Message from the Mayor

“Health is a capacity or resource which corresponds more to the notion of being able to pursue one’s goals, acquire skills and education to grow – and to be able to respond to life’s challenges and changes1.”

Local Government plays a significant role in creating environments that allow their community to experience good health. They have the ability to directly impact the social and environmental factors that influence health and wellbeing at a community level.

The City of Armadale has developed this Public Health and Wellbeing Plan to direct efforts over the next three years to positively influence and promote the health and wellbeing of the Armadale community.

The Public Health and Wellbeing Plan is the first of its kind for the City of Armadale. It identifies the most significant health and wellbeing issues, as expressed by the community, and outlines the actions we will undertake to address them. This organisation wide plan pulls together the vast range of work that is already being delivered by the City to enhance community health and wellbeing, and specifies the implementation of new projects to further address identified health needs.

Health is complex and influenced by factors that often fall outside of our personal control. With this considered, this Plan has been developed around the social, economic, built and natural environments in which we all live, work and play. From the food we eat to the way we build our communities, it all plays a part in our health and wellbeing.

The expected population growth in the City of Armadale will bring with it new and exciting challenges for our community, making it essential that we plan for the health and wellbeing of our community now. The Public Health and Wellbeing Plan is a large step in the right direction to ensure our community experiences good health and that we cultivate a City that is supportive of the health and wellbeing of our community into the future.

Mayor Henry Zelones OAM, JP
City of Armadale

Acknowledgements

The City of Armadale would like to acknowledge all the input and support provided by internal and external individuals and organisations in the development of this Plan.

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1.0 Introduction

“The general function of a local government is to provide for the good government for persons in its district. In carrying out its functions a local government is to use its best endeavours to meet the needs of current and future generations through an integration of environmental protection, social advancement and economic prosperity”.

The City of Armadale’s Public Health and Wellbeing Plan (PHWP) is a three year strategic plan providing a framework to improve the health and wellbeing of its community.

This local Plan aims to identify actions to prevent or minimise public health risks, as well as promote and advance health and wellbeing for all people living in the community.

Acting at a community level, the City contributes to health and wellbeing in many ways including urban planning, the provision of public open space, connecting communities, ensuring high levels of hygiene in food premises, the provision of footpaths and many other strategies that enable residents to actively participate and enjoy their local community.

The Plan acts as an informing strategy to the City of Armadale’s Strategic Community Plan under the State Government’s Local Government Integrated Planning and Reporting Framework requirements, and been has developed to align with the WA Public Health Bill 2008.

The WA Public Health Bill 2008 states that each local government is required to develop a public health plan that must be part of the overall strategic and corporate planning and reporting framework.

Executive Summary

“The health is a state of complete physical, mental and social wellbeing and is not merely the absence of disease or infirmity. It is also the capacity of people to adapt to, respond to, or control life’s challenges and changes. Health corresponds more with this notion of being able to pursue ones goals, to acquire skills and education and to grow. This broad notion of health recognises the range of social, economic and physical environmental factors that contribute to health”.

The purpose of this Public Health and Wellbeing Plan (PHWP) is to protect, improve and promote public health and wellbeing amongst all residents in the City of Armadale.

An evidenced-based framework was used in the development of the PHWP, supported by a sound understanding and acknowledgement of the many factors in our environments and suburbs that affect health and wellbeing.

The establishment of the PHWP involved an extensive consultation process. This process included strategic alignment to identify existing public health priorities within the City, the identification of community needs and aspirations, involvement of City of Armadale staff to identify local public health risks, advice from key stakeholders on the issues affecting their clients and communities and the integration of local health data.

Through this process a list of 10 health priorities were identified.

- Preventing obesity
- Food security and access to quality fruit and vegetables
- Safety/crime
- Reducing alcohol related harm
- Advocating for better transport links
- Promoting mental health
- Creation of shade in public places
- Improving access to physical activity opportunities for all
- Promoting smoke free environments
- Environmental health protection

For those 10 identified priority health issues, set strategies and actions have been identified and fit under the broad priority areas of: Environmental Health Protection, Chronic Disease Prevention, and Enhanced Community Lifestyle.

This Public Health and Wellbeing Plan includes a plan for implementation which provides 48 action statements. Each action statement is linked to performance indicators to ensure ongoing monitoring.

