



City of Armadale

Public Health and Wellbeing Plan

2014 – 2017



Message from the Mayor

“Health is a capacity or resource which corresponds more to the notion of being able to pursue one’s goals, acquire skills and education to grow – and to be able to respond to life’s challenges and changes¹.”

Local Government plays a significant role in creating environments that allow their community to experience good health. They have the ability to directly impact the social and environmental factors that influence health and wellbeing at a community level.

The City of Armadale has developed this Public Health and Wellbeing Plan to direct efforts over the next three years to positively influence and promote the health and wellbeing of the Armadale community.

The Public Health and Wellbeing Plan is the first of its kind for the City of Armadale. It identifies the most significant health and wellbeing issues, as expressed by the community, and outlines the actions we will undertake to address them. This organisation wide plan pulls together the vast range of work that is already being delivered by the City to enhance community health and wellbeing, and specifies the implementation of new projects to further address identified health needs.

Health is complex and influenced by factors that often fall outside of our personal control. With this considered, this Plan has been developed around the social, economic, built and natural environments in which we all live, work and play. From the food we eat to the way we build our communities, it all plays a part in our health and wellbeing.

The expected population growth in the City of Armadale will bring with it new and exciting challenges for our community, making it essential that we plan for the health and wellbeing of our community now. The Public Health and Wellbeing Plan is a large step in the right direction to ensure our community experiences good health and that we cultivate a City that is supportive of the health and wellbeing of our community into the future.



Mayor Henry Zelones OAM, JP
City of Armadale



Acknowledgements

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Project consultant: Stoneham and Associates www.stonehamandassociates.com.au



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Executive Summary

“Health is a state of complete physical, mental and social wellbeing and is not merely the absence of disease or infirmity. It is also the capacity of people to adapt to, respond to, or control life’s challenges and changes. Health corresponds more with this notion of being able to pursue ones goals, to acquire skills and education and to grow. This broad notion of health recognises the range of social, economic and physical environmental factors that contribute to health¹”.

The purpose of this Public Health and Wellbeing Plan (PHWP) is to protect, improve and promote public health and wellbeing amongst all residents in the City of Armadale.

An evidenced-based framework was used in the development of the PHWP, supported by a sound understanding and acknowledgement of the many factors in our environments and suburbs that affect health and wellbeing.

The establishment of the PHWP involved an extensive consultation process. This process included strategic alignment to identify existing public health priorities within the City, the identification of community needs and aspirations, involvement of City of Armadale staff to identify local public health risks, advice from key stakeholders on the issues affecting their clients and communities and the integration of local health data.

Through this process a list of 10 health priorities were identified.

- Preventing obesity
- Food security and access to quality fruit and vegetables
- Safety/crime

- Reducing alcohol related harm
- Advocating for better transport links
- Promoting mental health
- Creation of shade in public places
- Improving access to physical activity opportunities for all
- Promoting smoke free environments
- Environmental health protection

For those 10 identified priority health issues, set strategies and actions have been identified and fit under the broad priority areas of; **Environmental Health Protection, Chronic Disease Prevention, and Enhanced Community Lifestyle.**

This Public Health and Wellbeing Plan includes a plan for implementation which provides 48 action statements. Each action statement is linked to performance indicators to ensure ongoing monitoring.

The City of Armadale is committed to providing a healthy, happy and sustainable environment for all.

All City Departments have assisted in the Plans development and will contribute to the implementation of the Public Health and Wellbeing Plan 2014 - 2017.



1.0 Introduction

“The general function of a local government is to provide for the good government for persons in its district. In carrying out its functions a local government is to use its best endeavours to meet the needs of current and future generations through an integration of environmental protection, social advancement and economic prosperity²”.

The City of Armadale’s Public Health and Wellbeing Plan (PHWP) is a three year strategic plan providing a framework to improve the health and wellbeing of its community.

This local Plan aims to identify actions to prevent or minimise public health risks, as well as promote and advance health and wellbeing for all people living in the community.

Acting at a community level, the City contributes to health and wellbeing in many ways including urban planning, the provision of public open space, connecting communities, ensuring high levels of

hygiene in food premises, the provision of footpaths and many other strategies that enable residents to actively participate and enjoy their local community.

The Plan acts as an informing strategy to the City of Armadale’s Strategic Community Plan under the State Government’s Local Government Integrated Planning and Reporting Framework requirements, and been has developed to align with the WA Public Health Bill 2008.

The WA Public Health Bill 2008 states that each local government is required to develop a public health plan that must be part of the overall strategic and corporate planning and reporting framework.

