

# Annual Budget 2005 – 2006



**Annual Budget 2005-2006**

**Contents**

|  |            |
|--|------------|
| <b>Statement by the Mayor</b>  | <b>4</b>   |
| <b>The Council</b>   | <b>6</b>   |
| <b>Chief Executive Officer</b>   | <b>7</b>   |
| <b>Chief Executive's Office and the Corporate Services Directorate</b> | <b>9</b>   |
| <b>Community Services Directorate</b>                                  | <b>11</b>  |
| <b>Development Services Directorate</b>                                | <b>13</b>  |
| <b>Technical Services Directorate</b>                                  | <b>15</b>  |
| <b>Graphical Analysis</b>  | <b>17</b>  |
| <b>Financial Statements</b>  | <b>18</b>  |
| <b>Notes to, and forming part of, the Annual Budget</b>                | <b>22</b>  |
| <b>Schedule of Fees and Charges</b>                                    | <b>55</b>  |
| <b>Summarised Management Schedules</b>                                 | <b>71</b>  |
| <b>Non-Operating Expense Details</b>                                   | <b>99</b>  |
| <b>15 Year Financial Plan</b>  | <b>106</b> |



## ***Statement by the Mayor***

Compiling a budget that continues to deliver services to the community while encouraging the future growth of the City is a challenging task.

In the coming year the City will continue to deliver basic services such as the construction and maintenance of roads, footpaths, parks and reserves but will also fund a number of growth initiatives in line with our strategic plan.

Our continued investment in the City is essential if we are to realize our vision of becoming a true regional centre. I am confident that this budget will continue to encourage economic growth and create the employment, education and entertainment opportunities that our community requires.

The development and maintenance of key infrastructure is an essential part of the service Council provides. This year the City has allocated \$9.2 million to the construction and maintenance of roads, pathways, drainage, street lighting, bus shelters, car parks and a range of measures aimed at improving road safety.

An additional \$3.3 million will be spent on the development and maintenance of the City's parks and reserves. Part of this \$3.3 million will fund the redevelopment of Rushton Park, a project costed at \$550,000 over 2 years, and scheduled for completion this year. The redevelopment will see the construction of a story wall to mark the historical significance of Rushton Park and the creation of a performance facility, adventure playground, barbecue area and pathways. The existing canteen, changing rooms, grandstand, pavilion and lighting will all be upgraded. The works will see the transformation of Rushton Park into a special place for people of all ages to gather together to watch a musical performance, attend a sporting match, enjoy a barbecue or take a leisurely walk.

As you know, the Armadale Redevelopment Authority (ARA) was established in early 2002 to rejuvenate Armadale and facilitate its development into a vibrant regional centre. Council has a strong partnership with the ARA. We are committed to working together to achieve what we believe to be our shared vision. The City has benefited enormously by the significant funding the ARA receives from the State Government for projects undertaken in the region. However, it is essential that we keep up the momentum. With this in mind, Council has set aside \$1 million to undertake joint infrastructure and streetscape projects across the City with the ARA.



Other key budget highlights include \$1.8 million to be spent on maintaining and improving Council facilities such as community halls and childcare centres. Over \$3 million for the continuation of the City's existing domestic waste and recycling collections and the operation of the Springdale Green Waste Facility in Roleystone and the Hopkinson Road Landfill Site in Brookdale. A further \$29,000 to fund the implementation of community safety initiatives and \$102,000 to be spent on environmental projects to protect our waterways has also been included.

This year Council resolved to increase rates by 6.6% to fund its 2005-2006 Budget, which includes inflation and an allowance for growth. While the decision to increase rates is never an easy one, I believe that we are acting responsibly. The increase is moderate considering what we are aiming to achieve. 3.4% can be attributed to inflation and the remainder will fuel the continued growth of the City. I firmly believe this budget will enable the City to realize its potential.

I would like to remind home-owners that the triennial revaluation of properties by the Valuer General's Office will affect most residents' rates bills.

The overall level of rates incurred by individuals could vary from 6.6% because of the impact of the metropolitan-wide revaluation. Some will go up by more than 6.6%, while others will have a smaller increase, and some a decrease in their rates. This is a factor beyond our control.

It is also worth bearing in mind that Local Government raises only 2% of rates and taxes collected by all levels of government while State and Federal Governments raise 18% and 80% respectively. Yet we are the frontline delivery agency for most of your day-to-day services.

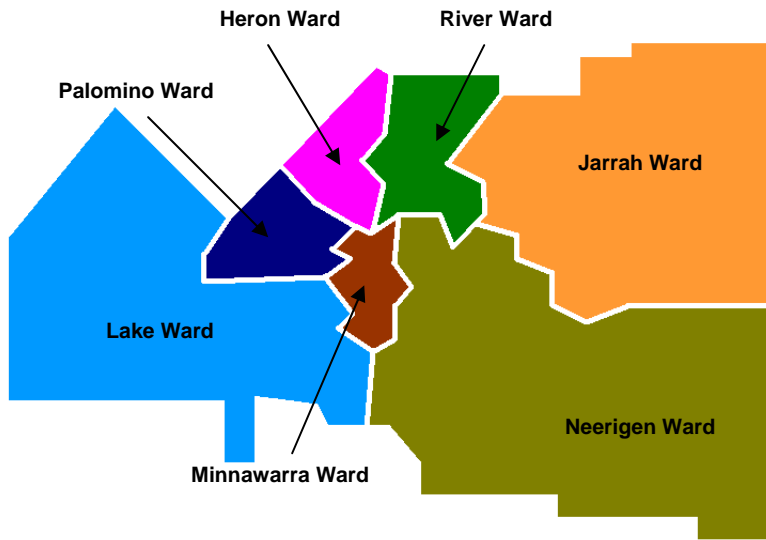
On behalf of my fellow Councillors and our staff I would like to assure you that Council is committed to further developing our City as a wonderful place to live, work and visit.

Cr Linton Reynolds JP  
Mayor

















## The Council

### Council Ward Map



### Councillors

|   |                        |   |                     |
|---|------------------------|---|---------------------|
|   | Cr Guenter Best        |   | Cr Bob Tizard       |
|  | Cr Alison Cominelli JP |  | Cr June MacDonald   |
|  | Cr Ruth Butterfield    |  | Cr Henry Zelones JP |
|  | Cr Pat Hart            |  | Cr Laurie Scidone   |
|  | Cr Jim Everts          |  | Cr Graham Wallace   |
|  | Cr John Knezevich      |  | Cr Jeff Munn JP CMC |
|  | Cr Linton Reynolds JP  |  | Cr Jim Stewart      |





**Chief Executive Officer**

Once again, I am pleased to bring forward the City's 2005-2006 Municipal Budget.

This document explains how the City proposes to spend the \$34 million it will raise during 2005-2006 and also includes the \$9.6 million of essential works in progress carried forward from the previous Budget. I believe it provides something for everyone but stays firmly based on the City's strategic objective of sustainable economic growth.

In Year 2 of our 15 Year Financial Plan we are still operating in an environment where funding remains difficult. So many things are needed but our limited population and business sector cannot yet provide the necessary funding base. That is why the work currently underway with the Armadale Redevelopment Authority is so important. New suburbs, expanding population, more business opportunities, better employment and educational prospects provide the basis for a more sustainable City of the future.

The 15 Year Financial Plan (appended within this document) provides a look into the future. As development of some 800 new lots per annum becomes the norm, it becomes possible to schedule major projects and provision for infrastructure in a consistent fashion. Of course, growth and change brings challenge and that is why the Plan must be flexible enough to vary each year.

Last year I reported on the City's reduction of debt to virtually zero. However there is nothing wrong with controlled borrowing as long as it is strategically monitored. Now that we have curtailed our debt we can develop a borrowing strategy that allows loans for genuine infrastructure projects, all within strict limits so that no future Council is left with an inordinate repayment legacy.

The Budget document outlines the projects and services to be provided by each of the City's 4 Directorates in 2005-2006. Nearly \$20 million has been allocated to the Technical Services Directorate for expenditure on the City's roads, footpaths, parks, buildings and waste management. The bulk of the City's works-in-progress also fall within this area (\$8.6m). The Community Services Directorate will spend approximately \$5 million on its broad community portfolio, with a similar amount dedicated to the City's Corporate Services. Approximately \$3 million will be spent on Development Services in the building, planning, health and environmental protection areas.



In the Armadale CBD, upgrading of Commerce Avenue continues on from the opening of the Armadale Railway Station. The new Cinema complex has been complemented by the upgrading of Jull Street and Third Road with a new road being constructed by the ARA to the east of the Armadale Shopping City expansion, which is soon to be commenced. In Kelmscott, the redevelopment of Rushton Park is imminent, while planning for the precinct adjacent to the Kelmscott Railway Station (scheduled for upgrade) is also advancing. In Roleystone, funding is provided for the upgrading of lighting at Cross Park and the City will be planning and implementing the Roleystone Revitalization Project over the next 2 years.

The Mayor's message makes reference to the anticipated rate rise and the various factors that influence it. Many ratepayers are taking up the option of paying rates by weekly, fortnightly or monthly instalments. Hopefully an increase of between 50c and \$1.50 per week is seen as a reasonable investment when residents look at the change taking place in their district, and the rise in amenity and property values that follow.

In response to repeated public requests, and as advertised in the Draft Budget, the City has been considering the introduction of a new street cleaning and maintenance regime to its various business precincts. Council had envisaged this 'townscape amenity service' could not be introduced until 2006-2007, but increasing concern at the state of cleanliness and amenity of these areas has led to the decision to act now. The recent revaluation, along with the introduction of a uniform rate, has impacted predominantly on the residential sector. Council felt it would be unfair to apply the cost of this new service to residential landowners. Consequently, the new service will be funded by a specified area rate (SAR) applied to those businesses that will receive the benefit. Council will fund an interim service until December 2005, after which the SAR will apply. Properties benefiting will pay for half of 2005-2006 and the full year in 2006-2007. The Budget includes full details of the service to be provided and the relevant costs.

This Budget provides a good balance between 'business as usual' and exciting new prospects for a bigger, brighter City in the future. We are on target to convert the accumulated Budget deficit to a surplus in the near future. In the next few years infrastructure, libraries, the aquatic centre and the City's accommodation will be the subject of intense funding demand. This Budget is a balanced attempt to meet the community of Armadale's need over the next 12 months.

Ray Tame  
Chief Executive Officer





## **Chief Executive's Office and the Corporate Services Directorate**

The Chief Executive's Office and the Corporate Services Directorate report to the City Strategy Committee. The Chief Executive's Office is responsible for the leadership, strategic direction and the coordination of the organisation. The Corporate Services Directorate is responsible for the provision of essential administrative and financial services to the City.

The Chief Executive's Office functions comprise:

- Chief Executive's Office
- Human Resources
- Members' Administration

The Corporate Services Directorate functions comprise:

- Financial and Accounting Services
- Business Services
- Governance and Administration
- Information Technology
- Statutory Funding

The Key Strategic Projects and directions for the 2005-2006 financial year include:

- **Armadale Redevelopment Authority (ARA) – Various Projects**

Key to the strategic development of the City is the redevelopment work to be undertaken in conjunction with the ARA. Bringing in approximately \$2m per annum in government funding to Armadale, the Authority will expect supporting funding from the City for projects such as inner city road infrastructure, urban street scaping and works associated with the various Authority gazetted redevelopment areas.

- **Marketing and Promotion**

The City's Strategic Plan includes the objective to *"market the advantages of the City, improve two-way communication with the community and maintain strong links with local politicians, government agencies, industry and commercial groups"*. Allocations in previous years have seen the establishment of a Public Relations position and marked improvement in media links. The City has also issued a *City Views* publication through the local newspapers. Further strategies to complement the works proposed by the ARA will be implemented in the 2005-2006 financial year.





- **Internal Audit Services**

This proposal stems from a prior resolution of Council that recognised the greater prominence and importance of the internal audit role. It was agreed that provision be made in the future for the appointment of a person external to the organisation to implement and coordinate the internal audit charter. The appointment is planned to be made in the 2006-2007 financial year with all necessary research and foundation work to be completed in the 2005-2006 financial year.

- **Implementation of Corporate Computer System**

The task of finalising the implementation of the remaining modules of the Corporate Computer System (in particular the Electronic Document Management System, Customer Request Management System, Electronic Business Papers System and E-Services) and consolidation and fine-tuning those modules already implemented will form the primary focus of the Corporate Services Directorate for the 2005-2006 financial year.

- **Service Tenders**

During the 2005-2006 financial year, the Corporate Services Directorate plans preparing and calling tenders for the City's banking services. The Directorate will continue to offer quality assistance to other Directorates in the preparation of tender documentation.

- **Review of Recent Legislation Changes**

The Local Government Act, and associated Regulations, were the subject of recent numerous amendments. This task will entail a review of all current Council policies, practices, publications, and processes to ensure all are in keeping with the recent legislative amendments and, importantly, prepare a summary of the changes together with the associated implications for Council and management awareness, education and compliance purposes.

During the 2005-2006 financial year, the Chief Executive's Office and the Corporate Services Directorate will continue to monitor and improve service delivery for the benefit of the Community, Elected Members and the City of Armadale.

Tony Maxwell  
Executive Director – Corporate Services





## ***Community Services Directorate***

The Community Services Directorate reports to the Community Services Committee of Council and is responsible for delivering and managing the following Council services:

- Community Development
- Ranger Services
- Fire and Emergency Services
- Recreation and Leisure Services
- Cultural and Community Events
- Library Services
- History and Heritage Services
- Community Services Administration

The Directorate operates from a number of sites including the City Administration Centre (temporary building), History House Museum, Birtwistle Local Studies Library, Bert Tyler Vintage Machinery Museum, Armadale Aquatic Centre, City Pound and Libraries at Armadale, Westfield and Kelmscott. In partnership with the Police and Citizens Youth Club (PCYC) it is also responsible for the Armadale Arena and in conjunction with the Fire and Emergency Services Authority (FESA) it manages and supports the Roleystone and Bedforddale Volunteer Bush Fire Brigades and the Westfield State Emergency Service (SES).

The Key Strategic Projects and directions for the 2005-2006 financial year include:

- **Aboriginal Family Support Service (AFSS)**

The AFSS is widely respected within the indigenous and non-indigenous community as providing a vital and necessary service to the Armadale Aboriginal community. The key element of the AFSS is to provide the essential link between service providers and Aboriginal families in crisis. The Federal Government, through the Stronger Families Stronger Communities portfolio, currently funds the AFSS until 2006 and negotiations are underway to extend the service for a further three years.

- **Volunteer Resource Service (VRS)**

The VRS is a relatively new service for Armadale that is jointly funded by the City and the Department for Community Development (DCD). The Service provides a range of functions that assist volunteers to remain active within the community. The DCD have increased funding for this financial year due to the large success of the Service.



- **Strategic Library Services Study**

Approved in the 2004-2005 financial year, in recognition of the likely changes within Armadale in relation to Library services, the study has been commissioned and is expected to present qualified strategic advice early in the 2005-2006 financial year.

- **Community Safety Plan**

The Community Safety Plan was endorsed in 2004 and, more recently, has entered into a partnership with the State Government through the Office of Crime Prevention (OCP). As a consequence of the Plan there will be a need for resources to undertake priority projects related to community safety and, for which, some funding from OCP will be forthcoming.

- **Youth Careers Expo**

The Youth Careers Expo was initiated in 2003 and has since been recognised with an award from the Western Australian Local Government Association for innovation. The intention of the Expo is to support and facilitate all High Schools within Armadale in the development, hosting and management of this great event.

- **Aboriginal Interpretive Centre**

The provision of an Aboriginal Interpretive Centre is a condition of approval for the Rowing and White Water Development at Champion Lakes. Whilst the timing and funding of the Centre are yet to be finalised, planning and liaison will continue in 2005-2006.

- **Rushton Park Redevelopment**

The closure of Kelmscott Pool has allowed for a significant redevelopment of the site at Rushton Park. Council approved a concept plan for the staged redevelopment commencing in 2004. Opportunities for contributing funds have been successfully explored and the staged redevelopment will be ongoing during 2005-2006 with a completion date set for October 2005.

The Community Services Directorate will continue to play a key role in the provision of quality services to the community and will endeavour to seek more and better methods of service provision to an ever-changing population.

Carl Askew

Executive Director – Community Services





### ***Development Services Directorate***

The Development Services Directorate, under the direction and control of the Development Services Committee, is responsible for delivering and managing the following Council services:

- Planning Services
- Building Services
- Health Services
- Environmental Services

The Key Strategic Projects and directions for the 2005-2006 financial year include:

- **Emphasis on the Design of New Areas**

Land in North Forrestdale will be developed for urban purposes over a 10-15 year period resulting in a population ultimately reaching 25,000. Similarly, the Brookdale area is likely to also increase population by 25,000. The manner in which these areas will be developed will be strongly guided by the policies adopted and conditions applied to the areas by the City and Armadale Redevelopment Authority. Major work on these designs has commenced and will continue throughout 2005-2006.

- **Efficient Systems for the Processing of Applications in New Areas**

It is anticipated that the City will be required to process a substantial increase in planning and building applications over the next few years in both the residential and commercial sectors. Emphasis will be placed on the timely determination of this greater number of applications while providing planning input to achieve a high quality of urban design.

- **Implementation and Monitoring of Town Planning Scheme 4**

Following the final adoption of the new Town Planning Scheme there will be some new development opportunities as well as some additional restraints. To the extent to which circumstances have changed with the introduction of the new Scheme, it is envisaged that changes will be monitored and policies introduced to manage any concerns that may arise. Gazettal for the new Scheme is anticipated in August / September 2005.

- **Central Area Parking Strategy**

Consultants have completed a draft strategy for the City and the Armadale Redevelopment Authority to jointly consider. A working group has reviewed the strategy and will make recommendations this year.



- **Municipal Heritage Inventory Review**

The review of the 1995 Municipal Heritage Inventory, which commenced in 2004-2005, is expected to be completed later in 2005.

- **Preparation of State of the Environment Report 2005**

Significant progress has now been achieved in the review of the State of the Environment Report 2000 and subsequent preparation of the State of the Environment Report 2005. Once finalised, this report will set the strategic direction and identify priority actions for environmental protection and management for a five year period.

- **Bushland Assessments**

An assessment of the biodiversity values of bushland reserves in the City will be undertaken in early Spring 2005. The mapping of bushland weeds will be undertaken as part of this process. Information gathered during this exercise will direct the management of these areas.

- **Building Assessments**

It is anticipated that a high level of applications will be received in the 2005-2006 financial year with the release of more high quality land in the City. A strong on-site inspection focus will be maintained by the City during all construction to ensure that all buildings are built to proper standards and that residents receive the best possible level of consumer protection that can be provided.

- **Food Safety Standards**

Organisation and delivery of information and education sessions on the National Food Safety Standards to proprietors and staff of high risk food businesses will be a major focus throughout the year.

- **Immunisation**

Continued participation in the school based immunisation programs, which will again focus on Hepatitis B and Diphtheria – Tetanus – Pertussis vaccinations, will occur.

Ian MacRae

Executive Director – Development Services





### ***Technical Services Directorate***

The Technical Services Directorate, under the direction and control of the Technical Services Committee, is responsible for delivering and managing the following City services:

- Civil Works
- Parks and Reserves
- Property Management
- Waste Services
- Support Services
- Public Works
- Client Services

The Key Strategic Projects and directions for the 2005-2006 financial year include:

- **Significant Civil Works Projects**

The Civil Works Roads budget for new items for 2005-2006 totals \$3.4m and includes the following significant projects – Old Station Road, Ranford Road, Croyden Road, McNess Drive and associated works in conjunction with the Armadale Redevelopment Authority, completion of Stage Two of Champion Drive and the Gillwell Avenue bridge and the upgrading of the Southern Carriageway of Armadale Road. New resurfacing works, totalling \$700k, will include Dural Way, Tomah Road, Brigalow Way, Wangoola Terrace and Tewson Road. New drainage improvement works of \$650k are planned to include Stage Two of Keates Road, Westfield Outfall Drain Stage One and Lake Road Outfall Drain Stage One. New Black Spot funding of \$80k includes the construction of a roundabout at Gillam Drive and Railway Avenue intersection and anti skid treatment at Streich Avenue and Railway Avenue intersections with Armadale Road. New footpath construction works of \$330k will be carried out in a number of locations.

- **Parks Maintenance**

The continual growth in parks and reserves generates a continuous demand for maintenance growth. The 2005-2006 financial year commitment is \$2.7m to parks and reserves maintenance with a further commitment to the Rushton Park Redevelopment project.

- **Support Services**

The Vehicle and Plant Acquisition and Replacement schedule, totalling \$2.1m of new expense in 2005-2006, accords with the 10 Year Program.



- **Waste Services**

The Waste Management budget contains funding for costs associated with the collection of domestic waste, verge junk collection and the replacement of general waste Mobile Garbage Bins (valued at approximately \$1m). In addition to the verge and green waste collection, Council collects, on average, one million Mobile Garbage Bins per annum and 500,000 recycling bins per annum.

- **Property Management**

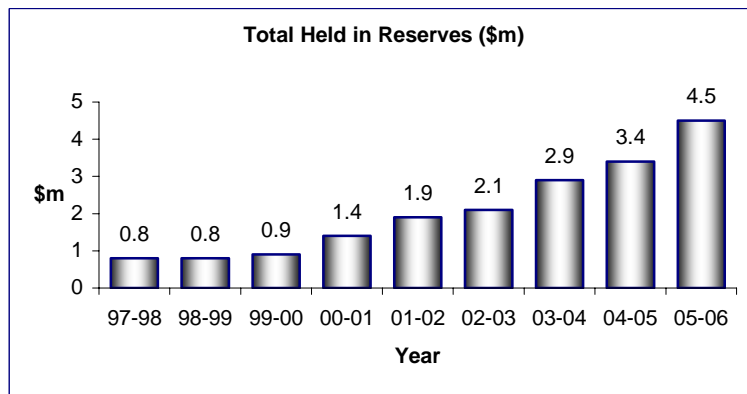
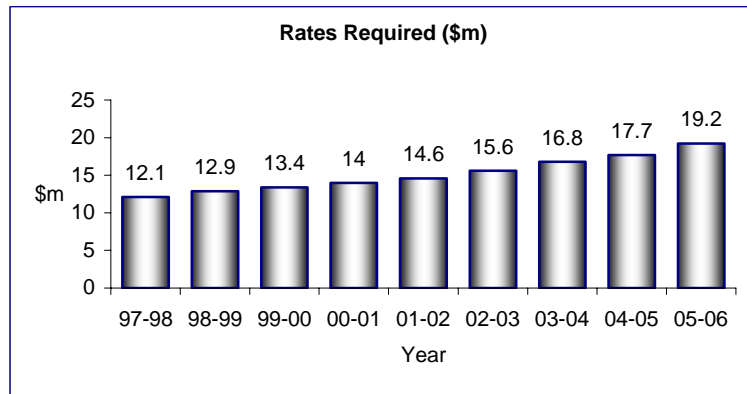
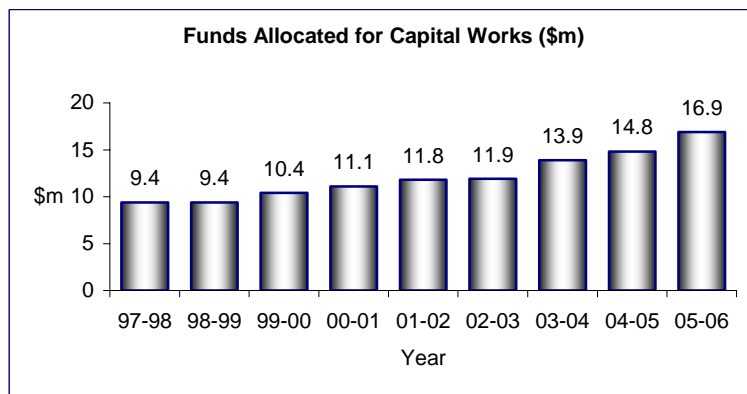
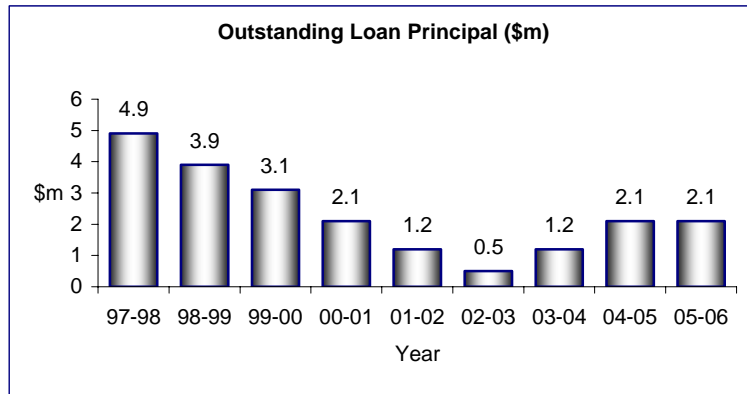
The 2005-2006 Property Management budget allocations for the development and maintenance of Council facilities (\$1.8m) has not changed significantly from the associated Five Year Works Program. Indeed, the funds allocated to the City's Property Management are committed to maintenance of the existing asset base.

Andrew Bruce

Executive Director – Technical Services



**Graphical Analysis**





## ***Financial Statements***

Pursuant to the Local Government Act 1995 and associated Regulations, the following financial statements are included;

### **Budget Operating Statement**

The Operating Statement reports the revenues and expenses of a local government for the reporting period, and thereby provides information relevant to an assessment of its performance for that reporting period. It enables users to identify the cost of goods and services provided, and the extent to which the cost was recovered from revenues during the reporting period.

### **Budget Statement of Cash Flows**

The Statement of Cash Flows identifies the sources of cash inflows, and the items on which cash was expended, during the reporting period and the cash balance as at the reporting date. It provides information relevant to an assessment of the future cash requirements of the local government and the ability of the local government to generate cash inflows in the future. The Statement of Cash Flows also assists in the discharge of accountability by the governing body for the cash inflows and cash outflows of the local government during the reporting period.

### **Budget Rate Setting Statement**

The Rate Setting Statement allows Council to view the required shortfall in revenue through activities. This shortfall is then accounted for via the raising of rates.

**City of Armadale  
Operating Statement  
For the year ended 30 June 2006**

|   | Notes                | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|---|----------------------|---------------------------|---------------------------|---------------------------|
| <b>Operating Revenues excluding Asset Grants</b>    | <b>1, 2, 8 to 13</b> |                           |                           |                           |
| General Purpose Funding                             |                      | 20,229,822                | 20,807,322                | 22,164,431                |
| Governance  |                      | 20,103                    | 1,400                     | 20,494                    |
| Law, Order and Public Safety                        |                      | 491,531                   | 435,272                   | 423,105                   |
| Health  |                      | 91,800                    | 102,191                   | 93,000                    |
| Education and Welfare                               |                      | 198,921                   | 195,943                   | 142,785                   |
| Community Amenities                                 |                      | 4,170,054                 | 4,070,339                 | 4,402,457                 |
| Recreation and Culture                              |                      | 590,137                   | 751,262                   | 750,963                   |
| Transport   |                      | 2,842,606                 | 315,452                   | 1,202,374                 |
| Economic Services                                   |                      | 279,356                   | 379,325                   | 312,898                   |
| Other Property and Services                         |                      | 129,196                   | 380,507                   | 130,840                   |
|   |                      | <b>29,043,526</b>         | <b>27,439,013</b>         | <b>29,643,347</b>         |
| <b>Operating Expense excluding Borrowing Costs</b>  | <b>1, 2 and 14</b>   |                           |                           |                           |
| General Purpose Funding                             |                      | 239,266                   | 679,869                   | 285,322                   |
| Governance  |                      | 1,558,712                 | 592,464                   | 762,500                   |
| Law, Order and Public Safety                        |                      | 1,362,898                 | 1,072,623                 | 1,274,830                 |
| Health  |                      | 663,311                   | 823,200                   | 697,657                   |
| Education and Welfare                               |                      | 1,132,541                 | 1,395,799                 | 1,376,164                 |
| Community Amenities                                 |                      | 6,223,266                 | 5,284,893                 | 6,472,532                 |
| Recreation and Culture                              |                      | 11,182,148                | 10,169,640                | 12,011,679                |
| Transport   |                      | 8,233,619                 | 7,520,237                 | 8,942,524                 |
| Economic Services                                   |                      | 796,350                   | 1,005,048                 | 911,784                   |
| Other Property and Services                         |                      | 140,538                   | 165,335                   | 211,073                   |
|   |                      | <b>31,532,649</b>         | <b>28,709,108</b>         | <b>32,946,065</b>         |
| <b>Borrowing Costs Expense</b>                      | <b>2 and 5</b>       |                           |                           |                           |
| General Purpose Funding                             |                      | 1,000                     | 0                         | 1,000                     |
| Governance  |                      | 50,000                    | 0                         | 0                         |
| Community Amenities                                 |                      | 6,600                     | 6,166                     | 5,900                     |
| Recreation and Culture                              |                      | 64,500                    | 16,148                    | 38,383                    |
| Transport   |                      | 0                         | 0                         | 29,750                    |
| Other Property and Services                         |                      | 0                         | 48,925                    | 75,950                    |
|   |                      | <b>122,100</b>            | <b>71,239</b>             | <b>150,983</b>            |
| <b>Grants / Contributions for Asset Development</b> |                      |                           |                           |                           |
| General Purpose Funding                             |                      | 695,800                   | 0                         | 0                         |
| Education and Welfare                               |                      | 0                         | 6,953                     | 0                         |
| Community Amenities                                 |                      | 0                         | 25,000                    | 0                         |
| Recreation and Culture                              |                      | 65,666                    | 78,270                    | 227,000                   |
| Transport   |                      | 1,462,449                 | 4,804,722                 | 3,063,242                 |
|   |                      | <b>2,223,915</b>          | <b>4,914,945</b>          | <b>3,290,242</b>          |
| <b>Profit / (Loss) on Disposal of Assets</b>        | <b>4</b>             |                           |                           |                           |
| Governance  |                      | (5,313)                   | 0                         | 0                         |
| Law, Order and Public Safety                        |                      | 830                       | 469                       | 3,314                     |
| Health  |                      | (21)                      | 271                       | 4,367                     |
| Education and Welfare                               |                      | 0                         | 2,068                     | (256)                     |
| Community Amenities                                 |                      | 7,624                     | 112,981                   | 37,044                    |
| Recreation and Culture                              |                      | 137,199                   | (63,299)                  | 51,702                    |
| Transport   |                      | 29,035                    | (27,415)                  | 83,207                    |
| Economic Services                                   |                      | (409)                     | 725                       | 707                       |
| Other Property and Services                         |                      | 0                         | 6,233                     | 1,438                     |
|   |                      | <b>168,945</b>            | <b>32,033</b>             | <b>181,523</b>            |
| <b>Net Result</b>                                   |                      | <b>(218,363)</b>          | <b>3,605,644</b>          | <b>18,064</b>             |

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale  
Statement of Cash Flows  
For the year ended 30 June 2006**

|  | Notes        | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|--------------|---------------------------|---------------------------|---------------------------|
| <b>Cash Flows from Operating Activities</b>      |              |                           |                           |                           |
| <b>Receipts</b>                                  |              |                           |                           |                           |
| Rates  |              | 17,767,405                | 18,935,373                | 19,803,208                |
| Grants and Subsidies - Operating                 |              | 2,172,830                 | 3,330,377                 | 2,326,600                 |
| Contributions, Reimbursements and Donations      |              | 2,971,189                 | 590,848                   | 931,905                   |
| Service Charges                                  |              | 0                         | 0                         | 0                         |
| Fees and Charges                                 |              | 5,908,885                 | 7,226,671                 | 7,217,483                 |
| Interest Earnings                                |              | 599,838                   | 907,709                   | 770,226                   |
| Goods and Services Tax                           |              | 995,672                   | 961,257                   | 950,000                   |
| Other  |              | 604,967                   | 134,966                   | 194,016                   |
|  |              | <b>31,020,786</b>         | <b>32,087,201</b>         | <b>32,193,438</b>         |
| <b>Payments</b>                                  |              |                           |                           |                           |
| Employee Costs                                   |              | (10,722,988)              | (12,653,750)              | (12,748,101)              |
| Materials and Contracts                          |              | (10,371,059)              | (7,914,588)               | (11,349,800)              |
| Utility Charges                                  |              | (1,010,577)               | (996,090)                 | (1,153,040)               |
| Insurance  |              | (515,996)                 | (483,085)                 | (536,743)                 |
| Interest   |              | (112,100)                 | (71,239)                  | (150,983)                 |
| Goods and Services Tax                           |              | 0                         | (961,257)                 | (950,000)                 |
| Other  |              | (2,692,864)               | (547,743)                 | (103,045)                 |
|  |              | <b>(25,425,584)</b>       | <b>(23,627,752)</b>       | <b>(26,991,712)</b>       |
| <b>Net Cash Provided by Operating Activities</b> | <b>15(b)</b> | <b>5,595,202</b>          | <b>8,459,449</b>          | <b>5,201,726</b>          |
| <b>Cash Flows from Investing Activities</b>      |              |                           |                           |                           |
| Payment for Development of Land                  | 3            | 0                         | 0                         | 0                         |
| Payment for Property, Plant and Equipment        | 3            | (3,182,702)               | (2,540,640)               | (2,496,104)               |
| Payment for Infrastructure                       | 3            | (11,587,864)              | (6,441,148)               | (14,391,088)              |
| Grants and Subsidies - Non Operating             |              | 2,223,915                 | 4,914,945                 | 3,290,242                 |
| Proceeds from Sale of Assets                     | 4            | 537,400                   | 479,092                   | 884,706                   |
| <b>Net Cash Provided by Investing Activities</b> |              | <b>(12,009,251)</b>       | <b>(3,587,751)</b>        | <b>(12,712,244)</b>       |
| <b>Cash Flows from Financing Activities</b>      |              |                           |                           |                           |
| Repayment of Debentures                          | 5            | (243,700)                 | (194,050)                 | (409,917)                 |
| Proceeds from Self Supporting Loans              |              | 2,900                     | 0                         | 0                         |
| Proceeds from New Debentures                     | 5            | 1,070,000                 | 585,000                   | 1,020,000                 |
| <b>Net Cash Provided by Financing Activities</b> |              | <b>829,200</b>            | <b>390,950</b>            | <b>610,083</b>            |
| <b>Net Increase (Decrease) in Cash Held</b>      |              | <b>(5,584,849)</b>        | <b>5,262,648</b>          | <b>(6,900,435)</b>        |
| <b>Cash at Beginning of Year</b>                 |              | <b>9,212,149</b>          | <b>9,057,385</b>          | <b>14,320,033</b>         |
| <b>Cash at End of Year</b>                       | <b>15(a)</b> | <b>3,627,300</b>          | <b>14,320,033</b>         | <b>7,419,598</b>          |

