

# Annual Budget

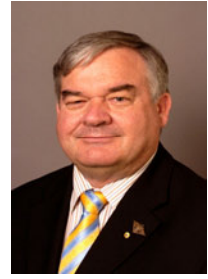
2009 -2010



**Annual Budget****Contents**

<b>Statement by the Mayor</b>	<b>2</b>
<b>The Council</b>	<b>3</b>
<b>Chief Executive Officer's Foreword</b>	<b>4</b>
<b>Chief Executive's Office and the Corporate Services Directorate</b>	<b>6</b>
<b>Community Services Directorate</b>	<b>10</b>
<b>Development Services Directorate</b>	<b>12</b>
<b>Technical Services Directorate</b>	<b>15</b>
<b>Financial Statements</b>	<b>22</b>
<b>Notes to, and forming part of, the Annual Budget</b>	<b>27</b>
<b>Schedule of Fees and Charges</b>	<b>66</b>
<b>Budget Estimates by Management Schedule</b>	<b>86</b>
<b>Items for Carry Forward</b>	<b>127</b>
<b>Capital Expense Details</b>	<b>136</b>

## Statement by the Mayor



As the first 10 years of the new millennium comes to a close we have much to be thankful for, and still more to look forward to, as our district matures in a way that offer its residents and businesses a more complete lifestyle.

In setting this year's budget, your Council has been forced to revise our earlier estimates with some unforeseen hikes in prices imposed on us from external forces. Whether those increases are appropriate or not makes little difference to our bottom line – we simply cannot absorb them.

During the budget process we did ask staff to cut their normal recurrent operating expenses as much as possible to reduce pressure on the proposed rate increase. They responded by identifying \$350,000 in cuts that could be made without unfairly reducing core local government services.

However, that still fell short of matching the significant cost increases imposed on us by state government instrumentalities. A large part of our business is also critically affected by the cost of petrol and related products, such as bitumen, which were also matched by similar increases for concrete and other construction materials. As a result we have been forced to raise rates by more than was originally planned.

We are determined to maintain the momentum that has been built over the last 5 to 6 years and have added a modest 1% for service growth and 0.5% for strategic projects. These include Council beginning a number of long overdue upgrades to major sporting facilities. On average the amount levied for growth and strategic projects will be of the order of 25 cents per week per household. In the new housing estates that have a significantly higher level of public amenity, Council has introduced a fee for higher level of service via a Specified Area Rate. This is so that those receiving that higher level of service are the ones that pay for it.

Thus the overall increase for an average suburban residence is \$1.10 per week in general rates and 35 cents per week for our rubbish / recycling service. This latter increase amounts to \$18 per year and is made up of \$11 in increased state 'taxes' and \$7 to cover increased costs of operation. Our annual rubbish / recycling charge is now \$204. Some of our neighbours are not so fortunate, with one nearby council raising its rubbish charge by \$50 to \$345.

While my colleagues and I are disappointed that we couldn't bring down a budget with a lower level of rate increase, we have made changes to reflect the changing economic climate that we are likely to have for the next year or two. In the meantime, CEO Ray Tame and your Councillors have continued to lead debate within the industry and more widely with the other levels of government to achieve a fairer share of the overall tax cake, with the aim of reducing future pressure on rate income.

**Cr Linton Reynolds AM JP**  
**Mayor**



**Heron Ward**

**Cr Jim Stewart CMC**  
144 Challis Road  
SEVILLE GROVE 6112  
Telephone 9497 9524



**Cr Linton Reynolds AM JP Mayor**  
10 Willowmead Way  
KELMSCOTT 6111  
Telephone 9390 7433

**River Ward**

**Cr Ruth Butterfield**  
110 Clifton Street  
KELMSCOTT 6111  
Telephone 9390 1459



**Cr Henry Zelones JP**  
1 Bunney Road  
KELMSCOTT 6111  
Telephone 9495 4073

**Jarrah Ward**

**Cr Laurie Scidone**  
6 Marden Place  
ROLEYSTONE 6111  
Telephone 9496 0445



**Cr Pat Hart**  
160 Croyden Road  
ROLEYSTONE 6111  
Telephone 9496 1634

**Neerigen Ward**

**Cr Guenter Best**  
6 Petalite Place  
ARMADALE 6112  
Telephone: 9399 4371



**Cr Bob J. Tizard**  
512 Albany Highway  
BEDFORDALE 6112  
Telephone 9497 3469

**Lake Ward**

**Cr June MacDonald**  
5 May Close  
ARMADALE 6112  
Telephone 9399 1738



**Cr Jeff Munn JP CMC Deputy Mayor**  
8 Northerly Drive  
HARRISDALE WA 6112  
Telephone 9397 1247

**Palomino Ward**

**Cr Jim Everts**  
13 Avonlee Road  
ARMADALE 6112  
Telephone 9399 6327



**Cr Wayne Mauger**  
34 Doorigo Road  
ARMADALE 6112  
Telephone 9399 4798

**Minnawarra Ward**

**Cr John Knezevich**  
2/175 Seventh Road  
ARMADALE 6112  
Telephone 9497 1638



**Cr Keith Lethbridge JP**  
11 Gladstone Road  
ARMADALE WA 6112  
Telephone 9399 5270

## Chief Executive Officer's Foreword



Once again the City has reviewed progress on its 15 Year Plan for the Future and finalised a Budget for the forthcoming year's business activities. In 2009-2010 Council's 320 staff will administer a total Budget of \$84.0m on your behalf.

In October 2008, for the second year running, the City of Armadale was awarded local government's most prestigious award for Excellence in Financial Management. In presenting the Award, Minister John Castrilli congratulated Armadale on its long-term financial planning.

This Budget is presented in a similar format.

As these estimates were being prepared, local Councils in WA find themselves under a greater level of scrutiny than at any time in the past.

Councils have been required to submit an analysis of their sustainability against a checklist established by the Minister for Local Government. Armadale achieved a "Category One" rating in the Department of Local Government's response to its submission, suggesting your Council is not targeted for compulsory amalgamation with neighbouring authorities.

It is apparent though that the Minister's preference is to reduce the number of elected Councillors representing your community and your views have now been sought on this (and other) reform proposals via Councils website and local media.

The City will make its final submission on these matters by the end of August.

Armadale believes it presents a good example of how a local Council should lead its community to a better future. The City identified that it needed population and economic growth to support the new services and amenities future communities would need.

Armadale is now poised to sustain 4-5 percent growth for the next 20 years.

The early stages of this can be seen in the City's reinvigorated commercial centre and the quality housing estates at Piara Waters, Harrisdale and Champion Lakes.

Of course there will be growing pains as staff cope with the increased demand for approvals and extended services.

As mentioned by the Mayor, a "specified area rate" will apply from halfway through this year to those new residential estates enjoying a higher level of amenity than existing suburbs throughout the City. This is calculated using a formula designed to ensure equity between older and newer areas.

The 2009-2010 Budget includes an allowance of \$85,000 for Council elections scheduled to be held in October. There is also funding to resource development of a community infrastructure plan to ensure new facilities are provided and older ones refurbished to meet the needs of our growing population.

The City will make its final submission on these matters by the end of August.

This Budget sees substantial funding provided towards the redevelopment of Frye Park in Kelmscott and the Technical Services Directorate will be commencing the “dualling” of Warton Road between Armadale Road and Nicholson Road, including a major new roundabout at the “blackspot” intersection of Armadale Road and Warton Roads.

2009-2010 will also see the much-awaited opening of the City’s new Armadale Library within the Armadale Central Shopping Complex, and commissioning of the new CCTV security system serving the central business precinct.

City staff are dedicated to continuing to provide excellent service and leadership to the citizens of our district.

I thank the Council for its ongoing guidance and support, and look forward to another year of achievement in 2009-2010.

**Ray Tame**  
**Chief Executive Officer**

## Chief Executive's Office and the Corporate Services Directorate

The Chief Executive's Office and Corporate Services Directorate report to the City Strategy Committee. The Corporate Services Area of Council has two functional areas. The first, the Chief Executive's Office, is responsible for core organisational services, leadership and strategic direction, and the second, Corporate Services, is responsible for the provision of essential governance, administrative and financial management and accounting services to the City.



The Chief Executive's Office function of the Area comprises:

- Chief Executive's Office
- Members' Administration
- Human Resources
- Public Relations

The Corporate Services function of the Area comprises:

- Directorate Management Services
- Governance and Administration
- Information Technology
- Records Management
- Financial and Accounting Services
- Rating Services



Corporate Services is also responsible for a number of other key functional areas, namely:

- Corporate Revenue and Expense (Rates and Statutory Grants)
- Property Leases and Rentals
- Corporate Debt Servicing

The details of these functional areas are also reported to the City Strategy Committee of Council.

The Chief Executive's Office and Corporate Services Directorate provides leadership and primary support services to all other Directorates.

During the 2009-2010 financial year, the Chief Executive's Office and Corporate Services Directorate will continue to monitor and improve service delivery for the benefit of the community and the district of Armadale.

### **Looking Forward**

The Chief Executive's Office and Corporate Services Directorate are, within allowed budget estimates, committed to achieving the following goals in the 2009-2010 financial year:

#### Advocacy for New Funding

The City continues to utilise the advocacy potential of the Outer Metropolitan Growth Councils Policy Forum. This grouping of outer area local governments is supported by the Western Australian Local Government Association (WALGA) and, during the year, the City's CEO was elected the chairman.

The National Growth Areas Alliance (NGAA) has also continued to be effective representing 30 of Australia's fastest-growing Cities from metropolitan New South Wales, South Australia, Victoria, Queensland, Western Australia and the Northern Territory. The City's Mayor, Linton Reynolds, is the Alliance's national Chairman.

Member Councils have identified serious shortfalls in funding for social and community infrastructure, such as recreational spaces, community centres, libraries and swimming pools. These are the very things that turn a street into a community.

Following early recognition after election of the Rudd Federal Government, the NGAA has now been given a seat on the Prime Minister's Australian Council of Local Government (ACLG). The outcome has been that Growth Area Councils, including Armadale, have featured prominently in funding provided by the Federal Government, particularly the three rounds of its Community Infrastructure Funding program.

This has delivered over \$4M in funding to the Armadale district, a significant return on the City's \$10k p.a. investment towards the NGAA.

It is recommended the City earnestly pursue its membership and advocacy via the Outer Metropolitan Growth Councils group and National Growth Areas Alliance.

#### Organisational Development

It is proposed to commission the purchase of appropriate software to enable ready measurement and monitoring of the City's progress as an organisation. Corporate packages available provide "corporate feedback systems" and usually involve taking on a corporate business partner to set performance targets, reporting and measuring mechanisms.

Allowance has been made in the Draft Budget for purchase of the appropriate consultant support and software (\$80k), recurrent costs in each year thereafter (\$20k), and appointment of an Organisational Development Officer (\$70k) to assist the CEO and Human Resources Manager in implementing and monitoring the system.

This is a management tool used by most larger corporations today and is the "missing link" in measuring the City's progress towards strategic and organisational objectives.

#### Human Resource Management

The Human Resources Department will continue its activities in administering payroll and providing services to management and staff in connection with employment and occupational safety and health matters.

Initiatives to be undertaken during 2009-2010 will include:

- Negotiating collective agreements for all staff
- Implementing the new Fair Work Australia legislation
- Conducting Fire Safety Audits of the Arena and Administration Building
- Promoting the City as an "Employer of Choice"
- Continuation of the corporate staff training and development program inclusive of health promotion, safety and wellbeing initiatives.

#### 2009 Council Elections

The Corporate Services Directorate will be assisting the Electoral Commissioner with the conduct of the 2009 Council Election to be held on Saturday 17th October 2009.

As in past Council elections, this year's election will be conducted using the postal voting method. The City's seven by two Councillors per ward structure, identifies seven vacancies to be contested. Subject to the State Government passing legislation in time, the method of counting votes at the 2009 elections will see a return to the 'first past the post' method (the proportional preferential method was used for the first time in the 2007 Council elections).

The estimated cost of the 2009 election, payable to the Western Australian Electoral Commission, is approximately \$85k.

#### Administration Centre Reception Upgrade

In recognition of the City's commitment to further improving customer service delivery, funds allocated in the 2008-2009 and 2009-2010 financial years now mean work can commence on completely revitalising the City's main reception area / foyer. This work is expected to occur late 2009. A new full time customer service position has also been funded (as part of the 2008-2009 adopted Annual Budget) to complement the proposed refurbishment.



### Communications and Marketing

The City of Armadale continues to place great importance on communicating with its wider community. This communication takes many forms and is designed to encourage feedback and input from the public.

Communication tools such as the City's Website, City Views, the Rates brochure, Annual Report are all reviewed on an ongoing basis to ensure that both content and style are an accurate representation of the City's offerings.

Council Departments issue information brochures and publications which must also be coordinated under the City's Style Guide.

The local media provides a critical component in conveying information about the City's activities out to the general populace. In addition to reports, publications and Minutes published on the City's website, staff deal with a variety of regular media enquiries from local community newspapers, as well as local radio and the West Australian.

The Communications and Marketing section also oversees the production of monthly advertorials regarding items of interest to the local community and also provides advice to all staff regarding the use of the City's brand, as well as ensuring compliance with the City's style guide.

Current ongoing projects for the Communications and Marketing section include a joint website project with the Information Technology department. This involves reviewing the accuracy of website information as well as examining the feasibility of the creation of separate micro-sites for the Arena and the Champion Centre. Other projects include a concerted push to boost the profile of the Armadale Arena and the Champion Centre, as well as to continue to ensure that all other aspects of the City's offerings remain in a positive light in the public arena.

### Records Scanning Project

With the City's central electronic record management system (TRIM) now well integrated into the City's daily operations, commencing the 2009-2010 year, the Records Management Team will start the process of converting several thousand past hard copy records into an electronic form. These converted records will be stored within TRIM thereby not only providing for more efficient and effective use of Officer time when searching for and retrieving past records, but also importantly it provide for a far more cost effective way of storing records than setting aside expensive office space. The conversion project is expected to take three years to complete at an estimated cost of over those three years of \$325k. Project funding for the first stage which commences in 2009-2010, is estimated at \$130k.

### Better Use of Limited Space

In line with the City's growth and increased demand for City services and to ensure optimum use is made of limited office space, the City's current storage and Records areas within the Administration Building will be modified to provide much needed additional office space. The estimated cost to undertake these works is \$23k.

### Wireless Communications Upgrade

Improvements to how information is presently maintained and stored on the City's website and corporate intranet will be assisted by the implementation of a Content Management System (CMS) during the first half of the 2009-2010 year.

The CMS will allow the City to keep information on its website more dynamic and appropriate to the needs and interests of the community. Integration with TRIM (the City's Electronic Document Management System) ensures compliance, meeting standards set forth by the State Records Office and the ability for Officers to update common documents more readily including Council and Committee meeting Agendas and Minutes.

The CMS will also allow the City to take advantage of new information delivery avenues including access to our web content by the community via a range of diverse devices or services, eg. mobile phones, SMS, and social networking hubs.

Wireless Communication Upgrades

With the City continuing to grow, technology communications in the form of dependable and reliable ICT infrastructure play a key role in delivering services to the community. Upgrades to the wide area network (WAN) links connecting the newly refurbished Armadale Arena and improvements to cement reliability of communications between the Administration Building and the Works Depot are planned to occur in 2009-2010 at an estimated cost of \$50k.

Wireless WAN links allow the City to scale communications between sites based on service requirements and require no ongoing funds as the City "owns" the bandwidth as opposed to costs associated with ADSL services.

Telephone System Enhancements

Funded from current budget resources, the City will further expand its Mitel Voice Over Internet Protocol (VOIP) phone system throughout the newly refurbished Armadale Arena and the City Animal Pound.

Following on from the successful deployment of the systems call management feature in the Rates Section last year, this feature will be deployed to assist in managing other high demand call areas like for example the Building and Ranger Services.

In the second half of the year the City will also trial a unified communications (UC) application for Officer desktops. The trial will focus on improved efficiency through better management and control of communications by Officers including looking at integrating the VOIP system with core business applications.

**Ray Tame**  
Chief Executive Officer

**Tony Maxwell**  
Executive Director - Corporate Services

## Community Services Directorate



The Community Services Directorate reports to the Community Services Committee of Council. The Directorate, under the direction of the Executive Director Community Services, is responsible for delivering and managing the following Council Services:

- Community Services Administration
- Community Development
- Leisure Services
- Library, Heritage and Visitor Services
- Ranger and Emergency Services

The Directorate operates from a number of sites, including the City Administration Centre (temporary building), History House Museum, Bert Tyler Vintage Machinery Museum, Birtwistle Local Studies Library, Armadale Visitor Centre, Armadale Aquatic Centre, Armadale Arena, Champion Centre, City Pound and Libraries at Armadale, Seville Grove and Kelmscott. In conjunction with Fire and Emergency Services Authority (FESA), it manages and supports two Volunteer Bush Fire Brigades in Roleystone and Bedforddale and an SES unit in Kelmscott.

The Directorate is responsible for, and involved in, the planning, development, support and delivery of services and facilities to the community across a wide range of target groups including families, youth, seniors, indigenous and people with disabilities. In addition to its Library, Ranger and Recreational Facilities (Aquatic Centre and Armadale Arena) services, it is also responsible for other areas of community importance, including safety, museums, local studies, facility bookings, art and culture, community events, tourism and Council's financial assistance program.

To ensure that the Community Services Directorate is in its best possible position to meet the objectives that are expected, currently and in the foreseeable future, a review of structure and resources was undertaken in June 2009. The focus of the restructure was on two key areas:

- The need to be more strategic in relation to Community and Recreational planning, given the increasing need for effective preliminary planning and conceptual thinking for the new development areas as well as the pressure to be fully aware of our existing facilities in relation to asset management.
- To realign and refocus the operations of the City's Recreational and Community Facilities and Services to optimise on existing resource allocations overall and minimise/reduce the demand on the City's underwrite for its facilities.

The restructure, which was effective as from the 1st July 2009, will enable the Directorate to maintain its current objectives and services and to be best placed to meet the expectations as the City continues to grow and develop.

### **Looking Forward**

The City's Community Services will continue its successful services, projects and activities within the existing resources it has. It will take a lead role in the planning of community facilities and services to meet the needs of the growth of the City whilst ensuring that sustainable facilities and services meet the current needs.

The restructure of the Community Services Directorate will ensure our resources are best positioned to meet the challenges and opportunities for our growth City. In the next 5 years we will continue to improve our service standards, quality and community focus.

As is evident from the City's Strategic Plan, Plan for the Future and 15 Year Financial Plan there will also be a number of key strategic projects that will dominate some of our core activities including:

- Relocation and Establishment of the Armadale Library to the Armadale Central Shopping Centre.
- Planning for new facilities in North Forrestdale and Wungong.
- Development of a Community Infrastructure Plan.
- Provision of a successful Cultural Events Program.
- Planning for a new Library Facility in Kelmscott.
- Frye Park Redevelopment - Stages 1 and 2.
- Youth Activity Area.
- North Forrestdale Sporting Facility.
- Aquatic Centre Upgrade.
- Baker's House Refurbishment and future use.
- Armadale District Hall Refurbishment and Redevelopment.
- Golf Course Development.

Within each Department we will focus on:

- Developing a Community Infrastructure Plan.
- Implementing, monitoring and maintaining our Community Plans.
- The continuing development of the increasingly successful and innovative Champion Centre for Indigenous Services.
- Establishing an Active Club's Forever Program for the City.
- Developing a Leisure Services Plan for the City.
- Reviewing and upgrading Fire Plans in conjunction with Bush Fire Brigades and FESA.
- Administering the Armadale Visitor Centre.
- Developing and implementing a Physical Activity Plan.
- Assisting in the development of Asset Management Plans for the City's major facilities.
- Building the capacity of local clubs and community groups.
- Reviewing sponsorship and grant strategies to identify opportunities for additional funding.
- Reviewing the Cultural Events Program to ensure that it meets the needs of Council and community and provides an interesting and diverse program of cultural events for residents and visitors to the City.
- Continuing to provide Library and Heritage Services that enhance educational opportunities and provide access to information and knowledge.

**Yvonne Coyne**  
Executive Director - Community Services

## Development Services Directorate



The Development Services Directorate reports to the Development Services Committee. The Development Services Directorate's four functional areas are summarised below:

The Planning Services function of the Directorate comprises -

- Statutory Planning
- Strategic Planning
- Compliance
- Mapping / GIS
- Land Administration
- Developer Contribution Arrangements

The Building Services function of the Directorate comprises -

- Building approvals, advice and compliance activities
- Appraisal and approval of Residential Design Code "Variations"
- Appraisal and approval of Development Consent applications for less complex developments
- Inspection of Private Swimming Pools and Spas ensuring safe barriers are installed and maintained
- Property enquiries and inspections at the time of settlement of land sales

The Health Services function of the Directorate comprises -

- Ensure food and water quality and safety
- Ensure public housing and accommodation safety
- Ensure safe and environmentally responsible treatment of sewage and industrial
- Ensure prevention and control of pollution and nuisances
- Ensure disease prevention and control, including immunisation

The Environmental Services function of the Directorate comprises -

- Environmental advice
- Environmental approvals for City projects
- Implementation of existing, and new, State of the Environment Report (2005)
- Landcare

During the year the Development Services Directorate will continue to monitor and improve service delivery for the benefit of Elected Members, Community Members and the City of Armadale. There will be major challenges as the Directorate strives to maintain a high level of service while undertaking the necessary strategic planning to place the City in a strong position in readiness for the expected growth in development and redevelopment over the next few years.

### Looking Forward

The Development Services Directorate is committed to achieving the following goals during the 2009-2010 financial year:

#### Kelmscott Enquiry by Design Outcomes

Continue to pursue with the WAPC an amendment to the MRS affecting the area subject to the Canning River Precinct study and finalise related studies. Prepare Urban Structure Planning for Canning River Precinct (East) for a further 150 new dwellings and 400 people within easy walking distance of the Kelmscott Town Centre.

#### Facilitate the completion of the Public Open Space Strategy

A high priority will be given to implementing the recommendations of the Public Open Space Strategy and further the disposal of land within the first 5 stages of the Strategy. Close liaison with other Directorates will be required to ensure that maximum benefit is derived from the asset sales to improve local parks and recreation facilities from the funds released.

#### Review Rural Planning Policy areas

Maintain a review of the appropriateness of current zonings of hills areas.



Extend Structure Planning in Harrisdale and Piara Waters

Assist with processing further stages of the urbanisation of North Forrestdale through rezoning, structure planning and coordination between landowners and servicing authorities.

Land Use Planning study for Lot 33 Connell Avenue (Pries Park)

Council's major study into the City's future active sporting needs and feasibility of current and required reserves and facilities in the City of Armadale identified the land at Lot 33 Connell Avenue (Pries Park) as of limited use and no longer required for recreational purposes (Active Sporting Reserves - A Balanced View Leisure Consultancy Services – December 2008).

The land, which is currently zoned for Rural Living, was earmarked for consideration of rationalisation and Council subsequently called a Tender process to engage a suitably qualified consultant team to undertake a planning study and investigation of the environmental, servicing and planning requirements to facilitate land use change from the current Rural MRS zone to the Urban MRS zone (and a suitable zoning and structure plan to facilitate subdivision and development under TPS No.4). Following a successful tender a consultant team headed by Burgess Design Group was appointed to complete the study.

Historic precinct based on River Road, Kelmscott

Following completion of the major review and consolidation of the Municipal Heritage Inventory Council resolved to commission a heritage study to make recommendations for a historic precinct based on River Road Kelmscott, with a view to establishing design and landscape guidelines, interpretive materials and recommend other mechanisms that would enhance and preserve the historic importance of the nature of the River Road Heritage Precinct. Following calls for Expressions of Interest from suitably qualified consultants 3 firms were invited to submit formal Tenders from which, the most appropriate firm will be appointed to undertake the study.

Maintenance of appropriate controls on building activities

Planning is underway to ensure that appropriate approval times and compliance activities can be maintained as the expected work load increases from the North Forrestdale and Seville Grove subdivisions and higher levels of grouped housing development in Armadale and Kelmscott.

Building Administration

The Building Department is the first point of contact over the counter and the telephone, for increasing numbers of new land owners when dealing with their local council. Acknowledging this, the Building Department will continue to develop a high level of service and the provision of quality information relevant to the building process. Providing accurate information will aid the preparation and submission of building applications, in turn expediting the Building Approval process. With the continued increase in real estate activities, orders and requisitions, and building approval inquiries, an increased demand has been made on building administration.

Introduction of PINs (Planning Infringement Notices)

In June 2009 the State Government finalised Regulations to enable a more efficient method of infringing for contravention of planning conditions and Scheme provisions. It will be a priority of the City to utilise the new arrangements and, if necessary, amend policies and delegations to facilitate this.

Development Contribution Plan No. 3

The City was successful in obtaining a \$2.2m grant to upgrade Warton Road to a dual carriageway that must be spent in the next 2 financial years. The North Forrestdale Planning Steering Group has identified Warton Road and the upgrade of Nicholson Road from Harrisdale Drive to at least Mason Road as important projects that should be implemented as funds from Cost Contributions become available. A review of the Capital Expenditure Plan, which looks at future income and expenditure, is underway to determine the timescale for implementation of these and other important projects.

#### Response to ARA Initiatives

It is expected that there will be a significant increase in development approvals issued for the Forrestdale Business Park and Wungong Urban Water during the year. This will require the City to respond quickly with advice to the ARA on development applications and assess and determine applications for building licences. Together this will place a considerable administrative burden on the Development Services Directorate.

#### Strategic Review

Whilst the review of the City's Town Planning Scheme was completed in 2005 there is merit in maintaining a watchful eye over its provisions in the light of developments in the City and Region. It would be appropriate to undertake a broad review of strategic planning issues affecting the City during the next financial year with particular emphasis on future employment areas and clearer guidance for the long term use of the City's rural areas.

#### Community Infrastructure Plan

A State Planning Policy has been introduced to facilitate a comprehensive mechanism for equitably charging for community infrastructure on the basis of the provision of a district-wide plan. The City will undertake the research to review the benefits of preparing such a plan.

#### Public Health Plan

The Public Health Plan 2008-2013, which was endorsed by Council in August 2008, provides the basis for determining the future direction of the City of Armadale with regard to public health and prioritising initiatives for the next financial year

The Public Health Plan draws extensively from principles contained in the proposed new Public Health Act, which is expected to be promulgated during 2009-2010. It will provide appropriate and robust tools to tackle the traditional, as well as the new and emerging public health concerns of the 21st century, with a greater focus on a risk management approach to statutory roles so that resources can be targeted more effectively on health promotion and prevention strategies based on identified public health needs at a local level.

Following that strategy, and after successful implementation of a Tobacco Action Plan during 2008-2009, early planning has commenced to develop an Alcohol Management Plan for the City.

Promulgation of the remainder of the Food Act and new Food Regulations are also expected in the near future and the Health Service has commenced a review of its processes to prepare for the new legislation.

#### Implementation of the State of the Environment Report

The focus in 2009-2010 will be on completing a number of projects that have been commenced but are not yet completed, including the Local Biodiversity Strategy, bushland management plan reviews, and the Wungong River Management Plan. The State of the Environment Report is due for a review next year, and preparation for the review will occur in the first six months of 2010.

#### Cities for Climate Protection and Switch Your Thinking! Program

Also in the environmental department, the Regional Greenhouse Coordinator will be focussed on the ongoing implementation of the Community Greenhouse Action Plan and the award-winning Switch Your Thinking! Program.

#### Landcare Program

Ongoing support will also be afforded to the Armadale-Gosnells Landcare Group in their efforts to implement their Strategic Plan 2008 to 2018.

**Ian MacRae**

**Executive Director - Development Services**



## Technical Services Directorate

The Technical Services Directorate reports to the Technical Services Committee of Council.

The Directorate meets Council's strategic objectives through sound management practices in each of the Directorate Departments enabling the delivery of works programs and routine maintenance within nominated service levels and projected timeframes.

The Directorate under the direction of the Executive Director Technical Services is responsible for delivering and managing the following Council Services:

- Civil Works
- Parks
- Property
- Engineering Design
- Support Services
- Waste
- Administration and Client Services

### **Looking Forward**

#### **Civil Works**

The administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City. Works include -

#### New Works (Capital Development)

Major new projects include the upgrade of Warton Road to a dual carriageway i.e. 4 lanes and solid median between Armadale Road and Nicholson Road. Whilst funded separately, this project will also include the modification to the intersection of Warton Road and Armadale Road to a roundabout to improve both the safety and traffic flows at this intersection.

In addition, the City has attracted considerable funds through the State and Federal Government Blackspot Programs for significant improvement works at the intersection of Armadale and Abbey Road (traffic signals) and Armadale Road and Seville Drive (traffic signals). There are also a number of other locations within the City that have attracted Blackspot funding in order to improve the safety of intersections in particular.

Construction of footpaths will see in excess of \$320k allocated towards new works.

Other works include construction of the car park at the Champion Centre, Local Area Traffic Management works to the approximate value of \$144k and drainage works of approximately \$343k. Significant drainage works will be carried out at Slab Gully in the form of an additional compensating basin (stage 4B), commencement of works in the form of providing watercourse vehicular crossings and access tracks within the Neerigen Brook Reserve and completion of the Lake Road outfall drain.

#### Asset Renewal

The preservation of the Council asset base will require in excess of \$2.1m to ensure that roads, pathways and car park infrastructure are kept to an acceptable standard.

Other significant road construction / upgrading projects will be Railway Avenue between Merrifield Avenue and Westfield Road, Church Avenue between Armadale Road and Prospect Road and Cammillo Road between Westfield Road and Lake Road.

#### Maintenance

Civil Works maintenance for 2009-2010 will total approximately \$2.2m. The major activities in this area are road and pathway surface maintenance, sweeping of roads, gully educting, open and piped drainage cleaning, bridge and bus shelter maintenance.

## Parks

The maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts. Works include -

### New Works (Capital Development)

#### Tree Planting - \$40k

Community tree planting projects, mature trees succession planting and residential verge tree requests and programmed planting.

#### Memorial Plaques - \$9k

Council has undertaken an annual program of installation of memorial plaques at appropriate parks and reserves within the City. C23/3/05.

#### Armadale Gosnells Landcare Group - \$40k

In December 2004, the City resolved that: "Council's contribution of \$30k per annum (indexed to accommodate Council's annual allowance for inflation) of the Armadale Gosnells Landcare Group continue, with the AGLG determining the best way to utilise funds to achieve catchment management objectives in the City of Armadale".

#### Playground Strategy - \$50k

A strategic playground plan outlining a development programme for the City's playgrounds has been developed to ensure a strategic approach in the provision of existing and future playgrounds across the City. The strategy guides decision making taking into account the safety and condition of existing facilities, how they contribute to the network of play facilities and which if any facilities need to be removed, modified or replaced. A strategic approach to planning ensures sites are used to their best advantage and community needs are met, while avoiding duplication and over investment in the wrong places.

#### Bushcare Environmental Advisory Committee - \$10k

Individual budget submissions are forwarded by member groups (currently 17) for specific activities, often supported by grant funding opportunities. City Officers prioritise the submissions for allocation from the BEAC budget allocation.

### Asset Renewal

#### State Water Strategy - \$100k

An annual allocation to meet the requirements of the State Government Water Operating Strategy announced in 2003. An annual water licence fee was introduced in 2007. A further requirement of Local Government Authorities handed down in April 2008 was for all Local Governments to submit Water Conservation Plans and a Water Operating Strategy to the Department of Water to demonstrate water efficiency and conservation 'best practice'.

#### Fencing Palomino Reserve (Dressage Arena) - \$20k

The fencing surrounding the perimeter of the dressage area requires replacement to ensure the safety of the riders and horses that access the area.

#### Play Equipment Repairs - \$40k

A report titled 'Playground Compliance Audit and Safety Inspection' was presented to Council to assist the City to plan, fund, manage, maintain, repair and upgrade its playground asset in accordance with the Australian Standards for playground equipment. The primary goal of the maintenance programme is based on the current safety of playgrounds and injury prevention, playground operational use for the community and risk and financial management for the City T14/3/08 Recommend "Allocate sufficient funds to conduct compliance audit and safety inspections, routine operational inspections and preventative maintenance, repairs and minor unit / component replacements".

**Play Equipment Soft Fall - \$20k**

Falls to a hard underlying surface and/or onto an object is statistically nationally recognized and rated as one of the most frequently reported playground injuries in children. Play equipment soft fall should meet Australian Standards.

T14/3/08 Recommend "Allocate sufficient funds to extend upgrade and improve existing play equipment under surfacing / soft fall and containment".

**Street Tree Replacement Program - \$100k**

The City of Armadale has problematic street trees which should be removed and replaced with more suitable tree species. By removing and replacing unsuitable tree species over a period of time, ongoing maintenance costs, infrastructure repairs / reinstatement and complaints will be significantly reduced and the community will benefit.

**Cricket Wickets / Nets - \$57k**

A Citywide programme of cricket wicket and practice net asset upgrades. A full assessment of all of the City's Cricket facilities/assets has been carried out to prioritise the necessary works as follows:

- Cross Park \$10k
- Rushton Park \$10k
- Gwynne Park \$5k
- John Dunn Oval \$2k
- William Skeet Reserve \$30k

**Turf Renovation Program - \$130k**

To ensure the turf surfaces on the City's active playing fields is in good overall condition is safe for user groups. Sustainable turf management involves the adoption of site specific approaches to renovation activities while improving turf nutrient and water usage.

**Borello Park Shelter - \$20k**

The park shelter at Borello Park was removed earlier in the year due to safety concerns following a park asset management assessment. The shelter was originally installed by the Armadale-Kelmscott Rotary Club approximately 25 years ago. A replacement shelter with suitable seating is recommended.

Maintenance

Expenditure in the Parks and Reserves Maintenance schedule are shown as follows:

Active Reserves	\$62k
Irrigated Passive Reserves	\$56k
Dry Parks	\$40k
Natural Areas	\$767k
Undeveloped POS	\$290k
Community Facilities	\$316k
Regional Bushland	\$31k

Future Works / Considerations

Public Open Space associated with estates developments, future vestings of reserve land, redevelopment of existing open space from POS trust funds / cash-in-lieu, POS strategy and other funding sources and streetscapes will all require the consideration of Council in terms of its ongoing maintenance commitments. In addition to the budget implications, as outlined, Council is advised that, for projects that are either new or additional to existing facilities, there will be a requirement to also include both an ongoing maintenance cost (2% of capital) as well as an asset preservation allowance (10% of capital). This requirement will apply to works identified within the 2009-2010 'Draft' Parks and Reserves Development budget. Future commitments over the next five years will include:

Champion Lakes Residential Estate	Arion Estate
Fry Park Redevelopment	POS Disposals and CIL Projects
Newhaven Estate	Champion Drive Estate
Vertu Estate	Heron Park



## Property

The provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, administration centres, and emergency service facilities. Works include -

### New Works (Capital Development)

Capital works for 2009 - 2010 includes Frye Park Redevelopment, Piara Waters Sporting Facility, Aquatic Centre Upgrade, Bakers House Refurbishment and the Administration Centre upgrade.

