CITY OF ARMADALE

MINUTES

OF **CORPORATE SERVICES COMMITTEE** HELD IN THE **FUNCTION ROOM**, ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON **TUESDAY, 21 MARCH 2023 AT 7.00PM.**

PRESENT:

Cr J Keogh (Deputy Chair)
Cr P A Hetherington
Cr G J Smith (Deputy to Cr K Busby)
Cr G Nixon
Cr E J Flynn (Deputy to Cr M J Hancock)
Cr S S Virk (Deputy to Cr M Silver)
Cr S Peter

APOLOGIES:

Cr K Busby (Chair) (Leave of Absence)
Cr M J Hancock (Leave of Absence)
Cr M Silver
Ms J Abbiss CEO

OBSERVERS:

Cr S Mosey
Cr M S Northcott
Cr R Butterfield

IN ATTENDANCE:

Mr J Lyon	Executive Director Corporate Services
Mr P Sanders	Executive Director Development Services
Mr M Andrews	Executive Director Technical Services (Teams)
Ms S van Aswegen	Executive Director Community Services (Teams)
Mr M Hnatojko	Executive Manager Corporate Services
Mrs A Owen-Brown	Executive Assistant Corporate Services

PUBLIC: Nil.

*"For details of Councillor Membership on this Committee, please refer to the City's website – **www.armadale.wa.gov.au/mayor-councillors-and-wards**."*

DISCLAIMER

The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings was not read as there were no members of the public in attendance.

DECLARATION OF MEMBERS' INTERESTS

Nil.

QUESTION TIME

Nil.

DEPUTATION

Nil.

CONFIRMATION OF MINUTES

RECOMMEND

Minutes of the Corporate Services Committee Meeting held on 21 February 2023 be confirmed.

Moved Cr G Nixon
MOTION CARRIED (7/0)

ITEMS REFERRED FROM INFORMATION BULLETIN

Items in Issue No.14

Progress Report
Progress Report on Contingency, Operational & Strategic Projects
Outstanding Matters & Information Items
Report on Outstanding Matters – Corporate Services Committee
Economic Development
Tourism & Visitor Centre Report
Report of the Common Seal

Committee noted the information and no further items were raised for discussion and/or further report purposes.

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CORPORATE SERVICES COMMITTEE

21 MARCH 2023

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NIL. 35

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1.1 - LIST OF ACCOUNTS PAID - JANUARY 2023

WARD	:	ALL
FILE No.	:	M/71/23
DATE	:	9 February 2023
REF	:	MH
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- The report presents, pursuant to Regulation 13(1), (3) and (4) of the *Local Government (Financial Management) Regulations 1996*, the List of Accounts paid for the period 1 January to 31 January 2023 as well as the credit card statements for January 2023.

Tabled Items

Nil.

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

4. Leadership
   4.3 Financial Sustainability
      4.3.2 Undertake active financial management to ensure that the annual budget is achieved and any variances are promptly identified and addressed.

Legal Implications

Section 6.10 (d) of the *Local Government Act 1995* refers, ie.

6.10 Financial management regulations
Regulations may provide for —
(d) the general management of, and the authorisation of payments out of —
(i) the municipal fund; and
(ii) the trust fund,
of a local government.

Regulation 13(1), (3) & (4) of the *Local Government (Financial Management) Regulations 1996* refers, ie.

13. Lists of Accounts

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name;
(b) the amount of the payment;
(c) the date of the payment; and
(d) sufficient information to identify the transaction.

(3) A list prepared under subregulation (1) is to be —

(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
(b) recorded in the minutes of that meeting.

(4) After the list referred to in subregulation (1) has been prepared for a month the total of all other outstanding accounts is to be calculated and a statement of that amount is to be presented to the council at the meeting referred to in subregulation (3)(a).

Council Policy/Local Law Implications

Nil.

Budget/Financial Implications

All accounts paid have been duly incurred and authorised for payment as per approved purchasing and payment procedures.

Consultation

Nil.

BACKGROUND

Pursuant to Section 5.42 of the *Local Government Act 1995* (***Delegation of some powers and duties to CEO)***, Council has resolved to delegate to the CEO *(Delegation Payment from Municipal and Trust Funds refers*) the exercise of its powers to make payments from the municipal and trust funds.

COMMENT

The List of Accounts paid for the period 1 January to 31 January 2023 is presented as an attachment to this report as well as the credit card statements for January 2023.

ATTACHMENTS
1.⇩ Monthly Cheque and Credit Card Report - January 2023

RECOMMEND **CS3/3/23**

That Council note the List of Accounts paid as presented in the attachment to this report and summarised as follows:

Municipal Fund
Accounts paid totaling $10,407,605.52 on transactions 4923 to 5634 and Payrolls dated 8 January and 22 January 2023.

Credit Card
Accounts Paid totalling $7,168.64 for the period ended January 2023.

Moved Cr G Nixon
MOTION CARRIED **(7/0)**

1.2 - STATEMENT OF FINANCIAL ACTIVITY - JANUARY 2023

WARD	:	ALL
FILE No.	:	M/72/23
DATE	:	9 February 2023
REF	:	MH
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- This report presents the City's Monthly Financial Report for the seven (7) month period ended 31 January 2023.
- This report recommends accepting the Financial Report for the seven (7) month period ended 31 January 2023, noting there are reportable actual to budget material variances for the period.

Tabled Items

Nil.

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

4. Leadership
   4.3 Financial Sustainability
      4.3.2 Undertake active financial management to ensure that the annual budget is achieved and any variances are promptly identified and addressed.

Legal Implications

Local Government Act 1995 – Part 6 – Division 3 – Reporting on Activities and Finance
Local Government (Financial Management) Regulations – Part 4 – Financial Reports.
Local Government Act 1995 – s.6.11 Reserve accounts

(1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.

(2) Subject to subsection (3), before a local government —

(a) changes the purpose of a reserve account; or*

(b) uses the money in a reserve account for another purpose, it must give one month's local public notice of the proposed change of purpose or proposed use.*

** Absolute majority required.*

(3) A local government is not required to give local public notice under subsection (2) -

(a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or

(b) in such other circumstances as are prescribed.

(4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.

(5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account

Council Policy/Local Law Implications

Nil.

Budget/Financial Implications

The Statement of Financial Activity, as presented, refers and explains.

Consultation

Nil.

BACKGROUND

A local government is required to prepare a statement of financial activity reporting on the revenue and expenditure as set out in the annual budget for that month. The details in the statement are those as prescribed and the statement is to be reported to Council.

COMMENT

Presented as an attachment this month, is the seventh monthly financial statement (presented in nature and type format) prepared from information posted in the OneCouncil system following the "go live" for Phase One on July 1. Work is continuing on refining and improving the presentation and information in the detailed notes.

For the purposes of reporting other material variances from the Statement of Financial Activity, the following indicators, as resolved by Council, have been applied.

Revenue

- Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $100,000 and in these instances an explanatory comment has been provided.

Expense

- Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $100,000 and in these instances an explanatory comment has been provided.

For the purposes of explaining each Material Variance, a three part approach has been taken. The parts are:

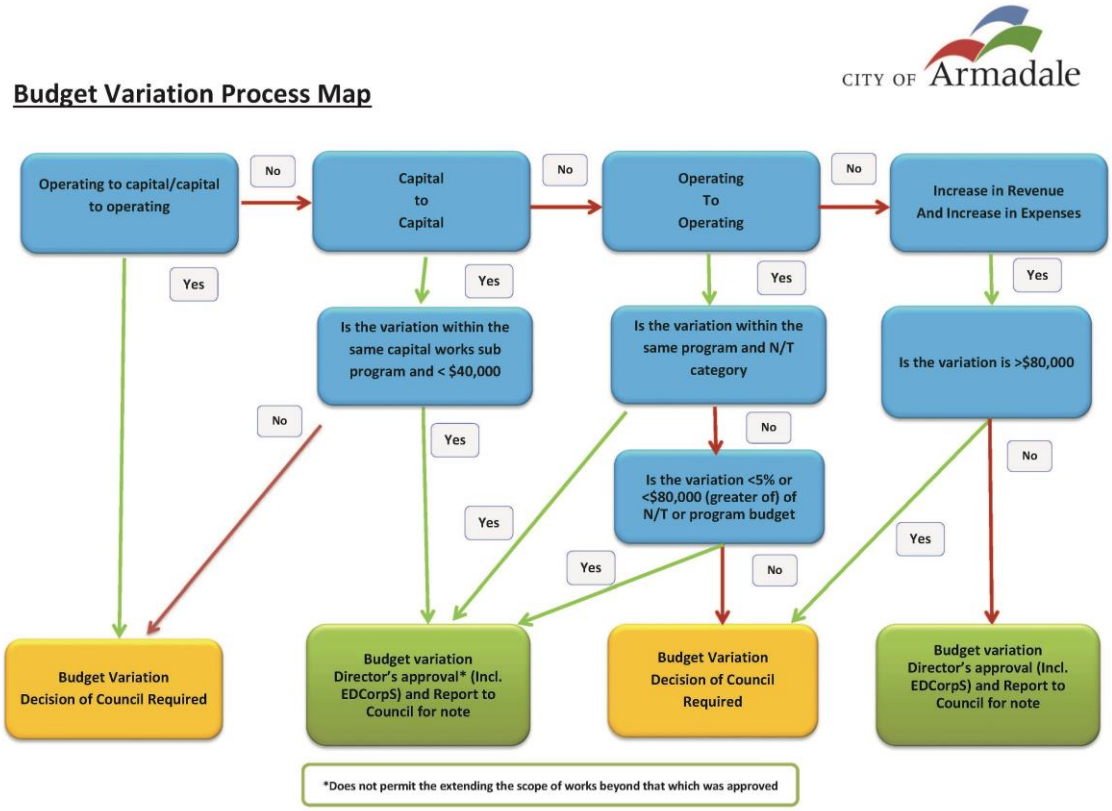
1. Period Variation
   Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.

2. Primary Reason
   Explains the primary reasons for the period Variance. As the report is aimed at a higher level analysis, minor contributing factors are not reported.

3. Budget Impact
   Forecasts the likely dollar impact on the Annual Budget position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

At the 27 June 2022 Ordinary Meeting, Council adopted the Budget Variations Process Map which was the same as that adopted for FY22. Budget variations are presented to Council for authorisation by 'Absolute Majority' in circumstances where a forecast variation requires a movement from:

- Operating to Capital
- Capital to Capital over $40,000
- Capital to Operating
- Operating to Operating for amounts greater than 5% or $80,000 (whichever is greater).



DETAILS

Presented as an attachment is the Monthly Statement of Financial Activity for the seven (7) month period ended 31 January 2023.

Capital Carry Forward Program Update

Included in the monthly reports is the status of the capital carry forward program as at the end of January 2023 to tie in with the monthly financials report. This is a historical perspective and the Executive Leadership Team regularly review the current status.

The information provided below has been prepared in the format previously reported and is broken up into the different phases as listed.

Project Delivery Phases

The capital projects in the table below have been categorised into the project phases that each project is in.

The phases are:

1. Planning phase – This phase entails establishing the project team and resources, confirming the project business case, and undertaking the project precedent prior to initiating the project. This may include agency approvals, Council approval, business case modelling and concept design, and in some cases land acquisition and utility service provider advice.

2. Design phase - This phase as it suggests includes the detailed design and specifications for the project, the full project costings, and regulatory approvals.

3. Procurement & Contracts phase – This phase establishes the contracts and resources required to construct and deliver the project and confirms the stages of construction.

4. Construction phase – Effectively the project build and test.

5. Project completion phase – This phase involves acceptance and handover/practical completion and any peripheral works to complete the project which do not form part of the main project.

FY21/22 CFWDS with Funding Source – 31 January 2023			*Spend % is actual and committed purchase orders against budget*		
	Original Project Budget	**Cfwd Budget**	**Spend**	**Funding Source**	**Comments**
	$	**$**	**%**		
Planning Phase					
Landfill Gas Capture	315,300	315,300	4%	Reserve	To suit the operational footprint and the new assets, this project is deferred until FY24
Railway Avenue	2,990,000	2,990,000	0%	Grant/Muni	PTA rejected the City's proposal to build the PSP within the rail reserve. As such, the Design team will protect the trees by progressing a concept plan to build the PSP in the road reserve (Mar/Apr 2023). Project to be delivered in FY24.
Eighth Rd	5,657,300	1,500,000	0%	Grant	Waiting on quotes from Consulting Engineers for the design amendments – Land Acquisition due to be completed Q3 FY23 with service relocations scheduled for Q4 FY23
Hawkestone Rd	58,900	56,674	0%	Muni	Design review and land acquisition in progress – construct FY24
Street Lighting New	25,000	21,743	100%	Muni	Completed – final invoices pending
Kelmscott Streetscape	75,000	75,000	0%	Muni	Likely finish Qtr 4 FY23
Champion Lakes Resource Centre	291,000 (Revised)	277,678 (Revised)	9%	Reserve	The City is still waiting for a quote, drawings and specification for the Carport Structure for the solar panels and fixing details. A revised Scope of Works for the

FY21/22 CFWDS with Funding Source – 31 January 2023			*Spend % is actual and committed purchase orders against budget*		
	Original Project Budget	**Cfwd Budget**	**Spend**	**Funding Source**	**Comments**
	$	**$**	**%**		
					full construction of the building (RFQ) has been circulated to the stakeholders. The City has further investigated options to install a modular UAT toilet system (attached to the building) for a 9b Classification as a more economical option and has contacted eleven (11) companies.
St Francis Xavier Church	100,000	97,000	10%	Muni	Roof structure and Asbestos investigations due mid-March, final scope of works due early April. Tendering of the works to follow.
Final Cover and Rehab – Landfill	7,280,000	2,000,000	1%	Reserve	DEWR approvals in progress. The project strategy is under review and will be considered in budget review.
Stereo Armadale Hall	40,000	40,000	0%	Muni	Target completion – Qtr 4 FY23
Basketball Backboards	90,000	90,000	0%	Muni	Target completion – Qtr 4 FY23
Public Art	100,000	100,000	43%	Muni	Target completion for Derry Ave mural – Qtr 3 FY23
Total Planning Phase	**17,022,500**	**7,563,395**			
Detailed Design Phase					
Entry Statement – Forrestdale	24,000	23,760	2%	Muni	Likely completion – Qtr 4 FY23, subject to manufacturing
Entry Statement – Kelmscott	24,000	24,000	0%	Muni	Likely completion – Qtr 4 FY23, subject to manufacturing
Municipal Reserves	73,400	73,400	0%	Muni	In design – completion Qtr 4 FY23
Rothery Park	320,000	317,250	0%	Reserve	In design – completion Qtr 4 FY23
Gwynne Park Football Pavilion	185,000	160,860	0%	Muni	To be completed – second half FY23
Alfred Skeet Oval Pavilion	42,000	133,833	11%	Muni	Target Completion – Q2 FY24. Alfred Skeet Kitchen – engaged with users regarding the refurbishment. Their preference is for refurbishment works to start in Q2 FY24 but an interim provision of kitchen equipment have been procured and delivered to site to support operation.
Piara Waters Library	8,480,000 (Revised)	1,774,600 (Revised)	22%	Reserve	The tender period has closed with four submissions. The evaluation process is underway with a recommendation being offered to Council for award of the Construction Contract to follow. Construction is anticipated to commence Q1 FY24.
Morgan Park	3,756,500	386,000 (Revised)	99%	Grant	The successful Architect (Bollig Design Group) is engaged. Startup meeting on 6 February.