*This statement is to be read in conjunction with the accompanying notes.*

**City of Armadale  
Rate Setting Statement  
For the year ended 30 June 2006**

|   | Notes          | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|---|----------------|---------------------------|---------------------------|---------------------------|
| <b>Revenue</b>                                  | <b>1 and 2</b> |                           |                           |                           |
| General Purpose Funding                         |                | 3,234,776                 | 3,109,203                 | 2,961,314                 |
| Governance                                      |                | 20,333                    | 1,400                     | 20,494                    |
| Law, Order and Public Safety                    |                | 492,361                   | 439,969                   | 426,419                   |
| Health  |                | 91,800                    | 102,462                   | 97,367                    |
| Education and Welfare                           |                | 198,921                   | 204,964                   | 142,785                   |
| Community Amenities                             |                | 4,177,678                 | 4,218,965                 | 4,442,774                 |
| Recreation and Culture                          |                | 796,994                   | 863,167                   | 1,029,665                 |
| Transport                                       |                | 4,337,812                 | 5,122,093                 | 4,348,823                 |
| Economic Services                               |                | 279,356                   | 380,050                   | 317,498                   |
| Other Property and Services                     |                | 129,196                   | 386,740                   | 133,880                   |
|   |                | <b>13,759,227</b>         | <b>14,829,013</b>         | <b>13,921,019</b>         |
| <b>Expense</b>                                  | <b>1 and 2</b> |                           |                           |                           |
| General Purpose Funding                         |                | (240,266)                 | (679,869)                 | (286,322)                 |
| Governance                                      |                | (1,614,255)               | (592,464)                 | (762,500)                 |
| Law, Order and Public Safety                    |                | (1,362,898)               | (1,076,851)               | (1,274,830)               |
| Health  |                | (663,332)                 | (823,200)                 | (697,657)                 |
| Education and Welfare                           |                | (1,132,541)               | (1,395,799)               | (1,376,420)               |
| Community Amenities                             |                | (6,229,866)               | (5,301,704)               | (6,481,705)               |
| Recreation and Culture                          |                | (11,250,640)              | (10,282,723)              | (12,050,062)              |
| Transport                                       |                | (8,237,341)               | (7,549,572)               | (8,972,274)               |
| Economic Services                               |                | (796,759)                 | (1,005,048)               | (915,677)                 |
| Other Property and Services                     |                | (140,538)                 | (214,260)                 | (288,625)                 |
|   |                | <b>(31,668,436)</b>       | <b>(28,921,490)</b>       | <b>(33,106,072)</b>       |
| <b>Adjustments for Cash Budget Requirements</b> |                |                           |                           |                           |
| <b>Non-Cash Expense and Revenue</b>             |                |                           |                           |                           |
| (Profit) / Loss on Asset Disposals              | 4              | (168,945)                 | (32,033)                  | (181,523)                 |
| Depreciation on Assets                          | 2(a)           | 7,890,606                 | 7,993,828                 | 8,073,767                 |
| Staff Leave Expenses                            |                | 115,818                   | 177,192                   | 0                         |
| <b>Capital Expense and Revenue</b>              |                |                           |                           |                           |
| Purchase Land and Buildings                     | 3              | (1,114,816)               | (1,067,953)               | (195,647)                 |
| Purchase Plant and Machinery                    | 3              | (2,054,753)               | (1,469,787)               | (2,117,375)               |
| Purchase Furniture and Equipment                | 3              | (13,133)                  | (2,900)                   | (183,082)                 |
| Purchase Infrastructure - Roads                 | 3              | (9,671,598)               | (5,201,529)               | (11,451,843)              |
| Purchase Infrastructure - Drainage              | 3              | (898,941)                 | (497,069)                 | (1,163,400)               |
| Purchase Infrastructure - Pathways              | 3              | (483,795)                 | (341,026)                 | (717,345)                 |
| Purchase Infrastructure - Parks / Reserves      | 3              | (533,529)                 | (401,524)                 | (1,058,500)               |
| Proceeds from Disposal of Assets                | 4              | 537,400                   | 479,092                   | 884,700                   |
| Repayment of Debentures                         | 5              | (243,700)                 | (194,050)                 | (409,917)                 |
| Proceeds from New Debentures                    | 5              | 1,070,000                 | 585,000                   | 1,020,000                 |
| Self Supporting Loan Principal Revenue          |                | 2,900                     | 0                         | 0                         |
| Transfers to Reserve                            | 6              | (1,634,367)               | (1,852,756)               | (1,753,300)               |
| Transfer from Reserve                           | 6              | 1,440,400                 | 1,019,995                 | 1,318,175                 |
| Transfer from / (to) Restricted Assets          |                | 133,200                   | (818,738)                 | 0                         |
| <b>Add</b>                                      |                |                           |                           |                           |
| Estimated Surplus / (Deficit) 1 July            | 7              | 5,165,075                 | 5,165,075                 | 7,146,459                 |
| <b>Less</b>                                     |                |                           |                           |                           |
| Estimated Surplus / (Deficit) 30 June           | 7              | (680,541)                 | 7,146,459                 | (770,767)                 |
| <b>Amount Required from Rates</b>               | <b>8</b>       | <b>(17,690,846)</b>       | <b>(17,698,119)</b>       | <b>(19,203,117)</b>       |

*This statement is to be read in conjunction with the accompanying notes.*

***Notes to, and forming part of, the Annual Budget***

The Local Government (Financial Management) Regulations 1996 and Australian Accounting Standards detail the additional information that must be included in the Annual Budget. This includes general notation to support the Annual Budget as well as the estimated expense and revenue schedules.

These notes form the basis of the preparation of the financial statements.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**1. Significant Accounting Policies**

The significant accounting policies that have been adopted in the preparation of this budget are:

**a. Basis of Accounting**

The budget has been prepared in accordance with applicable Australia Accounting Standards, other mandatory professional reporting requirements, the Local Government Act 1995 and accompanying Regulations. The budget has also been prepared on the accrual basis under the convention of historical cost accounting.

**b. The Local Government Reporting Entity**

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this budget.

In the process of reporting on the local government as a single entity, all transactions and balances between those Funds (for example, loans and transfers between Funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements, but a separate statement of those monies appears at Note 16 to this budget document.

**c. 2004-2005 Actual Balances**

Balances shown in this budget as 2004-2005 Actual are as forecast at the time of budget preparation and are subject to final audit adjustments. Rounding errors may occur on all calculations.

**d. Rounding Off Figures**

All figures shown in this budget, other than a rate in the dollar, are rounded to the nearest dollar.

**e. Rates, Grants, Donations and Other Contributions**

Rates, grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions. Control over assets acquired from rates is obtained at the commencement of the rating period or, where earlier, upon receipt of the rates.

**f. Goods and Services Tax**

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

**g. Superannuation**

The City of Armadale contributes to the Local Government Superannuation Scheme. This fund is a defined contribution scheme.

**h. Investments**

All investments are valued at cost and interest on those investments is recognised when accrued.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**1. Significant Accounting Policies (continued)**

**i. Fixed Assets**

Property, plant and equipment and infrastructure assets are brought to account at cost or fair value less, where applicable, any accumulated depreciation or amortisation and any accumulated impairment balances.

**j. Depreciation of Non-Current Assets**

All non-current assets having a limited useful life are systematically depreciated over their useful lives in a manner that reflects the consumption of the future economic benefits embodied in those assets. Assets are depreciated from the date of acquisition or, in respect of internally constructed assets, from the time the asset is completed and held ready for use.

Depreciation is recognised on a straight-line basis, using rates that are reviewed each reporting period. Major depreciation periods are:

|  |                 |
|--|-----------------|
| Buildings                              | 50 years        |
| Electronic equipment                   | 5 years         |
| Furniture and equipment                | 15 years        |
| Plant and machinery                    | 3 to 20 years   |
| Sealed roads and streets               |                 |
| Clearing and earthworks                | Not depreciated |
| Construction and road base             | 50 years        |
| Original surface and major resurfacing | 50 years        |
| Gravel roads                           |                 |
| Clearing and earthworks                | Not depreciated |
| Construction and road base             | 50 years        |
| Gravel sheet                           | 12 years        |
| Drainage                               | 50 years        |
| Pathways                               | 20 years        |
| Parks and Reserves                     | 20 years        |

**k. Land Held for Resale**

Land purchased for development and / or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

Revenue arising from the sale of property is recognised in the operating statement as at the time of signing a binding contract of sale.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**I. Employee Benefits**

The provisions for employee benefits relates to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

1. Wages, salaries and annual leave

The provision for employees' benefits to wages, salaries and annual leave for benefits that are all due wholly within 12 months represents the amount that the Council has a present obligation to pay resulting from employees' services provided to balance date. The provision has been calculated at discounted amounts based on remuneration rates the Council expects to pay and includes related on-costs. Where any such leave is considered to fall due later than 12 months the provision represents the present value of the estimated future cash flows to be made by the employer resulting from the employees' service to balance date.

2. Long service leave

The provision for employees' benefits for long service leave represents the present value of the estimated future cash outflows to be made by the employer resulting from the employees' service to balance date.

**m. Impacts of Adopting Australian Equivalents to International Financial Reporting Standards (IFRS)**

For reporting periods commencing on or after 1 July 2005, the City will be required to prepare its annual financial report using Australian equivalents to International Financial Reporting Standards and their related pronouncements (AIFRS's) as issued by the Australian Accounting Standards Board (AASB).

As the AASB has prohibited the early adoption of AIFRS's, the City will report for the first time in compliance with AIFRS's in the annual financial report for the year ended 30 June 2006.

The City is required to prepare an opening balance sheet in accordance with AIFRS's as at 1 July 2004. Most adjustments required on transition to AIFRS's will be made retrospectively against opening retained earnings on 1 July 2004 in accordance with AIFRS's. Transitional adjustments relating to those standards, for which comparatives are not required, will only be made with effect from 1 July 2005.

The transition to the AIFRS's has been managed via a process of education that includes technical training and liaison with the City's auditors and industry groups. This has included a review of AIFRS's to determine the effect on the City's existing accounting policies and treatments.

The annual financial report for the year ended 30 June 2005 will be prepared in accordance with Australian Accounting Standards and other financial reporting requirements (Australian GAAP). The differences between Australian GAAP and AIFRS's that may have an effect on the City are not considered to have a significant impact on this budget as the budget is essentially cash driven and is not impacted by the changes and there is not likely to be any change to the 1 July 2005 balance.



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

| Notes  | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|---------------------------|---------------------------|---------------------------|
| <b>2. Revenues and Expenses</b>  |                           |                           |                           |
| <b>a. Net Profit or Loss / Result from Ordinary Activities was arrived at after:</b> |                           |                           |                           |
| <b>i. Charging as Expenses:</b>  |                           |                           |                           |
| <u>Depreciation - By Program</u>   |                           |                           |                           |
| Governance   | 33,025                    | 0                         | 0                         |
| Law, Order and Public Safety   | 115,167                   | 15,070                    | 120,134                   |
| Health   | 19,359                    | 4,002                     | 19,029                    |
| Education and Welfare  | 66,660                    | 30,809                    | 81,117                    |
| Community Amenities  | 325,686                   | 15,390                    | 319,543                   |
| Recreation and Culture   | 3,802,271                 | 3,561,079                 | 3,696,688                 |
| Transport  | 3,507,860                 | 3,038,260                 | 3,803,742                 |
| Economic Services  | 16,668                    | 0                         | 26,563                    |
| Other Property and Services  | 3,910                     | 1,329,218                 | 6,951                     |
|  | <b>7,890,606</b>          | <b>7,993,828</b>          | <b>8,073,767</b>          |
| <u>Depreciation - By Class</u>   |                           |                           |                           |
| Land and Buildings   | 447,732                   | 460,832                   | 465,439                   |
| Plant and Machinery  | 970,077                   | 1,148,733                 | 1,160,224                 |
| Furniture and Equipment  | 36,462                    | 121,907                   | 123,125                   |
| Infrastructure - Roads   | 2,280,420                 | 2,240,420                 | 2,262,824                 |
| Infrastructure - Drainage  | 527,134                   | 517,134                   | 522,305                   |
| Infrastructure - Pathways  | 277,106                   | 266,893                   | 269,562                   |
| Infrastructure - Parks / Reserves  | 3,351,675                 | 3,237,909                 | 3,270,288                 |
|  | <b>7,890,606</b>          | <b>7,993,828</b>          | <b>8,073,767</b>          |
| <u>Borrowing Costs (Interest)</u>  |                           |                           |                           |
| Debentures   | <b>121,100</b>            | <b>71,239</b>             | <b>150,983</b>            |
| <b>ii. Crediting as Revenues:</b>  |                           |                           |                           |
| <u>Interest Earnings</u>   |                           |                           |                           |
| Investments - Council Funds  | 395,120                   | 751,878                   | 558,651                   |
| Other Interest Revenue   | 204,718                   | 155,831                   | 211,575                   |
|  | <b>599,838</b>            | <b>907,709</b>            | <b>770,226</b>            |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

|  | Notes | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|-------|---------------------------|---------------------------|---------------------------|
| <b>2. Revenues and Expenses (continued)</b>  |       |                           |                           |                           |
| <b>b. Revenues and Expenses Classified According to Nature and Type</b>                      |       |                           |                           |                           |
| <u>Revenues</u>  |       |                           |                           |                           |
| Rates  | 8     | 17,690,846                | 17,698,119                | 19,203,117                |
| Grants and Subsidies - Operating   |       | 2,172,830                 | 2,330,377                 | 2,326,600                 |
| Grants and Subsidies - Non Operating   |       | 2,223,915                 | 4,914,945                 | 3,290,242                 |
| Contributions, Reimbursements and Donations  |       | 2,971,189                 | 590,848                   | 931,905                   |
| Profit on Asset Disposals  | 4     | 182,632                   | 173,175                   | 190,547                   |
| Service Charges  | 10    | 0                         | 0                         | 0                         |
| Fees and Charges   | 11    | 5,127,298                 | 5,776,992                 | 6,217,483                 |
| Interest Earnings  | 2(a)  | 599,838                   | 907,709                   | 770,226                   |
| Other Revenue  |       | 481,526                   | 134,966                   | 194,016                   |
|  |       | <b>31,450,074</b>         | <b>32,527,131</b>         | <b>33,124,136</b>         |
| <u>Expenses</u>  |       |                           |                           |                           |
| Employee Costs   |       | 10,838,806                | 10,743,944                | 12,229,670                |
| Materials and Contracts  |       | 8,563,800                 | 7,944,418                 | 10,849,800                |
| Utility Charges  |       | 1,030,577                 | 996,090                   | 1,153,040                 |
| Insurance  |       | 530,996                   | 483,085                   | 536,743                   |
| Depreciation on Non-Current Assets   | 2(a)  | 7,890,606                 | 7,993,828                 | 8,073,767                 |
| Loss on Asset Disposal   | 4     | 13,687                    | 141,143                   | 9,024                     |
| Interest   | 2(a)  | 122,100                   | 71,239                    | 150,983                   |
| Other Expenditure  |       | 2,677,864                 | 547,743                   | 103,045                   |
|  |       | <b>31,668,436</b>         | <b>28,921,490</b>         | <b>33,106,072</b>         |
| <b>c. Reconciliation of Revenues and Expenses per Operating Statement to Nature and Type</b> |       |                           |                           |                           |
| Operating Revenues (Operating Statement)   |       | 29,043,527                | 27,439,013                | 29,643,347                |
| Add Grants and Contributions for Assets  |       | 2,223,915                 | 4,914,945                 | 3,290,242                 |
| Profit on Disposal of Assets   |       | 182,632                   | 173,173                   | 190,547                   |
| Operating Revenues (Nature and Type)   | 2(b)  | <b>31,450,074</b>         | <b>32,527,131</b>         | <b>33,124,136</b>         |
| Operating Expenses (Operating Statement)   |       | 31,532,649                | 28,709,108                | 32,946,065                |
| Add Borrowing Costs Expense  |       | 122,100                   | 71,239                    | 150,983                   |
| Loss on Disposal of Assets   |       | 13,687                    | 141,143                   | 9,024                     |
| Operating Expenses (Nature and Type)   | 2(b)  | <b>31,668,436</b>         | <b>28,921,490</b>         | <b>33,106,072</b>         |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**2. Revenues and Expenses (continued)**

**d. Statement of Objective**

In order to discharge its responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision statement, and for each of its broad activities / programmes.

Our Vision

Our vision is for the City of Armadale to be:

- Strong in opportunity
- Clean, green and prosperous
- A strategic regional centre
- A place combining city living with a beautiful bushland setting
- A place where change is welcomed
- A great place to raise children and grow old with dignity

Council operations, as disclosed in this budget, encompass the following service oriented activities / programmes:

General Purpose Funding

This programme includes rates, statutory grants from the Western Australian Local Government Grants Commission and interest on investments from Municipal and Reserve funds.

Governance

This programme includes the administration and operation of facilities and services to the elected members of Council. It also includes civic receptions, citizenship ceremonies, research, development and preparation of policy documents, strategic planning, annual budgets, annual financial reports, audit fees and the annual report.

Law, Order and Public Safety

This programme includes the administration and operation of volunteer fire services and the state emergency services, together with animal control and community safety.

Health

This programme includes services such as immunisation, health, inspections, pest control, noise control and health clinics.

Education and Welfare

This programme includes pre-schools, senior citizen centres, disability services and other community development activities such as seniors, youth and indigenous services.

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

2. Revenues and Expenses (continued)

d. Statement of Objective (continued)

Community Amenities

This programme includes town planning and regional development services, protection of the environment, refuse collection and disposal, provision of public toilets, bus shelters and street furniture.

Recreation and Culture

This is the provision of public buildings, libraries, aquatic centres, community events, cultural activities, museums, indoor and outdoor sporting complexes, parks and gardens, and playgrounds.

Transport

This programme includes the maintenance and construction of roads, drains, footpaths, crossovers and traffic calming devices, plus street lighting and cleaning, road signs and parking areas.

Economic Services

This programme covers building control, private swimming pool inspections, tourism and economic development.

Other Property and Services

This programme includes public works overheads and the purchase and maintenance of engineering plant and equipment.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

|   | Notes | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|---|-------|---------------------------|---------------------------|---------------------------|
| <b>3. Acquisition of Assets</b>   |       |                           |                           |                           |
| The following assets are / were acquired / budgeted to be acquired during the year: |       |                           |                           |                           |
| <u>By Program</u>   |       |                           |                           |                           |
| <u>Governance</u>   |       |                           |                           |                           |
| Land and Buildings  |       | 473,847                   | 0                         | 0                         |
| Plant and Machinery   |       | 131,000                   | 0                         | 0                         |
| Furniture and Equipment   |       | 2,900                     | 0                         | 10,000                    |
| <u>Law, Order and Public Safety</u>   |       |                           |                           |                           |
| Plant and Machinery   |       | 62,000                    | 56,260                    | 60,000                    |
| Furniture and Equipment   |       | 2,036                     | 0                         | 0                         |
| <u>Health</u>   |       |                           |                           |                           |
| Plant and Machinery   |       | 24,000                    | 0                         | 25,000                    |
| Furniture and Equipment   |       | 1,000                     | 0                         | 1,034                     |
| <u>Education and Welfare</u>  |       |                           |                           |                           |
| Land and Buildings  |       | 183,790                   | 0                         | 0                         |
| Plant and Machinery   |       | 0                         | 33,649                    | 35,000                    |
| Furniture and Equipment   |       | 0                         | 0                         | 0                         |
| Infrastructure - Parks / Reserves   |       | 40,000                    | 0                         | 0                         |
| <u>Community Amenities</u>  |       |                           |                           |                           |
| Land and Buildings  |       | 131,808                   | 93,173                    | 64,000                    |
| Plant and Machinery   |       | 1,137,700                 | 852,390                   | 497,000                   |
| Furniture and Equipment   |       | 6,179                     | 0                         | 61,632                    |
| Infrastructure - Parks / Reserves   |       | 92,600                    | 0                         | 0                         |
| <u>Recreation and Culture</u>   |       |                           |                           |                           |
| Land and Buildings  |       | 315,999                   | 267,048                   | 131,647                   |
| Plant and Machinery   |       | 262,180                   | 134,939                   | 533,000                   |
| Furniture and Equipment   |       | 0                         | 0                         | 105,364                   |
| Infrastructure - Parks / Reserves   |       | 363,500                   | 401,524                   | 1,039,000                 |
| <u>Transport</u>  |       |                           |                           |                           |
| Land and Buildings  |       | 9,372                     | 0                         | 0                         |
| Plant and Machinery   |       | 413,873                   | 56,588                    | 774,375                   |
| Furniture and Equipment   |       | 0                         | 0                         | 4,000                     |
| Infrastructure - Roads  |       | 9,671,598                 | 5,201,529                 | 11,451,843                |
| Infrastructure - Drainage   |       | 898,941                   | 497,069                   | 1,163,400                 |
| Infrastructure - Pathways   |       | 483,795                   | 341,026                   | 717,345                   |
| Infrastructure - Parks / Reserves   |       | 37,429                    | 0                         | 19,500                    |
| <u>Economic Services</u>  |       |                           |                           |                           |
| Plant and Machinery   |       | 24,000                    | 58,613                    | 56,000                    |
| Furniture and Equipment   |       | 1,018                     | 0                         | 1,053                     |
| <u>Other Property and Services</u>  |       |                           |                           |                           |
| Land and Buildings  |       | 0                         | 707,732                   | 0                         |
| Plant and Machinery   |       | 0                         | 277,348                   | 137,000                   |
| Furniture and Equipment   |       | 0                         | 2,900                     | 0                         |
|   |       | <b>14,770,565</b>         | <b>8,981,788</b>          | <b>16,887,193</b>         |
| <u>By Class</u>   |       |                           |                           |                           |
| Land and Buildings  |       | 1,114,816                 | 1,067,953                 | 195,647                   |
| Plant and Machinery   |       | 2,054,753                 | 1,469,787                 | 2,117,375                 |
| Furniture and Equipment   |       | 13,133                    | 2,900                     | 183,083                   |
| Infrastructure - Roads  |       | 9,671,598                 | 5,201,529                 | 11,451,843                |
| Infrastructure - Drainage   |       | 898,941                   | 497,069                   | 1,163,400                 |
| Infrastructure - Pathways   |       | 483,795                   | 341,026                   | 717,345                   |
| Infrastructure - Parks / Reserves   |       | 533,529                   | 401,524                   | 1,058,500                 |
|   |       | <b>14,770,565</b>         | <b>8,981,788</b>          | <b>16,887,193</b>         |

*A detailed breakdown of acquisition on an individual basis can be found in the Schedules attached to these notes.*

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

|  | Notes                      | 2005-2006<br>Budget<br>\$<br>Book Value | 2005-2006<br>Budget<br>\$<br>Proceeds | 2005-2006<br>Budget<br>\$<br>Profit (Loss) |
|--|----------------------------|---|---------------------------------------|--|
| <b>4. Disposal of Assets</b>   |                            |   |                                       |  |
| The following assets are budgeted to be disposed of during the year. |                            |   |                                       |  |
| <u>By Class</u>  | <u>Land and Buildings</u>  |   |                                       |  |
|  | Lot 651 Westfield Road     | 180,000                                 | 180,000                               | 0  |
|  | <u>Plant and Machinery</u> |   |                                       |  |
| P605   | 4 x 4 Utility              | 13,480                                  | 14,000                                | 520  |
| P722   | Wagon                      | 17,206                                  | 20,000                                | 2,794                                      |
| P786   | Sedan                      | 13,633                                  | 18,000                                | 4,367                                      |
| P753   | People Mover               | 27,256                                  | 27,000                                | (256)                                      |
|  | Minor Plant - Waste        | 0                                       | 1,000                                 | 1,000                                      |
| P447   | Truck                      | 0                                       | 30,000                                | 30,000                                     |
| P713   | 4 x 2 Utility              | 11,823                                  | 10,000                                | (1,823)                                    |
| P750   | 4 x 4 Utility              | 15,362                                  | 18,000                                | 2,638                                      |
| P730   | Sedan                      | 16,172                                  | 18,000                                | 1,828                                      |
| P752   | Sedan                      | 28,450                                  | 27,000                                | (1,450)                                    |
| P734   | Sedan                      | 15,149                                  | 20,000                                | 4,851                                      |
|  | Minor Plant - Parks        | 0                                       | 3,000                                 | 3,000                                      |
|  | Minor Plant - Property     | 0                                       | 1,000                                 | 1,000                                      |
| P878   | Tractor                    | 0                                       | 15,000                                | 15,000                                     |
| P325   | Slasher                    | 0                                       | 1,500                                 | 1,500                                      |
| P370   | Truck                      | 12,294                                  | 20,000                                | 7,706                                      |
| P402   | Utility                    | 15,525                                  | 18,000                                | 2,475                                      |
| P442   | 4 x 2 Utility              | 12,085                                  | 14,000                                | 1,915                                      |
| P446   | 4 x 2 Utility              | 12,085                                  | 14,000                                | 1,915                                      |
| P337   | Trailer                    | 0                                       | 100                                   | 100  |
| P714   | Utility                    | 14,401                                  | 18,000                                | 3,599                                      |
| P706   | Sedan                      | 11,615                                  | 14,000                                | 2,385                                      |
| P715   | 4 x 2 Utility              | 18,534                                  | 24,000                                | 5,466                                      |
| P785   | Wagon                      | 14,359                                  | 20,000                                | 5,641                                      |
|  | Minor Plant - Support      | 0                                       | 1,000                                 | 1,000                                      |
|  | Minor Plant - Engineering  | 0                                       | 3,000                                 | 3,000                                      |
| P168   | Loader                     | 0                                       | 30,000                                | 30,000                                     |
| P129   | Loader                     | 0                                       | 30,000                                | 30,000                                     |
| P729   | 4 x 2 Utility              | 18,071                                  | 24,000                                | 5,929                                      |
| P507   | Utility                    | 15,855                                  | 18,000                                | 2,145                                      |
| P219   | Trailer                    | 0                                       | 100                                   | 100  |
| P478   | Vertical Platform          | 0                                       | 1,000                                 | 1,000                                      |
| P296   | Utility                    | 15,337                                  | 18,000                                | 2,663                                      |
| P295   | Utility                    | 15,037                                  | 18,000                                | 2,963                                      |
| P708   | Sedan                      | 11,437                                  | 14,000                                | 2,563                                      |
| P743   | Sedan                      | 25,156                                  | 27,000                                | 1,844                                      |
|  | Compactor                  | 10,000                                  | 10,000                                | 0  |
|  | Multi Tyred Roller         | 20,000                                  | 20,000                                | 0  |
| P709   | 4 x 2 Utility              | 15,893                                  | 12,000                                | (3,893)                                    |
| P724   | Utility                    | 15,400                                  | 20,000                                | 4,600                                      |
| P749   | 4 x 2 Utility              | 28,602                                  | 27,000                                | (1,602)                                    |
| P721   | Sedan                      | 18,067                                  | 20,000                                | 1,933                                      |
| P748   | Sedan                      | 31,893                                  | 33,000                                | 1,107                                      |
| P733   | Sedan                      | 13,000                                  | 13,000                                | 0  |
|  |                            | <b>703,177</b>                          | <b>884,700</b>                        | <b>181,523</b>                             |
| <u>Summary</u>   | Profits on Asset Disposals |   |                                       | 190,547                                    |
|  | Losses on Asset Disposals  |   |                                       | (9,024)                                    |
|  |                            |   |                                       | <b>181,523</b>                             |

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

|  | Notes                               | 2005-2006<br>Budget<br>\$<br>Book Value | 2005-2006<br>Budget<br>\$<br>Proceeds | 2005-2006<br>Budget<br>\$<br>Profit (Loss) |
|--|-------------------------------------|---|---------------------------------------|--|
| <b>4. Disposal of Assets (continued)</b>                             |                                     |   |                                       |  |
| The following assets are budgeted to be disposed of during the year. |                                     |   |                                       |  |
| <u>By Program</u>  | <u>Law, Order and Public Safety</u> |   |                                       |  |
|  | P605 4 x 4 Utility                  | 13,480                                  | 14,000                                | 520  |
|  | P722 Wagon                          | 17,206                                  | 20,000                                | 2,794                                      |
|  | <u>Health</u>                       |   |                                       |  |
|  | P786 Sedan                          | 13,633                                  | 18,000                                | 4,367                                      |
|  | <u>Education and Welfare</u>        |   |                                       |  |
|  | P753 People Mover                   | 27,256                                  | 27,000                                | (256)                                      |
|  | <u>Community Amenities</u>          |   |                                       |  |
|  | Minor Plant - Waste                 | 0                                       | 1,000                                 | 1,000                                      |
|  | P447 Truck                          | 0                                       | 30,000                                | 30,000                                     |
|  | P713 4 x 2 Utility                  | 11,823                                  | 10,000                                | (1,823)                                    |
|  | P750 4 x 4 Utility                  | 15,362                                  | 18,000                                | 2,638                                      |
|  | P730 Sedan                          | 16,172                                  | 18,000                                | 1,828                                      |
|  | P752 Sedan                          | 28,450                                  | 27,000                                | (1,450)                                    |
|  | P734 Sedan                          | 15,149                                  | 20,000                                | 4,851                                      |
|  | <u>Recreation and Culture</u>       |   |                                       |  |
|  | Minor Plant - Parks                 | 0                                       | 3,000                                 | 3,000                                      |
|  | Minor Plant - Property              | 0                                       | 1,000                                 | 1,000                                      |
|  | P878 Tractor                        | 0                                       | 15,000                                | 15,000                                     |
|  | P325 Slasher                        | 0                                       | 1,500                                 | 1,500                                      |
|  | P370 Truck                          | 12,294                                  | 20,000                                | 7,706                                      |
|  | P402 Utility                        | 15,525                                  | 18,000                                | 2,475                                      |
|  | P442 4 x 2 Utility                  | 12,085                                  | 14,000                                | 1,915                                      |
|  | P446 4 x 2 Utility                  | 12,085                                  | 14,000                                | 1,915                                      |
|  | P337 Trailer                        | 0                                       | 100                                   | 100  |
|  | P714 Utility                        | 14,401                                  | 18,000                                | 3,599                                      |
|  | P706 Sedan                          | 11,615                                  | 14,000                                | 2,385                                      |
|  | P715 4 x 2 Utility                  | 18,534                                  | 24,000                                | 5,466                                      |
|  | P785 Wagon                          | 14,359                                  | 20,000                                | 5,641                                      |
|  | Lot 651 Westfield Road              | 180,000                                 | 180,000                               | 0  |
|  | <u>Transport</u>                    |   |                                       |  |
|  | Minor Plant - Support               | 0                                       | 1,000                                 | 1,000                                      |
|  | Minor Plant - Engineering           | 0                                       | 3,000                                 | 3,000                                      |
|  | P168 Loader                         | 0                                       | 30,000                                | 30,000                                     |
|  | P129 Loader                         | 0                                       | 30,000                                | 30,000                                     |
|  | P729 4 x 2 Utility                  | 18,071                                  | 24,000                                | 5,929                                      |
|  | P507 Utility                        | 15,855                                  | 18,000                                | 2,145                                      |
|  | P219 Trailer                        | 0                                       | 100                                   | 100  |
|  | P478 Vertical Platform              | 0                                       | 1,000                                 | 1,000                                      |
|  | P296 Utility                        | 15,337                                  | 18,000                                | 2,663                                      |
|  | P295 Utility                        | 15,037                                  | 18,000                                | 2,963                                      |
|  | P708 Sedan                          | 11,437                                  | 14,000                                | 2,563                                      |
|  | P743 Sedan                          | 25,156                                  | 27,000                                | 1,844                                      |
|  | Compactor                           | 10,000                                  | 10,000                                | 0  |
|  | Multi Tyred Roller                  | 20,000                                  | 20,000                                | 0  |
|  | <u>Economic Services</u>            |   |                                       |  |
|  | P709 4 x 2 Utility                  | 15,893                                  | 12,000                                | (3,893)                                    |
|  | P724 Utility                        | 15,400                                  | 20,000                                | 4,600                                      |
|  | <u>Other Property and Services</u>  |   |                                       |  |
|  | P749 4 x 2 Utility                  | 28,602                                  | 27,000                                | (1,602)                                    |
|  | P721 Sedan                          | 18,067                                  | 20,000                                | 1,933                                      |
|  | P748 Sedan                          | 31,893                                  | 33,000                                | 1,107                                      |
|  | P733 Sedan                          | 13,000                                  | 13,000                                | 0  |
|  |                                     | <b>703,177</b>                          | <b>884,700</b>                        | <b>181,523</b>                             |

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

|                                     | P'pal<br>1-7-05  | New<br>Loans     | Principal<br>Repayments |                       | Principal               |                         | Interest<br>Repayments |                       |
|-------------------------------------|------------------|------------------|-------------------------|-----------------------|-------------------------|-------------------------|------------------------|-----------------------|
|                                     |                  |                  | 05-06<br>Budget<br>\$   | 04-05<br>Actual<br>\$ | 30-6-06<br>Budget<br>\$ | 30-6-05<br>Actual<br>\$ | 05-06<br>Budget<br>\$  | 04-05<br>Actual<br>\$ |
| <b>5. Information on Borrowings</b> |                  |                  |                         |                       |                         |                         |                        |                       |
| <b>a. Debenture Repayments</b>      |                  |                  |                         |                       |                         |                         |                        |                       |
| <u>Governance</u>                   |                  |                  |                         |                       |                         |                         |                        |                       |
| 282 - Corporate Systems             | 705,013          | 0                | 95,000                  | 94,987                | 610,013                 | 705,013                 | 42,000                 | 46,504                |
| 283 - ARA Works (1)                 | 0                | 400,000          | 13,000                  | 0                     | 387,000                 | 0                       | 17,000                 | 0                     |
| 285 - Temporary Administration      | 485,000          | 0                | 80,050                  | 0                     | 404,950                 | 485,000                 | 33,950                 | 0                     |
| <u>Recreation and Culture</u>       |                  |                  |                         |                       |                         |                         |                        |                       |
| 268 - Pries Park Pavilion           | 12,467           | 0                | 7,500                   | 7,429                 | 4,967                   | 12,467                  | 1,200                  | 1,419                 |
| 271 - Recreation Centre *           | 53,256           | 0                | 25,000                  | 24,404                | 28,256                  | 53,256                  | 5,000                  | 5,084                 |
| 276 - Extend Gwynne Park *          | 43,152           | 0                | 9,500                   | 9,290                 | 33,652                  | 43,152                  | 2,500                  | 2,755                 |
| 281 - Golf Course Plan              | 130,000          | 0                | 130,000                 | 0                     | 0                       | 130,000                 | 2,500                  | 6,890                 |
| 284 - Rushton Park Redevelop        | 0                | 320,000          | 16,750                  | 0                     | 303,250                 | 0                       | 20,150                 | 0                     |
| 286 - Kelmscott Library Relocate    | 100,000          | 0                | 6,967                   | 0                     | 93,033                  | 100,000                 | 8,033                  | 0                     |
| <u>Transport</u>                    |                  |                  |                         |                       |                         |                         |                        |                       |
| 287 - Civil Works                   | 0                | 300,000          | 9,750                   | 0                     | 290,250                 | 0                       | 12,750                 | 0                     |
| <u>Economic Services</u>            |                  |                  |                         |                       |                         |                         |                        |                       |
| 280 - Forrestdale Land              | 99,949           | 0                | 16,400                  | 12,288                | 83,549                  | 99,949                  | 5,900                  | 6,166                 |
| <u>Other Property and Services</u>  |                  |                  |                         |                       |                         |                         |                        |                       |
| 279 - Old Admin Upgrade             | 0                | 0                | 0                       | 45,652                | 0                       | 0                       | 0                      | 2,421                 |
|                                     | <b>1,628,837</b> | <b>1,020,000</b> | <b>409,917</b>          | <b>194,050</b>        | <b>2,238,920</b>        | <b>1,628,837</b>        | <b>150,983</b>         | <b>71,239</b>         |

All loan repayments will be financed by general-purpose revenue other than self-supporting loans (\*).

|                              | Budget<br>Borrow<br>Amount | Inst.   | Loan Type | Term<br>(Years) | Total<br>Interest<br>and Fees | Interest<br>Rate | Budget<br>Amount<br>Used | Balance<br>Unspent |
|------------------------------|----------------------------|---------|-----------|-----------------|-------------------------------|------------------|--------------------------|--------------------|
| <b>b. New Debentures</b>     |                            |         |           |                 |                               |                  |                          |                    |
| 283 - ARA Works (1)          | 400,000                    | Unknown | Debenture | 10              | 201,759                       | 8.5%             | 400,000                  | 0                  |
| 284 - Rushton Park Redevelop | 320,000                    | Unknown | Debenture | 10              | 152,600                       | 8.5%             | 320,000                  | 0                  |
| 287 - Civil Works            | 300,000                    | Unknown | Debenture | 10              | 151,319                       | 8.5%             | 300,000                  | 0                  |
|                              | <b>1,020,000</b>           |         |           |                 | <b>505,678</b>                |                  | <b>1,020,000</b>         | <b>0</b>           |

**c. Unspent Debentures**

Council had no unspent debenture funds at 30 June 2005 and does not anticipate having any at 30 June 2006.

