	400,024	29,925
292 Loan Borrowings 2008	518,466	0	22,311	496,155	37,392
296 Loan Borrowings 2009	539,200	0	21,649	517,551	36,140
295 Old Library Conversion 2009	0	700,000	0	700,000	113
298 Loan Borrowings 2010	0	550,000	0	550,000	89
<i>Recreation and Culture</i>					
281 Golf Course Plan	42,936	0	28,217	14,719	1,768
284 Rushton Park Redevelopment	243,615	0	28,744	214,871	14,698
286 Kelmscott Library Relocation	66,621	0	9,594	57,027	3,640
291 Aquatic Works 2008	488,316	0	12,548	475,768	35,226
294 Armadale Library Relocation 2010	0	1,100,000	0	1,100,000	177
299 Aquatic Centre Upgrade 2010	0	970,000	0	970,000	164
300 Frye Park Redevelopment 2010	0	460,000	0	460,000	74
<i>Transport</i>					
287 Civil Works 2006	255,176	0	24,836	230,340	17,231
289 Civil Works 2007	177,262	0	17,253	160,009	11,970
290 ARA Projects 2008	200,399	0	16,432	183,967	14,331
293 Abbey Road Project 2008	650,000	0	0	650,000	40,560
297 Abbey Road Project 2010	0	4,552,800	0	4,552,800	713
	3,948,258	8,332,800	271,244	12,009,814	261,866

City of Armadale
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For the year ended 30 June 2011

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
5 Information on Borrowings (continued)					
b Debenture Repayments (2010-2011 Budget)					
<u>Governance</u>					
285 Temporary Administration Centre	276,581	0	49,400	227,181	15,400
288 Loan Borrowings 2007	400,024	0	400,000	24	27,100
292 Loan Borrowings 2008	496,155	0	24,400	471,755	35,900
296 Loan Borrowings 2009	517,551	0	23,500	494,051	34,800
295 Old Library Conversion 2009	700,000	0	50,500	649,500	48,300
298 Loan Borrowings 2010	550,000	0	39,700	510,300	38,000
306 Loan Borrowings 2011	0	675,000	0	675,000	0
<u>Recreation and Culture</u>					
281 Golf Course Plan	14,719	0	14,700	19	600
284 Rushton Park Redevelopment	214,871	0	31,000	183,871	13,100
286 Kelmscott Library Relocation	57,027	0	10,400	46,627	3,300
291 Aquatic Works 2008	475,768	0	13,700	462,068	34,500
294 Armadale Library Relocation 2010	1,100,000	0	79,300	1,020,700	75,800
299 Aquatic Centre Upgrade 2010	970,000	0	81,200	888,800	24,300
300 Frye Park Redevelopment 2010	460,000	0	33,200	426,800	31,800
302 Aquatic Centre Upgrade 2011	0	1,430,000	0	1,430,000	0
303 Bakers House Refurbishment 2011	0	344,500	0	344,500	0
304 Frye Park Redevelopment 2011	0	1,067,000	0	1,067,000	0
305 Piara Waters (North) Facility 2011	0	1,160,000	0	1,160,000	0
<u>Transport</u>					
287 Civil Works 2006	230,340	0	230,300	40	15,700
289 Civil Works 2007	160,009	0	160,000	9	11,000
290 ARA Projects 2008	183,967	0	18,000	165,967	13,300
293 Abbey Road Project 2008	650,000	0	0	650,000	41,200
297 Abbey Road Project 2010	4,552,800	0	0	4,552,800	250,400
301 Abbey Road Project 2011	0	3,000,000	0	3,000,000	0
	12,009,814	7,676,500	1,259,300	18,427,014	714,500

All loan repayments will be financed by general-purpose revenue other than self supporting loans (denoted with an *).

c New Debentures	Budget Borrowing Amount	Term (Years)	Total Interest and Fees	Interest Rate	Budget Amount Used	Balance Remaining Unspent
301 Abbey Road Project *	3,000,000	3	0	7.5%	3,000,000	0
302 Aquatic Centre Upgrade	1,430,000	20	1,353,600	7.5%	1,430,000	0
303 Bakers House Refurbish	344,500	10	151,400	7.5%	344,500	0
304 Frye Park Redevelop	1,067,000	20	1,009,700	7.5%	1,067,000	0
305 Piara Waters (North)	1,160,000	15	791,700	7.5%	1,160,000	0
306 Loan Borrowings	675,000	10	296,400	7.5%	675,000	0
	7,676,500		3,602,800		7,676,500	0

* Interest only loan.

d Unspent Debentures	2010	Nil	2011	Nil
e Overdraft	2010	Nil	2011	Nil

City of Armadale
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For the year ended 30 June 2011

6 Reserves

In relation to each Reserve account, the purposes for which funds are set aside, and supported by money held in financial institutions, are as follows:

Abbey Road Link Project

To be used to assist in funding the Abbey Road / Railway Avenue Link Road and Subdivision Project.

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	355,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	0	0	355,000

Asset Renewal - Buildings

To be used to assist in funding capital works on buildings thereby extending the useful economic life of such assets.

Opening Balance	56,778	56,778	58,492
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	2,300	1,713	2,400
Transfer from Reserve	0	0	0
	59,078	58,492	60,892

Asset Renewal - Parks

To be used to assist in funding capital works on parks thereby extending the useful economic life of such assets.

Opening Balance	56,778	56,778	58,492
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	2,300	1,713	2,400
Transfer from Reserve	0	0	0
	59,078	58,492	60,892

Building Plant and Equipment

To be used to assist in the maintenance and replacement of Plant and Equipment associated with Council's buildings.

Opening Balance	118,495	118,495	121,158
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	4,700	2,663	5,000
Transfer from Reserve	0	0	0
	123,195	121,158	126,158

Champion Lakes SAR Asset Renewal

To be used to assist in the renewal of assets associated with Champion Lakes Estates covered by Specified Area Rating.

Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	35,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	0	0	35,000

Civic Precinct

To be used to assist in research, planning, and redevelopment of the City's Civic Precinct.

Opening Balance	0	0	348,562
Transfer to Reserve - Municipal Funds	500,000	500,004	74,900
Transfer to Reserve - Interest Earnings	0	6,558	5,100
Transfer from Reserve	0	(158,000)	(142,000)
	500,000	348,562	286,562

City of Armadale
Notes to, and forming part of, the Annual Budget
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	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
6 Reserves (continued)			
<u>Computer Systems Technologies</u>			
<i>To be used to assist in funding the long-term renewal of Council's core computer systems.</i>			
Opening Balance	0	0	114,146
Transfer to Reserve - Municipal Funds	112,500	112,500	100,500
Transfer to Reserve - Interest Earnings	0	1,646	2,000
Transfer from Reserve	0	0	0
	112,500	114,146	216,646
<u>Crossover Contributions</u>			
<i>To be used to assist in funding the construction of Crossovers as a condition of approved building licences.</i>			
Opening Balance	419,669	419,669	53,575
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	16,800	20,055	1,800
Transfer from Reserve	0	(386,150)	0
	436,469	53,575	55,375
<u>Emergency Waste</u>			
<i>To be used to assist with the costs associated with storm damage clean-up, collections and disposal.</i>			
Opening Balance	168,142	168,142	173,178
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	6,700	5,035	7,000
Transfer from Reserve	0	0	0
	174,842	173,178	180,178
<u>Employee Provisions</u>			
<i>To be used to cash-back the employees' sick, annual and long-service leave entitlements liability.</i>			
Opening Balance	3,621,521	3,621,521	4,295,242
Transfer to Reserve - Municipal Funds	0	500,653	0
Transfer to Reserve - Interest Earnings	144,900	173,068	156,400
Transfer from Reserve	0	0	0
	3,766,421	4,295,242	4,451,642
<u>Freehold Sales Capital Works</u>			
<i>To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	0	0	7,706
Transfer to Reserve - Municipal Funds	327,600	0	371,900
Transfer to Reserve - Interest Earnings	0	7,706	13,500
Transfer from Reserve	0	0	0
	327,600	7,706	393,106
<u>Future Community Facilities</u>			
<i>To be used to assist in the research, planning and construction of future Community Facilities.</i>			
Opening Balance	605,988	605,988	624,948
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	24,200	18,959	26,100
Transfer from Reserve	0	0	(160,000)
	630,188	624,948	491,048

City of Armadale
Notes to, and forming part of, the Annual Budget
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6 Reserves (continued)Future Project Funding

To be used to fund future projects considered in excess of Council's normal funding capacity..

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Opening Balance	2,573,279	2,573,278	2,539,284
Transfer to Reserve - Municipal Funds	441,000	441,000	200,000
Transfer to Reserve - Interest Earnings	102,900	19,460	102,100
Transfer from Reserve	(216,400)	(494,454)	0
	2,900,779	2,539,284	2,841,384

Future Recreation Facilities

To be used to assist in the research, planning and construction of future recreation facilities.

Opening Balance	165,163	165,162	170,055
Transfer to Reserve - Municipal Funds	0	0	(200)
Transfer to Reserve - Interest Earnings	6,600	4,893	7,100
Transfer from Reserve	0	0	0
	171,763	170,055	176,955

Land Acquisition

To be used to assist in future acquisitions of land for Council investment or works requirement.

Opening Balance	350,075	350,075	359,805
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	14,000	9,730	15,100
Transfer from Reserve	0	0	0
	364,075	359,805	374,905

Mobile Bin Program

To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.

Opening Balance	1,498,971	1,498,971	1,530,605
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	60,000	31,634	64,700
Transfer from Reserve	0	0	0
	1,558,971	1,530,605	1,595,305

North Forrestdale DCP 3

To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.

Opening Balance	4,864,322	4,864,322	8,799,725
Transfer to Reserve - Municipal Funds	0	3,693,674	0
Transfer to Reserve - Interest Earnings	194,600	241,729	210,000
Transfer from Reserve	0	0	0
	5,058,922	8,799,725	9,009,725

North Forrestdale SAR Asset Renewal

To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.

Opening Balance	40,331	40,331	232,807
Transfer to Reserve - Municipal Funds	182,800	184,495	405,900
Transfer to Reserve - Interest Earnings	1,600	7,981	9,300
Transfer from Reserve	0	0	0
	224,731	232,807	648,007

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
6 Reserves (continued)			
<u>Plant and Machinery</u>			
<i>To be used to assist in the purchase and replacement of Council's Plant and Machinery requirements.</i>			
Opening Balance	2,454,701	2,454,700	1,353,918
Transfer to Reserve - Municipal Funds	1,439,200	1,455,001	1,524,400
Transfer to Reserve - Interest Earnings	98,200	60,274	93,900
Transfer from Reserve	(2,270,800)	(2,616,057)	(1,872,200)
	1,721,301	1,353,918	1,100,018
<u>Portable Long Service Leave</u>			
<i>To be used to assist in financing Council's Portable Long Service Leave liability to other Councils..</i>			
Opening Balance	141,721	141,721	156,487
Transfer to Reserve - Municipal Funds	0	7,994	0
Transfer to Reserve - Interest Earnings	5,700	6,773	6,100
Transfer from Reserve	0	0	0
	147,421	156,487	162,587
<u>Revolving Energy</u>			
<i>To be used to assist in establishing energy efficient management techniques and practices.</i>			
Opening Balance	0	0	101,348
Transfer to Reserve - Municipal Funds	100,000	99,996	0
Transfer to Reserve - Interest Earnings	0	1,352	4,100
Transfer from Reserve	0	0	0
	100,000	101,348	105,448
<u>Strategic Asset Investments</u>			
<i>To be used to fund the acquisition of strategic investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.</i>			
Opening Balance	990,959	990,958	1,095,552
Transfer to Reserve - Municipal Funds	1,728,400	0	866,000
Transfer to Reserve - Interest Earnings	39,600	104,594	74,500
Transfer from Reserve	0	0	0
	2,758,959	1,095,552	2,036,052
<u>Waste Management</u>			
<i>To be used to assist in the management and future provisioning of Council's Waste Management Sites.</i>			
Opening Balance	4,043,340	4,043,343	3,220,774
Transfer to Reserve - Municipal Funds	0	23,072	155,300
Transfer to Reserve - Interest Earnings	161,700	107,863	135,000
Transfer from Reserve	(953,500)	(953,504)	0
	3,251,540	3,220,774	3,511,074
<u>Workers Compensation</u>			
<i>To be used to assist in covering any workers' compensation liability claims in excess of Council's normal funding capacity..</i>			
Opening Balance	400,826	400,827	404,982
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	16,000	4,155	17,300
Transfer from Reserve	0	0	0
	416,826	404,982	422,282

City of Armadale
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6 Reserves (continued)Works Contributions

To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Opening Balance	421,070	421,069	492,700
Transfer to Reserve - Municipal Funds	0	59,033	0
Transfer to Reserve - Interest Earnings	16,800	12,597	18,100
Transfer from Reserve	0	0	0
	437,870	492,700	510,800

Total

Opening Balance	22,992,129	22,992,130	26,313,541
Transfer to Reserve - Municipal Funds	4,831,500	7,077,423	4,088,700
Transfer to Reserve - Interest Earnings	919,600	852,153	979,000
Transfer from Reserve	(3,440,700)	(4,608,165)	(2,174,200)
	25,302,529	26,313,541	29,207,041

Summary of Reserve TransfersTransfers to Reserve

Abbey Road Link Project	0	0	355,000
Asset Renewal - Buildings	2,300	1,713	2,400
Asset Renewal - Parks	2,300	1,713	2,400
Building Plant and Equipment	4,700	2,663	5,000
Champion Lakes SAR Asset Renewal	0	0	35,000
Civic Precinct	500,000	506,562	80,000
Computer Systems Technologies	112,500	114,146	102,500
Crossover Contributions	16,800	20,055	1,800
Emergency Waste	6,700	5,035	7,000
Employee Provisions	144,900	673,721	156,400
Freehold Sales Capital Works	327,600	7,706	385,400
Future Community Facilities	24,200	18,959	26,100
Future Project Funding	543,900	460,460	302,100
Future Recreation Facilities	6,600	4,893	6,900
Land Acquisition	14,000	9,730	15,100
Mobile Bin Program	60,000	31,634	64,700
North Forrestdale DCP 3	194,600	3,935,403	210,000
North Forrestdale SAR Asset Renewal	184,400	192,476	415,200
Plant and Machinery	1,537,400	1,515,275	1,618,300
Portable Long Service Leave	5,700	14,767	6,100
Revolving Energy	100,000	101,348	4,100
Strategic Asset Investments	1,768,000	104,594	940,500
Waste Management	161,700	130,935	290,300
Workers Compensation	16,000	4,155	17,300
Works Contributions	16,800	71,630	18,100
	5,751,100	7,929,575	5,067,700

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
6 Reserves (continued)			
<u>Transfers from Reserve</u>			
Abbey Road Link Project	0	0	0
Asset Renewal - Buildings	0	0	0
Asset Renewal - Parks	0	0	0
Building Plant and Equipment	0	0	0
Champion Lakes SAR Asset Renewal	0	0	0
Civic Precinct	0	(158,000)	(142,000)
Computer Systems Technologies	0	0	0
Crossover Contributions	0	(386,150)	0
Emergency Waste	0	0	0
Employee Provisions	0	0	0
Freehold Sales Capital Works	0	0	0
Future Community Facilities	0	0	(160,000)
Future Project Funding	(216,400)	(494,454)	0
Future Recreation Facilities	0	0	0
Land Acquisition	0	0	0
Mobile Bin Program	0	0	0
North Forrestdale SAR Asset Renewal	0	0	0
North Forrestdale DCP 3	0	0	0
Plant and Machinery	(2,270,800)	(2,616,057)	(1,872,200)
Portable Long Service Leave	0	0	0
Revolving Energy	0	0	0
Strategic Asset Investments	0	0	0
Waste Management	(953,500)	(953,504)	0
Workers Compensation	0	0	0
Works Contributions	0	0	0
	(3,440,700)	(4,608,165)	(2,174,200)

Asset Revaluation Reserve

The City may, at times, revalue assets. Asset revaluations are non-cash transactions and, as such, do not affect this Budget.

City of Armadale
Notes to, and forming part of, the Annual Budget
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	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
7 Net Current Assets			
Composition of Estimated Net Current Asset Position			
<u>Current Assets</u>			
Cash - Unrestricted	4,849,029	14,965,451	3,550,000
Cash - Reserves	25,302,529	26,313,540	29,207,041
Receivables and Accruals	363,034	5,612,697	3,360,803
Inventories	100,000	98,235	96,735
	30,614,592	46,989,923	36,214,579
<u>Less Current Liabilities</u>			
Creditors and Accruals	(5,312,063)	(6,736,168)	(7,007,538)
Interest Bearing Liabilities	(498,235)	(533,536)	(274,236)
Provisions	(3,700,000)	(4,295,242)	(4,300,000)
	(9,510,298)	(11,564,946)	(11,581,774)
<u>Net Current Asset Position</u>	21,104,294	35,424,977	24,632,804
<u>Add</u>			
Interest Bearing Liabilities	498,235	533,536	274,236
Provisions	3,700,000	4,295,242	4,300,000
<u>Less</u>			
Cash - Reserves	(25,302,529)	(26,313,540)	(29,207,041)
<u>Estimated Surplus / (Deficit) Carried Forward</u>	0	13,940,215	0

The estimated surplus / (deficit) carried forward in the 2009-2010 actual column represents the position at 1 July 2010.

The estimated surplus / (deficit) carried forward in the 2010-2011 budget column represents the position at 30 June 2011.

City of Armadale
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8 Rating Information

Rating - An Overview

The rating system is the means by which the City is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively. Throughout Australia, rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

Dual Rating

The two types of property valuation systems available for the purposes of rating are Unimproved Valuations (UVs) and Gross Rental Valuations (GRVs). Both types of property valuations are supplied to the City by Landgate (formerly the Valuer General's Office) in Perth. It is generally accepted that the most equitable distribution of rates is achieved when Gross Rental Valuations are applied in non-rural areas and Unimproved Valuations are applied in rural areas. Dual rating was first introduced by the City in the 1985-1986 Financial Year.

Minimum Payments

In accordance with Section 6.35 of the Local Government Act 1995, a local government may impose on any rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land. The City applies minimum payments to each of the GRV and UV areas (\$829 and \$995 respectively) to ensure that all property owners contribute an equitable amount of rates towards the provision and maintenance of facilities and services provided by the City.

	Rate in \$ / Minimum	Property Numbers	Rateable Value \$	2010-2011 Rate Budget \$	2010-2011 Interim Budget \$	2010-2011 Total Budget \$
General Rate						
<u>Gross Rental Value</u>						
General Rate	10.5600	19,810	265,968,287	28,086,237	838,100	28,924,337
<u>Unimproved Value</u>						
General Rate	0.3420	146	177,085,000	605,610	0	605,610
Sub-Total		19,956	443,053,287	28,691,847	838,100	29,529,947
Minimum Rates						
<u>Gross Rental Value</u>						
General Minimum	\$829	6,047	41,816,992	5,012,963	0	5,012,963
<u>Unimproved Value</u>						
General Minimum	\$995	22	4,859,433	21,890	0	21,890
Sub-Total		6,069	46,676,425	5,034,853	0	5,034,853
Specified Area Rates						
<u>Refer Note 9</u>						
						586,500
Discounts and Waivers						
<u>Refer Note 12</u>						
						0
Total		26,025	489,729,712	33,726,700	838,100	35,151,300

The general rates detailed above have been determined by Council to meet the deficiency between budgeted expenditures and revenues (refer to Rates Setting Statement). In determining the rates, Council has taken into account any increase in rating over the level adopted in the previous year.

City of Armadale
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For the year ended 30 June 2011

9 Specified Area Rates

The 2010-2011 Budget provides for the imposition of 6 separate Specified Area Rates, the purpose of which is to enhance the amenity of selected Specified Areas by way of increased and improved service levels.

The values outstanding at the end of the previous financial year, representing an overspend, were considered immaterial and therefore no adjustments have been made in the 2010-2011 Financial Year to account for this overspend.