FY21/22 CFWDS with Funding Source – 31 January 2023			*Spend % is actual and committed purchase orders against budget*		
	Original Project Budget	**Cfwd Budget**	**Spend**	**Funding Source**	**Comments**
	$	**$**	**%**		
Forrestdale Hub	5,835,000	600,000 (Revised)	22%	DCP/Muni	The first stage of the 40 week design process is underway. Concept Design Part 1 is due to be issued on 28 March for review. The full design process is due to complete 14 November 2023
Drop n Shop Parking and Entrance Road	100,000	100,000	0%	Reserve	Project start date deferred – to be carried forward.
Detailed Design Total	**18,839,900**	**3,593,703**			
Procurement and Contracts Phase					
Gwynne Park	30,000	29,550	100%	Muni	Completed –waiting final invoices
Neilson Avenue	25,900	25,900	2%	Muni	Target completion – Qtr 4 FY23
Reg Williams Reserve	120,000	117,806	92%	Muni	Complete
Shipwreck Park	170,000	170,000	100%	Muni	Target Completion – Qtr 4 FY23 Shipwreck Park Changing Places Public Toilet – Waiting for Development WA to approve the development application. The contractor is ready to move to site with expectation of mid-2023 completion.
Procurement Total	**345,900**	**343,256**			
Construction Qtr 1 Completion					
Data Connection - landfill	35,500	16,206	0%	Reserve	Completion date pending external service provider
Lina Hart Reserve	45,000	45,000	99%	Muni	Completed
Rosette Park	58,100	58,100	92%	Muni	Completed
Champion Centre solar	100,000	42,702	0%	Muni	Completed
Construction Qtr 1 Completion Total	**238,600**	**162,008**			
Construction Qtr 2 Completion					
CCTV – Landfill	33,400	30,500	0%	Reserve	Upgrade CCTV when the new weighbridge has been installed. Weighbridge still in progress, will likely need to be carried over to FY24.
Corondale Reserve	674,800	528,513	100%	POS/T	Completed
Gwynne Park	96,500	81,527	80%	Muni	Completed – final invoices pending
Ticklie Park	760,300	87,648	13%	POS/T	Project Completed (consolidation period)
Trailer Transfer Area	100,000	52,056	100%	Reserve	Completed
Weighbridge Replacement	380,000	351,146	100%	Reserve	Expected to be completed Q3 FY23
San Jacinta Reserve	35,000	31,800	39%	Muni	Completed
Bedfordale Pavilion	683,000	429,694	100%	Muni	Project Completed

FY21/22 CFWDS with Funding Source – 31 January 2023			*Spend % is actual and committed purchase orders against budget*		
	Original Project Budget	**Cfwd Budget**	**Spend**	**Funding Source**	**Comments**
	$	**$**	**%**		
Robot Park	90,000	89,396	75%	Muni	Completed
Construction Qtr 2 Completion Total	**2,853,000**	**1,682,280**			
Construction Qtr 4 Completion					
RK Bush Fire Brigade	**5,390,900** (Revised)	**4,329,247** (Revised)	**98%**	Grant and Reserve	Tender has been let following Council decision and completion expected Qtr 2 FY24. Refer item CEO1/11/22
Completion Phase – Qtr 1					
Armadale Road	179,300	116,416	3%	Grant/Muni	Project Completed
John Dunn Hall	3,562,000 (Revised)	831,342 (Revised)	100%	Muni and Reserve	Works in progress – nearing completion – aiming for March/April completion
Palomino Reserve	84,000	65,072	93%	Muni	Construction Phase & 95% work complete. Expecting variations from Western Power. Waiting consultant inspection.
Rotary Park	24,000	7,582	31%	Muni	Completed
Rushton Park	11,900	10,613	100%	Muni	Completed
Trailer Transfer Area	49,400	38,094	79%	Reserve	Works in progress – nearing completion
Westfield Heron Reserve	1,500,100	322,470	79%	Grant	Completed – final invoices pending payment
Warton Rd	904,300	173,300	0%	Muni	COG to advise when completed
Alderson Park	75,000	51,724	100%	Muni	Completed
Chiltern Estate	100,000	6,862	48%	Muni	Completed
Bronzewing Reserve	75,000	31,492	18%	Muni	Completed
Creyk Park	20,000	16,078	37%	Muni	Project in consolidation
AFAC Solar	722,300	74,471	78%	Grant	Works in progress
Leachate Drainage	50,000	14,124	69%	Reserve	Project start date deferred – to be carried forward.
Site Fencing Landfill	50,000	37,784	59%	Reserve	Project start date deferred – to be carried forward.
Security Landfill	50,000	31,183	58%	Reserve	Project start date deferred – to be carried forward.
Optic Fibre to Depot	210,000	163,020	0%	Muni	Under review
Completion Phase – Qtr 1 Total	**7,667,300**	**1,991,627**			
Completion Phase – Qtr 4					
Skeet Rd Planting	345,100	7,529	100%	DCP	Completed
Skeet Rd Consolidated	307,600	41,796	76%	Reserve	Maintenance period extended
Completion Phase – Qtr 4 Total	**652,700**	**49,325**			
Supplier Delay					

FY21/22 CFWDS with Funding Source – 31 January 2023			*Spend % is actual and committed purchase orders against budget*		
	Original Project Budget	**Cfwd Budget**	**Spend**	**Funding Source**	**Comments**
	$	**$**	**%**		
Heavy Plant Items	2,864,000	2,864,000	100%	Reserve	All items ordered
Light Fleet Items	1,125,158	1,125,158	83%	Reserve	Most items ordered
Supplier Delay Total	**3,989,158**	**3,989,158**			
CFWD PROJECT TOTAL (Revised)		**23,703,999**			**Original carry forward $18.84M**

Prior Year Surpluses

In October 2022 and November 2022, Council decided to allocate part of the $2.3M FY21 surplus to a number of major projects, leaving a balance of $433k.

In December 2022, Council received a report declaring the year end position for the financial year ended 30 June 2022 (FY22) of $3.2M surplus. The audit of those financial statements is expected to be signed off by KPMG and the OAG in early March.

The unallocated surplus balanced is:

FY21	$0.43M
FY22	$3.20M
Total	**$3.63M**

Council resolution CS62/12/22 refers.

Rates Debtors

The rates debt data for $250 and over (excluding pensioners) as produced by the system is provided below. The contacting of the 3 year plus category has commenced and it is expected there will be further improvements in the collections made over the next two to three months. However, there is also likely to be a number of problem collections and more stringent action to collect these will likely need to be initiated.

Jan-23		Non Pensioner							
		One Year		Two Years		Three + Years		TOTAL	
		#	$	#	$	#	$	#	$
ALL	Year One	350	444,793	171	363,912	171	371,335	692	1,180,040
ALL	Year Two				221,745		352,980		574,725
ALL	Year Three						517,981		517,981
TOTAL		**350**	**444,793**	**171**	**585,657**	**171**	**1,242,296**	**692**	**2,272,746**
Change from last month		-33	-$38,257	-3	-$6,350	-3	-$20,041	**-39**	**-$64,648**
YTD Change		-627	-$812,168	-71	-$221,540	-44	-$205,674	**-742**	**-$1,239,382**

Sundry Debtors
The priority for resolution has been the 120 days and over category and as at the end of January two large amounts that have not been referred to the Fines Enforcement Registry remain unpaid. The $136k due relates to a commercial waste debt which is being repaid in consultation with the new ownership. The $598k debt remain unpaid at Jan 31and this relates to a DCP generated Developer invoice for funds to be put into Reserve. There is also now a focus on collecting the 90 day debtors and as a result it is anticipated that by the end of March a significant reduction in these two categories will have occurred.

OneCouncil Implementation
The Statements as presented once again represent the most accurate information available but may be subject to change as the OneCouncil data processes continue to be updated, verified and automated. There has been significant work completed by the OneCouncil team and the Finance module expert from Technology One and it is anticipated that the automation will be operational in March.

ATTACHMENTS
1.⇩ Small Balance Rates Interest Written Off - January 2023
2.⇩ January 2023 - Monthly-Financial-Report

Committee Discussion

Committee discussed the carry forward item for the Railway Avenue Prinicpal Shared Path item (refer item 2 FY21/22 CFWDS table) at length. Discussion resulted in a motion to include an additional point to the Recommendation regarding this item.

RECOMMEND **CS4/3/23**

That Council

1. **pursuant to Regulation 34 of the *Local Government (Financial Management) Regulations 1996* (Financial Activity Statement Report) accept the Statement of Financial Activity for the seven (7) month period ended 31 January 2023; and:**

   i. **Note that there are reportable actual to budget material variances for the period**
   ii. **Note the $92.07 small rates debts written off under Primary Delegation 1.0 and Secondary Delegation CORPS 1.1.**

2. **Request the Mayor to meet with the Mayor of the City of Gosnells, the Member for Armadale, the Federal Member for Burt and the Minister for Transport to progress the Principle Shared Path design within the railway corridor in Kelmscott.**

Moved Cr G Nixon
Seconded Cr J Keogh
MOTION CARRIED **(7/0)**

2.1 - STRATEGIC COMMUNITY PLAN 2020 - 2030 MINOR REVIEW

WARD	:	ALL
FILE No.	:	M/53/23
DATE	:	2 February 2023
REF	:	TH/FW
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- This item presents the Strategic Community Plan 2020 – 2030 Minor Review.
- Recommend that the minor review of the Strategic Community Plan is adopted.

Tabled Items

Nil.

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

4.1 Strategic leadership and effective management
4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.

Legal Implications

The *Local Government (Administration) Regulations 1996* require each local government to adopt a Strategic Community Plan.

19C. Strategic community plans, requirements for (Act s. 5.56)
(1) A local government is to ensure that a strategic community plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.
(2) A strategic community plan for a district is to cover the period specified in the plan, which is to be at least 10 financial years.
(3) A strategic community plan for a district is to set out the vision, aspirations and objectives of the community in the district.
(4) A local government is to review the current strategic community plan for its district at least once every 4 years.
(5) In making or reviewing a strategic community plan, a local government is to have regard to —

> *(a) the capacity of its current resources and the anticipated capacity of its future resources; and*
> *(b) strategic performance indicators and the ways of measuring its strategic performance by the application of those indicators; and*
> *(c) demographic trends.*

(6) Subject to subregulation (9), a local government may modify its strategic community plan, including extending the period the plan is made in respect of.
(7) A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine whether or not to adopt the plan or the modifications.*
**Absolute majority required.*
(8) If a strategic community plan is, or modifications of a strategic community plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.
(9) A local government is to ensure that the electors and ratepayers of its district are consulted during the development of a strategic community plan and when preparing modifications of a strategic community plan.
(10) A strategic community plan for a district is to contain a description of the involvement of the electors and ratepayers of the district in the development of the plan or the preparation of modifications of the plan.

Council Policy/Local Law Implications

Nil.

Budget/Financial Implications

Nil.

Consultation

- Business Area Managers
- Executive Leadership Team
- Councillors.

BACKGROUND

Council adopted the Strategic Community Plan (SCP) 2020 – 2030 in April 2021 (CS25/4/21), following a major review in 2020.

The Strategic Community Plan is the guiding document for the City which outlines the community's aspirations and vision for the future. The plan defines the outcomes and objectives the City is striving to achieve as well as the strategies and measures of success.

The Department of Local Government and Communities Advisory Standard for Integrated Planning and Reporting requires:

> *a strategic review of the plan to be undertaken every two years, alternating between a minor strategic review and a major strategic review.*

The minor review of the City's Strategic Community Plan is due for completion by the end of March 2023. The City has followed the Department of Local Government, Sport and Cultural Industries guidelines for the Strategic Community Plan minor review recommending that the review is predominately a desktop process.

Elected Members, Management and Executive teams undertook engagement activities reviewing and advising minor changes. The SCP Aspiration Statements, Outcomes and Objectives were assessed taking into consideration any changes in the internal or external environment that may impact upon these elements.

DETAILS OF PROPOSAL

The Staff and Elected Member engagement review of the SCP occurred from September to November 2022.