The City of Armadale is committed to providing a healthy, happy and sustainable environment for all.

All City Departments have assisted in the Plans development and will contribute to the implementation of the Public Health and Wellbeing Plan 2014 - 2017.
Health is impacted by a number of factors often outside the control of the individual; these factors fall into the social, economic, built and natural environments we live, work and play in. The Bill recognises this and updates the roles and responsibilities of WA local governments and requires them to address all of these factors affecting health within the context of these environments. These factors or determinants of health are broad and include socio-economic status, employment, education, housing, social support, access to health care and other services, transport, food security and community safety. The City, through the development of this Plan, recognises that working to address all of these factors using a holistic approach will have the greatest impact on health and wellbeing. The following image illustrates this concept and the opportunities that local governments have to impact these determinants.

Other key principles of the Bill include:
- Evidence based decision making,
- An emphasis on prevention rather than remedial works,
- Collaboration with internal and external partners to achieve optimum health and wellbeing.

At the City, the Public Health and Wellbeing Plan will guide policy development directions and where possible, alignment of annual budget requests with the Plan’s health priorities will occur. This will also present a stronger case for state and federal government funding. Service providers and community groups may use the Plan, and associated evidence, when planning and developing programs and/or projects to submit to the City for funding.

The City understands that many factors affecting health fall outside the scope of local government and acknowledge that the delivery of many health services is facilitated by external agencies. Where relevant, the City has identified potential partnerships with other government agencies, service providers, local organisations, non-government agencies and the community to advocate for improved services or to build relationships to address the emerging public health risks in the community.

Accordingly, this Plan acknowledges the need for close and collaborative partnerships between key players to:
- Maximise the effectiveness of resources and integrated approaches to provide services, programs, amenities and leadership and advocacy opportunities that will support the Plan’s health initiatives.
- Use innovation to engage and link with diverse communities, encouraging them to participate and play an active role in decisions and solutions to improve health and wellbeing outcomes.
- Develop internal organisational systems that support an integrated and collaborative approach to health and wellbeing across all departments.
2.0 Developing the City’s Public Health and Wellbeing Plan

With guidance from the City’s Health and Wellbeing Committee, the Public Health and Wellbeing Plan was developed through an extensive consultation, data analysis, strategic alignment and priority setting process.

1.1 At a glance - Health and Wellbeing in the City of Armadale

Demographics
- Currently around 75,000 people live in the City of Armadale
- By 2031 the population is anticipated to grow to 138,000
- 2.8% are Aboriginal & Torres Strait Islanders
- Average age is 34 years
- 2011 SEIFA index – 993 (in 2006, it was 986)^

Demographic data above the state averages:
- 0-19 year olds, comprising 28.5% of total population
- 63% born in Australia
- 85% speak English at home
- 5.4% unemployment

Chronic Conditions
- 1 in 3 overweight (35.2%)
- 1 in 3 obese (34%)
- 1 in 20 has diabetes (6.8%)
- 1 in 20 has heart disease (6.6%)
- 1 in 10 has asthma (13.9%)
- 1 in 5 over 16 years has suffered an injury (23%)
- 1-2 in every 10 aged over 16 years suffers from a mental health issue (15%)

Self-Reported Health Behaviours
- 15.7% smoke regularly
- 51.1% don’t eat 2 serves of fruit a day
- 89.3% don’t eat 5 serves of vegetables a day
- 54.7% do not do enough physical activity for health benefits
- 45.2% consume excessive alcohol (long term)

Health and Wellbeing

1.2 At a glance - Health and Wellbeing in the City of Armadale

City of Armadale Public Health and Wellbeing Plan development process.

Desktop Review
An examination of local data relating to:
Demographics
Health status
Safety/crime
Health determinants

Consultation
Community
A Health and Wellbeing survey was distributed to residents, workers and visitors to the City.
- 431 completed surveys were returned
- Five discussion groups were held to enable access to local young people.
- 52 young people were consulted

External Stakeholders
Consultation with 17 external agencies provided advice on the issues affecting their clients and communities.

Staff
Public Health Risks - Staff Perceptions survey was completed by 100 City staff members.