**d. Overdraft**

Council has not budgeted to use an overdraft facility during the financial year however one has been established.



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

| Notes   | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|---|---------------------------|---------------------------|---------------------------|
| <b>6. Reserves</b>  |                           |                           |                           |
| The following reserve accounts are supported by money held in financial institutions. |                           |                           |                           |
| <u>Waste Management Reserve</u>   |                           |                           |                           |
| Opening Balance   | 1,839,534                 | 1,839,534                 | 2,081,634                 |
| Transfer to Reserve   | 345,000                   | 345,000                   | 475,000                   |
| Transfer from Reserve   | (35,500)                  | (102,900)                 | (27,500)                  |
|   | <b>2,149,034</b>          | <b>2,081,634</b>          | <b>2,529,134</b>          |
| <u>Plant and Machinery Reserve</u>  |                           |                           |                           |
| Opening Balance   | 872,470                   | 872,470                   | 1,130,475                 |
| Transfer to Reserve   | 970,000                   | 1,148,700                 | 970,000                   |
| Transfer from Reserve   | (1,404,900)               | (890,695)                 | (1,240,675)               |
|   | <b>437,570</b>            | <b>1,130,475</b>          | <b>859,800</b>            |
| <u>Land Acquisition Reserve</u>   |                           |                           |                           |
| Opening Balance   | 233,051                   | 233,051                   | 233,051                   |
| Transfer to Reserve   | 0                         | 0                         | 0                         |
| Transfer from Reserve   | 0                         | 0                         | 0                         |
|   | <b>233,051</b>            | <b>233,051</b>            | <b>233,051</b>            |
| <u>Long Service Leave Reserve</u>   |                           |                           |                           |
| Opening Balance   | 51,936                    | 51,937                    | 60,085                    |
| Transfer to Reserve   | 0                         | 8,148                     | 0                         |
| Transfer from Reserve   | 0                         | 0                         | 0                         |
|   | <b>51,936</b>             | <b>60,085</b>             | <b>60,085</b>             |
| <u>Emergency Waste Reserve</u>  |                           |                           |                           |
| Opening Balance   | 0                         | 0                         | 0                         |
| Transfer to Reserve   | 0                         | 0                         | 60,000                    |
| Transfer from Reserve   | 0                         | 0                         | (50,000)                  |
|   | <b>0</b>                  | <b>0</b>                  | <b>10,000</b>             |
| <u>Workers Compensation Reserve</u>   |                           |                           |                           |
| Opening Balance   | 0                         | 0                         | 99,841                    |
| Transfer to Reserve   | 68,300                    | 99,841                    | 0                         |
| Transfer from Reserve   | 0                         | 0                         | 0                         |
|   | <b>68,300</b>             | <b>99,841</b>             | <b>99,841</b>             |
| <u>Revolving Energy Reserve</u>   |                           |                           |                           |
| Opening Balance   | 0                         | 0                         | 0                         |
| Transfer to Reserve   | 0                         | 0                         | 0                         |
| Transfer from Reserve   | 0                         | 0                         | 0                         |
|   | <b>0</b>                  | <b>0</b>                  | <b>0</b>                  |
| <u>Building Plant and Machinery Reserve</u>   |                           |                           |                           |
| Opening Balance   | 92,040                    | 92,040                    | 89,807                    |
| Transfer to Reserve   | 24,167                    | 24,167                    | 0                         |
| Transfer from Reserve   | 0                         | (26,400)                  | 0                         |
|   | <b>116,207</b>            | <b>89,807</b>             | <b>89,807</b>             |
| <u>Resource Recovery Centre Reserve</u>   |                           |                           |                           |
| Opening Balance   | 0                         | 0                         | 0                         |
| Transfer to Reserve   | 0                         | 0                         | 20,000                    |
| Transfer from Reserve   | 0                         | 0                         | 0                         |
|   | <b>0</b>                  | <b>0</b>                  | <b>20,000</b>             |

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

| Notes  | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|---------------------------|---------------------------|---------------------------|
| <b>6. Reserves (continued)</b>               |                           |                           |                           |
| <u>PABX Telephone System Upgrade Reserve</u> |                           |                           |                           |
| Opening Balance                              | 8,000                     | 8,000                     | 8,000                     |
| Transfer to Reserve                          | 0                         | 0                         | 0                         |
| Transfer from Reserve                        | 0                         | 0                         | 0                         |
|  | <b>8,000</b>              | <b>8,000</b>              | <b>8,000</b>              |
| <u>Mobile Garbage Bin Programme Reserve</u>  |                           |                           |                           |
| Opening Balance                              | 92,850                    | 92,850                    | 292,850                   |
| Transfer to Reserve                          | 200,000                   | 200,000                   | 200,000                   |
| Transfer from Reserve                        | 0                         | 0                         | 0                         |
|  | <b>292,850</b>            | <b>292,850</b>            | <b>492,850</b>            |
| <u>Future Recreation Facilities Reserve</u>  |                           |                           |                           |
| Opening Balance                              | 20,300                    | 20,300                    | 47,200                    |
| Transfer to Reserve                          | 26,900                    | 26,900                    | 28,300                    |
| Transfer from Reserve                        | 0                         | 0                         | 0                         |
|  | <b>47,200</b>             | <b>47,200</b>             | <b>75,500</b>             |
| <b>Total</b>                                 | <b>3,404,148</b>          | <b>4,042,943</b>          | <b>4,478,068</b>          |

Council may, at times, revalue assets.

Asset revaluations are non-cash transactions and do not affect this budget document.

**Summary of Reserve Transfers**

|                                       |                    |                    |                    |
|---------------------------------------|--------------------|--------------------|--------------------|
| <u>Transfers to Reserve</u>           |                    |                    |                    |
| Waste Management Reserve              | 345,000            | 345,000            | 475,000            |
| Plant and Machinery Reserve           | 970,000            | 1,148,700          | 970,000            |
| Land Acquisition Reserve              | 0                  | 0                  | 0                  |
| Long Service Leave Reserve            | 0                  | 8,148              | 0                  |
| Emergency Waste Reserve               | 0                  | 0                  | 60,000             |
| Workers Compensation Reserve          | 68,300             | 99,841             | 0                  |
| Revolving Energy Reserve              | 0                  | 0                  | 0                  |
| Building Plant and Machinery Reserve  | 24,167             | 24,167             | 0                  |
| Resource Recovery Centre Reserve      | 0                  | 0                  | 20,000             |
| PABX Telephone System Upgrade Reserve | 0                  | 0                  | 0                  |
| Mobile Garbage Bin Programme Reserve  | 200,000            | 200,000            | 200,000            |
| Future Recreation Facilities Reserve  | 26,900             | 26,900             | 28,300             |
|                                       | <b>1,634,367</b>   | <b>1,852,756</b>   | <b>1,753,300</b>   |
| <u>Transfers from Reserve</u>         |                    |                    |                    |
| Waste Management Reserve              | (35,500)           | (102,900)          | (27,500)           |
| Plant and Machinery Reserve           | (1,404,900)        | (890,695)          | (1,240,675)        |
| Land Acquisition Reserve              | 0                  | 0                  | 0                  |
| Long Service Leave Reserve            | 0                  | 0                  | 0                  |
| Emergency Waste Reserve               | 0                  | 0                  | (50,000)           |
| Workers Compensation Reserve          | 0                  | 0                  | 0                  |
| Revolving Energy Reserve              | 0                  | 0                  | 0                  |
| Building Plant and Machinery Reserve  | 0                  | (26,400)           | 0                  |
| Resource Recovery Centre Reserve      | 0                  | 0                  | 0                  |
| PABX Telephone System Upgrade Reserve | 0                  | 0                  | 0                  |
| Mobile Garbage Bin Programme Reserve  | 0                  | 0                  | 0                  |
| Future Recreation Facilities Reserve  | 0                  | 0                  | 0                  |
|                                       | <b>(1,440,400)</b> | <b>(1,019,995)</b> | <b>(1,318,175)</b> |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**6. Reserves (continued)**

In accordance with Council resolutions in relation to each Reserve account, the purposes for which the funds are set aside are as follows:

Waste Management Reserve

To be used to assist in the management and future provisioning of Council's Waste Management Sites.

Plant and Machinery Reserve

To be used to assist in the purchase and replacement of Plant and Machinery.

Land Acquisition Reserve

To be used to assist in future acquisitions of land.

Long Service Leave Reserve

To be used to cover Council's portable Long Service Leave liability.

Emergency Waste Reserve

To be used to assist with the costs associated with storm damage clean-up collections and disposal.

Workers Compensation Reserve

To be used to assist in covering Council's workers' compensation liability.

Revolving Energy Reserve

To be used to assist in establishing energy efficient management techniques.

Building Plant and Equipment Reserve

To be used to assist in the maintenance and replacement of Plant and Equipment associated with Council buildings.

Resource Recovery Centre Reserve

To be used to assist with the running costs of the Resource Recovery Centre and projects promoting recycling and waste minimisation.

PABX Telephone System Upgrade Reserve

To be used to assist in the upgrade and replacement of Council's current PABX telephone system.

Mobile Garbage Bin Programme Reserve

To be used to assist in the purchase and replacement of the City's Mobile Garbage Bins.

Future Recreation Facilities Reserve

To be used to assist in the construction of future recreation facilities.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

| Notes  | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|---------------------------|---------------------------|---------------------------|
| <b>7. Net Current Assets</b>                                     |                           |                           |                           |
| <b>Composition of Estimated Net Current Asset Position</b>       |                           |                           |                           |
| <u>Current Assets</u>  |                           |                           |                           |
| Cash - Unrestricted  | (806,737)                 | 7,416,902                 | 81,340                    |
| Cash - Restricted (Provisions)                                   | 0                         | 760,960                   | 760,960                   |
| Cash - Restricted (Sundry Deposits and Bonds)                    | 1,029,889                 | 2,099,230                 | 2,099,230                 |
| Cash - Reserves  | 3,404,148                 | 4,042,943                 | 4,478,068                 |
| Receivables and Accruals   | 1,762,319                 | 2,559,764                 | 959,673                   |
| Inventories  | 118,824                   | 88,994                    | 88,994                    |
|  | <b>5,508,443</b>          | <b>16,968,793</b>         | <b>8,468,265</b>          |
| <u>Less Current Liabilities</u>                                  |                           |                           |                           |
| Creditors and Accruals   | (1,754,947)               | (2,919,201)               | (1,900,770)               |
| Sundry Deposits and Bonds  | (1,029,889)               | (2,099,230)               | (2,099,230)               |
| Interest Bearing Liabilities                                     | (194,050)                 | (194,050)                 | (409,917)                 |
| Provisions   | (2,263,996)               | (1,595,421)               | (1,595,421)               |
|  | <b>(5,242,882)</b>        | <b>(6,807,902)</b>        | <b>(6,005,338)</b>        |
| <u>Net Current Asset Position</u>                                | <b>265,561</b>            | <b>10,160,891</b>         | <b>2,462,927</b>          |
| Add Interest Bearing Liabilities - Budgeted                      | 194,050                   | 194,050                   | 409,917                   |
| Add Sundry Deposits and Bonds - Cash Backed                      | 1,029,889                 | 2,099,230                 | 2,099,230                 |
| Add Provisions - Budgeted  | 2,263,996                 | 834,461                   | 0                         |
| Add Provisions - Cash Backed                                     | 0                         | 760,960                   | 1,595,417                 |
| Less Cash - Reserves   | (3,404,148)               | (4,042,943)               | (4,478,068)               |
| Less Cash - Restricted (Provisions) - Cash Backed                | 0                         | (760,960)                 | (760,960)                 |
| Less Cash - Restricted (Sundry Deposits and Bonds) - Cash Backed | (1,029,889)               | (2,099,230)               | (2,099,230)               |
| <u>Estimated Surplus / (Deficit) Carried Forward</u>             | <b>(680,541)</b>          | <b>7,146,459</b>          | <b>(770,767)</b>          |

The estimated surplus / (deficit) carried forward in the 2004-2005 actual column represents the position at 1 July 2005.

The estimated surplus / (deficit) carried forward in the 2005-2006 budget column represents the position at 30 June 2006.

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**8. Rating Information – 2005-2006 Financial Year**

Rating – An Overview

The rating system is the means by which Council is able to raise sufficient revenue to pay for the services it provides. The methodology is designed to ensure that all property owners make a reasonable rate contribution, taking into account an owner's ability to pay, and ensuring that no sector is rated excessively.

Throughout Australia rating on the basis of property valuations has been found to be the most appropriate means of achieving rating equity.

Dual Rating

The two types of valuation systems available for the purposes of rating are unimproved valuations (UVs) and gross rental valuations (GRVs). Both types of valuations are supplied to Council by the Valuer General's Office in Perth.

It is generally accepted that the most equitable distribution of rates is achieved when gross rental valuations are used in non-rural areas and unimproved valuations are used in rural areas.

Dual rating was first introduced by the City in the 1985 – 1986 financial year.

Minimum Payments

In accordance with Section 6.35 of the Local Government Act 1995, a local government may impose on any rateable land a minimum payment that is greater than the general rate that would otherwise be payable on that land.

The City applies minimum payments to each of the GRV and UV areas (\$600 and \$721 respectively) to ensure that all property owners contribute an equitable amount of rates towards the provision and maintenance of facilities and services provided by the City.

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

|   | Rate in \$ /<br>Minimum<br>Payment | Property<br>Numbers | Rateable<br>Value<br>\$ | 2005-2006<br>Rate<br>Revenue<br>Budget<br>\$ | 2005-2006<br>Interim /<br>Back Rates<br>Budget<br>\$ | 2005-2006<br>Budget<br>Total Rate<br>Revenue<br>\$ |
|---|------------------------------------|---------------------|-------------------------|--|--|--|
| <b>8. Rating Information - 2005-2006 Financial Year (continued)</b> |                                    |                     |                         |  |  |  |
| <b>General Rate</b>   |                                    |                     |                         |  |  |  |
| <u>Gross Rental Value</u><br>General Rate                           | 10.5000                            | 17,455              | 156,178,448             | 16,398,737                                   | 10,842   | 16,409,579   |
| <u>Unimproved Value</u><br>General Rate                             | 0.5420                             | 200                 | 111,173,616             | 602,561                                      | 0  | 602,561  |
| <b>Sub-Total</b>  |                                    | <b>17,655</b>       | <b>267,352,064</b>      | <b>17,001,298</b>                            | <b>10,842</b>  | <b>17,012,140</b>                                  |
| <b>Minimum Rates</b>  |                                    |                     |                         |  |  |  |
| <u>Gross Rental Value</u><br>General Rate                           | \$600                              | 3,149               | 14,709,280              | 1,889,400                                    | 193,580  | 2,082,980  |
| <u>Unimproved Value</u><br>General Rate                             | \$721                              | 21                  | 2,025,697               | 15,141                                       | 0  | 15,141   |
| <b>Sub-Total</b>  |                                    | <b>3,170</b>        | <b>16,734,977</b>       | <b>1,904,541</b>                             | <b>193,580</b>                                       | <b>2,098,121</b>                                   |
| <b>Specified Area Rates</b><br>Refer Note 9                         |                                    |                     |                         |  |  | 92,856   |
| <b>Discounts and Waivers</b><br>Refer Note 12                       |                                    |                     |                         |  |  | 19,203,117   |
| <b>Total</b>  |                                    | <b>20,825</b>       | <b>284,087,041</b>      | <b>18,905,839</b>                            | <b>204,422</b>                                       | <b>19,203,117</b>                                  |

The general rates detailed above have been determined by Council to meet the deficiency between expense and revenue.

In determining the rates, Council has taken into account any increase in rating over the level adopted in the previous year.

The minimum rates have been determined by Council on the basis that all ratepayers must make a reasonable contribution.

**9. Specified Area Rate – 2005-2006 Financial Year**

Council did not raise Specified Area Rates in 2004-2005. The 2005-2006 Budget provides for the introduction and imposition of 5 separate Specified Area Rates, whose purpose is to enhance the amenity of selected Townscapes by way of increased and improved service levels. The service – referred to as the Townscape Amenity Service – to be provided and funded by the Specified Area Rates will generally entail increased and improved levels of street bin emptying, litter pick-ups, road and path sweeping, water blasting of pathways, garden maintenance, general maintenance (street furniture, signs, bin cleaning, graffiti removal etc) and weed control spraying.

The 5 Specified Area Rates are described and explained in more detail as follows:

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area A – Armadale Town Centre**

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 3 days per week consisting of –

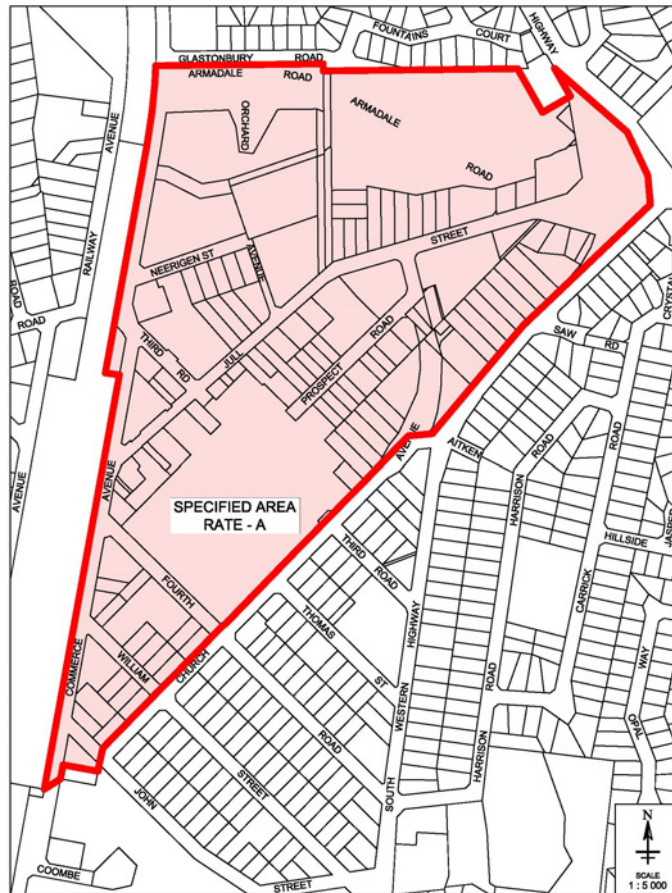
- Litter control including pick up and bin emptying
- Sweeping of kerbs, gutters, mall, shop frontages and forecourt areas
- High pressure water cleaning as required
- Street garden maintenance to ensure a high level of presentation
- General maintenance of street furniture and facilities including seats, bins and signs
- Weed control spraying (herbicide) along footpaths, kerbs and gutters

Rate in the \$

The rate in the \$ to be applied is 0.00354.

The specified area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**Townscape Amenity Service Specified Area A – Armadale Town Centre (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value

The estimated rateable value of the properties within the specified area is \$11,536,259.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

| <b>Particulars</b>                          | <b>2005 – 2006<br/>Budget \$</b> |
|---|----------------------------------|
| <b>Balance Carried Forward</b>              | <b>0</b>                         |
| <b>Plus</b>                                 |                                  |
| Estimated Rate Proceeds                     |                                  |
| The Rate                                    | 40,800                           |
| Interim Rates                               | 0                                |
| Back Rates                                  | 0                                |
| Transfer from Reserve                       | 0                                |
|   | <b>40,800</b>                    |
| <b>Less</b>                                 |                                  |
| Estimated Service Costs                     | 40,800                           |
| Transfer to Reserve                         | 0                                |
|   | <b>40,800</b>                    |
| <b>Estimated Balance as at 30 June 2006</b> | <b>0</b>                         |



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area B – Kelmscott Town Centre**

Purpose of the Rate

To meet the cost of providing increased service levels delivered by a works crew over the equivalent of 2 days per week consisting of –

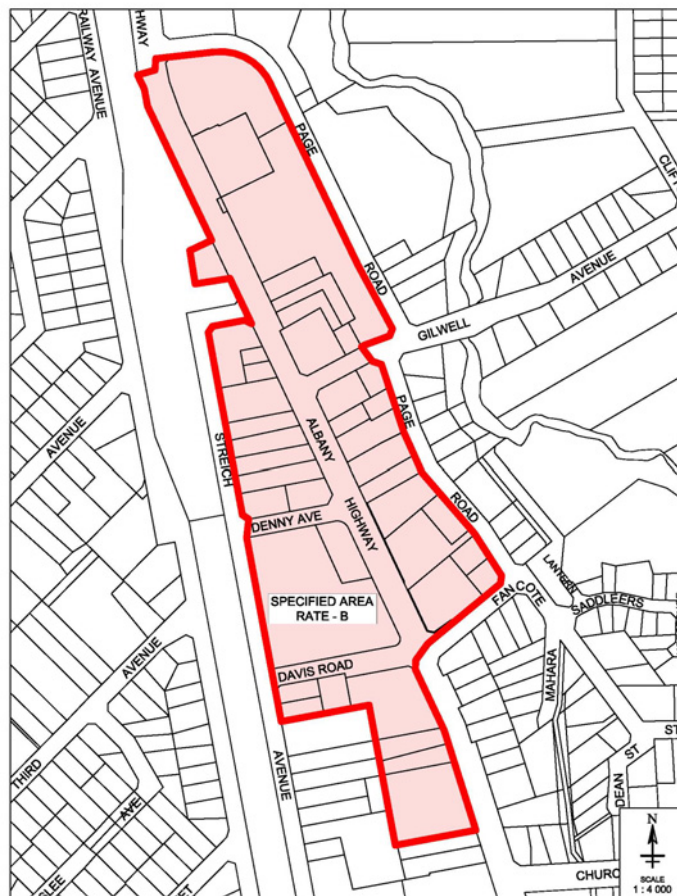
- Litter control including pick up and bin emptying
- Sweeping of kerbs, gutters, shop frontages and forecourt areas
- High pressure water cleaning as required
- Street garden maintenance to ensure a high level of presentation
- General maintenance of street furniture and facilities including seats, bins and signs
- Weed control spraying (herbicide) along footpaths, kerbs and gutters
- Sweeping of kerbs, gutters and footpaths

Rate in the \$

The rate in the \$ to be applied is 0.00659.

The specified area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area B – Kelmscott Town Centre (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value

The estimated rateable value of the properties within the specified area is \$4,127,107.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

| Particulars                                 | 2005 – 2006<br>Budget \$ |
|---|--------------------------|
| <b>Balance Carried Forward</b>              | <b>0</b>                 |
| <b>Plus</b>                                 |                          |
| Estimated Rate Proceeds                     |                          |
| The Rate                                    | 27,200                   |
| Interim Rates                               | 0                        |
| Back Rates                                  | 0                        |
| Transfer from Reserve                       | 0                        |
|   | <b>27,200</b>            |
| <b>Less</b>                                 |                          |
| Estimated Service Costs                     | 27,200                   |
| Transfer to Reserve                         | 0                        |
|   | <b>27,200</b>            |
| <b>Estimated Balance as at 30 June 2006</b> | <b>0</b>                 |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area C – Kelmscott Industrial Area**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of –

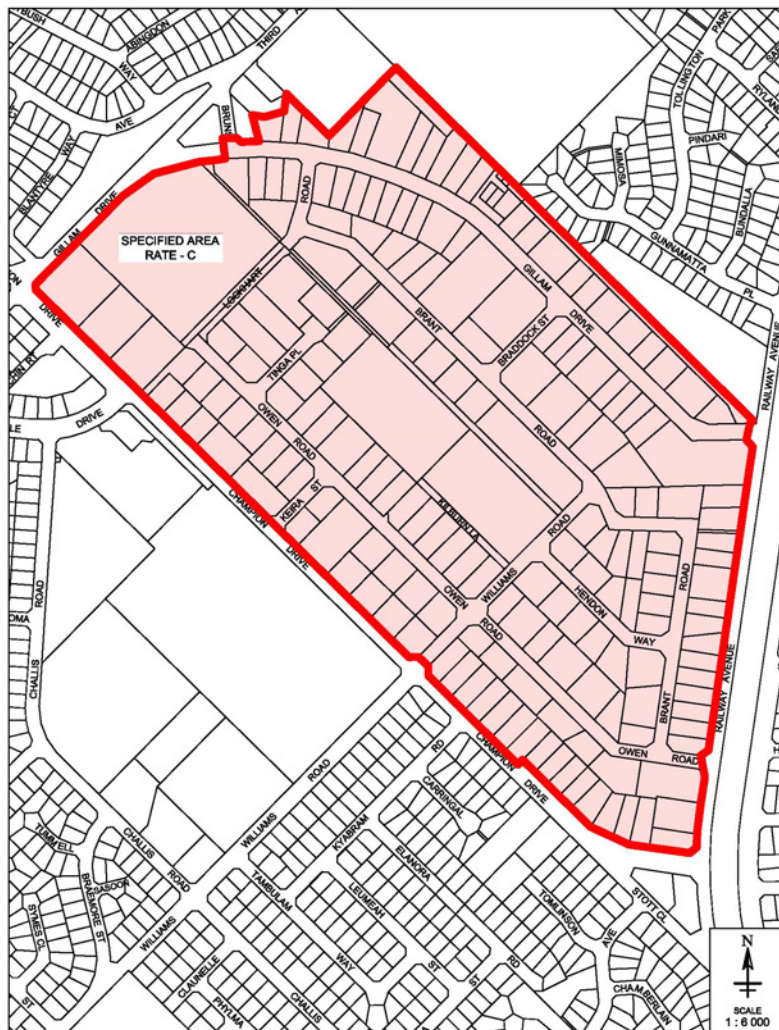
- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.00179.

The specified area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area C – Kelmscott Industrial Area (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value

The estimated rateable value of the properties within the specified area is \$3,796,335.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

| Particulars                                 | 2005 – 2006<br>Budget \$ |
|---|--------------------------|
| <b>Balance Carried Forward</b>              | <b>0</b>                 |
| <b>Plus</b>                                 |                          |
| Estimated Rate Proceeds                     |                          |
| The Rate                                    | 6,800                    |
| Interim Rates                               | 0                        |
| Back Rates                                  | 0                        |
| Transfer from Reserve                       | 0                        |
|   | <b>6,800</b>             |
| <b>Less</b>                                 |                          |
| Estimated Service Costs                     | 6,800                    |
| Transfer to Reserve                         | 0                        |
|   | <b>6,800</b>             |
| <b>Estimated Balance as at 30 June 2006</b> | <b>0</b>                 |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area D – South Armadale Industrial Area**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of –

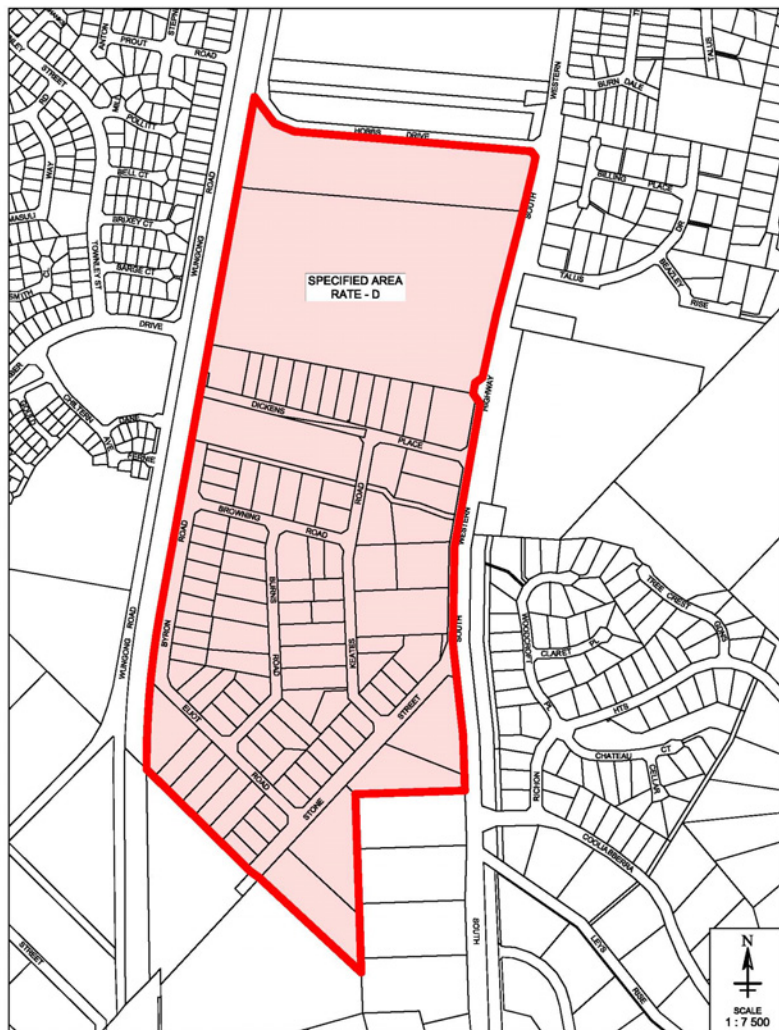
- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.00451.

The specified area to which the rate will apply

The rate will be imposed on all rateable properties within the area shown on the following map:



**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**Townscape Amenity Service Specified Area D – South Armadale Industrial Area (continued)**

Basis of Rate

The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value

The estimated rateable value of the properties within the specified area is \$1,719,489.

Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

| <b>Particulars</b>                          | <b>2005 – 2006<br/>Budget \$</b> |
|---|----------------------------------|
| <b>Balance Carried Forward</b>              | <b>0</b>                         |
| <b>Plus</b>                                 |                                  |
| Estimated Rate Proceeds                     |                                  |
| The Rate                                    | 7,760                            |
| Interim Rates                               | 0                                |
| Back Rates                                  | 0                                |
| Transfer from Reserve                       | 0                                |
|   | <b>7,760</b>                     |
| <b>Less</b>                                 |                                  |
| Estimated Service Costs                     | 7,760                            |
| Transfer to Reserve                         | 0                                |
|   | <b>7,760</b>                     |
| <b>Estimated Balance as at 30 June 2006</b> | <b>0</b>                         |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

**Townscape Amenity Service Specified Area E – Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive)**

Purpose of the Rate

To meet the cost of providing increased service levels consisting of –

- Monthly verge mowing
- Litter control including pick up and removal
- Minor street tree maintenance

Rate in the \$

The rate in the \$ to be applied is 0.00514.

Basis of Rate

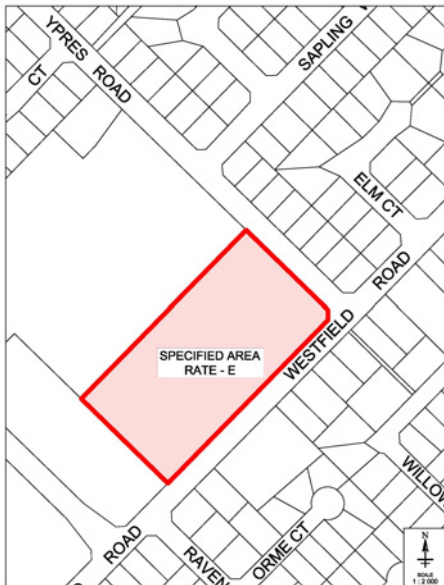
The basis of the rate to be imposed is Gross Rental Value.

Estimated Total Rateable Value

The estimated rateable value of the properties within the specified area is \$2,001,177.