1.1 At a glance - Health and Wellbeing in the City of Armadale

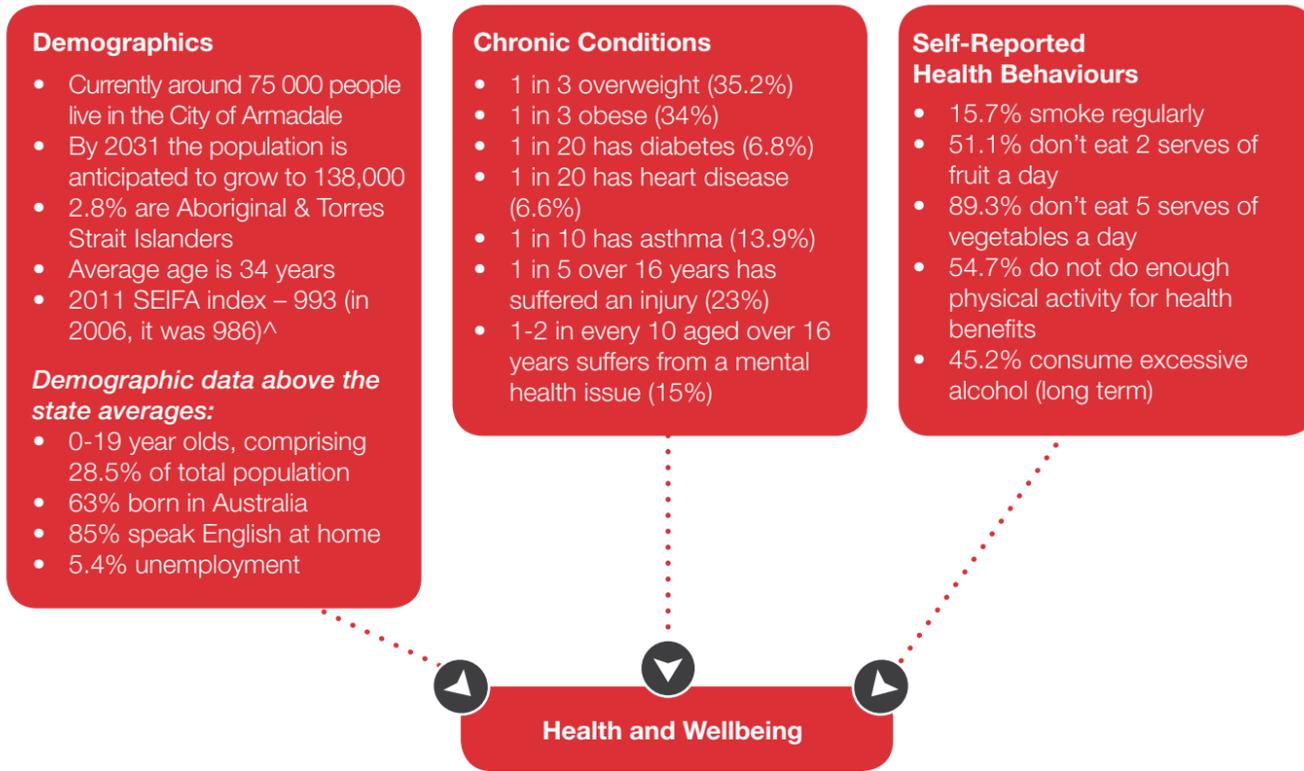


Figure Two: At a glance - Health and Wellbeing in the City of Armadale^{4, 5}

[^] The Socio-economic Indexes for Area's (SEIFA) score ranks areas in Australia according to relative socio-economic advantage and disadvantage. Scores are based on a national average of 1000, where the lower the score the more relatively disadvantaged an area.



2.0 Developing the City's Public Health and Wellbeing Plan

With guidance from the City's Health and Wellbeing Committee, the Public Health and Wellbeing Plan was developed through an extensive consultation, data analysis, strategic alignment and priority setting process.