Strategic Alignment
A review of the City’s Strategic Community Plan and other internal strategies and policies identified existing City health priorities.
- A review of key state level documents was also undertaken, including:
  - Integrated Planning and Reporting Framework
  - WA Public Health Bill 2008
  - WA Health Promotion Strategic Plan 2012 - 2016

Priority Setting
Based on the evidence, a priority setting workshop was facilitated with internal and external stakeholders to set the health priorities for the PHWP. The process was directed by the evidence and a set of criteria to ensure a comprehensive picture of local public health risks.

Strategies and actions were developed in response to the identified priorities.

Public Health and Wellbeing Plan 2014 – 2017

^ The Socio-economic Indexes for Area’s (SEIFA) score ranks areas in Australia according to relative socio-economic advantage and disadvantage. Scores are based on a national average of 1000, where the lower the score the more relatively disadvantaged an area.
3.0 The City’s role in Public Health and Wellbeing

The City of Armadale provides for a diverse range of health and wellbeing needs within the community through all of its service areas, many of which are statutory responsibilities.

The City’s responsibilities for health can be classified into the following three areas:

- **Health Protection**
  - Regulation of tobacco, alcohol, food safety, control of insects and vectors, pollution/waste, noise

- **Public Health Emergency Management**
  - Disaster planning, response and recovery, pandemic planning

- **Health Improvement/Development**
  - Promoting healthy lifestyles, opportunities for social connection and decision making, arts, culture and recreational participation

The City of Armadale has responsibilities under more than 40 different Western Australian Acts, including land use planning, building control, public health services, food, domestic animal control, litter control, parking and roads and traffic.

4.0 Public Health and Wellbeing Priorities

City’s Mission
To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities.

The City’s Strategic Community Plan 2013 – 2028 sets out community values and a vision for the future development of the City of Armadale. The Plan describes the strategies that will be put into place to turn that vision into a reality.

The Strategic Community Plan is a broad outline of the City’s approach to meeting the current and future needs of the community. Reviewed regularly, the Plan provides the framework within which funding and resource allocations are made. The Plan includes specific objectives and strategies under four identified future directions; Community Wellbeing, Enhanced Natural and Built Environment, Economic Growth and Good Governance and Management. The Public Health and Wellbeing Plan is strongly linked to the Strategic Community Plan, aligning across all four outlined future directions and the underlying strategies.

In the context of the Local Government Integrated Planning and Reporting process the Public Health and Wellbeing Plan 2014 – 2017 becomes an informing strategy to the Strategic Community Plan and Corporate Business Plan.

The City’s Health Services Forward Plan 2013 – 2018 is another key document that directly informs the Public Health and Wellbeing Plan. The Health Services Forward Plan was developed in consultation with health staff; where a series of workshops were conducted to discuss existing functions and program areas with a view to determine a shared vision for the department over the next five years and the pathway to achieve that vision.

The objectives of this Plan are to:

- Develop a Public Health and Wellbeing Plan that integrates and enhances the value of public health and wellbeing initiatives undertaken by the City.
- Positively influence lifestyle and behaviour factors and reduce risk factors contributing to chronic diseases.

The Public Health and Wellbeing Plan has also been informed by a number of other existing key City documents and strategies that work to support community health and wellbeing, including; Economic Development Strategy, Community Infrastructure Plan, Town Planning Scheme and Marketing and Communications Plan.

Within the context of these City strategies, consensus was reached on the 10 most locally significant public health and wellbeing issues to be addressed by the City in the next three years. These 10 priority issues fit under the priority areas of Environmental Health Protection, Chronic Disease Prevention and Enhanced Community Lifestyle.

The City of Armadale’s role will vary in relation to each of the identified priority areas within the Public Health and Wellbeing Plan. The key role/s that the City will play are categorised into the following approaches:

- Policy and planning
- Advocacy and leadership
- Organisational development
- Service provision
- Information, engagement and awareness
Implementation and monitoring of the Public Health and Wellbeing Plan will be overseen by the City of Armadale’s Health Services Department, but requires the execution of actions by relevant departments and support of senior management across the City of Armadale.

The development of a 12 month implementation plan will provide detailed information relating to priority actions for the reporting period, including anticipated outcomes and reporting mechanisms.

The establishment of a Public Health Stakeholder Group will also assist with the implementation of the Plan. This group will have both internal and external representation and will meet on a biannual basis to contribute to the assessment of progression and review of ongoing applicability of the Public Health and Wellbeing Plan.