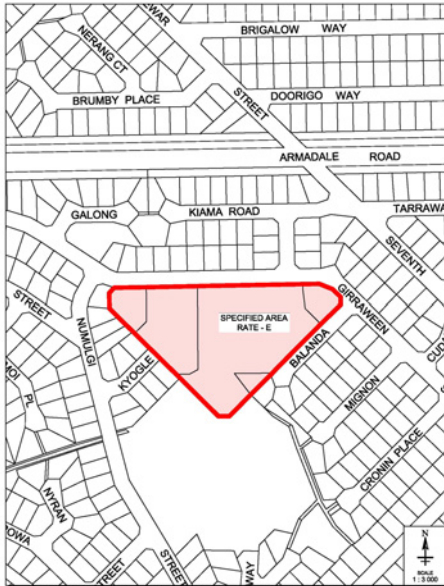
The specified area to which the rate will apply

The rate will be imposed on all rateable properties within the areas shown on the following maps:



City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

Townscape Amenity Service Specified Area E – Shopping Precincts (Westfield, West Armadale, Roleystone and Champion Drive) (continued)



Estimated Rate Proceeds and Expenses

The breakdown of the estimated rate proceeds, and the subsequent expenditure, is as follows:

| Particulars                                 | 2005 – 2006 |               |
|---|-------------|---------------|
|   | Budget \$   |               |
| <b>Balance Carried Forward</b>              |             | <b>0</b>      |
| <b>Plus</b>                                 |             |               |
| Estimated Rate Proceeds                     |             |               |
| The rate                                    | 10,296      |               |
| Interim Rates                               | 0           |               |
| Back Rates                                  | 0           | 10,296        |
| Transfer from Reserve                       |             | 0             |
|   |             | <b>10,296</b> |
| <b>Less</b>                                 |             |               |
| Estimated Service Costs                     |             | 10,296        |
| Transfer to Reserve                         |             | 0             |
|   |             | <b>10,296</b> |
| <b>Estimated Balance as at 30 June 2006</b> |             | <b>0</b>      |



**City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006**

**10. Service Charges – 2005-2006 Financial Year**

Council did not raise Service Charges in 2004-2005 and does not intend doing so in 2005-2006. As such, no transfer to or from Reserve accounts will occur.

| Notes                               | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|-------------------------------------|---------------------------|---------------------------|---------------------------|
| <b>11. Fees and Charges Revenue</b> |                           |                           |                           |
| General Purpose Funding             | 229,050                   | 287,235                   | 236,492                   |
| Governance                          | 400                       | 1,400                     | 400                       |
| Law, Order and Public Safety        | 261,011                   | 256,780                   | 273,984                   |
| Health                              | 68,500                    | 76,686                    | 70,000                    |
| Education and Welfare               | 3,400                     | 22,363                    | 12,485                    |
| Community Amenities                 | 3,817,018                 | 3,865,925                 | 4,345,878                 |
| Recreation and Culture              | 422,798                   | 579,983                   | 481,532                   |
| Transport                           | 38,183                    | 15,804                    | 352,974                   |
| Economic Services                   | 266,938                   | 369,831                   | 312,898                   |
| Other Property and Services         | 20,000                    | 300,985                   | 130,840                   |
|                                     | <b>5,127,298</b>          | <b>5,776,992</b>          | <b>6,217,483</b>          |

**12. Rate Payment Discounts, Waivers and Concessions – 2005-2006 Financial Year**

No discounts will be offered in the 2005-2006 financial year. 3 rate payment incentives will be offered in the 2005-2006 financial year. The first is 4 prizes of \$700 provided by the Armadale Shopping City and the Examiner Newspaper. The second is 4 prizes of \$1,000 provided by the City and Australia Post. The third is 4 prizes of \$500 to those ratepayers currently using, or opting to use, Council's yearly direct debit payment method. Conditions relating to timing of the payment of rates and entry conditions apply to these incentives.

Council will offer a rate concession for properties whose valuation basis for rating purposes was changed from unimproved to gross rental value with effect 1 July 2005 and where this change has resulted in a rates increase for the 2005-2006 financial year on the previous year's rates of more than \$200. The purpose of the rates concession is to lessen the cost impact of the more significant rate increases experienced by some ratepayers resulting from the valuation boundary changes made with effect from 1 July 2005. For properties eligible for this concession, the concession amount will be calculated as follows:

$$\begin{aligned} \text{Rates Concession} &= [(A - B) - C] \times 0.5 \\ \text{Where} \quad A &= \text{Rates levied 2005-2006} \\ B &= \text{Rates levied 2004-2005} \\ C &= \$200 \text{ threshold} \end{aligned}$$

The estimated value of this concession is \$2,909. This concession will only apply for the 2005-2006 rating period.

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**13. Interest Charges and Instalments – 2005-2006 Financial Year**

A late payment interest penalty, calculated at 11%, will apply to all late payments. It is estimated that this will generate \$78,946.

Three separate option plans will be available to ratepayers for payment of their rates.

Option 1 – Full Amount

Full amount of rates and charges including any arrears to be paid on or before 30 September 2005 or 35 days after the date of service appearing on the rate notice, whichever is the later.

Option 2 – Two Instalments

First instalment is to be received on or before 30 September 2005 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and one-half of the current rates.

The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$6.60 for each instalment payment.

Option 3 – Four Instalments

First instalment is to be received on or before 30 September 2005 or 35 days after the date of service appearing on the rate notice, whichever is the later, and including all arrears and charges and one-quarter of the current rates.

The cost of the instalment plan will consist of simple interest of 5.5% per annum, calculated from the date the first instalment is due, together with an administration fee of \$6.60 for each instalment payment (i.e. \$19.80 for Option 3).

The total revenue from the imposition of the interest and administration fees charged under these options is estimated at \$221,048, made up as follows:

|                                 |                  |
|---------------------------------|------------------|
| Administration charges          | \$126,313        |
| Interest charges on instalments | <u>\$ 94,735</u> |
|                                 | <u>\$221,048</u> |

City of Armadale  
Notes to, and forming part of, the Annual Budget  
For the year ended 30 June 2006

| Notes  | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|--|---------------------------|---------------------------|---------------------------|
| <b>14. Councillors' Remuneration</b>   |                           |                           |                           |
| The following fees, allowances and reimbursements are to be paid to Council members: |                           |                           |                           |
| <u>Annual Attendance Fees</u>  |                           |                           |                           |
| Mayor - \$14,000   | 12,000                    | 12,000                    | 14,000                    |
| Councillors - \$7,000 per Councillor   | 78,000                    | 78,000                    | 91,000                    |
| <u>Annual Local Government Allowance</u>   |                           |                           |                           |
| Mayor  | 30,400                    | 30,400                    | 32,400                    |
| Deputy Mayor   | 7,600                     | 7,600                     | 8,100                     |
| <u>Telecommunications Allowance</u>  |                           |                           |                           |
| Councillors - \$1,600 per Councillor   | 16,800                    | 18,008                    | 22,400                    |
| <u>Travelling Expenses (Local Government Officers' Award 1999)</u>                   |                           |                           |                           |
| Councillors  | 9,000                     | 7,072                     | 9,000                     |
| <u>Communications Reimbursement</u>  |                           |                           |                           |
| Councillors - \$800 per Councillor   | 11,200                    | 9,097                     | 11,200                    |
| <u>Child Minding Reimbursement</u>   |                           |                           |                           |
| Councillors - \$20/hr or actual cost, whichever is the lesser                        | 0                         | 0                         | 5,000                     |
| <u>Information Technology Allowance (proposed)</u>                                   |                           |                           |                           |
| Councillors - \$1,000 per Councillor   | 14,000                    | 0                         | 14,000                    |
|  | <b>179,000</b>            | <b>162,177</b>            | <b>207,100</b>            |

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**15. Notes to the Statement of Cash Flows****a. Reconciliation of Cash**

For the purpose of the Statement of Cash Flows, cash includes cash on hand and in banks and investments, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

|                     | 2004-2005<br>Budget<br>\$ | 2004-2005<br>Actual<br>\$ | 2005-2006<br>Budget<br>\$ |
|---------------------|---------------------------|---------------------------|---------------------------|
| Cash - Unrestricted | (806,737)                 | 7,416,902                 | 81,340                    |
| Cash - Restricted   | 4,434,037                 | 6,903,133                 | 7,338,258                 |
|                     | <b>3,627,300</b>          | <b>14,320,035</b>         | <b>7,419,598</b>          |

The following restrictions have been imposed by regulation or other externally imposed requirements:

|   |                  |                  |                  |
|---|------------------|------------------|------------------|
| Waste Management Reserve                      | 2,149,034        | 2,081,634        | 2,529,134        |
| Plant and Machinery Reserve                   | 437,570          | 1,130,475        | 859,800          |
| Land Acquisition Reserve                      | 233,051          | 233,051          | 233,051          |
| Long Service Leave Reserve                    | 51,936           | 60,085           | 60,085           |
| Emergency Waste Reserve                       | 0                | 0                | 10,000           |
| Workers Compensation Reserve                  | 68,300           | 99,841           | 99,841           |
| Revolving Energy Reserve                      | 0                | 0                | 0                |
| Building Plant and Machinery Reserve          | 116,207          | 89,807           | 89,807           |
| Resource Recovery Centre Reserve              | 0                | 0                | 20,000           |
| PABX Telephone System Upgrade Reserve         | 8,000            | 8,000            | 8,000            |
| Mobile Garbage Bin Programme Reserve          | 292,850          | 292,850          | 492,850          |
| Future Recreation Facilities Reserve          | 47,200           | 47,200           | 75,500           |
| Restricted Assets - Sundry Deposits and Bonds | 1,029,889        | 2,099,230        | 2,099,230        |
| Restricted Assets - Provisions                | 0                | 760,960          | 760,960          |
|   | <b>4,434,037</b> | <b>6,903,133</b> | <b>7,338,258</b> |

**b. Reconciliation of Net Cash Provided by Operating Activities to Net Result**

|  |                  |                  |                  |
|--|------------------|------------------|------------------|
| Net Result                                       | (218,363)        | 3,605,644        | 18,064           |
| Depreciation                                     | 7,890,606        | 7,993,828        | 8,073,767        |
| Staff Leave Accruals                             | 115,818          | 177,192          | 0                |
| (Increase) / Decrease in Receivables             | 200,000          | (1,129,737)      | 1,600,091        |
| (Profit) / Loss on Sale of Assets                | (168,945)        | (32,033)         | (181,523)        |
| (Increase) / Decrease in Inventories             | 0                | 29,830           | 0                |
| Increase / (Decrease) in Payables and Provisions | 0                | 2,729,672        | (1,018,431)      |
| Grants for Asset Development                     | (2,223,915)      | (4,914,945)      | (3,290,242)      |
| <b>Net Cash from Operating Activities</b>        | <b>5,595,201</b> | <b>8,459,451</b> | <b>5,201,726</b> |

**c. Credit Stand-by Arrangements**

|                                      |                |                |                |
|--------------------------------------|----------------|----------------|----------------|
| Bank Overdraft Limit                 | 100,000        | 100,000        | 100,000        |
| Bank Overdraft at Balance Date       | 0              | 0              | 0              |
| <b>Total Amount of Credit Unused</b> | <b>100,000</b> | <b>100,000</b> | <b>100,000</b> |

**City of Armadale**  
**Notes to, and forming part of, the Annual Budget**  
**For the year ended 30 June 2006**

**16. Trust Funds**

Estimated movement in funds held over which the municipality has no control and which are not included in the financial statements are as follows:

| Particulars                                     | Balance<br>1 July 2005 | Estimated<br>Amounts<br>Received | Estimated<br>Amounts<br>Paid | Estimated<br>Balance<br>30 June 2006 |
|---|------------------------|----------------------------------|------------------------------|--------------------------------------|
| Rates in suspense                               | 16,035                 | 1,976                            | 130                          | 17,881                               |
| Town planning bonds                             | 25,041                 | 0                                | 0                            | 25,041                               |
| Town planning section 28 deposits               | 26,321                 | 0                                | 0                            | 26,321                               |
| South East Metropolitan Area Consultative Lease | 10,525                 | 0                                | 0                            | 10,525                               |
| <b>Total</b>                                    | <b>77,922</b>          | <b>1,976</b>                     | <b>130</b>                   | <b>79,768</b>                        |

**17. Major Land Transactions**

It is not anticipated that Council will enter into any major land transactions in the 2005-2006 financial year.

**18. Trading Undertakings and Major Trading Undertakings**

It is not anticipated that any trading undertakings or major trading undertakings will occur in the 2005-2006 financial year.

## ***Schedule of Fees and Charges***

The following pages outline the fees and charges set by Council for the 2005-2006 financial year. The authority to set fees and charges is contained within Sections 6.16 (Imposition of fees and charges) and 6.17 (Setting the level of fees and charges) of the Local Government Act 1995 (as amended).

Council acknowledges that, in determining the amount of a fee or charge for a service or for goods, consideration has been given to:

- The cost to the Council of providing the service or goods;
- The importance of the service or goods to the community;
- The price at which the service or goods could be provided by an alternative provider.

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>General Purpose Funding</b>                            |                                |           |                                |
| <u>Property Enquiry Fees</u>                              |                                |           |                                |
| Per enquiry for written confirmation of orders            | 57.00                          | -         | 57.00                          |
| Per enquiry for statement of rates                        | 16.00                          | -         | 16.00                          |
| Per enquiry for combined statement and confirmation       | 72.00                          | -         | 72.00                          |
| Per enquiry for rates advice - current year               | 16.00                          | -         | 16.00                          |
| Per enquiry for rates advice - current and previous years | 32.00                          | -         | 32.00                          |
| <u>Standard Instalment Charge</u>                         |                                |           |                                |
| Per instalment for 2nd, 3rd and 4th instalment            | 6.60                           | -         | 6.60                           |
| <u>Special Arrangement Charge</u>                         |                                |           |                                |
| Per assessment  | 32.00                          | -         | 32.00                          |
| Dishonour fee per dishonour                               | 5.00                           | -         | 5.00                           |
| <u>Annual Direct Debit Charge</u>                         |                                |           |                                |
| Per assessment  | 0.00                           | -         | 0.00                           |
| <b>Governance</b>   |                                |           |                                |
| <u>Freedom of Information</u>                             |                                |           |                                |
| Application fee   | 30.00                          | -         | 30.00                          |
| Per hour charge for staff dealing with application        | 30.00                          | -         | 30.00                          |
| Per hour charge for supervised access                     | 30.00                          | -         | 30.00                          |
| Per hour charge for staff photocopying information        | 30.00                          | -         | 30.00                          |
| Per copy charge for photocopying                          | 0.18                           | -         | 0.18                           |
| <u>Sale of Council Minutes</u>                            |                                |           |                                |
| Per copy  | 15.45                          | 1.55      | 17.00                          |
| <u>Sale of Electoral Rolls</u>                            |                                |           |                                |
| Printed paper form per ward                               | 26.36                          | 2.64      | 29.00                          |
| Electronic form per ward                                  | 26.36                          | 2.64      | 29.00                          |
| <u>Photocopying</u>                                       |                                |           |                                |
| Per copy A4   | 0.18                           | 0.02      | 0.20                           |
| Per copy A3   | 0.36                           | 0.04      | 0.40                           |
| <b>Law, Order and Public Safety</b>                       |                                |           |                                |
| <u>Public Trading Permit</u>                              |                                |           |                                |
| Per annum per licence, PLUS                               | 40.00                          | -         | 40.00                          |
| Daily additional charge on issue and renewal, OR          | 5.00                           | -         | 5.00                           |
| Weekly additional charge on issue and renewal, OR         | 25.00                          | -         | 25.00                          |
| Monthly additional charge on issue and renewal, OR        | 50.00                          | -         | 50.00                          |
| Annual additional charge on issue and renewal             | 500.00                         | -         | 500.00                         |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$  | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|------------|--------------------------------|
| <b>Law, Order and Public Safety (continued)</b>                                    |                                |            |                                |
| <u>Dog Fees and Licences</u>   |                                |            |                                |
| Inspection of register   | 1.00                           | -          | 1.00                           |
| Certified copy of register entry   | 1.00                           | -          | 1.00                           |
| Annual registration for unsterilised dog   | 30.00                          | -          | 30.00                          |
| Annual registration for sterilised dog   | 10.00                          | -          | 10.00                          |
| Three years registration for unsterilised dog                                      | 75.00                          | -          | 75.00                          |
| Three years registration for sterilised dog  | 18.00                          | -          | 18.00                          |
| Guide dog registration   | 0.00                           | -          | 0.00                           |
| Emergency services tracker dog registration  | 1.00                           | -          | 1.00                           |
| Dog used for droving or tendering stock  |                                | 25% of fee |                                |
| Pensioner concession as defined  |                                | 50% of fee |                                |
| Dogs in an approved kennel per establishment                                       | 100.00                         | -          | 100.00                         |
| Keeping more than two dogs application fee   | 80.00                          | -          | 80.00                          |
| <u>Kennel Licences</u>   |                                |            |                                |
| Licence per annum  | 55.00                          | -          | 55.00                          |
| <u>Dog Pound Fees</u>  |                                |            |                                |
| Seizure or impounding of dog   | 55.00                          | -          | 55.00                          |
| Maintenance and sustenance of dog per day  | 10.00                          | 1.00       | 11.00                          |
| Destruction of dog   | 40.91                          | 4.09       | 45.00                          |
| Sale of unclaimed impounded dog  | 36.36                          | 3.64       | 40.00                          |
| Vaccination 1st injection  | 40.00                          | 4.00       | 44.00                          |
| <u>Animal Disposal Fees - Veterinarians Registered as Dog Registration Centres</u> |                                |            |                                |
| Disposal of a dog  | 9.09                           | 0.91       | 10.00                          |
| Disposal of a cat  | 5.45                           | 0.55       | 6.00                           |
| Other uses not related to animal disposal per hour                                 | 31.82                          | 3.18       | 35.00                          |
| <u>Animal Disposal Fees - Councils and other Non-Profit Organisations</u>          |                                |            |                                |
| Disposal of a dog  | 10.91                          | 1.09       | 12.00                          |
| Disposal of a cat  | 7.27                           | 0.73       | 8.00                           |
| Other uses not related to animal disposal per hour                                 | 31.82                          | 3.18       | 35.00                          |
| <u>Animal Disposal Fees - Commercial Organisations</u>                             |                                |            |                                |
| Disposal of a dog  | 18.18                          | 1.82       | 20.00                          |
| Disposal of a cat  | 10.91                          | 1.09       | 12.00                          |
| Special disposal of animals per hour   | 31.82                          | 3.18       | 35.00                          |
| Other uses not related to animal disposal per hour                                 | 31.82                          | 3.18       | 35.00                          |
| <u>Fines and Penalties - Dogs</u>  |                                |            |                                |
| As per the Dog Act 1976 (as amended)   |                                |            |                                |



City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Law, Order and Public Safety (continued)</b>  |                                |           |                                |
| <u>Stock Pound Fees - Entire horses, mules, asses, camels, bulls, boars age 2 and up</u> |                                |           |                                |
| Ranger fees per hour between 8:00 am and 6:00 pm   | 35.00                          | -         | 35.00                          |
| Ranger fees per hour outside 8:00 am and 6:00 pm   | 70.00                          | -         | 70.00                          |
| Pound fees per head first day  | 30.00                          | -         | 30.00                          |
| Pound fees per head subsequent days  | 10.00                          | -         | 10.00                          |
| Sustenance per day   | 13.64                          | 1.36      | 15.00                          |
| <u>Stock Pound Fees - Entire horses, mules, asses, camels, bulls, boars up to age 2</u>  |                                |           |                                |
| Ranger fees per hour between 8:00 am and 6:00 pm   | 35.00                          | -         | 35.00                          |
| Ranger fees per hour outside 8:00 am and 6:00 pm   | 70.00                          | -         | 70.00                          |
| Pound fees per head first day  | 15.00                          | -         | 15.00                          |
| Pound fees per head subsequent days  | 5.00                           | -         | 5.00                           |
| Sustenance per day   | 13.64                          | 1.36      | 15.00                          |
| <u>Stock Pound Fees - Oxen, cows, steers, heifers, calves, rams, pigs</u>                |                                |           |                                |
| Ranger fees per hour between 8:00 am and 6:00 pm   | 35.00                          | -         | 35.00                          |
| Ranger fees per hour outside 8:00 am and 6:00 pm   | 70.00                          | -         | 70.00                          |
| Pound fees per head first day  | 9.00                           | -         | 9.00                           |
| Pound fees per head subsequent days  | 5.00                           | -         | 5.00                           |
| Sustenance per day   | 13.64                          | 1.36      | 15.00                          |
| <u>Stock Pound Fees - Wethers, ewes, lambs, goats</u>                                    |                                |           |                                |
| Ranger fees per hour between 8:00 am and 6:00 pm   | 35.00                          | -         | 35.00                          |
| Ranger fees per hour outside 8:00 am and 6:00 pm   | 70.00                          | -         | 70.00                          |
| Pound fees per head first day  | 6.00                           | -         | 6.00                           |
| Pound fees per head subsequent days  | 3.00                           | -         | 3.00                           |
| Sustenance per day   | 9.09                           | 0.91      | 10.00                          |
| <u>Fines and Penalties - Fire</u>  |                                |           |                                |
| As per the Bush Fires Act 1954 (as amended)  |                                |           |                                |
| As per the Bush Fires Regulations 1954 (as amended)                                      |                                |           |                                |
| <u>Fines and Penalties - Parking</u>   |                                |           |                                |
| As per the City of Armadale Parking Local Laws (as amended)                              |                                |           |                                |
| As per the Local Government Parking for Disabled Regulations (as amended)                |                                |           |                                |
| <u>Fines and Penalties - Litter</u>  |                                |           |                                |
| As per the Litter Act 1979 (as amended)  |                                |           |                                |
| <u>Fines and Penalties - Off Road Vehicles</u>   |                                |           |                                |
| As per the Control of Vehicles Act 1978 (as amended)                                     |                                |           |                                |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Health</b>  |                                |           |                                |
| <u>Itinerant Food Licences (subject to gazettal)</u> |                                |           |                                |
| Per annum  | 310.00                         | -         | 310.00                         |
| <u>Offensive Trade Licences</u>                      |                                |           |                                |
| Poultry farming per annum                            | 231.00                         | -         | 231.00                         |
| Poultry processing per annum                         | 231.00                         | -         | 231.00                         |
| Piggery per annum                                    | 231.00                         | -         | 231.00                         |
| Worm farm per annum                                  | 231.00                         | -         | 231.00                         |
| Non-rural premise on which approved animal kept      | 52.00                          | -         | 52.00                          |
| <u>Eating House Licences (subject to gazettal)</u>   |                                |           |                                |
| Registration of premises before 30 June              | 310.00                         | -         | 310.00                         |
| Registration of premises after 30 June               | 340.00                         | -         | 340.00                         |
| Operator licence before 30 June                      | 37.50                          | -         | 37.50                          |
| Operator licence after 30 June                       | 43.00                          | -         | 43.00                          |
| Transfer of licence                                  | 37.50                          | -         | 37.50                          |
| <u>Lodging House Licences (subject to gazettal)</u>  |                                |           |                                |
| Premises registration                                | 210.00                         | -         | 210.00                         |
| <u>Treatment System Fees - Applications</u>          |                                |           |                                |
| Application fee                                      | 92.00                          | -         | 92.00                          |
| <u>Treatment System Fees - Inspections</u>           |                                |           |                                |
| Issuing of permit fee                                | 92.00                          | -         | 92.00                          |
| <u>Water Sampling Fees</u>                           |                                |           |                                |
| Collection of water samples from premises            | 28.00                          | -         | 28.00                          |
| <u>Fines and Penalties - Health</u>                  |                                |           |                                |
| As per the Health Act 1911 (as amended)              |                                |           |                                |
| As per Court issuances                               |                                |           |                                |
| <u>Caravan Park Licences</u>                         |                                |           |                                |
| Licences minimum                                     | 200.00                         | -         | 200.00                         |
| <u>Reports on Request</u>                            |                                |           |                                |
| Inspection of premises report                        | 51.82                          | 5.18      | 57.00                          |
| Written reports for first hour                       | 51.82                          | 5.18      | 57.00                          |
| Written reports for subsequent half hours            | 25.91                          | 2.59      | 28.50                          |
| <u>Reinspection Fees</u>                             |                                |           |                                |
| Reinspection fee due to incomplete work              | 51.82                          | 5.18      | 57.00                          |
| Reinspection fee due to unsatisfactory work          | 51.82                          | 5.18      | 57.00                          |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Health (continued)</b>  |                                |           |                                |
| <u>Application Processing Fees</u>                                     |                                |           |                                |
| Hairdresser establishment application fee                              | 51.82                          | 5.18      | 57.00                          |
| Skin penetration premises application fee                              | 51.82                          | 5.18      | 57.00                          |
| Public buildings application fee                                       | 103.64                         | 10.36     | 114.00                         |
| Public buildings maximum certification costs                           | 615.45                         | 61.55     | 677.00                         |
| Knackery application fee   | 103.64                         | 10.36     | 114.00                         |
| Pet food processing premises application fee                           | 103.64                         | 10.36     | 114.00                         |
| Pet food shop class 1  | 77.27                          | 7.73      | 85.00                          |
| Pet food shop class 2  | 51.82                          | 5.18      | 57.00                          |
| Temporary food stalls early event application                          | 51.82                          | 5.18      | 57.00                          |
| Temporary food stalls application fee                                  | 103.64                         | 10.36     | 114.00                         |
| Temporary food stalls non-profit community group                       | 0.00                           | -         | 0.00                           |
| Offensive trade applications   | 103.64                         | 10.36     | 114.00                         |
| Food premises class 1  | 103.64                         | 10.36     | 114.00                         |
| Food premises class 2  | 103.64                         | 10.36     | 114.00                         |
| Food premises class 3  | 77.27                          | 7.73      | 85.00                          |
| Food premises class 4  | 77.27                          | 7.73      | 85.00                          |
| Food premises class 5  | 30.91                          | 3.09      | 34.00                          |
| Food premises reclassifications  | 51.82                          | 5.18      | 57.00                          |
| <b>Community Amenities</b>   |                                |           |                                |
| <u>Park Homes</u>  |                                |           |                                |
| Approval as per Caravan Park and Camping Regulations                   | 100.00                         | -         | 100.00                         |
| <u>Home Occupation Permits</u>   |                                |           |                                |
| Initial application  | 150.00                         | -         | 150.00                         |
| Renewal per annum  | 50.00                          | -         | 50.00                          |
| <u>Town Planning Scheme Amendments and Adoption of Structure Plans</u> |                                |           |                                |
| No fixed fee (calculated upon application) (GST may apply)             |                                |           |                                |
| <u>Change of Use</u>   |                                |           |                                |
| Change of use of a non-conforming use                                  | 200.00                         | -         | 200.00                         |
| Continuation of use of a non-conforming use                            | 200.00                         | -         | 200.00                         |
| <u>Zoning Certificates</u>   |                                |           |                                |
| Per certificate  | 50.00                          | -         | 50.00                          |
| <u>Written Planning Advice</u>   |                                |           |                                |
| Per hour   | 50.00                          | 5.00      | 55.00                          |
| <u>Sign Rental</u>   |                                |           |                                |
| Per annum  | 318.18                         | 31.82     | 350.00                         |
| <u>Fines and Penalties - Town Planning</u>                             |                                |           |                                |
| As per the Town Planning and Development Act (as amended)              |                                |           |                                |
| As per the Town Planning Scheme  |                                |           |                                |
| As per Court prosecutions  |                                |           |                                |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>Community Amenities (continued)</b>                                |                                |           |                                |
| <u>Development Applications</u>                                       |                                |           |                                |
| Development cost < \$12k  | 50.00                          | -         | 50.00                          |
| Development cost \$12k - \$500k = 0.23% of cost (minimum \$100)       |                                |           |                                |
| Development cost \$500k - \$2.5m = \$1,150 plus 0.18% per \$ > \$500k |                                |           |                                |
| Development cost \$2.5m - \$5m = \$4,750 plus 0.15% per \$ > \$2.5m   |                                |           |                                |
| Development cost \$5m - \$21.5m = \$8,500 plus 0.1% per \$ > \$5m     |                                |           |                                |
| Development cost > \$21.5m = \$25,000                                 |                                |           |                                |
| Variation of development envelope locations                           | 100.00                         | -         | 100.00                         |
| Revised plans = 10% of application fee (minimum \$50)                 |                                |           |                                |
| Preliminary consideration of plans (plus fees)                        | 50.00                          | -         | 50.00                          |
| Newspaper advertising relating to development                         |                                | At cost   |                                |
| Road closure  | 250.00                         | -         | 250.00                         |
| Right of way closure (plus cost of title searches etc)                | 100.00                         | -         | 100.00                         |
| <u>Truck Parking Permits</u>  |                                |           |                                |
| Initial application   | 150.00                         | -         | 150.00                         |
| Permit fee per annum  | 50.00                          | -         | 50.00                          |
| <u>Sale of Maps, Publications etc</u>                                 |                                |           |                                |
| Research not relating to current application                          | 54.54                          | 5.45      | 60.00                          |
| Approval of premise application                                       | 54.54                          | 5.45      | 60.00                          |
| Scheme text, maps, statistics books, plans                            |                                | At cost   |                                |
| A1 plans  | 5.45                           | 0.55      | 6.00                           |
| Set of building plans   | 10.91                          | 1.09      | 12.00                          |
| Colour computer plots A0  | 54.54                          | 5.45      | 60.00                          |
| Colour computer plots A1  | 45.45                          | 4.55      | 50.00                          |
| Colour computer plots A2  | 31.82                          | 3.18      | 35.00                          |
| Colour computer plots A3  | 18.18                          | 1.82      | 20.00                          |
| Colour computer plots A4  | 10.91                          | 1.09      | 12.00                          |
| Town planning scheme set of plans                                     | 318.18                         | 31.82     | 350.00                         |
| Digital data sets   | 68.18                          | 6.82      | 75.00                          |
| Photocopies A4  | 0.18                           | 0.02      | 0.20                           |
| Photocopies A3  | 0.36                           | 0.04      | 0.40                           |
| Advertising sign hire applicant erected                               | 54.54                          | 5.45      | 60.00                          |
| Advertising sign hire council erected                                 | 109.09                         | 10.91     | 120.00                         |
| Valuation cash in lieu  |                                | At cost   |                                |
| Heritage inventory blue cover   | 50.00                          | 5.00      | 55.00                          |
| Heritage inventory green cover  | 18.18                          | 1.82      | 20.00                          |
| Wright Lake master plan with appendices                               | 36.36                          | 3.64      | 40.00                          |
| Wright Lake master plan without appendices                            | 27.27                          | 2.73      | 30.00                          |
| <u>Subdivision Clearances</u>   |                                |           |                                |
| < 5 lots  | 50.00                          | -         | 50.00                          |
| 6 - 195 lots 1st 5 lots   | 50.00                          | -         | 50.00                          |
| 6 - 195 lots subsequent lots  | 25.00                          | -         | 25.00                          |
| > 195 lots  | 5,000.00                       | -         | 5,000.00                       |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$      | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|----------------|--------------------------------|
| <b>Community Amenities (continued)</b>                          |                                |                |                                |
| <u>Liquor Licensing</u>   |                                |                |                                |
| Certificate of local health authority (section 39)              | 110.00                         | -              | 110.00                         |
| Certificate of local planning authority (section 40)            | 110.00                         | -              | 110.00                         |
| <u>Development Applications (Signs)</u>                         |                                |                |                                |
| Application = \$50 or 1% of cost (whichever is the greater)     |                                |                |                                |
| <u>Illuminated Direction Signs</u>                              |                                |                |                                |
| Per annum sign and site fee                                     | 318.18                         | 31.82          | 350.00                         |
| <u>Domestic Recycling and Waste Charges</u>                     |                                |                |                                |
| Residential annual (weekly rubbish, fortnightly recycle)        | 156.00                         | -              | 156.00                         |
| Commercial annual rubbish and recycle                           | 147.00                         | -              | 147.00                         |
| Additional recycling service                                    | 44.55                          | 4.45           | 49.00                          |
| Additional same day refuse service                              | 89.09                          | 8.91           | 98.00                          |
| Additional alternate day refuse service                         | 133.64                         | 13.36          | 147.00                         |
| Additional refuse and recycling service                         | 133.64                         | 13.36          | 147.00                         |
| Special services general waste                                  | 143.64                         | 14.36          | 158.00                         |
| Special services recycling                                      | 71.82                          | 7.18           | 79.00                          |
| Replacement bin due to loss or damage                           | 68.18                          | 6.82           | 75.00                          |
| <u>Waste Tipping Charges for Cars and Trailers</u>              |                                |                |                                |
| Not exceeding 1.3m <sup>3</sup> with current tip access pass    | -                              | -              | 0.00                           |
| Not exceeding 1.3m <sup>3</sup> without current tip access pass | 17.27                          | 1.73           | 19.00                          |
| Not exceeding 2.3m <sup>3</sup>                                 | 26.36                          | 2.64           | 29.00                          |
| Unsorted loads surcharge  | 10.91                          | 1.09           | 12.00                          |
| Additional tip access pass (Armadale residents only)            | 10.91                          | 1.09           | 12.00                          |
| <u>Waste Tipping Charges for General Waste</u>                  |                                |                |                                |
| Domestic, putrescible and trade waste and logs per tonne        | 49.09                          | 4.91           | 54.00                          |
| Domestic, putrescible and trade waste and logs minimum          | 26.36                          | 2.64           | 29.00                          |
| Clean bricks, concrete, sand and soil per tonne                 | 13.64                          | 1.36           | 15.00                          |
| Clean bricks, concrete, sand and soil minimum                   | 27.27                          | 2.73           | 30.00                          |
| Tree loppings, vegetation and garden waste per tonne            | 36.36                          | 3.64           | 40.00                          |
| Tree loppings, vegetation and garden waste minimum              | 26.36                          | 2.64           | 29.00                          |
| Mixed green waste and other rubbish surcharge per tonne         | 10.91                          | 1.09           | 12.00                          |
| Large consignments and special burial                           |                                | On application |                                |
| <u>Waste Tipping Charges for Vehicle Bodies</u>                 |                                |                |                                |
| From residential premises                                       | -                              | -              | 0.00                           |
| From commercial and industrial premises                         | 30.00                          | 3.00           | 33.00                          |
| <u>Waste Tipping Charges for Asbestos</u>                       |                                |                |                                |
| Asbestos per tonne  | 61.82                          | 6.18           | 68.00                          |
| Asbestos minimum  | 20.00                          | 2.00           | 22.00                          |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Community Amenities (continued)</b>   |                                |           |                                |
| <u>Waste Tipping Charges for Unprocessed Tyres (Armadale Residents in Small Quantities Only)</u> |                                |           |                                |
| Car tyres per tyre   | 2.73                           | 0.27      | 3.00                           |
| Small truck tyres per tyre   | 4.55                           | 0.45      | 5.00                           |
| Truck tyres per tyre   | 10.91                          | 1.09      | 12.00                          |
| <u>Waste Tipping Charges for Animal Carcasses</u>  |                                |           |                                |
| Small animals (dogs etc) per animal  | 15.45                          | 1.55      | 17.00                          |
| Large animals (cattle etc) per animal  | 41.82                          | 4.18      | 46.00                          |
| Offal and animal products per tonne  | 82.73                          | 8.27      | 91.00                          |
| Offal and animal products minimum  | 41.82                          | 4.18      | 46.00                          |
| <u>Waste Tipping Charges for Weighbridge</u>   |                                |           |                                |
| Non-compacted waste per wheel of truck or trailer  | 15.45                          | 1.55      | 17.00                          |
| Compacted waste per wheel of truck or trailer  | 20.91                          | 2.09      | 23.00                          |
| Burial surcharges add 50% per rate per wheel   |                                |           |                                |
| <u>Waste Tipping Charges for Mulch Collection</u>  |                                |           |                                |
| Self-loaded trailer to 3m <sup>3</sup> (Armadale residents)                                      | -                              | -         | 0.00                           |
| Self-loaded trailer to 3m <sup>3</sup>   | 10.00                          | 1.00      | 11.00                          |
| Loaded by machine to 3m <sup>3</sup>   | 13.64                          | 1.36      | 15.00                          |
| <u>Compost Bins</u>  |                                |           |                                |
| 225 litre compost bin (delivery inclusive)   | 45.45                          | 4.55      | 50.00                          |
| <b>Recreation and Culture</b>  |                                |           |                                |
| <u>Canoe Hire</u>  |                                |           |                                |
| 6 canoes and associated items per day  | 70.00                          | 7.00      | 77.00                          |
| 6 canoes and associated items per weekend  | 100.00                         | 10.00     | 110.00                         |
| 6 canoes and associated items per long weekend   | 130.00                         | 13.00     | 143.00                         |
| 6 canoes and associated items per week   | 200.00                         | 20.00     | 220.00                         |
| Refundable bond (conditional) (may be subject to GST)  | 200.00                         | -         | 200.00                         |
| <u>Armadale Aquatic Centre Casual Admission Fees</u>   |                                |           |                                |
| Family (2 adults and up to 2 children)   | 8.00                           | 0.80      | 8.80                           |
| Adults   | 3.09                           | 0.31      | 3.40                           |
| Adults off peak (Mon - Fri 1 hour prior to close)  | 1.82                           | 0.18      | 2.00                           |
| Child under 2 years  | -                              | -         | 0.00                           |
| Child 2 - 5 years  | 1.09                           | 0.11      | 1.20                           |
| Child 6 - 15 years   | 2.09                           | 0.21      | 2.30                           |
| Children off peak (Mon - Fri 1 hour prior to close)  | 1.00                           | 0.10      | 1.10                           |
| Pensioners / seniors card holders  | 2.09                           | 0.21      | 2.30                           |
| Spectators (at any time, function or event)  | 1.36                           | 0.14      | 1.50                           |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>   |                                |           |                                |
| <u>Armadale Aquatic Centre Concession Books and Season Passes</u>   |                                |           |                                |
| Adults (10)   | 25.45                          | 2.55      | 28.00                          |
| Adults (25)   | 63.64                          | 6.36      | 70.00                          |
| Pensioners / seniors card holders (10)  | 18.18                          | 1.82      | 20.00                          |
| Pensioners / senior card holders (25)   | 43.18                          | 4.32      | 47.50                          |
| Child (10)  | 18.18                          | 1.82      | 20.00                          |
| Child (25)  | 43.18                          | 4.32      | 47.50                          |
| Adult season pass   | 150.00                         | 15.00     | 165.00                         |
| Pensioners / seniors card holders season pass   | 90.00                          | 9.00      | 99.00                          |
| Child season pass   | 90.00                          | 9.00      | 99.00                          |
| <u>Armadale Aquatic Centre School Admission Fees</u>  |                                |           |                                |
| General   | 1.18                           | 0.12      | 1.30                           |
| School carnivals (non refundable booking fee)   | 68.18                          | 6.82      | 75.00                          |
| <u>Armadale Aquatic Centre School Admission Fees for Carnivals (9:00 am to 12:00 pm or 12:00 pm to 3:00 pm)</u> |                                |           |                                |
| Students < 125 minimum  | 136.36                         | 13.64     | 150.00                         |
| Students > 125 per student  | 1.18                           | 0.12      | 1.30                           |
| Teachers  | -                              | -         | 0.00                           |
| <u>Armadale Aquatic Centre School Admission Fees for Carnivals (9:00 am to 3:00 pm or 4:00 pm to 7:00 pm)</u>   |                                |           |                                |
| Students < 230 minimum  | 272.73                         | 27.27     | 300.00                         |
| Students > 230 per student  | 1.18                           | 0.12      | 1.30                           |
| Teachers  | -                              | -         | 0.00                           |
| <u>Armadale Aquatic Centre Admission Fees for Swimming Club Meets</u>   |                                |           |                                |
| Officials and time keepers (18 maximum)   | -                              | -         | 0.00                           |
| <u>Armadale Aquatic Centre Admission Fees for Swimming Classes and Lessons</u>                                  |                                |           |                                |
| Adult (includes entry)  | 6.36                           | 0.64      | 7.00                           |
| Child (includes entry) for 10 lesson block - Discounts may apply  | 60.00                          | 6.00      | 66.00                          |
| One on one lessons per half hour  | 18.18                          | 1.82      | 20.00                          |
| Bronze medallion full course  | 136.36                         | 13.64     | 150.00                         |
| Bronze medallion requalification course   | 54.55                          | 5.45      | 60.00                          |
| <u>Armadale Aquatic Centre Fees for Professional Coaching and Other Activities</u>                              |                                |           |                                |
| Exclusive coaching rights per month   | 272.73                         | 27.27     | 300.00                         |
| Aqua-aerobics (includes entry)  | 4.55                           | 0.45      | 5.00                           |
| <u>Armadale Aquatic Centre Fees for Pool Hire</u>   |                                |           |                                |
| After hours per hour or normal admission (greater)  | 136.36                         | 13.64     | 150.00                         |
| Refundable bond (conditional) (may be subject to GST)   | 300.00                         | -         | 300.00                         |
| <u>Armadale Aquatic Centre Miscellaneous Fees and Charges</u>   |                                |           |                                |
| Public phone per call   | 0.45                           | 0.05      | 0.50                           |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>                                 |                                |           |                                |
| <u>Armadale Aquatic Centre Meeting Room Fees</u>                          |                                |           |                                |
| Community groups per hour   | 7.27                           | 0.73      | 8.00                           |
| Commercial activities per hour  | 10.91                          | 1.09      | 12.00                          |
| Swimming club per season  | 272.73                         | 27.27     | 300.00                         |
| <u>Armadale Aquatic Centre Equipment Hire</u>                             |                                |           |                                |
| Ball hire per hour  | 1.82                           | 0.18      | 2.00                           |
| Raft hire per hour  | 1.36                           | 0.14      | 1.50                           |
| Raft hire per half hour   | 0.91                           | 0.09      | 1.00                           |
| Sea monster ride individual per 20 minutes                                | 0.91                           | 0.09      | 1.00                           |
| Sea monster ride group hire per hour                                      | 30.00                          | 3.00      | 33.00                          |
| Swimming aids per use   | 0.91                           | 0.09      | 1.00                           |
| Volleyball competition registration fee                                   | 4.55                           | 0.45      | 5.00                           |
| Volleyball competition game fee per person                                | 2.73                           | 0.27      | 3.00                           |
| Volleyball casual court hire per hour                                     | 1.82                           | 0.18      | 2.00                           |
| <u>Library Fees and Charges</u>   |                                |           |                                |
| Photocopying per A4   | 0.18                           | 0.02      | 0.20                           |
| Library bags - Calico   | 3.18                           | 0.32      | 3.50                           |
| Library bags - Resonate   | 0.91                           | 0.09      | 1.00                           |
| Replacement library cards   | 3.18                           | 0.32      | 3.50                           |
| 1D size laminating  | 1.09                           | 0.11      | 1.20                           |
| A5 size laminating  | 1.64                           | 0.16      | 1.80                           |
| A4 size laminating  | 2.09                           | 0.21      | 2.30                           |
| A3 size laminating  | 4.09                           | 0.41      | 4.50                           |
| Computer disks  | 2.00                           | 0.20      | 2.20                           |
| Binding up to 30 pages  | 4.09                           | 0.41      | 4.50                           |
| Book covering small   | 2.73                           | 0.27      | 3.00                           |
| Book covering standard  | 3.18                           | 0.32      | 3.50                           |
| Book covering large   | 3.64                           | 0.36      | 4.00                           |
| <u>Library Meeting Room Hire Fees</u>                                     |                                |           |                                |
| Per hour for community groups   | 6.36                           | 0.64      | 7.00                           |
| Per hour for commercial activities  | 10.91                          | 1.09      | 12.00                          |
| Per day for community groups  | 36.36                          | 3.64      | 40.00                          |
| Per day for commercial activities   | 54.55                          | 5.45      | 60.00                          |
| <u>Fines and Penalties - Library</u>                                      |                                |           |                                |
| Overdue library items per item per day                                    | 0.20                           | -         | 0.20                           |
| <i>Overdue library items maximum \$2</i>                                  |                                |           |                                |
| <u>Cultural Events Site Fees for Major Events (Commercial Activities)</u> |                                |           |                                |
| Food / drink vendor site per day (includes power)                         | 240.00                         | 24.00     | 264.00                         |
| Display site per day (includes power)                                     | 100.00                         | 10.00     | 110.00                         |
| Craft stall per day (3m x 4m only, no power)                              | 36.36                          | 3.64      | 40.00                          |