### Asset Renewal

The total expenditure for asset renewal is just under \$1m and comprises several projects spread over a vast number of facilities and is considered an absolute minimum to maintain Council's assets.

### Maintenance

The total expenditure for maintenance is approximately \$2.3m which is an increase on last year and is required to accommodate additional work and the rising costs of building material, fuel and increased electricity charges.

It must also be understood that these costs include operational costs such as power, water insurance and the Emergency Service Levy.

## Support Services

The 2009-2010 Vehicle and Plant Acquisition and Replacement program is part of the 10 Year Plant Replacement Program.

The program is monitored closely and reviewed with the ongoing purchase of new plant, vehicles and equipment. Ongoing consultation ensures that the appropriate plant and equipment is sourced to meet business requirements and budget restraints. Plant usage trends figure prominently in the final analysis for changeover.

Condition monitoring determines the most economical time to replace equipment and market forces impact on changeover figures, which determine the amount of depreciation to be recouped to fund future replacements. Replacement times for vehicles need to be adjusted to suit changing usage patterns, which in turn affect the 10 Year Plant Replacement Program.

## Client Services

Client Services comprises the administrative and financial function of the Technical Services Directorate, and incorporates –

- Administration
- Asset Management
- Engineering Design
- Infrastructure
- Subdivisions

### Administration

The Administration Department is responsible for the day to day activities of the Directorate in relation to customer service, street lighting and crossovers in order to meet community needs and expectations.

The Administration Department provides support to the Directorate's executive management on matters relating to administration and finance in order to achieve Council's strategic objective.

#### Crossovers

Following the expiration of the current Concrete Crossing Contract in November 2009 it is not proposed to retender for the construction of concrete crossovers but allow residents to find their own contractor as it is with the construction of brick paved crossovers.

As Council's current subsidy of \$275 has not changed since 2006 it is also proposed to raise the subsidy to \$400 for a standard crossover. This will increase Council's crossover expenditure by \$50k.

#### Street Lighting

Synergy increased their lighting charges by 15% during 2008-2009 with a further increase to take effect from 1 July 2009. This will increase Council's street lighting budget by \$250k for 2009-2010 as well as increasing the normal infrastructure power consumption by \$60k.

#### Graffiti

It is proposed to implement anti-graffiti programs using Council's day labour force as well as Civil Pride Action Group (CPAG) by removing graffiti and reporting "hot spots" to the local Police. There is an allocated amount of \$10k to fund the CPAG during 2009-2010.

#### Closed Circuit TV (CCTV)

CCTV operations with administrative fault reporting and procedural operational documentation features will commence in 2009-2010. There is an allocated amount of \$16k in the 2009-2010 budget for this service.

#### Asset Management

The Maintenance and Asset preservation Budget is the absolute minimum that is required to maintain the present standard of service.

Funding for maintenance works, inspections and remedial works required for compliance with various codes and standards and access for disabled are increasingly putting pressure on limited maintenance budgets.

#### Engineering Design, Infrastructure and Subdivisions

These sections will continue to service the ever increasing work demands associated with rapid growth in the region.

#### **Waste**

- Armadale Landfill Site - Brookdale Site Operations
- Roleystone Greenwaste Site - Roleystone Site Operations
- Disposal of waste (recycling) at other locations - Offsite Disposal
- Drum Muster chemical drum disposal - Drum Muster Operations
- Drop'n'Shop sales and expenditure - Resource Recovery Centre

Each function is considered as a separate commercial operation as near as practical. In-house services (domestic waste collection and disposal) provided to Ratepayers are charged at commercial rates to indicate costs that would be incurred if contractors were to provide the service. The ratepayer contributions together with the income from salvage, and waste disposal fees cover the operational costs and various waste reserves.

The \$225k contribution to municipal funds is provided by the waste disposal charges and product sales from the Landfill.

The waste rate for the domestic service has been increased from \$186 to \$204 in line with increase in CPI and landfill levy.

Last year the income of Waste Services was reduced with the downturn of scrap prices by approximately \$150k. Scheduled programs were delayed to assess the ongoing impact on the Waste Services budget. It appears that there will be approximately \$150k shortfall in the funds allocated to the Waste Reserve after carrying forward programmed funding of \$200k for the recycling of construction and demolition waste and providing manually loaded waste loader buckets for the trailer collection area.

This schedule covers collection of all waste from the residents by Council’s Waste Collection Vehicles, Recycling Collection Contractor and the Verge Collection Contractor. It includes domestic waste, litter, illegally dumped rubbish, recyclable material and bulk verge waste. It also includes the purchase of the bins for recycling and domestic waste, as well as provision for the emergency service and Mobile Garbage Bin reserves.

The income for waste collection is generated entirely from the resident’s rubbish rate. The cost of collection for the three services is \$2.2m. The breakdown is as follows:

	Tonnage	Cost per Tonne
Waste Collection	18,179	\$59
Recycling Collection	5,663	\$121
Verge Collection	4,256	\$116

The emergency waste reserve has now reached \$200k and, as per previous policy, once this figure is reached, no further collection for that year will be made from residents. This resulted in \$3 per year / per resident reduction in the waste rates. However a fee of \$4.50 has been introduced to cover the waste collection from parks and reserves.

Waste Disposal

There are a number of initiatives being considered for the landfill in conjunction with the Rivers Regional Council’s proposed Alternative Waste Treatment Plant.

During the last financial year concept plans of the final profile of the landfill, a permanent transfer station for trailers and possibly for waste trucks were commenced. The possibility of relocating the landfill workshop and trailer transfer station on sections completed to final profile to allow maximum landfill use is being considered.

In addition it was also decided after a request from Armadale Lions, that the bin storage shed at the depot acquired after the winding up of Apex should be returned to a community based organisation as it had been built with community funding. This means that a new shed will be required. Locating the shed at the landfill has operational benefits.

With the resource recovery operations at the landfill, the loader is the most utilised piece of equipment in the Council. It is working from 8am to 5:30 pm continually 7 days per week 362 days per year. On the rare times it has needed repairs making it has very difficult on site. The services offered at the trailer transfer area loading mulch, unloading asbestos, emptying material bins etc creates a lack of continuity and efficiency with the larger jobs on site. There are constant disruptions servicing the requirements of the trailer area. It is proposed that the purchase of a second smaller loader be investigated after due analysis of the economics and operations of the trailer area.

Automatic gates for both the Greenwaste Site at Roleystone and Landfill Site at Hilbert are planned for installation to allow controlled entry to the sites without a gate person being present. There have been several instances where illegal dumping has occurred during the week at the Roleystone site. It is also required to account for the Verge Collection Contractor’s and Mulch Contractor’s entry to and exit from the site.

The Hilbert site (formerly Brookdale) there are several days of the year where staff are employed only, to allow entry for the waste trucks. Automated gates and weighing system will allow the trucks entry without the landfill being manned.

Waste Plant and Machinery

The waste trucks are now collecting 23,000 bins per week. By June 2010 it is expected to be 24,000 requiring an additional truck to be purchased. Currently 4 trucks are collecting 3 days per week with an additional truck used on the other two.

Summary of new expenditure -

<b>Landfill Site</b>	
Loader	\$180,000
Yard	\$120,000
Gate	\$15,000
<b>Greenwaste Site</b>	
Gate	\$15,000
<b>Waste Collection</b>	
Bin Shed	\$60,000
New Truck	\$300,000
<b>Total</b>	<b>\$690,000</b>

**Andrew Bruce**  
Executive Director - Technical Services

## **Financial Statements**

Pursuant to the Local Government Act 1995 and associated Regulations, the following financial statements are included:

### **Budget Income Statements**

The Income Statement (presented by Program and also by Nature and Type) reports the operating revenues and expenses of the City of Armadale for the reporting period, and thereby provides information relevant to an assessment of the City's performance for that reporting period. The Statements, in either form, enable users to identify the cost of goods and services provided, and the extent to which the cost was recovered from revenues during the reporting period.

### **Budget Cash Flow Statement**

The Cash Flow Statement identifies the sources of cash inflows, and the items on which cash was expended, during the reporting period and the cash balance as at the reporting date. It provides information relevant to an assessment of the future cash requirements of the City and the ability of the City generate cash inflows in the future. The Statement of Cash Flows also assists in the discharge of accountability by the governing body for the cash inflows and cash outflows of the City of Armadale during the reporting period.

### **Budget Rate Setting Statement**

The Rate Setting Statement shows the required shortfall in revenue through activities. This shortfall is then accounted for via the raising of rates.



**City of Armadale**  
**Income Statement by Nature and Type**  
**For the year ended 30 June 2010**

	Notes	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Revenues from Ordinary Activities</b>				
Rates	8	27,338,900	27,997,129	31,043,000
Operating Grants, Subsidies and Contributions		6,261,900	4,877,809	3,975,500
Fees and Charges	11	9,482,100	9,685,116	10,224,700
Services Charges	10	0	0	0
Interest Earnings	2	2,814,500	2,860,634	2,050,370
Other Revenue		783,600	1,121,063	1,336,500
		<b>46,681,000</b>	<b>46,541,751</b>	<b>48,630,070</b>
<b>Expenses from Ordinary Activities</b>				
Employee Costs		(18,180,054)	(20,528,186)	(24,083,091)
Materials and Contracts		(14,370,290)	(11,220,469)	(13,163,539)
Utility Charges		(766,162)	(792,382)	(929,600)
Depreciation	2	(9,423,800)	(9,218,947)	(9,592,700)
Interest Expenses	2	(284,400)	(199,580)	(388,600)
Insurance		(603,431)	(657,388)	(771,229)
Other Expense		(3,582,263)	(1,652,222)	(1,938,341)
		<b>(47,210,400)</b>	<b>(44,269,175)</b>	<b>(50,867,100)</b>
		(529,400)	2,272,576	(2,237,030)
Non Operating Grants, Subsidies and Contributions		3,903,400	4,286,014	10,361,400
Profit on Asset Disposals	4	342,900	1,209,512	312,500
Loss on Asset Disposals	4	(31,400)	(103,994)	(14,400)
<b>Net Result</b>		<b>3,685,500</b>	<b>7,664,108</b>	<b>8,422,470</b>

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Income Statement by Program**  
**For the year ended 30 June 2010**

	Notes	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Revenues from Ordinary Activities</b>	1, 2, 8 to 13			
General Purpose Funding		32,577,800	34,095,401	35,288,670
Governance		1,069,600	1,125,082	1,346,000
Law, Order and Public Safety		417,700	589,379	553,700
Health		124,200	81,329	104,700
Education and Welfare		78,900	304,158	238,600
Community Amenities		7,884,200	6,241,077	6,864,800
Recreation and Culture		1,277,500	952,504	1,488,500
Transport		2,211,500	1,832,486	1,389,300
Economic Services		929,900	1,065,033	1,124,800
Other Property and Services		109,700	255,301	231,000
		<b>46,681,000</b>	<b>46,541,751</b>	<b>48,630,070</b>
<b>Expenses from Ordinary Activities Excluding Borrowing</b>	1, 2, and 14			
General Purpose Funding		(818,291)	(758,138)	(894,600)
Governance		(3,431,175)	(2,233,925)	(1,350,500)
Law, Order and Public Safety		(1,625,884)	(1,481,083)	(1,781,800)
Health		(843,191)	(850,510)	(1,002,600)
Education and Welfare		(2,405,296)	(2,069,771)	(2,878,200)
Community Amenities		(9,478,941)	(8,893,820)	(10,981,000)
Recreation and Culture		(14,571,370)	(14,015,235)	(16,154,300)
Transport		(11,902,591)	(11,788,718)	(13,292,900)
Economic Services		(1,517,761)	(1,569,567)	(1,892,200)
Other Property and Services		(331,500)	(408,828)	(250,400)
		<b>(46,926,000)</b>	<b>(44,069,594)</b>	<b>(50,478,500)</b>
<b>Borrowing Costs Expense</b>	2 and 5			
Governance		(98,600)	(92,025)	(122,000)
Community Amenities		(3,600)	(3,339)	(127,500)
Recreation and Culture		(62,900)	(56,667)	(54,200)
Transport		(119,300)	(47,549)	(84,900)
		<b>(284,400)</b>	<b>(199,580)</b>	<b>(388,600)</b>
<b>Non Operating Grants, Subsidies and Contributions</b>				
Community Amenities		0	0	121,600
Community Amenities		0	1,380,331	3,446,300
Recreation and Culture		152,000	827,333	99,200
Transport		3,751,400	2,078,350	6,694,300
		<b>3,903,400</b>	<b>4,286,014</b>	<b>10,361,400</b>
<b>Profit / (Loss) on Asset Disposal</b>	4			
Governance		12,600	3,344	(4,700)
Law, Order and Public Safety		3,300	1,207	(3,000)
Health		4,800	(6,458)	5,400
Education and Welfare		(10,900)	(19,100)	(100)
Community Amenities		13,200	987,534	29,800
Recreation and Culture		63,000	(8,628)	50,500
Transport		218,600	147,532	212,000
Economic Services		6,900	88	8,200
Other Property and Services		0	0	0
		<b>311,500</b>	<b>1,105,518</b>	<b>298,100</b>
<b>Net Result</b>		<b>3,685,500</b>	<b>7,664,108</b>	<b>8,422,470</b>

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Cash Flow Statement**  
**For the year ended 30 June 2010**

Notes	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Rates	27,338,900	27,997,129	31,043,000
Operating Grants, Subsidies and Contributions	7,786,493	4,877,809	3,975,500
Service Charges	0	0	0
Fees and Charges	9,482,100	10,156,417	12,468,212
Interest Earnings	2,814,500	2,860,634	2,050,370
Goods and Services Tax	1,200,000	2,600,486	3,000,000
Other Revenue	783,600	1,041,021	1,195,734
	<b>49,405,593</b>	<b>49,533,495</b>	<b>53,732,816</b>
<b>Payments</b>			
Employee Costs	(17,896,454)	(20,236,341)	(24,004,613)
Materials and Contracts	(12,595,831)	(11,164,866)	(12,672,608)
Utility Charges	(766,162)	(792,382)	(929,600)
Insurance	(603,431)	(657,388)	(771,229)
Interest Expense	(284,400)	(199,580)	(388,600)
Goods and Services Tax	(1,200,000)	(2,600,486)	(3,000,000)
Other Expense	(3,582,263)	(1,637,788)	(1,876,053)
	<b>(36,928,541)</b>	<b>(37,288,831)</b>	<b>(43,642,703)</b>
<b>Net Cash from Operating Activities</b>	<b>15</b>	<b>12,477,052</b>	<b>10,090,114</b>
<b>Cash Flows from Investing Activities</b>			
Payment for Property, Plant and Equipment	3	(9,898,900)	(4,611,221)
Payment for Infrastructure	3	(18,388,800)	(17,235,485)
Non Operating Grants, Subsidies and Contributions		3,903,400	4,286,014
Proceeds from Sale of Assets	4	6,568,500	1,864,386
		<b>(17,815,800)</b>	<b>(15,696,306)</b>
<b>Net Cash from Investing Activities</b>		<b>(17,815,800)</b>	<b>(15,696,306)</b>
<b>Cash Flows from Financing Activities</b>			
Repayment of Debentures	5	(229,700)	(234,098)
Proceeds from Self Supporting Loans		0	0
Proceeds from New Debentures	5	2,989,200	1,189,200
		<b>2,759,500</b>	<b>955,102</b>
<b>Net Cash from Financing Activities</b>		<b>2,759,500</b>	<b>955,102</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(2,579,248)</b>	<b>(2,496,539)</b>
<b>Cash at Beginning of Year</b>		<b>31,930,595</b>	<b>36,331,783</b>
<b>Cash, and Cash Equivalents, at End of Year</b>	<b>15</b>	<b>29,351,347</b>	<b>33,835,244</b>

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Rate Setting Statement**  
**For the year ended 30 June 2010**

	Notes	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Revenue</b>	1 and 2			
General Purpose Funding		5,238,900	6,098,272	4,245,670
Governance		1,082,200	1,128,426	1,346,000
Law, Order and Public Safety		421,000	590,586	553,700
Health		129,000	81,329	110,100
Education and Welfare		82,100	304,158	361,300
Community Amenities		7,897,400	8,608,942	10,340,900
Recreation and Culture		1,507,100	1,809,364	1,641,800
Transport		6,184,200	4,098,649	8,297,500
Economic Services		936,800	1,065,121	1,133,000
Other Property and Services		109,700	255,301	231,000
		<b>23,588,400</b>	<b>24,040,147</b>	<b>28,260,970</b>
<b>Expense</b>	1 and 2			
General Purpose Funding		(818,291)	(758,138)	(894,600)
Governance		(3,529,775)	(2,325,950)	(1,477,200)
Law, Order and Public Safety		(1,625,884)	(1,481,083)	(1,784,800)
Health		(843,191)	(856,967)	(1,002,600)
Education and Welfare		(2,419,396)	(2,088,871)	(2,879,400)
Community Amenities		(9,482,541)	(8,897,160)	(11,108,500)
Recreation and Culture		(14,648,870)	(14,110,057)	(16,212,100)
Transport		(12,024,591)	(11,876,548)	(13,379,700)
Economic Services		(1,517,761)	(1,569,567)	(1,892,200)
Other Property and Services		(331,500)	(408,828)	(250,400)
		<b>(47,241,800)</b>	<b>(44,373,168)</b>	<b>(50,881,500)</b>
<b>Adjustments for Cash Budget Requirements</b>				
<b>Non-Cash Expense and Revenue</b>				
(Profit) / Loss on Asset Disposals	4	(311,500)	(1,105,518)	(298,100)
Depreciation on Assets	2	9,423,800	9,218,947	9,592,700
<b>Capital Expense and Revenue</b>				
Purchase Land and Buildings	3	(6,185,100)	(2,266,753)	(13,427,500)
Purchase Plant and Machinery	3	(2,859,800)	(1,866,692)	(4,396,400)
Purchase Furniture and Equipment	3	(854,000)	(136,211)	(774,800)
Purchase Infrastructure - Roads	3	(14,671,300)	(11,339,815)	(12,623,900)
Purchase Infrastructure - Drainage	3	(678,800)	(3,503,767)	(399,400)
Purchase Infrastructure - Pathways	3	(626,700)	(518,046)	(666,200)
Purchase Infrastructure - Parks and Reserves	3	(2,412,000)	(1,873,858)	(4,656,800)
Proceeds from Disposal of Assets	4	6,568,500	1,864,386	5,370,000
Repayment of Debentures	5	(229,700)	(234,098)	(273,000)
Proceeds from New Debentures	5	2,989,200	1,189,200	7,712,800
Transfers to Reserve	6	(5,612,400)	(6,393,400)	(5,751,100)
Transfers from Reserve	6	1,860,700	4,555,078	3,440,700
<b>Add Estimated Surplus / (Deficit) 1 July</b>	7	9,913,600	13,474,968	8,728,530
<b>Less Estimated Surplus / (Deficit) 30 June</b>	7	0	8,728,530	0
<b>Amount Required from Rates</b>	8	<b>(27,338,900)</b>	<b>(27,997,129)</b>	<b>(31,043,000)</b>

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

The Local Government (Financial Management) Regulations 1996 and Australian Accounting Standards detail the additional information that must be included in the Annual Budget. This includes general notation to support the Annual Budget as well as the estimated expense and revenue schedules.

The notes to, and forming part of, the Annual Budget are as follows:

Page	Note	
28	1	Significant Accounting Policies
33	2	Operating Revenues and Expenses
35	3	Acquisition of Assets
36	4	Disposal of Assets
39	5	Information on Borrowings
40	6	Reserves
47	7	Net Current Assets
48	8	Rating Information
49	9	Specified Area Rates
61	10	Service Charges
62	11	Fees and Charges Revenue
62	12	Rate Payment Discounts, Waivers and Concessions
62	13	Interest Charges and Instalments
63	14	Councillors' Fees and Allowances
64	15	Notes to the Cash Flow Statement
65	16	Trust Funds
65	17	Major Land Transactions
65	18	Trading Undertakings and Major Trading Undertakings

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**1 Significant Accounting Policies**

The significant accounting policies that have been adopted in the preparation of the Annual Budget are:

**a Basis of Accounting**

The Annual Budget has been prepared in accordance with applicable Australian Accounting Standards (as they apply to local government and not-for-profit entities), other mandatory professional reporting requirements, the Local Government Act 1995 and accompanying Regulations. The Budget has also been prepared on the accrual basis under the convention of historical cost accounting.

**b The Local Government Reporting Entity**

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this Budget.

In the process of reporting on the City of Armadale as a single entity, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this Budget document.

**c 2008-2009 Actual Balances**

Balances shown in this Budget as 2008-2009 Actual are as forecast at the time of budget preparation and are subject to final audit adjustments.

**d Rounding Off Figures**

All figures shown in this Budget, other than a rate in the dollar, are rounded to the nearest dollar. Rounding errors may occur on calculations.

**e Rates, Grants, Donations and Other Contributions**

Rates, grants, donations and other contributions are recognised as revenues when the City obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

**f Goods and Services Tax**

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

**g Superannuation**

The City of Armadale contributes to defined contribution schemes.

**h Cash and Cash Equivalents**

Cash and cash equivalents comprise cash at bank and in hand and short-term deposits with an original maturity of 3 months or less that are readily convertible to known amounts of cash and that are subject to an insignificant risk of changes in value.

For the purposes of the Cash Flow Statement, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts are included as short-term borrowings in current liabilities.

**i Trade and Other Receivables**

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less an allowance for any uncollectible amounts.

Collectibility of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 1 Significant Accounting Policies (continued)

### j Inventories

#### General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

#### Land Held for Resale

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses. Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale. Land held for resale is classified as current except where it is held as non-current based on the City's intentions to release for sale.

### k Fixed Assets

#### Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets, constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

#### Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

#### Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 Land Under Roads, and the fact Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on, or after, 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16 prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local Government (Financial Management) Regulation 4 provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on, or after, 1 July 2008 is not included as an asset of the Council.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**1 Significant Accounting Policies (continued)**

**I Depreciation of Non-Current Assets**

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.

Depreciation is calculated using the straight-line method, using rates that are reviewed each reporting period. Major depreciation periods are:

Buildings	50 years
Electronic equipment	5 years
Furniture and equipment	15 years
Plant and machinery	3 to 20 years
Sealed roads and streets	
Clearing and earthworks	Not depreciated
Construction and road base	50 years
Original surface and major resurfacing	50 years
Gravel roads	
Clearing and earthworks	Not depreciated
Construction and road base	50 years
Gravel sheet	12 years
Drainage	50 years
Pathways	20 years
Parks and reserves	20 years

**m Investments and Other Financial Assets**

*Classification*

The City classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

*i Financial assets at fair value through profit and loss*

Financial assets at fair value through profit and loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

*ii Loans and receivables*

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date, which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the balance sheet.

*iii Held-to-maturity investments*

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the City's management has the positive intention and ability to hold to maturity. If the City were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

*iv Available-for-sale financial assets*

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 1 Significant Accounting Policies (continued)

### *Recognition and derecognition*

Regular purchases and sales of financial assets are recognised on trade-date - the date on which the City commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership. When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

### *Subsequent measurement*

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method. Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the income statement as part of revenue from continuing operations when Council's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

### *Impairment*

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss - measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss - is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

## **n Estimation of Fair Value**

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entry-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments. The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair values of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

## **o Impairment**

In accordance with Australian Accounting Standards, the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 "Impairment of Assets" and appropriate adjustments made. An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the income statement. For non-cash generating assets such as roads, drains, public buildings and the like, value in use is represented by the depreciated replacement cost of the asset.

At the time of adopting this budget, it is not possible to estimate the amount of impairment losses (if any) as at 30 June 2010. In any event, an impairment is a non-cash transaction and, consequently, has no impact on this budget document.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**1 Significant Accounting Policies (continued)**

**p Trade and Other Payables**

Trade payables and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise when the City becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

**q Employee Benefits**

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

*Wages, Salaries and Leave (Short-term benefits)*

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months, represents the amount that the City has a present obligation to pay resulting from employees' services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

*Long Service Leave (Long-term Benefits)*

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match as closely as possible the estimated future cash outflows. Where the City does not have an unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

**r Provisions**

Provisions are recognised when:

- i The City has a present legal or constructive obligation as a result of past events,
- ii It is more likely than not that an outflow of resources will be required to settle the obligation; and
- iii The amount has been reliably estimated.

Provisions are not recognised for future operating losses. Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow, with respect to any one item included in the same class of obligations, may be small.

**s Interest-Bearing Loans and Borrowings**

All loans and borrowings are initially recognised as the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

Borrowings are classified as current liabilities unless the City has an unconditional right to defer any payment or settlement of the liability for at least 12 months after the balance sheet date. Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

**t Current and Non-Current Classification**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle.

In the case of liabilities, where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if it is not expected to be settled in the next 12 months. Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for resale where it is held as non-current based on Council's intentions to release for sale.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>2 Operating Revenues and Expenses</b>			
<b>a Result from Ordinary Activities includes:</b>			
<b>i Charging as Expenses</b>			
<u>Depreciation - By Program</u>			
Governance	126,600	123,848	128,869
Law, Order and Public Safety	21,500	21,033	21,885
Health	2,100	2,054	2,138
Education and Welfare	35,200	34,435	35,831
Community Amenities	34,500	33,750	35,118
Recreation and Culture	3,980,000	3,893,483	4,051,332
Transport	3,861,600	3,777,657	3,930,810
Economic Services	6,400	6,261	6,515
Other Property and Services	1,355,900	1,326,426	1,380,201
	<b>9,423,800</b>	<b>9,218,947</b>	<b>9,592,700</b>
<u>Depreciation - By Class</u>			
Land and Buildings	569,557	557,176	602,155
Plant and Machinery	1,355,900	1,326,426	1,489,600
Furniture and Equipment	16,233	15,880	23,299
Infrastructure - Roads	3,083,103	3,016,083	2,927,003
Infrastructure - Drainage	566,787	554,466	580,922
Infrastructure - Pathways	359,310	351,499	391,712
Infrastructure - Parks and Reserves	3,472,910	3,397,416	3,578,009
	<b>9,423,800</b>	<b>9,218,947</b>	<b>9,592,700</b>
<u>Borrowing Costs (Interest)</u>			
Loan Debentures	<b>284,400</b>	<b>199,580</b>	<b>388,600</b>
<b>ii Crediting as Revenues</b>			
<u>Interest Earnings</u>			
Investments - Municipal Funds	1,028,200	1,637,481	899,970
Investments - Reserve Funds	1,623,300	990,032	919,600
Other Interest Revenue	163,000	233,121	230,800
	<b>2,814,500</b>	<b>2,860,634</b>	<b>2,050,370</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**2 Operating Revenues and Expenses (continued)**

**b Statement of Objective**

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision statement, and for each of its broad activities / programs.

*Our Vision*

Our vision is for the City of Armadale to be:

- Strong in opportunity
- Clean, green and prosperous
- A strategic regional centre
- A place combining city living with a beautiful bushland setting
- A place where a change is welcomed, and
- A great place to raise children and grow old with dignity

Our community will be recognised for:

- A tradition of innovation, readily embracing new people and new ideas
- A strong sense of hospitality and tolerance, and
- Pride in their City

Council operations, as disclosed in this Budget, encompass the following service activities / programs:

*General Purpose Funding*

This program includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments.

*Governance*

This program includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, forward financial plans, annual financial reports, audit fees and the annual report.

*Law, Order and Public Safety*

This program includes the administration and operation of volunteer fire services and the state emergency services, together with animal control and community safety.

*Health*

This program includes services such as immunisation, health inspections, pest control, noise control and health clinics.

*Education and Welfare*

This program includes pre-schools, senior citizens' centres, disability services and other community development activities such as seniors, youth, volunteers and indigenous support.

*Community Amenities*

This program includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

*Recreation and Culture*

This program includes the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens, and playgrounds.

*Transport*

This program includes the maintenance and construction of roads, drains, footpaths, cycleways, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

*Economic Services*

This program covers building control, private swimming pool inspections, tourism and economic development.

*Other Property and Services*

This program includes public works overheads and the purchase and maintenance of engineering plant and equipment.



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

		2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>3 Acquisition of Assets</b>				
The following assets are / were acquired / budgeted to be acquired during the year:				
<i>By Class</i>				
Land and Buildings		6,185,100	2,608,318	13,427,500
Plant and Machinery		2,859,800	1,866,692	4,396,400
Furniture and Equipment		854,000	136,211	774,800
Infrastructure - Roads		14,671,300	11,339,815	12,623,900
Infrastructure - Drainage		678,800	3,503,767	399,400
Infrastructure - Pathways		626,700	518,046	666,200
Infrastructure - Parks and Reserves		2,412,000	1,873,858	4,656,800
		<b>28,287,700</b>	<b>21,846,706</b>	<b>36,945,000</b>
<i>By Program</i>				
<u>Governance</u>				
Land and Buildings		1,951,300	265,852	332,700
Plant and Machinery		160,500	153,164	180,000
Furniture and Equipment		52,100	38,032	37,900
<u>Law, Order and Public Safety</u>				
Land and Buildings		14,500	2,691	5,600
Plant and Machinery		121,000	124,680	136,500
Furniture and Equipment		0	0	12,400
<u>Health</u>				
Land and Buildings		11,800	0	0
Plant and Machinery		54,200	50,104	53,000
Furniture and Equipment		1,200	961	1,200
<u>Education and Welfare</u>				
Land and Buildings		2,045,400	13,420	0
Plant and Machinery		129,300	124,032	93,000
Furniture and Equipment		0	0	0
<u>Community Amenities</u>				
Land and Buildings		40,800	439,730	484,400
Plant and Machinery		814,800	474,791	1,942,800
Furniture and Equipment		20,700	0	20,700
<u>Recreation and Culture</u>				
Land and Buildings		2,112,900	1,784,172	12,007,200
Plant and Machinery		661,800	561,058	547,400
Furniture and Equipment		98,500	96,266	19,900
Infrastructure - Parks and Reserves		2,412,000	1,873,858	4,656,800
<u>Transport</u>				
Land and Buildings		2,800	13,038	27,400
Plant and Machinery		860,900	333,003	1,360,700
Furniture and Equipment		681,500	0	681,500
Infrastructure - Roads		14,671,300	11,339,815	12,623,900
Infrastructure - Drainage		678,800	3,503,767	399,400
Infrastructure - Pathways		626,700	518,046	666,200
<u>Economic Services</u>				
Land and Buildings		5,600	9,213	18,700
Plant and Machinery		25,000	20,304	83,000
Furniture and Equipment		0	952	1,200
<u>Other Property and Services</u>				
Land and Buildings		0	80,201	551,500
Plant and Machinery		32,300	25,556	0
		<b>28,287,700</b>	<b>21,846,706</b>	<b>36,945,000</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2009-2010 Budget \$ Book Value	2009-2010 Budget \$ Proceeds	2009-2010 Budget \$ Profit (Loss)
<b>4 Disposal of Assets</b>			
The following assets are budgeted to be disposed of during the year:			
<u>By Class</u>			
<u>Land and Buildings</u>			
Public Open Space Land	1,419,000	1,419,000	0
Freehold Land	2,662,000	2,662,000	0
<u>Plant and Machinery</u>			
4 x 4 Utility - 85294	16,841	16,000	(841)
4 x 4 Utility - 85296	16,841	16,000	(841)
4 x 4 Utility - 85297	16,841	16,000	(841)
Aerator - 85330	0	1,000	1,000
Backhoe - 85275	14,538	52,200	37,662
Executive Vehicle - 85250	33,475	32,000	(1,475)
Executive Vehicle - 85251	27,979	25,000	(2,979)
Executive Vehicle - 85255	27,327	27,000	(327)
Executive Vehicle - 85261	23,321	27,000	3,679
Executive Vehicle - 85265	28,191	27,000	(1,191)
Minor Plant - Civil Works - 85995	0	3,000	3,000
Minor Plant - Parks - 85996	0	5,300	5,300
Minor Plant - Property - 85999	0	1,000	1,000
Minor Plant - Support Services - 85997	0	2,000	2,000
Minor Plant - Waste - 85998	0	1,000	1,000
Outfront Mower - 85316	10,628	7,000	(3,628)
Park Mower - 85351	0	3,000	3,000
Park Mower - 85420	0	3,000	3,000
Roadsweeper - 85344	38,883	55,000	16,117
Sedan - 85253	20,213	20,000	(213)
Sedan - 85257	20,423	20,000	(423)
Sedan - 85258	10,475	12,000	1,525
Sedan - 85262	17,542	22,000	4,458
Sedan - 85263	10,432	14,000	3,568
Sedan - 85284	20,112	26,000	5,888
Sedan - 85291	18,908	18,000	(908)
Sedan - 85299	20,355	22,000	1,645
Sedan - 85304	7,374	14,000	6,626
Sedan - 85306	14,495	18,000	3,505
Sedan - 85307	11,817	16,000	4,183
Sedan - 85398	11,103	12,000	897
Truck - 85355	45,908	50,000	4,092
Truck - 85357	51,789	52,200	411
Truck - 85362	5,418	15,000	9,582
Truck - 85363	9,744	30,000	20,256
Truck - 85364	17,286	28,000	10,714
Truck - 85365	18,412	28,000	9,588
Truck - 85366	18,392	28,000	9,608
Truck - 85369	17	52,200	52,183
Truck - 85372	22,053	26,100	4,047
Utility - 85256	18,904	20,000	1,096
Utility - 85269	12,809	16,000	3,191
Utility - 85280	15,037	16,000	963
Utility - 85281	12,699	16,000	3,301
Utility - 85282	12,238	16,000	3,762
Utility - 85283	16,663	16,000	(663)