Review and evaluation of the Public Health and Wellbeing Plan will occur as required under the WA Public Health Bill.

An annual review will be scheduled to monitor the implementation of the Plan to ensure:

- Implementation is progressing to schedule.
- Actions are producing the anticipated outcomes.
- Needs and demographics of the City of Armadale community are consistent.
- Required adjustments can be made to the Public Health and Wellbeing Plan to meet any change in community need.

The progress of the Plan will be reported to the Development Services Committee every 12 months and reported in the City’s Annual Report.

At the end of the three years, as in line with the WA Public Health Bill, a full outcome evaluation will be undertaken and a new three year plan established, or prior to if required, when the WA Public Health Bill is enacted.

This Plan serves as a working and reference document for each City Department. Priorities and actions link to business unit work plans wherever possible, making ongoing monitoring a high priority.

Findings from the annual review of the Public Health and Wellbeing Plan will be circulated across the City to the community, key stakeholders and service providers at the conclusion of each reporting period.

### 6.0 Strategies

#### Environmental Health Protection

**Strategy 1:** Protect and enhance human health through disease prevention and the creation of environments supportive of health

**Strategy 2:** Expand the primary role of Environmental Health Officers to incorporate health promotion principles

**Strategy 3:** Manage environmental health risks that have the potential to affect the community as a result of emergency events

#### Chronic Disease Prevention

**Strategy 1:** Increase opportunities and support available for residents to lead healthy, active lifestyles

**Strategy 2:** Provide a local environment that enhances community health and wellbeing

#### Enhanced Community Lifestyle

**Strategy 1:** Provide and support social opportunities that enhance community cohesion

**Strategy 2:** Promote mental health and wellbeing through collaborative partnerships

**Strategy 3:** Enhance positive perceptions of the City of Armadale
7.0 Action Plan

7.1 Environmental Health Protection

(* denotes a pre-existing/ongoing department action)

<table>
<thead>
<tr>
<th>Strategy 1: Protect and enhance human health through disease prevention and the creation of environments supportive of health</th>
<th>Key Actions</th>
<th>Key Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.1.1</td>
<td>Review the Food Hygiene Awards program and incorporate with food business inspection process*</td>
<td></td>
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<tr>
<td>7.1.2</td>
<td>Ensure all food businesses servicing vulnerable populations submit Food Safety Plans as required under the Food Standards Code*</td>
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<tr>
<td>7.1.3</td>
<td>Continuously monitor and report all scheme and non-scheme drinking water and aquatic facility waters*</td>
<td></td>
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<tr>
<td>7.1.4</td>
<td>Develop and implement risk management guidelines for public events*</td>
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<tr>
<td>7.1.5</td>
<td>Develop a City Asbestos Policy regarding management of risks associated with handling and disposal*</td>
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<tr>
<td>7.1.6</td>
<td>Use effective negotiation skills and an evidence based framework to resolve the majority of complaints and issues*</td>
<td></td>
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<tr>
<td>7.1.7</td>
<td>Implement process that incorporates identification of potentially contaminated sites into development assessments*</td>
<td></td>
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<tr>
<td>7.1.8</td>
<td>Determine the likelihood of mosquito borne diseases in new urban areas and facilitate appropriate management strategies*</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Strategy 2: Expand the primary role of Environmental Health Officers to incorporate health promotion principles</th>
<th>Key Actions</th>
<th>Key Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.2.1</td>
<td>Provide training, education and support to Health Services staff in preventive health*</td>
<td></td>
</tr>
<tr>
<td>7.2.2</td>
<td>Investigate incorporating an analysis of the nutritional value of food sold to current food business inspection process*</td>
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<tr>
<td>7.2.3</td>
<td>Educate Environmental Health Officers in nutrition to enable them to speak with food businesses*</td>
<td></td>
</tr>
<tr>
<td>7.2.4</td>
<td>Coordinate food hygiene training program for local food businesses*</td>
<td></td>
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<tr>
<td>7.2.5</td>
<td>Advocate for a Health Impact Assessment process to be integrated into the existing Development Control Unit processes*</td>
<td></td>
</tr>
<tr>
<td>7.2.6</td>
<td>Present an annual Public Health Report against the Health Service Forward Plan and the Health Services Plan in accordance with the requirements of the Health Act/Public Health Bill*</td>
<td></td>
</tr>
<tr>
<td>7.2.7</td>
<td>Increase the profile and external funding to the Health Services Department</td>
<td></td>
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<tr>
<td>7.2.8</td>
<td>Establish a Public Health stakeholder network with the purpose to encourage people to work together to reduce duplication and jointly submit funding applications</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Strategy 3: Manage environmental health risks that have the potential to affect the community as a result of emergency events</th>
<th>Key Actions</th>
<th>Key Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.3.1</td>
<td>Identify vulnerable groups at risk due to the effects of heatwaves, bushfires and other natural disasters*</td>
<td></td>
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<tr>
<td>7.3.2</td>
<td>Provide support for the development and implementation of public health emergency management arrangements*</td>
<td></td>
</tr>
</tbody>
</table>
# 7.2 Chronic Disease Prevention