City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>                                |                                |           |                                |
| <u>Cultural Events Site Fees for Major Events (Community Activities)</u> |                                |           |                                |
| Food / drink vendor site per day (includes power)                        | 100.00                         | 10.00     | 110.00                         |
| Display site per day (includes power)                                    | -                              | -         | 0.00                           |
| Fundraising stall per day (includes power)                               | 36.36                          | 3.64      | 40.00                          |
| <u>Cultural Events Site Fees for Amusement Rides</u>                     |                                |           |                                |
| Australia Day per side show ride per event                               | 3,000.00                       | 300.00    | 3,300.00                       |
| Minnawarra Festival per side show ride per event                         | 500.00                         | 50.00     | 550.00                         |
| Individual rides / activities per day                                    | 100.00                         | 10.00     | 110.00                         |
| <u>Cultural Events Site Fees for Minor Events</u>                        |                                |           |                                |
| Food / drink vendor site per day (includes power)                        | 100.00                         | 10.00     | 110.00                         |
| Community groups per day (includes power)                                | 30.00                          | 3.00      | 33.00                          |
| <u>Tennis Hire Fees and Charges - Club Seasonal Fees</u>                 |                                |           |                                |
| 2 sessions per week per court per season                                 | 50.00                          | 5.00      | 55.00                          |
| 3 sessions per week per court per season                                 | 59.09                          | 5.91      | 65.00                          |
| 4 sessions per week per court per season                                 | 68.18                          | 6.82      | 75.00                          |
| 5 sessions per week per court per season                                 | 77.27                          | 7.73      | 85.00                          |
| 6 sessions per week per court per season                                 | 86.36                          | 8.64      | 95.00                          |
| Session = morning, afternoon or evening                                  |                                |           |                                |
| Additional hourly lighting fee for evening sessions                      | 2.00                           | 0.20      | 2.20                           |
| <u>Tennis Hire Fees and Charges - Casual Hire</u>                        |                                |           |                                |
| Day rate per hour  | 4.55                           | 0.45      | 5.00                           |
| Evening rate per hour  | 6.36                           | 0.64      | 7.00                           |
| <u>Hard court Fees and Charges - Club Seasonal Fees</u>                  |                                |           |                                |
| Per player per season per senior team                                    | 4.55                           | 0.45      | 5.00                           |
| Per player per season per junior team                                    | -                              | -         | 0.00                           |
| Lighting for both junior and senior teams per hour                       | 2.00                           | 0.20      | 2.20                           |
| <u>Community Centres Hire Fees and Charges - Community Groups</u>        |                                |           |                                |
| Hall daytime hourly rate   | 10.00                          | 1.00      | 11.00                          |
| Hall evening hourly rate   | 13.64                          | 1.36      | 15.00                          |
| Activity / meeting room daytime hourly rate                              | 7.27                           | 0.73      | 8.00                           |
| Activity / meeting room evening hourly rate                              | 10.00                          | 1.00      | 11.00                          |
| Kitchen / Bar / Canteen daytime hourly rate                              | 5.45                           | 0.55      | 6.00                           |
| Kitchen / Bar / Canteen evening hourly rate                              | 8.18                           | 0.82      | 9.00                           |
| Store room per annum   | 100.00                         | 10.00     | 110.00                         |
| Office area per annum  | 100.00                         | 10.00     | 110.00                         |
| Booking fee per function or casual booking                               | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.                          |                                |           |                                |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>  |                                |           |                                |
| <u>Community Centres Hire Fees and Charges - Commercial Groups</u>   |                                |           |                                |
| Hall daytime hourly rate   | 15.45                          | 1.55      | 17.00                          |
| Hall evening hourly rate   | 20.00                          | 2.00      | 22.00                          |
| Activity / meeting room daytime hourly rate  | 10.00                          | 1.00      | 11.00                          |
| Activity / meeting room evening hourly rate  | 13.64                          | 1.36      | 15.00                          |
| Kitchen / Bar / Canteen daytime hourly rate  | 8.18                           | 0.82      | 9.00                           |
| Kitchen / Bar / Canteen evening hourly rate  | 11.82                          | 1.18      | 13.00                          |
| Store room per annum   | 200.00                         | 20.00     | 220.00                         |
| Booking fee per function or casual booking   | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.  |                                |           |                                |
| <u>Community Centres Hire Fees and Charges - Functions</u>   |                                |           |                                |
| Hall daytime function rate   | 100.00                         | 10.00     | 110.00                         |
| Hall evening function rate   | 200.00                         | 20.00     | 220.00                         |
| Activity / meeting room daytime function rate  | 50.00                          | 5.00      | 55.00                          |
| Activity / meeting room evening function rate  | 80.00                          | 8.00      | 88.00                          |
| Function set-up hourly rate  | 5.45                           | 0.55      | 6.00                           |
| Booking fee per function or casual booking   | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.  |                                |           |                                |
| Fundraising activities receive a 25% discount.   |                                |           |                                |
| <u>Community Centres Hire Fees and Charges - Special Groups</u>  |                                |           |                                |
| As per Community Groups and Functions with 50% discount.   |                                |           |                                |
| <u>Halls and Pavilion Hire Fees and Charges - Community Groups</u>   |                                |           |                                |
| <i>Armadale Main Hall, Kelmscott Hall and Roleystone Hall</i>  |                                |           |                                |
| Daytime hourly rate  | 10.00                          | 1.00      | 11.00                          |
| Evening hourly rate  | 13.64                          | 1.36      | 15.00                          |
| <i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall, Karragullen Hall, Creyk Park Pavilion, Armadale Lesser Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i> |                                |           |                                |
| Daytime hourly rate  | 7.27                           | 0.73      | 8.00                           |
| Evening hourly rate  | 10.91                          | 1.09      | 12.00                          |
| <i>Armadale, Kelmscott and Roleystone Hall Kitchens, Roleystone Hall Meeting Room, Armadale Settlers Common Field Centre, Willow Heights and Frye Park Pavilion</i>          |                                |           |                                |
| Daytime hourly rate  | 5.45                           | 0.55      | 6.00                           |
| Evening hourly rate  | 8.18                           | 0.82      | 9.00                           |
| Booking fee per function or casual booking   | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.  |                                |           |                                |
| Store room per annum   | 100.00                         | 10.00     | 110.00                         |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars  | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|--|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>  |                                |           |                                |
| <u>Halls and Pavilion Hire Fees and Charges - Commercial Groups</u>  |                                |           |                                |
| <i>Armadale Main Hall, Kelmscott Hall and Roleystone Hall</i>  |                                |           |                                |
| Daytime hourly rate  | 15.45                          | 1.55      | 17.00                          |
| Evening hourly rate  | 20.00                          | 2.00      | 22.00                          |
| <i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall,<br/>Karragullen Hall, Creyk Park Pavilion, Armadale Lesser<br/>Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i> |                                |           |                                |
| Daytime hourly rate  | 11.82                          | 1.18      | 13.00                          |
| Evening hourly rate  | 15.45                          | 1.55      | 17.00                          |
| <i>Armadale, Kelmscott and Roleystone Hall Kitchens,<br/>Roleystone Hall Meeting Room, Armadale Settlers<br/>Common Field Centre, Willow Heights and Frye Park<br/>Pavilion</i>      |                                |           |                                |
| Daytime hourly rate  | 8.18                           | 0.82      | 9.00                           |
| Evening hourly rate  | 11.82                          | 1.18      | 13.00                          |
| Booking fee per function or casual booking   | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.  |                                |           |                                |
| <u>Halls and Pavilion Hire Fees and Charges - Functions</u>  |                                |           |                                |
| <i>Armadale Main Hall, Kelmscott Hall and Roleystone Hall</i>  |                                |           |                                |
| Daytime function rate  | 100.00                         | 10.00     | 110.00                         |
| Evening function rate  | 200.00                         | 20.00     | 220.00                         |
| Function set-up hourly rate  | 5.45                           | 0.55      | 6.00                           |
| <i>Bedforddale Hall, Forrestdale Hall, Champion Drive Hall,<br/>Karragullen Hall, Creyk Park Pavilion, Armadale Lesser<br/>Hall, Morgan Park Pavilion and Bob Blackburn Pavilion</i> |                                |           |                                |
| Daytime function rate  | 70.00                          | 7.00      | 77.00                          |
| Evening function rate  | 130.00                         | 13.00     | 143.00                         |
| Function set-up hourly rate  | 5.45                           | 0.55      | 6.00                           |
| Booking fee per function or casual booking   | 22.73                          | 2.27      | 25.00                          |
| Bonds will apply. Bonds vary and GST may apply.<br>Fundraising activities receive a 25% discount.  |                                |           |                                |
| <u>Halls and Pavilion Hire Fees and Charges - Functions</u>  |                                |           |                                |
| As per Community Groups and Functions with 50% discount.   |                                |           |                                |
| <u>Minnawarra Precinct Church Hire Fees and Charges</u>  |                                |           |                                |
| Hourly rate  | 70.00                          | 7.00      | 77.00                          |
| Bonds will apply and GST may apply.  |                                |           |                                |
| <u>Active Sporting Reserves Hire Fees and Charges - Casual Hire</u>  |                                |           |                                |
| Half day rate  | 70.00                          | 7.00      | 77.00                          |
| Full day rate  | 110.00                         | 11.00     | 121.00                         |

**City of Armadale  
Schedule of Fees and Charges  
For the year ended 30 June 2006**

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>Recreation and Culture (continued)</b>   |                                |           |                                |
| <u>Active Sporting Reserves Hire Fees and Charges - Club Seasonal Hire</u>  |                                |           |                                |
| Seniors (18 years of age and over) per player   | 45.45                          | 4.55      | 50.00                          |
| Juniors (17 years of age and under)   | -                              | -         | 0.00                           |
| Fee is calculated on standard players per sport<br>Base fee permits two training sessions and one fixture per week.<br>Use of toilets, kiosk and change rooms is included.<br>Additional training sessions are extra at 25% of base fee.<br>Additional use of facilities is charged at facility standard rate.<br>Teams not using facility for both receive a 50% discount.<br>Clubs that lease and maintain facilities receive 25% discount. |                                |           |                                |
| <u>Oval Floodlighting</u>   |                                |           |                                |
| Bob Blackburn Reserve hourly rate   | 3.00                           | 0.30      | 3.30                           |
| Creyk Park hourly rate  | 1.50                           | 0.15      | 1.65                           |
| Cross Park hourly rate  | 2.50                           | 0.25      | 2.75                           |
| Frye Park hourly rate   | 5.00                           | 0.50      | 5.50                           |
| Gwynne Park main oval hourly rate   | 3.00                           | 0.30      | 3.30                           |
| Gwynne Park north (junior) oval hourly rate   | 2.50                           | 0.25      | 2.75                           |
| Gwynne Park south oval hourly rate  | 3.00                           | 0.30      | 3.30                           |
| Gwynne Park east oval hourly rate   | 1.50                           | 0.15      | 1.65                           |
| John Dunn main oval hourly rate   | 12.00                          | 1.20      | 13.20                          |
| John Dunn number 2 oval hourly rate   | 3.00                           | 0.30      | 3.30                           |
| John Dunn number 3 oval hourly rate   | 1.00                           | 0.10      | 1.10                           |
| Morgan Park hourly rate   | 3.50                           | 0.35      | 3.85                           |
| Pries Park main pitch hourly rate   | 4.00                           | 0.40      | 4.40                           |
| Pries Park upper pitch hourly rate  | 1.50                           | 0.15      | 1.65                           |
| Rushton Park hourly rate  | 2.00                           | 0.20      | 2.20                           |
| Alfred Skeet Reserve number 1 pitch hourly rate   | 6.00                           | 0.60      | 6.60                           |
| Alfred Skeet Reserve number 2 and 3 pitch hourly rate   | 4.50                           | 0.45      | 4.95                           |
| William Skeet Reserve   | 2.00                           | 0.20      | 2.20                           |
| Springdale Park   | 3.50                           | 0.35      | 3.85                           |
| <b>Transport</b>  |                                |           |                                |
| <u>Administration Fees on Works</u>   |                                |           |                                |
| 12.5% on actual costs incurred for public utility reinstatements and public works (GST) (minimum \$25)  |                                |           |                                |
| <u>Public Utilities Reinstatements</u>  |                                |           |                                |
| Actual costs incurred plus 12.5% on-costs and GST (minimum \$25)  |                                |           |                                |
| <u>Special Road Closures</u>  |                                |           |                                |
| First road closure  | 150.00                         | 15.00     | 165.00                         |
| Per additional road closure   | 100.00                         | 10.00     | 110.00                         |
| Bonds will apply and GST may apply.   |                                |           |                                |
| <u>Engineering Supervision</u>  |                                |           |                                |
| 1.5% of contract costs with consulting engineer (GST)   |                                |           |                                |
| 3% of contract costs without consulting engineer (GST)  |                                |           |                                |
| Plumbers permit administration fee  | 75.00                          | 7.50      | 82.50                          |

City of Armadale  
 Schedule of Fees and Charges  
 For the year ended 30 June 2006

| Particulars   | Fees<br>Excluding<br>GST<br>\$ | GST<br>\$ | Fees<br>Including<br>GST<br>\$ |
|---|--------------------------------|-----------|--------------------------------|
| <b>Economic Services</b>  |                                |           |                                |
| <u>Building Licences for Class 1 - 10 (Residences and Outbuildings)</u> |                                |           |                                |
| 0.35% of estimated value of construction (minimum \$40)                 |                                |           |                                |
| <u>Building Licences for Other Building Classes</u>                     |                                |           |                                |
| 0.2% of estimated value of construction                                 |                                |           |                                |
| <u>Building Miscellaneous Fees and Charges</u>                          |                                |           |                                |
| Building specification fees per copy                                    | 10.91                          | 1.09      | 12.00                          |
| Copying of plans per set  | 16.36                          | 1.64      | 18.00                          |
| Building approval enquiries per approval plus plans                     | 32.73                          | 3.27      | 36.00                          |
| Property inspection charge per written report                           | 119.09                         | 11.91     | 131.00                         |
| Plan modifications per amendment  | 41.82                          | 4.18      | 46.00                          |
| Quarry licences   | 1,000.00                       | 100.00    | 1,100.00                       |
| Swimming pool inspections annual charge                                 | 10.00                          | 1.00      | 11.00                          |
| <u>Fines and Penalties - Building and Swimming Pools</u>                |                                |           |                                |
| As per the Local Government (Miscellaneous Provisions) Act              |                                |           |                                |
| As per Court prosecutions   |                                |           |                                |
| As per Building Regulations   |                                |           |                                |
| As per the Local Government Act   |                                |           |                                |
| <b>Other Property and Services</b>                                      |                                |           |                                |
| <u>Private Works Charges</u>  |                                |           |                                |
| Actual costs incurred plus 12.5% on-costs and GST (minimum \$25)        |                                |           |                                |

## **Summarised Management Schedules**

The following pages contain the summaries of the City's Management Reporting Schedules. These schedules are compiled on the basis of Directorate Roles and Responsibilities. The Schedules show the following:

- **Operating Revenues**
  - Rates
  - Grants – Operating
  - Grants – Non Operating
  - Contributions
  - Fees and Charges
  - Interest Earnings
  - Other Revenue
- **Operating Expenses**
  - Employment
  - Office
  - Vehicles and Facilities
  - Projects
  - Other
  - Accounting
- **Non – Operating Revenues**
  - Reserve Transfers
  - Loan Borrowings
  - Sale of Assets
- **Non – Operating Expenses**
  - Land
  - Buildings
  - Furniture and Equipment
  - Plant and Machinery
  - Roads
  - Drainage
  - Pathways
  - Parks and Reserves

The Schedules show the actual and budgeted revenue and expenditure on a category by category basis for the day-to-day operations of the City. It is important to note that these form the basis of the 2005-2006 Annual Budget excluding non-cash items such as depreciation, profit / loss on sales and leave accruals. All aspects relating to accrual accounting (including non-cash items) have been included within the financial statements and notes to the financial statements contained within this document.

City of Armadale  
Cash Budget Estimates Summary Statement  
For the year ended 30 June 2006

| Particulars                                       | CEO and<br>Corporate<br>Services<br>\$ | Community<br>Services<br>\$ | Development<br>Services<br>\$ | Technical<br>Services<br>\$ | Other<br>\$         | Total<br>\$         |
|---|--|-----------------------------|-------------------------------|-----------------------------|---------------------|---------------------|
| <b>Operating Revenue</b>                          |  |                             |                               |                             |                     |                     |
| Rates   | 0                                      | 0                           | 0                             | 0                           | (19,137,757)        | <b>(19,137,757)</b> |
| Grants - Operating                                | 0                                      | (277,600)                   | (25,000)                      | (29,000)                    | (1,995,000)         | <b>(2,326,600)</b>  |
| Grants - Non Operating                            | 0                                      | 0                           | 0                             | (3,290,242)                 | 0                   | <b>(3,290,242)</b>  |
| Contributions                                     | (8,200)                                | (18,405)                    | (53,000)                      | (852,300)                   | 0                   | <b>(931,905)</b>    |
| Fees and Charges                                  | (106,266)                              | (623,467)                   | (598,348)                     | (4,586,722)                 | (302,679)           | <b>(6,217,482)</b>  |
| Interest Earnings                                 | 0                                      | 0                           | 0                             | 0                           | (770,226)           | <b>(770,226)</b>    |
| Other Revenue                                     | (11,894)                               | (119,846)                   | (1,579)                       | (101,100)                   | (24,957)            | <b>(259,376)</b>    |
| <b>Total Operating Revenue</b>                    | <b>(126,360)</b>                       | <b>(1,039,318)</b>          | <b>(677,927)</b>              | <b>(8,859,364)</b>          | <b>(22,230,619)</b> | <b>(32,933,588)</b> |
| <b>Operating Expense</b>                          |  |                             |                               |                             |                     |                     |
| Employment  | 2,375,133                              | 2,672,691                   | 2,136,764                     | 3,206,718                   | 2,657,380           | <b>13,048,686</b>   |
| Office  | 2,333,982                              | 421,704                     | 469,290                       | 719,868                     | 0                   | <b>3,944,844</b>    |
| Vehicles and Facilities                           | 51,855                                 | 289,926                     | 78,975                        | 2,132,284                   | 0                   | <b>2,553,040</b>    |
| Projects  | 0                                      | 0                           | 0                             | 8,850,062                   | (2,657,380)         | <b>6,192,682</b>    |
| Other   | 314,892                                | 1,467,822                   | 250,270                       | (2,047,170)                 | 117,231             | <b>103,045</b>      |
| Accounting  | 0                                      | 0                           | 0                             | (970,000)                   | 150,983             | <b>(819,017)</b>    |
| <b>Total Operating Expense</b>                    | <b>5,075,862</b>                       | <b>4,852,143</b>            | <b>2,935,299</b>              | <b>11,891,762</b>           | <b>268,214</b>      | <b>25,023,280</b>   |
| <b>Non-Operating Revenue</b>                      |  |                             |                               |                             |                     |                     |
| Reserve Transfers                                 | 0                                      | 0                           | 0                             | 0                           | (1,318,175)         | <b>(1,318,175)</b>  |
| Loan Borrowings                                   | 0                                      | 0                           | 0                             | 0                           | (1,020,000)         | <b>(1,020,000)</b>  |
| Sale of Assets                                    | 0                                      | 0                           | 0                             | (704,700)                   | (180,000)           | <b>(884,700)</b>    |
| Principal Earnings                                | 0                                      | 0                           | 0                             | 0                           | 0                   | <b>0</b>            |
| <b>Total Non-Operating Rev</b>                    | <b>0</b>                               | <b>0</b>                    | <b>0</b>                      | <b>(704,700)</b>            | <b>(2,518,175)</b>  | <b>(3,222,875)</b>  |
| <b>Non-Operating Expense</b>                      |  |                             |                               |                             |                     |                     |
| Reserves Transfers                                | 0                                      | 0                           | 0                             | 0                           | 1,753,300           | <b>1,753,300</b>    |
| Principal Repayments                              | 0                                      | 0                           | 0                             | 0                           | 409,917             | <b>409,917</b>      |
| Land  | 0                                      | 0                           | 0                             | 0                           | 0                   | <b>0</b>            |
| Buildings   | 0                                      | 2,378                       | 0                             | 193,269                     | 0                   | <b>195,647</b>      |
| Furniture and Equipment                           | 10,000                                 | 105,363                     | 17,719                        | 50,000                      | 0                   | <b>183,082</b>      |
| Plant and Machinery                               | 0                                      | 0                           | 0                             | 2,117,375                   | 0                   | <b>2,117,375</b>    |
| Roads   | 0                                      | 0                           | 0                             | 11,451,843                  | 0                   | <b>11,451,843</b>   |
| Drainage  | 0                                      | 0                           | 0                             | 1,163,400                   | 0                   | <b>1,163,400</b>    |
| Pathways  | 0                                      | 0                           | 0                             | 717,345                     | 0                   | <b>717,345</b>      |
| Parks and Reserves                                | 0                                      | 0                           | 0                             | 1,058,500                   | 0                   | <b>1,058,500</b>    |
| <b>Total Non-Operating Exp</b>                    | <b>10,000</b>                          | <b>107,741</b>              | <b>17,719</b>                 | <b>16,751,732</b>           | <b>2,163,217</b>    | <b>19,050,409</b>   |
| <b>Total</b>                                      | <b>4,959,502</b>                       | <b>3,920,566</b>            | <b>2,275,091</b>              | <b>19,079,430</b>           | <b>(22,317,363)</b> | <b>7,917,226</b>    |
| <b>Opening Cash Balance - (Deficit) / Surplus</b> |  |                             |                               |                             |                     | <b>7,146,459</b>    |
| <b>Less 2004-2005 Cash Budget</b>                 |  |                             |                               |                             |                     | <b>(7,917,226)</b>  |
| <b>Closing Cash Balance - (Deficit) / Surplus</b> |  |                             |                               |                             |                     | <b>(770,767)</b>    |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Member Administration

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                |                  |                |                  |                |
| Fees and Charges               |                  |                | (1,400)          |                |                  |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  |                  |                |                  |                |                  |                |
| <b>Total Operating Revenue</b> | <b>0</b>         | <b>0</b>       | <b>(1,400)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 12,072         |                  | 112,894        |                  | 112,567        |
| Office                         |                  | 51,307         |                  | 52,991         |                  | 230,688        |
| Vehicles and Facilities        |                  |                |                  |                |                  |                |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 432,617        |                  | 345,484        |                  | 201,629        |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>495,996</b> | <b>0</b>         | <b>511,369</b> | <b>0</b>         | <b>544,884</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>0</b>         | <b>495,996</b> | <b>(1,400)</b>   | <b>511,369</b> | <b>0</b>         | <b>544,884</b> |



City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Chief Executive's Office

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|------------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                  |                  |                |                  |                |
| Rates                          |                  |                  |                  |                |                  |                |
| Grants - Operating             |                  |                  |                  |                |                  |                |
| Grants - Non Operating         |                  |                  |                  |                |                  |                |
| Contributions                  |                  |                  |                  |                |                  |                |
| Fees and Charges               |                  |                  |                  |                |                  |                |
| Interest Earnings              |                  |                  |                  |                |                  |                |
| Other Revenue                  |                  |                  |                  |                |                  |                |
| <b>Total Operating Revenue</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                  |                  |                |                  |                |
| Employment                     |                  | 406,481          |                  | 286,667        |                  | 335,211        |
| Office                         |                  | 30,336           |                  | 2,951          |                  | 418,441        |
| Vehicles and Facilities        |                  | 10,485           |                  | 7,818          |                  | 9,341          |
| Projects                       |                  |                  |                  | 60,577         |                  |                |
| Other                          |                  | 808,047          |                  |                |                  | 111,579        |
| Accounting                     |                  |                  |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,255,349</b> | <b>0</b>         | <b>358,013</b> | <b>0</b>         | <b>874,572</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                |                  |                |
| Reserve Transfers              |                  |                  |                  |                |                  |                |
| Loan Borrowings                | (400,000)        |                  |                  |                |                  |                |
| Sale of Assets                 |                  |                  |                  |                |                  |                |
| Principal Earnings             |                  |                  |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>(400,000)</b> | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                |                  |                |
| Reserves Transfers             |                  |                  |                  |                |                  |                |
| Principal Repayments           |                  |                  |                  |                |                  |                |
| Land                           |                  |                  |                  |                |                  |                |
| Buildings                      |                  |                  |                  |                |                  |                |
| Furniture and Equipment        |                  |                  |                  |                |                  |                |
| Plant and Machinery            |                  |                  |                  |                |                  |                |
| Roads                          |                  |                  |                  |                |                  |                |
| Drainage                       |                  |                  |                  |                |                  |                |
| Pathways                       |                  |                  |                  |                |                  |                |
| Parks and Reserves             |                  |                  |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(400,000)</b> | <b>1,255,349</b> | <b>0</b>         | <b>358,013</b> | <b>0</b>         | <b>874,572</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Human Resources

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  | (8,200)          |                |                  |                | (8,200)          |                |
| Fees and Charges               |                  |                |                  |                |                  |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  |                  |                |                  |                |                  |                |
| <b>Total Operating Revenue</b> | <b>(8,200)</b>   | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>(8,200)</b>   | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 264,798        |                  | 266,819        |                  | 447,620        |
| Office                         |                  | 14,862         |                  | 1,829          |                  | 21,767         |
| Vehicles and Facilities        |                  |                |                  | 1,707          |                  | 8,200          |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 110,070        |                  | 73,186         |                  | 1,158          |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>389,730</b> | <b>0</b>         | <b>343,541</b> | <b>0</b>         | <b>478,745</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(8,200)</b>   | <b>389,730</b> | <b>0</b>         | <b>343,541</b> | <b>(8,200)</b>   | <b>478,745</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Governance and Administration

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                |                  |                |                  |                |
| Fees and Charges               | (900)            |                |                  |                | (1,426)          |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (10,994)         |                |                  |                | (10,841)         |                |
| <b>Total Operating Revenue</b> | <b>(11,894)</b>  | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>(12,267)</b>  | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 402,415        |                  | 387,485        |                  | 418,547        |
| Office                         |                  | 395,522        |                  | 245,518        |                  | 454,599        |
| Vehicles and Facilities        |                  | 6,921          |                  |                |                  | 7,157          |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 32,900         |                  | 64,777         |                  | 526            |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>837,758</b> | <b>0</b>         | <b>697,780</b> | <b>0</b>         | <b>880,829</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(11,894)</b>  | <b>837,758</b> | <b>0</b>         | <b>697,780</b> | <b>(12,267)</b>  | <b>880,829</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Information Technology