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

<b>4 Disposal of Assets (continued)</b>	<b>2009-2010 Budget \$ Book Value</b>	<b>2009-2010 Actual \$ Proceeds</b>	<b>2009-2010 Budget \$ Profit (Loss)</b>
Utility - 85286	12,580	16,000	3,420
Utility - 85287	18,765	22,000	3,235
Utility - 85288	16,386	20,000	3,614
Utility - 85300	13,872	16,000	2,128
Utility - 85302	6,598	12,000	5,402
Utility - 85305	14,407	20,000	5,593
Utility - 85308	10,091	16,000	5,909
Utility - 85312	15,861	16,000	139
Utility - 85325	17,158	20,000	2,842
Utility - 85332	13,024	20,000	6,976
Utility - 85333	12,344	16,000	3,656
Utility - 85385	13,588	19,000	5,412
Utility - 85421	12,580	16,000	3,420
Van - 85388	16,656	30,000	13,344
Wagon - 85264	12,607	17,000	4,393
Wheel Loader - 85359	68,900	70,000	1,100
<b>Total</b>	<b>5,071,900</b>	<b>5,370,000</b>	<b>298,100</b>
<b><u>By Program</u></b>			
<b><u>Governance</u></b>			
Public Open Space Land	1,419,000	1,419,000	0
Freehold Land	2,662,000	2,662,000	0
Executive Vehicle - 85250	33,475	32,000	(1,475)
Executive Vehicle - 85251	27,979	25,000	(2,979)
Sedan - 85253	20,213	20,000	(213)
Sedan - 85398	11,103	12,000	897
	4,173,770	4,170,000	(3,770)
<b><u>Law, Order and Public Safety</u></b>			
4 x 4 Utility - 85294	16,841	16,000	(841)
4 x 4 Utility - 85296	16,841	16,000	(841)
4 x 4 Utility - 85297	16,841	16,000	(841)
Sedan - 85257	20,423	20,000	(423)
	70,946	68,000	(2,946)
<b><u>Health</u></b>			
Utility - 85302	6,598	12,000	5,402
	6,598	12,000	5,402
<b><u>Education and Welfare</u></b>			
Executive Vehicle - 85255	27,327	27,000	(327)
Sedan - 85291	18,908	18,000	(908)
	46,235	45,000	(1,235)
<b><u>Community Amenities</u></b>			
Executive Vehicle - 85261	23,321	27,000	3,679
Minor Plant - Waste - 85998	0	1,000	1,000
Sedan - 85262	17,542	22,000	4,458
Sedan - 85304	7,374	14,000	6,626
Truck - 85355	45,908	50,000	4,092
Truck - 85357	51,789	52,200	411
Utility - 85305	14,407	20,000	5,593
Wheel Loader - 85359	68,900	70,000	1,100
	229,241	256,200	26,959

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

		2009-2010 Budget \$	2009-2010 Actual \$	2009-2010 Budget \$
<b>4 Disposal of Assets (continued)</b>		<b>Book Value</b>	<b>Proceeds</b>	<b>Profit (Loss)</b>
<i>By Program</i>	<i>Recreation and Culture</i>			
	Aerator - 85330	0	1,000	1,000
	Minor Plant - Parks - 85996	0	5,300	5,300
	Minor Plant - Property - 85999	0	1,000	1,000
	Outfront Mower - 85316	10,628	7,000	(3,628)
	Park Mower - 85351	0	3,000	3,000
	Park Mower - 85420	0	3,000	3,000
	Sedan - 85258	10,475	12,000	1,525
	Truck - 85372	22,053	26,100	4,047
	Utility - 85256	18,904	20,000	1,096
	Utility - 85280	15,037	16,000	963
	Utility - 85281	12,699	16,000	3,301
	Utility - 85286	12,580	16,000	3,420
	Utility - 85325	17,158	20,000	2,842
	Utility - 85332	13,024	20,000	6,976
	Utility - 85333	12,344	16,000	3,656
	Utility - 85385	13,588	19,000	5,412
	Utility - 85421	12,580	16,000	3,420
	Van - 85388	16,656	30,000	13,344
		<b>187,726</b>	<b>247,400</b>	<b>59,674</b>
	<i>Transport</i>			
	Backhoe - 85275	14,538	52,200	37,662
	Executive Vehicle - 85265	28,191	27,000	(1,191)
	Minor Plant - Civil Works - 85995	0	3,000	3,000
	Minor Plant - Support Services - 85997	0	2,000	2,000
	Roadsweeper - 85344	38,883	55,000	16,117
	Sedan - 85284	20,112	26,000	5,888
	Sedan - 85306	14,495	18,000	3,505
	Sedan - 85307	11,817	16,000	4,183
	Truck - 85362	5,418	15,000	9,582
	Truck - 85363	9,744	30,000	20,256
	Truck - 85364	17,286	28,000	10,714
	Truck - 85365	18,412	28,000	9,588
	Truck - 85366	18,392	28,000	9,608
	Truck - 85369	17	52,200	52,183
	Utility - 85269	12,809	16,000	3,191
	Utility - 85282	12,238	16,000	3,762
	Utility - 85283	16,663	16,000	(663)
	Utility - 85287	18,765	22,000	3,235
	Utility - 85288	16,386	20,000	3,614
	Utility - 85308	10,091	16,000	5,909
	Utility - 85312	15,861	16,000	139
		<b>300,118</b>	<b>502,400</b>	<b>202,282</b>
	<i>Economic Services</i>			
	Sedan - 85263	10,432	14,000	3,568
	Sedan - 85299	20,355	22,000	1,645
	Utility - 85300	13,872	16,000	2,128
	Wagon - 85264	12,607	17,000	4,393
		<b>57,266</b>	<b>69,000</b>	<b>11,734</b>
<b>Total</b>		<b>5,071,900</b>	<b>5,370,000</b>	<b>298,100</b>
<b>Summary</b>				
	Profit on Asset Disposal			312,430
	Loss on Asset Disposal			(14,330)
				<b>298,100</b>

*City of Armadale*  
*Notes to, and forming part of, the Annual Budget*  
*For the year ended 30 June 2010*

	Principal 1 July \$	New Loans \$	Principal Repayments \$	Principal 30 June \$	Interest Expense \$
<b>5 Information on Borrowings</b>					
<b>a Debenture Repayments (2008-2009 Actual)</b>					
<u>Governance</u>					
285 Temporary Administration Centre	367,081	0	43,970	323,111	20,229
288 Loan Borrowings 2007	483,451	0	40,295	443,156	32,762
292 Loan Borrowings 2008	539,235	0	20,769	518,466	38,934
296 Loan Borrowings 2009	0	539,200	0	539,200	100
<u>Recreation and Culture</u>					
281 Golf Course Plan	69,598	0	26,662	42,936	3,339
284 Rushton Park Redevelopment	270,651	0	27,036	243,615	16,407
286 Kelmscott Library Relocation	75,687	0	9,066	66,621	4,171
291 Aquatic Works 2008	500,000	0	11,684	488,316	36,089
<u>Transport</u>					
287 Civil Works 2006	278,379	0	23,203	255,177	18,865
289 Civil Works 2007	193,380	0	16,118	177,262	13,105
290 ARA Projects 2008	215,694	0	15,295	200,399	15,468
293 Abbey Road Project 2008	0	650,000	0	650,000	111
	<b>2,993,156</b>	<b>1,189,200</b>	<b>234,098</b>	<b>3,948,258</b>	<b>199,580</b>

**b Debenture Repayments (2009-2010 Budget)**

<u>Governance</u>					
285 Temporary Administration Centre	323,111	0	46,700	276,411	18,100
288 Loan Borrowings 2007	443,156	0	43,100	400,056	30,100
292 Loan Borrowings 2008	518,466	0	22,500	495,966	37,500
295 Old Library Conversion 2009	0	700,000	0	700,000	0
296 Loan Borrowings 2009	539,200	0	21,800	517,400	36,300
298 Loan Borrowings 2010	0	550,000	0	550,000	0
<u>Community Amenities</u>					
297 Abbey Road Project Land 2010	0	4,552,800	0	4,552,800	125,200
<u>Recreation and Culture</u>					
281 Golf Course Plan	42,936	0	28,400	14,536	2,300
284 Rushton Park Redevelopment	243,615	0	28,900	214,715	14,900
286 Kelmscott Library Relocation	66,621	0	9,800	56,821	3,900
291 Aquatic Works 2008	488,316	0	12,700	475,616	35,400
294 Armadale Library Relocation 2009	0	1,100,000	0	1,100,000	0
299 Aquatic Centre Upgrade 2010	0	350,000	0	350,000	0
300 Frye Park Redevelopment 2010	0	0	0	0	0
<u>Transport</u>					
287 Civil Works 2006	255,177	0	25,000	230,177	17,400
289 Civil Works 2007	177,262	0	17,500	159,762	12,200
290 ARA Projects 2008	200,399	0	16,600	183,799	14,500
293 Abbey Road Project Roads 2008	650,000	0	0	650,000	40,800
	<b>3,948,258</b>	<b>7,252,800</b>	<b>273,000</b>	<b>10,928,058</b>	<b>388,600</b>

All loan repayments will be financed by general-purpose revenue other than self supporting loans (denoted with an \*).

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**5 Information on Borrowings (continued)**

<b>c New Debentures</b>	<b>Budget Borrowing Amount</b>	<b>Term (Years)</b>	<b>Total Interest and Fees</b>	<b>Interest Rate</b>	<b>Budget Amount Used</b>	<b>Balance Remaining Unspent</b>
294 A'dale Library Relocate	1,100,000	10	449,300	7.0%	1,100,000	0
295 Old Library Conversion	700,000	10	286,500	7.0%	700,000	0
297 Abbey Road Land	4,552,800	5	1,001,600	7.0%	4,552,800	0
298 Loan Borrowings	550,000	10	225,400	7.0%	550,000	0
299 Aquatic Centre Upgrade	350,000	15	0	7.0%	350,000	0
300 Frye Park Redevelop	460,000	10	189,200	7.0%	460,000	0
	<b>7,712,800</b>		<b>2,152,000</b>		<b>7,712,800</b>	<b>0</b>

\* Interest only loan.

Other than Loans 293 and 297, the above loan debentures will have 2 repayments per annum and interest compounding semi-annually.

No specific funding institution has been pre-determined.

**d Unspent Debentures**

The City had no unspent debenture funds at 30 June 2009 and does not anticipate having any at 30 June 2010.

**e Overdraft**

The City has not budgeted to use an overdraft facility during the Financial Year however one has been established.

**6 Reserves**

In accordance with Council resolutions in relation to each Reserve account, the purposes for which funds are set aside are as follows:

Asset Renewal - Buildings

To be used to assist in funding capital works on buildings thereby extending the useful economic life of such assets.

Asset Renewal - SAR Estates

To be used to assist in the renewal of assets associated with New Estates covered by Specified Area F.

Asset Renewal - Parks

To be used to assist in funding capital works on parks thereby extending the useful economic life of such assets.

Building Plant and Equipment

To be used to assist in the maintenance and replacement of Plant and Equipment associated with Council's buildings.

Civic Precinct

To be used to assist in the redevelopment of the City's Civic Precinct.

Computer Systems Technologies

To be used to assist in funding the replacement of Council's core computer systems.

Crossover Contributions

To be used to fund the construction of Crossovers utilising contributions from property owners as a condition of approved building licences received in advance of the crossover being constructed.

Emergency Waste

To be used to assist with the costs associated with storm damage clean-up, collections and disposal.



*City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010*

**6 Reserves (continued)**Employee Provisions

To be used to cash-back the employees' leave entitlements liability.

Freehold Sales Capital Works

To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.

Future Community Facilities

To be used to assist in the construction of future Community Facilities.

Future Project Funding

To be used to fund future projects.

Future Recreation Facilities

To be used to assist in the construction of future recreation facilities.

Land Acquisition

To be used to assist to assist in future acquisitions of land.

Mobile Bin Program

To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.

North Forrestdale DCP 3

To be used to fund common infrastructure works as identified in the Development Contribution Plan #3 and to be funded by contributions received from developers.

Plant and Machinery

To be used to assist in the purchase and replacement of Plant and Machinery.

Portable Long Service Leave

To be used to assist in financing Council's Portable Long Service Leave liability.

Revolving Energy

To be used to assist in establishing energy efficient management techniques.

Strategic Asset Investments

To be used to fund the acquisition of strategic asset investments and to be funded from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.

Waste Management

To be used to assist in the management and future provisioning of Council's Waste Management Sites.

Workers Compensation

To be used to assist in covering Council's workers' compensation liability.

Works Contributions

To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>6 Reserves (continued)</b>			
The following Reserve accounts are supported by money held in financial institutions.			
<u>Asset Renewal - Buildings</u>			
Opening Balance	54,000	54,000	56,778
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	4,300	2,778	2,300
Transfer from Reserve	0	0	0
	<b>58,300</b>	<b>56,778</b>	<b>59,078</b>
<u>Asset Renewal - SAR Estates</u>			
Opening Balance	0	0	40,331
Transfer to Reserve - Municipal Funds	39,200	39,204	182,800
Transfer to Reserve - Interest Earnings	0	1,127	1,600
Transfer from Reserve	0	0	0
	<b>39,200</b>	<b>40,331</b>	<b>224,731</b>
<u>Asset Renewal - Parks</u>			
Opening Balance	54,000	54,000	56,778
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	4,300	2,778	2,300
Transfer from Reserve	0	0	0
	<b>58,300</b>	<b>56,778</b>	<b>59,078</b>
<u>Building Plant and Equipment</u>			
Opening Balance	112,697	112,697	118,495
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	8,900	5,798	4,700
Transfer from Reserve	0	0	0
	<b>121,597</b>	<b>118,495</b>	<b>123,195</b>
<u>Civic Precinct</u>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	500,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>500,000</b>
<u>Computer Systems Technologies</u>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	112,500
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>112,500</b>
<u>Crossover Contributions</u>			
Opening Balance	492,333	492,333	419,669
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	38,500	25,331	16,800
Transfer from Reserve	0	(97,995)	0
	<b>530,833</b>	<b>419,669</b>	<b>436,469</b>

*City of Armadale*  
*Notes to, and forming part of, the Annual Budget*  
*For the year ended 30 June 2010*

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>6 Reserves (continued)</b>			
<u>Emergency Waste</u>			
Opening Balance	233,532	233,532	168,142
Transfer to Reserve - Municipal Funds	62,500	62,496	0
Transfer to Reserve - Interest Earnings	18,300	10,688	6,700
Transfer from Reserve	(104,300)	(138,574)	0
	<b>210,032</b>	<b>168,142</b>	<b>174,842</b>
<u>Employee Provisions</u>			
Opening Balance	3,625,902	3,625,902	3,621,521
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	283,600	186,554	144,900
Transfer from Reserve	0	(190,935)	0
	<b>3,909,502</b>	<b>3,621,521</b>	<b>3,766,421</b>
<u>Freehold Sales Capital Works</u>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	327,600
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>327,600</b>
<u>Future Community Facilities</u>			
Opening Balance	229,756	229,756	605,988
Transfer to Reserve - Municipal Funds	0	361,936	0
Transfer to Reserve - Interest Earnings	17,900	14,296	24,200
Transfer from Reserve	0	0	0
	<b>247,656</b>	<b>605,988</b>	<b>630,188</b>
<u>Future Project Funding</u>			
Opening Balance	975,000	975,000	2,573,279
Transfer to Reserve - Municipal Funds	686,200	1,543,387	441,000
Transfer to Reserve - Interest Earnings	76,200	54,892	102,900
Transfer from Reserve	0	0	(216,400)
	<b>1,737,400</b>	<b>2,573,279</b>	<b>2,900,779</b>
<u>Future Recreation Facilities</u>			
Opening Balance	157,081	157,081	165,163
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	12,300	8,082	6,600
Transfer from Reserve	0	0	0
	<b>169,381</b>	<b>165,163</b>	<b>171,763</b>
<u>Land Acquisition</u>			
Opening Balance	296,051	296,050	350,075
Transfer to Reserve - Municipal Funds	0	38,190	0
Transfer to Reserve - Interest Earnings	23,200	15,835	14,000
Transfer from Reserve	0	0	0
	<b>319,251</b>	<b>350,075</b>	<b>364,075</b>
<u>Mobile Bin Program</u>			
Opening Balance	1,114,398	1,114,398	1,498,971
Transfer to Reserve - Municipal Funds	318,100	318,096	0
Transfer to Reserve - Interest Earnings	87,200	66,477	60,000
Transfer from Reserve	0	0	0
	<b>1,519,698</b>	<b>1,498,971</b>	<b>1,558,971</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>6 Reserves (continued)</b>			
<u>North Forrestdale DCP 3</u>			
Opening Balance	7,350,075	7,350,075	4,864,322
Transfer to Reserve - Municipal Funds	0	161,316	0
Transfer to Reserve - Interest Earnings	575,000	234,736	194,600
Transfer from Reserve	0	(2,881,805)	0
	<b>7,925,075</b>	<b>4,864,322</b>	<b>5,058,922</b>
<u>Plant and Machinery</u>			
Opening Balance	2,107,919	2,107,919	2,454,701
Transfer to Reserve - Municipal Funds	1,501,900	1,390,532	1,439,200
Transfer to Reserve - Interest Earnings	164,900	99,019	98,200
Transfer from Reserve	(1,756,400)	(1,142,769)	(2,270,800)
	<b>2,018,319</b>	<b>2,454,701</b>	<b>1,721,301</b>
<u>Portable Long Service Leave</u>			
Opening Balance	134,786	134,786	141,721
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	10,500	6,935	5,700
Transfer from Reserve	0	0	0
	<b>145,286</b>	<b>141,721</b>	<b>147,421</b>
<u>Revolving Energy</u>			
Opening Balance	0	0	0
Transfer to Reserve - Municipal Funds	0	0	100,000
Transfer to Reserve - Interest Earnings	0	0	0
Transfer from Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>100,000</b>
<u>Strategic Asset Investments</u>			
Opening Balance	0	0	990,959
Transfer to Reserve - Municipal Funds	964,000	963,997	1,728,400
Transfer to Reserve - Interest Earnings	0	26,962	39,600
Transfer from Reserve	0	0	0
	<b>964,000</b>	<b>990,959</b>	<b>2,758,959</b>
<u>Waste Management</u>			
Opening Balance	3,535,247	3,535,247	4,043,340
Transfer to Reserve - Municipal Funds	417,200	417,214	0
Transfer to Reserve - Interest Earnings	276,500	193,879	161,700
Transfer from Reserve	0	(103,000)	(953,500)
	<b>4,228,947</b>	<b>4,043,340</b>	<b>3,251,540</b>
<u>Workers Compensation</u>			
Opening Balance	277,841	277,841	400,826
Transfer to Reserve - Municipal Funds	0	107,000	0
Transfer to Reserve - Interest Earnings	21,700	15,985	16,000
Transfer from Reserve	0	0	0
	<b>299,541</b>	<b>400,826</b>	<b>416,826</b>

*City of Armadale*  
*Notes to, and forming part of, the Annual Budget*  
*For the year ended 30 June 2010*

<b>6 Reserves (continued)</b>	<b>2008-2009 Budget \$</b>	<b>2008-2009 Actual \$</b>	<b>2009-2010 Budget \$</b>
<u>Works Contributions</u>			
Opening Balance	0	403,190	421,070
Transfer to Reserve - Municipal Funds	0	0	0
Transfer to Reserve - Interest Earnings	0	17,880	16,800
Transfer from Reserve	0	0	0
	<b>0</b>	<b>421,070</b>	<b>437,870</b>
<b>Total</b>			
<b>Opening Balance</b>	<b>20,750,618</b>	<b>21,153,807</b>	<b>22,992,129</b>
Transfer to Reserve - Municipal Funds	3,989,100	5,403,368	4,831,500
Transfer to Reserve - Interest Earnings	1,623,300	990,032	919,600
Transfer from Reserve	(1,860,700)	(4,555,078)	(3,440,700)
	<b>24,502,318</b>	<b>22,992,129</b>	<b>25,302,529</b>
<b>Summary of Reserve Transfers</b>			
<u>Transfers to Reserve</u>			
Asset Renewal - Buildings	4,300	2,778	2,300
Asset Renewal - SAR Estates	39,200	40,331	184,400
Asset Renewal - Parks	4,300	2,778	2,300
Building Plant and Equipment	8,900	5,798	4,700
Civic Precinct	0	0	500,000
Computer Systems Technologies	0	0	112,500
Crossover Contributions	38,500	25,331	16,800
Emergency Waste	80,800	73,184	6,700
Employee Provisions	283,600	186,554	144,900
Freehold Sales Capital Works	0	0	327,600
Future Community Facilities	17,900	376,232	24,200
Future Project Funding	762,400	1,598,279	543,900
Future Recreation Facilities	12,300	8,082	6,600
Land Acquisition	23,200	54,025	14,000
Mobile Bin Program	405,300	384,573	60,000
North Forrestdale DCP 3	575,000	396,052	194,600
Plant and Machinery	1,666,800	1,489,551	1,537,400
Portable Long Service Leave	10,500	6,935	5,700
Revolving Energy	0	0	100,000
Strategic Asset Investments	964,000	990,959	1,768,000
Waste Management	693,700	611,093	161,700
Workers Compensation	21,700	122,985	16,000
Works Contributions	0	17,880	16,800
	<b>5,612,400</b>	<b>6,393,400</b>	<b>5,751,100</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>6 Reserves (continued)</b>			
<u>Transfers from Reserve</u>			
Asset Renewal - Buildings	0	0	0
Asset Renewal - SAR Estates	0	0	0
Asset Renewal - Parks	0	0	0
Building Plant and Equipment	0	0	0
Civic Precinct	0	0	0
Computer Systems Technologies	0	0	0
Crossover Contributions	0	(97,995)	0
Emergency Waste	(104,300)	(138,574)	0
Employee Provisions	0	(190,935)	0
Freehold Sales Capital Works	0	0	0
Future Community Facilities	0	0	0
Future Project Funding	0	0	(216,400)
Future Recreation Facilities	0	0	0
Land Acquisition	0	0	0
Mobile Bin Program	0	0	0
North Forrestdale DCP 3	0	(2,881,805)	0
Plant and Machinery	(1,756,400)	(1,142,769)	(2,270,800)
Portable Long Service Leave	0	0	0
Revolving Energy	0	0	0
Strategic Asset Investments	0	0	0
Waste Management	0	(103,000)	(953,500)
Workers Compensation	0	0	0
Works Contributions	0	0	0
	<b>(1,860,700)</b>	<b>(4,555,078)</b>	<b>(3,440,700)</b>

**Asset Revaluation Reserve**

The City may, at times, revalue assets. Asset revaluations are non-cash transactions and, as such, do not affect this Budget.



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	<b>2008-2009 Budget \$</b>	<b>2008-2009 Actual \$</b>	<b>2009-2010 Budget \$</b>
<b>7 Net Current Assets</b>			
<b>Composition of Estimated Net Current Asset Position</b>			
<u>Current Assets</u>			
Cash - Unrestricted	4,849,029	10,843,115	4,849,029
Cash - Restricted	0	0	0
Cash - Reserves	24,502,318	22,992,130	25,302,529
Receivables and Accruals	1,211,293	2,606,547	363,034
Inventories	100,000	79,494	100,000
	<b>30,662,640</b>	<b>36,521,286</b>	<b>30,614,592</b>
<u>Less Current Liabilities</u>			
Creditors and Accruals	(6,160,322)	(4,800,626)	(5,312,063)
Sundry Deposits and Bonds	0	0	0
Interest Bearing Liabilities	(949,029)	(271,234)	(498,235)
Provisions	(3,600,000)	(3,621,521)	(3,700,000)
	<b>(10,709,351)</b>	<b>(8,693,381)</b>	<b>(9,510,298)</b>
<u>Net Current Asset Position</u>	<b>19,953,289</b>	<b>27,827,905</b>	<b>21,104,295</b>
<u>Add</u>			
Sundry Deposits and Bonds	0	0	0
Interest Bearing Liabilities	949,029	271,234	498,235
Provisions	3,600,000	3,621,521	3,700,000
<u>Less</u>			
Cash - Restricted	0	0	0
Cash - Reserves	(24,502,318)	(22,992,130)	(25,302,529)
<u>Estimated Surplus / (Deficit) Carried Forward</u>	<b>0</b>	<b>8,728,530</b>	<b>0</b>

*The estimated surplus / (deficit) carried forward in the 2008-2009 actual column represents the position at 1 July 2009.*

*The estimated surplus / (deficit) carried forward in the 2009-2010 budget column represents the position at 30 June 2010.*

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 8 Rating Information

### Rating - An Overview

The rating system is the means by which the City is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively. Throughout Australia, rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

### Dual Rating

The two types of property valuation systems available for the purposes of rating are Unimproved Valuations (UVs) and Gross Rental Valuations (GRVs). Both types of property valuations are supplied to the City by Landgate (formerly the Valuer General's Office) in Perth. It is generally accepted that the most equitable distribution of rates is achieved when Gross Rental Valuations are applied in non-rural areas and Unimproved Valuations are applied in rural areas. Dual rating was first introduced by the City in the 1985-1986 Financial Year.

### Minimum Payments

In accordance with Section 6.35 of the Local Government Act 1995, a local government may impose on any rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land. The City applies minimum payments to each of the GRV and UV areas (\$783 and \$940 respectively) to ensure that all property owners contribute an equitable amount of rates towards the provision and maintenance of facilities and services provided by the City.

	Rate in \$ / Minimum	Property Numbers	Rateable Value \$	2009-2010 Rate Budget \$	2009-2010 Interim Budget \$	2009-2010 Total Budget \$
<b>General Rate</b>						
<u>Gross Rental Value</u>						
General Rate	9.9720	18,406	245,166,867	24,448,035	793,400	25,241,435
<u>Unimproved Value</u>						
General Rate	0.3230	160	204,545,000	660,720	0	660,720
<b>Sub-Total</b>		<b>18,566</b>	<b>449,711,867</b>	<b>25,108,755</b>	<b>793,400</b>	<b>25,902,155</b>
<b>Minimum Rates</b>						
<u>Gross Rental Value</u>						
General Minimum	\$783	6,055	41,663,848	4,741,065	0	4,741,065
<u>Unimproved Value</u>						
General Minimum	\$940	22	5,011,000	20,680	0	20,680
<b>Sub-Total</b>		<b>6,077</b>	<b>46,674,848</b>	<b>4,761,745</b>	<b>0</b>	<b>4,761,745</b>
<b>Specified Area Rates</b>						
<u>Refer Note 9</u>						
						379,100
<b>Discounts and Waivers</b>						
<u>Refer Note 12</u>						
						0
<b>Total</b>		<b>24,643</b>	<b>496,386,715</b>	<b>29,870,500</b>	<b>793,400</b>	<b>31,043,000</b>

The general rates detailed above have been determined by Council to meet the deficiency between budgeted expenditures and revenues (refer to Rates Setting Statement). In determining the rates, Council has taken into account any increase in rating over the level adopted in the previous year.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 9 Specified Area Rates

The 2009-2010 Budget provides for the imposition of 6 separate Specified Area Rates, the purpose of which is to enhance the amenity of selected Specified Areas by way of increased and improved service levels.

The values outstanding at the end of the previous financial year, representing an overspend, were considered immaterial and therefore no adjustments have been made in the 2009-2010 Financial Year to account for this overspend.

The Specified Area Rates are described and explained in more detail as follows -

### Townscape Amenity Service Specified Area A - Armadale Town Centre

#### Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

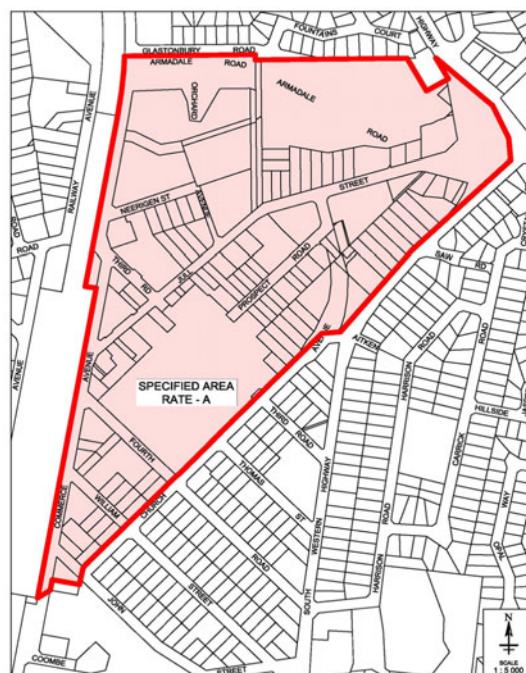
- Litter control including pick up and bin emptying
- Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- High pressure water cleaning as required
- Street garden maintenance to ensure a high level of presentation
- General maintenance of street furniture and facilities including seats, bins and signs
- Weed control spraying (herbicide) along footpaths, kerbs and gutters

#### Rate in the \$

The rate in the \$ to be applied is 0.495 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**9 Specified Area Rates (continued)**

**Townscape Amenity Service Specified Area A - Armadale Town Centre (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 90 affected properties within the specified area is \$19,204,685.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	91,800	100,064	95,000
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>91,800</b>	<b>100,064</b>	<b>95,000</b>
<b>Less</b>			
Estimated Service Costs	(91,800)	(100,157)	(95,000)
Transfer to Reserve	0	0	0
	<b>(91,800)</b>	<b>(100,157)</b>	<b>(95,000)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(93)</b>	<b>0</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 9 Specified Area Rates (continued)

### Townscape Amenity Service Specified Area B - Kelmscott Town Centre

#### Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of -

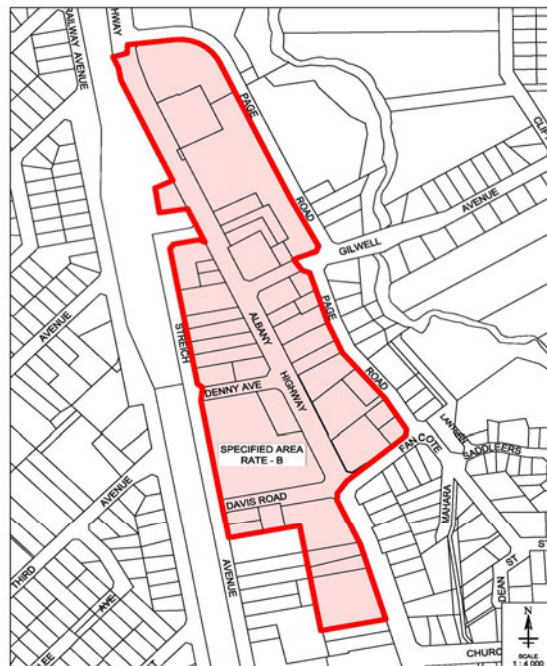
- Litter control including pick up and bin emptying
- Sweeping of kerbs, gutters, shop frontages and forecourt areas
- High pressure water cleaning as required
- Street garden maintenance to ensure a high level of presentation
- General maintenance of street furniture and facilities including seats, bins and signs
- Weed control spraying (herbicide) along footpaths, kerbs and gutters
- Sweeping of kerbs, gutters and footpaths

#### Rate in the \$

The rate in the \$ to be applied is 1.316 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



*City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010*

**9 Specified Area Rates (continued)**

**Townscape Amenity Service Specified Area B - Kelmscott Town Centre (Continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 61 affected properties within the specified area is \$4,808,501.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	61,200	61,212	63,300
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>61,200</b>	<b>61,212</b>	<b>63,300</b>
<b>Less</b>			
Estimated Service Costs	(61,200)	(62,872)	(63,300)
Transfer to Reserve	0	0	0
	<b>(61,200)</b>	<b>(62,872)</b>	<b>(63,300)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(1,659)</b>	<b>0</b>

*City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010*

## 9 Specified Area Rates (continued)

### Townscape Amenity Service Specified Area C - Kelmscott Industrial Area

#### Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

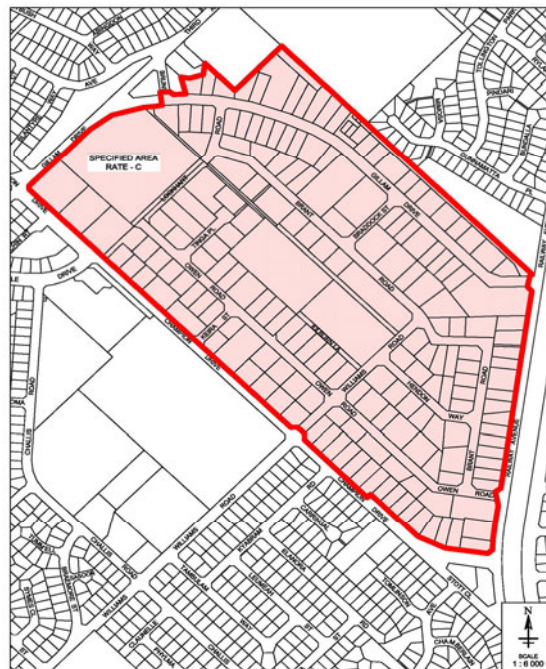
- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

#### Rate in the \$

The rate in the \$ to be applied is 0.260 cents.