The Specified Area Rates are described and explained in more detail as follows -

Townscape Amenity Service Specified Area A - Armadale Town Centre

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ◆ Litter control including pick up and bin emptying
- ◆ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ◆ High pressure water cleaning as required
- ◆ Street garden maintenance to ensure a high level of presentation
- ◆ General maintenance of street furniture and facilities including seats, bins and signs
- ◆ Weed control spraying (herbicide) along footpaths, kerbs and gutters

Rate in the \$

The rate in the \$ to be applied is 0.439 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area A - Armadale Town Centre (continued)

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 89 affected properties within the specified area is \$22,483,373.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	95,000	102,345	98,600
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	95,000	102,345	98,600
Less			
Estimated Service Costs	(95,000)	(112,203)	(98,600)
Transfer to Reserve	0	0	0
	(95,000)	(112,203)	(98,600)
Estimated Balance as at 30 June	0	(9,858)	0

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area B - Kelmscott Town Centre

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

- ◆ Litter control including pick up and bin emptying
- ◆ Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- ◆ High pressure water cleaning as required
- ◆ Street garden maintenance to ensure a high level of presentation
- ◆ General maintenance of street furniture and facilities including seats, bins and signs
- ◆ Weed control spraying (herbicide) along footpaths, kerbs and gutters
- ◆ Sweeping of kerbs, gutters and footpaths

Rate in the \$

The rate in the \$ to be applied is 1.245 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011*

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area B - Kelmscott Town Centre (Continued)

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 97 affected properties within the specified area is \$5,276,651.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	63,300	63,280	65,700
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	63,300	63,280	65,700
Less			
Estimated Service Costs	(63,300)	(72,438)	(65,700)
Transfer to Reserve	0	0	0
	(63,300)	(72,438)	(65,700)
Estimated Balance as at 30 June	0	(9,158)	0

*City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011*

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area C - Kelmscott Industrial Area

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

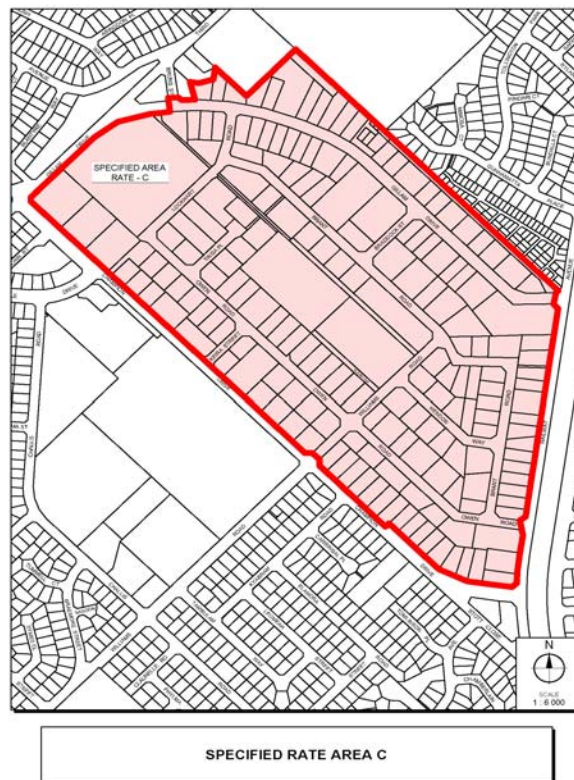
- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.243 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011*

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area C - Kelmscott Industrial Area (continued)

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 333 affected properties within the specified area is \$6,742,940.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	15,800	15,805	16,400
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	15,800	15,805	16,400
Less			
Estimated Service Costs	(15,800)	(15,984)	(16,400)
Transfer to Reserve	0	0	0
	(15,800)	(15,984)	(16,400)
Estimated Balance as at 30 June	0	(179)	0

*City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011*

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area D - South Armadale Industrial Area

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.653 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area D - South Armadale Industrial Area (continued)

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 128 affected properties within the specified area is \$2,878,267.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	18,100	18,096	18,800
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	18,100	18,096	18,800
Less			
Estimated Service Costs	(18,100)	(18,854)	(18,800)
Transfer to Reserve	0	0	0
	(18,100)	(18,854)	(18,800)
Estimated Balance as at 30 June	0	(758)	0

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive)

Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

- ◆ Monthly verge mowing
- ◆ Litter control including pick up and removal;
- ◆ Minor street tree maintenance

Rate in the \$

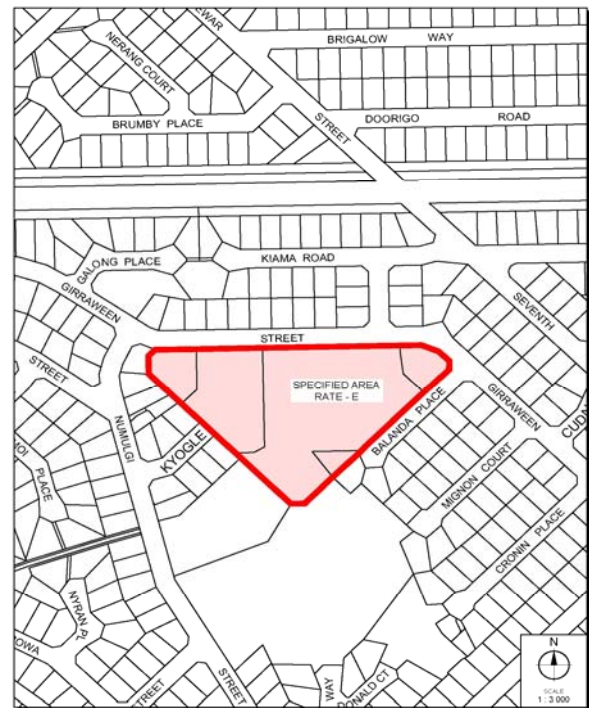
The rate in the \$ to be applied is 1.107 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



SPECIFIED RATE AREA E



SPECIFIED RATE AREA E

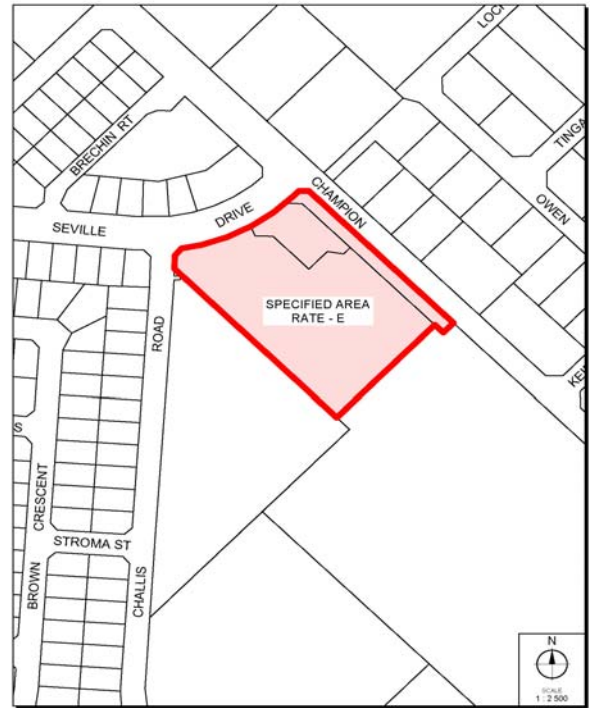
City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive) (continued)



SPECIFIED RATE AREA E



SPECIFIED RATE AREA E

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 13 affected properties within the specified area is \$2,248,866.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive) (continued)

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	24,000	24,009	24,900
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	24,000	24,009	24,900
Less			
Estimated Service Costs	(24,000)	(24,114)	(24,900)
Transfer to Reserve	0	0	0
	(24,000)	(24,114)	(24,900)
Estimated Balance as at 30 June	0	(105)	0

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)

Residential Estates Specified Area F - North Forrestdale Amenity Service

The purpose of this specified area rate is to maintain and enhance the public open space (POS) amenity of selected new residential estates in the North Forrestdale area of the City by way of increased and improved service levels in comparison to POS service levels provided throughout the remainder of the City. The service to be provided and funded by the specified area rate will generally entail increased levels of maintenance, operations and renewals in these specified POS areas.

Purpose of the Rate

To meet the additional maintenance, operational and renewal costs of provided increased service levels in POS areas, including, but not limited to -

- ◆ Turf surfaces
- ◆ Garden beds
- ◆ Park infrastructure
- ◆ Irrigation systems
- ◆ Park lighting
- ◆ Collection of litter
- ◆ Contract management

Rate in the \$

The rate in the \$ to be applied is 1.427 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

9 Specified Area Rates (continued)**Residential Estates Specified Area F - North Forrestdale Amenity Service (continued)**Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 2,098 affected properties within the specified area is \$25,379,855.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
Balance Carried Forward	0	0	0
Plus			
Estimated Rate Proceeds			
The Rate	162,900	165,931	362,100
Interim Rates	0	0	0
Back Rates	0	0	0
Interest Earnings	1,600	7,981	9,300
Transfer from Reserve	0	0	0
Council Funded Portion	43,900	43,908	353,800
	208,400	217,820	725,200
Less			
Estimated Service Costs	(24,000)	(25,344)	(310,000)
Estimated Renewal Costs	0	0	0
Transfer to Reserve	(184,400)	(192,476)	(415,200)
	(208,400)	(217,820)	(725,200)
Estimated Balance as at 30 June	0	0	0

10 Service Charges

Council did not levy any Service Charges in 2009-2010, nor are any budgeted to be levied in 2010-2011.

As such, no transfer to, or from, Reserve Accounts will occur.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
11 Fees and Charges			
General Purpose Funding	341,500	412,226	374,600
Governance	4,600	2,748	4,100
Law, Order and Public Safety	407,000	421,465	426,400
Health	98,000	95,487	116,700
Education and Welfare	4,300	4,511	4,400
Community Amenities	6,691,200	6,853,568	7,939,800
Recreation and Culture	982,400	934,131	1,031,500
Transport	347,700	480,272	433,500
Economic Services	1,117,000	1,274,948	1,313,100
Other Property and Services	231,000	250,664	239,700
	10,224,700	10,730,021	11,883,800

12 Rate Payment Discounts, Waivers and Concessions

No discounts for early payment of rates, fees or charges will be offered in the 2010-2011 Financial Year.

Five payment incentives will be offered this year. The first incentive is 3 prizes each of \$2,000 provided by the City of Armadale. The second incentive is 1 prize of \$1,500 provided by Westpac. The third incentive is 2 prizes each of \$500 provided by Bendigo Bank. The fourth incentive is 4 prizes of \$1,000 to those ratepayers currently using, or opting to use, Council's "Smarter Way To Pay" yearly direct debit payment method. The fifth incentive is 2 prizes each of a Double Pass to see the WA Symphony Orchestra perform Lazarev Conducts Tchaikovsky. Incentive prize conditions apply.

13 Interest Charges and Instalments

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is budgeted that this will generate \$112800. Separate option plans will be available to ratepayers for payment of their rates.

Option 1 - Full Amount

Full amount of rates and charges including any arrears to be paid on or before 24 September 2010 or 35 days after the date of service appearing on the rate notice, whichever is the later.

Option 2 - Two Instalments

First instalment is to be received on or before 24 September 2010 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 50% of the current rates and charges. The second instalment is due on or before 24 January 2011 or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$9.00 for the instalment payment made after 24 September 2010 or 35 days after the date of service appearing on the rate notice.

Option 3 - Four Instalments

First instalment is to be received on or before 24 September 2010 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 25% of the current rates and charges. The second, third and fourth instalments are due on or before 24 November 2010, 24 January 2011 and 24 March 2011 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The costs of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$9.00 for each instalment payment made after 24 September 2010 or 35 days after the date of service appearing on the rate notice (i.e. \$27.00 for Option 3).

Revenue from Options

The total revenue from the imposition of the instalment interest and administration fees, as explained above, is budgeted at \$290600, and is made up as follows:

Administration Charges	150,500
Interest Charges	140,100
	290,600

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
14 Councillors' Fees, Allowances and Reimbursements			
As per the Local Government Act 1995, the following fees, allowances and reimbursements are to be provided to Councillors:			
<u>Annual Attendance Fees</u>			
Mayor	14,000	14,000	14,000
Councillors	91,000	91,000	91,000
<u>Annual Local Government Allowance</u>			
Mayor	60,000	60,000	60,000
Deputy Mayor	15,000	15,000	15,000
<u>Telecommunications Allowance</u>			
Councillors	26,200	26,180	27,200
<u>Information Technology Allowance</u>			
Councillors	14,000	14,000	14,000
<u>Travelling Allowance</u>			
Councillors	12,000	11,377	12,000
<u>Communications Reimbursement</u>			
Councillors	13,000	9,587	13,500
<u>Child Minding Reimbursement</u>			
Councillors	3,200	215	3,200
<u>Vehicle Operation</u>			
Mayor	8,300	7,878	8,300
	256,700	249,238	258,200

Notes

- The Annual Attendance Fees of \$14,000 and \$7,000 are set within the prescribed limits.
- The Annual Local Government Allowance for the Mayor's position is within the prescribed limit of 0.002 of operating revenue or \$60,000, whichever is less.
- The Annual Local Government Allowance for the Deputy Mayor's position is set within the prescribed limit of 25% of the allowance of the Mayor's position.
- The proposed Telecommunications Allowance of \$1,940 per annum / per Councillor includes a 3.8% increase, and is less than the maximum prescribed of \$2,400 per annum / per Councillor.
- The proposed Information Technology Allowance of \$1,000 per annum / per Councillor is set within the prescribed limit.
- The proposed Travelling Allowance estimate of \$12,000 is based on kilometres travelled in the course of Councillor duties multiplied by an agreed mileage rate.
- The proposed Communications Reimbursement of \$967 per annum / per Councillor includes a 3.8% increase and is administered in accordance with Council Policy and Management Practice EM 9.
- The proposed Child Minding Reimbursement rate, of \$20 per hour, is as prescribed.
- The vehicle for the Mayor's position is to be provided in accordance with Council Policy and Management Practice EM13 with Council to be reimbursed for any private use of this vehicle.

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

	2009-2010 Budget \$	2009-2010 Actual \$	2010-2011 Budget \$
15 Notes to the Cash Flow Statement			
a Reconciliation of Cash			
For the purpose of the Statement of Cash Flows, cash includes cash-on-hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:			
Cash - Unrestricted	4,849,029	14,965,451	3,550,000
Cash - Restricted	25,302,529	26,313,541	29,207,041
	30,151,558	41,278,991	32,757,041
The following restrictions have been imposed by regulation or other imposed requirements:			
Reserves			
As per Note 6 of this Budget Document	25,302,529	26,313,541	29,207,041
Restricted Funds			
Sundry Deposits and Bonds	0	0	0
	25,302,529	26,313,541	29,207,041
b Reconciliation of Net Cash Provided by Operating Activities to Net Result			
Net Result	8,422,470	13,939,327	16,322,385
Depreciation	9,592,700	9,743,050	10,230,000
(Increase) / Decrease in Receivables	2,102,746	(3,002,423)	2,307,400
(Profit) / Loss on Sale of Assets	(298,100)	(2,021,401)	(539,900)
(Increase) / Decrease in Inventories	(20,506)	(18,741)	1,500
Increase / (Decrease) in Payables and Provisions	652,203	2,605,704	513,634
Grants for Asset Development	(10,361,400)	(9,058,577)	(18,982,800)
Net Cash from Operating Activities	10,090,113	12,186,939	9,852,219
c Undrawn Borrowing Facilities			
<u>Credit Standby Arrangements</u>			
Bank Overdraft Limit	100,000	100,000	100,000
Bank Overdraft at Balance Date	0	0	0
Total Amount of Credit Unused	100,000	100,000	100,000
<u>Loan Facilities</u>			
Loan Facilities in use at Balance Date	10,928,058	12,009,814	18,427,014
Unused Loan Facilities at Balance Date	0	0	0
Total Loan Facilities	10,928,058	12,009,814	18,427,014

City of Armadale
Notes to, and forming part of, the Annual Budget
For the year ended 30 June 2011

16 Trust Funds

Estimated movement in funds held over which the Council has no control, and that are not included in the financial statements, are as follows:

Particulars	Balance at 1 July 2010	Estimated Interest Received	Estimated Amounts Received	Estimated Amounts Paid	Estimated Balance 30 July 2011
Rates in Suspense	36,529	1,500	0	0	38,029
Town Planning Bonds	51,362	2,100	0	0	53,462
SEMACC Lease Liability	10,525	400	0	0	10,925
Cash in Lieu of Footpaths	142,741	5,700	0	0	148,441
POS - Precinct A - Westfield	334,789	13,400	0	0	348,189
POS - Precinct B - Seville Grove	287,488	11,500	76,400	0	375,388
POS - Precinct C - West Armadale	33,679	1,300	872,700	(828,000)	79,679
POS - Precinct D - South Armadale	40,212	1,600	56,000	(76,500)	21,312
POS - Precinct F - Clifton Hills	153,517	6,100	140,000	(158,800)	140,817
POS - Precinct G - Creyk	445,855	17,800	0	0	463,655
POS - Precinct H - Mount Nasura	0	0	445,500	0	445,500
POS - Precinct I - Roleystone	494,992	19,800	0	0	514,792
POS - Precinct M - Palomino	90,046	3,600	0	0	93,646
POS - Regional Recreation Infrastructure	1,174,149	47,000	529,100	0	1,750,249
Cash in Lieu - POS - A14 Plan	1,848,442	73,900	0	0	1,922,342
Cash in Lieu - POS - Jarrah	79,613	3,200	0	0	82,813
Cash in Lieu - POS - Minnawarra	7,498	300	0	0	7,798
Cash in Lieu - POS - Neerigen	399,342	16,000	0	0	415,342
Cash in Lieu - POS - River	15,082	600	0	0	15,682
Cash in Lieu - POS - Lake	530,865	21,200	0	0	552,065
Cash in Lieu - POS - Heron	118,450	4,700	0	0	123,150
Cash in Lieu - POS - Agreements	77,862	3,100	0	0	80,962
Cash in Lieu - POS - Strategy North	84,027	3,400	0	0	87,427
Contractors Deposits	2,904,900	116,200	7,900	0	3,029,000
Hall and Key Deposits	69,078	2,800	0	0	71,878
Kerb Deposits	1,130,608	45,200	0	0	1,175,808
Total	10,561,652	422,400	2,127,600	(1,063,300)	12,048,352

17 Major Land Transactions

It is anticipated that Council will transact Major Land Transactions in the 2010-2011 Financial Year.

These anticipated transactions will be undertaken in accordance with the requirements of Section 3.59 of the Local Government Act 1995 which, amongst other matters, require Business Plans to be prepared and made available to the public for inspection and / or submission purposes.

At this stage Council is still considering which of its land holdings will be the subject of the transactions.

Council has budgeted the following revenues from Land Transactions (net of taxes):

Public Open Space Land	1,365,000
Freehold Land	1,940,000
	<u>3,305,000</u>

18 Trading Undertakings and Major Trading Undertakings

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2010-2011 Financial Year.

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

The following pages outline the fees and charges set by Council for the 2010-2011 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of Fees and Charges) and 6.17 (Setting the Level of Fees and Charges) of the Local Government Act 1995 (as amended).

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative supplier.

The recommended fees aim to maintain affordable access to Council facilities and services. Fees and charges will need to increase each year in order to recover the increased cost of doing business - as consideration to those dot points above is measured and considered. Further reviews of management practices and the service levels provided by the City may have an impact on fees and charges in the future.

Much of the City's current schedule of Planning fees and charges have been established under the Town Planning (Local Government Planning Fees) Amendment Regulations 2007 and Planning and Development Regulations 2009.

In the following pages an asterisk (*) denotes the fees and charges that are prescribed by legislation.

Those fees denoted with a hash symbol (#) are quoted fees that may be subject to variation by the City where additional work is required to be undertaken that was not outlined and included in the original fee.

The term "POA" refers to those fees and charges that need to be Priced on Application and cannot be readily set.