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             |                  |                  |                  |                  |                  |                  |
| Grants - Non Operating         |                  |                  |                  |                  |                  |                  |
| Contributions                  |                  |                  |                  |                  |                  |                  |
| Fees and Charges               |                  |                  |                  |                  |                  |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Revenue</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 255,160          |                  | 278,131          |                  | 265,326          |
| Office                         |                  | 5,125            |                  | 19,469           |                  | 823,926          |
| Vehicles and Facilities        |                  | 8,449            |                  | 6,040            |                  | 8,736            |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 934,880          |                  | 1,029,430        |                  |                  |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,203,614</b> | <b>0</b>         | <b>1,333,070</b> | <b>0</b>         | <b>1,097,988</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  |                  |                  |                  |                  |                  |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Total</b>                   | <b>0</b>         | <b>1,203,614</b> | <b>0</b>         | <b>1,333,070</b> | <b>0</b>         | <b>1,097,988</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Chief Executive's Office and Corporate Services

Financial Services

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             |                  |                  |                  |                  |                  |                  |
| Grants - Non Operating         |                  |                  |                  |                  |                  |                  |
| Contributions                  |                  |                  |                  |                  |                  |                  |
| Fees and Charges               | (101,393)        |                  | (698,270)        |                  | (104,840)        |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (1,018)          |                  |                  |                  | (1,053)          |                  |
| <b>Total Operating Revenue</b> | <b>(102,411)</b> | <b>0</b>         | <b>(698,270)</b> | <b>0</b>         | <b>(105,893)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 758,559          |                  | 802,505          |                  | 795,862          |
| Office                         |                  | 14,965           |                  | 95,909           |                  | 384,561          |
| Vehicles and Facilities        |                  | 17,815           |                  | 15,972           |                  | 18,421           |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 426,236          |                  | 361,121          |                  |                  |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,217,575</b> | <b>0</b>         | <b>1,275,507</b> | <b>0</b>         | <b>1,198,844</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  | 2,900            |                  |                  |                  | 10,000           |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>2,900</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>10,000</b>    |
| <b>Total</b>                   | <b>(102,411)</b> | <b>1,220,475</b> | <b>(698,270)</b> | <b>1,275,507</b> | <b>(105,893)</b> | <b>1,208,844</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Ranger Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             | (142,400)        |                | (175,928)        |                | (142,400)        |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                |                  |                |                  |                |
| Fees and Charges               | (260,511)        |                | (259,320)        |                | (273,459)        |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (5,395)          |                |                  |                | (6,721)          |                |
| <b>Total Operating Revenue</b> | <b>(408,306)</b> | <b>0</b>       | <b>(435,248)</b> | <b>0</b>       | <b>(422,580)</b> | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 474,488        |                  | 456,017        |                  | 495,735        |
| Office                         |                  | 56,715         |                  | 34,470         |                  | 83,718         |
| Vehicles and Facilities        |                  | 82,342         |                  | 67,086         |                  | 77,136         |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 286,309        |                  | 212,108        |                  | 257,921        |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>899,854</b> | <b>0</b>         | <b>769,681</b> | <b>0</b>         | <b>914,510</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(408,306)</b> | <b>899,854</b> | <b>(435,248)</b> | <b>769,681</b> | <b>(422,580)</b> | <b>914,510</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Recreation Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             | (11,000)         |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  | (30,833)         |                | (47,842)         |                |                  |                |
| Fees and Charges               | (1,620)          |                | (134,017)        |                | (1,637)          |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (6,516)          |                | (43,319)         |                | (6,721)          |                |
| <b>Total Operating Revenue</b> | <b>(49,969)</b>  | <b>0</b>       | <b>(225,178)</b> | <b>0</b>       | <b>(8,358)</b>   | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 131,220        |                  | 159,627        |                  | 182,477        |
| Office                         |                  | 7,126          |                  | 57,184         |                  | 13,199         |
| Vehicles and Facilities        |                  | 4,581          |                  | 7,441          |                  | 4,756          |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 103,782        |                  | 135,187        |                  | 115,474        |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>246,709</b> | <b>0</b>         | <b>359,439</b> | <b>0</b>         | <b>315,906</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  | 26,900         |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  | 30,833         |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>57,733</b>  | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(49,969)</b>  | <b>304,442</b> | <b>(225,178)</b> | <b>359,439</b> | <b>(8,358)</b>   | <b>315,906</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Events

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             | (13,400)         |                | (31,200)         |                | (13,900)         |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  | (1,018)          |                |                  |                | (15,200)         |                |
| Fees and Charges               | (14,864)         |                | (27,502)         |                | (15,613)         |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (16,900)         |                |                  |                | (3,412)          |                |
| <b>Total Operating Revenue</b> | <b>(46,182)</b>  | <b>0</b>       | <b>(58,702)</b>  | <b>0</b>       | <b>(48,125)</b>  | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 59,906         |                  | 67,165         |                  | 62,247         |
| Office                         |                  |                |                  |                |                  | 3,309          |
| Vehicles and Facilities        |                  | 4,072          |                  | 5,558          |                  | 4,239          |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 219,619        |                  | 198,860        |                  | 242,066        |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>283,597</b> | <b>0</b>         | <b>271,583</b> | <b>0</b>         | <b>311,861</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(46,182)</b>  | <b>283,597</b> | <b>(58,702)</b>  | <b>271,583</b> | <b>(48,125)</b>  | <b>311,861</b> |



City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Aquatic Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             | (6,000)          |                | (13,000)         |                | (3,000)          |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                |                  |                |                  |                |
| Fees and Charges               | (267,021)        |                | (260,632)        |                | (284,142)        |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (77,164)         |                | (88,879)         |                | (80,859)         |                |
| <b>Total Operating Revenue</b> | <b>(350,185)</b> | <b>0</b>       | <b>(362,511)</b> | <b>0</b>       | <b>(368,001)</b> | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 248,831        |                  | 293,069        |                  | 253,640        |
| Office                         |                  | 12,929         |                  | 10,471         |                  | 52,630         |
| Vehicles and Facilities        |                  | 305            |                  |                |                  | 115,670        |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 284,819        |                  | 203,778        |                  | 142,829        |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>546,884</b> | <b>0</b>         | <b>507,318</b> | <b>0</b>         | <b>564,769</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  | 15,000         |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  | 86,331         |
| Plant and Machinery            |                  | 10,180         |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>25,180</b>  | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>86,331</b>  |
| <b>Total</b>                   | <b>(350,185)</b> | <b>572,064</b> | <b>(362,511)</b> | <b>507,318</b> | <b>(368,001)</b> | <b>651,100</b> |

City of Armadale  
Budget Estimates by Management Schedule  
For the year ended 30 June 2006

Community Services

Library Services

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             | (300)            |                  |                  |                  |                  |                  |
| Grants - Non Operating         |                  |                  | (24,322)         |                  |                  |                  |
| Contributions                  |                  |                  |                  |                  | (3,205)          |                  |
| Fees and Charges               | (37,259)         |                  | (59,562)         |                  | (39,809)         |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (9,366)          |                  |                  |                  | (8,892)          |                  |
| <b>Total Operating Revenue</b> | <b>(46,925)</b>  | <b>0</b>         | <b>(83,884)</b>  | <b>0</b>         | <b>(51,906)</b>  | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 1,049,707        |                  | 1,039,051        |                  | 1,124,039        |
| Office                         |                  | 103,343          |                  | 111,018          |                  | 172,096          |
| Vehicles and Facilities        |                  | 8,246            |                  | 11,443           |                  | 68,479           |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 269,448          |                  | 139,656          |                  | 151,905          |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,430,744</b> | <b>0</b>         | <b>1,301,168</b> | <b>0</b>         | <b>1,516,519</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  | 5,294            |                  |                  |                  |                  |
| Furniture and Equipment        |                  |                  |                  |                  |                  | 19,032           |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>5,294</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>19,032</b>    |
| <b>Total</b>                   | <b>(46,925)</b>  | <b>1,436,038</b> | <b>(83,884)</b>  | <b>1,301,168</b> | <b>(51,906)</b>  | <b>1,535,551</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Heritage Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                | (3,257)          |                |                  |                |
| Fees and Charges               |                  |                |                  |                |                  |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (1,222)          |                |                  |                | (1,241)          |                |
| <b>Total Operating Revenue</b> | <b>(1,222)</b>   | <b>0</b>       | <b>(3,257)</b>   | <b>0</b>       | <b>(1,241)</b>   | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 54,898         |                  | 78,983         |                  | 56,973         |
| Office                         |                  | 12,809         |                  | 10,196         |                  | 16,647         |
| Vehicles and Facilities        |                  |                |                  |                |                  |                |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 36,554         |                  | 74,669         |                  | 52,489         |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>104,261</b> | <b>0</b>         | <b>163,848</b> | <b>0</b>         | <b>126,109</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  | 2,378          |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>2,378</b>   |
| <b>Total</b>                   | <b>(1,222)</b>   | <b>104,261</b> | <b>(3,257)</b>   | <b>163,848</b> | <b>(1,241)</b>   | <b>128,487</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Community Services

Community Development and Administration

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             | (165,100)        |                  | (166,112)        |                  | (118,300)        |                  |
| Grants - Non Operating         |                  |                  |                  |                  |                  |                  |
| Contributions                  |                  |                  |                  |                  |                  |                  |
| Fees and Charges               | (3,604)          |                  | (27,881)         |                  | (8,807)          |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (11,700)         |                  |                  |                  | (12,000)         |                  |
| <b>Total Operating Revenue</b> | <b>(180,404)</b> | <b>0</b>         | <b>(193,993)</b> | <b>0</b>         | <b>(139,107)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 479,971          |                  | 522,271          |                  | 497,580          |
| Office                         |                  | 5,792            |                  | 42,207           |                  | 80,105           |
| Vehicles and Facilities        |                  | 24,432           |                  | 24,646           |                  | 19,646           |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 621,944          |                  | 466,848          |                  | 505,138          |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,132,139</b> | <b>0</b>         | <b>1,055,972</b> | <b>0</b>         | <b>1,102,469</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  |                  |                  |                  |                  |                  |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Total</b>                   | <b>(180,404)</b> | <b>1,132,139</b> | <b>(193,993)</b> | <b>1,055,972</b> | <b>(139,107)</b> | <b>1,102,469</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Development Services

Town Planning

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             |                  |                  |                  |                  | (25,000)         |                  |
| Grants - Non Operating         |                  |                  |                  |                  |                  |                  |
| Contributions                  | (25,000)         |                  | (8,864)          |                  | (30,000)         |                  |
| Fees and Charges               | (201,768)        |                  | (229,830)        |                  | (221,813)        |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (34,727)         |                  | (5,120)          |                  | (1,579)          |                  |
| <b>Total Operating Revenue</b> | <b>(261,495)</b> | <b>0</b>         | <b>(243,814)</b> | <b>0</b>         | <b>(278,392)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 1,002,545        |                  | 1,155,471        |                  | 1,125,967        |
| Office                         |                  | 95,552           |                  | 198,380          |                  | 348,753          |
| Vehicles and Facilities        |                  | 26,264           |                  | 21,784           |                  | 35,555           |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 311,345          |                  | 26,116           |                  | 155,421          |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,435,706</b> | <b>0</b>         | <b>1,401,751</b> | <b>0</b>         | <b>1,665,696</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  | 33,200           |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  | 8,215            |                  |                  |                  | 15,632           |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>41,415</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>15,632</b>    |
| <b>Total</b>                   | <b>(261,495)</b> | <b>1,477,121</b> | <b>(243,814)</b> | <b>1,401,751</b> | <b>(278,392)</b> | <b>1,681,328</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Development Services

**Building Control**

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  |                  |                |                  |                |                  |                |
| Fees and Charges               | (231,224)        |                | (331,666)        |                | (269,588)        |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (7,228)          |                | (8,635)          |                |                  |                |
| <b>Total Operating Revenue</b> | <b>(238,452)</b> | <b>0</b>       | <b>(340,301)</b> | <b>0</b>       | <b>(269,588)</b> | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 396,255        |                  | 433,480        |                  | 442,306        |
| Office                         |                  | 30,846         |                  | 34,782         |                  | 39,158         |
| Vehicles and Facilities        |                  | 20,665         |                  | 23,796         |                  | 21,368         |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 14,252         |                  |                |                  | 9,158          |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>462,018</b> | <b>0</b>         | <b>492,058</b> | <b>0</b>         | <b>511,990</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  | 1,018          |                  |                |                  | 1,053          |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>1,018</b>   | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>1,053</b>   |
| <b>Total</b>                   | <b>(238,452)</b> | <b>463,036</b> | <b>(340,301)</b> | <b>492,058</b> | <b>(269,588)</b> | <b>513,043</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Development Services

Regulatory Inspections

| Particulars                    | 2004-2005 Budget |               | 2004-2005 Actual |               | 2005-2006 Budget |               |
|--------------------------------|------------------|---------------|------------------|---------------|------------------|---------------|
|                                | Revenue<br>\$    | Expense<br>\$ | Revenue<br>\$    | Expense<br>\$ | Revenue<br>\$    | Expense<br>\$ |
| <b>Operating Revenue</b>       |                  |               |                  |               |                  |               |
| Rates                          |                  |               |                  |               |                  |               |
| Grants - Operating             |                  |               |                  |               |                  |               |
| Grants - Non Operating         |                  |               |                  |               |                  |               |
| Contributions                  |                  |               |                  |               |                  |               |
| Fees and Charges               | (34,714)         |               | (33,056)         |               | (36,947)         |               |
| Interest Earnings              |                  |               |                  |               |                  |               |
| Other Revenue                  |                  |               |                  |               |                  |               |
| <b>Total Operating Revenue</b> | <b>(34,714)</b>  | <b>0</b>      | <b>(33,056)</b>  | <b>0</b>      | <b>(36,947)</b>  | <b>0</b>      |
| <b>Operating Expense</b>       |                  |               |                  |               |                  |               |
| Employment                     |                  | 19,961        |                  | 24,040        |                  | 20,768        |
| Office                         |                  |               |                  | 347           |                  | 29,894        |
| Vehicles and Facilities        |                  | 1,527         |                  |               |                  | 1,579         |
| Projects                       |                  |               |                  |               |                  |               |
| Other                          |                  | 28,911        |                  | 45            |                  |               |
| Accounting                     |                  |               |                  |               |                  |               |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>50,399</b> | <b>0</b>         | <b>24,432</b> | <b>0</b>         | <b>52,241</b> |
| <b>Non-Operating Revenue</b>   |                  |               |                  |               |                  |               |
| Reserve Transfers              |                  |               |                  |               |                  |               |
| Loan Borrowings                |                  |               |                  |               |                  |               |
| Sale of Assets                 |                  |               |                  |               |                  |               |
| Principal Earnings             |                  |               |                  |               |                  |               |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      |
| <b>Non-Operating Expense</b>   |                  |               |                  |               |                  |               |
| Reserves Transfers             |                  |               |                  |               |                  |               |
| Principal Repayments           |                  |               |                  |               |                  |               |
| Land                           |                  |               |                  |               |                  |               |
| Buildings                      |                  |               |                  |               |                  |               |
| Furniture and Equipment        |                  |               |                  |               |                  |               |
| Plant and Machinery            |                  |               |                  |               |                  |               |
| Roads                          |                  |               |                  |               |                  |               |
| Drainage                       |                  |               |                  |               |                  |               |
| Pathways                       |                  |               |                  |               |                  |               |
| Parks and Reserves             |                  |               |                  |               |                  |               |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      |
| <b>Total</b>                   | <b>(34,714)</b>  | <b>50,399</b> | <b>(33,056)</b>  | <b>24,432</b> | <b>(36,947)</b>  | <b>52,241</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Development Services

Health Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  | (3,000)          |                | (2,315)          |                | (23,000)         |                |
| Fees and Charges               | (68,500)         |                | (99,875)         |                | (70,000)         |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  | (20,300)         |                |                  |                |                  |                |
| <b>Total Operating Revenue</b> | <b>(91,800)</b>  | <b>0</b>       | <b>(102,190)</b> | <b>0</b>       | <b>(93,000)</b>  | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 446,947        |                  | 416,641        |                  | 466,894        |
| Office                         |                  | 18,458         |                  | 55,273         |                  | 49,906         |
| Vehicles and Facilities        |                  | 19,800         |                  | 20,480         |                  | 20,473         |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 36,795         |                  | 13,182         |                  | 6,291          |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>522,000</b> | <b>0</b>         | <b>505,576</b> | <b>0</b>         | <b>543,564</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  | 1,000          |                  |                |                  | 1,034          |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>1,000</b>   | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>1,034</b>   |
| <b>Total</b>                   | <b>(91,800)</b>  | <b>523,000</b> | <b>(102,190)</b> | <b>505,576</b> | <b>(93,000)</b>  | <b>544,598</b> |



City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Development Services

Environmental Services

| Particulars                    | 2004-2005 Budget |                | 2004-2005 Actual |                | 2005-2006 Budget |                |
|--------------------------------|------------------|----------------|------------------|----------------|------------------|----------------|
|                                | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  | Revenue<br>\$    | Expense<br>\$  |
| <b>Operating Revenue</b>       |                  |                |                  |                |                  |                |
| Rates                          |                  |                |                  |                |                  |                |
| Grants - Operating             |                  |                |                  |                |                  |                |
| Grants - Non Operating         |                  |                |                  |                |                  |                |
| Contributions                  | (10,000)         |                | (76,498)         |                |                  |                |
| Fees and Charges               |                  |                |                  |                |                  |                |
| Interest Earnings              |                  |                |                  |                |                  |                |
| Other Revenue                  |                  |                |                  |                |                  |                |
| <b>Total Operating Revenue</b> | <b>(10,000)</b>  | <b>0</b>       | <b>(76,498)</b>  | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Operating Expense</b>       |                  |                |                  |                |                  |                |
| Employment                     |                  | 77,800         |                  | 143,866        |                  | 80,829         |
| Office                         |                  | 1,700          |                  | 1,659          |                  | 1,579          |
| Vehicles and Facilities        |                  | 1,527          |                  | 10,935         |                  |                |
| Projects                       |                  |                |                  |                |                  |                |
| Other                          |                  | 56,832         |                  | 101,602        |                  | 79,400         |
| Accounting                     |                  |                |                  |                |                  |                |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>137,859</b> | <b>0</b>         | <b>258,062</b> | <b>0</b>         | <b>161,808</b> |
| <b>Non-Operating Revenue</b>   |                  |                |                  |                |                  |                |
| Reserve Transfers              |                  |                |                  |                |                  |                |
| Loan Borrowings                |                  |                |                  |                |                  |                |
| Sale of Assets                 |                  |                |                  |                |                  |                |
| Principal Earnings             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Non-Operating Expense</b>   |                  |                |                  |                |                  |                |
| Reserves Transfers             |                  |                |                  |                |                  |                |
| Principal Repayments           |                  |                |                  |                |                  |                |
| Land                           |                  |                |                  |                |                  |                |
| Buildings                      |                  |                |                  |                |                  |                |
| Furniture and Equipment        |                  |                |                  |                |                  |                |
| Plant and Machinery            |                  |                |                  |                |                  |                |
| Roads                          |                  |                |                  |                |                  |                |
| Drainage                       |                  |                |                  |                |                  |                |
| Pathways                       |                  |                |                  |                |                  |                |
| Parks and Reserves             |                  |                |                  |                |                  |                |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       | <b>0</b>         | <b>0</b>       |
| <b>Total</b>                   | <b>(10,000)</b>  | <b>137,859</b> | <b>(76,498)</b>  | <b>258,062</b> | <b>0</b>         | <b>161,808</b> |

**City of Armadale**  
**Budget Estimates by Management Schedule**  
**For the year ended 30 June 2006**

**Technical Services**

**Civil Works**

| Particulars                    | 2004-2005 Budget   |                   | 2004-2005 Actual   |                  | 2005-2006 Budget   |                   |
|--------------------------------|--------------------|-------------------|--------------------|------------------|--------------------|-------------------|
|                                | Revenue<br>\$      | Expense<br>\$     | Revenue<br>\$      | Expense<br>\$    | Revenue<br>\$      | Expense<br>\$     |
| <b>Operating Revenue</b>       |                    |                   |                    |                  |                    |                   |
| Rates                          |                    |                   |                    |                  |                    |                   |
| Grants - Operating             |                    |                   |                    |                  |                    |                   |
| Grants - Non Operating         | (2,133,454)        |                   | (4,853,789)        |                  | (3,063,242)        |                   |
| Contributions                  | (2,577,971)        |                   | (278,083)          |                  | (807,300)          |                   |
| Fees and Charges               |                    |                   | (3,688)            |                  | (250,250)          |                   |
| Interest Earnings              |                    |                   |                    |                  |                    |                   |
| Other Revenue                  | (6,600)            |                   | (12,116)           |                  | (1,100)            |                   |
| <b>Total Operating Revenue</b> | <b>(4,718,025)</b> | <b>0</b>          | <b>(5,147,676)</b> | <b>0</b>         | <b>(4,121,892)</b> | <b>0</b>          |
| <b>Operating Expense</b>       |                    |                   |                    |                  |                    |                   |
| Employment                     |                    | 602,471           |                    | 256,481          |                    | 712,197           |
| Office                         |                    | 53,300            |                    | 23,788           |                    | 83,054            |
| Vehicles and Facilities        |                    | 11,800            |                    | 15,747           |                    | 36,605            |
| Projects                       |                    |                   |                    |                  |                    | 2,131,400         |
| Other                          |                    | 835,820           |                    | 1,718,013        |                    | (774,566)         |
| Accounting                     |                    |                   |                    |                  |                    |                   |
| <b>Total Operating Expense</b> | <b>0</b>           | <b>1,503,391</b>  | <b>0</b>           | <b>2,014,029</b> | <b>0</b>           | <b>2,188,690</b>  |
| <b>Non-Operating Revenue</b>   |                    |                   |                    |                  |                    |                   |
| Reserve Transfers              |                    |                   |                    |                  |                    |                   |
| Loan Borrowings                |                    |                   |                    |                  |                    |                   |
| Sale of Assets                 |                    |                   |                    |                  |                    |                   |
| Principal Earnings             |                    |                   |                    |                  |                    |                   |
| <b>Total Non-Operating Rev</b> | <b>0</b>           | <b>0</b>          | <b>0</b>           | <b>0</b>         | <b>0</b>           | <b>0</b>          |
| <b>Non-Operating Expense</b>   |                    |                   |                    |                  |                    |                   |
| Reserves Transfers             |                    |                   |                    |                  |                    |                   |
| Principal Repayments           |                    |                   |                    |                  |                    |                   |
| Land                           |                    |                   |                    |                  |                    |                   |
| Buildings                      |                    |                   |                    |                  |                    |                   |
| Furniture and Equipment        |                    |                   |                    |                  |                    |                   |
| Plant and Machinery            |                    |                   |                    |                  |                    |                   |
| Roads                          |                    | 9,635,660         |                    | 5,201,529        |                    | 11,416,843        |
| Drainage                       |                    | 898,941           |                    | 497,069          |                    | 1,163,400         |
| Pathways                       |                    | 483,795           |                    | 341,026          |                    | 717,345           |
| Parks and Reserves             |                    | 40,000            |                    |                  |                    |                   |
| <b>Total Non-Operating Exp</b> | <b>0</b>           | <b>11,058,396</b> | <b>0</b>           | <b>6,039,624</b> | <b>0</b>           | <b>13,297,588</b> |
| <b>Total</b>                   | <b>(4,718,025)</b> | <b>12,561,787</b> | <b>(5,147,676)</b> | <b>8,053,653</b> | <b>(4,121,892)</b> | <b>15,486,278</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Technical Services

Parks and Reserves

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             |                  |                  | (50,000)         |                  |                  |                  |
| Grants - Non Operating         | (34,833)         |                  |                  |                  | (207,000)        |                  |
| Contributions                  |                  |                  |                  |                  | (33,000)         |                  |
| Fees and Charges               | (29,900)         |                  | (200)            |                  | (39,900)         |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (110,000)        |                  |                  |                  | (100,000)        |                  |
| <b>Total Operating Revenue</b> | <b>(174,733)</b> | <b>0</b>         | <b>(50,200)</b>  | <b>0</b>         | <b>(379,900)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 403,248          |                  | 231,326          |                  | 472,248          |
| Office                         |                  | 35,300           |                  | 11,582           |                  | 75,355           |
| Vehicles and Facilities        |                  | 14,400           |                  | 13,673           |                  | 27,820           |
| Projects                       |                  | 4,641            |                  |                  |                  | 2,829,273        |
| Other                          |                  | 2,375,014        |                  | 3,547,505        |                  | (547,423)        |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>2,832,603</b> | <b>0</b>         | <b>3,804,086</b> | <b>0</b>         | <b>2,857,273</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                | (170,000)        |                  |                  |                  |                  |                  |
| Sale of Assets                 | (120,000)        |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>(290,000)</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  |                  |                  |                  |                  |                  |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  | 493,529          |                  |                  |                  | 1,039,000        |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>493,529</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>1,039,000</b> |
| <b>Total</b>                   | <b>(464,733)</b> | <b>3,326,132</b> | <b>(50,200)</b>  | <b>3,804,086</b> | <b>(379,900)</b> | <b>3,896,273</b> |

City of Armadale  
Budget Estimates by Management Schedule  
For the year ended 30 June 2006

Technical Services

Property Management

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             |                  |                  |                  |                  |                  |                  |
| Grants - Non Operating         |                  |                  | (28,270)         |                  | (20,000)         |                  |
| Contributions                  | (10,000)         |                  |                  |                  |                  |                  |
| Fees and Charges               | (71,930)         |                  |                  |                  | (82,783)         |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (10,853)         |                  |                  |                  |                  |                  |
| <b>Total Operating Revenue</b> | <b>(92,783)</b>  | <b>0</b>         | <b>(28,270)</b>  | <b>0</b>         | <b>(102,783)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 190,467          |                  | 101,141          |                  | 201,921          |
| Office                         |                  | 14,300           |                  | 6,260            |                  | 21,929           |
| Vehicles and Facilities        |                  | 9,000            |                  | 5,720            |                  | 1,947,786        |
| Projects                       |                  |                  |                  |                  |                  |                  |
| Other                          |                  | 1,075,042        |                  | 1,787,029        |                  | (235,050)        |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,288,809</b> | <b>0</b>         | <b>1,900,150</b> | <b>0</b>         | <b>1,936,586</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                | (500,000)        |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>(500,000)</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  | 24,167           |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  | 922,509          |                  |                  |                  | 129,269          |
| Furniture and Equipment        |                  |                  |                  |                  |                  |                  |
| Plant and Machinery            |                  |                  |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  |                  |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>946,676</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>129,269</b>   |
| <b>Total</b>                   | <b>(592,783)</b> | <b>2,235,485</b> | <b>(28,270)</b>  | <b>1,900,150</b> | <b>(102,783)</b> | <b>2,065,855</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Technical Services

Sanitation

| Particulars                    | 2004-2005 Budget   |                  | 2004-2005 Actual   |                  | 2005-2006 Budget   |                  |
|--------------------------------|--------------------|------------------|--------------------|------------------|--------------------|------------------|
|                                | Revenue<br>\$      | Expense<br>\$    | Revenue<br>\$      | Expense<br>\$    | Revenue<br>\$      | Expense<br>\$    |
| <b>Operating Revenue</b>       |                    |                  |                    |                  |                    |                  |
| Rates                          |                    |                  |                    |                  |                    |                  |
| Grants - Operating             |                    |                  |                    |                  |                    |                  |
| Grants - Non Operating         |                    |                  |                    |                  |                    |                  |
| Contributions                  | (2,000)            |                  |                    |                  |                    |                  |
| Fees and Charges               | (3,615,250)        |                  | (3,755,147)        |                  | (4,120,539)        |                  |
| Interest Earnings              |                    |                  |                    |                  |                    |                  |
| Other Revenue                  | (190,000)          |                  |                    |                  |                    |                  |
| <b>Total Operating Revenue</b> | <b>(3,807,250)</b> | <b>0</b>         | <b>(3,755,147)</b> | <b>0</b>         | <b>(4,120,539)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                    |                  |                    |                  |                    |                  |
| Employment                     |                    | 259,531          |                    | 280,923          |                    | 267,003          |
| Office                         |                    | 21,500           |                    | 18,264           |                    | 47,471           |
| Vehicles and Facilities        |                    | 4,435            |                    | 17,379           |                    | 15,090           |
| Projects                       |                    |                  |                    |                  |                    | 3,278,000        |
| Other                          |                    | 2,877,615        |                    | 2,748,307        |                    | (164,064)        |
| Accounting                     |                    |                  |                    |                  |                    |                  |
| <b>Total Operating Expense</b> | <b>0</b>           | <b>3,163,081</b> | <b>0</b>           | <b>3,064,873</b> | <b>0</b>           | <b>3,443,500</b> |
| <b>Non-Operating Revenue</b>   |                    |                  |                    |                  |                    |                  |
| Reserve Transfers              | (35,500)           |                  |                    |                  |                    |                  |
| Loan Borrowings                |                    |                  |                    |                  |                    |                  |
| Sale of Assets                 |                    |                  |                    |                  |                    |                  |
| Principal Earnings             |                    |                  |                    |                  |                    |                  |
| <b>Total Non-Operating Rev</b> | <b>(35,500)</b>    | <b>0</b>         | <b>0</b>           | <b>0</b>         | <b>0</b>           | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                    |                  |                    |                  |                    |                  |
| Reserves Transfers             |                    | 545,000          |                    |                  |                    |                  |
| Principal Repayments           |                    |                  |                    |                  |                    |                  |
| Land                           |                    |                  |                    |                  |                    |                  |
| Buildings                      |                    | 98,608           |                    |                  |                    | 64,000           |
| Furniture and Equipment        |                    |                  |                    |                  |                    | 46,000           |
| Plant and Machinery            |                    | 75,000           |                    |                  |                    | 50,000           |
| Roads                          |                    |                  |                    |                  |                    |                  |
| Drainage                       |                    |                  |                    |                  |                    |                  |
| Pathways                       |                    |                  |                    |                  |                    |                  |
| Parks and Reserves             |                    |                  |                    |                  |                    |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>           | <b>718,608</b>   | <b>0</b>           | <b>0</b>         | <b>0</b>           | <b>160,000</b>   |
| <b>Total</b>                   | <b>(3,842,750)</b> | <b>3,881,689</b> | <b>(3,755,147)</b> | <b>3,064,873</b> | <b>(4,120,539)</b> | <b>3,603,500</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Technical Services

Support Services

| Particulars                    | 2004-2005 Budget   |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$      | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                    |                  |                  |                  |                  |                  |
| Rates                          |                    |                  |                  |                  |                  |                  |
| Grants - Operating             |                    |                  |                  |                  |                  |                  |
| Grants - Non Operating         |                    |                  |                  |                  |                  |                  |
| Contributions                  |                    |                  |                  |                  |                  |                  |
| Fees and Charges               |                    |                  |                  |                  | (3,750)          |                  |
| Interest Earnings              |                    |                  |                  |                  |                  |                  |
| Other Revenue                  | (3,750)            |                  |                  |                  |                  |                  |
| <b>Total Operating Revenue</b> | <b>(3,750)</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>(3,750)</b>   | <b>0</b>         |
| <b>Operating Expense</b>       |                    |                  |                  |                  |                  |                  |
| Employment                     |                    | 295,689          |                  | 239,160          |                  | 310,482          |
| Office                         |                    | 102,980          |                  | 2,573            |                  | 24,976           |
| Vehicles and Facilities        |                    | 7,300            |                  | 27,131           |                  | 42,000           |
| Projects                       |                    | 33,000           |                  |                  |                  | 9,270            |
| Other                          |                    | (1,367,115)      |                  | (280,628)        |                  | (349,439)        |
| Accounting                     |                    |                  |                  |                  |                  | (970,000)        |
| <b>Total Operating Expense</b> | <b>0</b>           | <b>(928,146)</b> | <b>0</b>         | <b>(11,764)</b>  | <b>0</b>         | <b>(932,711)</b> |
| <b>Non-Operating Revenue</b>   |                    |                  |                  |                  |                  |                  |
| Reserve Transfers              | (1,404,900)        |                  |                  |                  |                  |                  |
| Loan Borrowings                |                    |                  |                  |                  |                  |                  |
| Sale of Assets                 | (417,400)          |                  | (479,092)        |                  | (704,700)        |                  |
| Principal Earnings             |                    |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>(1,822,300)</b> | <b>0</b>         | <b>(479,092)</b> | <b>0</b>         | <b>(704,700)</b> | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                    |                  |                  |                  |                  |                  |
| Reserves Transfers             |                    | 970,000          |                  |                  |                  |                  |
| Principal Repayments           |                    |                  |                  |                  |                  |                  |
| Land                           |                    |                  |                  |                  |                  |                  |
| Buildings                      |                    | 9,372            |                  |                  |                  |                  |
| Furniture and Equipment        |                    |                  |                  |                  |                  |                  |
| Plant and Machinery            |                    | 1,965,573        |                  | 1,469,787        |                  | 2,067,375        |
| Roads                          |                    |                  |                  |                  |                  |                  |
| Drainage                       |                    |                  |                  |                  |                  |                  |
| Pathways                       |                    |                  |                  |                  |                  |                  |
| Parks and Reserves             |                    |                  |                  |                  |                  | 19,500           |
| <b>Total Non-Operating Exp</b> | <b>0</b>           | <b>2,944,945</b> | <b>0</b>         | <b>1,469,787</b> | <b>0</b>         | <b>2,086,875</b> |
| <b>Total</b>                   | <b>(1,826,050)</b> | <b>2,016,799</b> | <b>(479,092)</b> | <b>1,458,023</b> | <b>(708,450)</b> | <b>1,154,164</b> |