#### The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:





*City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010*

**9 Specified Area Rates (continued)**

**Townscape Amenity Service Specified Area C - Kelmscott Industrial Area (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 327 affected properties within the specified area is \$6,078,860.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	15,300	15,553	15,800
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>15,300</b>	<b>15,553</b>	<b>15,800</b>
<b>Less</b>			
Estimated Service Costs	(15,300)	(15,596)	(15,800)
Transfer to Reserve	0	0	0
	<b>(15,300)</b>	<b>(15,596)</b>	<b>(15,800)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(44)</b>	<b>0</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**9 Specified Area Rates (continued)****Townscape Amenity Service Specified Area D - South Armadale Industrial Area**Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

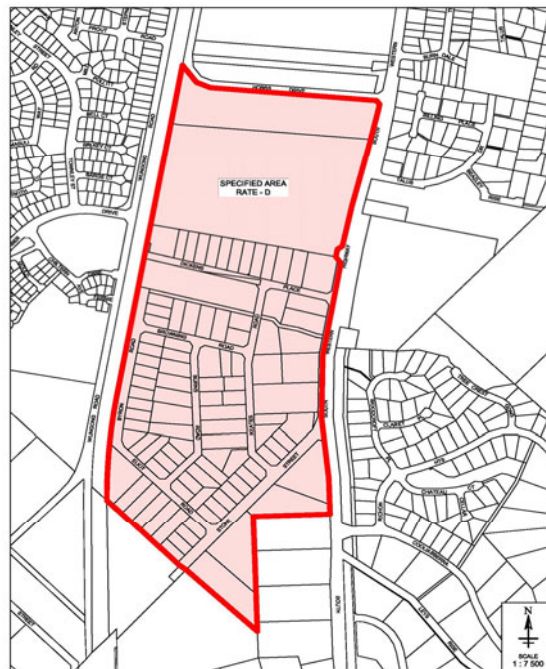
- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.657 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**9 Specified Area Rates (continued)**

**Townscape Amenity Service Specified Area D - South Armadale Industrial Area (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 127 affected properties within the specified area is \$2,754,340.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	17,500	18,830	18,100
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>17,500</b>	<b>18,830</b>	<b>18,100</b>
<b>Less</b>			
Estimated Service Costs	(17,500)	(18,831)	(18,100)
Transfer to Reserve	0	0	0
	<b>(17,500)</b>	<b>(18,831)</b>	<b>(18,100)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(1)</b>	<b>0</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

## 9 Specified Area Rates (continued)

### Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive)

#### Purpose of the Rate

To meet the cost of providing increased service levels consisting of -

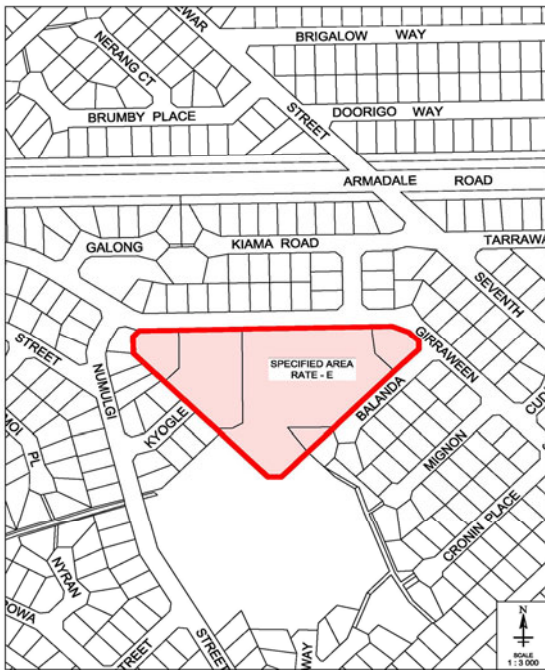
- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

#### Rate in the \$

The rate in the \$ to be applied is 1.032 cents.

#### The Specified Area to which the rate will apply

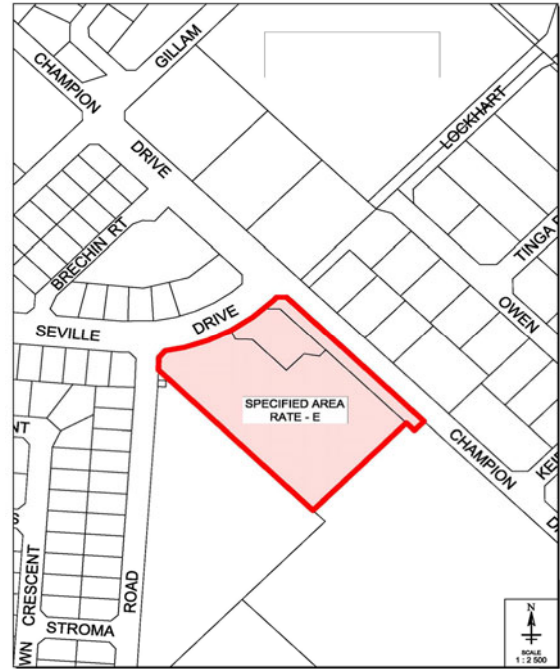
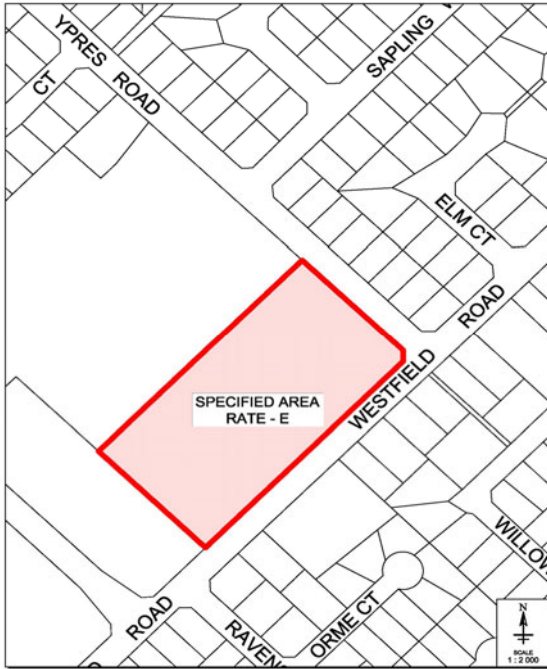
The rate will be imposed on all rateable properties within the areas shown on the following maps:



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010

9 Specified Area Rates (continued)

Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive) (continued)



Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 13 affected properties within the specified area is \$2,326,426.

*City of Armadale*  
*Notes to, and forming part of, the Annual Budget*  
*For the year ended 30 June 2010*

**9 Specified Area Rates (continued)**

**Townscape Amenity Service Specified Area E - Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive) (continued)**

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	23,200	23,194	24,000
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>23,200</b>	<b>23,194</b>	<b>24,000</b>
<b>Less</b>			
Estimated Service Costs	(23,200)	(23,208)	(24,000)
Transfer to Reserve	0	0	
	<b>(23,200)</b>	<b>(23,208)</b>	<b>(24,000)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>(14)</b>	<b>0</b>

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

**9 Specified Area Rates (continued)**

**Residential Estates Specified Area F - New Estates Amenity Service**

The 2009-2010 Budget provides for the imposition of a new Specified Area Rate, the purpose of which is to maintain and enhance the public open space (POS) amenity of selected new residential estates in the North Forrestdale area of the City by way of increased and improved service levels in comparison to POS service levels provided throughout the remainder of the City. The service to be provided and funded by the specified area rate will generally entail increased levels of maintenance, operations and renewals in these specified POS areas.

Purpose of the Rate

To meet the additional maintenance, operational and renewal costs of provided increased service levels in POS areas, including, but not limited to -

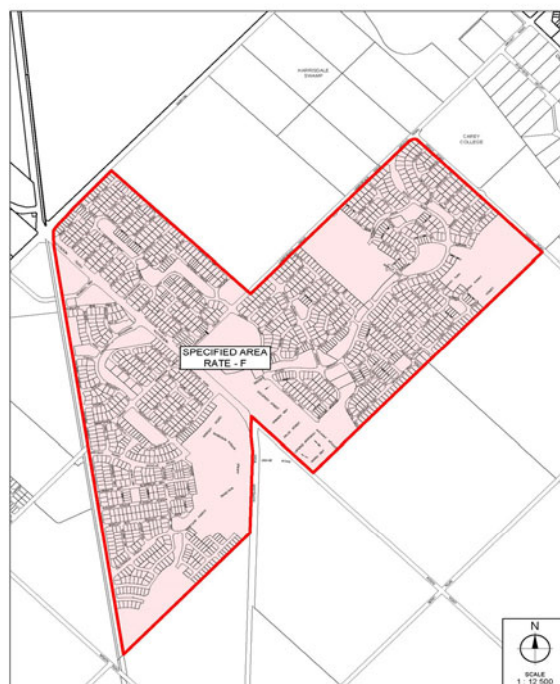
- Turf surfaces
- Garden beds
- Park infrastructure
- Irrigation systems
- Park lighting
- Collection of litter
- Contract management

Rate in the \$

The rate in the \$ to be applied is 0.8012 cents.

The Specified Area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:





*City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2010*

**9 Specified Area Rates (continued)****Residential Estates Specified Area F - New Estates Amenity Service (continued)**Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value and Property Numbers

The estimated rateable value of the 1,623 affected properties within the specified area is \$20,332,224.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

Particulars	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>Balance Carried Forward</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Plus</b>			
Estimated Rate Proceeds			
The Rate	0	0	162,900
Interim Rates	0	0	0
Back Rates	0	0	0
Transfer from Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>162,900</b>
<b>Less</b>			
Estimated Service Costs	0	0	(24,000)
Transfer to Reserve - SAR Component	0	0	(138,900)
	<b>0</b>	<b>0</b>	<b>(162,900)</b>
<b>Estimated Balance as at 30 June</b>	<b>0</b>	<b>0</b>	<b>0</b>

**10 Service Charges**

Council did not levy any Service Charges in 2007-2008, nor are any budgeted to be levied in 2008-2009.

As such, no transfer to, or from, Reserve Accounts will occur.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>11 Fees and Charges</b>			
General Purpose Funding	289,200	338,616	341,500
Governance	6,300	4,049	4,600
Law, Order and Public Safety	305,200	437,564	407,000
Health	118,400	78,393	98,000
Education and Welfare	4,200	4,381	4,300
Community Amenities	6,189,800	6,057,178	6,691,200
Recreation and Culture	1,173,400	850,922	982,400
Transport	374,900	598,068	347,700
Economic Services	911,000	1,060,645	1,117,000
Other Property and Services	109,700	255,301	231,000
	<b>9,482,100</b>	<b>9,685,116</b>	<b>10,224,700</b>

### 12 Rate Payment Discounts, Waivers and Concessions

No discounts for early payment of rates, fees or charges will be offered in the 2009-2010 Financial Year.

Five payment incentives will be offered in the 2009-2010 Financial Year. The first incentive is 3 prizes each of \$1,500 provided by the City of Armadale. The second incentive is 1 prize of \$1,500 provided by Westpac. The third incentive is 1 prize of \$1,000 provided by Bendigo Bank. The fourth incentive is 4 prizes of \$750 to those ratepayers currently using, or opting to use, Council's "Smarter Way To Pay" yearly direct debit payment method. The fifth incentive is 1 prize of \$500 provided by Australia Post. Incentive prize conditions apply.

### 13 Interest Charges and Instalments

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is budgeted that this will generate \$112800. Separate option plans will be available to ratepayers for payment of their rates.

#### Option 1 - Full Amount

Full amount of rates and charges including any arrears to be paid on or before 25 September 2009 or 35 days after the date of service appearing on the rate notice, whichever is the later.

#### Option 2 - Two Instalments

First instalment is to be received on or before 25 September 2009 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 50% of the current rates and charges. The second instalment is due on or before 25 January 2010 or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$8.00 for the instalment payment made after 25 September 2009 or 35 days after the date of service appearing on the rate notice.

#### Option 3 - Four Instalments

First instalment is to be received on or before 25 September 2009 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and 25% of the current rates and charges. The second, third and fourth instalments are due on or before 25 November 2009, 25 January 2010 and 25 March 2010 respectively, or the equivalent time after the date of service appearing on the rate notice, whichever is the later. The costs of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$8.00 for each instalment payment made after 25 September 2009 or 35 days after the date of service appearing on the rate notice (i.e. \$24.00 for Option 3).

#### Revenue from Options

The total revenue from the imposition of the instalment interest and administration fees, as explained above, is budgeted at \$254600, and is made up as follows:

Administration Charges	136,600
Interest Charges	118,000
	<b>254,600</b>

*City of Armadale*  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>14 Councillors' Fees and Allowances</b>			
As per the Local Government Act 1995, the following fees, allowances and reimbursements are to be provided to Councillors:			
<u>Annual Attendance Fees</u>			
Mayor	14,000	14,000	14,000
Councillors	91,000	91,000	91,000
<u>Annual Local Government Allowance</u>			
Mayor	55,220	55,220	60,000
Deputy Mayor	13,805	13,805	15,000
<u>Telecommunications Allowance</u>			
Councillors	25,270	25,270	26,200
<u>Information Technology Allowance</u>			
Councillors	14,000	14,000	14,000
<u>Travelling Allowance</u>			
Councillors	14,000	12,584	12,000
<u>Communications Reimbursement</u>			
Councillors	12,600	10,156	13,000
<u>Child Minding Reimbursement</u>			
Councillors	3,200	0	3,200
<u>Vehicle Operation</u>			
Mayor	0	0	8,300
	<b>243,095</b>	<b>236,035</b>	<b>256,700</b>

Notes

- The Annual Attendance Fees of \$14,000 and \$7,000 equate to the maximum levels as prescribed.
- The Annual Local Government Allowance for the Mayor's position is set at 0.0012 (which is less than the prescribed factor of 0.002) of the City's operating revenue for the 2007-2008 Financial Year (\$54.3m). The prescribed maximum allowance is 0.002 of operating revenue or \$60,000, whichever is the lesser.
- The Annual Local Government Allowance for the Deputy Mayor's position is set at 25% (which is the maximum % prescribed) of the allowance for the Mayor's position.
- The proposed Telecommunications Allowance of \$1,870 per annum / per Councillor includes a 3.5% increase, and is less than the maximum prescribed of \$2,400 per annum / per Councillor.
- The proposed Information Technology Allowance of \$1,000 per annum / per Councillor is set at the maximum level prescribed.
- The proposed Travelling Allowance estimate of \$12,000 is based on kilometres travelled in the course of Councillor duties multiplied by the mileage rates as per the Local Government Officers' (WA) Award 1999.
- The proposed Communications Reimbursement of \$932 per annum / per Councillor includes a 3.5% increase and is administered in accordance with Council Policy and Management Practice EM 9.
- The proposed Child Minding Reimbursement rate, of \$20 per hour, is as prescribed.
- The proposed vehicle for the Mayor's position is to be provided in accordance with Council Policy with Council to be reimbursed for any private use of this vehicle.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2010**

	2008-2009 Budget \$	2008-2009 Actual \$	2009-2010 Budget \$
<b>15 Notes to the Cash Flow Statement</b>			
<b>a Reconciliation of Cash</b>			
For the purpose of the Statement of Cash Flows, cash includes cash-on-hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:			
Cash - Unrestricted	4,849,029	10,843,115	4,849,029
Cash - Restricted	24,502,318	22,992,129	25,302,529
	<b>29,351,347</b>	<b>33,835,244</b>	<b>30,151,558</b>
The following restrictions have been imposed by regulation or other imposed requirements:			
<b>Reserves</b>			
As per Note 6 of this Budget Document	24,502,318	22,992,129	25,302,529
<b>Restricted Funds</b>			
Sundry Deposits and Bonds	0	0	0
	<b>24,502,318</b>	<b>22,992,129</b>	<b>25,302,529</b>
<b>b Reconciliation of Net Cash Provided by Operating Activities to Net Result</b>			
Net Result	3,685,500	7,664,108	8,422,470
Depreciation	9,423,800	9,218,947	9,592,700
(Increase) / Decrease in Receivables	1,784,668	391,259	2,102,746
(Profit) / Loss on Sale of Assets	(311,500)	(1,105,518)	(298,100)
(Increase) / Decrease in Inventories	(10,209)	10,297	(20,506)
Increase / (Decrease) in Payables and Provisions	1,808,193	351,586	652,203
Grants for Asset Development	(3,903,400)	(4,286,014)	(10,361,400)
Net Cash from Operating Activities	<b>12,477,052</b>	<b>12,244,665</b>	<b>10,090,114</b>
<b>c Undrawn Borrowing Facilities</b>			
<u>Credit Standby Arrangements</u>			
Bank Overdraft Limit	100,000	100,000	100,000
Bank Overdraft at Balance Date	0	0	0
Total Amount of Credit Unused	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<u>Loan Facilities</u>			
Loan Facilities in use at Balance Date	5,752,656	3,948,258	10,928,058
Unused Loan Facilities at Balance Date	0	0	0
Total Loan Facilities	<b>5,752,656</b>	<b>3,948,258</b>	<b>10,928,058</b>

## 16 Trust Funds

Estimated movement in funds held over which the Council has no control, and that are not included in the financial statements, are as follows:

Particulars	Balance at 1 July 2009	Estimated Interest Received	Estimated Amounts Received	Estimated Amounts Paid	Estimated Balance 30 July 2010
Rates in Suspense	32,754	1,300	0	0	34,054
Town Planning Bonds	51,362	2,100	0	0	53,462
SEMACC Lease Liability	10,525	400	0	0	10,925
Cash in Lieu of Footpaths	70,931	2,800	0	0	73,731
General Contributions	23,064	900	0	0	23,964
POS - Precinct A - Westfield	21,812	900	0	0	22,712
POS - Precinct B - Seville Grove	48,648	1,900	98,000	0	148,548
POS - Precinct C - West Armadale	32,131	1,300	0	0	33,431
POS - Precinct D - South Armadale	0	0	490,000	(446,500)	43,500
POS - Precinct F - Clifton Hills	0	0	111,300	0	111,300
POS - Precinct G - Creyk	122,206	4,900	154,000	0	281,106
POS - Precinct I - Roleystone	316,596	12,700	140,000	0	469,296
POS - Regional Recreation Infrastructure	470,174	18,800	425,700	0	914,674
Contributions to Drainage Works	33,924	1,400	0	0	35,324
Cash in Lieu - POS - A14 Plan	1,733,155	69,300	0	0	1,802,455
Cash in Lieu - POS - Jarrah	224,728	9,000	0	0	233,728
Cash in Lieu - POS - Minnowarra	7,153	300	0	0	7,453
Cash in Lieu - POS - Neerigen	211,763	8,500	0	0	220,263
Cash in Lieu - POS - River	2,982	100	0	0	3,082
Cash in Lieu - POS - Heron	113,006	4,500	0	0	117,506
Cash in Lieu - POS - Agreements	74,284	3,000	0	0	77,284
Cash in Lieu - POS - Strategy North	80,165	3,200	0	0	83,365
Contractors Deposits	4,228,991	169,200	0	0	4,398,191
Hall and Key Deposits	60,008	2,400	0	0	62,408
Library Deposits	0	0	0	0	0
Kerb Deposits	955,774	38,200	0	0	993,974
Other Deposits	13,785	600	0	0	14,385
General Deposits	163,242	6,500	0	0	169,742
Engineering Deposits	66,180	2,600	0	0	68,780
<b>Total</b>	<b>9,169,343</b>	<b>366,800</b>	<b>1,419,000</b>	<b>(446,500)</b>	<b>10,508,643</b>

## 17 Major Land Transactions

It is anticipated that Council will transact Major Land Transactions in the 2009-2010 Financial Year.

These anticipated transactions will be undertaken in accordance with the requirements of Section 3.59 of the Local Government Act 1995 which, amongst other matters, require Business Plans to be prepared and made available to the public for inspection and / or submission purposes.

At this stage Council is still considering which of its land holdings will be the subject of the transactions.

Council has budgeted the following revenues from Land Transactions (net of taxes):

Public Open Space Land	1,419,000
Freehold Land	2,662,000
	<u>4,081,000</u>

## 18 Trading Undertakings and Major Trading Undertakings

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2009-2010 Financial Year.

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

The following pages outline the fees and charges set by Council for the 2009-2010 financial year. The authority to set fees and charges is contained within Section 6.16 (Imposition of Fees and Charges) and 6.17 (Setting the Level of Fees and Charges) of the Local Government Act 1995 (as amended).

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative supplier.

In the following pages an \* denotes the fees and charges that are prescribed by legislation.

Those fees denoted with # are quoted fees that may be subject to variation by the City where additional work is required to be undertaken that was not outlined and included in the original fee.

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Property Enquiry Fees</u>				
Per enquiry for written confirmation of orders	68.00	70.00	-	70.00
Per enquiry for statement of rates	20.00	21.00	-	21.00
Per enquiry for combined statement and confirmation	88.00	91.00	-	91.00
Per enquiry for rates advice - current year	20.00	21.00	-	21.00
Per enquiry for rates advice - current and previous years	40.00	42.00	-	42.00
<u>Standard Instalment Charge</u>				
Per instalment for 2nd, 3rd and 4th instalment	7.80	8.00	-	8.00
<u>Debt Recovery Fees</u>				
Administration charge	55.00	57.00	-	57.00
<u>Special Arrangement Charge</u>				
Per assessment	37.00	38.00	-	38.00
Dishonour fee per dishonour	6.00	7.00	-	7.00
<u>Annual Direct Debit Charge</u>				
Per assessment	0.00	0.00	0.00	0.00
<u>Freedom of Information</u>				
Application fee *	30.00	30.00	-	30.00
Per hour charge for staff dealing with application *	30.00	30.00	-	30.00
Per hour charge for supervised access *	30.00	30.00	-	30.00
Per hour charge for staff photocopying information *	30.00	30.00	-	30.00
Per copy charge for photocopying *	0.20	0.20	-	0.20
Delivery, packaging and postage *	At Cost			At Cost
<u>Sale of Council Minutes / Agendas</u>				
Photocopying / printing per page	0.20	0.18	0.02	0.20
Delivery, packaging and postage	5.00	4.55	0.45	5.00
<u>Photocopying / Printing</u>				
Per page A4 (black and white)	0.20	0.18	0.02	0.20
Per page A3 (black and white)	0.40	0.36	0.04	0.40
Per page A4 (colour)	1.00	0.91	0.09	1.00
Per page A4 (colour)	2.00	1.82	0.18	2.00
<u>Public Trading Permit</u>				
Per annum per licence, PLUS	40.00	40.00	-	40.00
Daily additional charge on issue and renewal, OR	5.00	5.00	-	5.00
Weekly additional charge on issue and renewal, OR	25.00	25.00	-	25.00
Monthly additional charge on issue and renewal, OR	50.00	50.00	-	50.00
Annual additional charge on issue and renewal	500.00	500.00	-	500.00



**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Law, Order and Public Safety</b>				
<u><i>Dog Pound Fees</i></u>				
Seizure or impounding of dog	70.00	80.00	-	<b>80.00</b>
Maintenance and sustenance of dog per day	12.00	10.91	1.09	<b>12.00</b>
Destruction of dog	70.00	72.73	7.27	<b>80.00</b>
Sale of unclaimed impounded dog	75.00	181.82	18.18	<b>200.00</b>
Vaccination 1st injection	48.00	43.64	4.36	<b>48.00</b>
<u><i>Dog Fees and Licences</i></u>				
Inspection of register	1.00	1.00	-	<b>1.00</b>
Certified copy of register entry	1.00	1.00	-	<b>1.00</b>
Annual registration for unsterilised dog	30.00	30.00	-	<b>30.00</b>
Annual registration for sterilised dog	10.00	10.00	-	<b>10.00</b>
Three years registration for unsterilised dog	75.00	75.00	-	<b>75.00</b>
Three years registration for sterilised dog	18.00	18.00	-	<b>18.00</b>
Guide dog registration	0.00	0.00	-	<b>0.00</b>
Emergency services tracker dog registration	1.00	1.00	-	<b>1.00</b>
Dog used for droving or tendering stock	25% of fee			<b>25% of fee</b>
Pensioner concession as defined	50% of fee			<b>50% of fee</b>
Dogs in an approved kennel per establishment	130.00	130.00	-	<b>130.00</b>
Keeping more than two dogs application fee	85.00	80.00	-	<b>80.00</b>
Inspection of Property (Dangerous Dogs)		50.00	-	<b>50.00</b>
<u><i>Kennel Licences</i></u>				
Licence per annum	70.00	70.00	-	<b>70.00</b>
<u><i>Animal Disposal Fees - Vet Registered Dog Registration Centres</i></u>				
Disposal of a dog	16.00	14.55	1.45	<b>16.00</b>
Disposal of a cat	11.00	10.00	1.00	<b>11.00</b>
Other uses not related to animal disposal per hour	POA			<b>POA</b>
<u><i>Single Cremation</i></u>				
Small animal under 10kg	140.00	127.27	12.73	<b>140.00</b>
Medium animal 11 - 25kg	15.00	136.36	13.64	<b>150.00</b>
Large animal 26 - 60kg	200.00	181.82	18.18	<b>200.00</b>
All other animals	POA			<b>POA</b>
<u><i>Animal Disposal Fees - Councils and Non-Profit Organisations</i></u>				
Disposal of a dog	25.00	31.82	3.18	<b>35.00</b>
Disposal of a cat	20.00	27.27	2.73	<b>30.00</b>
Other uses not related to animal disposal per hour	POA			<b>POA</b>
<u><i>Animal Disposal Fees - Commercial Organisations</i></u>				
Disposal of a dog	40.00	45.45	4.55	<b>50.00</b>
Disposal of a cat	30.00	36.36	3.64	<b>40.00</b>
Special disposal of animals per hour	POA			<b>POA</b>
Other uses not related to animal disposal per hour	POA			<b>POA</b>
<u><i>Stock Pound Fees - Horses, Mules, Donkey and Camels</i></u>				
Ranger fees per hour between 8:00 am and 6:00 pm	40.00	40.00	-	<b>40.00</b>
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	<b>80.00</b>
Pound fees per head first day	35.00	35.00	-	<b>35.00</b>
Pound fees per head subsequent days	15.00	15.00	-	<b>15.00</b>
Sustenance per day	25.00	22.73	2.27	<b>25.00</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Fines and Penalties - Dogs</u>				
As per the Dog Act 1976 (as amended) *				
<u>Stock Pound Fees - Oxen, Cows, Steers, Heifers and Pigs</u>				
Ranger fees per hour between 8:00 am and 6:00 pm	40.00	40.00	-	40.00
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	80.00
Pound fees per head first day	15.00	15.00	-	15.00
Pound fees per head subsequent days	10.00	10.00	-	10.00
Sustenance per day	25.00	22.73	2.27	25.00
<u>Stock Pound Fees - Sheep, Lambs and Goats</u>				
Ranger fees per hour between 8:00 am and 6:00 pm	35.00	40.00	-	40.00
Ranger fees per hour outside 8:00 am and 6:00 pm	80.00	80.00	-	80.00
Pound fees per head first day	15.00	15.00	-	15.00
Pound fees per head subsequent days	10.00	10.00	-	10.00
Sustenance per day	25.00	22.73	2.27	25.00
<u>Fines and Penalties - Fire</u>				
As per the Bush Fires Act 1954 (as amended) *				
As per the Bush Fires Regulations 1954 (as amended) *				
Administration fee	55.00	55.00	-	55.00
<u>Fines and Penalties - Parking</u>				
As per the City of Armadale Parking Local Laws (as amended) *				
As per the Local Government Parking for Disabled Regulations (as amended) *				
Obstructing vehicle impounding fee *	45.00	90.00	-	90.00
Obstructing vehicle towing fee *	75.00	100.00	10.00	110.00
Obstructing vehicle storage fee (per day after 5 work days) *	5.00	9.09	0.91	10.00
<u>Fines and Penalties - Litter</u>				
As per the Litter Act 1979 (as amended) *				
<u>Fines and Penalties - Off Road Vehicles</u>				
As per the Control of Vehicles Act 1978 (as amended)				
Off road vehicle (ORV) impoundment fee	90.00	90.00	-	90.00
Off road vehicle (ORV) storage fee (per day after 5 work days)	10.00	10.00	-	10.00
<u>Shopping Trolleys - Activities and Trading in Public Place</u>				
Impounding Fee		50.00	5.00	55.00
Storage Fee (per day after 5 work days)		4.55	0.45	5.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Health</b>				
<u>Itinerant Food Licences - Health Local Laws 2002</u>				
Paid before 30 June	333.00	345.00	-	<b>345.00</b>
Paid after 30 June	365.00	379.00	-	<b>379.00</b>
<u>Offensive Trade Licences</u>				
Poultry farming per annum *	262.00	272.00	-	<b>272.00</b>
Poultry processing per annum *	262.00	272.00	-	<b>272.00</b>
<u>Fines and Penalties - Health</u>				
As per the Health Act 1911 (as amended) *				
As per Court issuances *				
<u>Pet Meat Establishment Registration</u>				
Registration of a Knackery *	383.00	397.00	-	<b>397.00</b>
Registration of a Processing Establishment *	383.00	397.00	-	<b>397.00</b>
Registration of a Class 1 Pet Meat Shop *	233.00	242.00	-	<b>242.00</b>
Registration of a Class 2 Pet Meat Shop *	128.00	133.00	-	<b>133.00</b>
Transfer of Registration *	128.00	133.00	-	<b>133.00</b>
<u>Smallgoods Manufacturing - Food Hygiene Regulations 1993 *</u>				
Registration of a Smallgoods Manufacturer	52.00	54.00	-	<b>54.00</b>
Proprietor's Licence	52.00	54.00	-	<b>54.00</b>
<u>Lodging House Licences - Health Local Laws 2002</u>				
Premises registration before 30 June	226.00	234.00	-	<b>234.00</b>
Premises registration after 30 June	247.00	256.00	-	<b>256.00</b>
<u>Applications and Permits - Environment, Animals and Nuisance Local Laws</u>				
Keeping farm animal	63.00	65.00	-	<b>65.00</b>
Keeping bees	63.00	65.00	-	<b>65.00</b>
Keeping certain birds	63.00	65.00	-	<b>65.00</b>
<u>Eating House Licences - Health Local Laws 2002</u>				
Registration of premises before 30 June	333.00	345.00	-	<b>345.00</b>
Registration of premises after 30 June	365.00	379.00	-	<b>379.00</b>
Operator licence before 30 June	40.00	41.00	-	<b>41.00</b>
Operator licence after 30 June	46.00	47.00	-	<b>47.00</b>
Transfer of licence	40.00	41.00	-	<b>41.00</b>
<u>Treatment System Fees - Applications</u>				
Application fee *	104.00	104.00	-	<b>104.00</b>
<u>Treatment System Fees - Inspections</u>				
Issuing of permit fee *	104.00	104.00	-	<b>104.00</b>
<u>Water Sampling Fees</u>				
Collection of water samples from premises (per sample)	33.00	30.91	3.09	<b>34.00</b>
<u>Reinspection Fees</u>				
Reinspection fee due to incomplete / unsatisfactory work	63.00	59.09	5.91	<b>65.00</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Caravan Park Licences</u>				
Licences fee - minimum *	200.00	200.00	-	200.00
Fee per long stay site *	6.00	6.00	-	6.00
Fee per short stay site *	6.00	6.00	-	6.00
Fee per campsite *	3.00	3.00	-	3.00
Fee per overflow site *	1.50	1.50	-	1.50
Transfer fee *	100.00	100.00	-	100.00
Late payment of licence renewal *	20.00	20.00	-	20.00
<u>Inspections and / or Reports on Request</u>				
Inspection and / or written report - hourly (working hours)	63.00	59.09	5.91	65.00
Inspection and / or written report - hourly (non-working hours)	94.00	87.27	8.73	96.00
Section 39 Liquor Control Act certification	125.00	117.27	11.73	129.00
Section 55 Gaming and Wagering Act certification	125.00	117.27	11.73	129.00
Local Government report - onsite effluent disposal	125.00	117.27	11.73	129.00
Food, water sampling (excluding analytical costs)	63.00	59.09	5.91	65.00
One-off water samples for residents in non-scheme areas	0.00	0.00	-	0.00
Regulation 18 noise monitoring fee - hourly	94.00	87.27	8.73	96.00
Written report to settlement agents (> 5 days notice)	63.00	59.09	5.91	65.00
Written report to settlement agents (< 5 days notice)	125.00	117.27	11.73	129.00
Written confirmation of food spoilage	63.00	59.09	5.91	65.00
Copy of analysts report - seizure of food *	42.00	38.18	3.82	42.00
Food condemnation	63.00	59.09	5.91	65.00
<u>Application Processing Fees</u>				
Public buildings application fee	125.00	117.27	11.73	129.00
Public buildings maximum certification costs *	766.00	696.36	69.64	766.00
Knackery application fee	125.00	117.27	11.73	129.00
Pet food processing premises application fee	125.00	117.27	11.73	129.00
Pet food shop class 1	94.00	87.27	8.73	96.00
Pet food shop class 2	63.00	59.09	5.91	65.00
Temporary food stalls - special permit application (one-off)	63.00	59.09	5.91	65.00
Temporary food stalls - special permit application (annual)	104.00	98.18	9.82	108.00
Temporary food stalls - special permit (late application)	125.00	117.27	11.73	129.00
Temporary food stalls - non-profit community group	0.00	0.00	-	0.00
Offensive trade applications	125.00	117.27	11.73	129.00
Construction site noise management plan	63.00	59.09	5.91	65.00
Regulation 18 Non-complying event noise exemption *	500.00	454.55	45.45	500.00
Dust management plan	63.00	59.09	5.91	65.00
Food premises class 1 or 2	125.00	117.27	11.73	129.00
Food premises class 3 or 4	94.00	87.27	8.73	96.00
Food premises class 5	35.00	33.64	3.36	37.00
Food premises reclassifications	63.00	59.09	5.91	65.00
All other applications for approval	63.00	59.09	5.91	65.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Community Amenities</b>				
<u>Written Planning Advice</u>				
Per hour (minimum 1 hour) *	68.20	66.00	6.60	<b>72.60</b>
Unrelated research per hour (minimum 1 hour)	68.20	66.00	6.60	<b>72.60</b>
<u>Park Homes</u>				
Approval as per Caravan Park and Camping Regulations *	100.00	108.00	-	<b>108.00</b>
<u>Home Occupation Permits</u>				
Initial application fee *	185.00	199.00	-	<b>199.00</b>
<i>If the home occupation has commenced, an additional amount of \$398 by way of penalty is required, in addition to the \$199 fee above. *</i>				
Renewal - per annum *	62.00	66.00	-	<b>66.00</b>
<i>If the home occupation approval to be renewed has expired, an additional amount of \$132 by way of penalty is required, in addition to the \$66 fee above. *</i>				
<u>Town Planning Scheme Amendments</u>				
Standard scheme amendment	6,150.00	8,130.00	813.00	<b>8,943.00</b>
Major scheme amendment	7,450.00	8,960.00	896.00	<b>9,856.00</b>
<u>Adoption of Structure Plans and Amendments to Structure Plans #</u>				
Standard structure plan	5,950.00	7,820.00	782.00	<b>8,602.00</b>
Major structure plan	6,990.00	8,590.00	859.00	<b>9,449.00</b>
Standard structure plan amendment	4,750.00	6,680.00	668.00	<b>7,348.00</b>
Major structure plan amendment	5,400.00	7,450.00	745.00	<b>8,195.00</b>
<u>Truck Parking Permits</u>				
Initial Application	220.00	265.00	-	<b>265.00</b>
Permit Per Annum	85.00	90.00	-	<b>90.00</b>
<i>If the Truck Parking has commenced, an additional amount of \$530 by way of penalty is required, in addition to the \$265 application fee above.</i>				
<u>Detailed Area Plans and Amendments</u>				
1 Lot		600.00	-	<b>600.00</b>
2 - 10 Lots	950.00	950.00	-	<b>950.00</b>
11 - 20 lots	950.00	1,000.00	-	<b>1,000.00</b>
21 - 100 lots	1,000.00	1,500.00	-	<b>1,500.00</b>
101 lots and over - per lot	10.00	20.00	-	<b>20.00</b>
<u>Change of Use</u>				
Change of use of a non-conforming use fee *	246.00	265.00	-	<b>265.00</b>
<i>If the change of use has commenced, and additional amount of \$530 by way of penalty is applied, in addition to the \$265 application fee above. *</i>				
Continuation of use of a non-conforming use fee *	246.00	265.00	-	<b>265.00</b>
<i>If the alteration or extension or change of a non-conforming use has commenced, and additional amount of \$530 by way of penalty is applied, in addition to the \$265 application fee above. *</i>				