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Governance				
<u>Property Enquiry Fees</u>				
Per enquiry for written confirmation of orders	70.00	73.00	-	73.00
Per enquiry for statement of rates	21.00	22.00	-	22.00
Per enquiry for combined statement and confirmation	91.00	95.00	-	95.00
Per enquiry for rates advice - current year	21.00	22.00	-	22.00
Per enquiry for rates advice - current and previous years	42.00	44.00	-	44.00
 <u>Standard Instalment Charge</u>				
Per instalment for 2nd, 3rd and 4th instalment	8.00	9.00	-	9.00
 <u>Debt Recovery Fees</u>				
Administration charge	57.00	60.00	-	60.00
 <u>Special Arrangement Charge</u>				
Per assessment	38.00	40.00	-	40.00
Dishonour fee per dishonour	7.00	7.00	-	7.00
 <u>Freedom of Information *</u>				
Application fee	30.00	30.00	-	30.00
Per hour charge for staff dealing with application	30.00	30.00	-	30.00
Per hour charge for supervised access	30.00	30.00	-	30.00
Per hour charge for staff photocopying information	30.00	30.00	-	30.00
Per copy charge for photocopying	0.20	0.20	-	0.20
Delivery, packaging and postage	At cost			At cost
 <u>Sale of Council Minutes / Agenda</u>				
Photocopying / printing per page	0.20	0.18	0.02	0.20
Delivery, packaging and postage	5.00	4.82	0.48	5.30
 <u>Photocopying / Printing</u>				
Per page A4 (black and white)	0.20	0.18	0.02	0.20
Per page A3 (black and white)	0.40	0.36	0.04	0.40
Per page A4 (colour)	1.00	0.36	0.04	0.40
Per page A3 (colour)	2.00	0.73	0.07	0.80

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Governance				
<u>Public Trading Permit</u>				
Per annum per licence, PLUS	40.00	50.00	-	50.00
Daily additional charge on issue and renewal, OR	5.00	15.00	-	15.00
Weekly additional charge on issue and renewal, OR	25.00	75.00	-	75.00
Monthly additional charge on issue and renewal, OR	50.00	150.00	-	150.00
Annual additional charge on issue and renewal	500.00	500.00	-	500.00
1-2 days per week (member of authorised market)				
annual additional charge on issue and renewal	N/A	250.00	-	250.00
Law, Order and Public Safety				
<u>Dog Fees and Licences</u>				
Inspection of register	1.00	1.00	-	1.00
Certified copy of register entry	1.00	1.00	-	1.00
Annual registration for unsterilised dog	30.00	30.00	-	30.00
Annual registration for sterilised dog	10.00	10.00	-	10.00
Three years registration for unsterilised dog	75.00	75.00	-	75.00
Three years registration for sterilised dog	18.00	18.00	-	18.00
Guide dog registration	0.00	0.00	-	0.00
Emergency services tracker dog registration	1.00	1.00	-	1.00
Dog used for droving or tendering stock	25% of fee			25% of fee
Pensioner concession as defined	50% of fee			50% of fee
Dogs in an approved kennel per establishment	120.00	130.00	-	130.00
Keeping more than two dogs application fee	80.00	80.00	-	80.00
Inspection of property (Dangerous Dogs Legislation)	45.00	50.00	-	50.00
<u>Fines and Penalties - Dogs *</u>				
As per the Dog Act 1976 (as amended)				
<u>Kennel Licences</u>				
Licence per annum	65.00	70.00	-	70.00
<u>Dog Pound Fees</u>				
Seizure or impounding of dog	80.00	80.00	-	80.00
Maintenance and sustenance of dog per day	12.00	10.91	1.09	12.00
Destruction of dog	80.00	72.73	7.27	80.00
Sale of unclaimed impounded dog	200.00	181.82	18.18	200.00
Vaccination 1st injection	48.00	43.64	4.36	48.00

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Law, Order and Public Safety				
<u>Animal Disposal Fees - Vets Registered as Dog Centres</u>				
Disposal of a dog	16.00	10.91	1.09	12.00
Disposal of a cat	11.00	72.73	7.27	80.00
Other uses not related to animal disposal per hour	POA			POA
<u>Single Cremation</u>				
Small animal under 10kg	140.00	127.27	12.73	140.00
Medium animal - 11-25kg	150.00	136.36	13.64	150.00
Large animal - 26-60kg	200.00	181.82	18.18	200.00
All other animals	POA			POA
<u>Animal Disposal Fees - Councils and other Non-Profit Organisations</u>				
Disposal of a dog	35.00	31.82	3.18	35.00
Disposal of a cat	30.00	27.27	2.73	30.00
Other uses not related to animal disposal per hour	POA			POA
<u>Animal Disposal Fees - Commercial Organisations</u>				
Disposal of a dog	50.00	45.45	4.55	50.00
Disposal of a cat	40.00	36.36	3.64	40.00
Special disposal of animals per hour	POA			POA
Other uses not related to animal disposal per hour	POA			POA
<u>Stock Pound Fees - Horses, Mules, Donkey and Camels</u>				
Ranger fees per hour between 8:00 am and 6:00 pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	80.00
Pound fees per head first day	35.00	35.00	-	35.00
Pound fees per head subsequent days	15.00	15.00	-	15.00
Sustenance per day	25.00	22.73	2.27	25.00
<u>Stock Pound Fees - Oxen, Cows, Steers, Heifers and Pigs</u>				
Ranger fees per hour between 8:00 am and 6:00 pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	80.00
Pound fees per head first day	15.00	15.00	-	15.00
Pound fees per head subsequent days	10.00	10.00	-	10.00
Sustenance per day	25.00	22.73	2.27	25.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Law, Order and Public Safety				
<u>Stock Pound Fees - Sheep, Lambs and Goats</u>				
Ranger fees per hour between 8:00 am and 6:00 pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	80.00
Pound fees per head first day	15.00	15.00	-	15.00
Pound fees per head subsequent days	10.00	10.00	-	10.00
Sustenance per day	25.00	22.73	2.27	25.00
<u>Fines and Penalties - Fire Control *</u>				
As per the Bush Fires Act 1954 (as amended)				
As per the Bush Fires Regulations 1954 (as amended)				
Administration Fee	55.00	75.00	-	75.00
<u>Illegal Signs - Activities and Trading in Public Place</u>				
Impounding fee	55.00	55.00	-	55.00
Storage fee (per day after 5 working days)	5.00	4.55	0.45	5.00
<u>Fines and Penalties - Parking *</u>				
As per the City of Armadale Parking Local Laws (as amended)				
As per the Parking for Disabled Regulations (as amended)				
Obstructing vehicle impounding fee	90.00	90.00	-	90.00
Obstructing vehicle towing fee	110.00	100.00	10.00	110.00
Storage fee (per day after 5 working days)	10.00	9.09	0.91	10.00
<u>Fines and Penalties - Litter *</u>				
As per the Litter Act 1979 (as amended)				
<u>Fines and Penalties - Off Road Vehicles *</u>				
As per the Control of Vehicles Act 1978 (as amended)				
Off road vehicle (ORV) impoundment fee	90.00	90.00	-	90.00
Storage fee (per day after 5 working days)	10.00	9.09	0.91	10.00
<u>Shopping Trolleys - Activities and Trading in Public Place</u>				
Impounding fee	55.00	55.00	-	55.00
Storage Fee (per day after 5 working days)	5.00	4.55	0.45	5.00

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Health				
<u>Offensive Trade Licences *</u>				
Poultry farming per annum	272.00	278.00	-	278.00
Poultry processing per annum	272.00	278.00	-	278.00
<u>Environment, Animals and Nuisance Local Law Permits</u>				
Keeping farm animals	65.00	180.00	-	180.00
Keeping bees	65.00	180.00	-	180.00
Keeping certain birds	65.00	180.00	-	180.00
<u>Food Business Notification / Registration</u>				
Food business notification / registration	N/A	200.00	-	200.00
Change of ownership	N/A	50.00	-	50.00
<u>Food Business Risk Assessment Inspections</u>				
Medium and high risk - paid before 30 June	N/A	345.00	-	345.00
Low risk - paid before 30 June	N/A	175.00	-	175.00
Medium and high risk - paid after 30 June	N/A	379.50	-	379.50
Low risk - paid after 30 June	N/A	192.50	-	192.50
<u>Lodging House Licences - Health Local Laws 2002</u>				
Premises registration - paid before 30 June	234.00	234.00	-	234.00
Premises registration - paid after 30 June	256.00	256.00	-	256.00
<u>Treatment Systems - Health Act *</u>				
Application fee	104.00	110.00	-	110.00
Issuing of permit fee	108.00	110.00	-	110.00
<u>Caravan Park Licences - Caravan Parks and Camping Grounds Act *</u>				
Licence fees - minimum	200.00	200.00	-	200.00
Registration fee per long stay site	6.00	6.00	-	6.00
Registration fee per short stay site	6.00	6.00	-	6.00
Registration fee per campsite	3.00	3.00	-	3.00
Registration fee per overflow site	1.50	1.50	-	1.50
Transfer fee	100.00	100.00	-	100.00
Late payment of licence renewal	20.00	20.00	-	20.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Health				
<u>Inspections and / or Reports on Request</u>				
Service request - inspection on request (work hours)	65.00	118.18	11.82	130.00
Service request - inspection on request (after hours)	96.00	177.27	17.73	195.00
Service request - re-inspection due to unsatisfactory work	65.00	136.36	13.64	150.00
Sampling - food / water (excludes analytical costs)	65.00	72.73	7.27	80.00
Sampling - routine, non-scheme water (per sample)	65.00	72.73	7.27	80.00
Sampling - one-off samples for residents (non-scheme)	0.00	0.00	0.00	0.00
Section 39 Liquor Control Act certificate (no inspection)	N/A	72.73	7.27	80.00
Section 39 Liquor Control Act certificate (with inspection)	129.00	118.18	11.82	130.00
Section 55 Gaming and Wagering Commission Act	129.00	118.18	11.82	130.00
Reg 18 noise monitoring - hourly (includes equipment)	96.00	118.18	11.82	130.00
Local Government report - onsite effluent disposal	129.00	118.18	11.82	130.00
Written report to settlement agency (> 5 days notice)	65.00	118.18	11.82	130.00
Written report to settlement agency (< 5 days notice)	129.00	177.27	17.73	195.00
Written confirmation of food spoilage	65.00	72.73	7.27	80.00
Copy of analyst report	42.00	72.73	7.27	80.00
Food condemnation - on request (for insurance)	65.00	118.18	11.82	130.00
<u>Application Processing Fees</u>				
Public buildings application	129.00	118.18	11.82	130.00
Public buildings maximum certification *	766.00	696.36	69.64	766.00
Temporary food stall	65.00	45.45	4.55	50.00
Temporary food stall - non-profit community group	0.00	0.00	0.00	0.00
Offensive trade application	129.00	118.18	11.82	130.00
Construction site noise management plan	65.00	118.18	11.82	130.00
Reg 18 non-complying event noise exemption *	500.00	454.55	45.45	500.00
Dust management plan	65.00	72.73	7.27	80.00
Hairdressing, skin penetration premises	N/A	118.18	11.82	130.00
Temporary caravan accommodation during construction	N/A	118.18	11.82	130.00
All other applications for approval	65.00	118.18	11.82	130.00
<u>Fines and Penalties - Health</u>				
As per the Health Act 1911				
As per court prosecutions				

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
<u>Home Occupation Permit *</u>				
Initial application If the home occupation has commenced, an additional amount of \$406 by way of penalty is required, in addition to the \$203 application fee above	199.00	203.00	-	203.00
Renewal - per annum If the home occupation approval to be renewed has expired, an additional amount of \$134 by way of penalty is required, in addition to the \$67 application renewal fee above	66.00	67.00	-	67.00
<u>Town Planning Scheme Amendments # *</u>				
Standard Town Planning Scheme amendment	8,943.00	9,130.00	-	9,130.00
Major Town Planning Scheme amendment	9,856.00	10,065.00	-	10,065.00
<u>Adoption of Structure Plans and Amendments to Structure Plans # *</u>				
Standard Structure Plan	8,602.00	8,789.00	-	8,789.00
Major Structure Plan	9,449.00	9,647.00	-	9,647.00
Standard Structure Plan amendment	7,348.00	7,502.00	-	7,502.00
Major Structure Plan amendment	8,195.00	8,371.00	-	8,371.00
<u>Detailed Area Plans and Amendments</u>				
1 lot	600.00	610.00	-	610.00
2 - 10 lots	950.00	970.00	-	970.00
11 - 20 lots	1,000.00	1,021.00	-	1,021.00
21 - 100 lots	1,500.00	1,530.00	-	1,530.00
101 lots and over - per lot	20.00	21.00	-	21.00
<u>Change of Use *</u>				
Change of use If the change of use has commenced, an additional amount of \$540 by way of penalty is required, in addition to the \$270 application fee above	265.00	270.00	-	270.00
Non-Conforming Use Alteration / Extension / Change If the non-conforming use alteration / extension / change has commenced, an additional amount of \$540 by way of penalty is required, in addition to the \$270 application fee above	265.00	270.00	-	270.00
<u>Zoning Certificates *</u>				
Per certificate	66.00	67.00	-	67.00
Reply to property settlement questionnaire	72.60	67.00	-	67.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
<u>Written Planning Advice *</u>				
Per hour - minimum 1 hour	72.60	67.00	-	67.00
Unrelated research per hour - minimum 1 hour	72.60	67.00	-	67.00
<u>Fines and Penalties - Town Planning * #</u>				
As per Planning and Development Act 2005 and Regulations				
As per the Town Planning Scheme				
As per court prosecutions				
<u>Land Matters, Roads and Right of Ways</u>				
Road and right of way closures (plus costs)	365.00	375.00	-	375.00
Caveat withdrawals, easements and title notices (plus costs)	55.00	57.00	-	57.00
<u>Truck Parking Permits *</u>				
Initial application	265.00	270.00	-	270.00
Permit per annum	90.00	90.00	-	90.00
If the truck parking has commenced, an additional amount of \$540 by way of penalty is required, in addition to the \$270 application fee above				
<u>Sale of Maps, Publications etc</u>				
Scheme text, maps, statistics books, plans				
A1 Plans	6.00	6.36	0.64	7.00
Colour computer plots A0	60.00	59.09	5.91	65.00
Colour computer plots A1	50.00	45.45	4.55	50.00
Colour computer plots A2	30.00	27.27	2.73	30.00
Colour computer plots A3	20.00	18.18	1.82	20.00
Colour computer plots A4	12.00	10.91	1.09	12.00
Town planning scheme set of plans	350.00	318.18	31.82	350.00
Digital datasets	75.00	68.18	6.82	75.00
Valuation cash-in-lieu or other valuation	At cost			At cost
Heritage inventory	165.00	150.00	15.00	165.00
Photocopying / printing - per page A4 (black and white)	0.20	0.18	0.02	0.20
Photocopying / printing - per page A3 (black and white)	0.40	0.36	0.04	0.40
Photocopying / printing - per page A4 (colour)	1.00	0.36	0.04	0.40
Photocopying / printing - per page A3 (colour)	2.00	0.73	0.07	0.80
<u>Illuminated Direction Signs</u>				
Application fee per site	315.00	321.00	-	321.00
Per annum sign and site fee	627.00	580.00	58.00	638.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
<u>Subdivision Clearances *</u>				
< 5 lots - fee per lot *	66.00	67.00	-	67.00
6 - 195 lots - 1st 5 lots fee per lot *	66.00	67.00	-	67.00
6 - 195 lots - subsequent lots fee per lot *	33.00	34.00	-	34.00
> 195 lots *	6,617.00	6,756.00	-	6,756.00
Subdivision re-inspection fee - where a subdivider lodged a clearance request or has advised that subdivision works are complete but, following inspection, the works are found to be incomplete and subsequent re-inspection is required	150.00	155.00	-	155.00
<u>Development Applications *</u>				
Development cost < \$50k *		135.00	-	135.00
Development cost \$50k - \$500k *			0.31% of cost	
Development cost \$500k - \$2.5m *			\$1,550 plus 0.25% per \$ > \$500k	
Development cost \$2.5m - \$5m *			\$6,550 plus 0.20% per \$ > \$2.5m	
Development cost \$5m - \$21.5m *			\$11,550 plus 0.12% per \$ > \$5m	
Development cost > \$21.5m *		31,350.00	-	31,350.00
RD code variation fee		135.00	-	135.00
Variation of development envelope locations		225.00	-	225.00
If any development has commenced or has been carried out prior to a permit issuance, an additional amount, by way of penalty, that is twice the amount of the maximum fee payable for determination of the application specified above is required, in addition to the relevant specification fee above				
Revised plan - standard (minimum \$135)			50% of application fee	
Revised plan - major			75% of application fee	
Extension of planning approval term - minimum		200.00	-	200.00
Extension of planning approval term - minimum			50% of application fee (per annum)	
Newspaper advertising relating to application or sign			At cost	
Costs and expenses of any specific assessment, advice, title searches, technical resources or equipment that is required in relation to the assessment of a planning application (e.g. environmental assessment, legal advice, heritage advice, urban design, acoustic assessments, retail assessments, traffic assessment or modelling etc)			Billed once costs and expenses are incurred and payable prior to determination of the proposal	
<u>Built Strata Applications *</u>				
1 - 5 lots	625.00	637.00	-	637.00
1 - 5 lots - PLUS per lot	62.50	64.00	-	64.00
6 - 99 lots	937.50	957.00	-	957.00
6 - 99 lots - PLUS per lot (excluding first 1 - 5 lots)	41.50	42.40	-	42.40
> 100 lots	4,880.00	4,985.00	-	4,985.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
<u>Development Applications (Signs)</u>				
Signage cost < \$3,000	160.00	165.00	-	165.00
Signage cost \$3,000 to \$10,000	210.00	215.00	-	215.00
Signage cost > \$10,000	260.00	265.00	-	265.00
				OR
				1% of cost (whichever is the greater)
If the signage has been commenced or has been carried out prior to approval, an additional amount by way of penalty that is twice (2x) the amount of the maximum fee payable for determination of the application specified above is required, in addition to the application fee above				
<u>Liquor Licensing</u>				
Certificate of Local Planning Authority (Section 40)	160.00	165.00	-	165.00
<u>Domestic Recycling and Waste Charges</u>				
Residential annual (weekly rubbish, fortnightly recycle)	204.00	222.00	-	222.00
Commercial annual rubbish and recycle	194.00	210.00	-	210.00
Additional recycling service	61.00	66.00	-	66.00
Additional refuse service	128.00	144.00	-	144.00
Alternate day collection including travel cost and service	200.00	200.00	-	200.00
Special services general waste	181.00	168.18	16.82	185.00
Special services recycling	90.00	84.55	8.45	93.00
Replacement bin due to loss or damage	84.00	79.09	7.91	87.00
<u>Waste Tipping Charges for Cars and Trailers</u>				
Not exceeding 1.3m ³ - with valid pass	0.00	0.00	0.00	0.00
Not exceeding 1.3m ³ - without valid pass - greenwaste	21.00	20.00	2.00	22.00
Not exceeding 1.3m ³ - without valid pass - rubbish	25.00	25.45	2.55	28.00
Not exceeding 2.3m ³ - greenwaste	30.00	28.18	2.82	31.00
Not exceeding 2.3m ³ - rubbish	38.00	38.18	3.82	42.00
Unsorted trailer load surcharge	36.00	38.18	3.82	42.00
Additional pass (Armadale residents only) - greenwaste	15.00	15.45	1.55	17.00
Additional pass (Armadale residents only) - rubbish	18.00	20.00	2.00	22.00
<u>Waste Tipping Charges for Asbestos</u>				
Asbestos - per tonne	105.00	107.27	10.73	118.00
Commercial loads - additional	32.00	31.82	3.18	35.00
Asbestos - minimum	33.00	30.00	3.00	33.00
Small packs of asbestos (less than 5kg)	0.00	0.00	0.00	0.00

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Community Amenities				
<u>Waste Tipping Charges for General Waste</u>				
Logs, reinforced concrete - per tonne	66.00	63.64	6.36	70.00
Logs, reinforced concrete - minimum	37.00	38.18	3.82	42.00
Domestic, putrescibles, trade waste - per tonne	88.00	90.91	9.09	100.00
Domestic, putrescibles, trade waste - minimum	46.00	44.55	4.45	49.00
Clean bricks, unreinforced concrete, sand, soil - per tonne	29.00	28.18	2.82	31.00
Clean bricks, unreinforced concrete, sand, soil - minimum	38.00	38.18	3.82	42.00
Tree loppings, vegetation, garden waste - per tonne	46.00	42.73	4.27	47.00
Tree loppings, vegetation, garden waste - minimum	30.00	28.18	2.82	31.00
Unsorted loads surcharge - per tonne	59.00	59.09	5.91	65.00
Large consignment and special burial	POA			POA
Garden bags - contractors - sorted	57.00	53.64	5.36	59.00
Waste oil - quantities greater than 20 litres - per litre	0.20	0.18	0.02	0.20
<u>Waste Tipping Charges for Vehicle Bodies</u>				
From residential premises	0.00	0.00	0.00	0.00
From commercial and industrial premises	38.00	35.45	3.55	39.00
<u>Waste Tipping Charges for Unprocessed Tyres (Residents Only)</u>				
Designated tip pass - 4 car and 2 small truck				
Car tyres - per tyre	4.00	4.55	0.45	5.00
Small truck tyres - per tyre	6.00	6.36	0.64	7.00
Truck tyres - per tyre	14.00	13.64	1.36	15.00
Tyres on rims	100% surcharge		100% surcharge	
<u>Waste Tipping Charges for TV and Computer Screens</u>				
1 tip pass per screen				
Screen - each	12.00	10.91	1.09	12.00
<u>Waste Tipping Charges for Animal Carcasses</u>				
Small animals (dogs etc) - per animal	21.00	20.00	2.00	22.00
Large animals (cattle etc) - per animal	67.00	63.64	6.36	70.00
Offal and animal products - per tonne	131.00	121.82	12.18	134.00
Offal and animal products - minimum	69.00	65.45	6.55	72.00
<u>Waste Tipping Charges during Weighbridge Downtime</u>				
Non-compacted waste - per wheel of truck or trailer	85.00	90.91	9.09	100.00
Compacted waste - per wheel of truck or trailer	96.00	100.00	10.00	110.00
Burial surcharges - add 50% per rate per wheel				
Mixed waste surcharge - add 50% per wheel				

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Community Amenities				
<u>Waste Tipping Charges for Mulch Collection</u>				
Self-loaded trailer to 3m ³ (Residents only)	0.00	0.00	0.00	0.00
Self-loaded trailer to 3m ³	18.00	17.27	1.73	19.00
Loaded by machine -per tonne minimum	18.00	17.27	1.73	19.00
Large consignments	POA			POA
<u>Compost Bins</u>				
225 litre compost bin (inclusive of delivery)	43.00	39.09	3.91	43.00
400 litre compost bin (inclusive of delivery)	59.00	53.64	5.36	59.00
Recreation and Culture				
<u>Library Fees and Charges</u>				
Library bags	1.00	0.91	0.09	1.00
Replacement library cards	4.00	3.64	0.36	4.00
ID size laminating	1.20	1.09	0.11	1.20
A5 size laminating	1.80	1.64	0.16	1.80
A4 size laminating	2.30	2.09	0.21	2.30
A3 size laminating	4.50	4.09	0.41	4.50
Photographs per image	11.00	10.00	1.00	11.00
Genealogy starter kits	3.30	3.00	0.30	3.30
Earphone / battery pack	2.20	2.00	0.20	2.20
Coffee vending	2.00	1.82	0.18	2.00
<u>Library Meeting Room Hire Fees</u>				
Per hour for community groups	11.00	10.00	1.00	11.00
Per hour for community groups with AV facilities	15.00	13.64	1.36	15.00
Per hour for commercial activities	16.00	14.55	1.45	16.00
Per hour for commercial activities with AV facilities	20.00	18.18	1.82	20.00
Per day for community groups	60.00	54.55	5.45	60.00
Per day for community groups with AV facilities	80.00	72.73	7.27	80.00
Per day for commercial activities	90.00	81.82	8.18	90.00
Per day for commercial activities with AV facilities	110.00	100.00	10.00	110.00
<u>Fines and Penalties - Library</u>				
Overdue library items per item per day	0.20	0.20	-	0.20
<i>Overdue library items maximum \$2</i>				

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Armadale Arena Sports</u>				
Adult / team	45.00	42.73	4.27	47.00
Junior / team	35.00	33.64	3.36	37.00
Forfeit fee senior	45.00	42.73	4.27	47.00
Forfeit fee junior	35.00	33.64	3.36	37.00
Season paid upfront - 10% discount on total price				
Court sport parties per child (minimum 10 children)	10.00	9.09	0.91	10.00
Casual basketball	3.00	2.73	0.27	3.00
Badminton court hire per hour	10.00	9.09	0.91	10.00
Badminton court hire with equipment per person per hour	8.50	8.18	0.82	9.00
Lifeball	6.00	5.45	0.55	6.00
<u>Armadale Arena Miscellaneous Fees and Charges</u>				
Public phone call per call	0.50	0.45	0.05	0.50
Ball hire / ball	0.00	0.00	0.00	0.00
Ball hire deposit - Keys, licence or phone				
Photocopying	0.50	0.18	0.02	0.20
Coffee - small	0.50	1.36	0.14	1.50
Coffee - large	0.50	2.73	0.27	3.00
Coffee - Star participants following program	2.00	1.82	0.18	2.00
<u>Armadale Arena Holiday Programs</u>				
Sports camps	80.00	72.73	7.27	80.00
<u>Armadale Arena Hire (User Groups must have Public Liability Insurance)</u>				
Court 1 community per hour	26.00	25.55	2.55	28.10
Court 1 commercial per hour	33.80	33.18	3.32	36.50
Court 2 community per hour	26.00	25.55	2.55	28.10
Court 2 commercial per hour	33.80	33.18	3.32	36.50
Court 3 community per hour	36.40	35.73	3.57	39.30
Court 3 commercial per hour	47.30	48.55	4.85	53.40
Court 1 and 2 community per hour	46.80	45.91	4.59	50.50
Court 1 and 2 commercial per hour	60.90	59.82	5.98	65.80
Group fitness community per hour	20.80	20.45	2.05	22.50
Group fitness commercial per hour	27.00	26.55	2.65	29.20
Boxing studio community per hour	20.80	20.45	2.05	22.50
Boxing studio commercial per hour	27.00	26.55	2.65	29.20
Multi-purpose community per hour	22.90	22.45	2.25	24.70
Multi-purpose commercial per hour	29.80	29.27	2.93	32.20
Event staff after hours per hour (minimum 3 hours)	41.60	40.82	4.08	44.90
Sport clubs with home based at the Armadale Arena 20% discount on bookings				
Commercial special event e.g. concert held by a commercial group with a focus on making a profit - 100% charge applies.				