(* denotes a pre-existing/on-going department action)

<table>
<thead>
<tr>
<th>Key Actions</th>
<th>Key Outcomes</th>
<th>Timeframe</th>
<th>Role of the City</th>
<th>Resource implications</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.2.1 Link with appropriate local, state and federal health promotion bodies/campaigns to increase community awareness of health risks and opportunities to adopt healthy lifestyles</td>
<td>• Partnerships established with key organisations</td>
<td>2014/15</td>
<td>Health Services</td>
<td>Staff time</td>
</tr>
<tr>
<td></td>
<td>• Campaign/initiatives implemented locally to meet identified community need</td>
<td>2015/16</td>
<td>Leisure Services</td>
<td>Program/Resource cost</td>
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<tr>
<td></td>
<td></td>
<td>2016/17</td>
<td>Community Development</td>
<td></td>
</tr>
<tr>
<td>7.2.2 Regularly consult with the community about City of Armadale health and wellbeing priorities</td>
<td>• Community Consultation Policy reviewed</td>
<td>2014/15</td>
<td>Health Services</td>
<td>Staff time</td>
</tr>
<tr>
<td></td>
<td>• Community consulted on specific and general health and wellbeing issues</td>
<td>2015/16</td>
<td>Community Consultation Policy reviewed</td>
<td>Consultant costs</td>
</tr>
<tr>
<td></td>
<td>• Trends identified and used in decision making processes</td>
<td>2016/17</td>
<td>Community Consultation Policy reviewed</td>
<td></td>
</tr>
<tr>
<td>7.2.3 Encourage residents to participate in physical activity through the delivery of a variety of accessible initiatives*</td>
<td>• Funding secured through grants, partnership development and/or corporate sponsorship</td>
<td>2014/15</td>
<td>Leaside Services</td>
<td>Staff time</td>
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<tr>
<td></td>
<td>• Variety of accessible physical activity opportunities delivered</td>
<td>2015/16</td>
<td></td>
<td>Program/Resource cost</td>
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<tr>
<td></td>
<td>• Physical activity rates monitored</td>
<td>2016/17</td>
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<tr>
<td>7.2.4 Work in partnership to revitalise the South Eastern Food Coalition</td>
<td>• Food Security Mapping project completed</td>
<td>2014/15</td>
<td>South Metro Population Health Unit</td>
<td>Staff time</td>
</tr>
<tr>
<td></td>
<td>• South Eastern Food Coalition Food Security Plan developed based on recommendations</td>
<td>2015/16</td>
<td>Health Services</td>
<td>Program/Resource costs</td>
</tr>
<tr>
<td></td>
<td>• Initiatives implemented to meet identified community need</td>
<td>2016/17</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7.2.5 Support the establishment of sustainable community fresh food initiatives by:</td>
<td>• Community garden guidelines/policy developed</td>
<td>2014/15</td>
<td>Community Infrastructure Planning</td>
<td>Staff time</td>
</tr>
<tr>
<td></td>
<td>• Establishing a clear position on supporting community gardens</td>
<td>2015/16</td>
<td>Parks &amp; Reserves</td>
<td>Program/resource costs</td>
</tr>
<tr>
<td></td>
<td>• Reviewing street scaping policy*</td>
<td>2016/17</td>
<td>Tourism</td>
<td></td>
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<tr>
<td></td>
<td>• Advocating for provision of local fresh produce markets*</td>
<td></td>
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<tr>
<td>7.2.6 Support local schools to implement initiatives that promote healthy eating*</td>
<td>• Local schools linked with WA School Canteen Association</td>
<td>2014/15</td>
<td>Community Development</td>
<td>No direct cost</td>
</tr>
<tr>
<td></td>
<td>• Vulnerable schools identified</td>
<td>2015/16</td>
<td>Health Services</td>
<td>Staff time</td>
</tr>
<tr>
<td></td>
<td>• Food access program integrated within at least six schools</td>
<td>2016/17</td>
<td>WA school canteen ass</td>
<td></td>
</tr>
<tr>
<td>7.2.7 Promote smoking cessation initiatives locally to encourage residents to give up smoking</td>
<td>• Initiatives that are run by other stakeholders regularly offered throughout the City</td>
<td>2014/15</td>
<td>Health Services</td>
<td>Staff time</td>
</tr>
<tr>
<td>7.2.8 Develop a strategy to support active transport in the community</td>
<td>• Strategy developed and endorsed</td>
<td>2014/15</td>
<td>Health Services</td>
<td>Staff time</td>
</tr>
</tbody>
</table>
## Public Health and Wellbeing Plan 2014 - 2017