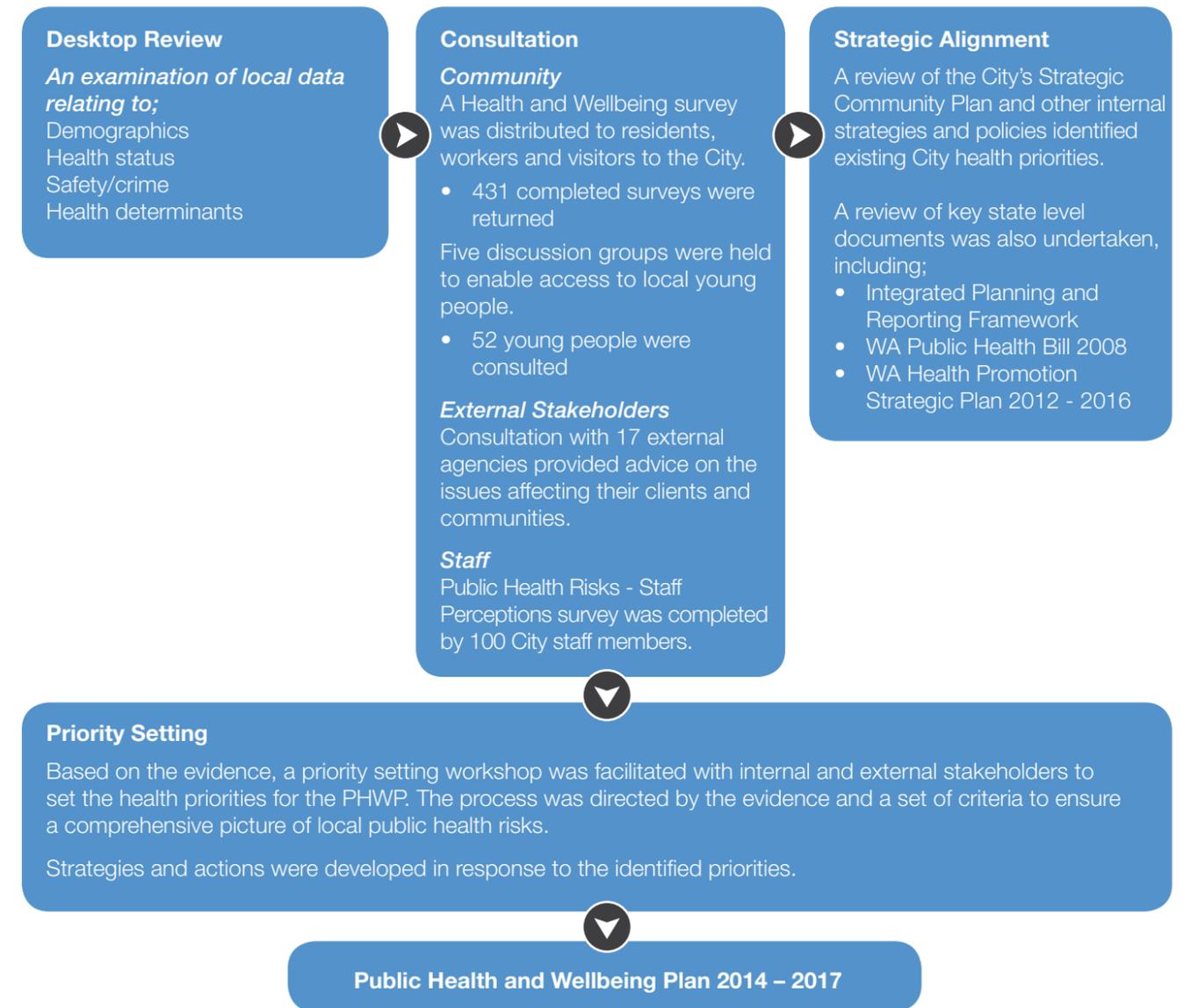


Figure Three: City of Armadale Public Health and Wellbeing Plan development process.

3.0 The City's role in Public Health and Wellbeing

The City of Armadale provides for a diverse range of health and wellbeing needs within the community through all of its service areas, many of which are statutory responsibilities.

The City's responsibilities for health can be classified into the following three areas:

Health Protection

Regulation of tobacco, alcohol, food safety, control of insects and vectors, pollution/waste, noise

Public Health Emergency Management

Disaster planning, response and recovery, pandemic planning

Health Improvement/Development

Promoting healthy lifestyles, opportunities for social connection and decision making, arts, culture and recreational participation

The City of Armadale has responsibilities under more than 40 different Western Australian Acts, including land use planning, building control, public health services, food, domestic animal control, litter control, parking and roads and traffic.



4.0 Public Health and Wellbeing Priorities

City's Mission

To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities.

The City's Strategic Community Plan 2013 – 2028 sets out community values and a vision for the future development of the City of Armadale. The Plan describes the strategies that will be put into place to turn that vision into a reality.