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Armadale Arena Membership</u>				
1 month	99.00	95.45	9.55	105.00
3 months	245.00	236.36	23.64	260.00
12 months	520.00	495.45	49.55	545.00
12 months (DD) (per month)	47.00	44.55	4.45	49.00
Upgrade includes membership while Aquatic open	50.00	50.00	5.00	55.00
Membership suspension / month	11.00	13.64	1.36	15.00
Cancellation fee - only for 12 month members				
No cancellation allowed for 1 or 3 month memberships without 50% of remainder of membership				
Corporate membership. Minimum for 4 people signing up from one family or business - 25% discount on 12 month membership				
City of Armadale Staff and Councillor discount. Only applicable on memberships - 100% discount.				
Off-peak memberships - 1 month	55.00	54.55	5.45	60.00
Off-peak memberships - 3 month	130.00	127.27	12.73	140.00
Off-peak memberships - 12 month	260.00	248.18	24.82	273.00
Off-peak memberships - 12 month direct debit - per month	27.00	25.45	2.55	28.00
Casual gym	9.00	8.64	0.86	9.50
Casual group fitness	9.00	8.64	0.86	9.50
Group fitness class booking (e.g. school groups)	85.00	81.82	8.18	90.00
Casual personal training 30 minutes	30.00	30.00	3.00	33.00
Personal training 10 (10% disc)	270.00	272.73	27.27	300.00
Personal training 20 (12.5% disc)	510.00	509.09	50.91	560.00
Personal training 40 (15% disc)	960.00	959.09	95.91	1,055.00
Casual personal training 60 minutes	55.00	54.55	5.45	60.00
Personal training 10 (10% disc)	495.00	490.91	49.09	540.00
Personal training 20 (12.5% disc)	935.00	927.27	92.73	1,020.00
Personal training 40 (15% disc)	1,760.00	1,745.45	174.55	1,920.00
Casual group personal training 60 minutes (up to 6)	75.00	81.82	8.18	90.00
Group personal training 10 (10% disc)	675.00	736.36	73.64	810.00
Group personal training 20 (12.5% disc)	1,275.00	1,431.82	143.18	1,575.00
Group personal training 40 (15% disc)	2,400.00	2,781.82	278.18	3,060.00
<u>Armadale Arena Creche</u>				
Creche (up to 2 hrs)	3.00	3.00	0.30	3.30
Creche - additional children (up to 2 hrs)	2.00	2.00	0.20	2.20
<u>Armadale Arena Term Programs</u>				
Adult up to 1.5 hour classes (charges per term)	10.50	10.91	1.09	12.00
Child (charge per term)	6.25	5.91	0.59	6.50
Adult up to 1.5 hour classes (casual attendance)	12.00	13.64	1.36	15.00
Child - casual attendance	8.00	7.73	0.77	8.50

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Star Fitness</u>				
Program consultation	35.00	33.64	3.36	37.00
Star session	5.45	5.45	0.55	6.00
<u>Armadale Aquatic Centre - General Admission</u>				
Family swim (2 adults / 2 children or 1 adult / 3 children)	10.50	10.45	1.05	11.50
Adult swim	3.80	3.82	0.38	4.20
Child under 2 years	0.00	0.00	0.00	0.00
Child 2 - 5 years	1.70	1.82	0.18	2.00
Child 6 - 16 years	2.70	2.73	0.27	3.00
Spectators (at any time, any function or event)	1.50	1.36	0.14	1.50
Companion card holders	0.00	0.00	0.00	0.00
<u>Armadale Aquatic Centre - Concession Books and Season Membership</u>				
Upgrade Arena membership to include Aquatic Access (whilst Aquatic Centre open)	50.00	50.00	5.00	55.00
Adults 10 pass - 10% discount	34.20	34.36	3.44	37.80
Adults 20 pass - 12.5% discount	66.50	66.82	6.68	73.50
Adults 40 pass - 15% discount	129.00	129.82	12.98	142.80
Child 10 pass - 10% discount	24.30	24.55	2.45	27.00
Child 20 pass - 12.5% discount	47.30	47.73	4.77	52.50
Child 40 pass - 15% discount	91.80	92.73	9.27	102.00
Adult season pass	184.00	184.09	18.41	202.50
Child season pass	114.00	114.09	11.41	125.50
Spectator season pass (Swim clubs only)	35.00	31.82	3.18	35.00
<u>Armadale Aquatic Centre - Professional Coaching and Other Activities</u>				
Swim lane club hire	0.00	0.00	0.00	0.00
Community lane hire per hour	11.00	10.00	1.00	11.00
School group lane hire per lane per hour	9.00	8.18	0.82	9.00
Commercial lane hire per lane per hour	14.30	15.45	1.55	17.00
Spectator	1.50	1.36	0.14	1.50
Aqua-aerobics	9.00	8.64	0.86	9.50
Group aqua fitness class (e.g. school groups)	85.00	81.82	8.18	90.00
Star aqua aerobics	6.00	5.45	0.55	6.00
Birthday party per person	10.00	11.82	1.18	13.00
Commercial special event e.g. concert held by a commercial group with a focus on making a profit - 100% charge applies.				
<u>Armadale Aquatic Centre - Admission for Swimming Club Meets</u>				
Officials and time keepers (18 maximum)	0.00	0.00	0.00	0.00
Spectators	1.50	1.36	0.14	1.50
Spectator season pass	35.00	31.82	3.18	35.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Recreation and Culture				
<u>Armadale Aquatic Centre - Education Dept. Interim Classes and Carnivals</u>				
General	1.70	1.82	0.18	2.00
School carnivals (non refundable booking fee)	75.00	68.18	6.82	75.00
Spectators	1.50	1.36	0.14	1.50
<u>Armadale Aquatic Centre - Swimming Classes and Lessons Admission Fees</u>				
Adult learn to swim (paid in term block) includes entry	10.50	10.91	1.09	12.00
Children (paid in term block) includes entry	8.50	9.09	0.91	10.00
One on one lessons per half hour	35.00	36.36	3.64	40.00
<u>Armadale Aquatic Centre - Equipment Hire</u>				
Aqua bubble ride per session (5 min)	2.00	1.82	0.18	2.00
Raft hire per half hour	1.50	1.36	0.14	1.50
Raft hire per hour	2.00	1.82	0.18	2.00
Sea monster ride individual per half hour	2.00	1.82	0.18	2.00
Sea monster ride group hire per hour	100.00	90.91	9.09	100.00
Swimming aid per use	1.00	0.91	0.09	1.00
Equipment hire deposit - Keys, licence or phone				
<u>Armadale Aquatic Centre - Miscellaneous Fees and Charges</u>				
Public phone per call	0.50	0.45	0.05	0.50
Meeting room booking - community	11.00	10.00	1.00	11.00
Meeting room booking - commercial	13.00	11.82	1.18	13.00
Photocopying	0.20	0.18	0.02	0.20
<u>Armadale Aquatic Centre - Discounts</u>				
Pensioner, seniors, health care card discount for City of Armadale residents. For adult entry and memberships.	20%			20%
Pensioners, seniors, health care card discount for non-City of Armadale residents. For adult entry and memberships.	10%			10%
City of Armadale Staff and Councillor discount. Only applicable on memberships.	100%			100%

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Cultural Events Site Fees for Amusement Rides</u>				
Australia Day per event	3,700.00	3,454.55	345.45	3,800.00
Minnawarra Festival per day	400.00	381.82	38.18	420.00
Other individual rides / activities per day	220.00	209.09	20.91	230.00
<u>Cultural Events Site Fees for Minor Events</u>				
Commercial food vendor site per day (includes power)	110.00	104.55	10.45	115.00
Community groups per day (includes power)	44.00	50.00	5.00	55.00
Fundraising stall per day (includes power)	44.00	50.00	5.00	55.00
<u>Cultural Events Site Fees for Major Events</u>				
Commercial food vendor site per day (includes power)	220.00	218.18	21.82	240.00
Community groups per day (includes power)	110.00	104.55	10.45	115.00
Craft / fundraising stall per day (includes power)	44.00	50.00	5.00	55.00
<u>Canoe Hire</u>				
6 canoes and associated items per day	100.00	90.91	9.09	100.00
6 canoes and associated items per weekend	150.00	136.36	13.64	150.00
6 canoes and associated items per long weekend	200.00	181.82	18.18	200.00
6 canoes and associated items per week	300.00	272.73	27.27	300.00
Bond	200.00	500.00	-	500.00
<u>Hard court Fees and Charges - Club Seasonal Fees</u>				
Per player per season per senior team	10.00	9.55	0.95	10.50
Per player per season per junior team	0.00	0.00	0.00	0.00
Lighting for both junior and senior teams per hour	4.00	4.00	0.40	4.40
<u>Community Centres Hire Fees and Charges - Community Groups</u>				
Hall daytime hourly rate	14.00	13.73	1.37	15.10
Hall evening hourly rate	18.00	17.64	1.76	19.40
Activity / meeting room daytime hourly rate	10.00	9.82	0.98	10.80
Activity / meeting room evening hourly rate	14.00	13.73	1.37	15.10
Kitchen / bar / canteen daytime hourly rate	8.00	7.91	0.79	8.70
Kitchen / bar / canteen evening hourly rate	12.00	11.82	1.18	13.00
Store room per annum	110.00	108.18	10.82	119.00
Office area per annum	220.00	216.36	21.64	238.00
Booking fee per function or casual booking	33.00	32.45	3.25	35.70
Bonds will apply. Bonds vary and GST may apply.				

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Community Centres Hire Fees and Charges - Commercial Groups</u>				
Hall daytime hourly rate	21.00	20.00	2.00	22.00
Hall evening hourly rate	26.00	24.73	2.47	27.20
Activity / meeting room daytime hourly rate	14.00	13.36	1.34	14.70
Activity / meeting room evening hourly rate	18.00	17.18	1.72	18.90
Kitchen / bar / canteen daytime hourly rate	11.00	10.45	1.05	11.50
Kitchen / bar / canteen evening hourly rate	15.00	14.27	1.43	15.70
Store room per annum	220.00	209.09	20.91	230.00
Booking fee per function or casual booking	33.00	31.36	3.14	34.50
Bonds will apply. Bonds vary and GST may apply.				
<u>Community Centres Hire Fees and Charges - Functions</u>				
Hall daytime function rate	130.00	127.64	12.76	140.40
Hall evening function rate	250.00	245.45	24.55	270.00
Activity / meeting room daytime function rate	70.00	68.73	6.87	75.60
Activity / meeting room evening function rate	110.00	108.18	10.82	119.00
Function set-up hourly rate	7.00	6.91	0.69	7.60
Booking fee per function or casual booking	33.00	32.45	3.25	35.70
Bonds will apply. Bonds vary and GST may apply.				
Fundraising activities receive a 25% discount.				
<u>Community Centres Hire Fees and Charges - Special Groups</u>				
As per Community Groups and Functions with 50% discount.				
<u>Halls and Pavilion Hire Fees and Charges - Community Groups</u>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall and John Dunn Pavilion</i>				
Daytime hourly rate	14.00	13.73	1.37	15.10
Evening hourly rate	18.00	17.64	1.76	19.40
<i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion,</i>				
Daytime hourly rate	10.00	9.82	0.98	10.80
Evening hourly rate	14.00	13.73	1.37	15.10
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Drive Lesser Hall and Meeting Room</i>				
Daytime hourly rate	8.00	7.91	0.79	8.70
Evening hourly rate	12.00	11.82	1.18	13.00
Booking fee per function or casual booking	33.00	32.45	3.25	35.70
Store room per annum	110.00	108.18	10.82	119.00
Meeting rate	N/A	9.82	0.98	10.80
Bonds will apply. Bonds vary and GST may apply.				

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Halls and Pavilion Hire Fees and Charges - Commercial Groups</u>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall and John Dunn Pavilion</i>				
Daytime hourly rate	21.00	20.64	2.06	22.70
Evening hourly rate	26.00	25.55	2.55	28.10
<i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion,</i>				
Daytime hourly rate	15.00	14.73	1.47	16.20
Evening hourly rate	20.00	19.64	1.96	21.60
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion, Champion Drive Lesser Hall and Meeting Room</i>				
Daytime hourly rate	11.00	10.82	1.08	11.90
Evening hourly rate	15.00	14.73	1.47	16.20
Booking fee per function or casual booking	33.00	32.45	3.25	35.70
Meeting rate	N/A	9.82	0.98	10.80
Bonds will apply. Bonds vary and GST may apply.				
<u>Halls and Pavilion Hire Fees and Charges - Functions</u>				
<i>Armadale Main Hall, Kelmscott Hall and Roleystone Hall</i>				
Daytime hourly rate	130.00	127.64	12.76	140.40
Evening hourly rate	250.00	245.45	24.55	270.00
Function set-up hourly rate	7.00	6.91	0.69	7.60
<i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion,</i>				
Daytime hourly rate	90.00	88.36	8.84	97.20
Evening hourly rate	166.00	163.00	16.30	179.30
Function set-up hourly rate	7.00	6.91	0.69	7.60
Booking fee per function or casual booking	33.00	32.45	3.25	35.70
Meeting rate	N/A	9.82	0.98	10.80
Bonds will apply. Bonds vary and GST may apply. Fundraising activities receive a 25% discount.				
<u>Halls and Pavilion Hire Fees and Charges - Special Groups</u>				
As per Community Groups and Functions with 50% discount.				

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year	Fees Excluding GST	GST	Fees Including GST
	\$	\$	\$	\$
Recreation and Culture				
<u>Minnawarra Precinct Church Hire Fees and Charges</u>				
Hourly rate	110.00	108.18	10.82	119.00
Bond		210.00	-	210.00
<u>Minnawarra Park, Memorial Park and Rushton Park</u>				
Weddings, Ceremonies, Photographs (up to 2 hours)	60.00	54.55	5.45	60.00
<u>Active Sporting Reserves Hire Fees and Charges - Club Seasonal Hire</u>				
Seniors (18 years of age and over) per player	60.00	59.09	5.91	65.00
Juniors (up to 18 years of age)	0.00	0.00	0.00	0.00
Fee is calculated on standard players per sport Fee permits two training sessions and one fixture per week. Use of toilets, kiosk and change rooms is included. Additional training sessions are extra at 25% of base fee. Additional use of facilities is charged at facility standard rate. Teams not using facility for both receive a 50% discount. Clubs that lease and maintain facilities receive 25% discount.				
<u>Active Sporting Reserves Hire Fees and Charges - Casual Hire</u>				
Half day rate	80.00	76.00	7.60	83.60
Full day rate	130.00	125.45	12.55	138.00
Hourly rate - community	20.00	19.00	1.90	20.90
Hourly rate - private / commercial	30.00	28.55	2.85	31.40
<u>Oval Floodlighting</u>				
Bob Blackburn Reserve hourly rate	7.15	7.55	0.75	8.30
Creyk Park hourly rate	7.80	8.64	0.86	9.50
Cross Park hourly rate	7.80	8.64	0.86	9.50
Frye Park hourly rate	5.20	5.45	0.55	6.00
Gwynne Park main oval hourly rate	9.75	10.27	1.03	11.30
Gwynne Park north (junior) oval hourly rate	1.95	2.09	0.21	2.30
Gwynne Park south oval hourly rate	3.25	3.45	0.35	3.80
John Dunn main oval hourly rate	15.60	16.45	1.65	18.10
John Dunn number 2 oval hourly rate	3.90	4.09	0.41	4.50
John Dunn number 3 oval hourly rate	1.30	1.45	0.15	1.60
Morgan Park hourly rate	4.55	4.82	0.48	5.30
Pries Park main pitch hourly rate	5.20	5.50	0.55	6.05
Pries Park upper pitch hourly rate	1.95	2.09	0.21	2.30
Rushton Park hourly rate	2.60	2.73	0.27	3.00
Alfred Skeet Reserve 1 pitch hourly rate	7.80	8.64	0.86	9.50
Alfred Skeet Reserve 2 and 3 pitch hourly rate	7.80	8.64	0.86	9.50
William Skeet Reserve hourly rate	6.50	6.86	0.69	7.55
Springdale Park hourly rate	6.50	6.86	0.69	7.55

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Recreation and Culture				
<u>Bond - All Facilities</u>				
Community Meetings	N/A	300.00	-	300.00
Up to 50 people attending a booking not serving alcohol	N/A	500.00	-	500.00
Any bookings with over 50 people attending	N/A	1,000.00	-	1,000.00
Any booking involving alcohol	N/A	1,000.00	-	1,000.00
Keys for casual reserve hire	N/A	100.00	-	100.00
Transport				
<u>Security Fee</u>				
Footpath and kerb security fee	110.00	100.00	10.00	110.00
<u>Private Works Charges</u>				
Actual costs incurred plus 12.5% on-costs and GST Minimum	27.50	25.00	2.50	27.50
<u>Special Road Closures</u>				
First road closure	165.00	150.00	15.00	165.00
Per additional road closure	110.00	100.00	10.00	110.00
Bonds will apply and GST may occur				
<u>Administration Fees on Works (Utilities Reinstatement / Private Works)</u>				
Actual costs incurred plus 12.5% on-costs and GST Minimum	27.50	25.00	2.50	27.50
<u>Public Utilities Reinstatements</u>				
Actual costs incurred plus 12.5% on-costs and GST Minimum	27.50	25.00	2.50	27.50
<u>Crossover Fees</u>				
Crossover administration fee	110.00	100.00	10.00	110.00
<u>Engineering Supervision</u>				
1.5% of contract costs with consulting engineer plus GST				
3.0% of contract costs without consulting engineer plus GST				
Plumbers permit administration fee	110.00	100.00	10.00	110.00

City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Economic Services				
<u>Armadale Visitor Centre</u>				
<i>Sale Item</i>				
Consignment crafts	Cost + up to 25%			Cost + up to 25%
Commercial souvenirs	Cost + up to 90%			Cost + up to 90%
<i>Tourist Booking Services</i>				
Commission on bookings	Cost + up to 13%			Cost + up to 13%
Booking fee	Cost + up to 2%			Cost + up to 2%
<i>Membership Packages</i>				
Level 1 member	121.00	110.00	11.00	121.00
Level 2 member	220.00	200.00	20.00	220.00
Level 3 member	264.00	240.00	24.00	264.00
Level 4 member	385.00	350.00	35.00	385.00
Local business member	77.00	70.00	7.00	77.00
Brochure rack space	66.00	60.00	6.00	66.00
<i>Advertising Armadale Booklet</i>				
Full page	N/A	320.00	32.00	352.00
Half page	N/A	180.00	18.00	198.00
Third page	N/A	120.00	12.00	132.00
Quarter page	N/A	100.00	10.00	110.00
<u>Building Licences *</u>				
Classes 1 and 10 (residences / minor structures) - minimum	85.00	85.00	-	85.00
Classes 1 and 10 (residences / minor structures)	0.35% of value			0.35% of construction value
Classes 2 - 9 (commercial / industrial) - minimum	85.00	85.00	-	85.00
Classes 2 - 9 (commercial / industrial)	0.20% of value			0.20% of construction value
<u>Building Approval Certificates</u>				
If unauthorised building work has commenced or has been carried out, an application for a building approval certificate shall be made and an additional amount, by way of penalty, that is twice the amount of the standard scale of fees charged for a building licence for determination of the application is required in relation to -				
<i>Buildings of Classes 1 and 10 (Residences / Minor Structures)</i>				
0.7% of the estimated value of unauthorised building work (minimum \$170) *				
<i>Buildings of Classes 2 - 9 (Commercial / Industrial)</i>				
0.4% of the estimated value of unauthorised building work (minimum \$170) *				

*City of Armadale
Schedule of Fees and Charges
For the year ended 30 June 2011*

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
Economic Services				
<u>Revised Assessments Classes 1 and 10 (Residences / Minor Structures)</u>				
Minimum	85.00	135.00	-	135.00
Minor	25% of fee		25% of application fee	
Standard	50% of fee		50% of application fee	
Major	75% of fee		75% of application fee	
<u>Revised Assessments Classes 2 - 9 (Commercial / Industrial)</u>				
Minimum	85.00	135.00	-	135.00
Minor	25% of fee		25% of application fee	
Standard	50% of fee		50% of application fee	
Major	75% of fee		75% of application fee	
<u>Re-inspection fees</u>				
Re-inspection fees due to incomplete / unsatisfactory work where an applicant has advised that works are complete but, following inspection, the works are found to be incomplete / unsatisfactory and subsequent re-inspection required	125.00	140.91	14.09	155.00
<u>Building Miscellaneous Fees and Charges</u>				
Building specification fees per copy	44.00	40.00	4.00	44.00
Non-refundable search / plan copying - per licence (m'film)	35.00	38.18	3.82	42.00
Non-refundable search / plan copying - per licence (scans)	45.00	49.09	4.91	54.00
Building approval enquiries - per approval (plus costs)	75.00	81.82	8.18	90.00
Property inspection charges per written report	170.00	185.45	18.55	204.00
Swimming pool inspections annual charge *	12.00	12.50	1.25	13.75
Large computer plots as per Planning fees and charges				
<u>Fines and Penalties - Building and Swimming Pools *</u>				
As per the Local Government (Miscellaneous Provisions) Act 1960				
As per court prosecutions				
As per Building Regulations 1989				
As per the Local Government Act 1995				

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

The following pages contain the summaries of the City's Management Reporting Schedules. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

Operating Revenue

- Rates
- Operating Grants / Contributions
- Capital Funding
- Fees and Charges
- Earnings from Interest
- Profit
- Revenue Other

Expense

- Employment
- Office
- Professional Services
- Vehicles
- Facilities
- Projects / Works
- Other Expense
- Interest Expense
- Loss
- Depreciation
- Accounting

Expense

- Land / Buildings
- Plant / Machinery
- Furniture / Equipment
- Roads
- Drainage
- Pathways
- Parks

Non-Operating Revenue

- From Reserve Transfer
- Loan Proceeds
- SSL Principal Proceeds
- Sale Proceeds

Non-Operating Expense

- To Reserve Transfer
- Principal Repayments

*City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011*

Council operations, as disclosed in this document, encompass the following service oriented management areas:

Chief Executive Officer

Includes the responsibility for core organisational services, leadership and strategic direction of the City.