City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Technical Services

Private Works

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |               | 2005-2006 Budget |               |
|--------------------------------|------------------|------------------|------------------|---------------|------------------|---------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$ | Revenue<br>\$    | Expense<br>\$ |
| <b>Operating Revenue</b>       |                  |                  |                  |               |                  |               |
| Rates                          |                  |                  |                  |               |                  |               |
| Grants - Operating             |                  |                  |                  |               |                  |               |
| Grants - Non Operating         | (24,795)         |                  |                  |               |                  |               |
| Contributions                  | (210,000)        |                  |                  |               |                  |               |
| Fees and Charges               | (29,000)         |                  | (68,678)         |               | (20,000)         |               |
| Interest Earnings              |                  |                  |                  |               |                  |               |
| Other Revenue                  |                  |                  |                  |               |                  |               |
| <b>Total Operating Revenue</b> | <b>(263,795)</b> | <b>0</b>         | <b>(68,678)</b>  | <b>0</b>      | <b>(20,000)</b>  | <b>0</b>      |
| <b>Operating Expense</b>       |                  |                  |                  |               |                  |               |
| Employment                     |                  | 64,180           |                  |               |                  |               |
| Office                         |                  | 1,800            |                  |               |                  |               |
| Vehicles and Facilities        |                  | 200              |                  |               |                  |               |
| Projects                       |                  |                  |                  |               |                  | 20,000        |
| Other                          |                  | 1,130,753        |                  |               |                  |               |
| Accounting                     |                  |                  |                  |               |                  |               |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,196,933</b> | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>20,000</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |               |                  |               |
| Reserve Transfers              |                  |                  |                  |               |                  |               |
| Loan Borrowings                |                  |                  |                  |               |                  |               |
| Sale of Assets                 |                  |                  |                  |               |                  |               |
| Principal Earnings             |                  |                  |                  |               |                  |               |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      |
| <b>Non-Operating Expense</b>   |                  |                  |                  |               |                  |               |
| Reserves Transfers             |                  |                  |                  |               |                  |               |
| Principal Repayments           |                  |                  |                  |               |                  |               |
| Land                           |                  |                  |                  |               |                  |               |
| Buildings                      |                  |                  |                  |               |                  |               |
| Furniture and Equipment        |                  |                  |                  |               |                  |               |
| Plant and Machinery            |                  |                  |                  |               |                  |               |
| Roads                          |                  | 35,938           |                  |               |                  |               |
| Drainage                       |                  |                  |                  |               |                  |               |
| Pathways                       |                  |                  |                  |               |                  |               |
| Parks and Reserves             |                  |                  |                  |               |                  |               |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>35,938</b>    | <b>0</b>         | <b>0</b>      | <b>0</b>         | <b>0</b>      |
| <b>Total</b>                   | <b>(263,795)</b> | <b>1,232,871</b> | <b>(68,678)</b>  | <b>0</b>      | <b>(20,000)</b>  | <b>20,000</b> |

City of Armadale  
Budget Estimates by Management Schedule  
For the year ended 30 June 2006

Technical Services

Client Services

| Particulars                    | 2004-2005 Budget |                  | 2004-2005 Actual |                  | 2005-2006 Budget |                  |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    | Revenue<br>\$    | Expense<br>\$    |
| <b>Operating Revenue</b>       |                  |                  |                  |                  |                  |                  |
| Rates                          |                  |                  |                  |                  |                  |                  |
| Grants - Operating             | (4,000)          |                  |                  |                  | (29,000)         |                  |
| Grants - Non Operating         |                  |                  |                  |                  |                  |                  |
| Contributions                  | (124,000)        |                  |                  |                  | (12,000)         |                  |
| Fees and Charges               | (25,500)         |                  |                  |                  | (69,500)         |                  |
| Interest Earnings              |                  |                  |                  |                  |                  |                  |
| Other Revenue                  | (7,000)          |                  |                  |                  |                  |                  |
| <b>Total Operating Revenue</b> | <b>(160,500)</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>(110,500)</b> | <b>0</b>         |
| <b>Operating Expense</b>       |                  |                  |                  |                  |                  |                  |
| Employment                     |                  | 1,213,461        |                  | 987,127          |                  | 1,242,867        |
| Office                         |                  | 76,743           |                  | 171,167          |                  | 467,083          |
| Vehicles and Facilities        |                  | 38,600           |                  | 58,447           |                  | 62,983           |
| Projects                       |                  |                  |                  |                  |                  | 582,119          |
| Other                          |                  | 366,726          |                  | 1,136            |                  | 23,372           |
| Accounting                     |                  |                  |                  |                  |                  |                  |
| <b>Total Operating Expense</b> | <b>0</b>         | <b>1,695,530</b> | <b>0</b>         | <b>1,217,877</b> | <b>0</b>         | <b>2,378,424</b> |
| <b>Non-Operating Revenue</b>   |                  |                  |                  |                  |                  |                  |
| Reserve Transfers              |                  |                  |                  |                  |                  |                  |
| Loan Borrowings                |                  |                  |                  |                  |                  |                  |
| Sale of Assets                 |                  |                  |                  |                  |                  |                  |
| Principal Earnings             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Rev</b> | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>Non-Operating Expense</b>   |                  |                  |                  |                  |                  |                  |
| Reserves Transfers             |                  |                  |                  |                  |                  |                  |
| Principal Repayments           |                  |                  |                  |                  |                  |                  |
| Land                           |                  |                  |                  |                  |                  |                  |
| Buildings                      |                  |                  |                  |                  |                  |                  |
| Furniture and Equipment        |                  |                  |                  |                  |                  | 4,000            |
| Plant and Machinery            |                  | 4,000            |                  |                  |                  |                  |
| Roads                          |                  |                  |                  |                  |                  | 35,000           |
| Drainage                       |                  |                  |                  |                  |                  |                  |
| Pathways                       |                  |                  |                  |                  |                  |                  |
| Parks and Reserves             |                  |                  |                  |                  |                  |                  |
| <b>Total Non-Operating Exp</b> | <b>0</b>         | <b>4,000</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>39,000</b>    |
| <b>Total</b>                   | <b>(160,500)</b> | <b>1,699,530</b> | <b>0</b>         | <b>1,217,877</b> | <b>(110,500)</b> | <b>2,417,424</b> |



City of Armadale  
 Budget Estimates by Management Schedule  
 For the year ended 30 June 2006

Other

Statutory Revenue and Expense

| Particulars                          | 2004-2005 Budget    |                | 2004-2005 Actual    |                  | 2005-2006 Budget    |                  |
|--------------------------------------|---------------------|----------------|---------------------|------------------|---------------------|------------------|
|                                      | Revenue<br>\$       | Expense<br>\$  | Revenue<br>\$       | Expense<br>\$    | Revenue<br>\$       | Expense<br>\$    |
| <b>Operating Revenue</b>             |                     |                |                     |                  |                     |                  |
| Rates                                | (17,567,405)        |                | (17,698,119)        |                  | (19,137,757)        |                  |
| Grants - Operating                   | (1,833,630)         |                | (1,834,556)         |                  | (1,995,000)         |                  |
| Grants - Non Operating Contributions |                     |                |                     |                  |                     |                  |
| Fees and Charges                     | (132,340)           |                | (161,012)           |                  | (302,679)           |                  |
| Interest Earnings                    | (599,838)           |                | (751,878)           |                  | (770,226)           |                  |
| Other Revenue                        | (207,434)           |                | (860)               |                  | (24,957)            |                  |
| <b>Total Operating Revenue</b>       | <b>(20,340,647)</b> | <b>0</b>       | <b>(20,446,425)</b> | <b>0</b>         | <b>(22,230,619)</b> | <b>0</b>         |
| <b>Operating Expense</b>             |                     |                |                     |                  |                     |                  |
| Employment                           |                     |                |                     |                  |                     | 2,657,380        |
| Office                               |                     |                |                     |                  |                     |                  |
| Vehicles and Facilities              |                     |                |                     |                  |                     |                  |
| Projects                             |                     |                |                     |                  |                     | (2,657,380)      |
| Other                                |                     | 243,932        |                     | 71,239           |                     | 117,231          |
| Accounting                           |                     |                |                     |                  |                     | 150,983          |
| <b>Total Operating Expense</b>       | <b>0</b>            | <b>243,932</b> | <b>0</b>            | <b>71,239</b>    | <b>0</b>            | <b>268,214</b>   |
| <b>Non-Operating Revenue</b>         |                     |                |                     |                  |                     |                  |
| Reserve Transfers                    |                     |                | (1,019,995)         |                  | (1,318,175)         |                  |
| Loan Borrowings                      |                     |                | (585,000)           |                  | (1,020,000)         |                  |
| Sale of Assets                       |                     |                |                     |                  | (180,000)           |                  |
| Principal Earnings                   | (2,900)             |                |                     |                  |                     |                  |
| <b>Total Non-Operating Rev</b>       | <b>(2,900)</b>      | <b>0</b>       | <b>(1,604,995)</b>  | <b>0</b>         | <b>(2,518,175)</b>  | <b>0</b>         |
| <b>Non-Operating Expense</b>         |                     |                |                     |                  |                     |                  |
| Reserves Transfers                   |                     | 68,300         |                     | 1,852,756        |                     | 1,753,300        |
| Principal Repayments                 |                     | 243,700        |                     | 194,050          |                     | 409,917          |
| Land                                 |                     |                |                     | 54,278           |                     |                  |
| Buildings                            |                     |                |                     |                  |                     |                  |
| Furniture and Equipment              |                     |                |                     |                  |                     |                  |
| Plant and Machinery                  |                     |                |                     |                  |                     |                  |
| Roads                                |                     |                |                     |                  |                     |                  |
| Drainage                             |                     |                |                     |                  |                     |                  |
| Pathways                             |                     |                |                     |                  |                     |                  |
| Parks and Reserves                   |                     |                |                     |                  |                     |                  |
| <b>Total Non-Operating Exp</b>       | <b>0</b>            | <b>312,000</b> | <b>0</b>            | <b>2,101,084</b> | <b>0</b>            | <b>2,163,217</b> |
| <b>Total</b>                         | <b>(20,343,547)</b> | <b>555,932</b> | <b>(22,051,420)</b> | <b>2,172,323</b> | <b>(24,748,794)</b> | <b>2,431,431</b> |

### ***Non-Operating Expense Details***

The following pages show the details pertaining to each of the non-operating (capital) expense categories, as follows:

|                           |                     |
|---------------------------|---------------------|
| ▪ Reserve Transfers       | \$ 1,753,300        |
| ▪ Principal Repayments    | \$ 409,917          |
| ▪ Buildings               | \$ 195,647          |
| ▪ Furniture and Equipment | \$ 168,082          |
| ▪ Plant and Machinery     | \$ 2,117,375        |
| ▪ Roads                   | \$11,451,843        |
| ▪ Drainage                | \$ 1,163,400        |
| ▪ Pathways                | \$ 717,345          |
| ▪ Parks and Reserves      | <u>\$ 1,058,500</u> |
|                           | <u>\$19,035,409</u> |

**City of Armadale  
Budget Estimates for Non-Operating Expense  
For the year ended 30 June 2006**

| Particulars                    |  | 2005-2006<br>Budget     |
|--------------------------------|--|-------------------------|
| <b>Reserve Transfers</b>       |  |                         |
| Transfer                       | Emergency Waste Reserve                | 60,000                  |
|                                | Future Recreation Facilities Reserve   | 28,300                  |
|                                | Mobile Garbage Bin Reserve             | 200,000                 |
|                                | Plant and Machinery Reserve            | 970,000                 |
|                                | Resource Recovery Centre Reserve       | 20,000                  |
|                                | Waste Management Reserve               | 475,000                 |
|                                | <b>Total - Reserve Transfers</b>       | <b><u>1,753,300</u></b> |
| <b>Principal Repayments</b>    |  |                         |
| Principal Repayments           | Armadale Redevelopment Works Loan      | 13,000                  |
|                                | Civil Works Loan                       | 9,750                   |
|                                | Core Computer System Loan              | 95,000                  |
|                                | Golf Course Loan (Payout)              | 130,000                 |
|                                | Kelmscott Library Relocation Loan      | 6,967                   |
|                                | Rushton Park Redevelopment Loan        | 16,750                  |
|                                | Temporary Administration Building Loan | 80,050                  |
|                                | Various Loans                          | 58,400                  |
|                                | <b>Total - Principal Repayments</b>    | <b><u>409,917</u></b>   |
| <b>Buildings Development</b>   |  |                         |
| Administration Office          | Various Works                          | 99,110                  |
| Armadale Arena                 | Floor repairs                          | 9,000                   |
| Old School Room                | Office Upgrades                        | 2,378                   |
| Various Buildings              | Disabled Access Modifications          | 15,900                  |
|                                | Security Upgrades                      | 3,180                   |
|                                | Smoke Detector Upgrade                 | 2,079                   |
| Waste Disposal Site            | Refuse Site Office Improvements        | 23,000                  |
|                                | Resource Recovery Compound             | 16,000                  |
|                                | Waste Oil Facility                     | 25,000                  |
|                                | <b>Total - Buildings Development</b>   | <b><u>195,647</u></b>   |
| <b>Furniture and Equipment</b> |  |                         |
| Furniture                      | Community Services Workstations        | 827                     |
|                                | Development Services Workstations      | 14,580                  |
|                                | Corporate Services Workstations        | 10,000                  |
| Technical Equipment            | Development Services                   | 3,139                   |
| Aquatic Centre Equipment       | Backwash Facility                      | 20,547                  |
|                                | Lane Ropes and Bicycle Racks           | 4,756                   |
|                                | Swimming Pool Blanket                  | 48,000                  |
|                                | Swimming Pool Cleaner                  | 13,028                  |
| General Equipment              | Library Bar Code Readers               | 3,205                   |
|                                | Mobile Garbage Bins                    | 46,000                  |
|                                | Vehicle Classifiers                    | 4,000                   |
|                                | <b>Total - Furniture and Equipment</b> | <b><u>168,082</u></b>   |

**City of Armadale**  
**Budget Estimates for Non-Operating Expense**  
**For the year ended 30 June 2006**

| Particulars                        |                    |      | 2005-2006<br>Budget     |
|------------------------------------|--------------------|------|-------------------------|
| <b>Plant and Machinery</b>         |                    |      |                         |
| Major Plant Items                  | Compactor          | P114 | 117,000                 |
|                                    | Compaction Unit    |      | 50,000                  |
|                                    | Loader             | P168 | 300,000                 |
|                                    | Multi Tyred Roller | P153 | 160,000                 |
|                                    | Rubbish Truck      | P427 | 280,000                 |
|                                    | Slasher            | P325 | 12,000                  |
|                                    | Tractor            | P878 | 65,000                  |
|                                    | Water Truck        | P370 | 250,000                 |
| Minor Plant Items                  | Civil Services     |      | 10,000                  |
|                                    | Parks Services     |      | 10,000                  |
|                                    | Property Services  |      | 5,000                   |
|                                    | Support Services   |      | 8,000                   |
|                                    | Waste Services     |      | 5,000                   |
| Passenger Vehicles                 | 4 x 4 Utility      | P605 | 30,000                  |
|                                    | 4 x 2 Utility      | P709 | 28,000                  |
|                                    | Sedan              | P733 | 28,000                  |
|                                    | Sedan              | P700 | 25,000                  |
|                                    | Utility            | P786 | 25,000                  |
|                                    | Utility            | P724 | 28,000                  |
|                                    | Wagon              | P785 | 30,000                  |
|                                    | Sedan              | P721 | 30,000                  |
|                                    | Sedan              | P742 | 35,000                  |
|                                    | Sedan              | P730 | 28,000                  |
|                                    | Sedan              | P748 | 44,000                  |
|                                    | Wagon              | P722 | 30,000                  |
|                                    | Sedan              | P752 | 35,000                  |
|                                    | Sedan              | P706 | 25,000                  |
|                                    | Sedan              | P708 | 25,000                  |
|                                    | 4 x 4 Utility      | P749 | 35,000                  |
|                                    | 4 x 2 Utility      | P715 | 28,000                  |
|                                    | People Mover       | P753 | 35,000                  |
| Trucks and Commercials             | 4 x 2 Utility      | New  | 25,000                  |
|                                    | Utility            | P402 | 25,000                  |
|                                    | 4 x 2 Utility      | P729 | 28,000                  |
|                                    | Utility            | P295 | 25,000                  |
|                                    | Utility            | P507 | 25,000                  |
|                                    | Utility            | P714 | 25,000                  |
|                                    | Utility            | P296 | 25,000                  |
|                                    | 4 x 4 Utility      | P750 | 27,000                  |
|                                    | 4 x 2 Utility      | P442 | 27,000                  |
|                                    | 4 x 2 Utility      | P446 | 27,000                  |
|                                    | 4 x 2 Utility      | P713 | 22,000                  |
|                                    | Trailer            | P219 | 4,000                   |
|                                    | Trailer            | P337 | 4,000                   |
|                                    | Vertical Platform  |      | 12,375                  |
| <b>Total - Plant and Machinery</b> |                    |      | <b><u>2,117,375</u></b> |

**City of Armadale**  
**Budget Estimates for Non-Operating Expense**  
**For the year ended 30 June 2006**

| Particulars                          | 2005-2006<br>Budget |
|--------------------------------------|---------------------|
| <b>Roads</b>                         |                     |
| Resurfacing                          |                     |
| Brigalow Way                         | 64,200              |
| Charles Street                       | 33,100              |
| Crystal Court                        | 6,600               |
| Dural Way                            | 49,400              |
| Edmund Terrace                       | 36,200              |
| Fir Court                            | 5,200               |
| George Street                        | 28,900              |
| Hemingway Drive                      | 38,600              |
| Mardi Court                          | 7,400               |
| Midhurst Street                      | 17,500              |
| Napean Close                         | 7,000               |
| Narrick Court                        | 21,000              |
| Nasura Grove                         | 10,500              |
| Oberon Grove                         | 20,100              |
| Pendragon Court                      | 23,600              |
| Raeburn Road                         | 75,500              |
| Reeves Court                         | 24,600              |
| Seldson Court                        | 4,400               |
| Seldson Road                         | 23,300              |
| Steve Street                         | 28,900              |
| Tewson Road                          | 56,700              |
| Tomah Road                           | 77,300              |
| Wangoola Terrace                     | 46,000              |
| Wungong Close                        | 29,000              |
| Roundabouts                          |                     |
| Armadale Road                        | 106,000             |
| Cammillo Road                        | 146,000             |
| Gillam Drive                         | 110,033             |
| Seaforth Avenue                      | 316,000             |
| Traffic Calming                      |                     |
| Braemore Street                      | 110,000             |
| Girraween Street                     | 45,000              |
| Jarrah Road                          | 100,000             |
| Seville Drive                        | 36,000              |
| Tomah Road                           | 24,000              |
| Various Works                        |                     |
| Anti Skid Treatment - Streich Avenue | 6,533               |
| ARA Joint Works                      | 625,000             |
| ARA Projects                         | 400,000             |
| Bus Shelters                         | 57,700              |
| Carparks                             | 40,000              |
| Community Safety                     | 27,000              |
| Cul-de-sacs                          | 40,000              |
| Gwynne Park Carpark                  | 21,000              |
| Road Widening                        | 43,000              |
| Roads and Streets                    | 90,000              |
| Rushton Park Carpark                 | 26,600              |
| Street Lighting                      | 114,000             |

**City of Armadale**  
**Budget Estimates for Non-Operating Expense**  
**For the year ended 30 June 2006**

| Particulars                   | 2005-2006<br>Budget      |
|-------------------------------|--------------------------|
| <b>Roads (continued)</b>      |                          |
| Road Construction / Upgrade   |                          |
| Abbey Road                    | 37,000                   |
| Albany Highway                | 55,000                   |
| Armadale Road                 | 845,000                  |
| Barbigal Road                 | 66,000                   |
| Billabong Way                 | 46,500                   |
| Brook Place                   | 13,000                   |
| Brookton Highway Service Road | 113,000                  |
| Champion Drive                | 1,224,000                |
| Church Avenue                 | 370,000                  |
| Commerce Avenue               | 346,000                  |
| Corfield Street               | 1,114,000                |
| Croyden Road                  | 528,633                  |
| Eighth Road                   | 65,000                   |
| Fisher Street                 | 41,500                   |
| Glebe Road                    | 70,000                   |
| Holden Road                   | 224,100                  |
| Kevin Road                    | 162,000                  |
| McNess Drive                  | 482,477                  |
| Old Station Road              | 101,000                  |
| Orchard Avenue                | 31,000                   |
| Prospect Road                 | 140,000                  |
| Railway Avenue                | 89,467                   |
| Ranford Road                  | 1,321,200                |
| Redtail Lane                  | 23,000                   |
| River Road                    | 201,800                  |
| Rock Crescent                 | 78,000                   |
| Third Road                    | 55,000                   |
| Tonkin Highway                | 26,000                   |
| Westfield Road                | 162,300                  |
| Wymond Road                   | 201,000                  |
| <b>Total - Roads</b>          | <b><u>11,451,843</u></b> |
| <b>Drainage</b>               |                          |
| Construction                  |                          |
| Albany Highway                | 47,000                   |
| Bilkurra Way                  | 25,000                   |
| Buckingham Road               | 58,000                   |
| Champion Drive                | 90,000                   |
| Environmental Works           | 50,000                   |
| Gross Pollution Traps         | 40,000                   |
| Keates Road                   | 153,400                  |
| Lake Road                     | 142,000                  |
| Slab Gully                    | 162,000                  |
| Soldiers Road                 | 29,000                   |
| Various Works                 | 57,000                   |
| Westfield Outfall             | 310,000                  |
| <b>Total - Drainage</b>       | <b><u>1,163,400</u></b>  |

**City of Armadale  
Budget Estimates for Non-Operating Expense  
For the year ended 30 June 2006**

| <b>Particulars</b>         | <b>2005-2006<br/>Budget</b> |
|----------------------------|-----------------------------|
| <b>Pathways</b>            |                             |
| Construction               |                             |
| Albany Highway             | 4,200                       |
| Armadale Road              | 116,000                     |
| Banksia Road               | 12,100                      |
| Bega Street                | 4,300                       |
| Bernard Street             | 23,100                      |
| Bike Plan Grants - Various | 65,345                      |
| Canns Road                 | 8,000                       |
| Challis Road               | 3,000                       |
| Clenham Way                | 9,000                       |
| Cordelia Road              | 27,300                      |
| Donald Court               | 7,200                       |
| Elanora Road               | 12,200                      |
| Excalibur Crescent         | 40,000                      |
| Fifth Road                 | 31,100                      |
| Guinivere Way              | 15,200                      |
| John Street                | 25,000                      |
| Kiama Road                 | 1,800                       |
| Morundah Place             | 10,000                      |
| Northward Road             | 30,100                      |
| Pram Ramps                 | 1,000                       |
| Redtingle Road             | 7,000                       |
| Richard Place              | 6,000                       |
| Seventh Road               | 10,000                      |
| Shetland Road              | 9,000                       |
| Stroma Street              | 4,200                       |
| Tactile Paving             | 4,000                       |
| Timbarra Street            | 13,700                      |
| To be Determined           | 100,000                     |
| Tollington Park Road       | 7,400                       |
| Tyres Road                 | 18,000                      |
| Urana Road                 | 13,700                      |
| Various Works              | 56,000                      |
| Vistula Terrace            | 15,000                      |
| Wilcannia Way              | 4,400                       |
| Wyloo Place                | 3,000                       |
| <b>Total - Pathways</b>    | <b><u>717,345</u></b>       |

**City of Armadale**  
**Budget Estimates for Non-Operating Expense**  
**For the year ended 30 June 2006**

| <b>Particulars</b>                           | <b>2005-2006<br/>Budget</b> |
|--|-----------------------------|
| <b>Parks and Reserves</b>                    |                             |
| Redevelopment / Upgrade                      |                             |
| Cricket Nets                                 | 16,000                      |
| Depot Fencing / Landscaping / Yard           | 19,500                      |
| Kelmescott Tennis Club Lights                | 54,000                      |
| Kuhl Park                                    | 10,000                      |
| Memorial Park                                | 77,000                      |
| Minnawarra Park Amphitheatre                 | 12,700                      |
| Play Equipment                               | 30,000                      |
| Reserves                                     | 100,000                     |
| Roleystone Tennis Club Lighting              | 12,000                      |
| Rushton Park                                 | 339,000                     |
| Rushton Park                                 | 200,000                     |
| Turf Renovation                              | 20,000                      |
| New Development                              |                             |
| Bushcare and Environment Group Initiatives   | 10,000                      |
| Cross Park Oval Floodlighting                | 27,000                      |
| Dog Faeces Units and Signage                 | 5,000                       |
| Heather Locke Reserve Playground Equipment   | 6,800                       |
| Reserve Management Plan                      | 10,000                      |
| State Water Strategy                         | 18,000                      |
| Tree Planting                                | 10,000                      |
| Landcare Group Initiatives                   | 30,000                      |
| Westfield Heron Reserve Playground Equipment | 18,500                      |
| Westfield Skate Park                         | 33,000                      |
| <b>Total - Parks and Reserves</b>            | <b><u>1,058,500</u></b>     |



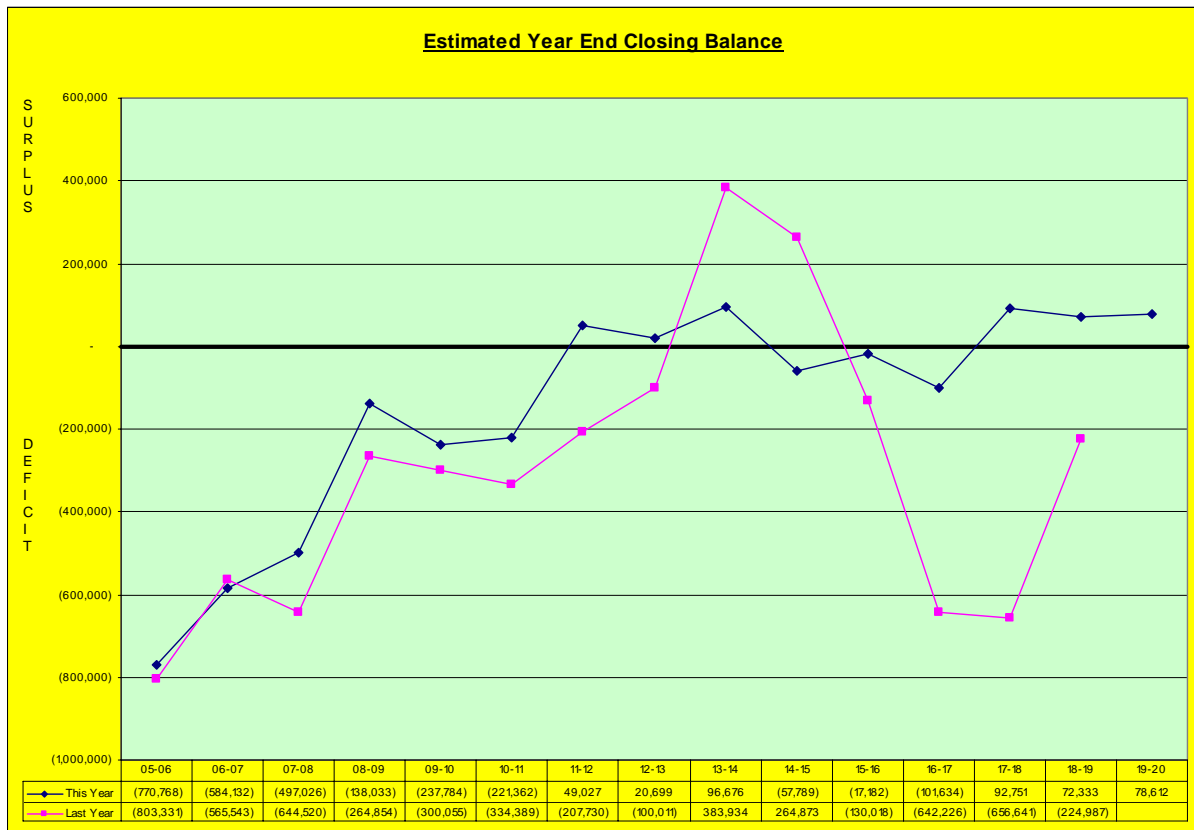
### 15 Year Financial Plan

The 15 Year Financial Plan is an initiative of the City to better prepare itself for the future. The Plan highlights those areas that Council has identified as being of a strategic nature. Indeed the strategic initiatives are closely derived from Council’s Strategic Plan. Those initiatives are:

- Planning and Developing Our Future
- Communicating and Marketing
- Building Our Community
- Caring For Our Built and Natural Form
- Developing Our Organisation

The Plan highlights the need for Council to be prudent in its financial and asset management decision-making, particularly in the short to mid-term. Prudent investment in these key activities at this time will establish a sustainable economic, social and environmental foundation for the City’s future.

The chart below follows Council’s estimated budget surplus / (deficit) over the life of the Plan.



Details of the 15 Year Financial Plan are as follows:

| Particulars  | Year 1       | Year 2       | Year 3       | Year 4       | Year 5       | Yrs 6-10      | Yrs 11-15     | 15 Year       |
|--|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|
|  | 2005/06      | 2006/07      | 2007/08      | 2008/09      | 2009/10      | 2010/15       | 2015/20       | Total         |
|  | PLAN         | PLAN         | PLAN         | PLAN         | PLAN         | PLAN          | PLAN          | Total         |
|  | \$           | \$           | \$           | \$           | \$           | \$            | \$            | \$            |
| <b>NB: estimates include inflationary factor of 3.4%</b>   |              |              |              |              |              |               |               |               |
| Opening Balance - Deficit/(Surplus)  | 634,541      | 770,768      | 584,132      | 497,026      | 138,033      | 237,784       | 57,789        | 634,541       |
| <b>PLUS Total Funds Available for Allocation</b><br><i>(refer details below)</i>                       | (21,901,032) | (23,188,189) | (24,694,042) | (25,777,496) | (26,470,391) | (141,713,223) | (155,019,720) | (418,764,093) |
| <b>LESS Directorate Operational Funding Allocations</b><br><i>(refer details below)</i>                | 21,492,359   | 21,768,352   | 21,860,236   | 22,084,503   | 21,945,342   | 111,966,528   | 119,535,919   | 340,653,239   |
| = Funding for Strategic Steps to the Future  | 225,868      | (649,068)    | (2,249,674)  | (3,195,967)  | (4,387,016)  | (29,508,911)  | (35,426,012)  | (77,476,312)  |
| <b>Strategic Steps to the Future</b>   |              |              |              |              |              |               |               |               |
| <b>Step 1 - Planning &amp; Developing our Future</b>   |              |              |              |              |              |               |               |               |
| 1.1 Armadale Redevelopment Authority - Various Projects  | 400,000      | 400,000      | 400,000      | 400,000      | 400,000      | -             | -             | 2,000,000     |
| Loan Borrowing   | (400,000)    | (400,000)    | (400,000)    | (400,000)    | (400,000)    | -             | -             | (2,000,000)   |
| Loan Repayments - 10 yrs at 8.5%   | 30,000       | 90,000       | 150,000      | 210,000      | 240,000      | 1,170,000     | 480,000       | 2,370,000     |
| 1.2 **Brookdale/Forrestdale Drainage Study   | 17,500       | -            | -            | -            | -            | -             | -             | 17,500        |
| 1.3 ** City Centre Cinema Project  | 134,000      | 133,000      | 106,000      | 54,000       | 27,000       | -             | -             | 454,000       |
| 1.5 General Allowance for increased costs/revenue loss   | -            | -            | 100,000      | 400,000      | 300,000      | 1,500,000     | 1,500,000     | 3,800,000     |
| <i>yr 4 increased by \$300k; yrs 5-15 increased by \$100k</i>  |              |              |              |              |              |               |               |               |
| sub total  | 181,500      | 223,000      | 356,000      | 664,000      | 567,000      | 2,670,000     | 1,980,000     | 6,641,500     |
| <b>Step 2 - Communicating &amp; Marketing</b>  |              |              |              |              |              |               |               |               |
| 2.1 Marketing & Promotions   | 85,000       | 100,000      | 100,000      | 100,000      | 100,000      | 500,000       | 500,000       | 1,485,000     |
| <i>yr 1 reduced by \$15k for K/Scott anniversary &amp; Baton relay @ \$10k &amp; \$5k respectively</i> |              |              |              |              |              |               |               |               |
| sub total  | 85,000       | 100,000      | 100,000      | 100,000      | 100,000      | 500,000       | 500,000       | 1,485,000     |
| <b>Step 3 - Building our Community</b>   |              |              |              |              |              |               |               |               |
| 3.1 Bert Tyler Museum Collection [donation & maintenance]  | 12,500       | 12,500       | 12,500       | 12,500       | 7,500        | 37,500        | 37,500        | 132,500       |
| 3.2 Aboriginal Family Sport Service Grant Funding  | 133,000      | 133,000      | 133,000      | 133,000      | -            | -             | -             | 532,000       |
| <i>yrs 1-4 increased by \$33k pa</i>   | (100,000)    | (100,000)    | (100,000)    | (100,000)    | -            | -             | -             | (400,000)     |
| 3.3 Volunteer Resource Services Grant Funding  | 35,000       | 40,000       | 40,000       | 40,000       | 40,000       | 200,000       | 200,000       | 595,000       |
| <i>yr 2 decreased by \$30k; yr 3 increased by \$30k</i>  | (17,500)     | -            | -            | -            | -            | -             | -             | (17,500)      |
| 3.5 Community Safety Programs and Projects   | 10,000       | 10,000       | 70,000       | 40,000       | 60,000       | 300,000       | 300,000       | 790,000       |
| 3.6 Youth Careers Expo Fees & subsidies  | 15,000       | 15,000       | 15,000       | 15,000       | 15,000       | 75,000        | 75,000        | 225,000       |
| <i>yr 2 decreased by \$25k; yr 3 increased by \$25k</i>  | (5,000)      | (5,000)      | (5,000)      | (5,000)      | (5,000)      | (25,000)      | (25,000)      | (75,000)      |
| 3.7 Aboriginal Interpretative Centre - Contribution  | -            | 25,000       | 75,000       | 50,000       | 50,000       | 250,000       | 250,000       | 700,000       |
| 3.8 New Forrestdale Community Facility/Service - Contribution  | -            | -            | -            | -            | 50,000       | 250,000       | 250,000       | 550,000       |
| 3.9 Armadale Library relocation - lease \$300k pa & fitout of \$800k                                   | -            | -            | -            | 1,100,000    | 300,000      | 1,500,000     | 1,500,000     | 4,400,000     |
| Loan Borrowing for fit out of leased premises  | -            | -            | -            | (800,000)    | -            | -             | -             | (800,000)     |
| Loan Repayments - 10 years at 8.5%   | -            | -            | -            | 60,000       | 120,000      | 600,000       | 420,000       | 1,200,000     |
| <i>project put back 1 yr &amp; fitout cost increased from \$350k to \$800k</i>                         |              |              |              |              |              |               |               |               |
| 3.10 Kelmscott Library Relocation - lease \$60k pa & fitout of \$100k                                  | 60,000       | 60,000       | 60,000       | 60,000       | 60,000       | 300,000       | 300,000       | 900,000       |
| Loan Borrowing for fitout of leased premises   | -            | -            | -            | -            | -            | -             | -             | -             |
| Loan Repayments - 10 yrs at 8.5%   | 15,000       | 15,000       | 15,000       | 15,000       | 15,000       | 67,500        | -             | 142,500       |
| sub total  | 158,000      | 205,500      | 315,500      | 620,500      | 712,500      | 3,555,000     | 3,307,500     | 8,874,500     |
| <b>Step 4 - Caring for our Built &amp; Natural Form</b>  |              |              |              |              |              |               |               |               |
| 4.1 Temporary Administration Accommodation   | -            | -            | -            | -            | -            | -             | -             | -             |
| Loan Borrowing   | -            | -            | -            | -            | -            | -             | -             | -             |
| Loan Repayments - 5 yrs at 8.5%  | 114,000      | 114,000      | 114,000      | 114,000      | 114,000      | -             | -             | 570,000       |
| Sale of temporary accommodation  | -            | -            | -            | -            | (100,000)    | -             | -             | (100,000)     |
| <i>repayments adjusted over the 5 yrs but not increased &amp; sale put back 1 yr</i>                   |              |              |              |              |              |               |               |               |
| 4.2 Armadale Library Refit for Office Accommodation  | -            | -            | -            | 250,000      | -            | -             | -             | 250,000       |
| Loan Borrowing   | -            | -            | -            | (250,000)    | -            | -             | -             | (250,000)     |
| Loan Repayments - 10 years at 8.5%   | -            | -            | -            | 18,800       | 37,600       | 188,000       | 131,600       | 376,000       |
| <i>project put back 1 yr</i>   |              |              |              |              |              |               |               |               |
| 4.2 Refurbishment of Administration Building   | -            | -            | -            | -            | 2,500,000    | -             | -             | 2,500,000     |
| Loan Borrowing   | -            | -            | -            | -            | (2,500,000)  | -             | -             | (2,500,000)   |
| Loan Repayments - 10 years at 8.5%   | -            | -            | -            | -            | 188,000      | 1,880,000     | 1,692,000     | 3,760,000     |
| <i>project put back 1 yr</i>   |              |              |              |              |              |               |               |               |
| 4.3 Additional Administration Office Floorspace  | -            | -            | -            | -            | -            | 2,000,000     | -             | 2,000,000     |
| Loan Borrowing   | -            | -            | -            | -            | -            | (2,000,000)   | -             | (2,000,000)   |
| Loan Repayments - 10 years at 8.5%   | -            | -            | -            | -            | -            | 150,000       | 1,500,000     | 1,650,000     |