The Strategic Community Plan is a broad outline of the City's approach to meeting the current and future needs of the community. Reviewed regularly, the Plan provides the framework within which funding and resource allocations are made. The Plan includes specific objectives and strategies under four identified future directions; *Community Wellbeing, Enhanced Natural and Built Environment, Economic Growth and Good Governance and Management*. The Public Health and Wellbeing Plan is strongly linked to the Strategic Community Plan, aligning across all four outlined future directions and the underlying strategies.

In the context of the Local Government Integrated Planning and Reporting process the Public Health and Wellbeing Plan 2014 – 2017 becomes an informing strategy to the Strategic Community Plan and Corporate Business Plan.

The City's Health Services Forward Plan 2013 – 2018 is another key document that directly informs the Public Health and Wellbeing Plan. The Health Services Forward Plan was developed in consultation with health staff; where a series of workshops were conducted to discuss existing functions and program areas with a view to determine a shared vision for the department over the next five years and the pathway to achieve that vision.

The objectives of this Plan are to:

- Develop a Public Health and Wellbeing Plan that integrates and enhances the value of public health and wellbeing initiatives undertaken by the City.
- Positively influence lifestyle and behaviour factors and reduce risk factors contributing to chronic diseases.

The Public Health and Wellbeing Plan has also been informed by a number of other existing key City documents and strategies that work to support community health and wellbeing, including; Economic Development Strategy, Community Infrastructure Plan, Town Planning Scheme and Marketing and Communications Plan.

Within the context of these City strategies, consensus was reached on the 10 most locally significant public health and wellbeing issues to be addressed by the City in the next three years. These 10 priority issues fit under the priority areas of; **Environmental Health Protection, Chronic Disease Prevention and Enhanced Community Lifestyle.**

The City of Armadale's role will vary in relation to each of the identified priority areas within the Public Health and Wellbeing Plan. The key role/s that the City will play are categorised into the following approaches:

- Policy and planning
- Advocacy and leadership
- Organisational development
- Service provision
- Information, engagement and awareness

5.0 Implementation, Reporting and Review

Implementation and monitoring of the Public Health and Wellbeing Plan will be overseen by the City of Armadale's Health Services Department, but requires the execution of actions by relevant departments and support of senior management across the City of Armadale.

The development of a 12 month implementation plan will provide detailed information relating to priority actions for the reporting period; including anticipated outcomes and reporting mechanisms.

The establishment of a Public Health Stakeholder Group will also assist with the implementation of the Plan. This group will have both internal and external representation and will meet on a biannual basis to contribute to the assessment of progression and review of ongoing applicability of the Public Health and Wellbeing Plan.

Review and evaluation of the Public Health and Wellbeing Plan will occur as required under the WA Public Health Bill.

An annual review will be scheduled to monitor the implementation of the Plan to ensure:

- Implementation is progressing to schedule.
- Actions are producing the anticipated outcomes.
- Needs and demographics of the City of Armadale community are consistent.
- Required adjustments can be made to the Public Health and Wellbeing Plan to meet any change in community need.
- If required, amendment of the Public Health and Wellbeing Plan 2014 -2017.

The progress of the Plan will be reported to the Development Services Committee every 12 months and reported in the City's Annual Report.

At the end of the three years, as in line with the WA Public Health Bill, a full outcome evaluation will be undertaken and a new three year plan established, or prior to if required, when the WA Public Health Bill is enacted.

This Plan serves as a working and reference document for each City Department. Priorities and actions link to business unit work plans wherever possible, making ongoing monitoring a high priority.

Findings from the annual review of the Public Health and Wellbeing Plan will be circulated across the City to the community, key stakeholders and service providers at the conclusion of each reporting period.

6.0 Strategies

Environmental Health Protection

Strategy 1: Protect and enhance human health through disease prevention and the creation of environments supportive of health

Strategy 2: Expand the primary role of Environmental Health Officers to incorporate health promotion principles

Strategy 3: Manage environmental health risks that have the potential to affect the community as a result of emergency events

Chronic Disease Prevention

Strategy 1: Increase opportunities and support available for residents to lead healthy, active lifestyles

Strategy 2: Provide a local environment that enhances community health and wellbeing

Enhanced Community Lifestyle

Strategy 1: Provide and support social opportunities that enhance community cohesion

Strategy 2: Promote mental health and wellbeing through collaborative partnerships

Strategy 3: Enhance positive perceptions of the City of Armadale



7.0 Action Plan

7.1 Environmental Health Protection

(* denotes a pre-existing/ongoing department action)