Human Resources

Includes the administration and co-ordination of all corporate Human Resources related matters, including corporate training, occupational safety and health advisement, and staff recruitment.

Public Relations

Includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans.

Community Services

Includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate.

Community Development

Includes the administration and operation of services relating to indigenous support, volunteers, youth, aged and disabled, events and community development.

Leisure Services

Includes the administration and operation of halls, outdoor sporting complexes, recreational programs, public swimming pools and indoor sporting complexes.

Libraries and Heritage

Includes the administration and operation of local libraries, museums, historical facilities and tourism information offices.

Rangers and Emergency

Includes the administration and operation of fire prevention services, animal control, voluntary emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment.

Corporate Funds

Includes loans, reserve funds, restricted funds, leasing revenue, rate revenue and corporate grant funding.

Corporate Services

Includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate.

Budgeting

Includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation.

Finance

Includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems.

Governance and Administration

Includes the provision of governance services, such as preparation of policy documents, annual report, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters.

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

IT Services

Includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communications networks.

Rates

Includes the administration, and maintenance, of rate records and rating valuations.

Development Services

Includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate.

Building

Includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools.

Environment Planning

Includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation.

Health

Includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs.

Planning

Includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS).

Project Co-ordination

Includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme.

Technical Services

Includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate.

Asset Management

Includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and redevelopment.

Civil Works

Includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City.

Engineering Design

Includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions. Also includes the administration of Council's private crossovers program.

Infrastructure

Includes the planning associated with new infrastructure assets including those relating to the Civil Works and Subdivision areas.

*City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011*

Parks

Includes the maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts.

Property

Includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, administration centres, and emergency service facilities.

Subdivisions

Includes the planning and engineering requirements associated with new subdivisions.

Support

Includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials.

Waste

Includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites.

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Particulars	CEO's Office	Community Services	Corporate Services	Development Services	Technical Services	Total
Operating Revenue						
Rates	0	0	(35,151,300)	0	0	(35,151,300)
Grants / Contributions	(7,700)	(521,800)	(1,988,900)	(2,394,500)	(1,214,900)	(6,127,800)
Capital Funding	0	(117,000)	0	(1,809,400)	(17,056,400)	(18,982,800)
Fees and Charges	(1,000)	(1,442,000)	(710,300)	(1,961,300)	(7,769,200)	(11,883,800)
Earnings from Interest	0	0	(2,505,885)	0	0	(2,505,885)
Profit	0	0	(559,500)	0	0	(559,500)
Revenue Other	(2,600)	0	(1,063,300)	0	0	(1,065,900)
Total Operating Revenue	(11,300)	(2,080,800)	(41,979,185)	(6,165,200)	(26,040,500)	(76,276,985)
Expense						
Employment	1,345,700	5,224,700	2,659,400	3,964,700	4,773,800	17,968,300
Office	279,100	255,100	646,200	93,400	179,300	1,453,100
Professional Services	4,200	130,700	96,800	582,100	577,100	1,390,900
Vehicles	64,500	183,300	37,500	157,900	223,600	666,800
Facilities	0	16,000	0	0	3,436,600	3,452,600
Projects / Works	0	440,100	0	639,200	15,667,500	16,746,800
Other Expense	959,500	1,516,400	4,868,700	2,284,200	3,162,600	12,791,400
Interest Expense	0	0	714,500	0	0	714,500
Loss	0	0	19,600	0	0	19,600
Depreciation	0	0	8,702,300	0	0	8,702,300
Accounting	0	0	1,045,000	0	(4,996,700)	(3,951,700)
Total Expense	2,653,000	7,766,300	18,790,000	7,721,500	23,023,800	59,954,600
Capital Expense						
Land / Buildings	0	0	0	1,643,700	11,262,900	12,906,600
Plant / Machinery	0	0	0	0	3,399,600	3,399,600
Furniture / Equipment	0	57,900	0	45,900	47,900	151,700
Roads	0	0	0	0	26,219,200	26,219,200
Drainage	0	0	0	0	678,200	678,200
Pathways	0	0	0	0	570,200	570,200
Parks	0	0	0	0	4,017,200	4,017,200
Total Capital Expense	0	57,900	0	1,689,600	46,195,200	47,942,700
Non-Operating Revenue						
From Reserve Transfer	0	0	(2,174,200)	0	0	(2,174,200)
Loan Proceeds	0	0	(7,676,500)	0	0	(7,676,500)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	(3,305,000)	0	(1,161,300)	(4,466,300)
Total Non-Operating Revenue	0	0	(13,155,700)	0	(1,161,300)	(14,317,000)
Non-Operating Expense						
To Reserve Transfer	0	0	5,067,700	0	0	5,067,700
Principal Repayments	0	0	1,259,300	0	0	1,259,300
Total Non-Operating Expense	0	0	6,327,000	0	0	6,327,000
Total	2,641,700	5,743,400	(30,017,885)	3,245,900	42,017,200	23,630,315
<i>Opening Position (Surplus / (Deficit))</i>						<i>13,940,215</i>
<i>Less Directorate Net Total (as above)</i>						<i>(23,630,315)</i>
<i>Plus Non-Cash Items Written Back</i>						<i>9,690,100</i>
Proposed Closing Position (Surplus / (Deficit))						(0)

*City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011*

Chief Executive's Office - Summary

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(7,500)	(22,500)	(15,449)	0	(7,700)	(7,700)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,600)	(2,600)	(1,320)	0	(2,600)	(2,600)
Total Operating Revenue	(11,100)	(26,100)	(16,769)	0	(11,300)	(11,300)
Expense						
Employment	1,202,600	1,077,600	1,065,007	0	1,345,700	1,345,700
Office	190,300	190,300	273,630	0	279,100	279,100
Professional Services	45,100	85,100	146,615	0	4,200	4,200
Vehicles	51,800	51,800	52,945	0	64,500	64,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,062,300	1,009,500	777,889	100,000	859,500	959,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	2,552,100	2,414,300	2,316,086	100,000	2,553,000	2,653,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	2,541,000	2,388,200	2,299,317	100,000	2,541,700	2,641,700

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Chief Executive Officer

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(2,100)	(12,100)	(10,387)	0	(2,100)	(2,100)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,600)	(2,600)	(1,320)	0	(2,600)	(2,600)
Total Operating Revenue	(5,700)	(15,700)	(11,707)	0	(5,700)	(5,700)
Expense						
Employment	608,400	450,400	445,724	0	617,200	617,200
Office	77,100	77,100	72,640	0	71,400	71,400
Professional Services	45,100	85,100	146,615	0	4,200	4,200
Vehicles	22,800	22,800	27,822	0	32,400	32,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	819,400	756,600	599,600	100,000	608,200	708,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,572,800	1,392,000	1,292,401	100,000	1,333,400	1,433,400
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,567,100	1,376,300	1,280,694	100,000	1,327,700	1,427,700

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Human Resources

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(5,400)	(10,400)	(5,061)	0	(5,600)	(5,600)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(5,400)	(10,400)	(5,061)	0	(5,600)	(5,600)
Expense						
Employment	448,900	481,900	471,980	0	575,300	575,300
Office	111,200	111,200	200,355	0	205,900	205,900
Professional Services	0	0	0	0	0	0
Vehicles	20,700	20,700	15,921	0	21,400	21,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	148,100	158,100	101,796	0	153,400	153,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	728,900	771,900	790,052	0	956,000	956,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	723,500	761,500	784,991	0	950,400	950,400

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Public Relations

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	145,300	145,300	147,303	0	153,200	153,200
Office	2,000	2,000	635	0	1,800	1,800
Professional Services	0	0	0	0	0	0
Vehicles	8,300	8,300	9,202	0	10,700	10,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	94,800	94,800	76,493	0	97,900	97,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	250,400	250,400	233,632	0	263,600	263,600
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	250,400	250,400	233,632	0	263,600	263,600

*City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011*

Community Services - Summary

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(444,700)	(456,000)	(379,657)	0	(521,800)	(521,800)
Capital Funding	(220,800)	(315,800)	(206,328)	(100,000)	(17,000)	(117,000)
Fees and Charges	(1,367,100)	(1,372,600)	(1,363,814)	0	(1,442,000)	(1,442,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(2,032,600)	(2,144,400)	(1,949,799)	(100,000)	(1,980,800)	(2,080,800)
Expense						
Employment	4,927,800	4,937,800	4,933,928	0	5,224,700	5,224,700
Office	277,300	282,600	251,892	0	255,100	255,100
Professional Services	148,500	153,500	129,075	15,000	115,700	130,700
Vehicles	177,000	177,000	247,247	0	183,300	183,300
Facilities	19,500	19,500	21,779	0	16,000	16,000
Projects / Works	429,500	429,500	235,776	0	440,100	440,100
Other Expense	1,600,400	1,591,915	1,348,247	147,100	1,369,300	1,516,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	7,580,000	7,591,815	7,167,945	162,100	7,604,200	7,766,300
Capital Expense						
Land / Buildings	0	150,000	148,555	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	21,100	21,100	0	0	57,900	57,900
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	21,100	171,100	148,555	0	57,900	57,900
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	5,568,500	5,618,515	5,366,700	62,100	5,681,300	5,743,400

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Community Development

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(282,000)	(296,800)	(254,342)	0	(239,300)	(239,300)
Capital Funding	(121,600)	(121,600)	(21,600)	(100,000)	0	(100,000)
Fees and Charges	(17,900)	(17,900)	(17,311)	0	(18,400)	(18,400)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(421,500)	(436,300)	(293,253)	(100,000)	(257,700)	(357,700)
Expense						
Employment	1,098,100	1,098,100	1,103,226	0	1,147,000	1,147,000
Office	29,500	29,300	12,173	0	22,600	22,600
Professional Services	0	0	0	0	0	0
Vehicles	39,900	39,900	60,372	0	41,300	41,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	822,900	817,900	705,690	49,800	694,000	743,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,990,400	1,985,200	1,881,461	49,800	1,904,900	1,954,700
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,568,900	1,548,900	1,588,208	(50,200)	1,647,200	1,597,000

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Community Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	299,700	299,700	298,054	0	270,100	270,100
Office	7,200	7,200	5,527	0	7,800	7,800
Professional Services	118,400	118,400	86,829	15,000	84,700	99,700
Vehicles	7,100	7,100	13,524	0	7,300	7,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	36,200	15,800	14,894	0	16,600	16,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	468,600	448,200	418,828	15,000	386,500	401,500
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	468,600	448,200	418,828	15,000	386,500	401,500

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Leisure Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(3,000)	(3,000)	(3,000)	0	(26,000)	(26,000)
Capital Funding	(99,200)	(44,200)	(36,173)	0	(17,000)	(17,000)
Fees and Charges	(847,800)	(847,800)	(813,996)	0	(879,100)	(879,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(950,000)	(895,000)	(853,169)	0	(922,100)	(922,100)
Expense						
Employment	915,900	915,900	985,574	0	969,900	969,900
Office	68,300	66,800	85,654	0	90,400	90,400
Professional Services	0	0	0	0	0	0
Vehicles	15,600	15,600	12,966	0	16,100	16,100
Facilities	0	0	0	0	0	0
Projects / Works	279,500	279,500	157,067	0	290,100	290,100
Other Expense	233,700	233,700	204,701	0	233,600	233,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,513,000	1,511,500	1,445,962	0	1,600,100	1,600,100
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	19,900	19,900	0	0	25,500	25,500
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	19,900	19,900	0	0	25,500	25,500
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	582,900	636,400	592,792	0	703,500	703,500

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Libraries and Heritage

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(13,000)	(9,500)	(8,063)	0	(22,000)	(22,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(94,900)	(95,400)	(111,067)	0	(118,600)	(118,600)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(107,900)	(104,900)	(119,130)	0	(140,600)	(140,600)
Expense						
Employment	1,844,400	1,854,400	1,806,552	0	2,041,900	2,041,900
Office	138,200	145,200	119,827	0	102,200	102,200
Professional Services	0	0	0	0	0	0
Vehicles	24,400	24,400	22,807	0	25,300	25,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	396,000	407,915	301,759	89,300	280,000	369,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	2,403,000	2,431,915	2,250,944	89,300	2,449,400	2,538,700
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	1,200	1,200	0	0	20,000	20,000
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	1,200	1,200	0	0	20,000	20,000
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	2,296,300	2,328,215	2,131,814	89,300	2,328,800	2,418,100

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Rangers and Emergency

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(146,700)	(146,700)	(114,253)	0	(234,500)	(234,500)
Capital Funding	0	(150,000)	(148,555)	0	0	0
Fees and Charges	(406,500)	(411,500)	(421,440)	0	(425,900)	(425,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(553,200)	(708,200)	(684,247)	0	(660,400)	(660,400)
Expense						
Employment	769,700	769,700	740,523	0	795,800	795,800
Office	34,100	34,100	28,711	0	32,100	32,100
Professional Services	30,100	35,100	42,246	0	31,000	31,000
Vehicles	90,000	90,000	137,580	0	93,300	93,300
Facilities	19,500	19,500	21,779	0	16,000	16,000
Projects / Works	150,000	150,000	78,709	0	150,000	150,000
Other Expense	111,600	116,600	121,203	8,000	145,100	153,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,205,000	1,215,000	1,170,750	8,000	1,263,300	1,271,300
Capital Expense						
Land / Buildings	0	150,000	148,555	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	12,400	12,400
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	150,000	148,555	0	12,400	12,400
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	651,800	656,800	635,058	8,000	615,300	623,300

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Corporate Services - Summary

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	(31,043,000)	(31,293,000)	(31,593,843)	0	(35,151,300)	(35,151,300)
Grants / Contributions	(1,851,200)	(1,856,200)	(2,481,181)	0	(1,988,900)	(1,988,900)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(643,000)	(663,000)	(735,047)	0	(710,300)	(710,300)
Earnings from Interest	(2,050,370)	(2,205,370)	(2,641,914)	0	(2,505,885)	(2,505,885)
Profit	(312,500)	(312,500)	(2,089,557)	0	(559,500)	(559,500)
Revenue Other	(1,333,900)	(1,333,900)	(588,762)	(904,500)	(158,800)	(1,063,300)
Total Operating Revenue	(37,233,970)	(37,663,970)	(40,130,305)	(904,500)	(41,074,685)	(41,979,185)
Expense						
Employment	2,503,600	2,363,600	2,408,826	0	2,659,400	2,659,400
Office	528,800	481,600	533,004	0	646,200	646,200
Professional Services	107,600	117,600	97,700	0	96,800	96,800
Vehicles	36,300	36,300	42,566	0	37,500	37,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	3,034,400	3,453,000	4,819,710	50,000	4,818,700	4,868,700
Interest Expense	388,600	388,600	261,866	0	714,500	714,500
Loss	14,400	14,400	68,156	0	19,600	19,600
Depreciation	8,103,100	8,103,100	8,288,049	0	8,702,300	8,702,300
Accounting	863,800	830,800	688,799	0	1,045,000	1,045,000
Total Expense	15,580,600	15,789,000	17,208,676	50,000	18,740,000	18,790,000
Capital Expense						
Land / Buildings	463,200	463,200	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	37,900	37,900	49,035	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	501,100	501,100	49,035	0	0	0
Non-Operating Revenue						
From Reserve Transfer	(3,440,700)	(3,767,700)	(4,608,165)	(837,500)	(1,336,700)	(2,174,200)
Loan Proceeds	(7,712,800)	(8,332,800)	(8,332,800)	0	(7,676,500)	(7,676,500)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(4,081,000)	(4,081,000)	(1,838,183)	0	(3,305,000)	(3,305,000)
Total Non-Operating Revenue	(15,234,500)	(16,181,500)	(14,779,148)	(837,500)	(12,318,200)	(13,155,700)
Non-Operating Expense						
To Reserve Transfer	5,751,100	9,116,100	7,929,575	0	5,067,700	5,067,700
Principal Repayments	273,000	273,000	271,244	0	1,259,300	1,259,300
Total Non-Operating Expense	6,024,100	9,389,100	8,200,820	0	6,327,000	6,327,000
Total	(30,362,670)	(28,166,270)	(29,450,923)	(1,692,000)	(28,325,885)	(30,017,885)

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Corporate Funds

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	(31,043,000)	(31,293,000)	(31,593,843)	0	(35,151,300)	(35,151,300)
Grants / Contributions	(1,744,200)	(1,749,200)	(2,370,850)	0	(1,878,000)	(1,878,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(297,900)	(297,900)	(320,073)	0	(332,600)	(332,600)
Earnings from Interest	(1,819,570)	(1,959,570)	(2,370,959)	0	(2,236,085)	(2,236,085)
Profit	0	0	0	0	0	0
Revenue Other	(1,333,900)	(1,333,900)	(588,762)	(904,500)	(158,800)	(1,063,300)
Total Operating Revenue	(36,238,570)	(36,633,570)	(37,244,487)	(904,500)	(39,756,785)	(40,661,285)
Expense						
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,134,000	1,134,000	2,152,763	0	2,550,000	2,550,000
Interest Expense	388,600	388,600	261,866	0	714,500	714,500
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,522,600	1,522,600	2,414,629	0	3,264,500	3,264,500
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	(3,440,700)	(3,767,700)	(4,608,165)	(837,500)	(1,336,700)	(2,174,200)
Loan Proceeds	(7,712,800)	(8,332,800)	(8,332,800)	0	(7,676,500)	(7,676,500)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(4,081,000)	(4,081,000)	(1,838,183)	0	(3,305,000)	(3,305,000)
Total Non-Operating Revenue	(15,234,500)	(16,181,500)	(14,779,148)	(837,500)	(12,318,200)	(13,155,700)
Non-Operating Expense						
To Reserve Transfer	5,751,100	9,116,100	7,929,575	0	5,067,700	5,067,700
Principal Repayments	273,000	273,000	271,244	0	1,259,300	1,259,300
Total Non-Operating Expense	6,024,100	9,389,100	8,200,820	0	6,327,000	6,327,000
Total	(43,926,370)	(41,903,370)	(41,408,187)	(1,742,000)	(42,483,485)	(44,225,485)