Resulting from this review, wording modifications have been made to the Strategic Community plan, primarily demographic, grammar, and dating updates, along with minor refinements to Aspiration Statements, Outcomes, and Objectives.

The revised Strategic Community Plan 2020 – 2030 is attached. Detail of the minor modifications by section are detailed below:

Page	**Section**	**Updates**
0	Cover	Minor review date addition
1-2	Contents...	No change
3	Message from the Mayor	Slight changes to reflect 2022 environment
4	Introduction	Addition of Strategic Community Plan – 2022 Minor review information
5-6	Coronavirus (COVID) Response and Recovery	Updated to reflect 2022 post COVID environment
7-10	Our City in 2020	2022 Statistics 2022 Ward boundaries Strategic advocacy facilities and capital projects financials updated.
11-12	Our Community Profile in 2020	2022 statistics
13-14	Our Integrated Planning Framework…	Slight wording update
15	Influencing Strategies and Plans	Updated to include new, and remove out of date Influencing Plans and Strategies
16	How the Strategic Community Plan is used	No change
17-18	Armadale – Where the City meets the Country	No change
19-20	Aspiration 1 - Community…	Slight wording change as decided at the Elected Members Workshop – 15 November 2022.
21-22	Outcomes, Objectives, Strategies, Measures	No change to Outcomes. Slight wording changes to Objectives 1.1.1, 1.2.3, 1.3.1. Strategies updated. Measures unchanged.
23-24	Aspiration 2 – Environment…	Slight wording change as decided at the Elected Members Workshop – 15 November 2022.
25-28	Outcomes, Objectives, Strategies, Measures	Outcomes 2.1 and 2.6 reworded. Slight wording changes to Objectives 2.1.2, 2.1.3, 2.1.8, 2.2.1, 2.2.2, 2.3.1, 2.3.2. Strategies updated. Measures unchanged.
29-30	Aspiration 3 – Economy…	Slight wording change as decided at the Elected Members Workshop – 15 November
31-32	Outcomes, Objectives, Strategies, Measures	No change to Outcomes. Objectives 3.1.2, 3.1.3, and 3.1.4 combined into 3.1.2. Slight wording changes to Objectives 3.1.2, 3.1.5, 3.2.1, 3.2.2, 3.2.3, 3.3.2, and 3.4.2. Strategies updated. Measures unchanged.
33-34	Aspiration 3 – Leadership…	Slight wording change as decided at the Elected Members Workshop – 15 November
35-36	Outcomes, Objectives, Strategies, Measures	No change to Outcomes. Slight wording changes to Objectives 4.1.4, 4.2.1, 4.3.1, 4.3.2 and 4.4.2. Strategies updated. Measures unchanged.
37-42	How the Strategic Community Plan is implemented, measured and reviewed…	Slight wording changes to p38. No changes to measures.
43	Back page	No change

CONCLUSION

The City has undertaken a minor review of the Strategic Community Plan in accordance with the Department's guidelines of a desktop review. The engagement process with staff, and elected members has resulted in minor modifications and provides the City with an updated Strategic Community Plan 2020 – 2030.

ATTACHMENTS

1.⇩ Strategic Community Plan 2020-2030_Minor Review 04

RECOMMEND **CS5/3/23**

That Council adopt the minor review of the Strategic Community Plan 2020 – 2030.

ABSOLUTE MAJORITY RESOLUTION REQUIRED

Moved Cr G Nixon
MOTION CARRIED (7/0)

3.1 - 2023 ORDINARY COUNCIL ELECTIONS

WARD	:	ALL
FILE No.	:	M/94/23
DATE	:	16 February 2023
REF	:	BG
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

Council is requested to declare:

- the Western Australian Electoral Commissioner (WAEC) responsible for the conduct of the 2023 Ordinary Election or poll
- the Western Australian Electoral Commissioner responsible for the conduct of any other election or poll that may arise between now and the 2025 Ordinary election
- that all elections or polls conducted during this time be undertaken using the postal method.

Tabled Items

Nil.

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
☒**Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

4.1 Visionary Civic Leadership and Sound Governance
4.1.3 Support the role of the elected body

Legal Implications

Local Government Act 1995 and associated Election Regulations

s. 4.7 – Ordinary elections day usually the third Saturday in October
s.4.20(4) – Appointment of the WAEC to conduct the election
s.4.61(2)(5) & (6) – Postal Voting Method.

Council Policy/Local Law Implications

Policy ADM 24 – Election Signs.

Budget/Financial Implications

Election costs of the two elections which occurred in 2019 and 2021 have been $188,000 and $211,000 respectively. The 2023 Council election cost estimate from the West Australian Electoral Commission is approximately $287,000 (excluding GST). The estimate is based on eight vacancies and a participation rate of around 30% of the total 62,000 electors.

An additional amount of $12,120 (ex GST) will be incurred if the City decides to opt for the Australia Post Priority Service for the lodgement of election packages.

The Long Term Financial Plan provisioned $190,000 for the October 2023 (FY24) Local Government elections. Any shortfall will need to be addressed as part of the FY24 Budget.

Consultation

- Western Australian Electoral Commission (WAEC).

BACKGROUND

Section 4.61 of the *Local Government Act 1995* provides that a local government may decide the method of conducting a local government election. The two methods available are a postal election or a voting in person election.

Council has opted to use the "Postal" election method rather than the "In-person" method since 1997. Past year ordinary election statistics are:

Year	No. Ward Elections Held	Total No. of Electors in Contested Wards	Turnout Performance %	Actual Total Cost $ (ex GST)
2005	4	19406	35.80	48,300
2007	6	29,975	31.28	73,000
2009	6	30,693	30.60	77,600
2011	6	32,636	2633	95,400
2013	6	35,776	27.07	104,330
2015	7	43,988	24.31	127,400
2017	6	43,383	33.20	168,587
2019	7	54,154	26.90	187,834
2021	6	50,171	27.40	211,284

In 2021, 92 local governments had the WAEC conduct their postal elections, which represents a continual increase in local governments opting for the postal method since 2005.

DETAILS OF PROPOSAL

The next local government elections are to be held on Saturday 21 October 2023.

Correspondence received from the Western Australian Electoral Commissioner advises, in part, as follows:

"In order for the Commission to be responsible for the conduct of your election, the first step required by the Local Government Act 1995 is my written agreement to undertake the election.

As such, you may take this letter as my agreement to be responsible for the conduct of the ordinary elections in 2023 for the City of Armadale in accordance with section 4.20(4) of the Local Government Act 1995, together with any other elections or polls that may also be required. My agreement is subject to the proviso that the City of Armadale also wishes to have the election undertaken by the Western Australian Electoral Commission as a postal election."

COMMENT

Under current legislation, only the WAEC is permitted to conduct postal voting services. The cost estimate of the WAEC represents a 37% increase over the 2021 election cost which itself was a 12% increase over the cost of the 2019 poll. The only substantive difference between the 2023 election and previous elections is undertaking of a direct vote for Mayor. The Electoral Commissioner explained the increase in election costs as follows:

"Some local governments may also note an increase in costs from their 2021 ordinary costs. These include increases arising from inflation in recent years affecting salaries for Returning Officers and other staff, printing and packaging costs as well as the increase in postage announced by Australia Post. Additional costs from the Commission have been included arising from improved processing procedures and additional resources to supplement the Commission's education, complaints management, investigation and legal efforts."

It is considered prudent for Council to extend its declaration to include any other election (including extraordinary) that may occur between now and the 2025 ordinary elections. This would then allow the WAEC to conduct any election necessary to fill any vacancy that may arise there by reducing procedural delays.

The 2023 ordinary election will also be the first election to occur following the proposed *Local Government Act 1995* reforms which have yet to be tabled in parliament. In correspondence to the Chief Executive Officer dated 3 February 2023, the Hon. John Carey MLA, Minister for Housing, Lands, Homelessness, Local Government advised as follows:

"As you know, the State Government is continuing to work with the local government sector to deliver the most significant package of local government reforms in more than 25 years. These reforms include several measures to strengthen local democracy and increase community engagement, including new requirements for:

the introduction of optional preferential voting for all local government elections;
directly-elected Mayors and Presidents for all Band 1 and 2 local governments…

Further to my previous letter, the State Government is continuing to work to implement election reforms ahead of the October 2023 Ordinary Elections. The reforms will introduce Optional Preferential Voting (OPV) for all local government elections. OPV is similar to preferential voting used in State and Federal elections, and for local government elections in every other Australian state. OPV provides that electors can preference as many or as few candidates as they decide, and there will be no transfer of preferences other than the preferences electors mark on their ballot paper."

OPTIONS

The two (2) options available to Council to conduct the 2023 Ordinary Elections and any other elections/polls are:

1. **A postal election** which according to current legislation must be conducted by the WAEC.

2. **An in-person election** conducted by the City's CEO.

Option 1 is considered more convenient for electors and is more likely to result in increased participation rates than in-person elections.

CONCLUSION

It is proposed that the City's 2023 ordinary elections continue to be conducted on a postal election basis, and accordingly, the WA Electoral Commissioner be declared responsible for the conduct of these elections.

ATTACHMENTS

There are no attachments for this report.

Committee Discussion

Committee discussed this item at length, specifically regarding costs of the elections. Committee agreed to include additional points to the Recommendation as below.

RECOMMEND **CS6/3/23**

That Council:

1. ***In accordance with section 4.20(4) of the *Local Government Act 1995* the Western Australian Electoral Commissioner to be responsible for the conduct of the 2023 City of Armadale ordinary elections together with any other elections or polls which may also be required between this resolution date and the 2025 ordinary elections.**

2. ***In accordance with 4.61(2) of the *Local Government Act 1995* all elections and polls are referred to in part (1) to be conducted on a postal basis.**

3. **Instruct that the priority postal service be selected.**

4. **Request the CEO to write to the WAEC to receive greater transparency on election costs in particular:**

    a. **Increases arising from inflation affecting Staff costs**
    b. **Printing, packaging and posting costs.**

5. **Request a further report on the cost effectiveness of in person vs postal voting.**

***ABSOLUTE MAJORITY RESOLUTION REQUIRED**

Moved Cr G Nixon
Seconded Cr J Keogh
MOTION CARRIED **(7/0)**

3.2 - NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT: 13-16 JUNE 2023 (CANBERRA)

WARD	:	ALL
FILE No.	:	M/110/23
DATE	:	27 February 2023
REF	:	SD
RESPONSIBLE MANAGER	:	Chief Executive Officer

In Brief:

- National General Assembly (NGA) for Local Government 2023 is to be held at the National Convention Centre in Canberra from 13-16 June 2023.
- The theme for this year is *Our Communities Our Future.*
- It is recommended that Council nominate the Mayor for attendance at the 2023 National General Assembly.

Tabled Items

Nil.

Decision Type

☐ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.

☒ **Executive** The decision relates to the direction setting and oversight role of Council.

☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

3.1 Increased Economic Growth, Job Creation and Retention, as well as Educational Opportunities

3.1.6 Advocate for Federal and State government commitment and investment in the City's industrial precincts and cultivate the strategic partnerships necessary for their successful development

Legal Implications

Nil.

Council Policy/Local Law Implications

Elected Member and Chief Executive Officer Professional Development Policy.

Budget/Financial Implications

Conference Costs (including registration, travel and accommodation) is estimated at $3,500 per delegate. Funds are available in the Elected Member Development Budget for attendance.

Consultation

- Mayor.

COMMENT

The National General Assembly (NGA) of Local Government is to be held at the National Convention Centre in Canberra from Tuesday 13 June to Friday 16 June 2023. The Regional Forum is held on Tuesday 13 June.

The National General Assembly is the pre-eminent assembly of local government associations throughout Australia.

The Conference is held in Canberra to enable engagement with Federal Members of Parliament and Senior Federal Government officers.

The Federal Government has re-established the Australian Council of Local Government (ACLG). ALGA looks forward to working with the Government to deliver the first ACLG meeting. The ACLG will be a valuable opportunity for all Australian Councils to hear from the Prime Minister and speak directly to Federal Ministers about the key issues and opportunities for communities. The ACLG will be held immediately after the NGA and this will ensure that the meeting is informed by discussions during the week.

Provisional Program:

Tuesday 13 June 2023	Regional Cooperation and Development Forum
Wednesday 14 June 2023	NGA Opening – Prime Minister Address, followed by ALGA Presidential Address, Keynote Address, Panel, Plenary Sessions, Debate on Motions and closesd with NGA Dinner.
Thursday 15 June 2023	Panel, Keynote Address, Panel, Breakout Sessions and Debate on Motions
Friday 16 June 2023	Australian Council of Local Government

Attached is the Provisional Program (*final is not yet available*) which contains tentative details of the program and business agenda.

The City is usually represented by the Mayor and an Executive. The CEO has nominated Jason Lyon, Executive Director Corporate Services to attend the 2023 NGA.

The City is also a member of the National Growth Areas Alliance (NGAA) which usually holds a national meeting in conjunction with the NGA.

ATTACHMENTS

1.⇩ NGA23 - Provisional Program

RECOMMEND **CS7/3/23**

That Council nominate the Mayor, Cr R Butterfield to attend as the Council's delegate at the 2023 National General Assembly of Local Government to be held in Canberra from 13 to 16 June 2023.

Moved Cr E Flynn
MOTION CARRIED **(7/0)**

4.1 - SECURITY INCENTIVE SCHEME (REFERRAL ITEM)

At the Council meeting held on Monday, 24 October 2022, Cr S Peter referred the following matter to the Corporate Services Committee:

> *That the matter of a review of funding allocation for a security incentive scheme be referred to the Corporate Services Committee.*

Comment from Cr S Peter

In August 2022, the City endorsed the Security Incentive Scheme capped at $25,000 per year for the 2023 financial year. The City has more than 37,000 ratepayers and the current budget allocation is marginally low. I believe at least 5% of the ratepayers should benefit from this scheme yearly.