Key Actions	Key Outcomes	Responsibility	Timeframe			Role of the City						
			2014/15	2015/16	2016/17	Policy/ planning	Org development	Service provision	Influencing and advocacy	Information, engagement	Resource implications	
Strategy 1: Protect and enhance human health through disease prevention and the creation of environments supportive of health												
7.1.1	Review the Food Hygiene Awards program and incorporate with food business inspection process*	<ul style="list-style-type: none"> Review of Food Hygiene Awards program Food Hygiene Awards program becomes an integral component of food business inspections 	Health Services				X		X			No direct cost Staff time
7.1.2	Ensure all food businesses servicing vulnerable populations submit Food Safety Plans as required under the Food Standards Code *	<ul style="list-style-type: none"> All Food Safety Plans completed and verified 	Health Services				X	X		X		No direct cost Staff time
7.1.3	Continue to monitor and report on all scheme and non- scheme drinking water and aquatic facility waters*	<ul style="list-style-type: none"> Water monitored regularly with results plotted to indicate areas of high risk and future investment 	Health Services						X			No direct cost Staff time
7.1.4	Develop and implement risk management guidelines for public events*	<ul style="list-style-type: none"> Completion and implementation of processes, procedures and guidelines for approval of large public events Process led by Environmental Health Officers implemented for large public events 	Health Services				X	X	X			No direct cost Staff time
7.1.5	Develop a City Asbestos Policy regarding management of risks associated with handling and disposal*	<ul style="list-style-type: none"> Policy developed and endorsed by Council 	Health Services				X					No direct cost Staff time
7.1.6	Use effective negotiation skills and an evidence based framework to resolve the majority of complaints and issues*	<ul style="list-style-type: none"> Complaints managed effectively and in a timely and non-confrontational manner 	Health Services					X	X			No direct cost Staff time
7.1.7	Implement process that incorporates identification of potentially contaminated sites into development assessments*	<ul style="list-style-type: none"> Information about all identified potentially contaminated sites accessible on central system and routinely used in decision making processes 	Health Services				X		X			No direct cost Staff time
7.1.8	Determine the likelihood of mosquito borne diseases in new urban areas and facilitate appropriate management strategies *	<ul style="list-style-type: none"> Analysis complete High risk areas mapped Interventions planned to prevent vector borne diseases 	Health Services Department of Health						X	X		Staff time Resource development
Strategy 2: Expand the primary role of Environmental Health Officers to incorporate health promotion principles												
7.1.9	Provide training, education and support to Health Services staff in preventive health*	<ul style="list-style-type: none"> Appropriate education/training completed by identified staff Health Services team engaged with external health promotion/public health bodies Internal health promotion/public health support provided 	Health Services					X			X	Existing budget
7.1.10	Investigate incorporating an analysis of the nutritional value of food sold to current food business inspection process*	<ul style="list-style-type: none"> Risk assessment program incorporates nutritional assessment of food service 	Health Services				X		X	X	X	No direct cost Staff time
7.1.11	Educate Environmental Health Officers in nutrition to enable them to speak with food businesses*	<ul style="list-style-type: none"> All Environmental Health Officers completed a nutrition related short course 	Health Services					X	X			Training costs
7.1.12	Coordinate food hygiene training program for local food businesses*	<ul style="list-style-type: none"> Training program is an integral component of the City's incentive based food safety management program 	Health Services				X		X			Training costs
7.1.13	Advocate for a Health Impact Assessment process to be integrated into the existing Development Control Unit processes*	<ul style="list-style-type: none"> Health Impact Assessment framework integrating evidence and risk developed and integrated 	Health Services							X		No direct cost
7.1.14	Prepare an annual Public Health Report against the Health Service Forward Plan and the Public Health and Wellbeing Plan in accordance with the requirements of the Health Act/Public Health Bill*	<ul style="list-style-type: none"> Annual reports developed and disseminated 	Health Services				X					No direct cost Staff time
7.1.15	Increase the profile and external funding to the Health Services Department	<ul style="list-style-type: none"> Submissions to local government award programs Applications submitted for funding to support relevant strategies listed in this Plan 	Health Services				X			X		No direct cost Staff time
7.1.16	Establish a Public Health stakeholder network with the purpose to encourage people to work together, to reduce duplication and jointly submit funding applications	<ul style="list-style-type: none"> Public Health stakeholder meeting convened twice yearly with wide representation At least one submission annually 	Health Services						X	X	X	Staff time
Strategy 3: Manage environmental health risks that have the potential to affect the community as a result of emergency events												
7.1.17	Identify vulnerable groups at risk due to the effects of heatwaves, bushfires and other natural disasters*	<ul style="list-style-type: none"> Vulnerable groups identified Information available to these groups in forms appropriate to their needs 	Department of Health South Metro Population Health Unit Health Services						X			Staff time Existing Budget
7.1.18	Provide support for the development and implementation of public health emergency management arrangements*	<ul style="list-style-type: none"> Environmental Health Emergency Management Support Plan developed Health Service Department support to the City's local emergency management arrangement is formalised 	Health Services				X	X			X	No direct cost Staff time