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Corporate Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	424,700	394,700	373,235	0	439,500	439,500
Office	8,700	8,700	12,999	0	9,100	9,100
Professional Services	46,600	46,600	18,235	0	48,100	48,100
Vehicles	12,400	12,400	21,644	0	12,800	12,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	307,400	505,200	621,159	0	2,100	2,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	799,800	967,600	1,047,273	0	511,600	511,600
Capital Expense						
Land / Buildings	463,200	463,200	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	463,200	463,200	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,263,000	1,430,800	1,047,273	0	511,600	511,600

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Budgeting

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	(312,500)	(312,500)	(2,089,557)	0	(559,500)	(559,500)
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(312,500)	(312,500)	(2,089,557)	0	(559,500)	(559,500)
Expense						
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	14,400	14,400	68,156	0	19,600	19,600
Depreciation	8,103,100	8,103,100	8,288,049	0	8,702,300	8,702,300
Accounting	0	0	0	0	0	0
Total Expense	8,117,500	8,117,500	8,356,205	0	8,721,900	8,721,900
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	7,805,000	7,805,000	6,266,648	0	8,162,400	8,162,400

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Finance

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	441,900	431,900	416,559	0	412,100	412,100
Office	4,100	4,100	5,873	0	7,300	7,300
Professional Services	0	0	1,015	0	0	0
Vehicles	7,900	7,900	6,367	0	8,200	8,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	68,200	94,000	69,267	0	79,100	79,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	863,800	830,800	688,799	0	1,045,000	1,045,000
Total Expense	1,385,900	1,368,700	1,187,880	0	1,551,700	1,551,700
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,385,900	1,368,700	1,187,880	0	1,551,700	1,551,700

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Governance and Administration

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(3,600)	(3,600)	(2,748)	0	(3,100)	(3,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(3,600)	(3,600)	(2,748)	0	(3,100)	(3,100)
Expense						
Employment	775,700	705,700	754,938	0	838,900	838,900
Office	321,000	323,800	311,975	0	408,600	408,600
Professional Services	40,300	50,300	44,756	0	27,300	27,300
Vehicles	7,200	7,200	7,485	0	7,400	7,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	150,100	155,100	98,251	50,000	177,700	227,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,294,300	1,242,100	1,217,405	50,000	1,459,900	1,509,900
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	37,900	37,900	49,035	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	37,900	37,900	49,035	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,328,600	1,276,400	1,263,691	50,000	1,456,800	1,506,800

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

IT Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	506,800	486,800	514,108	0	598,300	598,300
Office	131,300	81,300	127,307	0	139,200	139,200
Professional Services	0	0	0	0	0	0
Vehicles	8,800	8,800	7,070	0	9,100	9,100
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,180,000	1,370,000	1,373,641	0	1,598,700	1,598,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	1,826,900	1,946,900	2,022,126	0	2,345,300	2,345,300
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,826,900	1,946,900	2,022,126	0	2,345,300	2,345,300

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Rates

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(107,000)	(107,000)	(110,331)	0	(110,900)	(110,900)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(341,500)	(361,500)	(412,226)	0	(374,600)	(374,600)
Earnings from Interest	(230,800)	(245,800)	(270,955)	0	(269,800)	(269,800)
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(679,300)	(714,300)	(793,512)	0	(755,300)	(755,300)
Expense						
Employment	354,500	344,500	349,986	0	370,600	370,600
Office	63,700	63,700	74,850	0	82,000	82,000
Professional Services	20,700	20,700	33,694	0	21,400	21,400
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	194,700	194,700	504,629	0	411,100	411,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	633,600	623,600	963,159	0	885,100	885,100
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	(45,700)	(90,700)	169,646	0	129,800	129,800

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Development Services - Summary

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(180,300)	(3,345,300)	(5,165,030)	0	(2,394,500)	(2,394,500)
Capital Funding	(1,743,300)	(2,343,300)	(1,036,767)	0	(1,809,400)	(1,809,400)
Fees and Charges	(1,791,000)	(1,741,000)	(1,928,186)	0	(1,961,300)	(1,961,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(3,714,600)	(7,429,600)	(8,129,982)	0	(6,165,200)	(6,165,200)
Expense						
Employment	3,660,100	3,654,700	3,891,945	0	3,964,700	3,964,700
Office	90,100	90,000	81,096	0	93,400	93,400
Professional Services	624,600	654,600	386,844	141,200	440,900	582,100
Vehicles	152,400	152,400	147,855	0	157,900	157,900
Facilities	0	0	0	0	0	0
Projects / Works	211,100	211,100	175,898	78,800	560,400	639,200
Other Expense	584,300	534,300	361,442	128,700	2,155,500	2,284,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	5,322,600	5,297,100	5,045,079	348,700	7,372,800	7,721,500
Capital Expense						
Land / Buildings	1,582,800	1,582,800	568,159	0	1,643,700	1,643,700
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	21,900	21,900	10,852	15,600	30,300	45,900
Roads	0	0	571,589	0	0	0
Drainage	0	0	1,165,565	0	0	0
Pathways	0	0	76,490	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	1,604,700	1,604,700	2,392,655	15,600	1,674,000	1,689,600
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	3,212,700	(527,800)	(692,248)	364,300	2,881,600	3,245,900

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Development Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	(1,750,000)	(1,750,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	(1,750,000)	(1,750,000)
Expense						
Employment	260,400	260,400	250,282	0	332,100	332,100
Office	2,600	2,600	4,031	0	3,200	3,200
Professional Services	0	0	0	0	0	0
Vehicles	8,300	8,300	10,381	0	8,600	8,600
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	147,100	77,100	71,813	0	1,752,100	1,752,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	418,400	348,400	336,508	0	2,096,000	2,096,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	418,400	348,400	336,508	0	346,000	346,000

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Building

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(17,100)	(17,100)	(25,893)	0	(17,600)	(17,600)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,088,800)	(1,108,800)	(1,226,176)	0	(1,262,800)	(1,262,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(1,105,900)	(1,125,900)	(1,252,069)	0	(1,280,400)	(1,280,400)
Expense						
Employment	842,200	847,200	1,098,543	0	849,700	849,700
Office	21,800	21,800	24,199	0	28,500	28,500
Professional Services	79,800	129,800	146,946	0	103,200	103,200
Vehicles	37,300	37,300	27,742	0	38,700	38,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	4,100	4,100	5,961	0	4,200	4,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	985,200	1,040,200	1,303,391	0	1,024,300	1,024,300
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	2,620	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	2,620	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	(120,700)	(85,700)	53,943	0	(256,100)	(256,100)

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Environment Planning

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(156,500)	(156,500)	(177,529)	0	(620,100)	(620,100)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(156,500)	(156,500)	(177,529)	0	(620,100)	(620,100)
Expense						
Employment	286,300	286,300	223,109	0	318,800	318,800
Office	1,000	1,000	2,064	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	29,000	29,000	18,979	0	30,000	30,000
Facilities	0	0	0	0	0	0
Projects / Works	211,100	211,100	175,898	78,800	560,400	639,200
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	527,400	527,400	420,049	78,800	909,200	988,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	370,900	370,900	242,520	78,800	289,100	367,900

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Health

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(6,700)	(6,700)	(5,021)	0	(6,800)	(6,800)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(98,000)	(98,000)	(95,487)	0	(116,700)	(116,700)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(104,700)	(104,700)	(100,507)	0	(123,500)	(123,500)
Expense						
Employment	620,000	609,600	641,659	0	758,600	758,600
Office	12,400	12,300	12,965	0	12,500	12,500
Professional Services	12,400	12,400	2,123	0	12,700	12,700
Vehicles	26,900	26,900	27,745	0	27,900	27,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	19,700	19,700	13,987	0	20,300	20,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	691,400	680,900	698,479	0	832,000	832,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	1,200	1,200	3,142	0	30,300	30,300
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	1,200	1,200	3,142	0	30,300	30,300
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	587,900	577,400	601,114	0	738,800	738,800

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Planning

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(604,200)	(534,200)	(606,523)	0	(581,800)	(581,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(604,200)	(534,200)	(606,523)	0	(581,800)	(581,800)
Expense						
Employment	1,548,600	1,548,600	1,593,880	0	1,599,300	1,599,300
Office	49,300	49,300	36,340	0	46,200	46,200
Professional Services	484,800	464,800	217,629	141,200	275,900	417,100
Vehicles	43,700	43,700	55,494	0	45,300	45,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	413,400	433,400	269,680	128,700	378,900	507,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	2,539,800	2,539,800	2,173,023	269,900	2,345,600	2,615,500
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	20,700	20,700	5,090	15,600	0	15,600
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	20,700	20,700	5,090	15,600	0	15,600
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	1,956,300	2,026,300	1,571,590	285,500	1,763,800	2,049,300

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Project Co-ordination

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	(3,165,000)	(4,956,588)	0	0	0
Capital Funding	(1,743,300)	(2,343,300)	(1,036,767)	0	(1,809,400)	(1,809,400)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(1,743,300)	(5,508,300)	(5,993,355)	0	(1,809,400)	(1,809,400)
Expense						
Employment	102,600	102,600	84,472	0	106,200	106,200
Office	3,000	3,000	1,497	0	3,000	3,000
Professional Services	47,600	47,600	20,146	0	49,100	49,100
Vehicles	7,200	7,200	7,515	0	7,400	7,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	160,400	160,400	113,630	0	165,700	165,700
Capital Expense						
Land / Buildings	1,582,800	1,582,800	568,159	0	1,643,700	1,643,700
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	571,589	0	0	0
Drainage	0	0	1,165,565	0	0	0
Pathways	0	0	76,490	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	1,582,800	1,582,800	2,381,802	0	1,643,700	1,643,700
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	(100)	(3,765,100)	(3,497,923)	0	0	0

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Technical Services - Summary

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(1,491,800)	(4,824,200)	(4,454,980)	0	(1,214,900)	(1,214,900)
Capital Funding	(8,397,300)	(12,425,532)	(7,815,483)	(3,494,500)	(13,561,900)	(17,056,400)
Fees and Charges	(6,422,600)	(6,908,452)	(6,702,974)	0	(7,769,200)	(7,769,200)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(16,311,700)	(24,158,184)	(18,973,436)	(3,494,500)	(22,546,000)	(26,040,500)
Expense						
Employment	4,389,400	4,383,700	4,610,412	0	4,773,800	4,773,800
Office	224,600	224,600	173,351	0	179,300	179,300
Professional Services	429,000	814,300	423,147	264,300	312,800	577,100
Vehicles	239,000	264,000	260,280	0	223,600	223,600
Facilities	3,104,300	3,104,300	3,383,124	0	3,436,600	3,436,600
Projects / Works	13,370,400	14,054,252	13,978,318	0	15,667,500	15,667,500
Other Expense	2,814,700	6,074,700	5,585,245	468,400	2,694,200	3,162,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(4,725,200)	(4,725,200)	(4,890,696)	0	(4,996,700)	(4,996,700)
Total Expense	19,846,200	24,194,652	23,523,180	732,700	22,291,100	23,023,800
Capital Expense						
Land / Buildings	11,393,900	12,062,885	6,403,673	4,709,600	6,553,300	11,262,900
Plant / Machinery	4,396,400	4,723,400	3,649,076	817,500	2,582,100	3,399,600
Furniture / Equipment	681,500	656,500	608,644	47,900	0	47,900
Roads	12,623,900	16,527,782	7,501,330	7,875,600	18,343,600	26,219,200
Drainage	399,400	423,000	276,685	158,300	519,900	678,200
Pathways	666,200	752,850	434,580	266,400	303,800	570,200
Parks	4,656,800	4,711,800	3,270,296	2,429,000	1,588,200	4,017,200
Total Capital Expense	34,818,100	39,858,217	22,144,283	16,304,300	29,890,900	46,195,200
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,289,000)	(1,289,000)	(1,033,019)	(122,000)	(1,039,300)	(1,161,300)
Total Non-Operating Revenue	(1,289,000)	(1,289,000)	(1,033,019)	(122,000)	(1,039,300)	(1,161,300)
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	37,063,600	38,605,685	25,661,008	13,420,500	28,596,700	42,017,200

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Technical Services

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(191,600)	(3,511,000)	(3,525,815)	0	(35,200)	(35,200)
Capital Funding	(1,903,000)	(1,903,000)	(753,000)	(1,150,000)	(1,565,500)	(2,715,500)
Fees and Charges	(126,300)	(156,300)	(152,150)	0	(171,300)	(171,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(2,220,900)	(5,570,300)	(4,430,964)	(1,150,000)	(1,772,000)	(2,922,000)
Expense						
Employment	785,000	817,300	836,537	0	889,100	889,100
Office	35,700	35,700	26,529	0	27,300	27,300
Professional Services	111,700	430,500	240,063	167,000	67,400	234,400
Vehicles	36,200	26,200	31,226	0	28,500	28,500
Facilities	0	0	0	0	0	0
Projects / Works	1,094,700	1,094,700	886,381	0	1,436,400	1,436,400
Other Expense	548,800	3,808,800	3,729,258	345,400	618,200	963,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	2,612,100	6,213,200	5,749,994	512,400	3,066,900	3,579,300
Capital Expense						
Land / Buildings	9,879,000	10,524,385	5,605,428	3,971,100	5,380,000	9,351,100
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	681,500	656,500	608,644	47,900	0	47,900
Roads	10,200	10,200	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,863,700	1,863,700	1,551,394	1,304,200	760,000	2,064,200
Total Capital Expense	12,434,400	13,054,785	7,765,466	5,323,200	6,140,000	11,463,200
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	12,825,600	13,697,685	9,084,496	4,685,600	7,434,900	12,120,500

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Asset Management

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	52,800	68,800	58,188	0	50,900	50,900
Office	2,100	2,100	1,270	0	1,300	1,300
Professional Services	51,900	51,900	18,765	16,500	46,300	62,800
Vehicles	10,400	10,400	8,101	0	10,700	10,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	352,900	352,900	107,778	123,000	100,900	223,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	470,100	486,100	194,102	139,500	210,100	349,600
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	470,100	486,100	194,102	139,500	210,100	349,600

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Civil Works

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(850,000)	(850,000)	(918,218)	0	(1,174,000)	(1,174,000)
Capital Funding	(6,494,300)	(10,476,532)	(7,016,437)	(2,344,500)	(11,996,400)	(14,340,900)
Fees and Charges	(7,500)	(403,352)	(149,595)	0	(34,500)	(34,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(7,351,800)	(11,729,884)	(8,084,251)	(2,344,500)	(13,204,900)	(15,549,400)
Expense						
Employment	658,300	658,300	709,642	0	786,400	786,400
Office	47,900	47,900	40,468	0	34,000	34,000
Professional Services	8,100	8,100	0	0	8,400	8,400
Vehicles	32,400	32,400	44,393	0	33,600	33,600
Facilities	0	0	0	0	0	0
Projects / Works	2,253,200	2,649,052	2,341,694	0	2,452,400	2,452,400
Other Expense	71,300	71,300	97,872	0	73,900	73,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(818,000)	(818,000)	(892,196)	0	(936,300)	(936,300)
Total Expense	2,253,200	2,649,052	2,341,874	0	2,452,400	2,452,400
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	12,613,700	16,517,582	7,501,330	7,875,600	18,343,600	26,219,200
Drainage	399,400	423,000	276,685	158,300	519,900	678,200
Pathways	666,200	752,850	434,580	266,400	303,800	570,200
Parks	0	0	0	0	0	0
Total Capital Expense	13,679,300	17,693,432	8,212,594	8,300,300	19,167,300	27,467,600
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	8,580,700	8,612,600	2,470,218	5,955,800	8,414,800	14,370,600

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Engineering Design

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(1,000)	(1,000)	0	0	(1,000)	(1,000)
Expense						
Employment	563,100	489,100	465,175	0	577,900	577,900
Office	20,500	20,500	5,723	0	12,000	12,000
Professional Services	115,400	201,900	121,858	35,000	87,800	122,800
Vehicles	41,400	41,400	46,635	0	42,900	42,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	5,200	5,200	522	0	5,300	5,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	745,600	758,100	639,913	35,000	725,900	760,900
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	744,600	757,100	639,913	35,000	724,900	759,900

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Infrastructure

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	236,600	236,600	240,175	0	247,600	247,600
Office	2,100	2,100	1,270	0	1,300	1,300
Professional Services	135,900	115,900	32,798	45,800	96,700	142,500
Vehicles	8,300	8,300	7,904	0	8,600	8,600
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	382,900	362,900	282,147	45,800	354,200	400,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	382,900	362,900	282,147	45,800	354,200	400,000

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Parks

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	(450,200)	(463,200)	(10,947)	0	(5,700)	(5,700)
Capital Funding	0	(46,000)	(46,045)	0	0	0
Fees and Charges	(19,900)	(19,900)	(11,442)	0	(17,100)	(17,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(470,100)	(529,100)	(68,434)	0	(22,800)	(22,800)
Expense						
Employment	534,900	534,900	812,096	0	540,900	540,900
Office	63,800	63,800	57,091	0	55,000	55,000
Professional Services	6,000	6,000	9,664	0	6,200	6,200
Vehicles	18,200	18,200	50,191	0	19,000	19,000
Facilities	0	0	0	0	0	0
Projects / Works	4,734,600	4,822,600	5,014,320	0	5,512,700	5,512,700
Other Expense	5,500	5,500	9,549	0	5,600	5,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(628,400)	(628,400)	(938,483)	0	(626,700)	(626,700)
Total Expense	4,734,600	4,822,600	5,014,428	0	5,512,700	5,512,700
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	2,793,100	2,848,100	1,718,902	1,124,800	828,200	1,953,000
Total Capital Expense	2,793,100	2,848,100	1,718,902	1,124,800	828,200	1,953,000
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	7,057,600	7,141,600	6,664,895	1,124,800	6,318,100	7,442,900

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Property

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	486,300	486,300	351,222	0	499,800	499,800
Office	17,000	17,000	15,556	0	18,000	18,000
Professional Services	0	0	0	0	0	0
Vehicles	20,700	20,700	15,573	0	17,600	17,600
Facilities	3,031,800	3,031,800	3,310,368	0	3,361,400	3,361,400
Projects / Works	0	0	0	0	0	0
Other Expense	5,200	5,200	5,788	0	6,200	6,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(528,900)	(528,900)	(388,139)	0	(541,600)	(541,600)
Total Expense	3,032,100	3,032,100	3,310,367	0	3,361,400	3,361,400
Capital Expense						
Land / Buildings	1,514,900	1,538,500	798,245	738,500	1,173,300	1,911,800
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	1,514,900	1,538,500	798,245	738,500	1,173,300	1,911,800
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	4,547,000	4,570,600	4,108,612	738,500	4,534,700	5,273,200

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Subdivisions

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(180,900)	(140,900)	(142,742)	0	(187,300)	(187,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(180,900)	(140,900)	(142,742)	0	(187,300)	(187,300)
Expense						
Employment	256,700	276,700	239,097	0	266,400	266,400
Office	3,100	3,100	3,079	0	2,800	2,800
Professional Services	0	0	0	0	0	0
Vehicles	15,500	50,500	11,946	0	16,000	16,000
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
Total Expense	275,300	330,300	254,123	0	285,200	285,200
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	0	0	0	0	0	0
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	94,400	189,400	111,380	0	97,900	97,900

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Support

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	0	0	0	0	0	0
Expense						
Employment	411,800	411,800	390,625	0	426,700	426,700
Office	12,800	12,800	7,560	0	11,700	11,700
Professional Services	0	0	0	0	0	0
Vehicles	35,200	35,200	34,363	0	36,400	36,400
Facilities	72,500	72,500	72,756	0	75,200	75,200
Projects / Works	0	0	0	0	0	0
Other Expense	1,816,500	1,816,500	1,627,009	0	1,876,400	1,876,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(2,296,400)	(2,296,400)	(2,132,314)	0	(2,370,100)	(2,370,100)
Total Expense	52,400	52,400	(0)	0	56,300	56,300
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	4,186,400	4,513,400	3,649,076	817,500	2,244,100	3,061,600
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	4,186,400	4,513,400	3,649,076	817,500	2,244,100	3,061,600
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,289,000)	(1,289,000)	(1,033,019)	(122,000)	(1,039,300)	(1,161,300)
Total Non-Operating Revenue	(1,289,000)	(1,289,000)	(1,033,019)	(122,000)	(1,039,300)	(1,161,300)
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	2,949,800	3,276,800	2,616,057	695,500	1,261,100	1,956,600

City of Armadale
Budget Estimates by Management Schedule (Summary)
For the year ended 30 June 2011

Waste

	2009-2010 Financial Year			2010-2011 Financial Year		
	Adopted Budget \$	Revised Budget \$	Actual \$	C/Fwd Budget \$	New Items Budget \$	Adopted Budget \$
Operating Revenue						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(6,087,000)	(6,187,000)	(6,247,045)	0	(7,358,000)	(7,358,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
Total Operating Revenue	(6,087,000)	(6,187,000)	(6,247,045)	0	(7,358,000)	(7,358,000)
Expense						
Employment	403,900	403,900	507,653	0	488,100	488,100
Office	19,600	19,600	14,804	0	15,900	15,900
Professional Services	0	0	0	0	0	0
Vehicles	20,700	20,700	9,947	0	10,300	10,300
Facilities	0	0	0	0	0	0
Projects / Works	5,287,900	5,487,900	5,735,923	0	6,266,000	6,266,000
Other Expense	9,300	9,300	7,469	0	7,700	7,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(453,500)	(453,500)	(539,564)	0	(522,000)	(522,000)
Total Expense	5,287,900	5,487,900	5,736,233	0	6,266,000	6,266,000
Capital Expense						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	210,000	210,000	0	0	338,000	338,000
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
Total Capital Expense	210,000	210,000	0	0	338,000	338,000
Non-Operating Revenue						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
Total Non-Operating Revenue	0	0	0	0	0	0
Non-Operating Expense						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
Total Non-Operating Expense	0	0	0	0	0	0
Total	(589,100)	(489,100)	(510,813)	0	(754,000)	(754,000)

*City of Armadale
Items for Carry Forward
For the year ended 30 June 2011*

Each year, despite the best endeavours of the City, works and services are unable to be completed within the timeframe of the Annual Budget. When this occurs, an amount may be carried forward from one Financial Year into the next when it is that the works / services will be completed.