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Zoning Certificates</u>				
Per certificate *	62.00	66.00	-	66.00
Reply to property settlement questionnaire *	68.20	66.00	6.60	72.60
<u>Development Applications</u>				
Development cost < \$50k *	123.00	132.00	-	132.00
Development cost \$50k - \$500k *	0.23% cost			0.30% of cost
Development cost \$500k - \$2.5m *	Calculation			<b>\$1,500 plus 0.24% per \$ &gt; \$500k</b>
Development cost \$2.5m - \$5m *	Calculation			<b>\$6,300 plus 0.20% per \$ &gt; \$2.5m</b>
Development cost \$5m - \$21.5m *	Calculation			<b>\$11,300 plus 0.12% per \$ &gt; \$5m</b>
Development cost > \$21.5m *	30,769.00	31,100.00	-	31,100.00
RD Code variation fee	123.00	132.00	-	132.00
Variation of development envelope locations	210.00	220.00	-	220.00
<i>If the development has commenced or has been carried out, an additional amount, by way of penalty, that is twice the amount of the maximum fee payable for determination of the application specified above is required, in addition to the application fee above.</i>				
Revised plans - minimum	123.00	132.00	-	132.00
Revised plans - standard	50% of fee			50% of application fee
Revised plans - major	75% of fee			75% of application fee
Extension of the term of planning approval - minimum	200.00	200.00	-	200.00
Extension of the term of planning approval	50% of fee			50% of application fee
Preliminary plan consideration - per hour (min 1 hour)	68.20	62.00	6.20	68.20
Newspaper advertising relating to application or sign	At Cost			At Cost
Costs and expenses of any specific assessment, advice, title searches, technical resources or equipment that is required in relation to the assessment of a planning application (e.g. environmental assessment, legal advice, heritage advice, urban design, acoustic assessments, retail assessments, traffic assessment or modelling etc)				<b>Billed once costs and expenses are incurred and payable prior to determination of the proposal.</b>
<u>Land Matters, Roads and Rights of Way</u>				
Road and right of way closures (plus costs)	350.00	365.00	-	365.00
Caveat withdrawals, easements, notices on titles (plus costs)	50.00	55.00	-	55.00
<u>Fines and Penalties - Town Planning</u>				
As per the Town Planning and Development Act (as amended) *				
As per the Town Planning Scheme *				
As per Court prosecutions *				
<u>Sale of Maps, Publications etc</u>				
Scheme text, maps, statistics books, plans	At Cost			At Cost
A1 plans	6.00	5.45	0.55	6.00
Colour computer plots A0	60.00	54.54	5.45	60.00
Colour computer plots A1	60.00	45.45	4.55	50.00
Colour computer plots A2	60.00	27.27	2.73	30.00
Colour computer plots A3	20.00	18.18	1.82	20.00
Colour computer plots A4	12.00	10.91	1.09	12.00
Town planning scheme set of plans	350.00	318.18	31.82	350.00
Digital data sets	75.00	68.18	6.82	75.00
Advertising sign hire applicant erected	60.00	54.54	5.45	60.00
Advertising sign hire council erected	12.00	109.09	10.91	120.00
Valuation cash in lieu or other valuation	At Cost			At Cost
Heritage inventory	165.00	150.00	15.00	165.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Subdivision Clearances</u>				
< 5 lots - Fee per lot *	62.00	66.00	-	<b>66.00</b>
6 - 195 lots - 1st 5 lots fee per lot *	62.00	66.00	-	<b>66.00</b>
6 - 195 lots - subsequent lots fee per lot *	31.00	33.00	-	<b>33.00</b>
> 195 lots *	6,154.00	6,617.00	-	<b>6,617.00</b>
Subdivision reinspection fee - where a subdivider lodged a clearance request or has advised that subdivision works are complete, but following inspection the works are incomplete and subsequent reinspection is required. *	125.00	150.00	-	<b>150.00</b>
<u>Liquor Licensing</u>				
Certificate of local health authority (section 39)	125.00	125.00	-	<b>125.00</b>
Certificate of local planning authority (section 40)	125.00	160.00	-	<b>160.00</b>
<u>Illuminated Direction Signs</u>				
Application fee per site	300.00	315.00	-	<b>315.00</b>
Per annum sign and site fee	605.00	570.00	57.00	<b>627.00</b>
<u>Development Applications (Signs)</u>				
Signage cost < \$3,000	150.00	160.00	-	<b>160.00</b>
Signage cost \$3,000 to \$10,000	200.00	210.00	-	<b>210.00</b>
Signage cost > \$10,000	250.00	260.00	-	<b>260.00</b>
		OR		OR
If the signage has commenced or been carried out, an additional amount, by way of penalty, that is twice the amount of the maximum fee payable for determination of the application specified above is required, in addition to the fee above.	1% of cost (whichever is greater)			<b>1% of cost (whichever is greater)</b>
<u>Domestic Recycling and Waste Charges</u>				
Residential annual (weekly rubbish, fortnightly recycle)	186.00	204.00	-	<b>204.00</b>
Commercial annual rubbish and recycle	176.00	194.00	-	<b>194.00</b>
Additional recycling service	57.00	61.00	-	<b>61.00</b>
Additional refuse service	119.00	128.00	-	<b>128.00</b>
Additional alternate day collection travel cost	180.00	200.00	-	<b>200.00</b>
Special services general waste	178.00	164.55	16.45	<b>181.00</b>
Replacement bin due to loss or damage	83.00	76.36	7.64	<b>84.00</b>
<u>Waste Tipping Charges for Cars and Trailers</u>				
Not exceeding 1.3m <sup>3</sup> with tip pass	0.00	0.00	-	<b>0.00</b>
Not exceeding 1.3m <sup>3</sup> without tip pass - greenwaste		19.09	1.91	<b>21.00</b>
Not exceeding 1.3m <sup>3</sup> without tip pass - rubbish	23.00	22.73	2.27	<b>25.00</b>
Not exceeding 2.3m <sup>3</sup> - greenwaste	35.00	27.27	2.73	<b>30.00</b>
Not exceeding 2.3m <sup>3</sup> - rubbish	35.00	34.55	3.45	<b>38.00</b>
Unsorted loads surcharge	25.00	32.73	3.27	<b>36.00</b>
Additional tip pass (Armadale residents) - greenwaste	17.00	13.64	1.36	<b>15.00</b>
Additional tip pass (Armadale residents) - rubbish	17.00	16.36	1.64	<b>18.00</b>
<u>Waste Tipping Charges for Vehicle Bodies</u>				
From residential premises	0.00	0.00	-	<b>0.00</b>
From commercial and industrial premises	35.00	34.55	3.45	<b>38.00</b>



**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Waste Tipping Charges for Asbestos</u>				
Asbestos per tonne	77.00	95.45	9.55	105.00
Commercial loads additional		30.00	3.00	33.00
Asbestos minimum	22.00	29.09	2.91	32.00
Small packs (less than 5kg - specified days)		0.00	-	0.00
<u>Waste Tipping Charges for General Waste</u>				
Logs, reinforced concrete per tonne	66.00	60.00	6.00	66.00
Logs, reinforced concrete minimum	35.00	33.64	3.36	37.00
Domestic, putrescibles, trade waste per tonne	66.00	80.00	8.00	88.00
Domestic, putrescibles, trade waste minimum	35.00	41.82	4.18	46.00
Clean bricks, concrete, sand and soil per tonne	29.00	26.36	2.64	29.00
Clean bricks, concrete, sand and soil minimum	35.00	33.64	3.36	37.00
Tree loppings, vegetation and garden waste per tonne	45.00	41.82	4.18	46.00
Tree loppings, vegetation and garden waste minimum	35.00	27.27	2.73	30.00
Unsorted loads surcharge per tonne	45.00	53.64	5.36	59.00
Large consignments and special burial	POA			POA
Garden bags contractors (sorted)	49.00	51.82	5.18	57.00
Waste oil quantities greater than 20 litres per litre	0.20	0.18	0.02	0.20
<u>Waste Tipping Charges for Unprocessed Tyres</u> <u>(Armadale Residents in Small Quantities Only)</u>				
Designated tip pass - 4 car tyres or 2 small truck		0.00	-	0.00
Car tyres per tyre	4.00	3.64	0.36	4.00
Small truck tyres per tyre	6.00	5.45	0.55	6.00
Truck tyres per tyre	14.00	12.73	1.27	14.00
Tyres on rims	100% surcharge			100% surcharge
<u>Waste Tipping Charges for TV and Computer Screens</u>				
1 tip pass per screen		0.00	-	0.00
Per screen		10.91	1.09	12.00
<u>Waste Tipping Charges for Animal Carcasses</u>				
Small animals (dogs etc) per animal	19.00	19.09	1.91	21.00
Large animals (cattle etc) per animal	54.00	60.91	6.09	67.00
Offal and animal products per tonne	107.00	119.09	11.91	131.00
Offal and animal products minimum	54.00	62.73	6.27	69.00
<u>Waste Tipping Charges for Weighbridge Breakdown</u>				
Non-compacted waste per wheel of truck or trailer	59.00	79.09	7.91	87.00
Compacted waste per wheel of truck or trailer	71.00	89.09	8.91	98.00
Burial surcharges add 50% per wheel				
Mixed waste surcharge add 50% per wheel				
<u>Waste Tipping Charges for Mulch Collection</u>				
Self-loaded trailer to 3m <sup>3</sup> (Armadale residents)	0.00	0.00	-	0.00
Self-loaded trailer to 3m <sup>3</sup>	17.00	16.36	1.64	18.00
Machine loaded trailer designated day for pensioners		0.00	-	0.00
Loaded by machine per tonne	18.00	16.36	1.64	18.00
Large consignments	POA			POA
<u>Compost Bins</u>				
220 litre compost bin (delivery inclusive)	56.00	37.27	3.73	41.00
400 litre compost bin (delivery inclusive)	56.00	53.64	5.36	59.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Recreation and Culture</b>				
<u>Canoe Hire</u>				
6 canoes and associated items per day	90.00	90.91	9.09	<b>100.00</b>
6 canoes and associated items per weekend	140.00	136.36	13.64	<b>150.00</b>
6 canoes and associated items per long weekend	170.00	181.82	18.18	<b>200.00</b>
6 canoes and associated items per week	280.00	272.73	27.27	<b>300.00</b>
Refundable bond (conditional) (may be subject to GST)	200.00	200.00	-	<b>200.00</b>
<u>Armadale Aquatic Centre - General Admission</u>				
Family swim	10.00	9.55	0.95	<b>10.50</b>
Adult swim	3.60	3.45	0.35	<b>3.80</b>
Child under 2 years	0.00	0.00	0.00	<b>0.00</b>
Child 2 - 5 years	1.60	1.55	0.15	<b>1.70</b>
Child 6 - 16 years	2.60	2.45	0.25	<b>2.70</b>
Spectators (at any time, function or event)	1.50	1.36	0.14	<b>1.50</b>
Companion card holders	0.00	0.00	0.00	<b>0.00</b>
<u>Armadale Aquatic Centre - Admission for Swimming Club Meets</u>				
Officials and time keepers (18 Maximum)	0.00	0.00	0.00	<b>0.00</b>
Spectators	1.50	1.36	0.14	<b>1.50</b>
Spectator Season Pass		31.82	3.18	<b>35.00</b>
<u>Armadale Aquatic Centre - Concession Books and Season Membership</u>				
Adults (10) - 10% discount	32.40	31.09	3.11	<b>34.20</b>
Adults (20) - 12.5% discount		60.45	6.05	<b>66.50</b>
Adults (40) - 15% discount		117.27	11.73	<b>129.00</b>
Child (10) - 10% discount	23.40	22.09	2.21	<b>24.30</b>
Child (20) - 12.5% discount		43.00	4.30	<b>47.30</b>
Child (40) - 15% discount		83.45	8.35	<b>91.80</b>
Adult season pass	177.00	167.27	16.73	<b>184.00</b>
Child season pass	110.00	103.64	10.36	<b>114.00</b>
Spectator Season Pass		31.82	3.18	<b>35.00</b>
Upgrade Aquatic Centre membership to include Armadale Arena access whilst Aquatic Centre open	50.00	45.45	4.55	<b>50.00</b>
<u>Armadale Aquatic Centre - School Admission Fees for Carnivals</u> <u>(9:00 am to 12:00 pm or 12:00 pm to 3:00 pm)</u>				
Students (Minimum 80)	1.70	1.55	0.15	<b>1.70</b>
Teachers and parent helpers (Up to 18)	0.00	0.00	0.00	<b>0.00</b>
Spectators	1.50	1.36	0.14	<b>1.50</b>
<u>Armadale Aquatic Centre - School Admission Fees for Carnivals</u> <u>(9:00 am to 3:00 pm or 4:00 pm to 7:00 pm)</u>				
Students (Minimum 180)	1.70	1.55	0.15	<b>1.70</b>
Teachers and parent helpers (Up to 18)	0.00	0.00	0.00	<b>0.00</b>
Spectators	1.50	1.36	0.14	<b>1.50</b>
<u>Armadale Aquatic Centre Admission Fees for Swimming Classes and Lessons</u>				
Adult Learn to Swim (paid in term block) includes entry	8.00	9.55	0.95	<b>10.50</b>
Children (paid in term block) includes entry	8.00	7.73	0.77	<b>8.50</b>
One on one lessons per half hour	30.00	31.82	3.18	<b>35.00</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Armadale Aquatic Centre - School Admission Fees</u>				
General	1.70	1.55	0.15	1.70
School carnivals (non-refundable booking fee)	77.00	68.18	6.82	75.00
<u>Armadale Aquatic Centre Miscellaneous Fees and Charges</u>				
Public phone per call	0.50	0.45	0.05	0.50
Meeting room booking community group	11.00	10.00	1.00	11.00
Meeting room booking commercial	13.00	11.82	1.18	13.00
Photocopying		0.18	0.02	0.20
<u>Armadale Aquatic Centre Fees for Professional Coaching and Other Activities</u>				
Swim lane club hire		0.00	0.00	0.00
Community lane hire per hour		10.00	1.00	11.00
School group lane hire per hour		8.18	0.82	9.00
Commercial lane hire per hour	10.00	13.00	1.30	14.30
Spectators	1.50	1.36	0.14	1.50
Aqua-aerobics	8.50	8.18	0.82	9.00
Group aqua fitness class booking (eg school groups)	85.00	77.27	7.73	85.00
Star aqua aerobics		5.45	0.55	6.00
Birthday party per person	10.00	9.09	0.91	10.00
<u>Armadale Aquatic Centre Equipment Hire</u>				
Ball hire per hour	2.00	1.82	0.18	2.00
Raft hire per half hour		1.36	0.14	1.50
Raft hire per hour	2.00	1.82	0.18	2.00
Sea monster ride individual per half hour	2.00	1.82	0.18	2.00
Sea monster ride group hire per hour	50.00	90.91	9.09	100.00
Swimming aids per use	1.00	0.91	0.09	1.00
Equipment hire deposit	Keys etc		Keys, Licence or Phone	
<u>Armadale Aquatic Centre Discounts</u>				
Pensioners, seniors, health care card discount for City of Armadale residents for all adult entry and memberships	20%			20%
Pensioners, seniors, health care card discount for non-City of Armadale residents for all adult entry and memberships	10%			10%
City of Armadale employee and councillor discount only applicable on casual adult admission or adult season pass	100%			100%
<u>Library Fees and Charges</u>				
Library Bags	1.00	0.91	0.09	1.00
Replacement Library Cards	3.50	3.64	0.36	4.00
1D Size Laminating	1.20	1.09	0.11	1.20
A5 Size Laminating	1.80	1.64	0.16	1.80
A4 Size Laminating	2.30	2.09	0.21	2.30
A3 Size Laminating	4.50	4.09	0.41	4.50
Computer Disks	2.20	2.00	0.20	2.20
Photographs Per Image	11.00	10.00	1.00	11.00
Genealogy Starter Kits	3.30	3.00	0.30	3.30
Earphone / Battery Pack	2.20	2.00	0.20	2.20
Coffee Vending		1.82	0.18	2.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<u>Library Meeting Room Hire Fees</u>				
Per hour for community groups	11.00	10.00	1.00	<b>11.00</b>
Per hour for community groups with AV facilities		13.64	1.36	<b>15.00</b>
Per hour for commercial activities	16.00	14.55	1.45	<b>16.00</b>
Per hour for commercial activities with AV facilities		18.18	1.82	<b>20.00</b>
Per day for community groups	60.00	54.55	5.45	<b>60.00</b>
Per day for community groups with AV facilities		72.73	7.27	<b>80.00</b>
Per day for commercial activities	90.00	81.82	8.18	<b>90.00</b>
Per day for commercial activities with AV facilities		100.00	10.00	<b>110.00</b>
<u>Fines and Penalties - Library</u>				
Overdue Library Items Per Item Per Day	0.20	0.20	-	<b>0.20</b>
Overdue Library Items Maximum \$2				
<u>Cultural Events Site Fees for Amusement Rides</u>				
Australia Day per event	3,600.00	3,363.64	336.36	<b>3,700.00</b>
Minnawarra Festival per day	600.00	363.64	36.36	<b>400.00</b>
Other individual rides / activities per day	220.00	200.00	20.00	<b>220.00</b>
<u>Cultural Events Vendor Site Fees for Minor Events</u>				
Commercial food / drink site per day (includes power)	110.00	100.00	10.00	<b>110.00</b>
Community group site per day (includes power)	44.00	40.00	4.00	<b>44.00</b>
Fundraising stall per day (includes power)	44.00	40.00	4.00	<b>44.00</b>
<u>Cultural Events Vendor Site Fees for Major Events</u>				
Commercial food / drink site per day (includes power)	220.00	200.00	20.00	<b>220.00</b>
Community group site per day (includes power)	110.00	100.00	10.00	<b>110.00</b>
Fundraising stall per day (includes power)	44.00	40.00	4.00	<b>44.00</b>
<u>Tennis Hire Fees and Charges - Club Seasonal Fees</u>				
2 sessions per week per court per season	60.00	54.55	5.45	<b>60.00</b>
3 sessions per week per court per season	70.00	63.64	6.36	<b>70.00</b>
4 sessions per week per court per season	80.00	72.73	7.27	<b>80.00</b>
5 sessions per week per court per season	90.00	81.82	8.18	<b>90.00</b>
6 sessions per week per court per season	100.00	90.91	9.09	<b>100.00</b>
Session = morning, afternoon or evening				
Additional hourly lighting fee for evening sessions	3.00	2.73	0.27	<b>3.00</b>
<u>Tennis Hire Fees and Charges - Casual Hire</u>				
Day rate per hour	6.00	5.45	0.55	<b>6.00</b>
Evening rate per hour	8.00	7.27	0.73	<b>8.00</b>
<u>Hard court Fees and Charges - Club Seasonal Fees</u>				
Per player per season per senior team	6.00	9.09	0.91	<b>10.00</b>
Per player per season per junior team	0.00	0.00	0.00	<b>0.00</b>
Lighting for both junior and senior teams per hour	3.00	3.64	0.36	<b>4.00</b>
<u>Community Centres Hire Fees and Charges - Special Groups</u>				
As per Community Groups and Functions with 50% discount.				

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Community Centres Hire Fees and Charges - Community Groups</u>				
Hall daytime hourly rate	13.00	12.73	1.27	14.00
Hall evening hourly rate	17.00	16.36	1.64	18.00
Activity / meeting room daytime hourly rate	10.00	9.09	0.91	10.00
Activity / meeting room evening hourly rate	14.00	12.73	1.27	14.00
Kitchen / Bar / Canteen daytime hourly rate	8.00	7.27	0.73	8.00
Kitchen / Bar / Canteen evening hourly rate	11.00	10.91	1.09	12.00
Store room per annum	110.00	100.00	10.00	110.00
Office area per annum	220.00	200.00	20.00	220.00
Booking fee per function or casual booking	30.00	30.00	3.00	33.00
Bonds will apply. Bonds vary and GST may apply.				
<u>Community Centres Hire Fees and Charges - Commercial Groups</u>				
Hall daytime hourly rate	20.00	19.09	1.91	21.00
Hall evening hourly rate	25.00	23.64	2.36	26.00
Activity / meeting room daytime hourly rate	14.00	12.73	1.27	14.00
Activity / meeting room evening hourly rate	18.00	16.36	1.64	18.00
Kitchen / Bar / Canteen daytime hourly rate	11.00	10.00	1.00	11.00
Kitchen / Bar / Canteen evening hourly rate	15.00	13.64	1.36	15.00
Store room per annum	220.00	200.00	20.00	220.00
Booking fee per function or casual booking	30.00	30.00	3.00	33.00
Bonds will apply. Bonds vary and GST may apply.				
<u>Community Centres Hire Fees and Charges - Functions</u>				
Hall daytime function rate	125.00	118.18	11.82	130.00
Hall evening function rate	240.00	227.27	22.73	250.00
Activity / meeting room daytime function rate	70.00	63.64	6.36	70.00
Activity / meeting room evening function rate	110.00	100.00	10.00	110.00
Function set-up hourly rate	6.00	6.36	0.64	7.00
Booking fee per function or casual booking	30.00	30.00	3.00	33.00
Bonds will apply. Bonds vary and GST may apply.				
Fundraising activities receive a 25% discount.				
<u>Halls and Pavilion Hire Fees and Charges - Special Groups</u>				
As per Community Groups and Functions with 50% discount.				
<u>Halls and Pavilion Hire Fees and Charges - Community Groups</u>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion</i>				
Evening hourly rate	17.00	12.73	1.27	14.00
Daytime hourly rate	13.00	16.36	1.64	18.00
<i>Bedforddale Hall, Forrestdale Hall, Karragullen Hall, Champion Centre Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion, Bob Blackburn Pavilion</i>				
Daytime hourly rate	10.00	9.09	0.91	10.00
Evening hourly rate	14.00	12.73	1.27	14.00
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights, Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room</i>				
Daytime hourly rate	7.00	7.27	0.73	8.00
Evening hourly rate	11.00	10.91	1.09	12.00
Booking fee per function or casual booking	30.00	30.00	3.00	33.00
Bonds will apply. Bonds vary and GST may apply.				
Store room per annum	110.00	100.00	10.00	110.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<u>Halls and Pavilion Hire Fees and Charges - Commercial Groups</u>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion</i>				
Daytime hourly rate	20.00	19.09	1.91	<b>21.00</b>
Evening hourly rate	25.00	23.64	2.36	<b>26.00</b>
<i>Bedforddale Hall, Forrestdale Hall, Karragullen Hall, Champion Centre Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion, Bob Blackburn Pavilion</i>				
Daytime hourly rate	15.00	13.64	1.36	<b>15.00</b>
Evening hourly rate	20.00	18.18	1.82	<b>20.00</b>
<i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights, Frye Park Pavilion, Champion Centre Lesser Hall and Meeting Room</i>				
Daytime hourly rate	11.00	10.00	1.00	<b>11.00</b>
Evening hourly rate	15.00	13.64	1.36	<b>15.00</b>
Booking fee per function or casual booking	30.00	30.00	3.00	<b>33.00</b>
Bonds will apply. Bonds vary and GST may apply.				
<u>Halls and Pavilion Hire Fees and Charges - Functions</u>				
<i>Armadale Main Hall, Kelmscott Hall, Roleystone Hall, John Dunn Pavilion</i>				
Daytime function rate	125.00	118.18	11.82	<b>130.00</b>
Evening function rate	240.00	227.27	22.73	<b>250.00</b>
Function set-up hourly rate	6.00	6.36	0.64	<b>7.00</b>
<i>Bedforddale Hall, Forrestdale Hall, Karragullen Hall, Champion Centre Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion, Bob Blackburn Pavilion</i>				
Daytime function rate	90.00	81.82	8.18	<b>90.00</b>
Evening function rate	160.00	150.91	15.09	<b>166.00</b>
Function set-up hourly rate	6.00	6.36	0.64	<b>7.00</b>
Booking fee per function or casual booking	30.00	30.00	3.00	<b>33.00</b>
Bonds will apply. Bonds vary and GST may apply.				
Fundraising activities receive a 25% discount.				
<u>Minnawarra Precinct Church Hire Fees and Charges</u>				
Hourly rate	110.00	100.00	10.00	<b>110.00</b>
Bonds will apply and GST may apply.				
<u>Minnawarra Park</u>				
Weddings, Ceremonies, Photographs (up to 2 hours)	60.00	54.55	5.45	<b>60.00</b>
<u>Active Sporting Reserves Hire Fees and Charges - Club Seasonal Hire</u>				
Seniors (18 years of age and over) per player	58.00	54.55	5.45	<b>60.00</b>
Juniors (17 years of age and under)	0.00	0.00	0.00	<b>0.00</b>
Fee is calculated on standard players per sport				
Base fee permits 2 training sessions and 1 fixture per week.				
Use of toilets, kiosk and change rooms is included.				
Additional training sessions are extra at 25% of base fee.				
Additional use of facilities is charged at facility standard rate.				
Teams not using facility for both receive a 50% discount.				
Clubs that lease and maintain facilities receive 25% discount.				

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Active Sporting Reserves Hire Fees and Charges - Casual Hire</u>				
Half day rate	80.00	72.73	7.27	<b>80.00</b>
Full day rate	130.00	118.18	11.82	<b>130.00</b>
Hourly rate community groups	20.00	18.18	1.82	<b>20.00</b>
Hourly rate commercial	30.00	27.27	2.73	<b>30.00</b>
<u>Oval Floodlighting</u>				
Bob Blackburn Reserve hourly rate	6.60	6.50	0.65	<b>7.15</b>
Creyk Park hourly rate	1.80	7.09	0.71	<b>7.80</b>
Cross Park hourly rate	7.20	7.09	0.71	<b>7.80</b>
Frye Park hourly rate	4.80	4.73	0.47	<b>5.20</b>
Gwynne Park main oval hourly rate	9.00	8.86	0.89	<b>9.75</b>
Gwynne Park north (junior) oval hourly rate	1.80	1.77	0.18	<b>1.95</b>
Gwynne Park south oval hourly rate	3.00	2.95	0.30	<b>3.25</b>
John Dunn main oval hourly rate	14.40	14.18	1.42	<b>15.60</b>
John Dunn number 2 oval hourly rate	3.60	3.55	0.35	<b>3.90</b>
John Dunn number 3 oval hourly rate	1.20	1.18	0.12	<b>1.30</b>
Morgan Park hourly rate	4.20	4.14	0.41	<b>4.55</b>
Pries Park main pitch hourly rate	4.80	4.73	0.47	<b>5.20</b>
Pries Park upper pitch hourly rate	1.80	1.77	0.18	<b>1.95</b>
Rushton Park hourly rate	2.40	2.36	0.24	<b>2.60</b>
Alfred Skeet Reserve number 1 pitch hourly rate	7.20	7.09	0.71	<b>7.80</b>
Alfred Skeet Reserve number 2 and 3 pitch hourly rate	6.00	7.09	0.71	<b>7.80</b>
William Skeet Reserve	6.00	5.91	0.59	<b>6.50</b>
Springdale Park	4.20	5.91	0.59	<b>6.50</b>
<u>Armadale Arena Creche</u>				
Creche (up to 2 hrs)	3.00	2.73	0.27	<b>3.00</b>
Creche - additional children (up to 2 hrs)	2.00	1.82	0.18	<b>2.00</b>
<u>Armadale Arena Sports</u>				
Adult / team	45.00	40.91	4.09	<b>45.00</b>
Junior / team	35.00	31.82	3.18	<b>35.00</b>
Senior nomination fee* if no outstanding money this is the last game of the season	45.00	40.91		
of the season	45.00	40.91	4.09	<b>45.00</b>
Junior nomination fee* if no outstanding money this is the last game of the season	35.00	31.82	3.18	<b>35.00</b>
Forfeit fee senior	45.00	40.91	4.09	<b>45.00</b>
Forfeit fee junior	35.00	31.82	3.18	<b>35.00</b>
Season paid upfront	10% off total			<b>10% off total</b>
Court sport parties per child (minimum 10 children)	10.00	9.09	0.91	<b>10.00</b>
Casual Basketball	3.00	2.73	0.27	<b>3.00</b>
Badminton court hire per hour		9.09	0.91	<b>10.00</b>
Badminton court hire including equipment per person per hour		7.73	0.77	<b>8.50</b>
		2.73	0.27	<b>3.00</b>
Lifeball		5.45	0.55	<b>6.00</b>
<u>Star Fitness</u>				
Program consultation		31.82	3.18	<b>35.00</b>
Star session		5.45	-	<b>5.45</b>



**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

<b>Particulars</b>	<b>Previous Year</b>	<b>Fees Excluding GST</b>	<b>GST</b>	<b>Fees Including GST</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b><u>Armadale Arena Term Programs</u></b>				
Adult up to 1.5hr classes (charges per term)	10.00	9.55	0.95	<b>10.50</b>
Child (charge per term)	6.00	5.68	0.57	<b>6.25</b>
Adult up to 1.5hr classes (casual attendance)		10.91	1.09	<b>12.00</b>
Child (casual attendance)		7.27	0.73	<b>8.00</b>
<b><u>Armadale Arena Holiday Programs</u></b>				
Vacation Care cost per day	40.00	36.36	3.64	<b>40.00</b>
Sports camps		72.73	7.27	<b>80.00</b>
<b><u>Armadale Arena Membership</u></b>				
1 month	95.00	90.00	9.00	<b>99.00</b>
3 months	235.00	222.73	22.27	<b>245.00</b>
12 months	510.00	472.73	47.27	<b>520.00</b>
12 months (DD) (per month)	45.55	42.73	4.27	<b>47.00</b>
Upgrade to include Aquatic while Centre open	50.00	45.45	4.55	<b>50.00</b>
Membership suspension / month	11.00	10.00	1.00	<b>11.00</b>
Cancellation fee - only for 12mth members				
No cancellation for 1or 3 mth memberships without medical				<b>50% of remainder</b>
Corporate membership. Minimum of 4 people signing up from one family or business.				<b>25% discount on annual</b>
Casual Gym	8.50	8.18	0.82	<b>9.00</b>
Casual Group Fitness	8.50	8.18	0.82	<b>9.00</b>
Group Fitness Class Booking (e.g. School Groups)	75.00	77.27	7.73	<b>85.00</b>
Casual Personal Training 30 min session	30.00	27.27	2.73	<b>30.00</b>
Personal Training 10 session (member) (10% disc)	270.00	245.45	24.55	<b>270.00</b>
Personal Training 20 session (member) (15% disc)	510.00	463.64	46.36	<b>510.00</b>
Personal Training 40 session (member) (20% disc)	960.00	872.73	87.27	<b>960.00</b>
Casual Personal Training 60 min session	50.00	50.00	5.00	<b>55.00</b>
Personal Training 10 session (member) (10% disc)	450.00	450.00	45.00	<b>495.00</b>
Personal Training 20 session (member) (15% disc)	850.00	850.00	85.00	<b>935.00</b>
Personal Training 40 session (member) (20% disc)	1,120.00	1,600.00	160.00	<b>1,760.00</b>
Casual Group Personal Training 60min session	75.00	68.18	6.82	<b>75.00</b>
Group Personal Training 10 session (member) (10% disc)	675.00	613.64	61.36	<b>675.00</b>
Group Personal Training 20 session (member) (15% disc)	1,275.00	1,159.09	115.91	<b>1,275.00</b>
Group Personal Training 40 session (member) (20% disc)	2,400.00	2,181.82	218.18	<b>2,400.00</b>
<b><u>Armadale Arena Discounts</u></b>				
City of Armadale employee and councillor discount only applicable on casual gym and group fitness admission or memberships	100%			<b>100%</b>
Sports clubs with home based at the Arena				<b>20% on bookings</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Armadale Arena Facility Hire *</u>				
<u>All User Groups must have Public Liability Insurance</u>				
Court 1 Half Court Community per hour	15.00	14.18	1.42	15.60
Court 1 Half Court Commercial per hour	19.50	18.45	1.85	20.30
Court 1 Community per hour	25.00	23.64	2.36	26.00
Court 1 Commercial per hour	32.50	30.73	3.07	33.80
Court 2 Half Court Community per hour	15.00	14.18	1.42	15.60
Court 2 Half Court commercial per hour	19.50	18.45	1.85	20.30
Court 2 Community per hour	25.00	23.64	2.36	26.00
Court 2 Commercial per hour	32.50	30.73	3.07	33.80
Court 3 Half Court Community per hour	21.00	19.91	1.99	21.90
Court 3 Half Court Commercial per hour	27.30	25.82	2.58	28.40
Court 3 Community per hour	35.00	33.09	3.31	36.40
Court 3 Commercial per hour	45.50	43.00	4.30	47.30
Court 1 & 2 Community per hour	45.00	42.55	4.25	46.80
Court 1 & 2 Commercial per hour	58.50	55.36	5.54	60.90
Group Fitness Community per hour	20.00	18.91	1.89	20.80
Group Fitness Commercial per hour	26.00	24.55	2.45	27.00
Boxing Studio Community per hour	20.00	18.91	1.89	20.80
Boxing Studio Commercial per hour	26.00	24.55	2.45	27.00
Multi-Purpose Community per hour	22.00	20.82	2.08	22.90
Multi-Purpose Commercial per hour	28.60	27.09	2.71	29.80
Event Staff after Hours per hour (minimum 3 hours)	40.00	37.82	3.78	41.60
 <u>Armadale Arena Miscellaneous Fees and Charges</u>				
Public phone call per call	0.50	0.45	0.05	0.50
Ball hire / ball	0.00	0.00	-	0.00
Ball hire deposit				
Photocopying	0.50	0.45	0.05	0.50
Coffee - small	0.00	0.00	-	0.00
Coffee - large	0.50	0.45	0.05	0.50
Coffee - Star participants following program	0.00	0.00	-	0.00