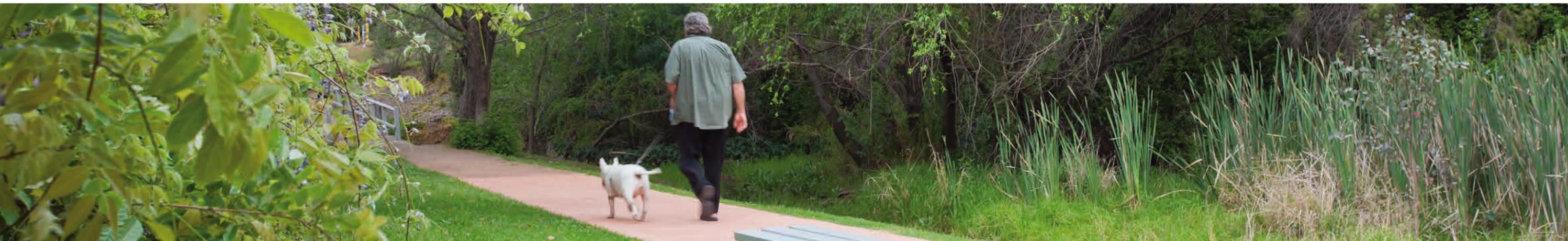
7.2 Chronic Disease Prevention

(* denotes a pre-existing/on-going department action)

Key Actions	Key Outcomes	Responsibility	Timeframe			Role of the City						
			2014/15	2015/16	2016/17	Policy/ planning	Org development	Service provision	Influencing and advocacy	Information, engagement	Resource implications	
Strategy 1: Increase opportunities and support available for residents to lead healthy, active lifestyles												
7.2.1	Link with appropriate local, state and federal health promotion bodies/campaigns to increase community awareness of health risks and opportunities to adopt healthy lifestyles	<ul style="list-style-type: none"> Partnerships established with key organisations Campaigns/initiatives implemented locally to meet identified community need 	Health Services Leisure Services Community Development				X		X		X	Staff time Program/Resource cost
7.2.2	Regularly consult with the community about City of Armadale health and wellbeing priorities	<ul style="list-style-type: none"> Community Consultation Policy reviewed Community consulted on specific and general health and wellbeing issues Trends identified and used in decision making processes 	Health Services Community Development					X			X	Consultant costs
7.2.3	Encourage residents to participate in physical activity through the delivery of a variety of accessible initiatives*	<ul style="list-style-type: none"> Funding secured through grants, partnership development and/or corporate sponsorship Variety of accessible physical activity opportunities delivered Physical activity rates monitored 	Leisure Services						X		X	Staff time Subject to external funding
7.2.4	Work in partnership to revitalise the South Eastern Food Coalition	<ul style="list-style-type: none"> Food Security Mapping project completed South Eastern Food Coalition Food Security Plan developed based on recommendations Initiatives implemented to meet identified community need 	South Metro Population Health Unit Health Services							X	X	Staff time Program/Resource cost
7.2.5	Support the establishment of sustainable community fresh food initiatives by: <ul style="list-style-type: none"> Establishing a clear position on supporting community gardens Reviewing street scaping policy* Advocating for provision of local fresh produce markets* 	<ul style="list-style-type: none"> Community garden guidelines/policy developed Investigation into the inclusion of edible plants in street scaping policy Neighbourhood verge garden promotion continued Incentives implemented to support and encourage fresh produce stalls at local markets 	Community Infrastructure Planning Parks & Reserves Tourism				X		X			Staff time Program/resource costs
7.2.6	Support local schools to implement initiatives that promote healthy eating*	<ul style="list-style-type: none"> Local schools linked with WA School Canteen Association Vulnerable schools identified Food access program/s integrated within at least six schools 	Community Development Health Services WA school canteen ass Foodbank								X	No direct cost Staff time
7.2.7	Promote smoking cessation initiatives locally to encourage residents to give up smoking	<ul style="list-style-type: none"> Initiatives that are run by other stakeholders regularly offered throughout the City 	Health Services							X	X	Staff time
7.2.8	Develop a strategy to support active transport in the community	<ul style="list-style-type: none"> Strategy developed and endorsed Submission for dedicated officer developed Establishment of initiatives to support active transport 	Health Services				X	X				staff time