Officer Comment

The City's Security Incentive Scheme has been well received by residents reflected by the fact that the amount of $25,000 attached to the Scheme was exhausted relatively early in the 2022/23 financial year, with 136 households receiving a rebate.

It is acknowledged that 136 households represents a very small percentage of residents. If 5% of the 37,000 ratepayers (5% equates to 1850 rate paying households) were to receive the rebate of $200 per household, this would mean the budget provision would need to be $370,000.

Therefore even with a significant increase in budget allocation for this Scheme, many local households would still be unsuccessful with obtaining a rebate.

To ensure that the distribution of the $25,000 is more equitable, Council resolved the following at the Ordinary Council Meeting on ~~8~~ 22 August 2022 (**C16/8/22**):

"That Council endorse the amendment to the Security Incentive Scheme applicable from the 2022/23 financial year comprising the acceptance of one application per household every five years (capped at a total of $25,000 per year as per the FY23 budget)."

ATTACHMENTS

There are no attachments for this report.

Committee Discussion

Committee discussed this item at length. Councillor Peter moved the following Recommendation:

"A further report be received on the additional allocation of $150,000 to be provisioned for the Security Incentive Scheme, taking the total amount provisioned to $175,000, such that funding may be considered in the FY24 budget deliberations."

MOVED Cr Peter
Seconded nil
Opposed Cr Nixon
Motion lapsed for want of a seconder.

After further discussion an alternative recommendation was proposed:

"Note the report and consider the allocation of funding in the FY 24 budget deliberations."

RECOMMEND **CS8/3/23**

That Council note the report and consider the allocation of funding in the FY24 budget deliberations.

Moved Cr E Flynn
Seconded Cr P A Hetherington
Opposed Cr Peter
MOTION CARRIED **(6/1)**

4.2 - COUNCILLOR BIOGRAPHIES (REFERRAL ITEM)

At the Council meeting held on Monday, 13 February 2023, Cr J Keogh referred the following matter to the Corporate Services Committee:

> *That the matter of Councillor Biographies on the City's website be referred to the Corporate Services Committee.*

Comment from Cr J Keogh

In the interests of transparency and creating links between Councillors and Community, it would be best practice for the City to include some form of biography that lets our community know who is representing them. Many people do not know who we are or have any general information about us.

The following local government authorities have a brief bio on their Councillors:

- City of Canning
- City of Gosnells
- Shire of Serpentine Jarrahdale
- City of Swan
- Town of Victoria Park.

The following information could be included:

- Number of years experience on a council
- Contact information (website/social media link; email; phone number)
- When term expires
- What committees each Councillor is a member of
- A brief biography, perhaps around 200 words or less.

One of the City's four aspirations from the Strategic Community Plan is **Leadership** and this request integrates quite well with the following outcomes:

4.2.1 Embrace the use of technology to improve customer service and achieve improved efficiency and effectiveness of City functions.

4.4.1 Strive to achieve best practice community engagement.

4.4.4 Promote excellence in customer experience in all areas of service delivery.

Officer Comment

Statutory Implications

City Officers have undertaken a preliminary review of a number of Local Government Websites. For those Local Governments that have opted to include a Councillor Bio, it appears that the information has been taken from the Candidate Biography that was provided by the successful candidates for Local Government elections. The Bio has then featured on a continuing basis on the website under 'Councillor Information', post-election. Therefore, this advice makes reference to the *Local Government (Elections) Regulations 1997* pertaining to Candidate Bios.

Section 4.52 of the *Local Government Act 1995* provides for Candidate details and profiles to be published on the local government's website.

Section 24 of the *Local Government (Elections) Regulations 1997* provides for Candidate's Profiles, which stipulates that Candidates Profiles:

- are to be no more than 800 characters;
- are to be confined to biographical information, statements of the candidate's policies or beliefs and is not to contain information that the RO considers to be false, misleading or defamatory;
- are reviewed by the Returning Officer; and
- provides details of how to be contacted; and
- can include a photograph.

Legal/Risk Implications
A report on this matter would make reference to the information on the website not being perceived to provide an unfair advantage, that would bring about scrutiny of the Local Government Electoral process. Adhering to regulatory requirements for candidates, as noted above may satisfy this question.

Financial Implications
There are no financial implications to this referral or subject matter. However it is noted that to progress, a small amount of coding work via the City's ICT service is required.

ATTACHMENTS
There are no attachments for this report.

Committee Discussion

Councillor Keogh spoke to the item, presenting information for the benefits of Councillor Biographies. Committee discussed at length and settled on a Recommendation as below.

RECOMMEND **CS9/3/23**

That the Councillor information page on the City's website be updated to include the additional information as below:

- **Length of service of each Councillor**
- **The Council-appointed or nominated roles that Councillors serve on for City Standing Committees; and for committees, groups and panels of other external organisations.**

Moved Cr J Keogh
MOTION CARRIED **(7/0)**

COUNCILLORS' ITEMS

Nil.

CHIEF EXECUTIVE OFFICER'S REPORT

Nil.

EXECUTIVE DIRECTOR'S REPORT

Nil.

MEETING DECLARED CLOSED AT 8.42PM

CORPORATE SERVICES COMMITTEE

SUMMARY OF ATTACHMENTS

21 MARCH 2023

ATT NO.	SUBJECT	PAGE
1.1	**LIST OF ACCOUNTS PAID - JANUARY 2023**	
1.1.1	Monthly Cheque and Credit Card Report - January 2023	37
1.2	**STATEMENT OF FINANCIAL ACTIVITY - JANUARY 2023**	
1.2.1	Small Balance Rates Interest Written Off - January 2023	56
1.2.2	January 2023 - Monthly-Financial-Report	58
2.1	**STRATEGIC COMMUNITY PLAN 2020 - 2030 MINOR REVIEW**	
2.1.1	Strategic Community Plan 2020-2030_Minor Review 04	75
3.2	**NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT: 13-16 JUNE 2023 (CANBERRA)**	
3.2.1	NGA23 - Provisional Program	119

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

Payments made between 01-Jan-2023 and 31-Jan-2023

Trans #	Date	Payee	Description	Amount
004923	4/01/2023	BP Australia Pty Ltd	Fuel - Depot	144,611.51
004924	5/01/2023	Quick Super	Superannuation - Payroll (3)	670,719.34
004925	6/01/2023	Accidental Health & Safety-Perth	First Aid Supplies	971.83
004926	6/01/2023	Alinta Gas	Gas Charges	19,587.50
004927	6/01/2023	ALS Library Services Pty Ltd	Library Resources	452.07
004928	6/01/2023	Armadale Lock & Key Service	Parts & Repairs	1,232.00
004929	6/01/2023	Armadale Kelmscott Self Storage	Rental Fees	910.00
004930	6/01/2023	Australian Services Union	Australian Services Union - payroll deductions	422.30
004931	6/01/2023	DORMA Australia Pty Ltd	Automatic Doors Service	1,672.25
004932	6/01/2023	Construction Training Fund	CTF Levy Collected - December 2022	31,964.14
004933	6/01/2023	Beaver Tree Services Aust Pty Ltd	Removal of Trees	9,660.82
004934	6/01/2023	BOC Gases Australia Limited	Dry Ice	22.63
004935	6/01/2023	Tanks for Hire	Delivery & Collection - Trailer	583.00
004936	6/01/2023	Browns Sweeping	Lawn Maintenance - Various Locations	21,620.19
004937	6/01/2023	Burgess Rawson (WA) Pty Ltd	Legal Advice	178.99
004938	6/01/2023	Child Support Agency	Child Support Deduction - payroll deductions	2,093.47
004939	6/01/2023	City of Armadale-Social Club	Social Club (employee) - payroll deductions	294.00
004940	6/01/2023	Cornerstone Legal Pty Ltd	Legal Advice	1,144.00
004941	6/01/2023	Dept Of Mines, Industry Regulation And Safety	Building Services Levy Collected - Dec22	43,854.87
004942	6/01/2023	Down Under Signs Pty Ltd	Street Signs - Various Locations	180.38
004943	6/01/2023	Drive Safe Australia (WA)	Truck Assessment	275.00
004944	6/01/2023	Dept of Fire And Emergency Services	2022/23 ESL Fire and Emergency Services	4,399.67
004945	6/01/2023	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	8,646.00
004946	6/01/2023	JLR Pumps	Supply & Install - Secure Box	819.50
004947	6/01/2023	LGRCEU	LGRCEU - payroll deductions	305.12
004948	6/01/2023	Lori's Fuel Station	Fuel	88.50
004949	6/01/2023	Downer EDI Works Limited	Inspections - Bridges Level 1	7,425.00
004950	6/01/2023	Rabor Smash Repairs	Repairs - FP2012	1,000.00
004951	6/01/2023	Ambius	Pest Control 1/12/22 - 31/12/22	1,817.86
004952	6/01/2023	Veolia Recycling and Recovery Pty Ltd	General Waste	1,827.53
004953	6/01/2023	Sunny Industrial Brushware Pty Ltd	Parts - FP237 & FP238	719.40
004954	6/01/2023	Telstra	Telephone Charges	7,129.35
004955	6/01/2023	WA Limestone Co	Lawn Sand Supplies	2,592.92
004956	6/01/2023	Water Corporation	Repairs - Mount Richon - Lot 9	6,384.22
004957	6/01/2023	West Side Safety Products	Protective Uniforms	1,657.97
004958	6/01/2023	Westbooks	Library Resources	1,028.30
004959	6/01/2023	Western Australian Treasury Corp	Loan Repayment	131,307.92
004960	6/01/2023	Synergy Energy	Electricity Charges	21,341.96
004961	6/01/2023	Bladon WA	Self Inking Stamps	746.90
004962	6/01/2023	Apace Aid Incorporated	Plant Stock	440.00

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

Payments made between 01-Jan-2023 and 31-Jan-2023

Trans #	Date	Payee	Description	Amount
004963	6/01/2023	Office Line	Office Chairs	724.90
004964	6/01/2023	Bunnings Building Supplies Pty Ltd	Hardware - Civil Works	372.13
004965	6/01/2023	St John Ambulance WA Ltd	Defibrillator Check	20.00
004966	6/01/2023	Armadale City Concert Band	Event Performance	600.00
004967	6/01/2023	Local Government Planners Association	Train Line Tour	50.00
004968	6/01/2023	Blue Tang (WA) Pty Ltd	Consultancy Services	5,500.00
004969	6/01/2023	Cr Ruth Butterfield	Councillor Allowance Qtr 3	36,071.43
004970	6/01/2023	Serpentine Spring Water	Refreshments	126.00
004971	6/01/2023	McLeods Barristers & Solicitors	Legal Advice	9,344.02
004972	6/01/2023	Environmental Industries	Landscape Maintenance	3,235.83
004973	6/01/2023	Oven Sparkle Pty Ltd	Oven Clean	330.00
004974	6/01/2023	Voicedata Services Pty Ltd	Electrical Equipment - IT	3,300.00
004975	6/01/2023	Bellridge Pty Ltd	Software - IT	22,846.40
004976	6/01/2023	Tactile Indicators (Perth) Pty Ltd	Terracotta Tactile Stock	750.00
004977	6/01/2023	Michael Page International	Hire of Temporary Staff	4,138.20
004978	6/01/2023	Buswest	Transport Services - History Village	660.00
004979	6/01/2023	Elliotts Filtration	Robot Park Works	565.40
004980	6/01/2023	BGC Concrete	Concrete for Kerb Repairs	224.84
004981	6/01/2023	All West Plant Hire	Brush Cutter Hire	236.50
004982	6/01/2023	City of Armadale	Councillor Allowance Qtr 3	1,883.00
004983	6/01/2023	DS Agencies Pty Ltd	Purchase Storage Bins - AFAC	1,534.50
004984	6/01/2023	Commercial Aquatics Australia	Pool Plant Servicing (2)	6,017.46
004985	6/01/2023	Apple Pty Ltd	IT Equipment	2,488.01
004986	6/01/2023	Imagesource Digital Solutions	Australia Day Billboard Skins	4,702.50
004987	6/01/2023	Forrest Road Fresh	Refreshments	71.52
004988	6/01/2023	Sonic HealthPlus	Preplacement Medicals	240.90
004989	6/01/2023	Centrecare Corporate	Wellbeing Services Fee	1,584.00
004990	6/01/2023	Face Painter Extraordinaire	Face Painting - Event	825.00
004991	6/01/2023	Cr Kerry Busby	Councillor Allowance Qtr 3	14,878.21
004992	6/01/2023	Cr Melissa Northcott	Councillor Allowance Qtr 3	9,572.05
004993	6/01/2023	Cr Grant Nixon	Councillor Allowance Qtr 3	7,284.19
004994	6/01/2023	Dept of Planning, Lands & Heritage	JDAP - Development Application	10,324.00
004995	6/01/2023	Better Pets and Gardens Kelmscott	Pet Food - Depot Pound	336.65
004996	6/01/2023	G J Dixon	Expenses Reimbursement	147.93
004997	6/01/2023	Western Tree Recyclers	Green Waste Collection - Various Locations	17,524.28
004998	6/01/2023	Bin Bomb Pty Ltd	Cleaning Chemicals	1,843.38
004999	6/01/2023	C R Omacini	Expenses Reimbursement	66.55
005000	6/01/2023	Perth Expohire & Furniture Group	Equipment & Furniture Hire	4,793.25
005001	6/01/2023	Dowsing Concrete	Concrete Works Maintenance - Various Locations	27,242.61
005002	6/01/2023	Mother Earth Gardening & Landscaping	Landscape Maintenance - Various Locations	6,424.00
005003	6/01/2023	Entertainment Bank	Parade Entertainment	3,346.20