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<b>Transport</b>				
<u>Security Deposits</u>				
Footpath and Kerb Security Fee	110.00	100.00	10.00	<b>110.00</b>
<u>Private Works Charges</u>				
Actual Costs Incurred Plus 12.5% On-Costs and GST Minimum	27.50	25.00	2.50	<b>27.50</b>
<u>Special Road Closures</u>				
First Road Closure	165.00	150.00	15.00	<b>165.00</b>
Per Additional Road Closure	110.00	100.00	10.00	<b>110.00</b>
Bonds Will Apply and GST May Occur				
<u>Administration Fees on Works</u> <i>(Public Utilities Reinstatement and Private Works)</i>				
Actual Costs Incurred Plus 12.5% On-Costs and GST Minimum	27.50	25.00	2.50	<b>27.50</b>
<u>Public Utilities Reinstatements</u>				
Actual Costs Incurred Plus 12.5% On-Costs and GST Minimum	27.50	25.00	2.50	<b>27.50</b>
<u>Crossover Fees</u>				
Crossover Administration Fee	110.00	100.00	10.00	<b>110.00</b>
<u>Engineering Supervision</u>				
1.5% of Contract Costs with Consulting Engineer (Plus GST)				
3% of Contract Costs without Consulting Engineer (Plus GST)				
Plumbers Permit Administration Fee	110.00	100.00	10.00	<b>110.00</b>
<b>Economic Services</b>				
<u>Armadale Visitor Centre</u>				
Sale Items - Consignment Crafts	Cost + up to 25%			<b>Cost + up to 25%</b>
Sale Items - Commercial Souvenirs	Cost + up to 90%			<b>Cost + up to 90%</b>
Tourism Booking Commissions	Cost + up to 10%			<b>Cost + up to 13%</b>
Tourism Booking Fees	Cost + up to 2%			<b>Cost + up to 2%</b>
Membership Package - Level 1	110.00	110.00	11.00	<b>121.00</b>
Membership Package - Level 2	198.00	200.00	20.00	<b>220.00</b>
Membership Package - Level 3	242.00	240.00	24.00	<b>264.00</b>
Membership Package - Level 4	352.00	350.00	35.00	<b>385.00</b>
Membership Package - Local Business Member	66.00	70.00	7.00	<b>77.00</b>
Membership Package - Brochure Rack Space	55.00	60.00	6.00	<b>66.00</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2010**

Particulars	Previous Year \$	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Building Licences for Class 1 - 10 (Residences / Minor Structures)</u>				
Classes 1 and 10 (residences / minor structures) - min *	85.00	85.00	-	<b>85.00</b>
Classes 1 and 10 (residences / minor structures) *	0.35% value			<b>0.35% of construction value</b>
Classes 2 - 9 (commercial / industrial) - min *	85.00	85.00	-	<b>85.00</b>
Classes 2 - 9 (commercial / industrial) *	0.20% value			<b>0.20% of construction value</b>
<u>Building Approval Certificates</u>				
If unauthorised building work has commenced or been carried out, an application for a building approval certificate shall be made and an additional amount, by way of penalty, that is twice the amount of the standard scale of fees charged for a building licence for determination of the application is required in relation to -				
<u>Buildings of classes 1 and 10 (residences / minor structures)</u>				
0.7% of the estimated value of unauthorised building work (min \$170) *				
<u>Buildings of classes 2 - 9 (commercial / industrial)</u>				
0.4% of the estimated value of unauthorised building work (min \$170) *				
<u>Revised Assessments - All classes</u>				
Minimum	85.00	85.00	-	<b>85.00</b>
Minor	25% of fee			<b>25% of application fee</b>
Standard	50% of fee			<b>50% of application fee</b>
Major	75% of fee			<b>75% of application fee</b>
<u>Re-inspection Fee</u>				
Re-inspection fee due to incomplete / unsatisfactory work where an applicant has advised that works are complete, but following inspection the works are incomplete / unsatisfactory and subsequent reinspection required		125.00	-	<b>125.00</b>
<u>Fines and Penalties - Building and Swimming Pools</u>				
As per the Local Government Act and Local Government (Miscellaneous Provisions) Act *				
As per Court prosecutions *				
As per Building Regulations *				
<u>Building Miscellaneous Fees and Charges</u>				
Building specification fees per copy	14.00	40.00	4.00	<b>44.00</b>
Copying of plans per set (micro-filmed)	25.00	31.82	3.18	<b>35.00</b>
Copying of plans per set (scanned high quality)	35.00	40.91	4.09	<b>45.00</b>
Building approval enquiries per approval (plus costs)	50.00	68.18	6.82	<b>75.00</b>
Property inspection charge per written report	165.00	154.55	15.45	<b>170.00</b>
Swimming pool inspections annual charge *	11.00	10.91	1.09	<b>12.00</b>
<u>Built Strata Applications</u>				
1 - 5 lots *		625.00	-	<b>625.00</b>
1 - 5 lots * plus per lot		62.50		<b>62.50</b>
6 - 99 lots *		937.50		<b>937.50</b>
6 - 99 lots * plus per lot (excluding first 1 - 5 lots)		41.50		<b>41.50</b>
100 lots plus *		4,880.00	-	<b>4,880.00</b>
Clearance of Built Strata Conditions (Form 7) Certificate of Local Government *		<b>100.00 or 20 cents per m2 of floor space (whichever is the greater)</b>		

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

The following pages contain the summaries of the City's Management Reporting Schedules. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

**Operating Revenue**

- Rates
- Operating Grants / Contributions
- Capital Funding
- Fees and Charges
- Earnings from Interest
- Profit
- Revenue Other

**Expense**

- Employment
- Office
- Professional Services
- Vehicles
- Facilities
- Projects / Works
- Other Expense
- Interest Expense
- Loss
- Depreciation
- Accounting

**Expense**

- Land / Buildings
- Plant / Machinery
- Furniture / Equipment
- Roads
- Drainage
- Pathways
- Parks

**Non-Operating Revenue**

- From Reserve Transfer
- Loan Proceeds
- SSL Principal Proceeds
- Sale Proceeds

**Non-Operating Expense**

- To Reserve Transfer
- Principal Repayments

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

Council operations, as disclosed in this document, encompass the following service oriented management areas:

Chief Executive Officer

Includes the administration of the Chief Executive's Office and the Members of Council, including fees, expenses and allowances paid to Elected Members. Overseen by the Chief Executive Officer.

Human Resources

Includes the administration and co-ordination of all corporate Human Resources related matters, including corporate training, occupational safety and health advisement, and staff recruitment. Overseen by the Human Resources Manager.

Public Relations

Includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans. Overseen by the Public Relations Co-ordinator.

Community Services

Includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate. Overseen by the Executive Director of Community Services.

Community Development

Includes the administration and operation of services relating to indigenous support, volunteers, youth, aged and disabled, events and community development. Overseen by the Executive Manager Community Services.

Libraries and Heritage

Includes the administration and operation of local libraries, museums, historical facilities and tourism information offices. Overseen by the Manager of Libraries and Heritage Services.

Rangers and Emergency

Includes the administration and operation of fire prevention services, animal control, voluntary emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment. Overseen by the Manager of Ranger and Emergency Services.

Recreation

Includes the administration and operation of halls, outdoor sporting complexes, recreational programs, public swimming pools and indoor sporting complexes. Overseen by the Manager of Leisure Services.

Corporate Funds

Includes loans, reserve funds, restricted funds, leasing revenue, rate revenue and corporate grant funding. Overseen by the Corporate Services Directorate.

Corporate Services

Includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate. Overseen by the Executive Director of Corporate Services.

Budgeting

Includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation. Overseen by the Co-ordinator of Accounting Services.

Finance

Includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems. Overseen by the Manager of Financial Services.

Governance and Administration

Includes the provision of governance services, such as preparation of policy documents, annual report, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters. Overseen by the Manager of Governance and Administration.

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

IT Services

Includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communications networks. Overseen by the Manager of Information and Communications Technology.

Rates

Includes the administration, and maintenance of, rate records and rating valuations. Overseen by the Co-ordinator of Rating Services.

Development Services

Includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate. Overseen by the Executive Director of Development Services.

Building

Includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools. Overseen by the Building Services Manager.

Environment Planning

Includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation. Overseen by the Senior Environmental Planner.

Health

Includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs. Overseen by the Health Services Manager.

Planning

Includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS). Overseen by the Planning Services Manager.

Project Co-ordination

Includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme. Overseen by the Project Co-ordinator.

Technical Services

Includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate. Overseen by the Executive Director of Technical Services.

Asset Management

Includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and redevelopment. Overseen by the Asset Management Co-ordinator.

Civil Works

Includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City. Overseen by the Manager of Civil Works.

Engineering Design

Includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions. Also includes the administration of Council's private crossovers program. Overseen by the Manager of Engineering and Design.

Infrastructure

Includes the planning associated with new infrastructure assets including those relating to the Civil Works and Subdivision areas. Overseen by the Manager of Technical Services.



**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

Parks

Includes the maintenance and construction associated with the provision of recreation grounds, parks, gardens, streetscapes, road verges and roundabouts. Overseen by the Manager of Parks.

Property

Includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, administration centres, and emergency service facilities. Overseen by the Manager of Property Services.

Subdivisions

Includes the planning and engineering requirements associated with new subdivisions. Overseen by the Subdivision Engineer.

Support

Includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials. Overseen by the Co-ordinator of Support Services.

Waste

Includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites. Overseen by the Co-ordinator of Waste Services.

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

Particulars	CEO's Office	Community Services	Corporate Services	Development Services	Technical Services	Total
<b>Operating Revenue</b>						
Rates	0	0	(31,043,000)	0	0	(31,043,000)
Grants / Contributions	(7,500)	(444,700)	(1,851,200)	(180,300)	(1,491,800)	(3,975,500)
Capital Funding	0	(220,800)	0	(1,743,300)	(8,397,300)	(10,361,400)
Fees and Charges	(1,000)	(1,367,100)	(643,000)	(1,791,000)	(6,422,600)	(10,224,700)
Earnings from Interest	0	0	(2,050,370)	0	0	(2,050,370)
Profit	0	0	(312,500)	0	0	(312,500)
Revenue Other	(2,600)	0	(1,333,900)	0	0	(1,336,500)
<b>Total Operating Revenue</b>	<b>(11,100)</b>	<b>(2,032,600)</b>	<b>(37,233,970)</b>	<b>(3,714,600)</b>	<b>(16,311,700)</b>	<b>(59,303,970)</b>
<b>Expense</b>						
Employment	1,202,600	4,927,800	2,503,600	3,660,100	4,389,400	16,683,500
Office	190,300	277,300	528,800	90,100	224,600	1,311,100
Professional Services	45,100	148,500	107,600	624,600	429,000	1,354,800
Vehicles	51,800	177,000	36,300	152,400	239,000	656,500
Facilities	0	19,500	0	0	3,104,300	3,123,800
Projects / Works	0	429,500	0	211,100	13,370,400	14,011,000
Other Expense	1,062,300	1,600,400	3,034,400	584,300	2,814,700	9,096,100
Interest Expense	0	0	388,600	0	0	388,600
Loss	0	0	14,400	0	0	14,400
Depreciation	0	0	8,103,100	0	0	8,103,100
Accounting	0	0	863,800	0	(4,725,200)	(3,861,400)
<b>Total Expense</b>	<b>2,552,100</b>	<b>7,580,000</b>	<b>15,580,600</b>	<b>5,322,600</b>	<b>19,846,200</b>	<b>50,881,500</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	463,200	1,582,800	11,381,500	13,427,500
Plant / Machinery	0	0	0	0	4,396,400	4,396,400
Furniture / Equipment	0	33,500	37,900	21,900	681,500	774,800
Roads	0	0	0	0	12,623,900	12,623,900
Drainage	0	0	0	0	399,400	399,400
Pathways	0	0	0	0	666,200	666,200
Parks	0	0	0	0	4,656,800	4,656,800
<b>Total Capital Expense</b>	<b>0</b>	<b>33,500</b>	<b>501,100</b>	<b>1,604,700</b>	<b>34,805,700</b>	<b>36,945,000</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	(3,440,700)	0	0	(3,440,700)
Loan Proceeds	0	0	(7,712,800)	0	0	(7,712,800)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	(4,081,000)	0	(1,289,000)	(5,370,000)
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>(15,234,500)</b>	<b>0</b>	<b>(1,289,000)</b>	<b>(16,523,500)</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	5,751,100	0	0	5,751,100
Principal Repayments	0	0	273,000	0	0	273,000
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>6,024,100</b>	<b>0</b>	<b>0</b>	<b>6,024,100</b>
<b>Total</b>	<b>2,541,000</b>	<b>5,580,900</b>	<b>(30,362,670)</b>	<b>3,212,700</b>	<b>37,051,200</b>	<b>18,023,130</b>
<i>Opening Position (Surplus / (Deficit))</i>						8,728,530
<i>Less Directorate Net Total (as above)</i>						(18,023,130)
<i>Plus Non-Cash Items Written Back</i>						9,294,600
<b>Proposed Closing Position (Surplus / (Deficit))</b>						<b>0</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Chief Executive's Office - Summary**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(2,171)	(5,200)	(5,200)	0	(7,500)	(7,500)
Capital Funding	0	0	0	0	0	0
Fees and Charges	25	(2,100)	(2,100)	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,200)	(52,800)	(600)	0	(2,600)	(2,600)
<b>Total Operating Revenue</b>	<b>(4,346)</b>	<b>(60,100)</b>	<b>(7,900)</b>	<b>0</b>	<b>(11,100)</b>	<b>(11,100)</b>
<b>Expense</b>						
Employment	987,524	1,064,800	934,300	0	1,202,600	1,202,600
Office	211,272	199,400	199,400	0	190,300	190,300
Professional Services	45,769	97,300	97,300	41,000	4,100	45,100
Vehicles	40,944	20,200	20,200	0	51,800	51,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	848,299	1,038,700	1,041,500	62,500	999,800	1,062,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>2,133,808</b>	<b>2,420,400</b>	<b>2,292,700</b>	<b>103,500</b>	<b>2,448,600</b>	<b>2,552,100</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>2,129,463</b>	<b>2,360,300</b>	<b>2,284,800</b>	<b>103,500</b>	<b>2,437,500</b>	<b>2,541,000</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Chief Executive Officer

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	New Items Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	(2,100)	(2,100)
Capital Funding	0	0	0	0	0	0
Fees and Charges	25	(2,100)	(2,100)	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	(2,200)	(600)	(600)	0	(2,600)	(2,600)
<b>Total Operating Revenue</b>	<b>(2,175)</b>	<b>(2,700)</b>	<b>(2,700)</b>	<b>0</b>	<b>(5,700)</b>	<b>(5,700)</b>
<b>Expense</b>						
Employment	424,940	525,200	437,200	0	608,400	608,400
Office	80,123	78,000	78,000	0	77,100	77,100
Professional Services	45,094	96,200	96,200	41,000	4,100	45,100
Vehicles	16,541	9,400	9,400	0	22,800	22,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	610,456	669,800	704,800	62,500	756,900	819,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,177,154</b>	<b>1,378,600</b>	<b>1,325,600</b>	<b>103,500</b>	<b>1,469,300</b>	<b>1,572,800</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,174,979</b>	<b>1,375,900</b>	<b>1,322,900</b>	<b>103,500</b>	<b>1,463,600</b>	<b>1,567,100</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Human Resources**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(2,171)	(5,200)	(5,200)	0	(5,400)	(5,400)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	(52,200)	0	0	0	0
<b>Total Operating Revenue</b>	<b>(2,171)</b>	<b>(57,400)</b>	<b>(5,200)</b>	<b>0</b>	<b>(5,400)</b>	<b>(5,400)</b>
<b>Expense</b>						
Employment	441,831	403,300	401,300	0	448,900	448,900
Office	128,652	120,400	120,400	0	111,200	111,200
Professional Services	0	0	0	0	0	0
Vehicles	20,236	10,800	10,800	0	20,700	20,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	129,744	224,700	172,500	0	148,100	148,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>720,463</b>	<b>759,200</b>	<b>705,000</b>	<b>0</b>	<b>728,900</b>	<b>728,900</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>718,293</b>	<b>701,800</b>	<b>699,800</b>	<b>0</b>	<b>723,500</b>	<b>723,500</b>

City of Armadale  
 Budget Estimates by Management Schedule (Summary)  
 For the year ended 30 June 2010

## Public Relations

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	120,753	136,300	95,800	0	145,300	145,300
Office	2,498	1,000	1,000	0	2,000	2,000
Professional Services	675	1,100	1,100	0	0	0
Vehicles	4,167	0	0	0	8,300	8,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	108,099	144,200	164,200	0	94,800	94,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>236,191</b>	<b>282,600</b>	<b>262,100</b>	<b>0</b>	<b>250,400</b>	<b>250,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>236,191</b>	<b>282,600</b>	<b>262,100</b>	<b>0</b>	<b>250,400</b>	<b>250,400</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

**Community Services - Summary**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(522,971)	(446,500)	(542,500)	0	(444,700)	(444,700)
Capital Funding	(827,333)	(152,000)	(849,000)	0	(220,800)	(220,800)
Fees and Charges	(1,280,591)	(1,482,000)	(1,251,100)	0	(1,367,100)	(1,367,100)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(2,630,895)</b>	<b>(2,080,500)</b>	<b>(2,642,600)</b>	<b>0</b>	<b>(2,032,600)</b>	<b>(2,032,600)</b>
<b>Expense</b>						
Employment	4,410,444	4,315,600	4,479,100	0	4,927,800	4,927,800
Office	232,117	292,000	279,600	0	277,300	277,300
Professional Services	152,864	233,100	233,100	86,800	61,700	148,500
Vehicles	229,730	150,100	169,100	0	177,000	177,000
Facilities	13,257	17,300	17,300	4,000	15,500	19,500
Projects / Works	284,398	596,500	496,500	0	429,500	429,500
Other Expense	1,431,567	1,724,900	1,824,450	280,400	1,320,000	1,600,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>6,754,378</b>	<b>7,329,500</b>	<b>7,499,150</b>	<b>371,200</b>	<b>7,208,800</b>	<b>7,580,000</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	12,000	0	0	0	0
Furniture / Equipment	96,266	98,500	98,500	1,200	32,300	33,500
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>96,266</b>	<b>110,500</b>	<b>98,500</b>	<b>1,200</b>	<b>32,300</b>	<b>33,500</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>4,219,749</b>	<b>5,359,500</b>	<b>4,955,050</b>	<b>372,400</b>	<b>5,208,500</b>	<b>5,580,900</b>



**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Community Development**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(351,434)	(117,700)	(345,700)	0	(282,000)	(282,000)
Capital Funding	0	0	0	0	(121,600)	(121,600)
Fees and Charges	(15,042)	(19,800)	(19,800)	0	(17,900)	(17,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(366,475)</b>	<b>(137,500)</b>	<b>(365,500)</b>	<b>0</b>	<b>(421,500)</b>	<b>(421,500)</b>
<b>Expense</b>						
Employment	766,356	760,500	837,000	0	1,098,100	1,098,100
Office	10,776	26,500	26,100	0	29,500	29,500
Professional Services	0	0	0	0	0	0
Vehicles	59,159	35,100	43,500	0	39,900	39,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	699,494	691,900	851,300	123,800	699,100	822,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,535,785</b>	<b>1,514,000</b>	<b>1,757,900</b>	<b>123,800</b>	<b>1,866,600</b>	<b>1,990,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,169,310</b>	<b>1,376,500</b>	<b>1,392,400</b>	<b>123,800</b>	<b>1,445,100</b>	<b>1,568,900</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

**Community Services**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	(150,000)	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>(150,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	301,465	340,200	332,950	0	299,700	299,700
Office	5,965	10,000	10,000	0	7,200	7,200
Professional Services	118,983	205,800	205,800	86,800	31,600	118,400
Vehicles	6,011	6,900	6,900	0	7,100	7,100
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	71,600	61,600	0	36,200	36,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>432,423</b>	<b>634,500</b>	<b>617,250</b>	<b>86,800</b>	<b>381,800</b>	<b>468,600</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>432,423</b>	<b>484,500</b>	<b>617,250</b>	<b>86,800</b>	<b>381,800</b>	<b>468,600</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Leisure Services**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(3,000)	(51,000)	(51,000)	0	(3,000)	(3,000)
Capital Funding	(827,333)	(152,000)	(849,000)	0	(99,200)	(99,200)
Fees and Charges	(725,539)	(1,064,400)	(788,000)	0	(847,800)	(847,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(1,555,872)</b>	<b>(1,267,400)</b>	<b>(1,688,000)</b>	<b>0</b>	<b>(950,000)</b>	<b>(950,000)</b>
<b>Expense</b>						
Employment	959,012	719,900	801,400	0	915,900	915,900
Office	88,675	79,900	75,900	0	68,300	68,300
Professional Services	334	5,200	5,200	0	0	0
Vehicles	20,996	15,600	26,200	0	15,600	15,600
Facilities	0	0	0	0	0	0
Projects / Works	145,645	410,000	310,000	0	279,500	279,500
Other Expense	373,988	471,400	438,400	8,000	225,700	233,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,588,649</b>	<b>1,702,000</b>	<b>1,657,100</b>	<b>8,000</b>	<b>1,505,000</b>	<b>1,513,000</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	12,000	0	0	0	0
Furniture / Equipment	76,107	75,000	75,000	0	19,900	19,900
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>76,107</b>	<b>87,000</b>	<b>75,000</b>	<b>0</b>	<b>19,900</b>	<b>19,900</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>108,884</b>	<b>521,600</b>	<b>44,100</b>	<b>8,000</b>	<b>574,900</b>	<b>582,900</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Libraries and Heritage*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(16,721)	(15,300)	(23,300)	0	(13,000)	(13,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(102,471)	(92,600)	(92,600)	0	(94,900)	(94,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(119,193)</b>	<b>(107,900)</b>	<b>(115,900)</b>	<b>0</b>	<b>(107,900)</b>	<b>(107,900)</b>
<b>Expense</b>						
Employment	1,693,335	1,721,200	1,737,450	0	1,844,400	1,844,400
Office	92,704	135,800	127,800	0	138,200	138,200
Professional Services	0	0	0	0	0	0
Vehicles	30,848	21,000	21,000	0	24,400	24,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	233,958	384,000	367,150	127,700	268,300	396,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>2,050,845</b>	<b>2,262,000</b>	<b>2,253,400</b>	<b>127,700</b>	<b>2,275,300</b>	<b>2,403,000</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	20,159	23,500	23,500	1,200	0	1,200
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>20,159</b>	<b>23,500</b>	<b>23,500</b>	<b>1,200</b>	<b>0</b>	<b>1,200</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,951,811</b>	<b>2,177,600</b>	<b>2,161,000</b>	<b>128,900</b>	<b>2,167,400</b>	<b>2,296,300</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Rangers and Emergency

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(151,816)	(112,500)	(122,500)	0	(146,700)	(146,700)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(437,539)	(305,200)	(350,700)	0	(406,500)	(406,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(589,354)</b>	<b>(417,700)</b>	<b>(473,200)</b>	<b>0</b>	<b>(553,200)</b>	<b>(553,200)</b>
<b>Expense</b>						
Employment	690,277	773,800	770,300	0	769,700	769,700
Office	33,997	39,800	39,800	0	34,100	34,100
Professional Services	33,547	22,100	22,100	0	30,100	30,100
Vehicles	112,717	71,500	71,500	0	90,000	90,000
Facilities	13,257	17,300	17,300	4,000	15,500	19,500
Projects / Works	138,753	186,500	186,500	0	150,000	150,000
Other Expense	124,127	106,000	106,000	20,900	90,700	111,600
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,146,676</b>	<b>1,217,000</b>	<b>1,213,500</b>	<b>24,900</b>	<b>1,180,100</b>	<b>1,205,000</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	12,400	12,400
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,400</b>	<b>12,400</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>557,321</b>	<b>799,300</b>	<b>740,300</b>	<b>24,900</b>	<b>639,300</b>	<b>664,200</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Corporate Services - Summary**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	(27,997,129)	(27,338,900)	(27,668,900)	0	(31,043,000)	(31,043,000)
Grants / Contributions	(2,896,822)	(2,259,700)	(2,359,700)	0	(1,851,200)	(1,851,200)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(675,343)	(462,800)	(596,100)	0	(643,000)	(643,000)
Earnings from Interest	(2,860,634)	(2,814,500)	(2,359,500)	0	(2,050,370)	(2,050,370)
Profit	(1,209,512)	(342,900)	(342,900)	0	(312,500)	(312,500)
Revenue Other	(1,118,863)	(730,800)	(910,800)	(887,400)	(446,500)	(1,333,900)
<b>Total Operating Revenue</b>	<b>(36,758,303)</b>	<b>(33,949,600)</b>	<b>(34,237,900)</b>	<b>(887,400)</b>	<b>(36,346,570)</b>	<b>(37,233,970)</b>
<b>Expense</b>						
Employment	2,252,868	2,209,400	2,269,700	0	2,503,600	2,503,600
Office	498,210	436,200	456,200	0	528,800	528,800
Professional Services	97,331	200,700	132,700	0	107,600	107,600
Vehicles	32,687	41,100	41,100	0	36,300	36,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	2,865,862	3,786,900	3,880,100	0	3,034,400	3,034,400
Interest Expense	199,580	284,400	215,100	0	388,600	388,600
Loss	103,994	31,400	31,400	0	14,400	14,400
Depreciation	7,828,419	8,067,900	8,067,900	0	8,103,100	8,103,100
Accounting	253,065	451,200	451,200	0	863,800	863,800
<b>Total Expense</b>	<b>14,132,018</b>	<b>15,509,200</b>	<b>15,545,400</b>	<b>0</b>	<b>15,580,600</b>	<b>15,580,600</b>
<b>Capital Expense</b>						
Land / Buildings	341,565	438,300	438,300	165,000	298,200	463,200
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	38,032	52,100	52,100	14,100	23,800	37,900
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>379,597</b>	<b>490,400</b>	<b>490,400</b>	<b>179,100</b>	<b>322,000</b>	<b>501,100</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	(4,555,078)	(1,860,700)	(7,406,800)	(542,200)	(2,898,500)	(3,440,700)
Loan Proceeds	(1,189,200)	(2,989,200)	(2,989,200)	(1,800,000)	(5,912,800)	(7,712,800)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,102,273)	(5,446,000)	(5,446,000)	(1,570,000)	(2,511,000)	(4,081,000)
<b>Total Non-Operating Revenue</b>	<b>(6,846,551)</b>	<b>(10,295,900)</b>	<b>(15,842,000)</b>	<b>(3,912,200)</b>	<b>(11,322,300)</b>	<b>(15,234,500)</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	6,393,400	5,612,400	5,692,400	1,405,000	4,346,100	5,751,100
Principal Repayments	234,098	229,700	229,700	0	273,000	273,000
<b>Total Non-Operating Expense</b>	<b>6,627,498</b>	<b>5,842,100</b>	<b>5,922,100</b>	<b>1,405,000</b>	<b>4,619,100</b>	<b>6,024,100</b>
<b>Total</b>	<b>(22,465,741)</b>	<b>(22,403,800)</b>	<b>(28,122,000)</b>	<b>(3,215,500)</b>	<b>(27,147,170)</b>	<b>(30,362,670)</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Corporate Funds**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	(27,997,129)	(27,338,900)	(27,668,900)	0	(31,043,000)	(31,043,000)
Grants / Contributions	(2,796,854)	(2,131,500)	(2,231,500)	0	(1,744,200)	(1,744,200)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(332,653)	(169,400)	(303,700)	0	(297,900)	(297,900)
Earnings from Interest	(2,627,513)	(2,651,500)	(2,176,500)	0	(1,819,570)	(1,819,570)
Profit	0	0	0	0	0	0
Revenue Other	(1,118,863)	(730,800)	(910,800)	(887,400)	(446,500)	(1,333,900)
<b>Total Operating Revenue</b>	<b>(34,873,012)</b>	<b>(33,022,100)</b>	<b>(33,291,400)</b>	<b>(887,400)</b>	<b>(35,351,170)</b>	<b>(36,238,570)</b>
<b>Expense</b>						
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,355,454	2,432,100	2,432,100	0	1,134,000	1,134,000
Interest Expense	199,580	284,400	215,100	0	388,600	388,600
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,555,034</b>	<b>2,716,500</b>	<b>2,647,200</b>	<b>0</b>	<b>1,522,600</b>	<b>1,522,600</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	(4,555,078)	(1,860,700)	(7,406,800)	(542,200)	(2,898,500)	(3,440,700)
Loan Proceeds	(1,189,200)	(2,989,200)	(2,989,200)	(1,800,000)	(5,912,800)	(7,712,800)
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(1,102,273)	(5,446,000)	(5,446,000)	(1,570,000)	(2,511,000)	(4,081,000)
<b>Total Non-Operating Revenue</b>	<b>(6,846,551)</b>	<b>(10,295,900)</b>	<b>(15,842,000)</b>	<b>(3,912,200)</b>	<b>(11,322,300)</b>	<b>(15,234,500)</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	6,393,400	5,612,400	5,692,400	1,405,000	4,346,100	5,751,100
Principal Repayments	234,098	229,700	229,700	0	273,000	273,000
<b>Total Non-Operating Expense</b>	<b>6,627,498</b>	<b>5,842,100</b>	<b>5,922,100</b>	<b>1,405,000</b>	<b>4,619,100</b>	<b>6,024,100</b>
<b>Total</b>	<b>(33,537,031)</b>	<b>(34,759,400)</b>	<b>(40,564,100)</b>	<b>(3,394,600)</b>	<b>(40,531,770)</b>	<b>(43,926,370)</b>



*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Corporate Services*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	442,504	452,800	433,900	0	424,700	424,700
Office	9,247	8,600	8,600	0	8,700	8,700
Professional Services	58,250	82,100	47,100	0	46,600	46,600
Vehicles	10,951	16,300	16,300	0	12,400	12,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	216,402	105,900	155,900	0	307,400	307,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>737,353</b>	<b>665,700</b>	<b>661,800</b>	<b>0</b>	<b>799,800</b>	<b>799,800</b>
<b>Capital Expense</b>						
Land / Buildings	341,565	438,300	438,300	165,000	298,200	463,200
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>341,565</b>	<b>438,300</b>	<b>438,300</b>	<b>165,000</b>	<b>298,200</b>	<b>463,200</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,078,918</b>	<b>1,104,000</b>	<b>1,100,100</b>	<b>165,000</b>	<b>1,098,000</b>	<b>1,263,000</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Budgeting

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	(1,209,512)	(342,900)	(342,900)	0	(312,500)	(312,500)
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(1,209,512)</b>	<b>(342,900)</b>	<b>(342,900)</b>	<b>0</b>	<b>(312,500)</b>	<b>(312,500)</b>
<b>Expense</b>						
Employment	0	0	0	0	0	0
Office	0	0	0	0	0	0
Professional Services	0	0	0	0	0	0
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	103,994	31,400	31,400	0	14,400	14,400
Depreciation	7,828,419	8,067,900	8,067,900	0	8,103,100	8,103,100
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>7,932,413</b>	<b>8,099,300</b>	<b>8,099,300</b>	<b>0</b>	<b>8,117,500</b>	<b>8,117,500</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>6,722,901</b>	<b>7,756,400</b>	<b>7,756,400</b>	<b>0</b>	<b>7,805,000</b>	<b>7,805,000</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Finance*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	395,712	368,100	395,000	0	441,900	441,900
Office	5,056	4,100	4,100	0	4,100	4,100
Professional Services	544	0	0	0	0	0
Vehicles	6,916	8,600	8,600	0	7,900	7,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	67,391	131,200	91,200	0	68,200	68,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	253,065	451,200	451,200	0	863,800	863,800
<b>Total Expense</b>	<b>728,683</b>	<b>963,200</b>	<b>950,100</b>	<b>0</b>	<b>1,385,900</b>	<b>1,385,900</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>728,683</b>	<b>963,200</b>	<b>950,100</b>	<b>0</b>	<b>1,385,900</b>	<b>1,385,900</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Governance and Administration**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(4,074)	(4,200)	(4,200)	0	(3,600)	(3,600)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(4,074)</b>	<b>(4,200)</b>	<b>(4,200)</b>	<b>0</b>	<b>(3,600)</b>	<b>(3,600)</b>
<b>Expense</b>						
Employment	644,174	673,400	680,700	0	775,700	775,700
Office	275,332	316,600	244,800	0	321,000	321,000
Professional Services	18,475	12,500	27,500	0	40,300	40,300
Vehicles	6,422	8,100	8,100	0	7,200	7,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	8,494	6,200	5,400	0	150,100	150,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>952,898</b>	<b>1,016,800</b>	<b>966,500</b>	<b>0</b>	<b>1,294,300</b>	<b>1,294,300</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	38,032	52,100	52,100	14,100	23,800	37,900
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>38,032</b>	<b>52,100</b>	<b>52,100</b>	<b>14,100</b>	<b>23,800</b>	<b>37,900</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>986,856</b>	<b>1,064,700</b>	<b>1,014,400</b>	<b>14,100</b>	<b>1,314,500</b>	<b>1,328,600</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*IT Services*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	413,624	409,300	455,300	0	506,800	506,800
Office	144,774	29,200	121,000	0	131,300	131,300
Professional Services	120	52,200	4,200	0	0	0
Vehicles	8,398	8,100	8,100	0	8,800	8,800
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	1,022,155	921,500	985,500	0	1,180,000	1,180,000
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,589,071</b>	<b>1,420,300</b>	<b>1,574,100</b>	<b>0</b>	<b>1,826,900</b>	<b>1,826,900</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,589,071</b>	<b>1,420,300</b>	<b>1,574,100</b>	<b>0</b>	<b>1,826,900</b>	<b>1,826,900</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Rates**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(99,968)	(128,200)	(128,200)	0	(107,000)	(107,000)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(338,616)	(289,200)	(288,200)	0	(341,500)	(341,500)
Earnings from Interest	(233,121)	(163,000)	(183,000)	0	(230,800)	(230,800)
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(671,705)</b>	<b>(580,400)</b>	<b>(599,400)</b>	<b>0</b>	<b>(679,300)</b>	<b>(679,300)</b>
<b>Expense</b>						
Employment	356,855	305,800	304,800	0	354,500	354,500
Office	63,801	77,700	77,700	0	63,700	63,700
Professional Services	19,943	53,900	53,900	0	20,700	20,700
Vehicles	0	0	0	0	0	0
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	195,966	190,000	210,000	0	194,700	194,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>636,565</b>	<b>627,400</b>	<b>646,400</b>	<b>0</b>	<b>633,600</b>	<b>633,600</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>(35,140)</b>	<b>47,000</b>	<b>47,000</b>	<b>0</b>	<b>(45,700)</b>	<b>(45,700)</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Development Services - Summary*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(186,835)	(1,708,700)	(2,324,790)	0	(180,300)	(180,300)
Capital Funding	(1,303,541)	0	0	0	(1,743,300)	(1,743,300)
Fees and Charges	(1,702,568)	(1,497,300)	(1,592,300)	0	(1,791,000)	(1,791,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(3,192,944)</b>	<b>(3,206,000)</b>	<b>(3,917,090)</b>	<b>0</b>	<b>(3,714,600)</b>	<b>(3,714,600)</b>
<b>Expense</b>						
Employment	3,403,622	3,230,000	3,325,400	0	3,660,100	3,660,100
Office	69,085	102,000	101,000	0	90,100	90,100
Professional Services	484,133	537,500	694,500	218,700	405,900	624,600
Vehicles	134,723	110,200	126,400	0	152,400	152,400
Facilities	0	0	0	0	0	0
Projects / Works	127,782	234,100	270,590	142,500	68,600	211,100
Other Expense	123,318	467,700	417,700	292,300	292,000	584,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>4,342,663</b>	<b>4,681,500</b>	<b>4,935,590</b>	<b>653,500</b>	<b>4,669,100</b>	<b>5,322,600</b>
<b>Capital Expense</b>						
Land / Buildings	753,251	1,529,300	4,029,300	0	1,582,800	1,582,800
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	1,913	21,900	22,900	20,700	1,200	21,900
Roads	3,175,756	0	0	0	0	0
Drainage	3,171,434	0	2,861,100	0	0	0
Pathways	114,103	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>7,216,456</b>	<b>1,551,200</b>	<b>6,913,300</b>	<b>20,700</b>	<b>1,584,000</b>	<b>1,604,700</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(38,190)	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>(38,190)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>8,327,985</b>	<b>3,026,700</b>	<b>7,931,800</b>	<b>674,200</b>	<b>2,538,500</b>	<b>3,212,700</b>