### Key Actions and Key Outcomes

**Strategy 2: Provide a local environment that enhances community health and wellbeing**

<table>
<thead>
<tr>
<th>Key Actions</th>
<th>Key Outcomes</th>
<th>Timeframe</th>
<th>Role of the City</th>
<th>Resource implications</th>
</tr>
</thead>
</table>
| 7.2.9 Incorporate Healthy Active by Design principles into urban design and increase awareness of principles by Council staff, community members, key stakeholders, and developers | • Key staff trained in Healthy Active by Design concepts  
• Healthy Active by Design principles integrated into relevant Council policies                                               | 2014/15   | Planning Services             | Staff time, Training costs    |
| 7.2.10 City of Armadale to support staff health and wellbeing within the workplace | • Organisation health and wellbeing policy developed  
• Current staff health and wellbeing initiatives expanded                                                                 | 2015/16   | Health Services               | Staff time, Program/resource costs |
| 7.2.11 Advocate for restrictions on fast food outlets, particularly in lower socio economic areas | • City actively investigate fast food planning applications to assess opportunities to restrict the location of these premises close to residential suburbs and schools  
• Media involved when appropriate                                                                                           | 2016/17   | Planning Services             | No direct cost, Staff time    |
| 7.2.12 Implement connected footpaths and cycleways throughout the City*    | • Implementation of footpaths and cycleways program  
• Establishment of initiatives to support continued use of footpaths and cycleways                                                | 2015/16   | Technical Services            | Staff Time, Existing budget    |
| 7.2.13 Develop master plans for the 12 existing community and sporting hubs that ensures the provision of accessible community facilities and sporting clubs meet, share resources and facilities to build proud, strong and healthy local communities* | • Master plans developed  
• Plans used to guide the future development of the existing 12 community and sporting hubs                                                                 | 2015/16   | Community Infrastructure Planning  | Staff Time, Existing budget design costs |
| 7.2.14 Work with sporting clubs and community organisations to encourage and facilitate the implementation of healthy sporting environments* | • Information and incentives provided to local sporting clubs with responsible service policies and anti-alcohol sponsorship  
• Information and incentives provided to sporting clubs to provide healthy options on their menus                                                                                  | 2015/16   | Leisure Services, Health Services | Staff time, Program/Resource costs |
| 7.2.15 Reduce community exposure to environmental tobacco smoke via enforcement of tobacco legislation and regulation* | • Apply for grants in 2014 (and beyond if available) to promote smoke free public spaces  
• Continue to vigorously enforce the legislation to reduce access of tobacco to minors  
• Commence planning for a smoke free inner City shopping precinct  
• Smoke free policy for all council events and facilities ratified                                                              | 2015/16   | Health Services               | Staff time, Subject to external funding |
| 7.2.16 Revive the City’s Alcohol Risk Minimisation Policy and develop a management strategy to promote responsible alcohol consumption in this community* | • City of Armadale Alcohol Profile completed  
• Alcohol harm minimisation recommendations established  
• Information used Council wide to inform policy and decisions  
• Intervention implemented to meet identified community need                                                                    | 2015/16   | Health Services, South Metro Population Health Unit                           | Staff time, Program/Resource cost |
| 7.2.17 Increased shade provisions in Public Open Spaces (POS)*                | • Adequate shade provision integrated into relevant Council documents and policies  
• Shade provision assessed & increased during POS upgrade planning                                                        | 2015/16   | Parks & Reserves              | Staff time, Facility upgrade costs |
### 7.3 Enhanced Community Lifestyle