The following pages show, by Directorate, those works and services items carried forward into the 2010-2011 Financial Year.

City of Armadale
Items for Carry Forward
For the year ended 30 June 2011

Directorate - Section - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
Directorate Summary				
<u>Chief Executive's Office</u>				
Chief Executive Officer	177,400	35,495	141,905	100,000
Human Resources	0	0	0	0
Public Relations	0	0	0	0
	177,400	35,495	141,905	100,000
<u>Community Services</u>				
Community Services	118,400	86,829	31,571	15,000
Community Development	147,200	172,749	(25,549)	(50,200)
Leisure Services	0	0	0	0
Libraries and Heritage	164,115	74,842	89,273	89,300
Rangers and Emergency	40,600	19,539	21,061	8,000
	470,315	353,959	116,356	62,100
<u>Corporate Services</u>				
Budgeting	0	0	0	0
Corporate Funds	(3,515,100)	(2,786,813)	(728,287)	(1,742,000)
Corporate Services	0	0	0	0
Finance	0	0	0	0
Governance and Administration	134,600	82,009	52,591	50,000
IT Services	0	0	0	0
Rates	0	0	0	0
	(3,380,500)	(2,704,804)	(675,696)	(1,692,000)
<u>Development Services</u>				
Building	0	0	0	0
Development Services	0	0	0	0
Environment Planning	164,900	86,089	78,811	78,800
Health	0	0	0	0
Planning	687,300	344,780	342,520	285,500
Project Co-ordination	0	0	0	0
	852,200	430,869	421,331	364,300
<u>Technical Services</u>				
Asset Management	404,800	126,543	278,257	139,500
Civil Works	12,236,649	5,103,931	7,132,718	5,955,800
Engineering Design	146,400	67,512	78,888	35,000
Infrastructure	88,100	735	87,365	45,800
Parks	1,447,000	322,154	1,124,846	1,124,800
Property	1,165,700	387,270	778,430	738,500
Subdivisions	0	0	0	0
Support	695,500	0	695,500	695,500
Technical Services	15,220,485	10,510,712	4,709,773	4,685,600
Waste	0	0	0	0
	31,404,634	16,518,857	14,885,777	13,420,500
Total - Directorate Summary	29,524,049	14,634,376	14,889,673	12,254,900
			<i>Previous Year Carried Forward</i>	6,218,400

*City of Armadale
Items for Carry Forward
For the year ended 30 June 2011*

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
Chief Executive's Office				
<u>Chief Executive Officer</u>				
<u>CEO Administration</u>				
Economic Development	93,600	30,185	63,415	60,000
Redevelopment Authority Projects	62,100	0	62,100	30,000
<u>Council Members</u>				
Gifts and Awards	21,700	5,310	16,390	10,000
	177,400	35,495	141,905	100,000
<u>Human Resources</u>				
<u>Human Resources</u>				
Nil	0	0	0	0
	0	0	0	0
<u>Public Relations</u>				
<u>Public Relations</u>				
Nil	0	0	0	0
	0	0	0	0
Total - Chief Executive's Office	177,400	35,495	141,905	100,000
Community Services				
<u>Community Services</u>				
<u>EDCmS Administration</u>				
Consultancy - General	118,400	86,829	31,571	15,000
	118,400	86,829	31,571	15,000
<u>Community Development</u>				
<u>CD Administration</u>				
Community Projects	24,300	14,808	9,492	4,000
<u>Community Development</u>				
Place Plans	15,000	0	15,000	7,000
<u>Events</u>				
Art Collection	5,200	1,500	3,700	3,700
<u>Indigenous Support</u>				
Indigenous Projects	121,800	103,764	18,036	7,100
Programs	46,600	39,512	7,088	18,000
<u>Seniors / Disabled</u>				
Programs	34,300	13,166	21,134	10,000
<u>Volunteer Resources</u>				
Nil	0	0	0	0
<u>Youth</u>				
Youth Area - Capital Funding	(100,000)	0	(100,000)	(100,000)
	147,200	172,749	(25,549)	(50,200)
<u>Leisure Services</u>				
<u>Aquatic Centre</u>				
Nil	0	0	0	0
<u>Armadale Arena</u>				
Nil	0	0	0	0
<u>Leisure Services</u>				
Nil	0	0	0	0
	0	0	0	0

City of Armadale
Items for Carry Forward
For the year ended 30 June 2011

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Community Services (continued)				
<u>Libraries and Heritage</u>				
<u>Libraries (Admin)</u>				
Local History Projects	32,215	25,413	6,802	6,800
<u>Libraries (Armadale)</u>				
Nil	0	0	0	0
<u>Libraries (Kelmscott)</u>				
Nil	0	0	0	0
<u>Libraries (Seville Grove)</u>				
Nil	0	0	0	0
<u>Museums</u>				
Local History Projects	131,900	49,429	82,471	82,500
<u>Visitors Centre</u>				
Nil	0	0	0	0
	164,115	74,842	89,273	89,300
<u>Rangers and Emergency</u>				
<u>Animal Control</u>				
Nil	0	0	0	0
<u>Fire Prevention</u>				
Fire Hydrants	20,300	9,770	10,530	5,000
Firebreaks and Control Burns	20,300	9,770	10,530	3,000
<u>Other Law and Safety</u>				
Nil	0	0	0	0
	40,600	19,539	21,061	8,000
Total - Community Services	470,315	353,959	116,356	62,100
Corporate Services				
<u>Budgeting</u>				
<u>Corporate Oncosts</u>				
Nil	0	0	0	0
<u>Depreciation</u>				
Nil	0	0	0	0
<u>Profit and Loss</u>				
Nil	0	0	0	0
	0	0	0	0
<u>Corporate Services</u>				
<u>EDCpS Administration</u>				
Nil	0	0	0	0
	0	0	0	0
<u>Finance</u>				
<u>AL Accruals</u>				
Nil	0	0	0	0
<u>Finance</u>				
Nil	0	0	0	0
<u>LSL Accruals</u>				
Nil	0	0	0	0
	0	0	0	0

*City of Armadale
Items for Carry Forward
For the year ended 30 June 2011*

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Corporate Services (continued)				
<u>Corporate Funds</u>				
<i>Corporate Funds</i>				
Transfer from Trust - Fletcher Park	(76,500)	0	(76,500)	(76,500)
Transfer from Trust - Gwynne Park	(300,000)	(12,756)	(287,244)	(287,200)
Transfer from Trust - Reg Williams Reserve	(540,800)	0	(540,800)	(540,800)
<i>Leasing</i>				
Nil	0	0	0	0
<i>Loans</i>				
Nil	0	0	0	0
<i>Rate Revenue</i>				
Nil	0	0	0	0
<i>Reserve Funds</i>				
Transfer from Reserve - Civic Precinct	0	(158,000)	158,000	(142,000)
Transfer from Reserve - Plant and Machinery	(2,597,800)	(2,616,057)	18,257	(695,500)
	(3,515,100)	(2,786,813)	(728,287)	(1,742,000)
<u>Governance and Administration</u>				
<i>Administration</i>				
Nil	0	0	0	0
<i>Records</i>				
Back Scanning Project	134,600	82,009	52,591	50,000
	134,600	82,009	52,591	50,000
<u>IT Services</u>				
<i>IT Services</i>				
Nil	0	0	0	0
	0	0	0	0
<u>Rates</u>				
<i>Rates</i>				
Nil	0	0	0	0
	0	0	0	0
Total - Corporate Services	(3,380,500)	(2,704,804)	(675,696)	(1,692,000)
Development Services				
<u>Building</u>				
<i>Building Control</i>				
Nil	0	0	0	0
<i>Pool Inspections</i>				
Nil	0	0	0	0
	0	0	0	0
<u>Development Services</u>				
<i>EDDS Administration</i>				
Nil	0	0	0	0
	0	0	0	0
<u>Health</u>				
<i>Health</i>				
Nil	0	0	0	0
	0	0	0	0

City of Armadale
Items for Carry Forward
For the year ended 30 June 2011

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
Development Services (continued)				
<u>Environment Planning</u>				
<u>Environment Services</u>				
Atmosphere Program - Cities for Climate Protection	79,900	36,255	43,645	43,600
Biodiversity Program - Reserve Management	19,800	12,535	7,265	7,300
Corporate Practices Program - Greenhouse Purchasing	3,100	0	3,100	3,100
Fletcher Park - Weed Control	3,600	0	3,600	3,600
Inland Waters Program - Streamcare Project	6,100	3,136	2,964	3,000
State of the Environment - Implementation	52,400	34,163	18,237	18,200
<u>Landcare</u>				
Nil	0	0	0	0
	164,900	86,089	78,811	78,800
<u>Planning</u>				
<u>Planning</u>				
Consultancy - Development Studies	29,000	3,960	25,040	7,500
Consultancy - Planning Studies	102,900	59,330	43,570	21,500
Consultancy - Pries Park	60,000	33,890	26,110	26,100
Consultancy - Wungong Land Planning	86,100	0	86,100	86,100
Freehold Land Sale Expenses	125,000	52,945	72,055	72,100
Heritage Plaques	10,900	300	10,600	10,000
POS Land Sale Expenses	252,700	189,265	63,435	46,600
Workstations	20,700	5,090	15,610	15,600
	687,300	344,780	342,520	285,500
<u>Project Co-ordination</u>				
<u>North Forrestdale</u>				
Nil	0	0	0	0
	0	0	0	0
Total - Development Services	852,200	430,869	421,331	364,300
Technical Services				
<u>Asset Management</u>				
<u>Asset Management</u>				
Consultancy - General	51,900	18,765	33,135	16,500
Data Collection	166,000	0	166,000	83,000
Software	186,900	107,778	79,122	40,000
	404,800	126,543	278,257	139,500
<u>Engineering Design</u>				
<u>Engineering Design</u>				
Consultancy - Forward Planning	101,000	55,607	45,393	20,000
Consultancy - Survey and Design	45,400	11,905	33,495	15,000
	146,400	67,512	78,888	35,000
<u>Infrastructure</u>				
<u>Infrastructure</u>				
Consultancy - General	5,000	735	4,265	41,500
Consultancy - Williams Road	83,100	0	83,100	4,300
	88,100	735	87,365	45,800

*City of Armadale
Items for Carry Forward
For the year ended 30 June 2011*

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry
	Budget \$	Actual \$	Balance \$	Forward \$
Technical Services (continued)				
<u>Parks</u>				
<i>Parks</i>				
Fancote Park - Lights (Renewal)	93,400	83,673	9,727	9,700
Fletcher Park - Improvements (New)	76,500	0	76,500	76,500
Gwynne Park - Improvements (Renewal)	300,000	12,756	287,244	287,200
Municipal Reserves - Improvements (New)	62,500	0	62,500	62,500
Municipal Reserves - Playgrounds (New)	51,800	11,089	40,711	40,700
Municipal Reserves - Reticulation (Renewal)	103,500	76,615	26,885	26,900
Municipal Streets - Trees (Renewal)	103,500	96,115	7,385	7,400
Nicholson Road - Trees (New)	15,500	0	15,500	15,500
Pries Park - Improvements (Renewal)	99,500	41,906	57,594	57,600
Reg Williams Reserve - Improvements (Renewal)	540,800	0	540,800	540,800
<i>Parks Oncosts</i>				
Nil	0	0	0	0
	1,447,000	322,154	1,124,846	1,124,800
<u>Subdivisions</u>				
<i>Subdivisions</i>				
Nil	0	0	0	0
	0	0	0	0
<u>Waste</u>				
<i>Waste</i>				
Nil	0	0	0	0
<i>Waste Oncosts</i>				
Nil	0	0	0	0
	0	0	0	0
<u>Property</u>				
<i>Property</i>				
Administration Centre - Improvements (Renewal)	329,800	13,447	316,353	316,400
Administration Centre (Temporary) - Improvements (New)	13,200	1,948	11,252	11,300
Armadale Aquatic Centre - Improvements (Renewal)	15,500	3,600	11,900	11,900
Armadale Arena - Roof and Gutters (Renewal)	55,000	8,809	46,191	46,200
Armadale Hall - Facility Improvements (Renewal)	109,700	658	109,042	109,000
Evelyn Gribble Centre - Windows (Renewal)	37,200	24,055	13,145	13,100
Gwynne Park Football - Roof and Gutters (Renewal)	82,800	56,059	26,741	26,700
History House - Improvements (Renewal)	16,100	1,733	14,367	14,400
John Dunn Pavilion - Furniture (New)	26,900	17,204	9,696	9,700
Municipal Buildings - Improvements (Renewal)	427,200	251,900	175,300	135,300
Pound Incinerator - Improvements (Renewal)	12,400	0	12,400	12,400
Roleystone Theatre - Facility Improvements (Renewal)	21,200	322	20,878	20,900
Visitors Centre - Access and Paving (New)	18,700	7,535	11,165	11,200
<i>Property Oncosts</i>				
Nil	0	0	0	0
	1,165,700	387,270	778,430	738,500

City of Armadale
Items for Carry Forward
For the year ended 30 June 2011

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
Technical Services (continued)				
<i>Civil Works</i>				
<i>Civil Works</i>				
Abbey Road - Traffic Calming	776,300	10,092	766,208	766,200
Admiral Road - Road Construction	171,900	0	171,900	171,900
Albany Highway - Traffic Calming	144,900	0	144,900	144,900
Armadale Road - Second Carriageway Construction	133,200	10,836	122,364	122,400
Blackburne Drive - Reseal Road	46,800	13,587	33,213	33,200
Canning Mills Road - New Street Lighting	37,300	0	37,300	37,300
Carradine Road - Reseal Road	120,600	42,076	78,524	78,500
Champion Drive - Reseal Road	678,700	656,539	22,161	22,200
Champion Drive Resource Centre - Upgrade Car Park	141,000	76,790	64,210	64,200
Church Avenue - Reseal Road	152,800	119,411	33,389	33,400
Conifer Road - New Roads	69,000	55,025	13,975	14,000
Drummond Court - Reseal Road	18,200	0	18,200	18,200
Forrest Road - New Roundabouts	119,500	20,654	98,846	98,800
Heron Court - Reseal Road	25,600	4,918	20,682	20,700
Hillman Court - New Culs De Sac	88,600	257	88,343	88,300
Inverness Circle - Reseal Road	109,700	83,496	26,204	26,200
Knuckey Drive - Reseal Road	31,100	12,131	18,969	19,000
Lefroy Road - Traffic Calming	30,000	0	30,000	30,000
Mackie Road - New Footpaths	55,900	45,358	10,542	10,500
Manor Court - Reseal Road	5,000	0	5,000	5,000
Minnawarra Park - New Drainage	20,700	0	20,700	20,700
Municipal Streets - New Bus Shelters	68,300	13,675	54,625	54,600
Municipal Streets - New Carparks	108,900	27,135	81,765	81,800
Municipal Streets - New Footpaths	57,000	0	57,000	57,000
Municipal Streets - New Roads	344,000	0	344,000	344,000
Municipal Streets - Traffic Calming	73,100	59,354	13,746	13,700
Municipal Streets - Upgrade Public Access Ways	133,100	4,210	128,890	128,900
Neerigen Brook Open Space - New Drainage	137,600	0	137,600	137,600
Orchid Drive - Reconstruct Road	98,300	52,636	45,664	45,700
Peet Road - New Cyclepaths	214,500	164,507	49,993	50,000
Railway Avenue - Reconstruct Road	412,500	775	411,725	411,700
Ranford Road - Civil Works	2,098,482	1,440,133	658,349	367,600
Ranford Road - Capital Funding	(2,700,000)	(1,080,000)	(1,620,000)	(1,620,000)
Ranford Road - New Roads	2,700,000	0	2,700,000	2,700,000
Ranford Road - Second Carriageway Construction	1,862,000	649,944	1,212,056	325,900
Seventh Road - Traffic Calming	93,200	69,416	23,784	23,800
Seville Drive - Traffic Calming	248,400	1,991	246,409	246,400
Soldiers Road - Reconstruct Road	30,000	0	30,000	30,000
Streich Avenue - Reconstruct Road	45,000	6,000	39,000	39,000
Thompson Road - Bridge and Culvert Strengthening	93,200	0	93,200	93,200
Warton Road - DCS Works	357,767	47,126	310,641	310,700
Warton Road - Capital Funding	(724,500)	0	(724,500)	(724,500)
Warton Road - Road Construction	694,500	683,680	10,820	10,800
Warton Road - Second Carriageway Construction	2,794,500	1,812,179	982,321	982,300
Westfield Road - Reconstruct Footpaths	20,000	0	20,000	20,000
<i>Civil Works Oncosts</i>				
Nil	0	0	0	0
	12,236,649	5,103,931	7,132,718	5,955,800

*City of Armadale
Items for Carry Forward
For the year ended 30 June 2011*

Management Area - Business Unit - Item Particulars	2009-2010 Financial Year			Carry Forward
	Budget \$	Actual \$	Balance \$	\$
Technical Services (continued)				
<i>Support</i>				
<i>Plant</i>				
Purchase of Front End Loader	300,000	0	300,000	300,000
Purchase of Roadsweeper	300,000	0	300,000	300,000
Purchase of Truck	156,500	0	156,500	156,500
Purchase of Utility	26,000	0	26,000	26,000
Purchase of Utility	35,000	0	35,000	35,000
Sale of Roadsweeper	(50,000)	0	(50,000)	(50,000)
Sale of Utility	(16,000)	0	(16,000)	(16,000)
Sale of Utility	(20,000)	0	(20,000)	(20,000)
Sale of Utility	(19,000)	0	(19,000)	(19,000)
Sale of Wagon	(17,000)	0	(17,000)	(17,000)
<i>Plant Oncosts</i>				
Nil	0	0	0	0
<i>Support</i>				
Nil	0	0	0	0
	695,500	0	695,500	695,500
<i>Technical Services</i>				
<i>EDTS Administration</i>				
Abbey Road Land Purchases	4,552,800	2,560,020	1,992,780	1,992,800
Armadale Aquatic Centre - Improvements (New)	970,000	139,919	830,081	830,100
Armadale Library - Capital Funding	(150,000)	0	(150,000)	(150,000)
Armadale Library - Improvements (New)	1,430,185	1,412,217	17,968	18,000
Bakers House - Capital Funding	(90,000)	0	(90,000)	(90,000)
Bakers House - Improvements (New)	90,000	0	90,000	90,000
CCTV Operation	52,400	35,698	16,702	16,700
Champion Lakes Project Funding	3,385,000	3,152,151	232,849	232,800
Closed Circuit Television	650,500	608,644	41,856	41,900
Consultancy - Civic Precinct	300,000	157,686	142,314	142,000
Consultancy - General	90,000	41,080	48,920	25,000
Cross Park - Bore, Pump and Storage (Renewal)	28,400	0	28,400	28,400
Cross Park - Lighting and Signs (New)	192,600	108,989	83,611	83,600
Cross Park - Upgrade Carparks	10,200	0	10,200	10,200
Frye Park - Improvements (New)	1,500,000	1,406,376	93,624	93,600
Frye Park Pavilion - Improvements (New)	1,250,000	265,620	984,380	984,400
Minnawarra Park - Skateparks (New)	140,000	36,030	103,970	104,000
Mobile CCTV	18,300	0	18,300	18,300
Old Armadale Library - Improvements (Renewal)	681,000	578,586	102,414	102,400
Piara Waters Sporting Facility - Capital Funding	(910,000)	0	(910,000)	(910,000)
Piara Waters Sporting Facility - Improvements (New)	910,000	800	909,200	909,200
Roleystone Community Facilities Projects	28,600	0	28,600	28,600
Street Lighting Works	84,500	6,896	77,604	77,600
Workstations -Technical Services	6,000	0	6,000	6,000
<i>Crossovers</i>				
Nil	0	0	0	0
	15,220,485	10,510,712	4,709,773	4,685,600
Total - Technical Services	30,238,934	16,131,587	14,107,347	13,420,500
Total for Carry Forward	28,358,349	14,247,106	14,111,243	12,254,900
			<i>Last Year</i>	6,218,400

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Land / Buildings				
Project Co-ordination				
DCP #3 Projects	New facilities - To be advised	0	1,643,700	1,643,700
Project Co-ordination	Total	0	1,643,700	1,643,700
EDTS Administration				
Abbey Road	Purchase realignment / development land	1,992,800	0	1,992,800
Aquatic Centre	Facility upgrade	830,100	1,430,000	2,260,100
Armadale Library	Relocation of facility to shopping complex	18,000	0	18,000
Bakers House	Commence refurbishment of facility	90,000	510,000	600,000
Frye Park Pavilion	Commence demolition and reconstruction	0	2,280,000	2,280,000
Old Armadale Library	Fitout of old library for office space usage	102,400	0	102,400
Piara Waters Sports Facility	Commence construction of sports facility	909,200	1,160,000	2,069,200
Roleystone Community	Roleystone revitalisation works	28,600	0	28,600
EDTS Administration	Total	3,971,100	5,380,000	9,351,100
Property				
Administration Centre	Carpet replacement	35,200	0	35,200
	Committee room works	6,700	0	6,700
	Electrical upgrade	0	15,500	15,500
	First floor storage renewal	25,900	0	25,900
	Office area construction	12,400	15,400	27,800
	Replace building fascia	236,200	0	236,200
	Skylight renewal	0	15,500	15,500
Aquatic Centre	Meeting room carpets	11,900	0	11,900
Armadale Arena	Additional storage area	0	15,500	15,500
	Creche air-conditioning renewal	0	5,100	5,100
	Renew roof and gutter sections	46,200	0	46,200
	Roof upgrade	0	41,500	41,500
Armadale Badminton	Electrical renewal	0	500	500
	Painting renewal	0	2,500	2,500