City of Armadale  
 Budget Estimates by Management Schedule (Summary)  
 For the year ended 30 June 2010

## Development Services

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(575)	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(575)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	257,692	224,600	223,600	0	260,400	260,400
Office	2,268	5,200	5,200	0	2,600	2,600
Professional Services	0	0	0	0	0	0
Vehicles	8,028	11,200	11,200	0	8,300	8,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	8,000	154,200	104,200	95,000	52,100	147,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>275,988</b>	<b>395,200</b>	<b>344,200</b>	<b>95,000</b>	<b>323,400</b>	<b>418,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>275,413</b>	<b>395,200</b>	<b>344,200</b>	<b>95,000</b>	<b>323,400</b>	<b>418,400</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Building**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(17,766)	(8,500)	(8,500)	0	(17,100)	(17,100)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(1,018,286)	(866,500)	(926,500)	0	(1,088,800)	(1,088,800)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(1,036,052)</b>	<b>(875,000)</b>	<b>(935,000)</b>	<b>0</b>	<b>(1,105,900)</b>	<b>(1,105,900)</b>
<b>Expense</b>						
Employment	855,242	773,900	810,900	0	842,200	842,200
Office	16,990	24,900	23,900	0	21,800	21,800
Professional Services	64,460	20,700	100,700	0	79,800	79,800
Vehicles	24,701	29,100	29,100	0	37,300	37,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	4,913	2,600	2,600	0	4,100	4,100
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>966,305</b>	<b>851,200</b>	<b>967,200</b>	<b>0</b>	<b>985,200</b>	<b>985,200</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	952	0	1,000	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>952</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>(68,795)</b>	<b>(23,800)</b>	<b>33,200</b>	<b>0</b>	<b>(120,700)</b>	<b>(120,700)</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Environment Planning

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(163,908)	(65,000)	(181,090)	0	(156,500)	(156,500)
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(163,908)</b>	<b>(65,000)</b>	<b>(181,090)</b>	<b>0</b>	<b>(156,500)</b>	<b>(156,500)</b>
<b>Expense</b>						
Employment	195,038	136,100	199,000	0	286,300	286,300
Office	884	1,100	1,100	0	1,000	1,000
Professional Services	0	0	0	0	0	0
Vehicles	20,071	4,000	20,200	0	29,000	29,000
Facilities	0	0	0	0	0	0
Projects / Works	127,782	234,100	270,590	142,500	68,600	211,100
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>343,775</b>	<b>375,300</b>	<b>490,890</b>	<b>142,500</b>	<b>384,900</b>	<b>527,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>179,867</b>	<b>310,300</b>	<b>309,800</b>	<b>142,500</b>	<b>228,400</b>	<b>370,900</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Health*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(2,936)	(5,800)	(5,800)	0	(6,700)	(6,700)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(78,393)	(118,400)	(103,400)	0	(98,000)	(98,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(81,329)</b>	<b>(124,200)</b>	<b>(109,200)</b>	<b>0</b>	<b>(104,700)</b>	<b>(104,700)</b>
<b>Expense</b>						
Employment	570,876	546,200	543,200	0	620,000	620,000
Office	12,733	17,600	17,600	0	12,400	12,400
Professional Services	4,428	25,000	25,000	0	12,400	12,400
Vehicles	25,936	29,300	29,300	0	26,900	26,900
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	17,299	19,700	19,700	0	19,700	19,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>631,271</b>	<b>637,800</b>	<b>634,800</b>	<b>0</b>	<b>691,400</b>	<b>691,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	961	1,200	1,200	0	1,200	1,200
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>961</b>	<b>1,200</b>	<b>1,200</b>	<b>0</b>	<b>1,200</b>	<b>1,200</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>550,904</b>	<b>514,800</b>	<b>526,800</b>	<b>0</b>	<b>587,900</b>	<b>587,900</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Planning**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(1,650)	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(605,889)	(512,400)	(562,400)	0	(604,200)	(604,200)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(607,539)</b>	<b>(512,400)</b>	<b>(562,400)</b>	<b>0</b>	<b>(604,200)</b>	<b>(604,200)</b>
<b>Expense</b>						
Employment	1,429,086	1,461,200	1,461,200	0	1,548,600	1,548,600
Office	35,144	49,500	49,500	0	49,300	49,300
Professional Services	331,569	486,200	563,200	218,700	266,100	484,800
Vehicles	48,578	33,800	33,800	0	43,700	43,700
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	93,106	291,200	291,200	197,300	216,100	413,400
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>1,937,483</b>	<b>2,321,900</b>	<b>2,398,900</b>	<b>416,000</b>	<b>2,123,800</b>	<b>2,539,800</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	20,700	20,700	20,700	0	20,700
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>20,700</b>	<b>20,700</b>	<b>20,700</b>	<b>0</b>	<b>20,700</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(38,190)	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>(38,190)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,291,754</b>	<b>1,830,200</b>	<b>1,857,200</b>	<b>436,700</b>	<b>1,519,600</b>	<b>1,956,300</b>

*City of Armadale*  
**Budget Estimates by Management Schedule (Summary)**  
*For the year ended 30 June 2010*

**Project Co-ordination**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	(1,629,400)	(2,129,400)	0	0	0
Capital Funding	(1,303,541)	0	0	0	(1,743,300)	(1,743,300)
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(1,303,541)</b>	<b>(1,629,400)</b>	<b>(2,129,400)</b>	<b>0</b>	<b>(1,743,300)</b>	<b>(1,743,300)</b>
<b>Expense</b>						
Employment	95,688	88,000	87,500	0	102,600	102,600
Office	1,066	3,700	3,700	0	3,000	3,000
Professional Services	83,677	5,600	5,600	0	47,600	47,600
Vehicles	7,410	2,800	2,800	0	7,200	7,200
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>187,841</b>	<b>100,100</b>	<b>99,600</b>	<b>0</b>	<b>160,400</b>	<b>160,400</b>
<b>Capital Expense</b>						
Land / Buildings	753,251	1,529,300	4,029,300	0	1,582,800	1,582,800
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	3,175,756	0	0	0	0	0
Drainage	3,171,434	0	2,861,100	0	0	0
Pathways	114,103	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>7,214,543</b>	<b>1,529,300</b>	<b>6,890,400</b>	<b>0</b>	<b>1,582,800</b>	<b>1,582,800</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>6,098,843</b>	<b>0</b>	<b>4,860,600</b>	<b>0</b>	<b>(100)</b>	<b>(100)</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Technical Services - Summary**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(1,269,010)	(1,841,800)	(1,269,154)	0	(1,491,800)	(1,491,800)
Capital Funding	(2,155,140)	(3,751,400)	(1,570,875)	(200,000)	(8,197,300)	(8,397,300)
Fees and Charges	(6,026,639)	(6,037,900)	(6,028,900)	0	(6,422,600)	(6,422,600)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(9,450,789)</b>	<b>(11,631,100)</b>	<b>(8,868,929)</b>	<b>(200,000)</b>	<b>(16,111,700)</b>	<b>(16,311,700)</b>
<b>Expense</b>						
Employment	4,093,685	4,466,600	4,161,600	0	4,389,400	4,389,400
Office	198,063	215,300	215,300	6,000	218,600	224,600
Professional Services	408,642	359,900	441,900	57,200	371,800	429,000
Vehicles	261,593	226,900	216,900	0	239,000	239,000
Facilities	2,317,104	2,327,400	2,191,400	0	3,104,300	3,104,300
Projects / Works	12,044,874	11,838,500	11,931,500	0	13,370,400	13,370,400
Other Expense	2,248,019	2,687,700	2,826,000	295,400	2,519,300	2,814,700
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(4,561,678)	(4,821,100)	(4,821,100)	0	(4,725,200)	(4,725,200)
<b>Total Expense</b>	<b>17,010,302</b>	<b>17,301,200</b>	<b>17,163,500</b>	<b>358,600</b>	<b>19,487,600</b>	<b>19,846,200</b>
<b>Capital Expense</b>						
Land / Buildings	1,513,502	4,217,500	4,650,650	3,044,700	8,336,800	11,381,500
Plant / Machinery	1,866,692	2,847,800	2,912,800	724,900	3,671,500	4,396,400
Furniture / Equipment	0	681,500	681,500	681,500	0	681,500
Roads	8,164,059	14,671,300	10,818,600	2,125,000	10,498,900	12,623,900
Drainage	332,333	678,800	416,700	20,400	379,000	399,400
Pathways	403,943	626,700	594,975	112,700	553,500	666,200
Parks	1,873,858	2,412,000	3,372,954	1,598,700	3,058,100	4,656,800
<b>Total Capital Expense</b>	<b>14,154,387</b>	<b>26,135,600</b>	<b>23,448,179</b>	<b>8,307,900</b>	<b>26,497,800</b>	<b>34,805,700</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(723,923)	(1,122,500)	(1,122,500)	(182,700)	(1,106,300)	(1,289,000)
<b>Total Non-Operating Revenue</b>	<b>(723,923)</b>	<b>(1,122,500)</b>	<b>(1,122,500)</b>	<b>(182,700)</b>	<b>(1,106,300)</b>	<b>(1,289,000)</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>20,989,976</b>	<b>30,683,200</b>	<b>30,620,250</b>	<b>8,283,800</b>	<b>28,767,400</b>	<b>37,051,200</b>



*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Technical Services*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(157,012)	(188,100)	(264,900)	0	(191,600)	(191,600)
Capital Funding	(95,129)	(302,500)	(218,800)	(200,000)	(1,703,000)	(1,903,000)
Fees and Charges	(121,937)	(82,800)	(119,800)	0	(126,300)	(126,300)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(374,079)</b>	<b>(573,400)</b>	<b>(603,500)</b>	<b>(200,000)</b>	<b>(2,020,900)</b>	<b>(2,220,900)</b>
<b>Expense</b>						
Employment	840,659	665,600	802,100	0	785,000	785,000
Office	34,250	35,400	35,400	0	35,700	35,700
Professional Services	162,120	51,800	90,700	0	111,700	111,700
Vehicles	44,790	31,300	31,300	0	36,200	36,200
Facilities	0	0	0	0	0	0
Projects / Works	744,405	785,900	735,900	0	1,094,700	1,094,700
Other Expense	468,798	514,300	652,600	39,800	509,000	548,800
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>2,295,021</b>	<b>2,084,300</b>	<b>2,348,000</b>	<b>39,800</b>	<b>2,572,300</b>	<b>2,612,100</b>
<b>Capital Expense</b>						
Land / Buildings	293,252	456,900	2,954,550	2,661,200	7,217,800	9,879,000
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	681,500	681,500	681,500	0	681,500
Roads	61,760	72,000	72,000	10,200	0	10,200
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	69,563	77,500	290,000	223,700	1,640,000	1,863,700
<b>Total Capital Expense</b>	<b>424,574</b>	<b>1,287,900</b>	<b>3,998,050</b>	<b>3,576,600</b>	<b>8,857,800</b>	<b>12,434,400</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>2,345,517</b>	<b>2,798,800</b>	<b>5,742,550</b>	<b>3,416,400</b>	<b>9,409,200</b>	<b>12,825,600</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Asset Management

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual	Adopted Budget	Revised Budget	C/Fwd Budget	Original Budget	Adopted Budget
	\$	\$	\$	\$	\$	\$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	75,996	335,600	66,600	0	52,800	52,800
Office	1,961	2,600	2,600	0	2,100	2,100
Professional Services	43,362	13,500	53,500	0	51,900	51,900
Vehicles	9,880	17,700	17,700	0	10,400	10,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	255,600	255,600	255,600	97,300	352,900
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>131,199</b>	<b>625,000</b>	<b>396,000</b>	<b>255,600</b>	<b>214,500</b>	<b>470,100</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>131,199</b>	<b>625,000</b>	<b>396,000</b>	<b>255,600</b>	<b>214,500</b>	<b>470,100</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Civil Works**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(1,077,405)	(1,648,500)	(953,600)	0	(850,000)	(850,000)
Capital Funding	(2,060,011)	(3,448,900)	(1,352,075)	0	(6,494,300)	(6,494,300)
Fees and Charges	(277,763)	(47,800)	(90,800)	0	(7,500)	(7,500)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(3,415,179)</b>	<b>(5,145,200)</b>	<b>(2,396,475)</b>	<b>0</b>	<b>(7,351,800)</b>	<b>(7,351,800)</b>
<b>Expense</b>						
Employment	515,667	763,700	753,700	0	658,300	658,300
Office	48,303	46,400	46,400	0	47,900	47,900
Professional Services	1,849	7,800	7,800	0	8,100	8,100
Vehicles	44,543	31,300	31,300	0	32,400	32,400
Facilities	0	0	0	0	0	0
Projects / Works	2,333,074	2,119,800	2,162,800	0	2,253,200	2,253,200
Other Expense	56,934	68,700	68,700	0	71,300	71,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(667,295)	(917,900)	(917,900)	0	(818,000)	(818,000)
<b>Total Expense</b>	<b>2,333,075</b>	<b>2,119,800</b>	<b>2,152,800</b>	<b>0</b>	<b>2,253,200</b>	<b>2,253,200</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	8,102,299	14,599,300	10,746,600	2,114,800	10,498,900	12,613,700
Drainage	332,333	678,800	416,700	20,400	379,000	399,400
Pathways	403,943	626,700	594,975	112,700	553,500	666,200
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>8,838,575</b>	<b>15,904,800</b>	<b>11,758,275</b>	<b>2,247,900</b>	<b>11,431,400</b>	<b>13,679,300</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>7,756,471</b>	<b>12,879,400</b>	<b>11,514,600</b>	<b>2,247,900</b>	<b>6,332,800</b>	<b>8,580,700</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Engineering Design

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(900)	(5,700)	(5,700)	0	(1,000)	(1,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(900)</b>	<b>(5,700)</b>	<b>(5,700)</b>	<b>0</b>	<b>(1,000)</b>	<b>(1,000)</b>
<b>Expense</b>						
Employment	394,296	471,200	389,200	0	563,100	563,100
Office	12,041	18,800	18,800	6,000	14,500	20,500
Professional Services	127,972	146,200	146,200	30,400	85,000	115,400
Vehicles	37,051	32,300	32,300	0	41,400	41,400
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	600	7,300	7,300	0	5,200	5,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>571,960</b>	<b>675,800</b>	<b>593,800</b>	<b>36,400</b>	<b>709,200</b>	<b>745,600</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>571,060</b>	<b>670,100</b>	<b>588,100</b>	<b>36,400</b>	<b>708,200</b>	<b>744,600</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Infrastructure**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	204,553	181,500	200,500	0	236,600	236,600
Office	1,961	2,600	2,600	0	2,100	2,100
Professional Services	65,346	114,100	117,200	26,800	109,100	135,900
Vehicles	7,904	4,200	4,200	0	8,300	8,300
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>279,764</b>	<b>302,400</b>	<b>324,500</b>	<b>26,800</b>	<b>356,100</b>	<b>382,900</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>279,764</b>	<b>302,400</b>	<b>324,500</b>	<b>26,800</b>	<b>356,100</b>	<b>382,900</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Parks

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	(34,593)	(5,200)	(50,654)	0	(450,200)	(450,200)
Capital Funding	0	0	0	0	0	0
Fees and Charges	(11,487)	(15,600)	(5,600)	0	(19,900)	(19,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(46,080)</b>	<b>(20,800)</b>	<b>(56,254)</b>	<b>0</b>	<b>(470,100)</b>	<b>(470,100)</b>
<b>Expense</b>						
Employment	622,122	713,900	708,400	0	534,900	534,900
Office	53,176	63,400	63,400	0	63,800	63,800
Professional Services	7,994	5,700	5,700	0	6,000	6,000
Vehicles	35,733	32,500	32,500	0	18,200	18,200
Facilities	0	0	0	0	0	0
Projects / Works	4,302,210	4,140,900	4,240,900	0	4,734,600	4,734,600
Other Expense	5,517	14,700	14,700	0	5,500	5,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(724,543)	(830,200)	(830,200)	0	(628,400)	(628,400)
<b>Total Expense</b>	<b>4,302,209</b>	<b>4,140,900</b>	<b>4,235,400</b>	<b>0</b>	<b>4,734,600</b>	<b>4,734,600</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,802,348	2,334,500	3,082,954	1,375,000	1,418,100	2,793,100
<b>Total Capital Expense</b>	<b>1,802,348</b>	<b>2,334,500</b>	<b>3,082,954</b>	<b>1,375,000</b>	<b>1,418,100</b>	<b>2,793,100</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>6,058,478</b>	<b>6,454,600</b>	<b>7,262,100</b>	<b>1,375,000</b>	<b>5,682,600</b>	<b>7,057,600</b>

*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

*Property*

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	504,130	355,300	349,800	0	486,300	486,300
Office	15,917	10,900	10,900	0	17,000	17,000
Professional Services	0	10,400	10,400	0	0	0
Vehicles	16,714	8,300	8,300	0	20,700	20,700
Facilities	2,246,388	2,259,600	2,123,600	0	3,031,800	3,031,800
Projects / Works	0	0	0	0	0	0
Other Expense	3,688	15,600	15,600	0	5,200	5,200
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(540,450)	(400,500)	(400,500)	0	(528,900)	(528,900)
<b>Total Expense</b>	<b>2,246,388</b>	<b>2,259,600</b>	<b>2,118,100</b>	<b>0</b>	<b>3,032,100</b>	<b>3,032,100</b>
<b>Capital Expense</b>						
Land / Buildings	1,220,250	3,760,600	1,696,100	383,500	1,119,000	1,502,500
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	1,947	0	0	0	0	0
<b>Total Capital Expense</b>	<b>1,222,197</b>	<b>3,760,600</b>	<b>1,696,100</b>	<b>383,500</b>	<b>1,119,000</b>	<b>1,502,500</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>3,468,585</b>	<b>6,020,200</b>	<b>3,814,200</b>	<b>383,500</b>	<b>4,151,100</b>	<b>4,534,600</b>

City of Armadale  
Budget Estimates by Management Schedule (Summary)  
For the year ended 30 June 2010

## Subdivisions

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(163,263)	(208,600)	(129,600)	0	(180,900)	(180,900)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(163,263)</b>	<b>(208,600)</b>	<b>(129,600)</b>	<b>0</b>	<b>(180,900)</b>	<b>(180,900)</b>
<b>Expense</b>						
Employment	163,755	224,500	143,500	0	256,700	256,700
Office	3,168	4,700	4,700	0	3,100	3,100
Professional Services	0	0	0	0	0	0
Vehicles	18,196	20,300	10,300	0	15,500	15,500
Facilities	0	0	0	0	0	0
Projects / Works	0	0	0	0	0	0
Other Expense	0	0	0	0	0	0
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	0	0	0	0	0	0
<b>Total Expense</b>	<b>185,119</b>	<b>249,500</b>	<b>158,500</b>	<b>0</b>	<b>275,300</b>	<b>275,300</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	0	0
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>21,856</b>	<b>40,900</b>	<b>28,900</b>	<b>0</b>	<b>94,400</b>	<b>94,400</b>



*City of Armadale*  
*Budget Estimates by Management Schedule (Summary)*  
*For the year ended 30 June 2010*

Support

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	0	0	0	0	0	0
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expense</b>						
Employment	394,991	383,400	379,900	0	411,800	411,800
Office	8,627	12,100	12,100	0	12,800	12,800
Professional Services	0	0	0	0	0	0
Vehicles	31,796	38,600	38,600	0	35,200	35,200
Facilities	70,716	67,800	67,800	0	72,500	72,500
Projects / Works	0	0	0	0	0	0
Other Expense	1,703,813	1,811,000	1,811,000	0	1,816,500	1,816,500
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(2,209,943)	(2,260,900)	(2,260,900)	0	(2,296,400)	(2,296,400)
<b>Total Expense</b>	<b>0</b>	<b>52,000</b>	<b>48,500</b>	<b>0</b>	<b>52,400</b>	<b>52,400</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	1,866,692	2,847,800	2,912,800	724,900	3,461,500	4,186,400
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>1,866,692</b>	<b>2,847,800</b>	<b>2,912,800</b>	<b>724,900</b>	<b>3,461,500</b>	<b>4,186,400</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	(723,923)	(1,122,500)	(1,122,500)	(182,700)	(1,106,300)	(1,289,000)
<b>Total Non-Operating Revenue</b>	<b>(723,923)</b>	<b>(1,122,500)</b>	<b>(1,122,500)</b>	<b>(182,700)</b>	<b>(1,106,300)</b>	<b>(1,289,000)</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>1,142,769</b>	<b>1,777,300</b>	<b>1,838,800</b>	<b>542,200</b>	<b>2,407,600</b>	<b>2,949,800</b>

**City of Armadale**  
**Budget Estimates by Management Schedule (Summary)**  
**For the year ended 30 June 2010**

**Waste**

	2008-2009 Financial Year			2009-2010 Financial Year		
	Actual \$	Adopted Budget \$	Revised Budget \$	C/Fwd Budget \$	Original Budget \$	Adopted Budget \$
<b>Operating Revenue</b>						
Rates	0	0	0	0	0	0
Grants / Contributions	0	0	0	0	0	0
Capital Funding	0	0	0	0	0	0
Fees and Charges	(5,451,289)	(5,677,400)	(5,677,400)	0	(6,087,000)	(6,087,000)
Earnings from Interest	0	0	0	0	0	0
Profit	0	0	0	0	0	0
Revenue Other	0	0	0	0	0	0
<b>Total Operating Revenue</b>	<b>(5,451,289)</b>	<b>(5,677,400)</b>	<b>(5,677,400)</b>	<b>0</b>	<b>(6,087,000)</b>	<b>(6,087,000)</b>
<b>Expense</b>						
Employment	377,516	371,900	367,900	0	403,900	403,900
Office	18,659	18,400	18,400	0	19,600	19,600
Professional Services	0	10,400	10,400	0	0	0
Vehicles	14,985	10,400	10,400	0	20,700	20,700
Facilities	0	0	0	0	0	0
Projects / Works	4,665,185	4,791,900	4,791,900	0	5,287,900	5,287,900
Other Expense	8,668	500	500	0	9,300	9,300
Interest Expense	0	0	0	0	0	0
Loss	0	0	0	0	0	0
Depreciation	0	0	0	0	0	0
Accounting	(419,446)	(411,600)	(411,600)	0	(453,500)	(453,500)
<b>Total Expense</b>	<b>4,665,567</b>	<b>4,791,900</b>	<b>4,787,900</b>	<b>0</b>	<b>5,287,900</b>	<b>5,287,900</b>
<b>Capital Expense</b>						
Land / Buildings	0	0	0	0	0	0
Plant / Machinery	0	0	0	0	210,000	210,000
Furniture / Equipment	0	0	0	0	0	0
Roads	0	0	0	0	0	0
Drainage	0	0	0	0	0	0
Pathways	0	0	0	0	0	0
Parks	0	0	0	0	0	0
<b>Total Capital Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,000</b>	<b>210,000</b>
<b>Non-Operating Revenue</b>						
From Reserve Transfer	0	0	0	0	0	0
Loan Proceeds	0	0	0	0	0	0
SSL Principal Proceeds	0	0	0	0	0	0
Sale Proceeds	0	0	0	0	0	0
<b>Total Non-Operating Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Operating Expense</b>						
To Reserve Transfer	0	0	0	0	0	0
Principal Repayments	0	0	0	0	0	0
<b>Total Non-Operating Expense</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total</b>	<b>(785,722)</b>	<b>(885,500)</b>	<b>(889,500)</b>	<b>0</b>	<b>(589,100)</b>	<b>(589,100)</b>

*City of Armadale  
Items for Carry Forward  
For the year ended 30 June 2010*

Each year, despite the best endeavours of the City, works and services are unable to be completed within the timeframe of the Annual Budget. When this occurs, an amount may be carried forward from one Financial Year into the next when it is that the works / services will be completed.

The following pages show, by Directorate, those works and services items carried forward into the 2009-2010 Financial Year.

**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Directorate - Section - Item Particulars	2008-2009 Financial Year			Carry Forward \$
	Budget \$	Actual \$	Balance \$	
<b>Directorate Summary</b>				
<u>Chief Executive's Office</u>				
Chief Executive Officer	185,200	81,715	103,485	103,500
Human Resources	0	0	0	0
Public Relations	0	0	0	0
	<b>185,200</b>	<b>81,715</b>	<b>103,485</b>	<b>103,500</b>
<u>Community Services</u>				
Community Development	345,200	214,524	130,676	123,800
Community Services	205,800	118,983	86,817	86,800
Leisure Services	31,300	14,927	16,373	8,000
Libraries and Heritage	209,600	80,653	128,947	128,900
Rangers and Emergency	59,900	34,927	24,973	24,900
	<b>851,800</b>	<b>464,014</b>	<b>387,786</b>	<b>372,400</b>
<u>Corporate Services</u>				
Budgeting	0	0	0	0
Corporate Funds	(5,385,400)	(825,661)	(4,559,739)	(3,394,600)
Corporate Services	195,300	30,325	164,975	165,000
Finance	0	0	0	0
Governance and Administration	52,100	38,032	14,068	14,100
IT Services	0	0	0	0
Rates	0	0	0	0
	<b>(5,138,000)</b>	<b>(757,304)</b>	<b>(4,380,696)</b>	<b>(3,215,500)</b>
<u>Development Services</u>				
Building	0	0	0	0
Development Services	101,900	6,523	95,377	95,000
Environment Planning	218,800	76,193	142,607	142,500
Health	0	0	0	0
Planning	821,500	369,002	452,498	436,700
Project Co-ordination	0	0	0	0
	<b>1,142,200</b>	<b>451,718</b>	<b>690,482</b>	<b>674,200</b>
<u>Technical Services</u>				
Asset Management	255,600	0	255,600	255,600
Civil Works	7,320,900	4,935,226	2,385,674	2,247,900
Engineering Design	122,200	78,357	43,843	36,400
Infrastructure	28,100	1,268	26,832	26,800
Parks	1,863,200	488,168	1,375,032	1,375,000
Property	774,800	361,362	413,438	383,500
Subdivisions	0	0	0	0
Support	542,200	0	542,200	542,200
Technical Services	3,778,650	362,690	3,415,960	3,416,400
Waste	0	0	0	0
	<b>14,685,650</b>	<b>6,227,071</b>	<b>8,458,579</b>	<b>8,283,800</b>
<b>Total - Directorate Summary</b>	<b>11,726,850</b>	<b>6,467,214</b>	<b>5,259,636</b>	<b>6,218,400</b>
			<i>Previous Year Carried Forward</i>	<b>9,170,400</b>

**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	\$
	\$	\$	\$	\$
<b>Chief Executive's Office</b>				
<u>Chief Executive Officer</u>				
<u>CEO Administration</u>				
Consultancy - Strategic Plan	41,000	0	41,000	41,000
Economic Development	122,000	76,046	45,954	46,000
<u>Council Members</u>				
Gifts and Awards	22,200	5,669	16,531	16,500
	185,200	81,715	103,485	103,500
 <u>Human Resources</u>				
<u>Human Resources</u>				
Nil	0	0	0	0
	0	0	0	0
 <u>Public Relations</u>				
<u>Public Relations</u>				
Nil	0	0	0	0
	0	0	0	0
<b>Total - Chief Executive's Office</b>	<b>185,200</b>	<b>81,715</b>	<b>103,485</b>	<b>103,500</b>
 <b>Community Services</b>				
<u>Community Development</u>				
<u>CD Administration</u>				
Nil	0	0	0	0
<u>Community Development</u>				
Place Plans	43,600	21,819	21,781	15,000
Community Projects	15,600	13,404	2,196	2,200
Safety Projects	33,900	23,955	9,945	9,900
<u>Events</u>				
Nil	0	0	0	0
<u>Indigenous Support</u>				
Programs	148,800	77,668	71,132	71,100
<u>Seniors / Disabled</u>				
Programs	82,400	68,253	14,147	14,100
<u>Volunteer Resources</u>				
Nil	0	0	0	0
<u>Youth</u>				
Programs	20,900	9,425	11,475	11,500
	345,200	214,524	130,676	123,800
 <u>Community Services</u>				
<u>EDCmS Administration</u>				
Consultancy - General	205,800	118,983	86,817	86,800
	205,800	118,983	86,817	86,800
 <u>Leisure Services</u>				
<u>Aquatic Centre</u>				
Carparks and Grounds	31,300	14,927	16,373	8,000
<u>Armadale Arena</u>				
Nil	0	0	0	0
<u>Leisure Services</u>				
Nil	0	0	0	0
	31,300	14,927	16,373	8,000

City of Armadale  
Items for Carry Forward  
For the year ended 30 June 2010

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Community Services (continued)</b>				
<u>Libraries and Heritage</u>				
<i>Libraries (Admin)</i>				
Local History Projects	28,400	0	28,400	28,400
<i>Libraries (Armadale)</i>				
Nil	0	0	0	0
<i>Libraries (Kelmscott)</i>				
Nil	0	0	0	0
<i>Libraries (Seville Grove)</i>				
Nil	0	0	0	0
<i>Museums</i>				
Local History Projects	124,000	49,396	74,604	74,600
Conservation and Preservation	41,400	31,257	10,143	10,100
<i>Visitors Centre</i>				
Council Publications	14,600	0	14,600	14,600
Workstations	1,200	0	1,200	1,200
	<b>209,600</b>	<b>80,653</b>	<b>128,947</b>	<b>128,900</b>
<u>Rangers and Emergency</u>				
<i>Animal Control</i>				
Depot Pound Kennel	17,300	13,257	4,043	4,000
<i>Fire Prevention</i>				
Firebreaks and Control Burns	14,100	9,006	5,094	5,100
Fire Subsidies	5,600	287	5,313	5,300
Fire Hydrants	22,900	12,377	10,523	10,500
<i>Other Law and Safety</i>				
Nil	0	0	0	0
	<b>59,900</b>	<b>34,927</b>	<b>24,973</b>	<b>24,900</b>
<b>Total - Community Services</b>	<b>851,800</b>	<b>464,014</b>	<b>387,786</b>	<b>372,400</b>
<b>Corporate Services</b>				
<u>Budgeting</u>				
<i>Corporate Oncosts</i>				
Nil	0	0	0	0
<i>Depreciation</i>				
Nil	0	0	0	0
<i>Profit and Loss</i>				
Nil	0	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Corporate Services</u>				
<i>EDCpS Administration</i>				
Freehold Land Acquisition	195,300	30,325	164,975	165,000
	<b>195,300</b>	<b>30,325</b>	<b>164,975</b>	<b>165,000</b>

**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Corporate Services (continued)</b>				
<u>Corporate Funds</u>				
<i>Corporate Funds</i>				
Freehold Land Disposal	(3,826,000)	(1,052,273)	(2,773,727)	(1,570,000)
Transfer from Trust	(1,603,800)	(677,657)	(926,143)	(887,400)
<i>Leasing</i>				
Nil	0	0	0	0
<i>Loans</i>				
294 Armadale Library Relocation (Loan Proceeds)	(1,100,000)	0	(1,100,000)	(1,100,000)
295 Old Library Conversion (Loan Proceeds)	(700,000)	0	(700,000)	(700,000)
<i>Rate Revenue</i>				
Nil	0	0	0	0
<i>Reserve Funds</i>				
To Reserve - Strategic Asset Investments	1,974,300	990,959	983,341	964,000
To Reserve - Future Project Funding	1,691,500	1,056,079	635,421	441,000
From Reserve - Plant and Machinery	(1,821,400)	(1,142,769)	(678,631)	(542,200)
	<u>(5,385,400)</u>	<u>(825,661)</u>	<u>(4,559,739)</u>	<u>(3,394,600)</u>
<u>Finance</u>				
<i>AL Accruals</i>				
Nil	0	0	0	0
<i>Finance</i>				
Nil	0	0	0	0
<i>LSL Accruals</i>				
Nil	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Governance and Administration</u>				
<i>Administration</i>				
Workstations	52,100	38,032	14,068	14,100
<i>Records</i>				
Nil	0	0	0	0
	<u>52,100</u>	<u>38,032</u>	<u>14,068</u>	<u>14,100</u>
<u>IT Services</u>				
<i>IT Services</i>				
Nil	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>Rates</u>				
<i>Rates</i>				
Nil	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total - Corporate Services</b>	<b><u>(5,138,000)</u></b>	<b><u>(757,304)</u></b>	<b><u>(4,380,696)</u></b>	<b><u>(3,215,500)</u></b>