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

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Trans #	Date	Payee	Description	Amount
005004	6/01/2023	The Information Management Group Pty Ltd	IT Storage Charges	1,535.46
005005	6/01/2023	Hydramet Pty Ltd	Plant Room Wind Sock Replacement AFAC	1,516.48
005006	6/01/2023	Instant Toilets & Showers Pty Ltd	Event Toilet Hire	5,410.83
005007	6/01/2023	LFA First Response	Workplace Response Kit	112.84
005008	6/01/2023	PRF Industries Pty Ltd	Electrical Compliance Tests	436.15
005009	6/01/2023	E Fire & Safety	Fire Systems Maintenance	3,784.00
005010	6/01/2023	Taman Diamond Tool Solutions	Parts - Civil Works	808.50
005011	6/01/2023	Turf Care WA Pty Ltd	Supply and Installation of Turf	6,600.00
005012	6/01/2023	Downings Electrical Service	Electrical Repairs - Mathew Stot Reserve	1,600.50
005013	6/01/2023	Cr Michelle Silver	Councillor Allowance Qtr 3	9,129.68
005014	6/01/2023	The Workwear Group	Safety Equipment	112.64
005015	6/01/2023	Metro Filters	Cleaning Services	851.40
005016	6/01/2023	PR Power Pty Ltd	Service - Lighting Tower	2,231.98
005017	6/01/2023	Kennards Hire Pty Ltd	Hire Equipment - Memorial Park	4,398.72
005018	6/01/2023	Ndevr Environmental Pty Ltd	Consultancy Services	2,887.50
005019	6/01/2023	Paramount Electrical Services	Electrical Works	1,724.95
005020	6/01/2023	SEISMA Pty Ltd	Consultancy Services	62,675.94
005021	6/01/2023	All West Electrical Contractors	Supply & Install - Security Items	280.50
005022	6/01/2023	Pivotel Satellite Pty Ltd	Service Charges	49.50
005023	6/01/2023	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	4,410.84
005024	6/01/2023	Sprayking WA Pty Ltd	Weeds Treatments	4,620.00
005025	6/01/2023	Instant Products Hire	Toilet Cleaning	331.10
005026	6/01/2023	Hi Tech Security WA Pty Ltd	Data Pack - Oct22	70.95
005027	6/01/2023	Security Management Australasia Pty Ltd	CCTV Maintenance & Repairs	13,583.90
005028	6/01/2023	Domeshelter Australia Pty Ltd	Shelter Deposit - Landfill	9,516.54
005029	6/01/2023	Cr Gary Smith	Councillor Allowance Qtr 3	9,055.84
005030	6/01/2023	On Tap Plumbing & Gas Pty Ltd	Plumbing Services	231.00
005031	6/01/2023	Bug Busters Pty Ltd	Replacement Stations	198.00
005032	6/01/2023	Graphic Art Mart Pty Ltd	Print Room Consumables	670.97
005033	6/01/2023	Horizon West Landscape Constructions	Landscape Construction - Westfield Heron	114,498.12
005034	6/01/2023	LD&D Australia Pty Limited	Refreshments	192.10
005035	6/01/2023	Crystal Printing Solutions Pty Ltd	Printing - Infringement Booklets	605.00
005036	6/01/2023	Plastic Sandwich Co	Sun Smart Graphic Laminating	165.00
005037	6/01/2023	Slavin Architects Pty Ltd	Consultancy Services	5,073.75
005038	6/01/2023	Contra-Flow Pty Ltd	Hire of Traffic Controllers	13,572.52
005039	6/01/2023	Phase3 Landscape Construction Pty Ltd	Construction Works Ticklie Park Stage 2	6,338.86
005040	6/01/2023	Bibliotheca Australia Pty Ltd	Armadale Library - RFID Gate	12,087.20
005041	6/01/2023	Robyn Brown t/as Waste is my Resource	Composting Service	990.00
005042	6/01/2023	Paradigm Information Technology (IT)	Software Upgrades - Records	3,467.20
005043	6/01/2023	Perrott Painting Maintenance Contract Pty Ltd	Painting Services	7,524.00
005044	6/01/2023	District Refrigeration & Airconditioning Pty Ltd	Airconditioning Maintenance & Repairs	841.50

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Trans #	Date	Payee	Description	Amount
005045	6/01/2023	Perth STEM Association Incorporated	Microbits Library Program	1,300.00
005046	6/01/2023	Intelife Group Limited	BBQ Maintenance - Various Sites	1,606.27
005047	6/01/2023	Lions Club of Harrisdale Piara Waters Inc	Catering Services	300.00
005048	6/01/2023	Selectro Services	Pool Plant Electrical Work	4,227.74
005049	6/01/2023	Cr Shanavas Peter	Councillor Allowance Qtr 3	8,647.58
005050	6/01/2023	Aussie Broadband Pty Ltd	NBN Service	779.00
005051	6/01/2023	Cr Emma Flynn	Councillor Allowance Qtr 3	9,081.46
005052	6/01/2023	Prestige Catering	Catering Services	2,028.05
005053	6/01/2023	QTM Pty Ltd	Traffic Management	7,123.60
005054	6/01/2023	Armadale Park Cafe	Catering Services	144.00
005055	6/01/2023	CHS Healthcare Pty Ltd	Maintenance and repairs	1,138.50
005056	6/01/2023	Cart 21 Cafe and Lunch Bar	Catering Services	605.66
005057	6/01/2023	Agrimate	Repairs - Boom Gate	1,600.50
005058	6/01/2023	Marathi Association Perth	Community Grant 2022/2023 - Round 1	2,500.00
005059	6/01/2023	Southern Cross Protection Pty Ltd	Security Guard Services	8,368.45
005060	6/01/2023	Corsign WA Pty Ltd	Muster Point Signs	411.40
005061	6/01/2023	MDM Entertainment Pty Ltd	DVD Standing Order Plan 22/23	2,426.17
005062	6/01/2023	BrightMark Group Pty Ltd	Commercial Cleaning Services	34,353.41
005063	6/01/2023	Harrisdale Piara Waters Resident Group Inc	Community Grant 2022/2023 - Round 1	2,500.00
005064	6/01/2023	R J Turner Engineering	Shade Sails	300.00
005065	6/01/2023	Motorola Solutions Australia Pty Ltd	Two Way Radio Rentals	721.25
005066	6/01/2023	ATO PAYG	Tax Deductions Payroll	357,913.00
005067	6/01/2023	Intelligent RFID Solutions Pty Ltd	Vector 4d Count and Cloud Hosting	11,869.00
005068	6/01/2023	Bridgestone Australia Ltd	Tyre Repairs	557.68
005069	6/01/2023	Penske Australia	Parts - FP534	1,508.76
005070	6/01/2023	Cr John Keogh	Councillor Allowance Qtr 3	9,103.13
005071	6/01/2023	Construct360 Pty Ltd	Progress Claim - John Dunn Pavilion	18,326.55
005072	6/01/2023	Marty Daley Graphic Design	Swim School Summer Campaign Advertising	2,805.00
005073	6/01/2023	Vault Protective Security Services	Crowd Controller Services	673.75
005074	6/01/2023	Cr Michael Hancock	Councillor Allowance Qtr 3	9,740.10
005075	6/01/2023	Cr Paul Hetherington	Councillor Allowance Qtr 3	9,129.41
005076	6/01/2023	Cr Scott Mosey	Councillor Allowance Qtr 3	9,162.59
005077	6/01/2023	Cr Sartaj Virk	Councillor Allowance Qtr 3	8,855.83
005078	6/01/2023	Norda Architects Pty Ltd	Supply 3d Render Images	4,015.00
005079	6/01/2023	Armadale Liquor Pty Ltd	Refreshments	200.00
005080	6/01/2023	Cr Keyur Kamdar	Councillor Allowance Qtr 3	9,128.46
005081	6/01/2023	Roleystone Karragullen Bush Fire Brigade	Fire Breaks Maintenance	15,620.00
005082	6/01/2023	IRIS ID Pty Ltd	Monthly Telco Cost and Report	82.50
005083	6/01/2023	GFG Temp Assist	Hire of Temporary Staff	44,994.84
005084	6/01/2023	The Lab Unit Trust t/a PLACE Laboratory	Consultancy Services	11,000.00
005085	6/01/2023	All Signs WA Pty Ltd	Supply & Install Signs - Barossa Park	586.30

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Trans #	Date	Payee	Description	Amount
005086	6/01/2023	Subway Armadale Central	Catering Services	54.00
005087	6/01/2023	Harvey Norman AV/IT Armadale	Computer Equipment - Heritage House	184.00
005088	6/01/2023	WA Flags and Banners	Banners	554.40
005089	6/01/2023	UGC Holdings Pty Ltd	Environmental Weed Control - Various Locations	36,284.10
005090	6/01/2023	Maitland Consulting Group Pty Ltd	Staff Training	1,980.00
005091	6/01/2023	Eventmatrix Pty Ltd	Parade and Traffic Control	3,366.00
005092	6/01/2023	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,292.06
005093	6/01/2023	Access Plus WA Deaf Inc	Booking Fee	254.09
005094	6/01/2023	Movat Pty Ltd	Event - MOVAT Software 2023	400.00
005095	6/01/2023	Chindarsi Architects Pty Ltd	Consultancy Services	495.00
005096	6/01/2023	Delta Echo Pty Ltd	Consultancy Services	12,032.63
005097	6/01/2023	Morepies Pty Ltd	Security Screens Installed	1,155.00
005098	6/01/2023	Fennessy Recruitment Pty Ltd	Hire of Temporary Staff	29,118.71
005099	6/01/2023	Robert George King	Removal - Bee Hive	100.00
005100	6/01/2023	Roleystone Gymnastics Club	Reimbursement CCTV and Camera Security Costs	2,088.86
005101	6/01/2023	NuTec Industries PTY LTD	Supply of Fertiliser for Parks	1,205.60
005102	6/01/2023	Hochico PTY LTD t/a Mild Bite	Catering Services	2,165.00
005103	6/01/2023	Metro Water Supply	Water Cartage	1,650.00
005104	6/01/2023	S. Sharukesan t/a The Curry Stand	Catering Services	1,000.00
005105	6/01/2023	EFTSURE PTY LTD	Software Service Fee 12 month Subscription	15,840.00
005106	6/01/2023	Khalsa Club of WA INC	Event Coordination Services	2,140.00
005107	6/01/2023	Suncentro Pty Ltd	Maintenance Bond Refund	48,243.00
005108	6/01/2023	Vivian Lu	Professional Membership Reimbusement	790.00
005109	6/01/2023	Rosanne Dingli	Armadale Writers Award Prize	50.00
005110	6/01/2023	Roberta Jull Community Care Association	Minnawarra House Repairs	190.00
000147	9/01/2023	City of Armadale	Petty Cash - Australia Day 2023	2,000.00
000148	9/01/2023	City of Armadale-Armadale Library	Petty Cash Recoup	208.60
000149	9/01/2023	City of Armadale-Aquatic Centre	Petty Cash Recoup	292.60
005111	11/01/2023	Alinta Gas	Gas Supply Charges	36.70
005112	11/01/2023	ALS Library Services Pty Ltd	Library Resources	1,946.15
005113	11/01/2023	Armadale Newsagency	Library Resources	546.59
005114	11/01/2023	Armadale State Emergency Service (SES)	Expenses Reimbursement	2,297.56
005115	11/01/2023	DORMA Australia Pty Ltd	Scheduled Maintenance - Doors	117.35
005116	11/01/2023	Beaver Tree Services Aust Pty Ltd	Tree Maintenance - Various Locations	19,035.49
005117	11/01/2023	Browns Sweeping	Sweeping Services - Various Locations	297.00
005118	11/01/2023	City of Gosnells	Staff - Long Service Leave Recoup	530.55
005119	11/01/2023	Coca-Cola Amatil (Aust) Pty Ltd	Refreshments	1,897.85
005120	11/01/2023	Cornerstone Legal Pty Ltd	Legal Advice	10,549.00
005121	11/01/2023	Landgate	GRV Valuations G2022/26	2,830.85
005122	11/01/2023	Lori's Fuel Station	Fuel - FP2037 & FP2038	186.71
005123	11/01/2023	Downer EDI Works Limited	Hot Mix Supply	2,440.60