Key Actions	Key Outcomes	Responsibility	Timeframe			Role of the City						
			2014/15	2015/16	2016/17	Policy/ planning	Org development	Service provision	Influencing and advocacy	Information, engagement	Resource implications	
Strategy 2: Provide a local environment that enhances community health and wellbeing												
7.2.9	Incorporate Healthy Active by Design principles into urban design and increase awareness of principles by Council staff, community members/key stakeholders and developers	<ul style="list-style-type: none"> Key staff trained in Healthy Active by Design concepts Healthy Active by Design principles integrated into relevant Council policies 	Planning Services				X	X				Staff time Training costs
7.2.10	City of Armadale to support staff health and wellbeing within the workplace	<ul style="list-style-type: none"> Organisation health and wellbeing policy developed Current staff health and wellbeing initiatives expanded 	Human Resources Health Services				X	X		X		Staff time Program/resource costs
7.2.11	Advocate for restrictions on fast food outlets, particularly in lower socio economic areas	<ul style="list-style-type: none"> City actively investigate fast food planning applications to assess opportunities to restrict the location of these premises close to residential suburbs and schools Media involved when appropriate 	Planning Services							X		No direct cost Staff time
7.2.12	Implement connected footpaths and cycleways throughout the City*	<ul style="list-style-type: none"> Implementation of paths and cycleways program Establishment of initiatives to support continued use of footpaths and cycleways 	Technical Services				X		X		X	Staff Time Existing Budget
7.2.13	Gwynne Park and Bob Blackburn reserve master planning exercises completed and used to inform plans for an indoor aquatic and recreation facility*	<ul style="list-style-type: none"> Concept plans produced for the master planning exercises to determine the location of future aquatic and recreation facilities 	Community Infrastructure Planning Leisure Services				X					Staff Time Existing budget (design costs)
7.2.14	Develop master plans for the 12 existing community and sporting hubs that ensures the provision of vibrant, accessible local hubs where the community, social enterprise, community groups and sporting clubs meet, share resources and facilities to build proud, strong and healthy local communities*	<ul style="list-style-type: none"> Master plans developed Plans used to guide the future development of the existing 12 community and sporting hubs 	Community Infrastructure Planning				X					Staff time Existing budget (design costs)
7.2.15	Work with sporting clubs and community organisations to encourage and facilitate the implementation of healthy sporting environments*	<ul style="list-style-type: none"> Information and incentives provided to local sporting clubs with responsible service policies and anti-alcohol sponsorship Information and incentives provided to sporting clubs to provide healthy options on their menus 	Leisure Services Health Services							X	X	Staff time Program/Resource costs
7.2.16	Reduce community exposure to environmental tobacco smoke via enforcement of tobacco legislation and regulation*	<ul style="list-style-type: none"> Apply for grants in 2014 (and beyond if available) to promote smoke free public spaces Continue to vigorously enforce the legislation to reduce access of tobacco to minors Commence planning for a smoke free inner City shopping precinct Smoke free policy for all council events and facilities ratified 	Health Services				X		X			Staff time Subject to external funding
7.2.17	Work in partnership to coordinate 'Alcohol supply, demand and harm' mapping project	<ul style="list-style-type: none"> City of Armadale Alcohol Profile completed Alcohol harm minimisation recommendations established Information used Council wide to inform policy and decisions Interventions implemented to meet identified community need 	Health Services South Metro Population Health Unit				X		X			Staff time Program/Resource cost
7.2.18	Review the City's Alcohol Risk Minimisation Policy and develop a management strategy to promote responsible alcohol consumption in the community*	<ul style="list-style-type: none"> Policy reviewed and ratified Management strategy and action plan developed and implemented 	Health Services				X	X			X	No direct cost Staff Time
7.2.19	Increased shade provisions in Public Open Spaces (POS)*	<ul style="list-style-type: none"> Adequate shade provision integrated into relevant Council documents and policies Shade provision assessed & increased during POS upgrade planning 	Parks & Reserves				X		X			Staff time Facility upgrade costs





7.3 Enhanced Community Lifestyle

(* denotes a pre-existing/on-going department action)