**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Development Services</b>				
<u>Building</u>				
<u>Building Control</u>				
Nil	0	0	0	0
<u>Pool Inspections</u>				
Nil	0	0	0	0
	0	0	0	0
<u>Development Services</u>				
<u>EDDS Administration</u>				
City Centre Cinema Project	101,900	6,523	95,377	95,000
	101,900	6,523	95,377	95,000
<u>Environment Planning</u>				
<u>Environment Services</u>				
Atmosphere Program - Cities for Climate Protection	94,300	47,382	46,918	46,900
Biodiversity Program - Reserve Management	16,700	14,163	2,537	2,500
Biodiversity Program - Volunteer Strategy	1,000	584	416	400
Corporate Practices Program - Greenhouse Purchasing	2,100	0	2,100	2,100
Fletcher Park - Weed Control	3,600	0	3,600	3,600
Forrestdale Lake - Boardwalk	45,500	700	44,800	44,800
Inland Waters Program - Streamcare Project	5,200	3,385	1,815	1,800
State of the Environment - Implementation	50,400	9,979	40,421	40,400
<u>Landcare</u>				
Nil	0	0	0	0
	218,800	76,193	142,607	142,500
<u>Health</u>				
<u>Health</u>				
Nil	0	0	0	0
	0	0	0	0
<u>Planning</u>				
<u>Planning</u>				
Legal - General	103,400	44,277	59,123	43,400
Consultancy - Planning Studies	131,000	112,762	18,238	18,200
Consultancy - Development Studies	15,600	1,065	14,535	14,500
Keane Road Assessment	177,000	120,475	56,525	56,500
Consultancy - Wungong Land Planning	100,000	13,923	86,077	86,100
Heritage Plaques	27,200	591	26,609	26,600
POS Land Sale Expenses	121,600	75,909	45,691	45,700
Freehold Land Sale Expenses	125,000	0	125,000	125,000
Workstations	20,700	0	20,700	20,700
	821,500	369,002	452,498	436,700
<u>Project Co-ordination</u>				
<u>North Forrestdale</u>				
Nil	0	0	0	0
	0	0	0	0
<b>Total - Development Services</b>	<b>1,142,200</b>	<b>451,718</b>	<b>690,482</b>	<b>674,200</b>



**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Technical Services</b>				
<u>Asset Management</u>				
<i>Asset Management</i>				
Software	186,900	0	186,900	186,900
Data Collection	68,700	0	68,700	68,700
	<u>255,600</u>	<u>0</u>	<u>255,600</u>	<u>255,600</u>
<u>Engineering Design</u>				
<i>Engineering Design</i>				
Minor Equipment	9,900	2,069	7,831	6,000
Consultancy - General	35,000	23,273	11,727	10,000
Consultancy - Survey and Design	68,400	53,015	15,385	15,400
Consultancy - Valuations	8,900	0	8,900	5,000
	<u>122,200</u>	<u>78,357</u>	<u>43,843</u>	<u>36,400</u>
<u>Infrastructure</u>				
<i>Infrastructure</i>				
Consultancy - General	13,800	1,268	12,532	12,500
Consultancy - Development Tracking	14,300	0	14,300	14,300
	<u>28,100</u>	<u>1,268</u>	<u>26,832</u>	<u>26,800</u>
<u>Parks</u>				
<i>Parks</i>				
Alfred Skeet Oval - Lights (New)	11,600	2,683	8,917	8,900
Bob Blackburn Reserve - Playgrounds (New)	100,000	75,876	24,124	24,100
Cross Park - Playgrounds (New)	73,000	1,549	71,451	71,500
Frye Park - Playgrounds (New)	70,000	322	69,678	69,700
Gwynne Park - Improvements (Renewal)	300,000	0	300,000	300,000
Gwynne Park - Playgrounds (New)	65,000	60,583	4,417	4,400
Memorial Park - Improvements (New)	66,300	34,274	32,026	32,000
Memorial Park - Playgrounds (New)	182,000	95,869	86,131	86,100
Morgan Park - Playgrounds (Renewal)	50,000	12,404	37,596	37,600
Municipal Reserves - Bush (New)	73,900	49,120	24,780	24,800
Nature Reserves - Improvements (New)	23,200	19,034	4,166	4,200
Pries Park - Improvements (Renewal)	100,000	452	99,548	99,500
Reg Williams Reserve - Improvements (Renewal)	540,800	0	540,800	540,800
Sanctuary Lake Reserve - Improvements (New)	152,200	105,645	46,555	46,600
Westfield Heron Reserve - Playgrounds (New)	50,000	30,077	19,923	19,900
William Skeet Oval - Cricket Wicket and Nets (Renewal)	5,200	280	4,920	4,900
<i>Parks Oncosts</i>				
Nil	0	0	0	0
	<u>1,863,200</u>	<u>488,168</u>	<u>1,375,032</u>	<u>1,375,000</u>
<u>Subdivisions</u>				
<i>Subdivisions</i>				
Nil	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

City of Armadale  
Items for Carry Forward  
For the year ended 30 June 2010

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Technical Services (continued)</b>				
<u>Civil Works</u>				
<i>Civil Works</i>				
Albany Highway - Traffic Calming	144,900	0	144,900	144,900
Armadale Road - Second Carriageway Construction	135,500	2,295	133,205	133,200
Armitage Road - Traffic Calming	55,000	1,881	53,119	53,100
Champion Drive - Reseal Road	498,900	100,169	398,731	398,700
Church Avenue - New Roundabouts	191,000	168,518	22,482	22,500
Clifton Street - Reseal Road	165,200	119,538	45,662	45,700
Forrest Road - New Roundabout	524,000	369,487	154,513	154,500
Forrest Road - Traffic Calming	75,000	37,317	37,683	37,700
Hicks Road - Reconstruct Road	113,600	60,908	52,692	52,700
Lefroy Road - Traffic Calming	30,000	0	30,000	30,000
Merrifield Avenue - New Roundabouts	90,000	75,248	14,752	14,800
Municipal Streets - New Drainage	20,400	0	20,400	20,400
Municipal Streets - Traffic Calming	135,900	16,616	119,284	40,000
Municipal Streets - Upgrade Public Access Ways	97,800	5,070	92,730	92,700
Railway Avenue - Reseal Road	170,800	21,605	149,195	149,200
Ranford Road - Civil Works	2,906,100	2,677,017	229,083	229,100
Ranford Road - Second Carriageway Construction	1,444,900	959,359	485,541	485,500
Rokewood Way - Reconstruct Road	130,500	106,237	24,263	24,300
Soldiers Road - Reconstruct Road	231,800	153,175	78,625	30,000
Streich Avenue - Reconstruct Road	56,600	3,136	53,464	53,500
Tait Street - New Roads	73,000	57,650	15,350	15,400
Westfield Road - Reconstruct Footpaths	30,000	0	30,000	20,000
<i>Civil Works Oncosts</i>				
Nil	0	0	0	0
	7,320,900	4,935,226	2,385,674	2,247,900
<u>Property</u>				
<i>Property</i>				
Armadale Arena - Roof and Gutters (Renewal)	200,000	81,574	118,426	118,400
Champion Drive Resource Centre - Facility Improvements (Renewal)	280,000	222,711	57,289	57,300
Kelmscott Hall - Facility Improvements (New)	50,000	121	49,879	20,000
Municipal Buildings - Facility Improvements (Renewal)	244,800	56,956	187,844	187,800
<i>Property Oncosts</i>				
Nil	0	0	0	0
	774,800	361,362	413,438	383,500
<u>Waste</u>				
<i>Waste</i>				
Nil	0	0	0	0
<i>Waste Oncosts</i>				
Nil	0	0	0	0
	0	0	0	0

**City of Armadale**  
**Items for Carry Forward**  
**For the year ended 30 June 2010**

Management Area - Business Unit - Item Particulars	2008-2009 Financial Year			Carry Forward
	Budget	Actual	Balance	
	\$	\$	\$	\$
<b>Technical Services (continued)</b>				
<i>Support</i>				
<i>Plant</i>				
Purchase of Backhoe (CW1)	151,200	0	151,200	151,200
Purchase of Truck (CW8)	156,500	0	156,500	156,500
Purchase of Truck (P1)	83,400	0	83,400	83,400
Purchase of Truck (W6)	333,800	0	333,800	333,800
Sale of Backhoe (CW1)	(52,200)	0	(52,200)	(52,200)
Sale of Truck (CW8)	(52,200)	0	(52,200)	(52,200)
Sale of Truck (P1)	(26,100)	0	(26,100)	(26,100)
Sale of Truck (W6)	(52,200)	0	(52,200)	(52,200)
<i>Plant Oncosts</i>				
Nil	0	0	0	0
<i>Support</i>				
Nil	0	0	0	0
	<b>542,200</b>	<b>0</b>	<b>542,200</b>	<b>542,200</b>
<i>Technical Services</i>				
<i>EDTS Administration</i>				
Street Lighting Works	26,100	4,641	21,459	21,500
Mobile CCTV	18,300	0	18,300	18,300
Administration Centre - Facility Improvements (Renewal)	464,600	68,365	396,235	396,200
Administration Centre - Kitchen (Renewal)	60,400	0	60,400	60,400
Armadale Library - Facility Improvements (New)	1,601,150	122,547	1,478,603	1,478,600
Closed Circuit Television - Technical Services	675,500	0	675,500	675,500
Cross Park - Bore, Pump and Storage (Renewal)	30,000	1,650	28,350	28,400
Cross Park - Lighting and Signs (New)	200,000	7,415	192,585	192,600
Cross Park - Lights (New)	15,000	12,311	2,689	2,700
Cross Park - Upgrade Carparks	72,000	61,760	10,240	10,200
Old Armadale Library - Facility Improvements (Renewal)	700,000	19,000	681,000	681,000
Roleystone Community Facilities Projects	37,500	8,857	28,643	28,600
Roleystone Hall - Facility Improvements (New)	90,900	74,483	16,417	16,400
Workstations	6,000	0	6,000	6,000
Contribution - Armadale Library	(150,000)	0	(150,000)	(150,000)
Grant - Closed Circuit Television	(68,800)	(18,339)	(50,461)	(50,000)
<i>Crossovers</i>				
Nil	0	0	0	0
	<b>3,778,650</b>	<b>362,690</b>	<b>3,415,960</b>	<b>3,416,400</b>
<b>Total - Technical Services</b>	<b>14,685,650</b>	<b>6,227,071</b>	<b>8,458,579</b>	<b>8,283,800</b>
<b>Total for Carry Forward</b>	<b>11,726,850</b>	<b>6,467,214</b>	<b>5,259,636</b>	<b>6,218,400</b>
			<i>Last Year</i>	<b>9,170,400</b>

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Land / Buildings</b>				
<b>EDCpS Administration</b>				
Freehold Land	To be advised	165,000	109,200	274,200
POS Land	Precinct B - Seville Grove	0	21,000	21,000
	Precinct C - West Armadale	0	105,000	105,000
	Precinct I - Roleystone	0	30,000	30,000
	Precinct G - Creyk	0	33,000	33,000
<b>EDCpS Administration</b>	<b>Total</b>	<b>165,000</b>	<b>298,200</b>	<b>463,200</b>
<b>Project Co-ordination</b>				
DCP #3 Projects	New facilities - To be advised	0	1,582,800	1,582,800
<b>Project Co-ordination</b>	<b>Total</b>	<b>0</b>	<b>1,582,800</b>	<b>1,582,800</b>
<b>EDTS Administration</b>				
Abbey Road	Purchase land for realignment / development	0	4,552,800	4,552,800
Administration Centre	Foyer / reception extension	396,200	65,000	461,200
	Kitchen / amenities upgrade	60,400	0	60,400
Aquatic Centre	Commence facility upgrade	0	350,000	350,000
Armadale Library	Relocation of facility to shopping complex	1,478,600	0	1,478,600
Bakers House	Commence refurbishment of facility	0	90,000	90,000
Frye Park Pavilion	Commence demolition and reconstruction	0	1,250,000	1,250,000
Old Armadale Library	Fitout of old library for office space usage	681,000	0	681,000
Piara Waters Sports Facility	Commence construction of sports facility	0	910,000	910,000
Roleystone Community	Roleystone revitalisation works	28,600	0	28,600
Roleystone Hall	Roleystone revitalisation works	16,400	0	16,400
<b>EDTS Administration</b>	<b>Total</b>	<b>2,661,200</b>	<b>7,217,800</b>	<b>9,879,000</b>
<b>Property</b>				
Administration Centre	Carpet replacement	0	35,200	35,200
	Committee room works	0	9,800	9,800
	First floor storage renewal	0	25,900	25,900
	Office area construction	0	12,400	12,400
	Replace building fascia	0	236,200	236,200

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

<b>Category - Management Area - Location - Description</b>		<b>Carry Forward \$</b>	<b>New Initiatives \$</b>	<b>Total \$</b>
Aquatic Centre	Fire alarm installation	0	3,300	3,300
	Meeting room carpets	0	15,500	15,500
Armadale Arena	Court and office painting	0	10,000	10,000
	Fire alarm installation	0	21,600	21,600
	Office area construction	0	8,300	8,300
	Renew roof and gutter sections	118,400	0	118,400
Armadale Hall	Access improvement and toilet renewal	0	109,700	109,700
Armadale Visitor Centre	Construct new internal entrance	0	2,100	2,100
	Passageway installation	0	16,600	16,600
Champion Centre	Fire alarm installation	0	9,300	9,300
	General facility renewal	57,300	0	57,300
Depot	Accommodation renewal	0	27,400	27,400
Dog Pound	Air-conditioning installation	0	5,600	5,600
Forrestdale Pavilion	Renew facility electrics	0	7,200	7,200
Gwynne Park Pavilion	Renew roof, gutter and fascia sections	0	82,800	82,800
Harold King Centre	Install fencing and gates	0	3,300	3,300
	Kitchen renewal	0	9,800	9,800
History House	Commence entrance / courtyard upgrade	0	4,600	4,600
	Windows replacement and repair	0	10,900	10,900
John Dunn Pavilion	General fitout	0	26,900	26,900
	Kiosk upgrade	0	10,900	10,900
Kelmscott Hall	General facility renewal	20,000	0	20,000
Municipal Buildings	Asbestos removal - Allocation	0	27,400	27,400
	Asbestos survey - Allocation	0	124,200	124,200
	Building condition analysis - Allocation	0	50,200	50,200
	General facility renewal - Allocation	187,800	109,700	297,500
	Non-slip floor renewal - Allocation	0	33,100	33,100
Old Administration Centre	Renew lighting	0	19,100	19,100
Seville Grove Library	Renew lighting	0	13,500	13,500
Temporary Administration	Front counter alterations	0	13,200	13,200
Roleystone Hall	Flag pole installation	0	2,100	2,100
Roleystone Theatre	Foundation works	0	21,200	21,200
<b>Property</b>	<b>Total</b>	<b>383,500</b>	<b>1,119,000</b>	<b>1,502,500</b>
<b>Land / Buildings</b>	<b>Total</b>	<b>3,209,700</b>	<b>10,217,800</b>	<b>13,427,500</b>

City of Armadale  
Capital Expense Details  
For the year ended 30 June 2010

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Plant / Machinery</b>				
<b>Support</b>				
Passenger Vehicles	4 x 4 Utility (R1)	0	35,500	35,500
	4 x 4 Utility (R5)	0	35,500	35,500
	4 x 4 Utility (SR)	0	35,500	35,500
	Dual Cab (RFPC)	0	26,000	26,000
	Executive Vehicle (CEO)	0	47,000	47,000
	Executive Vehicle (EDCmS)	0	40,000	40,000
	Executive Vehicle (EDCpS)	0	40,000	40,000
	Executive Vehicle (EDDS)	0	40,000	40,000
	Executive Vehicle (EDTS)	0	40,000	40,000
	Executive Vehicle (Mayor)	0	40,000	40,000
	Sedan (AMC)	0	24,000	24,000
	Sedan (BSM)	0	26,000	26,000
	Sedan (CPC)	0	23,000	23,000
	Sedan (CSgP)	0	24,000	24,000
	Sedan (CTS)	0	24,000	24,000
	Sedan (EMBS)	0	30,000	30,000
	Sedan (EMCmS)	0	30,000	30,000
	Sedan (ENV)	0	27,000	27,000
	Sedan (MCW)	0	26,000	26,000
	Sedan (MRES)	0	30,000	30,000
	Sedan (PC)	0	24,000	24,000
	Sedan (PSM)	0	32,000	32,000
	Sedan (RMC)	0	23,000	23,000
	Sedan (RO)	0	21,000	21,000
	Sedan (SBS)	0	32,000	32,000
	Utility (APO)	0	24,000	24,000
	Utility (BLD)	0	25,000	25,000
	Utility (CO)	0	28,000	28,000
	Utility (ESA)	0	24,000	24,000
	Utility (OO)	0	26,000	26,000
	Utility (SEHO)	0	26,000	26,000
Major Plant	Aerator (P1)	0	50,000	50,000
	Backhoe (CW1)	151,200	0	151,200
	Boat (P1)	0	10,000	10,000
	Hoist (S1)	0	12,000	12,000
	Outfront Mower (P1)	0	19,000	19,000
	Park Mower (P1)	0	14,000	14,000
	Park Mower (P2)	0	14,000	14,000
	Road Broom (CW1)	0	20,000	20,000
	Road Sweeper (CW1)	0	300,000	300,000
	Truck (CW8)	156,500	0	156,500
	Truck (P1)	83,400	0	83,400
	Truck (W1)	0	340,000	340,000
	Truck (W2)	0	340,000	340,000
	Truck (W6)	333,800	0	333,800
	Waste Loader (W1)	0	220,000	220,000
	Wheel Loader (W1)	0	320,000	320,000

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$	
Trucks and Commercials	Truck (CW1)	0	70,000	70,000	
	Truck (CW3)	0	110,000	110,000	
	Truck (CW4)	0	110,000	110,000	
	Truck (CW5)	0	110,000	110,000	
	Utility (APS)	0	24,000	24,000	
	Utility (BNK)	0	24,000	24,000	
	Utility (CARP)	0	24,000	24,000	
	Utility (CSS)	0	28,000	28,000	
	Utility (OOP)	0	24,000	24,000	
	Utility (PR1)	0	26,000	26,000	
	Utility (SCW1)	0	26,000	26,000	
	Utility (SCW2)	0	26,000	26,000	
	Utility (SPM)	0	30,000	30,000	
	Utility (SPRAY)	0	35,000	35,000	
	Utility (SS)	0	28,000	28,000	
	Utility (SSD)	0	26,000	26,000	
	Utility (TLMS)	0	24,000	24,000	
	Van (PR3)	0	60,000	60,000	
	Minor Plant	Civil Works	0	20,000	20,000
		Parks	0	30,000	30,000
Property		0	5,000	5,000	
Support		0	9,000	9,000	
Waste		0	5,000	5,000	
<b>Support</b>	<b>Total</b>	<b>724,900</b>	<b>3,461,500</b>	<b>4,186,400</b>	
<b>Waste</b>					
Waste Sites	Machinery and site allocation	0	210,000	210,000	
<b>Waste</b>	<b>Total</b>	<b>0</b>	<b>210,000</b>	<b>210,000</b>	
<b>Plant / Machinery</b>	<b>Total</b>	<b>724,900</b>	<b>3,671,500</b>	<b>4,396,400</b>	
<b><u>Furniture / Equipment</u></b>					
<b>Leisure Services</b>					
Aquatic Centre	Inflatables and shade sails	0	19,900	19,900	
<b>Leisure Services</b>	<b>Total</b>	<b>0</b>	<b>19,900</b>	<b>19,900</b>	
<b>Libraries and Heritage</b>					
Visitor Centre	Workstations	1,200	0	1,200	
<b>Libraries and Heritage</b>	<b>Total</b>	<b>1,200</b>	<b>0</b>	<b>1,200</b>	

City of Armadale  
 Capital Expense Details  
 For the year ended 30 June 2010

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b>Rangers and Emergency</b>				
Dog Pound	Freezer Replacement	0	2,100	2,100
	Workstations	0	10,300	10,300
<b>Rangers and Emergency</b>	<b>Total</b>	<b>0</b>	<b>12,400</b>	<b>12,400</b>
<b>Governance and Administration</b>				
Administration	Workstations	14,100	0	14,100
Records	Records and strongroom equipment	0	23,800	23,800
<b>Governance and Administration</b>	<b>Total</b>	<b>14,100</b>	<b>23,800</b>	<b>37,900</b>
<b>Health</b>				
Health	Workstations	0	1,200	1,200
<b>Health</b>	<b>Total</b>	<b>0</b>	<b>1,200</b>	<b>1,200</b>
<b>Planning</b>				
Planning	Workstations	20,700	0	20,700
<b>Planning</b>	<b>Total</b>	<b>20,700</b>	<b>0</b>	<b>20,700</b>
<b>EDTS Administration</b>				
EDTS Administration	Installation of closed circuit television	675,500	0	675,500
	Workstations	6,000	0	6,000
<b>EDTS Administration</b>	<b>Total</b>	<b>681,500</b>	<b>0</b>	<b>681,500</b>
<b>Furniture / Equipment</b>		<b>717,500</b>	<b>57,300</b>	<b>774,800</b>



**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b><u>Roads</u></b>				
<b>Civil Works</b>				
Abbey Road	Traffic Signals - Armadale Rd and Railway Av	0	776,300	776,300
Albany Highway	Traffic Calming	144,900	0	144,900
Armadale Road	Second Carriageway Construction	133,200	0	133,200
Armitage Road	Traffic Calming	53,100	0	53,100
Bishop Close	Road Reseal - Seville Dr to Cul-De-Sac	0	32,900	32,900
Blackburn Drive	Road Reseal - No.16 to Brookside Av	0	46,800	46,800
Brookdale Drive	New Cul-De-Sac - Off Seventh Rd	0	36,200	36,200
Bulida Court	Road Reseal - Blackburn Dr to Cul-De-Sac	0	11,700	11,700
Cammillo Road	Road Reseal - Westfield Rd to Lake Rd	0	191,500	191,500
Canning Mills Road	Streetlighting - At Chevin Rd	0	37,300	37,300
Carradine Road	Road Reseal - Canns Ro to Canns Rd	0	120,600	120,600
Champion Centre	Reconstruct Car Park	0	141,000	141,000
Champion Drive	Channellisation Modification - At Williams Rd Reseal Road	0 398,700	108,700 0	108,700 398,700
Church Avenue	Road Reseal - Armadale Rd to Prospect Rd Roundabout	0 22,500	152,800 0	152,800 22,500
Conifer Road	Reconstruct Road - Cassotti Rd to Highway	0	83,000	83,000
Clifton Street	Reseal Road	45,700	0	45,700
Doradel Avenue	New Cul-De-Sac - Off Lefroy Rd	0	31,100	31,100
Drummond Court	Road Reseal - Arbuthnot St to Cul-De-Sac	0	18,200	18,200
Forrest Road	Traffic Calming Roundabout	37,700 154,500	0 0	37,700 154,500
Gecko Road	Road Reseal - Bodicoat Dr to Tijnana Rd	0	6,600	6,600
Heath Road	Road Reseal - Raeburn Rd to Chevin Rd	0	35,900	35,900
Heron Court	Road Reseal - Cul-De-Sac to Cul-De-Sac	0	25,600	25,600
Hicks Road	Reconstruct Road	52,700	0	52,700
Hillman Court	New Cul-De-Sac - Off Ravenscroft Wy	0	51,800	51,800

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Ikara Place	Road Reseal - Dryandra Wy to Cul-De-Sac	0	14,600	14,600
Inverness Circle	Road Reseal - Hemingway Dr to Hemingway Dr	0	109,700	109,700
Jacaranda Court	Reconstruct Road - Holden Rd to Cul-De-Sac	0	41,400	41,400
Jarrah Close	Road Reseal - Sapling Wy to Cul-De-Sac	0	17,200	17,200
Knuckey Drive	Reseal Road - Peet Rd to Cul-De-Sac	0	31,100	31,100
Lefroy Road	Traffic Calming	30,000	0	30,000
Lowanna Way	Road Reseal - Railway Av to Braemore St	0	223,200	223,200
Malu Court	Road Reseal - Redtingle Rd to Cul-De-Sac	0	22,900	22,900
Manor Court	Road Reseal - Delamere Wy to Cul-De-Sac	0	5,000	5,000
Masuli Way	Road Reseal - Morrell Wy to Campbell Rd	0	31,800	31,800
Merrifield Avenue	Roundabout	14,800	0	14,800
Morrell Way	Road Reseal - Campbell Rd to Tijuana Rd	0	50,900	50,900
Municipal Streets	Community Safety Works	40,000	33,100	73,100
	New Bus Shelters and Street Furniture	0	68,300	68,300
	Redevelopment Authority Project Allowance	0	344,000	344,000
	Renew Car Parks	0	61,100	61,100
	School Car Parks	0	47,800	47,800
Namoi Place	Road Reseal - Dryandra Rd to Cul-De-Sac	0	17,400	17,400
Orchard Avenue	Reconstruct Road - Jull St to Neerigen St	0	41,400	41,400
Orchid Drive	Construct Road - Connect final section	0	98,300	98,300
Railway Avenue	Intersection - Armadale Rd and Railway Av	0	341,000	341,000
	Reseal Road	149,200	0	149,200
	Reconstruct Road - Merrifield Av to Westfield Rd	0	1,217,900	1,217,900
Ranford Road - Stage 1	Reconstruct Road - To Southern River Rd	229,100	300,900	530,000
Ranford Road - Stage 2	Dual Carriageway - To Warton Rd	485,500	1,241,000	1,726,500
Redtingle Road	Road Reseal - O'Sullivan Dr to Cammillo Rd	0	77,600	77,600
Rokewood Way	Reconstruct Road	24,300	0	24,300
Sapling Way	Road Reseal - Ypres Rd to Westfield Rd	0	57,400	57,400
Seventh Road	Channellisation Modification - At Forrest Rd	0	93,200	93,200
Seville Drive	Traffic Signals - At Armadale Rd	0	248,400	248,400
	LATM Works - To Morgan Road Jn	0	93,200	93,200

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

<b>Category - Management Area - Location - Description</b>	<b>Carry Forward \$</b>	<b>New Initiatives \$</b>	<b>Total \$</b>
Simpson Road Construct Road - School Rd to Cul-De-Sac	0	20,100	20,100
Smith Close Road Reseal - Morell Wy to Cul-De-Sac	0	19,100	19,100
Soldiers Road Reconstruct Road	30,000	0	30,000
Streich Avenue Reconstruct Road	53,500	0	53,500
Symes Close Road Reseal - Ardross St to Cul-De-Sac	0	15,400	15,400
Tait Street New Road	15,400	0	15,400
Tallkarri Close Road Reseal - Logpine Crs to Cul-De-Sac	0	11,900	11,900
Tamarind Crescent Road Reseal - Willowmead Wy to Willowmead	0	51,200	51,200
Thompson Road Upgrade Bridge - 200m Section	0	93,200	93,200
Tillinga Street Road Reseal - Eighth Rd to Walcha Wy	0	6,500	6,500
Townley Street Median Islands - At Forrest Rd	0	34,200	34,200
Walcha Way Road Reseal - Cul-De-Sac to Cul-De-Sac	0	32,000	32,000
Warton Road Dual Carriageway - Nicholson Rd to Armadale Roundabout - At Armadale Rd	0 0	2,794,500 465,800	2,794,500 465,800
Westfield Road Median Islands - At Ypres Rd	0	34,200	34,200
Wungong Road Road Reseal - Seventh Rd to Eleventh Rd	0	83,000	83,000
<b>Civil Works</b>	<b>Total</b>	<b>2,114,800</b>	<b>10,498,900</b>
<b>EDTS Administration</b>			
Cross Park Carpark upgrade	10,200	0	10,200
<b>EDTS Administration</b>	<b>Total</b>	<b>10,200</b>	<b>0</b>
<b>Roads</b>	<b>Total</b>	<b>2,125,000</b>	<b>10,498,900</b>

City of Armadale  
Capital Expense Details  
For the year ended 30 June 2010

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b><u>Drainage</u></b>				
<b>Civil Works</b>				
Lake Road	New Drainage - Stage 2 stormwater	0	86,200	86,200
Minnawarra Lake	New Drainage - Stage 1 spillway	0	20,700	20,700
Municipal Streets	New Drainage	20,400	0	20,400
Neerigen Brook	New Drainage - Category 1	0	137,600	137,600
Slab Gully Creek	New Drainage - Stage 4b detention basin	0	134,500	134,500
<b>Civil Works</b>	<b>Total</b>	<b>20,400</b>	<b>379,000</b>	<b>399,400</b>
<b><u>Drainage</u></b>	<b>Total</b>	<b>20,400</b>	<b>379,000</b>	<b>399,400</b>
<b><u>Pathways</u></b>				
<b>Civil Works</b>				
Arbour Place	New Footpath - Cul-De-Sac to Cammillo Rd	0	26,000	26,000
Dumsday Drive	New Footpath - Weld St to Banken Ct	0	85,000	85,000
Edmund Terrace	New Footpath - Merrilee Tce to Lucich St	0	36,600	36,600
Hamersley Street	New Footpath - Bernard St to Bromfield Dr	0	27,500	27,500
Inverness Circle	New Cycleway - Kirk Pl to Inverness Cl	0	83,100	83,100
Mackie Road	New Footpath - Peet Rd to Norman Rd	0	55,900	55,900
Millen Street	New Footpath - Ellen St to Whittington St	0	46,900	46,900
Municipal Streets	Renew Footpath - To be advised	0	57,000	57,000
	Upgrade Footpath Ancillaries - To be advised	0	13,500	13,500
	Upgrade Public Access Ways - To be advised	92,700	40,400	133,100
Peet Road	New Cycleway - Hall Rd to Tyers Rd	0	81,600	81,600
Westfield Road	Reconstruct footpath	20,000	0	20,000
<b>Civil Works</b>	<b>Total</b>	<b>112,700</b>	<b>553,500</b>	<b>666,200</b>
<b><u>Pathways</u></b>	<b>Total</b>	<b>112,700</b>	<b>553,500</b>	<b>666,200</b>

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
<b><u>Parks</u></b>				
<b>EDTS Administration</b>				
Armadale Youth Precinct	Commence construction	0	140,000	140,000
Cross Park	New lighting and signs	192,600	0	192,600
	New lights	2,700	0	2,700
	Renew bore, pump and reticulation	28,400	0	28,400
Frye Park	Commence demolition and reconstruction	0	1,500,000	1,500,000
<b>EDTS Administration</b>	<b>Total</b>	<b>223,700</b>	<b>1,640,000</b>	<b>1,863,700</b>
<b><u>Parks</u></b>				
Alderson Park	POS Precinct D improvements	0	25,000	25,000
Alfred Skeet Oval	New lights	8,900	0	8,900
	Renew fencing	0	15,500	15,500
	Renew turf	0	10,400	10,400
Bob Blackburn Reserve	New playground	24,100	0	24,100
	Renew turf	0	10,400	10,400
Borello Park	Renew park furniture	0	20,700	20,700
Creyk Park	Renew turf	0	10,400	10,400
Cross Park	New playground	71,500	0	71,500
	Renew cricket wickets and nets	0	10,400	10,400
	Renew turf	0	10,400	10,400
Fancote Park	Renew lighting	0	73,700	73,700
Fletcher Park	POS Precinct D improvements	0	76,500	76,500
Frye Park	New playground	69,700	0	69,700
Gwynne Park	New playground	4,400	0	4,400
	Renew facility	300,000	0	300,000
	Renew fencing	0	5,200	5,200
	Renew turf	0	15,500	15,500
Horrie Hill Reserve	Renew fencing	0	7,200	7,200
John Dunn Reserve	Renew fencing	0	1,550	1,550
	Renew turf	0	15,500	15,500
Karagullen Oval	Renew turf	0	10,400	10,400
Memorial Park	New improvements	32,000	0	32,000
	New playground	86,100	0	86,100
	POS Precinct D improvements	0	110,000	110,000

**City of Armadale**  
**Capital Expense Details**  
**For the year ended 30 June 2010**

Category - Management Area - Location - Description		Carry Forward \$	New Initiatives \$	Total \$
Minnawarra Park	POS Precinct D improvements	0	195,000	195,000
Morgan Park	Renew playground	37,600	0	37,600
	Renew turf	0	10,400	10,400
Municipal Reserves	Armadale-Gosnells Land Care allocation	0	41,400	41,400
	BEAC projects allocation	0	10,400	10,400
	CSRFF projects allocation	0	72,500	72,500
	New bush sections allocation	24,800	0	24,800
	New playgrounds allocation	0	51,800	51,800
	New signage allocation	0	9,300	9,300
	Renew playgrounds allocation	0	191,550	191,550
	Renew reticulation allocation	0	103,500	103,500
Municipal Streets	New street trees	0	103,500	103,500
	Renew street trees	0	41,400	41,400
Nature Reserves	New improvements	4,200	0	4,200
Nicholson Road	New streetscapes	0	15,500	15,500
Palamino Reserve	Renew dressage fencing	0	20,700	20,700
Pelham Reserve	Renew fencing	0	15,500	15,500
Pries Park	Renew facility	99,500	0	99,500
	Renew turf	0	10,400	10,400
Reg Williams Reserve	Renew facility	540,800	0	540,800
Rotary Park	Renew fencing	0	15,500	15,500
Rushton Park	Renew fencing	0	10,400	10,400
	Renew turf	0	10,400	10,400
Sanctuary Lake Reserve	New improvements	46,600	0	46,600
Springdale Reserve	Renew turf	0	10,400	10,400
Tollington Park	Renew fencing	0	8,300	8,300
Westfield Heron Reserve	New playground	19,900	0	19,900
William Skeet Oval	Renew cricket wickets and nets	4,900	0	4,900
	Renew fencing	0	31,100	31,100
	Renew turf	0	10,400	10,400
<b>Parks</b>	<b>Total</b>	<b>1,375,000</b>	<b>1,418,100</b>	<b>2,793,100</b>
<b>Parks</b>	<b>Total</b>	<b>1,598,700</b>	<b>3,058,100</b>	<b>4,656,800</b>

*City of Armadale  
Capital Expense Details  
For the year ended 30 June 2010*

<b>Capital Items</b>	<b>Carry Forward \$</b>	<b>New Initiatives \$</b>	<b>Total \$</b>
Land / Buildings	3,209,700	10,217,800	13,427,500
Plant / Machinery	724,900	3,671,500	4,396,400
Furniture / Equipment	717,500	57,300	774,800
Roads	2,125,000	10,498,900	12,623,900
Drainage	20,400	379,000	399,400
Pathways	112,700	553,500	666,200
Parks	1,598,700	3,058,100	4,656,800
	<b>8,508,900</b>	<b>28,436,100</b>	<b>36,945,000</b>



[www.armadale.wa.gov.au](http://www.armadale.wa.gov.au)

7 Orchard Avenue Armadale Western Australia 6112

Locked Bag 2 Armadale Western Australia 6992

Telephone (08) 9399 0111

Facsimile (08) 9399 0184

Email [info@armadale.wa.gov.au](mailto:info@armadale.wa.gov.au)