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Trans #	Date	Payee	Description	Amount
005124	11/01/2023	Shenton Enterprises Pty Ltd	Repairs - Pool Cleaner - AFAC	1,253.74
005125	11/01/2023	City of Kalamunda	Kalamunda History Village Tour	94.00
005126	11/01/2023	Telstra	Telephone Charges	30.00
005127	11/01/2023	Synergy Energy	Electricity Charges - StreetLights	224,968.89
005128	11/01/2023	WA Reticulation Supplies	Logic Board Replacements	2,184.60
005129	11/01/2023	Our Community	Funding Centre Annual Subscription	400.00
005130	11/01/2023	Sports Turf Technology Pty Ltd	Supply Parts - Bore Replacements	15,312.00
005131	11/01/2023	Westzone Enterprises Pty Ltd	Armadale Library Rental & Utilities	53,283.64
005132	11/01/2023	WH Location Services Pty Ltd	Service Location for Depot Fuel Bowser	775.50
005133	11/01/2023	Onhold Magic Pty Ltd	Messages on Hold - Dec 22	110.00
005134	11/01/2023	Serpentine Spring Water	Refreshments	148.00
005135	11/01/2023	Michael Page International	Hire of Temporary Staff	2,069.10
005136	11/01/2023	Wren Oil	Admin & Compliance Fee	16.50
005137	11/01/2023	Dept of Premier and Cabinet	Amendment no 115 - Gazette	1,402.80
005138	11/01/2023	BGC Concrete	Repairs - Kerbing - Various Locations	416.90
005139	11/01/2023	ABCO Products	Cleaning Equipment - Depot Stock	289.39
005140	11/01/2023	Vinci Gravel Supplies Pty Ltd	Supply Gravel - Depot Stock	6,942.10
005141	11/01/2023	Apple Pty Ltd	Communications Equipment	796.40
005142	11/01/2023	Forrest Road Fresh	Catering Services	199.81
005143	11/01/2023	Sonic HealthPlus	Preplacement Medicals	481.80
005144	11/01/2023	Bowden Tree Consultancy	Consultancy Services	451.00
005145	11/01/2023	Horizon West Landscape & Irrigation	Gardens Maintenance	3,476.00
005146	11/01/2023	Feral Invasive Species Eradication Management	Invasive Animal Assessments	28,311.25
005147	11/01/2023	Mother Earth Gardening & Landscaping	Landscape Maintenance	880.00
005148	11/01/2023	EOS Electrical	Repairs from Lighting Inspection Dec22	8,522.75
005149	11/01/2023	N Burbridge	Expenses Reimbursement	179.80
005150	11/01/2023	ReNew Property Maintenance	Verge Maintenance - Various Locations	27,702.49
005151	11/01/2023	Prestige Property Maintenance Pty Ltd	Landscape Maintenance	2,932.50
005152	11/01/2023	E Fire & Safety	Additional Charges - System Testing	2,285.80
005153	11/01/2023	K L Jennings	Expenses Reimbursement	192.62
005154	11/01/2023	Turf Care WA Pty Ltd	Turf Renovation Works - Various Locations	39,838.48
005155	11/01/2023	Art Gallery of WA	Workshop Attendance	120.00
005156	11/01/2023	Bisht Pty Ltd	Newspapers Seville Grove Library Dec 22	119.30
005157	11/01/2023	Birdlife Western Australia	Volunteer Gifts - BEWG Bush Breakfast	300.00
005158	11/01/2023	Paramount Electrical Services	Electrical Works	976.30
005159	11/01/2023	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	3,236.63
005160	11/01/2023	Hi Tech Security WA Pty Ltd	Security Services - Monthly Charges	302.50
005161	11/01/2023	Domeshelter Australia Pty Ltd	Shelter Deposit - Landfill	14,437.50
005162	11/01/2023	Graffiti Systems Australia	Graffiti Removal costs	2,329.03
005163	11/01/2023	Rockwater Pty Ltd	Annual Monitoring Summary	938.30
005164	11/01/2023	Bug Busters Pty Ltd	Pest Control - Various Locations	1,661.00

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Trans #	Date	Payee	Description	Amount
005165	11/01/2023	Gilmour & Jooste Electrical	Electrical Maintenance and Repairs	683.63
005166	11/01/2023	LD&D Australia Pty Limited	Refreshments	54.60
005167	11/01/2023	Hudson Global Resources (Aust) Pty Limited	Hire of Temporary Staff	19,894.18
005168	11/01/2023	K M Hansen	Carols by Candlelight Event	600.00
005169	11/01/2023	Contra-Flow Pty Ltd	Hire of Traffic Controllers	3,636.23
005170	11/01/2023	Belvista Properties	Rent/Outgoings Kelmscott Library Jan 23	22,935.75
005171	11/01/2023	Valspar Paint (Australia) Pty Ltd	Paint Supplies	461.18
005172	11/01/2023	Action Glass & Aluminium	Glass Repairs and Replacements	6,691.58
005173	11/01/2023	QTM PTY LTD	Hire of Traffic Controllers	616.00
005174	11/01/2023	CHS Healthcare Pty Ltd	Scheduled Servicing - Equipment	1,138.50
005175	11/01/2023	Cart 21 Cafe and Lunch Bar	Catering Services	719.95
005176	11/01/2023	First Homebuilders Pty Ltd	Refund Security Deposit	400.00
005177	11/01/2023	Southern Cross Protection Pty Ltd	Security Alarm Responses	907.50
005178	11/01/2023	Corsign WA Pty Ltd	Muster Point Signs	51.70
005179	11/01/2023	Total Green Recycling	E Waste Recycling	3,057.51
005180	11/01/2023	Event Personnel Australia ATF EPA Trust	Special Event - Staffing	2,383.15
005181	11/01/2023	Bridgestone Australia Ltd	Tyre Service - ak16308	1,475.85
005182	11/01/2023	Innova Builders (WA) Pty Ltd	Refund Security Deposit	400.00
005183	11/01/2023	Vault Protective Security Services	Crowd Controller Services	1,556.50
005184	11/01/2023	N M Allen	Online Storytime Presentation	250.00
005185	11/01/2023	Back Beach Co PTY LTD	Retail Stock - AFAC Kiosk	1,029.60
005186	11/01/2023	Norda Architects Pty Ltd	Consultancy Services	6,578.00
005187	11/01/2023	Ideal Homes Pty Ltd	Refund Security Deposit	1,200.00
005188	11/01/2023	Prime Landscaping Pty Ltd	Gardens Maintenance	1,716.00
005189	11/01/2023	GFG Temp Assist	Hire of Temporary Staff	21,095.36
005190	11/01/2023	Brennan and Associates	Legal Advice	3,229.60
005191	11/01/2023	Paul S Broomfield Photography	Waste Education Videos	2,613.60
005192	11/01/2023	ATI-Mirage Training	Staff Training	1,165.50
005193	11/01/2023	Anchored Earth Pty Ltd	Parts - Landfill - Container	8,236.80
005194	11/01/2023	RMIT Online Pty Ltd	Agile for Project Management	1,440.00
005195	11/01/2023	RMP Services Pty Ltd	Removal of All Decorations	1,265.00
005196	11/01/2023	Dobson Electrical Contracting	Electrical Works	1,765.50
005197	11/01/2023	Trayd Australia Pty Ltd	Muster Point Signs	495.00
005198	11/01/2023	Marketforce Pty Ltd	Caption for Volunteer Videos	8,734.32
005199	11/01/2023	Bedfordale Connect Inc.	Community Grant 2022/2023 - Round 1	2,173.97
005200	11/01/2023	Roleystone Gymnastics Club	Community Grant 2022/2023 - Round 1	1,092.85
005201	11/01/2023	Triathlon Western Australia Inc	Community Grant 2022/2023 - Round 1	5,500.00
005202	11/01/2023	Moroccan Food Station	Catering Services	2,460.00
005203	11/01/2023	Perth Medical Volunteers Inc	Medical Team Member	165.00
005204	11/01/2023	Declan Simons	Expenses Reimbursement	79.00
005205	11/01/2023	Rajaram Chakravarthy Vishnu Prasath	Refund - Cancellation of Birthday Party Package	240.00

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Trans #	Date	Payee	Description	Amount
005206	11/01/2023	Jesson Flowers	Floral Arrangements	200.00
005207	11/01/2023	A Nizeymana	Refund of BSL Withdrawn Application	61.65
005208	11/01/2023	Emma Lauren Strachan	Rates Refund - Refund of Excess Direct Debit -Sale	2,328.72
005209	11/01/2023	Hayley McHenry	Sporting Recreation and Development Donation	250.00
005210	11/01/2023	Saleena Thorne	Sporting Recreation and Development Donation	250.00
005211	11/01/2023	Michelle Hart	Sporting Recreation and Development Donation	150.00
005212	11/01/2023	Angela Perkins	Sporting Recreation and Development Donation	250.00
005213	11/01/2023	Esther Luboyer	Sporting Recreation and Development Donation	250.00
005214	11/01/2023	Kate Blakely	Sporting Recreation and Development Donation	250.00
005215	11/01/2023	Kate Blakely	Sporting Recreation and Development Donation	250.00
005216	11/01/2023	Kate Blakely	Sporting Recreation and Development Donation	250.00
005217	11/01/2023	Rebecca Murray	Sporting Recreation and Development Donation	250.00
005218	11/01/2023	Rebecca Murray	Sporting Recreation and Development Donation	250.00
005219	11/01/2023	Kayla Potter	Sporting Recreation and Development Donation	250.00
005220	11/01/2023	Quick Super	Superannuation - Payroll	221,855.22
005221	13/01/2023	Accidental Health & Safety-Perth	First Aid Supplies	121.00
005222	13/01/2023	Alinta Gas	Gas Charges	307.75
005223	13/01/2023	Armadale Lock & Key Service	Key Cutting	604.00
005224	13/01/2023	Armadale Newsagency	Magazine Supply	987.05
005225	13/01/2023	Australian Services Union	Australian Services Union - payroll deductions	448.20
005226	13/01/2023	Beaver Tree Services Aust Pty Ltd	Gardens Maintenance	316.25
005227	13/01/2023	Browns Sweeping	Sweeping Services - Various Locations	4,536.58
005228	13/01/2023	Child Support Agency	Child Support Deduction - payroll deductions	2,018.85
005229	13/01/2023	City of Armadale-Social Club	Social Club (employee) - payroll deductions	294.00
005230	13/01/2023	Cornerstone Legal Pty Ltd	Legal Advice	1,248.80
005231	13/01/2023	LGRCEU	LGRCEU - payroll deductions	305.12
005232	13/01/2023	Royal Lifesaving Society	Staff Training	872.00
005233	13/01/2023	Veolia Recycling and Recovery Pty Ltd	Bin Empties - Kelmscott Hall	3,943.80
005234	13/01/2023	Target Towing Service	Towing Services	330.00
005235	13/01/2023	Synergy Energy	Electricity Charges	11,895.90
005236	13/01/2023	Local Government Planners Association	Annual Membership 22/23	500.00
005237	13/01/2023	McLeods Barristers & Solicitors	Legal Advice	779.35
005238	13/01/2023	RSEA Pty Ltd	Water Cable Barriers	3,021.22
005239	13/01/2023	MAIA Financial Pty Ltd	IT Equipment Leasing Quarterly	140,417.08
005240	13/01/2023	Hot Cotton	Building Services Uniform Order	607.20
005241	13/01/2023	Michael Page International	Hire of Temporary Staff	251.93
005242	13/01/2023	Elliotts Filtration	Filters Service	565.40
005243	13/01/2023	Underground Power Development	Consultancy Services	1,705.00
005244	13/01/2023	Stockland WA Development Pty Ltd	Harrisdale Stall Fee	737.00
005245	13/01/2023	Natural Area Management & Services	Landscape Maintenance	5,940.00
005246	13/01/2023	Ketten Pty Ltd	Street Directories	527.12

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

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Trans #	Date	Payee	Description	Amount
005247	13/01/2023	Sonic HealthPlus	Pre-Employment Medical - Multiple Staff	642.40
005248	13/01/2023	P W Sanders	Communications Reimbursement	79.99
005249	13/01/2023	ELM (WA) Pty Ltd	Landscape Maintenance	3,140.50
005250	13/01/2023	Vorgee Pty Ltd	AFAC Swim Purchases	2,389.20
005251	13/01/2023	Dowsing Concrete	Footpath Repairs - Various Locations	45,802.01
005253	13/01/2023	E Fire & Safety	Repairs - District Hall - Fire Panel	121.00
005254	13/01/2023	Turf Care WA Pty Ltd	Turf Renovation Services	10,362.00
005255	13/01/2023	Annette F Raison	Hire - Entertainment Equipment	250.00
005257	13/01/2023	NewGround Water Services	Two Wire Locating and Repairs	3,850.00
005258	13/01/2023	Catch Music Inc	International Day - Music Performance	330.00
005259	13/01/2023	The Calapai Family Trust T/A Intellitrac	GPS Tracking Services	1,511.40
005260	13/01/2023	C L Stephens	Expenses Reimbursement	87.00
005261	13/01/2023	Vital Packaging	Bags	67.05
005262	13/01/2023	Armadale Park Cafe	Catering Services	625.00
005263	13/01/2023	D P Gamage	Professional Membership Reimbusement	355.00
005264	13/01/2023	ATO PAYG	Tax Deductions Payroll	390,790.00
005265	13/01/2023	Penske Australia	Maintenance and Repairs	1,264.43
005266	13/01/2023	ATC Work Smart INC	Hire of Temporary Staff	102.72
005267	13/01/2023	Tidy Up	Collection of Dumped Rubbish	3,726.00
005268	13/01/2023	Dell Financial Services Pty Ltd	IT Equipment Rental	19,624.57
005269	13/01/2023	ChoiceOne Pty Ltd	Hire of Temporary Staff	2,146.03
005270	13/01/2023	Leda Security Products PTY LTD	Installation of Bollards	23,775.40
005271	13/01/2023	Othman Hishmeh	Event - Musical Performance	150.00
005272	13/01/2023	Marketforce Pty Ltd	Public Notices and Tenders Advertising	10,173.36
005273	13/01/2023	Live History (Jasmine E. Bowen)	First Payment AWF 2023	660.00
005274	13/01/2023	Judith Buising	Bond Refund	500.00
000150	16/01/2023	City of Armadale-Seville Grove Library	Petty Cash Recoup	103.35
000151	16/01/2023	City of Armadale	Customer Service - Funds Recoup	661.30
005275	18/01/2023	ALS Library Services Pty Ltd	Library Resources	15.16
005276	18/01/2023	Armadale Lock & Key Service	Key Replacements	643.50
005277	18/01/2023	Armadale Kelmscott Self Storage	Rental Fees	635.00
005278	18/01/2023	Beaver Tree Services Aust Pty Ltd	Tree Maintenance - Various Locations	26,618.35
005279	18/01/2023	Browns Sweeping	Hi Pressure Cleaning - Memorial Pk	960.00
005280	18/01/2023	Parchem Australia	Hardware - Mens Shed	132.83
005281	18/01/2023	Cornerstone Legal Pty Ltd	Legal Advice	638.00
005282	18/01/2023	WINC Australia Pty Ltd	stationery	58.30
005283	18/01/2023	Ejan Communications	Two Way Radio Rentals	1,119.25
005284	18/01/2023	JLR Pumps	Repairs - Gwynne Park Scout Club	1,996.50
005285	18/01/2023	Major Motors Pty Ltd	Mirror Assembly Replacement	269.46
005286	18/01/2023	Ixom Operations Pty Ltd	Pool Chemicals - AFAC	1,094.48
005287	18/01/2023	Downer EDI Works Limited	Hot Mix Supply	3,093.72