<table>
<thead>
<tr>
<th>Key Actions</th>
<th>Key Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Strategy 1: Provide and support social opportunities that enhance community cohesion</strong></td>
<td></td>
</tr>
</tbody>
</table>
| 7.3.1 Coordinate affordable community events and initiatives to promote and celebrate community cohesion* | • Delivery of community events schedule
• Continued support of most ‘n’ great events and community cohesion initiatives |
| 7.3.2 Identify and support community resilience and/or community safety projects* | • Eyes on the Street, Neighbourhood Watch, Roadside Advisory Committee, Chic Pride Action Group, youth basketball, Youth Advisory Groups and Armadale Volunteer Service continued to be built and expanded
• Community safety initiatives identified and assessed through partnership with South Eastern Community Safety Network |
| **Strategy 2: Promote mental health and wellbeing through collaborative partnerships** | |
| 7.3.3 Partner with Mentally Healthy WA to promote positive mental health through City of Armadale activities | • Formal partnership established with Mentally Healthy WA (Act-Belong-Commit campaign)
• Local services/activities promote the Act-Belong-Commit campaign message |
| 7.3.4 Work jointly with key stakeholders to identify and implement/support mental health promotion initiatives | • Local organisations/services identified
• Partnerships to jointly plan/promote mentally healthy activities and services are formalised
• Mental Health to be ongoing item on Public Health Stakeholder Group meeting agenda |

#### Timeframe and Role of the City

<table>
<thead>
<tr>
<th>Timeframe</th>
<th>Role of the City</th>
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</thead>
<tbody>
<tr>
<td>2014/15</td>
<td></td>
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<tr>
<td>2015/16</td>
<td></td>
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<tr>
<td>2016/17</td>
<td></td>
</tr>
</tbody>
</table>

#### Responsibility

- **Tourism**
- **Community Development**
- **Health Services**
- **Leisure Services**
- **Community Development**
- **Health Services**

#### Resource Implications

- Existing budget
- Staff time
- No direct cost
<table>
<thead>
<tr>
<th>Key Actions</th>
<th>Key Outcomes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7.3.5</td>
<td>Strategic effort to promote positive perceptions of Armadale</td>
</tr>
<tr>
<td>7.3.6</td>
<td>Enhance the appeal of the Armadale City Centre as a place to shop, to access services, to enjoy recreation, leisure and entertainment services and facilities and business</td>
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<tr>
<td>7.3.7</td>
<td>Advocate for increased health services in Armadale and employ strategies to attract more health care professionals to live and work in Armadale</td>
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<tr>
<td>7.3.8</td>
<td>Establishment of Armadale Regional Workforce Development Working Group; to assess local priorities and develop a strategic coordinated response</td>
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<tr>
<td>7.3.9</td>
<td>Integrate Crime Prevention Through Environmental Design (CPTED) principles in designing of community spaces</td>
</tr>
<tr>
<td>7.3.10</td>
<td>Implement new CCTV strategies and promote success</td>
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<tr>
<td>7.3.11</td>
<td>Advocate for the establishment of the Integrated Justice Precinct in the Armadale City Centre</td>
</tr>
</tbody>
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<tr>
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<tr>
<td>Planning</td>
<td>Policy</td>
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<th>Responsibility</th>
<th>2014/15</th>
<th>2015/16</th>
<th>2016/17</th>
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<tbody>
<tr>
<td>Public Relations</td>
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<td>Technical Services</td>
<td>Tourism</td>
<td>Economic Development</td>
<td>Public Relations</td>
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<td>Metropolitan Redevelopment Authority</td>
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<td>WA Department of Justice</td>
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<tr>
<td>WA Government</td>
<td>WA Police</td>
<td>Staff time</td>
<td></td>
</tr>
<tr>
<td>External funding sourced</td>
<td>Staff time</td>
<td>Training costs</td>
<td>External funding source</td>
</tr>
</tbody>
</table>

Existing Budget | No direct cost | Staff time | Program/Resource cost | Staff time | External funding sourced | Staff time | External funding source
8.0 References