| Particulars   | Year 1                      | Year 2                      | Year 3                      | Year 4                      | Year 5                      | Yrs 6-10                   | Yrs 11-15                    | 15 Year                      |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|----------------------------|------------------------------|------------------------------|
|   | 2005/06<br>PLAN<br>\$       | 2006/07<br>PLAN<br>\$       | 2007/08<br>PLAN<br>\$       | 2008/09<br>PLAN<br>\$       | 2009/10<br>PLAN<br>\$       | 2010/15<br>PLAN<br>\$      | 2015/20<br>PLAN<br>\$        | Total<br>\$                  |
| <b>NB: estimates include inflationary factor of 3.4%</b>  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.4 Armadale Aquatic Centre Enclosure   | -                           | -                           | -                           | 3,700,000                   | -                           | -                          | -                            | 3,700,000                    |
| Additional Operating Costs for all year round operations  | -                           | -                           | -                           | 125,000                     | 250,000                     | 1,250,000                  | 1,250,000                    | 2,875,000                    |
| Loan Borrowing  | -                           | -                           | -                           | (2,700,000)                 | -                           | -                          | -                            | (2,700,000)                  |
| CSRFF Grant   | -                           | -                           | -                           | (1,000,000)                 | -                           | -                          | -                            | (1,000,000)                  |
| Loan Repayments - 12 yrs at 8.5%  | -                           | -                           | -                           | 182,000                     | 364,000                     | 1,820,000                  | 1,820,000                    | 4,186,000                    |
| project put back 2 yrs & capital cost increased from \$3m to \$3.7m & operating cost increased from \$100k to \$250k pa |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.5 New Armadale Recreation/Aquatic Centre  | -                           | -                           | -                           | -                           | -                           | 15,000,000                 | -                            | 15,000,000                   |
| Grant and other capital subsidies   | -                           | -                           | -                           | -                           | -                           | (5,000,000)                | -                            | (5,000,000)                  |
| Loan Borrowing  | -                           | -                           | -                           | -                           | -                           | (10,000,000)               | -                            | (10,000,000)                 |
| Loan Repayment - 20 yrs at 8.5%   | -                           | -                           | -                           | -                           | -                           | 524,000                    | 5,240,000                    | 5,764,000                    |
| <b>[NB: assumption is that operation will be cost neutral]</b>  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.6 Reserve Development   | 100,000                     | 100,000                     | 100,000                     | 100,000                     | 150,000                     | 1,000,000                  | 1,000,000                    | 2,550,000                    |
| Grant - Outer Metro Local Govt Fund   | (100,000)                   | -                           | -                           | -                           | -                           | -                          | -                            | (100,000)                    |
| yr 1 increased by \$100k subject to successful grant application  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.7 Property Development  | -                           | 40,000                      | 110,000                     | 75,000                      | 175,000                     | 975,000                    | 875,000                      | 2,250,000                    |
| yr 2 decreased by \$35k; yr 3 increased by \$35k  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.8 Rushton Park Redevelopment  | 200,000                     | -                           | -                           | -                           | -                           | -                          | -                            | 200,000                      |
| Loan Borrowing  | (150,000)                   | -                           | -                           | -                           | -                           | -                          | -                            | (150,000)                    |
| POS Funding   | -                           | -                           | -                           | -                           | -                           | -                          | -                            | -                            |
| CSRFF Grant   | (50,000)                    | -                           | -                           | -                           | -                           | -                          | -                            | (50,000)                     |
| Loan Repayments - 10 yrs at 8.5%  | 36,900                      | 48,200                      | 48,200                      | 48,200                      | 48,200                      | 228,200                    | 11,300                       | 469,200                      |
| 4.9 Kelmscott Enquiry By Design works   | -                           | -                           | 85,000                      | 85,000                      | 125,000                     | 80,000                     | -                            | 375,000                      |
| 4.10 **City Centre Works  | -                           | -                           | 215,500                     | -                           | -                           | -                          | -                            | 215,500                      |
| yr 1 decreased by \$215k; yr 3 increased by \$215k  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.10(a) Loan Borrowings for Civil Works   | (300,000)                   | (200,000)                   | -                           | -                           | -                           | -                          | -                            | (500,000)                    |
| Loan Repayments - 10 yrs at 8.5%  | 22,500                      | 60,000                      | 75,000                      | 75,000                      | 75,000                      | 375,000                    | 67,500                       | 750,000                      |
| new item - specific works to be nominated   |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.11 ** Environmental Projects  | 50,000                      | 40,000                      | 50,000                      | 40,000                      | 50,000                      | 220,000                    | 230,000                      | 680,000                      |
| 4.12 Parks & Reserves Maintenance   | 50,000                      | 100,000                     | 200,000                     | 200,000                     | 200,000                     | 1,000,000                  | 950,000                      | 2,700,000                    |
| new allocations in yrs 1 & 2 and an increase of \$100k in yrs 3 & 4   |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.12(a) Townscapes Amenity Service  | 92,900                      | 185,800                     | 185,800                     | 185,800                     | 185,800                     | 929,000                    | 929,000                      | 2,694,100                    |
| Specified area rates funding  | (92,900)                    | (185,800)                   | (185,800)                   | (185,800)                   | (185,800)                   | (929,000)                  | (929,000)                    | (2,694,100)                  |
| new proposal - 100% funded from specified area rates  |                             |                             |                             |                             |                             |                            |                              |                              |
| 4.13 Asset Preservation   | -                           | -                           | 200,000                     | 200,000                     | 350,000                     | 3,950,000                  | 4,420,000                    | 9,120,000                    |
| - Buildings   | -                           | -                           | -                           | 100,000                     | 100,000                     | 1,050,000                  | 1,080,000                    | 2,330,000                    |
| - Parks & Reserves  | -                           | -                           | -                           | 100,000                     | 100,000                     | 900,000                    | 1,100,000                    | 2,200,000                    |
| - Building Plant and Furniture Replacement  | -                           | -                           | -                           | -                           | 80,000                      | 400,000                    | 400,000                      | 880,000                      |
| - New Armadale Library Fit-Out  | -                           | -                           | -                           | -                           | 25,000                      | 125,000                    | 125,000                      | 275,000                      |
| - "Former" Armadale Library Building  | -                           | -                           | -                           | -                           | 250,000                     | 1,250,000                  | 1,250,000                    | 2,750,000                    |
| - Administration Building   | -                           | -                           | 10,000                      | 10,000                      | 10,000                      | 50,000                     | 50,000                       | 130,000                      |
| - New Kelmscott Library Fit-Out   | -                           | -                           | -                           | -                           | 10,000                      | 40,000                     | 200,000                      | 240,000                      |
| - Expanded Administration Building  | -                           | -                           | -                           | -                           | -                           | -                          | -                            | -                            |
| allocations put back in line with projects above being put back   |                             |                             |                             |                             |                             |                            |                              |                              |
| sub total   | (26,600)                    | 302,200                     | 1,207,700                   | 1,473,000                   | 2,591,800                   | 17,455,200                 | 23,392,400                   | 46,395,700                   |
| <b>Step 5 - Developing Our Organisation</b>   |                             |                             |                             |                             |                             |                            |                              |                              |
| 5.1 Additional Staff Resources & Associated Costs   | -                           | 142,500                     | 227,500                     | 337,500                     | 447,500                     | 3,557,500                  | 4,237,500                    | 8,950,000                    |
| - (2) FTE positions pa at \$55k each up to yr 2012-13   | -                           | 10,000                      | 10,000                      | 10,000                      | 10,000                      | 30,000                     | -                            | 80,000                       |
| - office furniture, equipment and communications  | 10,000                      | -                           | -                           | -                           | -                           | -                          | -                            | -                            |
| - (1) vehicle every 2 yrs at \$25k plus tur   | -                           | 25,000                      | -                           | 33,000                      | -                           | 147,000                    | 80,000                       | 285,000                      |
| - vehicle operating for additional vehicle  | -                           | 8,000                       | 8,000                       | 16,000                      | 16,000                      | 152,000                    | 200,000                      | 400,000                      |
| balance of \$110k pa allocation remaining after variation of staff establishment levels                                 |                             |                             |                             |                             |                             |                            |                              |                              |
| 5.3 Long Service Leave Reserve Provisioning   | -                           | 50,000                      | 50,000                      | 50,000                      | 50,000                      | 450,000                    | 500,000                      | 1,150,000                    |
| 5.4 ** Core Computer Systems  | 137,000                     | 137,000                     | 442,000                     | -                           | -                           | -                          | -                            | 716,000                      |
| 5.5 Core Computer Systems Reserve Provisioning  | -                           | -                           | -                           | -                           | 100,000                     | 900,000                    | 1,000,000                    | 2,000,000                    |
| 5.6 Internal Audit Services   | -                           | 30,000                      | 30,000                      | 30,000                      | 30,000                      | 150,000                    | 150,000                      | 420,000                      |
| sub total   | 147,000                     | 402,500                     | 767,500                     | 476,500                     | 653,500                     | 5,386,500                  | 6,167,500                    | 14,001,000                   |
| <b>Total Cost</b>   | 544,900                     | 1,233,200                   | 2,746,700                   | 3,334,000                   | 4,624,800                   | 29,566,700                 | 35,347,400                   | 77,397,700                   |
| <b>Closing Balance - Deficit(Surplus)</b>   | <b>770,768</b><br>(deficit) | <b>584,132</b><br>(deficit) | <b>497,026</b><br>(deficit) | <b>138,033</b><br>(deficit) | <b>237,784</b><br>(deficit) | <b>57,789</b><br>(deficit) | <b>(78,612)</b><br>(surplus) | <b>(78,612)</b><br>(surplus) |
| <b>Closing balance as per 2004-19 Adopted 15 Year Plan</b>  | 803,331                     | 565,543                     | 644,520                     | 264,854                     | 300,055                     | (264,873)                  |                              |                              |
| <b>Difference between last years closing balance and this year</b>  | (32,563)<br><b>Better</b>   | 18,589<br><b>Worse</b>      | (147,494)<br><b>Better</b>  | (126,821)<br><b>Better</b>  | (62,271)<br><b>Better</b>   | 322,662<br><b>Worse</b>    | (78,612)<br><b>Better</b>    | (78,612)<br><b>Better</b>    |

| Particulars  | Year 1<br>2005/06<br>PLAN<br>\$ | Year 2<br>2006/07<br>PLAN<br>\$ | Year 3<br>2007/08<br>PLAN<br>\$ | Year 4<br>2008/09<br>PLAN<br>\$ | Year 5<br>2009/10<br>PLAN<br>\$ | Yrs 6-10<br>2010/15<br>PLAN<br>\$ | Yrs 11-15<br>2015/20<br>PLAN<br>\$ | 15 Year<br>Total<br>\$ |
|--|---------------------------------|---------------------------------|---------------------------------|---------------------------------|---------------------------------|-----------------------------------|------------------------------------|------------------------|
| <b>NB: estimates include inflationary factor of 3.4%</b>       |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| <b>SUMMARY TOTALS</b>  |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| <b>Summary - Steps to the Future</b>                           |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| Step 1 - Planning & Developing our Future                      | 181,500                         | 223,000                         | 356,000                         | 664,000                         | 567,000                         | 2,670,000                         | 1,980,000                          | 6,641,500              |
| Step 2 - Communicating & Marketing                             | 85,000                          | 100,000                         | 100,000                         | 100,000                         | 100,000                         | 500,000                           | 500,000                            | 1,485,000              |
| Step 3 - Building our Community                                | 158,000                         | 205,500                         | 315,500                         | 620,500                         | 712,500                         | 3,555,000                         | 3,307,500                          | 8,874,500              |
| Step 4 - Caring for our Built & Natural Form                   | (26,600)                        | 302,200                         | 1,207,700                       | 1,473,000                       | 2,591,800                       | 17,455,200                        | 23,392,400                         | 46,395,700             |
| Step 5 - Developing our Organisation                           | 147,000                         | 402,500                         | 767,500                         | 476,500                         | 653,500                         | 5,386,500                         | 6,167,500                          | 14,001,000             |
|  | <b>544,900</b>                  | <b>1,233,200</b>                | <b>2,746,700</b>                | <b>3,334,000</b>                | <b>4,624,800</b>                | <b>29,566,700</b>                 | <b>35,347,400</b>                  | <b>77,397,700</b>      |
| <b>Summary - Funding Totals</b>                                |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| Total Loan Borrowings  | (850,000)                       | (600,000)                       | (400,000)                       | (4,150,000)                     | (2,900,000)                     | (12,000,000)                      | -                                  | (20,900,000)           |
| Total Loan Repayments  | 218,400                         | 327,200                         | 402,200                         | 723,000                         | 1,201,800                       | 7,002,700                         | 11,362,400                         | 21,237,700             |
| Debt Service Ratio expressed as a % of base rates              | 2.2%                            | 2.0%                            | 2.2%                            | 3.6%                            | 5.9%                            | 6.8%                              | 11.0%                              | 7.1%                   |
| Debt Service Ratio (based on rates = 80% of total op income)   | 1.8%                            | 1.6%                            | 1.7%                            | 2.9%                            | 4.7%                            | 5.4%                              | 8.8%                               | 5.6%                   |
| Total CSRFF & Other Grant Funding                              | (272,500)                       | (105,000)                       | (105,000)                       | (1,105,000)                     | (5,000)                         | (5,025,000)                       | (25,000)                           | (6,642,500)            |
| Total POS Funding  | -                               | -                               | -                               | -                               | -                               | -                                 | -                                  | -                      |
| Total - Sale of Temporary Accommodation                        | -                               | -                               | -                               | -                               | (100,000)                       | -                                 | -                                  | (100,000)              |
| <b>Summary - Reserve Account Provisioning</b>                  |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| Buildings General  | -                               | -                               | 200,000                         | 200,000                         | 350,000                         | 3,950,000                         | 4,420,000                          | 9,120,000              |
| Building Plant & Fixtures/Fittings                             | -                               | -                               | -                               | 100,000                         | 100,000                         | 900,000                           | 1,100,000                          | 2,200,000              |
| Building Fit-Outs  | -                               | -                               | 10,000                          | 10,000                          | 365,000                         | 1,865,000                         | 2,025,000                          | 4,275,000              |
| <i>sub total buildings</i>                                     | -                               | -                               | 210,000                         | 310,000                         | 815,000                         | 6,715,000                         | 7,545,000                          | 15,595,000             |
| Parks & Reserves General                                       | -                               | -                               | -                               | 100,000                         | 100,000                         | 1,050,000                         | 1,080,000                          | 2,330,000              |
| Long Service Leave   | -                               | 50,000                          | 50,000                          | 50,000                          | 50,000                          | 450,000                           | 500,000                            | 1,150,000              |
| Core IT Systems  | -                               | -                               | -                               | -                               | 100,000                         | 900,000                           | 1,000,000                          | 2,000,000              |
| <i>sub total Others</i>  | -                               | 50,000                          | 50,000                          | 150,000                         | 250,000                         | 2,400,000                         | 2,580,000                          | 5,480,000              |
| <b>Total Reserve Provisioning (Annual)</b>                     | -                               | 50,000                          | 260,000                         | 460,000                         | 1,065,000                       | 9,115,000                         | 10,125,000                         | 21,075,000             |
| <i>Total Reserve Provisioning (Accumulated - Life to Date)</i> | -                               | 50,000                          | 310,000                         | 770,000                         | 1,835,000                       | -                                 | -                                  | 21,075,000             |
| <b>Funding &amp; Directorate Operational Details</b>           |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| <b>Total Funds Available for Allocation</b>                    |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| M12 Total - Property Leases & Rentals                          | (155,555)                       | (156,292)                       | (157,029)                       | (157,029)                       | (157,029)                       | (785,146)                         | (785,146)                          | (2,353,226)            |
| M14 Total - Corporate Revenues & Expenditures                  | (21,950,977)                    | (23,099,297)                    | (24,569,913)                    | (25,643,067)                    | (26,329,362)                    | (140,957,077)                     | (154,239,575)                      | (416,789,267)          |
| M15 Total - Corporate Debt Servicing                           | 205,500                         | 67,400                          | 32,900                          | 22,600                          | 16,000                          | 29,000                            | 5,001                              | 378,401                |
|  | <b>(21,901,032)</b>             | <b>(23,188,189)</b>             | <b>(24,694,042)</b>             | <b>(25,777,496)</b>             | <b>(26,470,391)</b>             | <b>(141,713,223)</b>              | <b>(155,019,720)</b>               | <b>(418,764,093)</b>   |
| <b>Directorate Operational Funding</b>                         |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| <b>Community Services Directorate</b>                          |                                 |                                 |                                 |                                 |                                 |                                   |                                    |                        |
| M6 Total - Dog Control Services                                | 54,364                          | 87,533                          | 60,477                          | 60,477                          | 60,477                          | 318,674                           | 318,676                            | 960,679                |
| M7 Total - Stock (Animal) Control Services                     | 61,317                          | 61,345                          | 63,214                          | 63,214                          | 63,214                          | 316,068                           | 316,068                            | 944,438                |
| M8 Total - Fire Control Services                               | 239,280                         | 243,570                         | 245,254                         | 246,307                         | 246,307                         | 1,231,534                         | 1,231,536                          | 3,683,787              |
| M9 Total - Other Law & Order                                   | 68,871                          | 88,977                          | 80,714                          | 87,977                          | 87,977                          | 439,886                           | 439,886                            | 1,294,288              |
| M10 Total - State Emergency Service                            | 12,098                          | 12,105                          | 12,105                          | 12,105                          | 12,105                          | 60,525                            | 60,525                             | 181,569                |
| M47 Total - Recreation Administration                          | 226,164                         | 243,320                         | 230,113                         | 242,954                         | 255,059                         | 1,189,506                         | 1,220,035                          | 3,607,150              |
| M48 Total - Active in Armadale                                 | 9,684                           | 11,717                          | 11,717                          | 11,717                          | 11,717                          | 58,587                            | 58,587                             | 173,729                |
| M49 Total - Armadale Aquatic Centre                            | 273,099                         | 188,326                         | 199,678                         | 195,972                         | 212,287                         | 981,436                           | 969,861                            | 3,020,659              |
| M50 Total - Kelmscott Pool                                     | -                               | -                               | -                               | -                               | -                               | -                                 | -                                  | -                      |
| M51 Total - Armadale Library                                   | 389,162                         | 394,644                         | 397,908                         | 399,276                         | 403,592                         | 2,000,696                         | 2,000,697                          | 5,985,974              |
| M52 Total - Kelmscott Library                                  | 373,859                         | 370,873                         | 373,295                         | 375,084                         | 375,084                         | 1,876,969                         | 1,876,970                          | 5,622,132              |
| M53 Total - Westfield Library                                  | 321,132                         | 332,749                         | 348,644                         | 314,119                         | 314,119                         | 1,570,594                         | 1,570,595                          | 4,771,953              |
| M54 Total - Cultural Events                                    | 263,736                         | 253,282                         | 258,133                         | 274,448                         | 260,764                         | 1,331,190                         | 1,317,510                          | 3,959,065              |
| M55 Total - Armadale-Kelmscott Senior Citizens Centre          | -                               | -                               | -                               | -                               | -                               | -                                 | -                                  | -                      |
| M56 Total - History House                                      | 98,747                          | 100,117                         | 107,067                         | 91,382                          | 91,382                          | 456,909                           | 456,910                            | 1,402,513              |
| M57 Total - Community Development                              | 496,596                         | 505,542                         | 504,279                         | 521,331                         | 537,647                         | 2,631,920                         | 2,654,552                          | 7,851,867              |
| M59 Total - Community Services Administration                  | 234,266                         | 246,109                         | 197,728                         | 256,892                         | 236,893                         | 1,244,461                         | 1,244,463                          | 3,660,811              |
| M60 Total - Armadale Recreation Centre                         | 100,000                         | 100,000                         | 100,000                         | 100,000                         | 100,000                         | 500,000                           | 500,001                            | 1,500,001              |
| M61 Total - Library Administration                             | 321,491                         | 335,812                         | 346,969                         | 332,126                         | 339,810                         | 1,700,946                         | 1,690,106                          | 5,067,260              |
| Directorate Growth Factor                                      | -                               | -                               | -                               | -                               | -                               | 413,318                           | 2,151,277                          | 2,564,595              |
| <b>total</b>   | <b>3,543,866</b>                | <b>3,576,021</b>                | <b>3,537,294</b>                | <b>3,585,381</b>                | <b>3,608,433</b>                | <b>18,323,221</b>                 | <b>20,078,255</b>                  | <b>56,252,471</b>      |

given the Treasury debt service indicator is no more than 10% of total ordinary revenue & rates represents approx 55% of total, these %'s are affordable & manageable

new item representing likely growth in service levels commensurate with needs

| Particulars  | Year 1              | Year 2              | Year 3              | Year 4              | Year 5              | Yrs 6-10             | Yrs 11-15            | 15 Year              |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|----------------------|
|  | 2005/06             | 2006/07             | 2007/08             | 2008/09             | 2009/10             | 2010/15              | 2015/20              | Total                |
|  | PLAN                | PLAN                | PLAN                | PLAN                | PLAN                | PLAN                 | PLAN                 | Total                |
| <i>NB: estimates include inflationary factor of 3.4%</i> |                     |                     |                     |                     |                     |                      |                      |                      |
| <b>Corporate Services Directorate</b>                    |                     |                     |                     |                     |                     |                      |                      |                      |
| M1 Total - Members Administration                        | 444,885             | 515,136             | 456,085             | 526,136             | 466,276             | 2,526,535            | 2,461,485            | 7,396,538            |
| M3 Total - Administration & Governance Services          | 868,561             | 894,335             | 900,335             | 904,403             | 904,403             | 4,522,016            | 4,522,018            | 13,516,071           |
| M4 Total - Information System Services                   | 1,032,989           | 1,048,367           | 1,077,788           | 1,158,414           | 1,069,156           | 5,379,330            | 5,378,793            | 16,144,838           |
| M5 Total - Human Resources Services                      | 437,546             | 422,546             | 422,546             | 420,372             | 420,372             | 2,101,861            | 2,101,863            | 6,327,105            |
| M11 Total - Chief Executive Officer                      | 592,572             | 591,633             | 602,603             | 591,633             | 602,603             | 2,980,105            | 2,991,075            | 8,952,223            |
| M13 Total - Accounting Services                          | 658,308             | 665,677             | 775,562             | 685,150             | 690,413             | 3,625,516            | 3,500,060            | 10,600,687           |
| M16 Total - Business Services Administration             | 406,643             | 411,548             | 400,917             | 386,018             | 369,023             | 1,783,903            | 1,823,032            | 5,581,084            |
| Directorate Growth Factor                                | -                   | -                   | -                   | -                   | -                   | 137,362              | 227,783              | 365,145              |
| <b>total</b>   | <b>4,441,503</b>    | <b>4,549,241</b>    | <b>4,635,835</b>    | <b>4,672,126</b>    | <b>4,522,247</b>    | <b>23,056,628</b>    | <b>23,006,109</b>    | <b>68,883,690</b>    |
| <b>Development Services Directorate</b>                  |                     |                     |                     |                     |                     |                      |                      |                      |
| M31 Total - Town Planning                                | 1,118,436           | 1,152,094           | 1,111,148           | 1,129,011           | 1,128,142           | 5,647,866            | 5,647,866            | 16,934,561           |
| M32 Total - Building Control Services                    | 243,454             | 272,670             | 238,874             | 202,454             | 202,454             | 1,038,164            | 1,038,164            | 3,236,233            |
| M33 Total - Swimming Pool Inspections                    | 15,294              | 14,241              | 15,294              | 15,294              | 15,294              | 76,469               | 76,469               | 228,356              |
| M34 Total - Health Services                              | 451,599             | 468,446             | 454,299             | 467,515             | 456,051             | 2,314,673            | 2,315,831            | 6,928,413            |
| M35 Total - Environmental Services                       | 106,805             | 101,408             | 106,908             | 117,908             | 117,908             | 589,539              | 589,539              | 1,730,016            |
| Directorate Growth Factor                                | -                   | -                   | -                   | -                   | -                   | 57,990               | 96,679               | 154,669              |
| <b>total</b>   | <b>1,935,590</b>    | <b>2,008,858</b>    | <b>1,926,522</b>    | <b>1,932,181</b>    | <b>1,919,848</b>    | <b>9,724,701</b>     | <b>9,764,547</b>     | <b>29,212,248</b>    |
| <b>Technical Services Directorate</b>                    |                     |                     |                     |                     |                     |                      |                      |                      |
| M81 Total - Civil Construction                           | 3,408,346           | 3,319,727           | 3,358,359           | 3,494,777           | 3,494,777           | 17,473,887           | 17,473,887           | 52,023,760           |
| M82 Total - Civil Maintenance                            | 1,597,000           | 1,586,878           | 1,599,617           | 1,599,617           | 1,599,617           | 7,998,083            | 7,998,083            | 23,978,894           |
| M91 Total - Parks & Reserves Development                 | 220,000             | 194,959             | 127,869             | 127,869             | 127,869             | 639,343              | 639,343              | 2,077,250            |
| M92 Total - Parks & Reserves Maintenance                 | 2,646,517           | 2,747,324           | 2,889,769           | 2,887,369           | 2,887,369           | 14,436,843           | 14,436,843           | 42,932,032           |
| M101 Total - Property Development                        | 120,269             | 209,042             | 166,411             | 166,411             | 166,411             | 832,055              | 832,055              | 2,492,653            |
| M102 Total - Property Maintenance                        | 1,418,803           | 1,512,764           | 1,552,131           | 1,552,131           | 1,552,131           | 7,760,653            | 7,760,653            | 23,109,264           |
| M111 Total - Waste Collection                            | 18,461              | 7,368               | 7,579               | 7,579               | 7,579               | 37,896               | 37,896               | 124,359              |
| M112 Total - Waste Disposal                              | (211,000)           | (125,211)           | (126,161)           | (126,161)           | (126,161)           | (630,805)            | (630,805)            | (1,976,303)          |
| M113 Total - Waste Minimisation                          | -                   | (45,578)            | (46,000)            | (46,000)            | (46,000)            | (229,998)            | (229,998)            | (643,572)            |
| M119 Total - Waste Management                            | -                   | -                   | -                   | -                   | -                   | -                    | -                    | -                    |
| M121 Total - Vehicles & Plant                            | 122,000             | -                   | -                   | -                   | -                   | -                    | -                    | 122,000              |
| M122 Total - Supply Services                             | 53,039              | 85,577              | 43,473              | 43,473              | 43,473              | 217,367              | 217,367              | 703,771              |
| M128 Total - Mechanical Services                         | -                   | (0)                 | (0)                 | (0)                 | (0)                 | 0                    | 0                    | (0)                  |
| M133 Total - Crossovers                                  | 116,040             | 140,629             | 141,787             | 141,787             | 141,787             | 708,936              | 708,936              | 2,099,903            |
| M134 Total - Street Lighting                             | 608,444             | 621,883             | 630,936             | 630,936             | 630,936             | 3,154,682            | 3,154,682            | 9,433,501            |
| M136 Total - Public Utility Reinstatements               | -                   | -                   | -                   | -                   | -                   | -                    | -                    | -                    |
| M137 Total - Private Works                               | -                   | -                   | -                   | -                   | -                   | -                    | -                    | -                    |
| M141 Total - Technical Services Administration           | 542,703             | 497,622             | 526,832             | 526,832             | 526,832             | 2,634,162            | 2,634,162            | 7,889,145            |
| M142 Total - Contract Administration & Design            | 466,061             | 446,624             | 449,992             | 449,992             | 449,992             | 2,249,958            | 2,249,958            | 6,762,576            |
| M143 Total - Engineering Development                     | 44,918              | 81,368              | 81,893              | 81,998              | 81,998              | 409,991              | 409,991              | 1,192,158            |
| M144 Total - Strategic Planning                          | 219,960             | 210,311             | 211,890             | 211,996             | 211,996             | 1,059,979            | 1,059,979            | 3,186,112            |
| M145 Total - Asset Management                            | 166,410             | 130,103             | 131,156             | 131,156             | 131,156             | 655,778              | 655,778              | 2,001,537            |
| M146 Total - Ark Roadwise                                | 12,428              | 12,842              | 13,052              | 13,052              | 13,052              | 65,261               | 65,261               | 194,949              |
| Directorate Growth factor                                | -                   | -                   | -                   | -                   | -                   | 1,387,906            | 7,212,935            | 8,600,842            |
| <b>total</b>   | <b>11,571,399</b>   | <b>11,634,232</b>   | <b>11,760,585</b>   | <b>11,894,814</b>   | <b>11,894,814</b>   | <b>60,861,978</b>    | <b>66,687,017</b>    | <b>186,304,830</b>   |
| <b>Total Directorate Operational Funding</b>             | <b>21,492,359</b>   | <b>21,768,352</b>   | <b>21,860,236</b>   | <b>22,084,503</b>   | <b>21,945,342</b>   | <b>111,966,528</b>   | <b>119,535,919</b>   | <b>340,653,239</b>   |
| <b>Key Revenue Estimates</b>                             |                     |                     |                     |                     |                     |                      |                      |                      |
| <b>RATE REVENUES</b>                                     |                     |                     |                     |                     |                     |                      |                      |                      |
| <i>Current Rates</i>                                     |                     |                     |                     |                     |                     |                      |                      |                      |
| GRV and UV Rates - base figure                           | (18,905,839)        | (19,473,014)        | (20,057,205)        | (20,658,921)        | (20,658,921)        | (103,294,604)        | (103,294,604)        | (306,343,107)        |
| <i>Proposed (Additional) Rates</i>                       |                     |                     |                     |                     |                     |                      |                      |                      |
| New Residential Estates                                  | (167,507)           | (621,117)           | (1,208,419)         | (1,830,399)         | (2,416,126)         | (20,726,310)         | (34,008,808)         | (60,978,686)         |
| Regional Shopping Centre                                 | -                   | (97,196)            | (402,226)           | (414,324)           | (414,324)           | (2,071,619)          | (2,071,619)          | (5,471,308)          |
| Forrestdale Business Park                                | (4,388)             | (22,598)            | (41,896)            | (62,332)            | (81,511)            | (407,556)            | (407,556)            | (1,027,837)          |
| Cinema Development Exemption                             | 28,294              | 29,143              | 30,017              | 30,918              | 30,918              | -                    | -                    | 149,289              |
| Interim Rates  | (21,684)            | (67,003)            | (115,022)           | (165,862)           | (213,250)           | (1,066,250)          | (1,066,250)          | (2,715,322)          |
|  | (165,286)           | (778,772)           | (1,737,545)         | (2,441,998)         | (3,094,294)         | (24,271,736)         | (37,554,234)         | (70,043,864)         |
| <b>Total Rates</b>                                       | <b>(19,071,125)</b> | <b>(20,251,786)</b> | <b>(21,794,750)</b> | <b>(23,100,919)</b> | <b>(23,753,215)</b> | <b>(127,566,339)</b> | <b>(140,848,837)</b> | <b>(376,386,971)</b> |
| <b>OTHER CORPORATE REVENUES</b>                          |                     |                     |                     |                     |                     |                      |                      |                      |
| Grants Commission  | (1,995,000)         | (1,995,000)         | (1,995,000)         | (1,995,000)         | (1,995,000)         | (9,975,000)          | (9,975,000)          | (29,765,000)         |
| Interest on Investments                                  | (558,651)           | (526,309)           | (454,962)           | (221,362)           | (245,362)           | (1,736,810)          | (1,736,810)          | (5,480,265)          |
| Instalment Administration Charges                        | (126,313)           | (126,313)           | (126,313)           | (126,313)           | (126,313)           | (631,567)            | (631,567)            | (1,894,702)          |
| Instalment Interest                                      | (94,735)            | (94,735)            | (94,735)            | (94,735)            | (94,735)            | (473,675)            | (473,675)            | (1,421,026)          |
| Late Payment Interest Penalty                            | (78,946)            | (78,946)            | (78,946)            | (78,946)            | (78,946)            | (394,730)            | (394,730)            | (1,184,189)          |
| ESL Commission   | (53,251)            | (53,251)            | (53,251)            | (53,251)            | (53,251)            | (266,255)            | (266,255)            | (798,765)            |
| Interest on Pensioner Deferments                         | (37,894)            | (37,894)            | (37,894)            | (37,894)            | (37,894)            | (189,470)            | (189,470)            | (568,410)            |
|  | <b>(2,944,790)</b>  | <b>(2,912,449)</b>  | <b>(2,841,101)</b>  | <b>(2,607,501)</b>  | <b>(2,631,501)</b>  | <b>(13,667,507)</b>  | <b>(13,667,507)</b>  | <b>(41,112,357)</b>  |
| Estimated "New" Residential Lot Numbers                  | 500                 | 800                 | 800                 | 800                 | 800                 | 4,000                | 3,300                | 11,000               |