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Trans #	Date	Payee	Description	Amount
005288	18/01/2023	Shire of Mundaring	Social Media Reimbursement	5,520.00
005289	18/01/2023	Veolia Recycling and Recovery Pty Ltd	Recycle Bin 240l	84,294.82
005290	18/01/2023	Trailer Parts Pty Ltd	Jockey Wheel Replace	219.19
005291	18/01/2023	Synergy Energy	Electricity Charges	238,301.94
005292	18/01/2023	WA Reticulation Supplies	Irrigation Shed Stock Parts	5,773.75
005293	18/01/2023	Dept of Water & Environment Regulation	Licence Fee - Annual 2023	347.60
005294	18/01/2023	Bunnings Building Supplies Pty Ltd	Hardware - Printing	37.50
005295	18/01/2023	Sports Turf Technology Pty Ltd	Soil and Leaf Testing	7,524.00
005296	18/01/2023	Blue Tang (WA) Pty Ltd	Consultancy Services	5,500.00
005297	18/01/2023	Glenn Swift Entertainment	Storytime Presenter	506.00
005298	18/01/2023	JB HIFI Group Pty Ltd (Armadale)	Computer Equipment - Depot	39.00
005299	18/01/2023	McLeods Barristers & Solicitors	Legal Advice	4,672.80
005300	18/01/2023	LGIS Liability	Insurance Premiums - Nov 22	413,959.70
005301	18/01/2023	Voicedata Services Pty Ltd	Yearlink MP 54/56/58 Microsoft Teams Edition	2,167.00
005302	18/01/2023	MAIA Financial Pty Ltd	HP DesignJet T2530 - Printer	1,430.00
005303	18/01/2023	Woodlands Distributors Pty Ltd	Parts - Don Simmons Reserve	599.50
005304	18/01/2023	Valvoline (Australia)	Workshop Consumables	3,635.10
005305	18/01/2023	Porter Consulting Engineers	Consultancy Services	3,300.00
005306	18/01/2023	Waterlogic Australia Pty Ltd	Water Fountain Rental & Service - Jan23	246.37
005307	18/01/2023	Data #3 Limited	Adobe Acrobat & Products Annual Subscription	64,232.56
005308	18/01/2023	Apple Pty Ltd	Communications Equipment	1,642.30
005309	18/01/2023	Sonic HealthPlus	Pre-employment Medical - Multiple Staff	1,284.80
005310	18/01/2023	Better Pets and Gardens Kelmscott	Kitty Litter	88.00
005311	18/01/2023	Complete Office Supplies	Kitchen Supplies	2,476.93
005312	18/01/2023	ELM (WA) Pty Ltd	Landscape Maintenance	4,444.00
005313	18/01/2023	Horizon West Landscape & Irrigation	New Turf - Shipwreck Dog Park	9,548.00
005314	18/01/2023	Acurix Networks Pty Ltd	Wifi Access - Jan 23	5,438.25
005315	18/01/2023	Dowsing Concrete	Footpath Repairs - Various Locations	49,380.62
005316	18/01/2023	Quick Super	Superannuation - Payroll	228,213.28
005317	18/01/2023	Bennelongia Pty Ltd	Mosquito Identification - Dec22	1,309.77
005318	18/01/2023	Scott Printers Pty Ltd	Leaflets Printing	2,222.00
005319	18/01/2023	Avantgarde Technologies Pty Ltd	Cloud Connect Offsite Storage	4,213.00
005320	18/01/2023	Prestige Property Maintenance Pty Ltd	Mowing Services - Various Locations	6,311.25
005321	18/01/2023	Cirrus Networks	Meraki Systems Manager License	1,321.54
005322	18/01/2023	Taman Diamond Tool Solutions	Cutting Blades Replacements	1,277.65
005323	18/01/2023	Excalibur Printing	Protective Uniforms - BVBFB	3,174.55
005324	18/01/2023	Workzone Pty Ltd	Gutter Cleaning	3,828.00
005325	18/01/2023	T Ferrier	Second Half - Christmas Decorations 22	1,750.00
005326	18/01/2023	Great Lakes Community Resources Inc	Collection of Mattresses	25,903.90
005327	18/01/2023	Ndevr Environmental Pty Ltd	Emissions Reduction Project	471.75
005328	18/01/2023	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	2,872.78

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Trans #	Date	Payee	Description	Amount
005329	18/01/2023	Sprayking WA Pty Ltd	Weeds Treatments	1,430.00
005330	18/01/2023	Instant Products Hire	Hire Equipment - Landfill	1,251.43
005331	18/01/2023	Supercivil Pty Ltd	Plant Hire - Skid Steer Profiler	7,121.62
005332	18/01/2023	Bug Busters Pty Ltd	Routine Pest Control	605.00
005333	18/01/2023	Horizon West Landscape Constructions	Landscape Maintenance - Various Locations	18,031.75
005334	18/01/2023	LD&D Australia Pty Limited	Refreshments	49.14
005335	18/01/2023	NewGround Water Services	Supply & Apply - Pest and Weed Control	2,913.63
005336	18/01/2023	Hudson Global Resources (Aust) Pty Limited	Hire of Temporary Staff	4,112.77
005337	18/01/2023	Electek	Electrical Services	2,164.38
005338	18/01/2023	Run Energy Pty Limited	Landfill Gas Management	2,585.00
005339	18/01/2023	Contra-Flow Pty Ltd	Minor Road Patch Repairs	7,590.46
005340	18/01/2023	Rentokil Initial Pty Ltd	Sanitary Services - AFAC	1,391.20
005341	18/01/2023	Odour Control Systems International Limited	Odour Control Products	17,054.40
005342	18/01/2023	Jackson McDonald Lawyers	Legal Advice	2,385.90
005343	18/01/2023	MyMedia Intelligence Pty Ltd	Annual Subscription - Media Monitoring	836.00
005344	18/01/2023	West Coast Commercial Industries	Additional AFAC Locker Locks	6,000.50
005345	18/01/2023	Mall Managers WA Pty Ltd	Causal Mall Leasing - Armadale Shopping City	1,320.00
005346	18/01/2023	Intelife Group Limited	BBQ Maintenance - Various Sites	1,568.99
005347	18/01/2023	Selectro Services	Electrical Works - New Plant Room	501.60
005348	18/01/2023	ATF The Booth and Bourgeot Trust	Parts - FP539	275.00
005349	18/01/2023	Professional Cabling Services	Communications Installation	23,452.00
005350	18/01/2023	Prestige Catering	Catering Services	810.60
005351	18/01/2023	Action Glass & Aluminium	Repairs - Armadale Hall	2,774.81
005352	18/01/2023	QTM Pty Ltd	Traffic Management Plan - Piara Waters	616.00
005353	18/01/2023	Rosmech Sales & Service Pty Ltd	Replacement Hoses	733.21
005354	18/01/2023	Neon Construction Pty Ltd	Safety Screens - Admin	480.00
005355	18/01/2023	Agrimate	Repairs Fence - Frye Park	726.00
005356	18/01/2023	Southern Cross Protection Pty Ltd	Security Alarm Responses	4,771.58
005357	18/01/2023	Tocojepa Pty Ltd T/a T-Quip	Parts	18.20
005358	18/01/2023	MDM Entertainment Pty Ltd	Library Resources	841.93
005359	18/01/2023	DADAA Limited	Special Event Equipment - CBC 2022	2,824.80
005360	18/01/2023	Perth Hydraulic Centre	Hose Assembly	183.82
005361	18/01/2023	D P Gamage	Professional Membership Reimbusement	355.00
005362	18/01/2023	Belinda E Cox	Play Group Session Fee	750.00
005363	18/01/2023	W Taylor	Rotation Installation - Art Collection	780.00
005364	18/01/2023	A Space Australia Pty Ltd	Fitness Equipment - 40% Deposit	24,398.00
005365	18/01/2023	Total Green Recycling	E Waste Recycling	3,848.30
005366	18/01/2023	Reimagine HR	Consultancy Services	5,720.00
005367	18/01/2023	Moray and Agnew	Legal Advice	5,006.22
005368	18/01/2023	Harvey Norman AV/IT Armadale	Printer / Ink	227.00
005369	18/01/2023	Techstreet Pty Ltd	Subscription - Aus Standard	38.50

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Trans #	Date	Payee	Description	Amount
005370	18/01/2023	Living Stone Foundation Inc	Staff Training	5,500.00
005371	18/01/2023	Veraison WA Pty Ltd	Consultancy Services	11,558.80
005372	18/01/2023	Classic Hire	Function Toilet Mobile Hire	492.80
005373	18/01/2023	Badgemore Pty Ltd t/a Batemans Carpets	John Dunn Pavillion - Works	11,533.50
005374	18/01/2023	Margaret Robson Kett	Online Storytime Presentation	250.00
005375	18/01/2023	The Trustee for Little C Trust	Assorted Gift Cards	449.55
005376	18/01/2023	Coolroom Hire WA	Cool Room Hire	700.00
005377	18/01/2023	J P Mungar	Rates Refund - Refund of Excess Direct Debit -Sale	400.93
005378	18/01/2023	Teja S Suravaram	Rates Refund - Refund of Excess Direct Debit -Sale	595.18
005379	18/01/2023	Homebuyers Centre	Refund of BSL Withdrawn Application	356.54
005380	20/01/2023	Alinta Gas	Gas Charges	88.30
005381	20/01/2023	Australia Post	Postage Charges	8,184.42
005382	20/01/2023	Beaver Tree Services Aust Pty Ltd	Green Waste Mulching	14,001.64
005383	20/01/2023	Kel Steel Constructions	Bollard Repair	99.00
005384	20/01/2023	Veolia Recycling and Recovery Pty Ltd	Waste Education for Schools	303.04
005385	20/01/2023	Stewart & Heaton Clothing Co Pty Ltd	Protective Uniforms	509.91
005386	20/01/2023	Landgate - Perth	Title Searches	141.00
005387	20/01/2023	Water Corporation	Water Service Charge	607.49
005388	20/01/2023	Synergy Energy	Electricity Charges	48,587.90
005389	20/01/2023	Gecko Contracting Turf & Landscaping	Removal of Tree & Litter - Various Locations	50,044.23
005390	20/01/2023	Institute of Public Works Aust(WA Division)	Level 1 Corporate Membership	1,089.00
005391	20/01/2023	Michael Page International	Hire of Temporary Staff	1,738.04
005392	20/01/2023	Blueprint Homes (WA) Pty Ltd	Refund Security Deposit	1,200.00
005393	20/01/2023	J-Corp Pty Ltd - Homestart	Refund Security Deposit	800.00
005394	20/01/2023	BGC Residential Pty Ltd	Refund of BSL Withdrawn Application	461.65
005395	20/01/2023	Centaman Systems Pty Ltd	Security Equipment	682.00
005396	20/01/2023	Affordable Living Homes	Refund Security Deposit	400.00
005397	20/01/2023	Tangent Nominees Pty Ltd T/As Summit Homes Gr	Refund of CTF - double payment	498.98
005398	20/01/2023	Sonic HealthPlus	Pre-employment Medical - Multiple Staff	2,644.40
005399	20/01/2023	SOS-Switched Onto Safety	Annual Maintenance Fee	2,453.00
005400	20/01/2023	Horizon West Landscape & Irrigation	Verge Maintenance - Various Locations	6,534.00
005401	20/01/2023	Structerre Consulting Engineers	Consultancy Services	2,695.00
005402	20/01/2023	Dowsing Concrete	Footpath Repairs - Various Locations	12,957.45
005403	20/01/2023	S Wallrodt	Expenses Reimbursement	62.91
005404	20/01/2023	Alsco Pty Ltd	Clean Depot Workshop Uniforms Dec 2022	4,148.07
005405	20/01/2023	Frontline Fire & Rescue Equipment	Safety Equipment	532.40
005406	20/01/2023	Fire & Safety Pty Ltd	Safety Equipment	287.45
005407	20/01/2023	E Fire & Safety	Safety Equipment - Depot Log Books	924.00
005408	20/01/2023	Turf Care WA Pty Ltd	Turf Renovation Works - Various Locations	8,164.87
005409	20/01/2023	Wow Group (WA) Pty Ltd	Refund Security Deposit	400.00
005410	20/01/2023	Lets All Party	Ice Cream Machine Hire	250.00