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<u>Land / Buildings (continued)</u>				
Property (continued)				
Armadale Bowls Club	Ceiling renewal	0	9,300	9,300
	Floor coverings renewal	0	6,700	6,700
	Roof and gutter renewal	0	5,100	5,100
Armadale Guides	Floor coverings renewal	0	4,100	4,100
	Roof and gutter renewal	0	2,900	2,900
Armadale Hall	Access improvement and toilet renewal	109,000	0	109,000
	Floor coverings renewal	0	2,500	2,500
	Painting renewal	0	3,100	3,100
Armadale Hall Toilets	Painting renewal	0	2,000	2,000
Armadale Visitor Centre	Access and paving	11,200	0	11,200
	Floor coverings renewal	0	1,000	1,000
	Lighting renewal	0	2,000	2,000
Bob Blackburn Pavilion	Floor coverings renewal	0	9,300	9,300
Bedforddale Hall	Equipment renewal	0	4,100	4,100
	Floor coverings renewal	0	6,200	6,200
	Plumbing renewal	0	5,100	5,100
Champion Centre	Children's toilet facility	0	25,900	25,900
	Creche gates and fence upgrade	0	4,100	4,100
	Painting renewal	0	2,000	2,000
	Security monitoring installation	0	10,300	10,300
Cross Park Cricket Club	Roof and guttering renewal	0	500	500
	Storeroom electrical renewal	0	3,100	3,100
Cross Park Football Club	Bar electrical renewal	0	1,500	1,500
	Windows renewal	0	1,000	1,000
Cross Park Tennis Club	Drainage upgrade	0	15,500	15,500
Depot	Communications tower installation	0	186,900	186,900
	Workshop electrical upgrade	0	15,500	15,500
Dog Pound	Electrical upgrade	0	12,400	12,400
	Incinerator renewal	12,400	0	12,400
Evelyn Gribble Centre	New air-conditioning for meeting area	0	10,300	10,300
	Renew windows	13,100	0	13,100
Forrestdale Hall	Acoustic treatment	0	15,500	15,500
Forrestdale Sports Club	Air-conditioning renewal	0	5,100	5,100
	Ceiling renewal	0	15,500	15,500
	Roof and guttering renewal	0	2,000	2,000

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<u>Land / Buildings (continued)</u>				
Property (continued)				
Forrestdale Toilets	Painting renewal	0	1,800	1,800
Gwynne Park Pavilion	Bar floor coverings renewal	0	15,500	15,500
	Ceiling renewal	0	15,500	15,500
	Disabled toilet facility	0	25,900	25,900
	Function area and office renewal	0	15,500	15,500
	Renew roof, gutter and fascia sections	26,700	0	26,700
Harold King Centre	Activity room air-conditioning renewal	0	3,100	3,100
	Entry air-conditioning renewal	0	1,600	1,600
	Fire protection renewal	0	500	500
	Floor coverings upgrade	0	12,400	12,400
History House	Ceiling upgrade	0	5,100	5,100
	Commence entrance / courtyard upgrade	4,400	0	4,400
	Fire prevention installation	0	5,100	5,100
	Windows replacement and repair	10,000	0	10,000
John Dunn Hall	Floor coverings upgrade	0	10,300	10,300
	Windows renewal	0	18,600	18,600
John Dunn Pavilion	Air-conditioning renewal	0	2,900	2,900
	Bar equipment renewal	0	10,300	10,300
	Café electrical renewal	0	1,000	1,000
	Change room equipment renewal	0	7,200	7,200
	Change room painting renewal	0	5,100	5,100
	Clubroom partition renewal	0	1,500	1,500
	General fitout	9,700	0	9,700
	Mains gas connection	0	7,200	7,200
Karagullen Hall	Kitchen equipment renewal	0	3,100	3,100
Kelmscott Hall	Ceiling renewal	0	13,400	13,400
	Concrete area upgrade	0	5,100	5,100
Kindiamanna Kindergarten	Carpet floor coverings renewal	0	5,100	5,100
	Fence and gates upgrade	0	25,900	25,900
	Vinyl floor coverings renewal	0	15,500	15,500
Morgan Park Pavilion	Painting renewal	0	2,300	2,300
Municipal Buildings	General facility renewal - Allocation	135,300	0	135,300
Old Administration Centre	Roof upgrade	0	18,600	18,600
Old Armadale Library	Flat roof upgrade	0	12,400	12,400
Reg Williams Pavilion	Building compliance upgrade	0	114,100	114,100
	Roof upgrade	0	5,100	5,100

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
<u>Land / Buildings (continued)</u>			
Property (continued)			
Roleystone Hall	0	7,700	7,700
Roleystone Podiatry	0	2,500	2,500
Roleystone Theatre	0	31,100	31,100
	0	6,200	6,200
	20,900	0	20,900
	0	1,500	1,500
Seville Grove Library	0	1,500	1,500
	0	15,500	15,500
Temporary Administration	0	166,000	166,000
	11,300	0	11,300
Westfield Child Health	0	900	900
	0	1,000	1,000
Westfield Scout Hall	0	15,500	15,500
	0	3,100	3,100
	0	2,000	2,000
Westfield Seniors' Centre	0	4,300	4,300
	0	15,500	15,500
William Skeet Pavilion	0	10,300	10,300
Property	Total	738,500	1,173,300
Land / Buildings	Total	4,709,600	8,197,000
<u>Plant / Machinery</u>			
Waste			
Various Locations	0	338,000	338,000
Waste	Total	0	338,000
Support			
Civil Works	0	20,000	20,000
	300,000	0	300,000
	300,000	0	300,000
	156,500	0	156,500
	0	190,000	190,000
	0	340,000	340,000
	0	190,000	190,000
	0	25,000	25,000
	0	25,000	25,000

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$	
<u>Plant / Machinery (continued)</u>				
Support (continued)				
Community Development	Sedan - P860	0	22,000	22,000
	Sedan - P873	0	32,000	32,000
Community Services Administration	Executive vehicle - P921	0	36,000	36,000
Corporate Services Administration	Executive vehicle - P927	0	36,000	36,000
	Sedan - P912	0	30,000	30,000
Development Services Administration	Executive vehicle - P920	0	36,000	36,000
Engineering Design	Sedan - P854	0	28,000	28,000
Governance and Administration	Sedan - P896	0	24,000	24,000
Health	Sedan - P883	0	28,000	28,000
	Sedan - P895	0	30,000	30,000
Human Resources	Sedan - P835	0	24,000	24,000
Infrastructure	Sedan - P887	0	30,000	30,000
IT Services	Sedan - P858	0	24,000	24,000
Leisure Services	Utility - P855	0	22,000	22,000
Office of the Chief Executive	Executive vehicle - P942	0	45,000	45,000
	Sedan - TBA	0	28,100	28,100
Parks	Minor plant	0	30,000	30,000
	Utility	35,000	0	35,000
	Out-front mower - P328	0	37,000	37,000
	Light dual cab truck - P361	0	95,000	95,000
	Utility	0	35,000	35,000
	Utility - P890	0	30,000	30,000
Planning	Sedan - P870	0	28,000	28,000
	Sedan - P917	0	28,000	28,000
Property	Sedan - P856	0	28,000	28,000
	Utility	26,000	0	26,000
	Minor plant	0	5,000	5,000
Ranger and Emergency Services	4 x 4 utility - P851	0	40,000	40,000
	4 x 4 utility - P852	0	40,000	40,000
	Sedan - P926	0	30,000	30,000
Subdivisions	Utility - P880	0	26,000	26,000
Support	Truck - P519	0	75,000	75,000
	Minor plant	0	9,000	9,000
	Utility - P906	0	30,000	30,000
Technical Services Administration	Executive vehicle - P919	0	36,000	36,000
	Sedan - P869	0	22,000	22,000
Waste	Minor plant	0	5,000	5,000
	Truck - P533	0	320,000	320,000
	Utility - P892	0	30,000	30,000
Support	Total	817,500	2,244,100	3,061,600
<u>Plant / Machinery</u>	Total	817,500	2,582,100	3,399,600

*City of Armadale
Capital Expense Details
For the year ended 30 June 2011*

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<u>Furniture and Equipment</u>				
Leisure Services				
Leisure Services	CSRFF initiatives	0	25,500	25,500
Leisure Services	Total	0	25,500	25,500
Libraries and Heritage				
Libraries (Armadale)	Radio frequency identification system	0	20,000	20,000
Libraries and Heritage	Total	0	20,000	20,000
Rangers and Emergency				
Animal Control	Animal pound freezer	0	12,400	12,400
Rangers and Emergency	Total	0	12,400	12,400
Health				
Health	Noise monitoring equipment	0	29,100	29,100
	Workstations	0	1,200	1,200
Health	Total	0	30,300	30,300
Planning				
Planning	Workstations	15,600	0	15,600
Planning	Total	15,600	0	15,600
EDTS Administration				
EDTS Administration	Installation of closed circuit television	41,900	0	41,900
	Workstations	6,000	0	6,000
EDTS Administration	Total	47,900	0	47,900
<u>Furniture and Equipment</u>		63,500	88,200	151,700

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Roads				
Civil Works				
New Roads				
Abbey Road	And Railway Avenue Link Project	0	2,645,000	2,645,000
Ranford Road	New roads	2,700,000	0	2,700,000
	Civil Works	367,600	0	367,600
Undetermined Locations	To be determined	344,000	0	344,000
Warton Road	DCS Works	310,700	0	310,700
	Nicholson Road to Armadale Road	10,800	0	10,800
		3,733,100	2,645,000	6,378,100
Reconstruct Road				
Admiral Road	Road reconstruction	171,900	0	171,900
Conifer Road	Cassotti Road to Highway	14,000	0	14,000
Orchid Drive	Connection of final road section	45,700	0	45,700
Railway Avenue	Merrifield Avenue to Westfield Road	411,700	0	411,700
Soldiers Road	Reconstruct road	30,000	0	30,000
Streich Avenue	Reconstruct road	39,000	0	39,000
		712,300	0	712,300
Reseal Roads				
Admiral Road	Cross Road to Dam entrance	0	74,400	74,400
Angorra Road	Carradine Road to Henrietta Avenue	0	220,800	220,800
Blackburne Drive	No. 16 to Brookside Avenue	33,200	0	33,200
Bowden Avenue	Seventh Road to Cul-de-sac	0	35,700	35,700
Brant Road	Lockhart Road for 240m	0	24,100	24,100
Broome Street	Forrest Road to Dew Street	0	80,400	80,400
Butcher Road	Soldiers Road to Cul-de-sac	0	53,500	53,500
Canns Road	Red Cap Rise to Churchmans Brook Dam	0	152,400	152,400
Carradine Road	Canns Road to Canns Road	78,500	0	78,500
Champion Drive	Reseal Road	22,200	0	22,200
Church Avenue	Armadale Road to Prospect Road	33,400	0	33,400
Dowell Court	Wallangarra Road (North) to Cul-de-sac	0	24,300	24,300
Drummond Court	Arbuthnot Street to Cul-de-sac	18,200	0	18,200
Ferguson Road	Brookton Highway to Culs-de-sac (Both legs)	0	24,900	24,900
Heron Court	Cul-de-sac to Cul-de-sac	20,700	0	20,700
Inverness Circle	Hemingway Drive to Hemingway Drive	26,200	0	26,200
Knuckey Drive	Peet Road to Cul-de-sac	19,000	0	19,000
Koygle Place	Numulgi Street to Cul-de-sac	0	8,300	8,300
Logpine Grove	Sapling Way to Sapling Way	0	54,700	54,700
Manor Court	Delamere Way to Cul-de-sac	5,000	0	5,000
Old Admiral Road	Admiral Road to Cul-de-sac	0	8,400	8,400
Ralph Street	Ardross Street for 60m	0	4,800	4,800
Ringtail Place	Bodicoat Drive to Cul-de-sac	0	8,700	8,700
Thorp Place	Simons Drive to Cul-de-sac	0	8,900	8,900
Tranquil Road	Canning Mills Road to Marmion Street	0	113,600	113,600
Wallangarra Road (North)	Wallangarra Road (South) to Springfield Road	0	143,300	143,300
Wallangarra Road (South)	Admiral Road to Springfield Road	0	101,800	101,800
		256,400	1,143,000	1,399,400

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$	
Roads (continued)				
Civil Works (continued)				
Traffic Calming Installation				
Abbey Road	At Armadale Road - Traffic signals	766,200	0	766,200
Albany Highway	Traffic calming	144,900	0	144,900
Canning Road	At midsection - Edge line		40,400	40,400
Clifton Street	At midsection - Anti-hoon devices		46,700	46,700
Gillam Drive	At Champion Drive - Deflection modifications		49,800	49,800
Lake Road	At Henderson Drive - Seagull island		15,500	15,500
Lefroy Road	Traffic calming	30,000	0	30,000
Neilson Avenue	At Forrest Road - Median islands		21,700	21,700
Railway Avenue	At Champion Drive - Deflection modifications		52,900	52,900
San Jacinta Road	At midsection - Anti-hoon devices		57,000	57,000
Seventh Road	At Forrest Road - Channelisation	23,800	0	23,800
Seville Drive	At Poad Street and Salamanca Boulevard		52,900	52,900
Seville Drive	At Armadale Road - Traffic signals	246,400	0	246,400
Streich Avenue	At Railway Avenue Rail Crossing - Turn lanes		124,500	124,500
Undetermined Locations	Traffic calming	13,700	0	13,700
Wungong Road	At midsection - Edge line		43,500	43,500
		1,225,000	504,900	1,729,900
New Roundabouts / Intersections				
Challis Road	Roundabout - Seville Drive	0	108,900	108,900
Forrest Road	Roundabout	98,800	0	98,800
Tonkin Highway	Traffic Lights - Champion Drive	0	498,200	498,200
		98,800	607,100	705,900
Second Carriageway Construction				
Armadale Road	Second carriageway construction	122,400	0	122,400
Nicholson Road	Keane Road to Armadale Road	0	4,975,000	4,975,000
Ranford Road	Tonkin Highway to Armadale Road	325,900	5,315,200	5,641,100
Warton Road	Nicholson Road to Armadale Road	982,300	2,700,000	3,682,300
		1,430,600	12,990,200	14,420,800
New Culs-de-sac				
Hillman Court	Off Ravenscroft Way	88,300	0	88,300
		88,300	0	88,300
Bridge and Culvert Strengthening				
McNess Drive		0	51,900	51,900
Thompson Road	200m bridge section upgrade	93,200	0	93,200
		93,200	51,900	145,100

City of Armadale
 Capital Expense Details
 For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Roads (continued)				
Civil Works (continued)				
New Bus Shelters				
Undetermined Locations	To be determined	54,600	27,500	82,100
		<hr/>	<hr/>	<hr/>
		54,600	27,500	82,100
New Car Parks				
Undetermined Locations	School parking facilities	81,800	48,300	130,100
		<hr/>	<hr/>	<hr/>
		81,800	48,300	130,100
Upgrade Car Parks				
Champion Centre	Reconstruct car park	64,200	0	64,200
Undetermined Locations	To be determined		58,100	58,100
		<hr/>	<hr/>	<hr/>
		64,200	58,100	122,300
New Street Lighting				
Canning Mills Road	At Chevin Road	37,300	0	37,300
	Midsection	0	62,200	62,200
		<hr/>	<hr/>	<hr/>
		37,300	62,200	99,500
Upgrade Street Lighting				
Westfield Road	Midsection		127,600	127,600
Wungong Road	Midsection		77,800	77,800
		<hr/>	<hr/>	<hr/>
		0	205,400	205,400
Civil Works	Total	<hr/>	<hr/>	<hr/>
		7,875,600	18,343,600	26,219,200
Roads	Total	<hr/>	<hr/>	<hr/>
		7,875,600	18,343,600	26,219,200

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
Pathways			
Civil Works			
New Cycle Paths			
Peet Road	50,000	0	50,000
Jarra Road	0	43,500	43,500
Raeburn Road	0	60,200	60,200
	50,000	103,700	153,700
New Footpaths			
Bernard Street	0	25,900	25,900
Kiama Road	0	15,800	15,800
Lefroy Road	0	28,300	28,300
Welch Road	0	25,100	25,100
Mackie Road	10,500	0	10,500
Undetermined Locations	57,000	0	57,000
	67,500	95,100	162,600
Reconstruct Footpaths			
Westfield Road	20,000	0	20,000
Undetermined Locations	0	41,000	41,000
	20,000	41,000	61,000
Upgrade Public Access Ways			
Cammillo Road	0	16,600	16,600
Undetermined Locations	128,900	33,000	161,900
	128,900	49,600	178,500
Upgrade Footpaths - Ancillaries			
Undetermined Locations	0	11,300	11,300
	0	3,100	3,100
	0	14,400	14,400
Civil Works	Total	266,400	303,800
Pathways	Total	266,400	570,200

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<u>Drainage</u>				
Civil Works				
New Drainage				
Forrestedge Retreat	Pipe 450mm for 60m	0	31,100	31,100
Lowanna / Gladstone	Outfall drain	0	160,800	160,800
Railway Avenue	Contribution Scheme - Stage 1 and 2	0	51,900	51,900
Slab Gully Creek	Stage 5 - Open channel	0	276,100	276,100
Minnawarra Lake	Stage 1 spillway	20,700	0	20,700
Neerigen Brook	Category 1	137,600	0	137,600
		158,300	519,900	678,200
Civil Works	Total	158,300	519,900	678,200
<u>Drainage</u>	Total	158,300	519,900	678,200
<u>Parks</u>				
EDTS Administration				
Armadale Youth Precinct	Commence construction	104,000	760,000	864,000
Cross Park	New lighting and signs	192,600	0	192,600
	New lights	2,700	0	2,700
	Renew bore, pump and reticulation	28,400	0	28,400
Frye Park	Improvements	976,500	0	976,500
EDTS Administration	Total	1,304,200	760,000	2,064,200
Parks				
Alfred Skeet Oval	Renew turf	0	10,300	10,300
Bob Blackburn Reserve	Renew turf	0	20,700	20,700
Bedforddale Reserve	Renew cricket wickets and nets	0	1,000	1,000
Creyk Park	Renew turf	0	10,300	10,300
Cross Park	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300
Fancote Park	Renew lighting	9,700	0	9,700
Fletcher Park	POS Precinct D improvements	76,500	0	76,500
Frye Park	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<u>Parks</u>				
Parks				
Gwynne Park	Renew cricket wickets and nets	0	3,100	3,100
	Renew facility	287,200	0	287,200
	Renew turf	0	31,100	31,100
John Dunn Reserve	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300
Karagullen Oval	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300
Memorial Park	New improvements	0	80,000	80,000
Morgan Park	Renew turf	0	10,300	10,300
Municipal Streets	New street trees	0	15,500	15,500
	Renew street trees	0	103,800	103,800
Nicholson Road	New streetscapes	15,500	0	15,500
Pries Park	Renew facility	57,600	0	57,600
Reg Williams Reserve	Renew facility	540,800	0	540,800
Rushton Park	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300
Springdale Reserve	Renew turf	0	10,300	10,300
Undetermined Locations	Armadale-Gosnells Land Care allocation	0	43,500	43,500
	BEAC projects allocation	0	10,300	10,300
	New trees allocation	0	31,100	31,100
	New bush sections allocation	0	12,400	12,400
	New natural areas allocation	0	10,300	10,300
	New improvements	62,500	3,500	66,000
	New playgrounds allocation	40,700	83,000	123,700
	New signage allocation	0	9,300	9,300
	Renew playgrounds allocation	0	124,500	124,500
	Renew reticulation allocation	26,900	103,800	130,700
	Renew trees allocation	7,400	1,300	8,700
	Renew parks minor infrastructure	0	10,300	10,300
	Renew infrastructure	0	20,700	20,700
William Skeet Oval	Renew cricket wickets and nets	0	1,000	1,000
	Renew turf	0	10,300	10,300
Parks	Total	1,124,800	828,200	1,953,000
<u>Parks</u>	Total	2,429,000	1,588,200	4,017,200

City of Armadale
Capital Expense Details
For the year ended 30 June 2011

Category - Management Area - Location - Description	Carry Forward \$	New Initiatives \$	Total \$
Capital Items	Carry Forward \$	New Initiatives \$	Total \$
Land / Buildings	4,709,600	8,197,000	12,906,600
Plant / Machinery	817,500	2,582,100	3,399,600
Furniture / Equipment	63,500	88,200	151,700
Roads	7,875,600	18,343,600	26,219,200
Drainage	158,300	519,900	678,200
Pathways	266,400	303,800	570,200
Parks	2,429,000	1,588,200	4,017,200
	16,319,900	31,622,800	47,942,700



Armadale City Concert Band perform at the City's annual Minnowarra Festival



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