Key Actions	Key Outcomes	Responsibility	Timeframe			Role of the City					
			2014/15	2015/16	2016/17	Policy/ planning	Org development	Service provision	Influencing and advocacy	Information, engagement	Resource implications
Strategy 1: Provide and support social opportunities that enhance community cohesion											
7.3.1	Coordinate affordable community events and initiatives to promote and celebrate community cohesion*	<ul style="list-style-type: none"> Delivery of community events schedule Continued support of meet 'n' greet events and community cohesion initiatives 	Tourism Community Development					X		X	Existing budget
7.3.2	Identify and support community resilience and/or community safety projects*	<ul style="list-style-type: none"> Eyes on the Street, Neighbourhood Watch, Roadwise Advisory Committee, Civic Pride Action Group, Ignite basketball, Youth Advisory Groups and Armadale Volunteer Service continued to be built and expanded Community safety initiatives identified and assessed through partnership with South Eastern Community Safety Network 	Community Development Engineering Administration					X	X		Staff time Program/Resource cost
Strategy 2: Promote mental health and wellbeing through collaborative partnerships											
7.3.3	Partner with Mentally Healthy WA to promote positive mental health through City of Armadale activities	<ul style="list-style-type: none"> Formal partnership established with Mentally Healthy WA (Act-Belong-Commit campaign) Local services/activities promote the Act Belong Commit campaign message 	Health Services Tourism Leisure Services Community Development					X		X	No direct cost Staff time
7.3.4	Work jointly with key stakeholders to identify and implement/support mental health promotion initiatives	<ul style="list-style-type: none"> Local organisations/services identified Partnerships to jointly plan/promote mentally healthy activities and services are formalised Mental Health to be ongoing item on Public Health Stakeholder Group meeting agenda 	Community Development Health Services					X	X	X	No direct cost Staff time

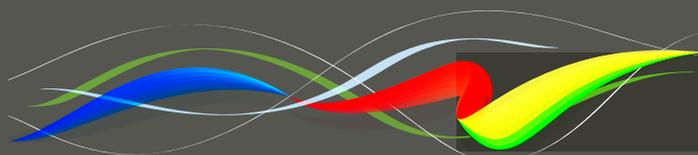
Key Actions	Key Outcomes	Responsibility	Timeframe			Role of the City						
			2014/15	2015/16	2016/17	Policy/ planning	Org development	Service provision	Influencing and advocacy	Information, engagement	Resource implications	
Strategy 3: Enhance positive perceptions of the City of Armadale												
7.3.5	Strategic effort to promote positive perceptions of Armadale*	<ul style="list-style-type: none"> City wide Marketing and Communication Plan developed and endorsed Implement marketing and communication initiatives that improve community wellbeing 	Public Relations						X	X	X	Staff time Existing Budget
7.3.6	Enhance the appeal of the Armadale City Centre as a place to shop, to access services, to enjoy recreation, leisure and entertainment services and facilities and business*	<ul style="list-style-type: none"> Jull Street Mall refurbishment completed Implementation of Jull Street Mall community activities/events Positive promotion of Armadale City Centre 	Technical Services Tourism Economic Development Public Relations				X		X		X	Existing Budget
7.3.7	Advocate for increased health services in Armadale and employ strategies to attract more health care professionals to live and work in Armadale*	<ul style="list-style-type: none"> Plan developed to promote opportunities to the health industry and health professionals 	Department of Health Economic Development							X		No direct cost Staff time
7.3.8	Establishment of Armadale Regional Workforce Development Working Group, to assess local priorities and develop a strategic coordinated response*	<ul style="list-style-type: none"> Working group established Armadale Skills, Training and Employment Forum held 	Community Development Economic Development						X	X	X	Staff time Program/Resource cost
7.3.9	Integrate Crime Prevention Through Environmental Design (CPTED) principles in designing of community spaces*	<ul style="list-style-type: none"> Key staff trained in CPTED planning concepts CPTED concepts integrated into Council policies 	Planning Services Technical Services Community Infrastructure Planning				X	X				Staff time Training costs
7.3.10	Implement new CCTV strategies and promote success*	<ul style="list-style-type: none"> Expansion of CCTV in Armadale CBD and Forrestdale Business Park Installation promoted via local media Continued promotion of convictions due to CCTV footage 	Engineering Admin Metropolitan Redevelopment Authority						X	X		External funding sourced
7.3.11	Advocate for the establishment of the Integrated Justice Precinct in the Armadale City Centre*	<ul style="list-style-type: none"> Memorandum of Understanding developed with Metropolitan Redevelopment Authority, Department of Justice Proposed Justice Precinct site land secured Funding commitment confirmed for establishment of Justice Precinct 	Economic Development WA Government WA Police WA Department of Justice				X			X		Staff time External funding source

8.0 References

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