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Trans #	Date	Payee	Description	Amount
005411	20/01/2023	Allstate Kerbing And Concrete	Repairs - Kerbing - Harrisdale	3,060.29
005412	20/01/2023	Pure Homes Pty Ltd	Refund Security Deposit	2,000.00
005413	20/01/2023	Travelwest Publications WA Pty Ltd	Advertising	400.00
005414	20/01/2023	Focus Consulting WA Pty Ltd	Consultancy Services	6,600.00
005415	20/01/2023	Graffiti Systems Australia	Graffiti Removal costs	3,916.69
005416	20/01/2023	On Tap Plumbing & Gas Pty Ltd	Plumbing Works - Roleystone Fire Station	690.89
005417	20/01/2023	Phase3 Landscape Construction Pty Ltd	Ticklie Park Stage 2 - Construction	135,884.78
005418	20/01/2023	District Refrigeration & Airconditioning Pty Ltd	Degas Fridges and Aircon - Landfill	841.50
005419	20/01/2023	QTM Pty Ltd	Traffic Controllers Services	9,116.47
005420	20/01/2023	J Abbiss	Expenses Reimbursement	772.92
005421	20/01/2023	BrightMark Group Pty Ltd	Cleaning - Various Locations	106,860.54
005422	20/01/2023	Kalamunda Electrics	Progress Claim 1 - Electrical Works	87,450.00
005423	20/01/2023	Mapel Building Pty Ltd	Refund CDC Certification withdrawn	888.53
005424	20/01/2023	Construct360 Pty Ltd	Refund Security Deposit	400.00
005425	20/01/2023	Dell Financial Services Pty Ltd	IT Equipment Rental Period 08.01.23 - 07.02.23	400.62
005426	20/01/2023	Eventmatrix Pty Ltd	Consultancy Services	1,650.00
005427	20/01/2023	MB Traffic Planning & Management Pty Ltd	Consultancy Services	1,980.00
005428	20/01/2023	ChoiceOne Pty Ltd	Hire of Temporary Staff	2,146.03
005429	20/01/2023	Genset Hire And Sales Australia Pty Ltd	Waste Oil Tank with Pump	13,831.95
005430	20/01/2023	Robert George King	Removal - Bee Hive	125.00
005431	20/01/2023	TJ Peach & Associates	Water Feed Testing - John Dunn Pavilion	2,024.00
005432	20/01/2023	Toufeili Corporation Pty Ltd	Refund Security Deposit	400.00
005433	20/01/2023	Juvylyn Arafol	Crossover Subsidy	400.00
005434	20/01/2023	Harjeet Kaur	Crossover Subsidy	400.00
005435	20/01/2023	Cherrylyn Garciano	Crossover Subsidy	400.00
005436	20/01/2023	Nigel Fong Yong	Crossover Subsidy	400.00
005437	20/01/2023	Lois Aberle	Crossover Subsidy	400.00
005438	20/01/2023	One Cert Pty Ltd	Security Bond Refund	400.00
005439	20/01/2023	Piara Waters Unit Trust	Refund - Overpayment of CTF Levy	4,950.00
005440	25/01/2023	Australasian Performing Rights Association Ltd	Licence Subscription - Quarterly	3,869.90
005441	25/01/2023	Beaver Tree Services Aust Pty Ltd	Tree Maintenance - Various Locations	1,173.37
005442	25/01/2023	BOC Gases Australia Limited	Gas Bottle Rental	171.88
005443	25/01/2023	Cornerstone Legal Pty Ltd	Legal Advice	3,674.00
005444	25/01/2023	Dept of Transport	Disclosure Information Fees	196.80
005445	25/01/2023	Moore Australia (WA) Pty Ltd	Internal Audit Services	1,837.00
005446	25/01/2023	JLR Pumps	Repairs - Karragullen Oval	6,802.40
005447	25/01/2023	Local Government Professionals Aust WA	Staff Training	2,790.00
005448	25/01/2023	Stewart & Heaton Clothing Co Pty Ltd	Safety Equipment	713.87
005449	25/01/2023	Landgate - Perth	Online Orders - Planning Dept	28.20
005450	25/01/2023	Water Corporation	Water Service Charge	369.45
005451	25/01/2023	Westbooks	Library Resources	3,742.63

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Trans #	Date	Payee	Description	Amount
005452	25/01/2023	Synergy Energy	Electricity Charges	13,409.78
005453	25/01/2023	Dept of Water & Environment Regulation	Landfill (Waste) Levy Payment - Quarterly	1,188,297.66
005454	25/01/2023	Gecko Contracting Turf & Landscaping	Hire of Traffic Controllers - Warton Rd	3,632.33
005455	25/01/2023	St John Ambulance WA Ltd	Defibrillator Servicing	1,463.07
005456	25/01/2023	Draeger Australia Pty Limited	Emergency Air Self Rescuers (2)	3,165.80
005457	25/01/2023	Officeworks Business Direct	Stationery	173.00
005458	25/01/2023	Serpentine Spring Water	Refreshments	148.00
005459	25/01/2023	Parkland 1998 Pty Ltd	Parts - FP1894	434.00
005460	25/01/2023	Public Libraries Australia	Public Libraries Annual Membership 22-23	395.00
005461	25/01/2023	Michael Page International	Hire of Temporary Staff	4,138.20
005462	25/01/2023	GCM Enviro Pty Ltd	I/O Module Waste Truck	5,489.11
005463	25/01/2023	Dale Alcock Homes Pty Ltd	Refund Security Deposit	1,600.00
005464	25/01/2023	Boffins Bookshop Pty Ltd	Library Resources	35.99
005465	25/01/2023	Wren Oil	Oil Waste Disposal	16.50
005466	25/01/2023	Porter Consulting Engineers	Consultancy Services	5,362.50
005467	25/01/2023	TJ Depiazzi & Sons	Mulching Services	3,298.59
005468	25/01/2023	All West Plant Hire	Hire of Plant - Civil Works	1,431.58
005469	25/01/2023	Oracle Surveys Pty Ltd	Consultancy Services	33,764.50
005470	25/01/2023	Forrest Road Fresh	Refreshments	599.40
005471	25/01/2023	N Cranfield	Expenses Reimbursement	25.95
005472	25/01/2023	Sonic HealthPlus	Pre-employment Medical - Multiple Staff	4,142.60
005473	25/01/2023	Vanguard Press	Brochure Display/Transport/Storage	2,525.80
005474	25/01/2023	The Lifting Company Pty Ltd	Lifting Equipment Inspection	1,683.00
005475	25/01/2023	Better Pets and Gardens Kelmscott	Pet Food - Depot Pound	51.00
005476	25/01/2023	Horizon West Landscape & Irrigation	Landscaping Maintenance - Skeet Rd	3,072.66
005477	25/01/2023	Wallangarra Riding & Pony Club	Reimbursement Repairs	297.00
005478	25/01/2023	A1 Plaques WA	Plaques and Plinth	797.50
005479	25/01/2023	Hydramet Pty Ltd	AFAC Chlorine Gas Wind Sock Install	6,708.48
005480	25/01/2023	K K Htun	Expenses Reimbursement	319.00
005481	25/01/2023	Thomson Reuters (Professional) Aust Ltd	E-recruitment Solutions	17,786.30
005482	25/01/2023	Frontline Fire & Rescue Equipment	Fire Boots	1,647.24
005483	25/01/2023	Cirrus Networks	Consultancy Services	9,240.00
005484	25/01/2023	Turf Care WA Pty Ltd	Mite Treatment and Foliar Fertiliser	4,065.60
005485	25/01/2023	Downings Electrical Service	Gwynne Park - VSD Fault	297.00
005486	25/01/2023	VALA Libraries Technology And The Future	Annual Membership 22/23	300.00
005487	25/01/2023	Sprayking WA Pty Ltd	Weed Control - Harrisdale/Piara Waters	7,700.00
005488	25/01/2023	Oracle CMS	Phone Services - After Hours	2,530.91
005489	25/01/2023	Allstamps	Stationery	342.50
005490	25/01/2023	Contra-Flow Pty Ltd	Hire of Traffic Controller - Camillo	550.00
005491	25/01/2023	JDS Building and Maintenance Services	Repairs - Armadale Library	7,452.50
005492	25/01/2023	ATF The Booth and Bourgeot Trust	Parts - FP500 and FP502	5,500.00

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Trans #	Date	Payee	Description	Amount
005493	25/01/2023	D R Lee	Expenses Reimbursement	162.00
005494	25/01/2023	Cart 21 Cafe and Lunch Bar	Catering Services	167.53
005495	25/01/2023	Aquatic Leisure Technologies Pty Ltd	Refund of BSL Withdrawn Application	61.65
005496	25/01/2023	Marshall Beattie Automation	Dec 2022 - Maintenance	561.00
005497	25/01/2023	CDM Australia Pty. Ltd.	Photocopier Usage - Dec 22	55.00
005498	25/01/2023	Complete Approvals	Refund of BSL for Refused Application	61.65
005499	25/01/2023	S Hall	Expenses Reimbursement	129.52
005500	25/01/2023	Australian Swim Schools Association Ltd	Annual Membership 22/23	549.00
005501	25/01/2023	Bridgestone Australia Ltd	Tyre Repairs	212.52
005502	25/01/2023	Greenlite Electrical Contractors Pty Ltd	Electrical Services	2,679.60
005503	25/01/2023	Construct360 Pty Ltd	Progress Claim #20 - John Dunn Pavilion	11,838.75
005504	25/01/2023	Back Beach Co PTY LTD	Purchase of Towel and Robes - AFAC	3,149.30
005505	25/01/2023	M Hurlston	Sound Man and Equipment	573.00
005506	25/01/2023	IRIS ID Pty Ltd	Sunscreen - AFAC	832.50
005507	25/01/2023	The Pink Cafe (Kelmscott)	Catering Services	80.00
005508	25/01/2023	Classic Home & Garage Innovations Pty Ltd	Refund of BSL Withdrawn Application	61.65
005509	25/01/2023	ATC Work Smart INC	Staff Training	102.72
005510	25/01/2023	Moray and Agnew	Legal Advice	6,050.00
005511	25/01/2023	Sandy Taylor Digital Marketing	Maintenance - Website Services	330.00
005512	25/01/2023	A Class Auto Electrical and Air Conditioning	Repairs - FP496	8,937.50
005513	25/01/2023	ATI-Mirage Training and Business Solutions	Staff Training	927.00
005514	25/01/2023	UGC Holdings Pty Ltd	Walking Trail Maintenance	16,716.43
005515	25/01/2023	Maitland Consulting Group Pty Ltd	Consultancy Services	10,037.50
005516	25/01/2023	Rebecca Hall	Expenses Reimbursement	77.13
005517	25/01/2023	NPB Security Australia Pty Ltd	Security Services - Jull Street Mall	17,382.75
005518	25/01/2023	Fennessy Recruitment Pty Ltd	Staff Recruitment	9,972.27
005519	25/01/2023	Robert George King	Removal - Bee Hive	100.00
005520	25/01/2023	Advanced Spatial Technologies Pty Ltd	Annual Subscription Fee	23,452.00
005521	25/01/2023	Mapuccino	Pro Maps Subscription	1,060.57
005522	25/01/2023	Barry Revell	Event - AFAC - WAW Week	373.00
005523	25/01/2023	Freedom Pools and Spas Pty Ltd	Refund of BSL Withdrawn Application	61.65
005524	25/01/2023	Melissa Creagh	Sporting Recreation and Development Donation	350.00
005525	25/01/2023	Lesley Epps	Reimbursement of Working with Children Check	87.00
005526	25/01/2023	Joshuah WIlliams	Membership Fee Refund	127.00
005527	25/01/2023	Sam Mercer	Membership Fee Refund	133.71
005528	25/01/2023	Yoomin Jeong	Membership Fee Refund	17.75
005529	25/01/2023	Owen Palmer	Membership Fee Refund	30.00
005530	25/01/2023	Taaryn Butcher	Security Incentive Scheme Rebate	200.00
005531	25/01/2023	Liselle Blosom Long	Bond Refund	500.00
005532	25/01/2023	Satyajith Suvarna	Bond Refund	500.00
005533	25/01/2023	Eleanor Wilson	Bond Refund	500.00

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

Payments made between 01-Jan-2023 and 31-Jan-2023

Trans #	Date	Payee	Description	Amount
005534	25/01/2023	Charles Karangwa	Bond Refund	500.00
005535	25/01/2023	P J Wiltshire	Rates Refund - Refund of Excess Direct Debit -Sale	424.78
005536	25/01/2023	N M Penglase	Rates Refund - Refund of Excess Direct Debit -Sale	1,040.00
005537	25/01/2023	Rodney Allen Barnard	Rates Refund - Refund of Excess Direct Debit -Sale	384.60
005538	25/01/2023	Terence John Holton	Rates Refund - Refund of Excess Direct Debit -Sale	403.30
005539	25/01/2023	Leona D Hammond	Rates Refund - Duplicate Payment Made	820.61
005540	25/01/2023	Aquatic Leisure Technologies	Refund of BSL Withdrawn Application	61.65
005541	25/01/2023	Weber Holdings AU Pty Ltd	Refund of BSL Withdrawn Application	61.65
005542	30/01/2023	Arcus Refrigeration Service Pty Ltd	Harrisdale Pavilion - Freezer Repairs	313.50
005543	30/01/2023	Armadale Mower World	Parts - Various Plant	462.60
005544	30/01/2023	Baileys Fertilisers	Gardening Products	8,913.30
005545	30/01/2023	Bedfordale Volunteer Bushfire Brigade	Fire Hazard Reduction Burn	3,737.25
005546	30/01/2023	BOC Gases Australia Limited	Dry Ice Pellets	29.14
005547	30/01/2023	BP Australia Pty Ltd	Diesel Fuel - Depot	30,476.88
005548	30/01/2023	Challenge Batteries WA	Parts - FP1997	374.00
005549	30/01/2023	Children's Book Council of Australia	Library Resources	75.00
005550	30/01/2023	City of Armadale-Social Club	Social Club (employee) - payroll deductions	306.60
005551	30/01/2023	WINC Australia Pty Ltd	Stationery	5,027.22
005552	30/01/2023	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	1,813.90
005553	30/01/2023	Heatley Sales Pty Ltd	Safety Equipment	1,872.96
005554	30/01/2023	Lori's Fuel Station	Fuel	197.45
005555	30/01/2023	Ixom Operations Pty Ltd	Gas Bottle Rental	292.75
005556	30/01/2023	Pure Air Filters	Air Filter Cleaning	254.65
005557	30/01/2023	Royal Lifesaving Society	Water Rescue Equipment	1,191.90
005558	30/01/2023	Total Packaging (WA) Pty Ltd	Dog Poo Bags	4,290.00
005559	30/01/2023	Landgate - Perth	Title Searches	84.60
005560	30/01/2023	WA Hino Sales & Service	Airconditioning Repairs Plant	272.25
005561	30/01/2023	Water Corporation	AFAC - Trade Waste Charges	2,308.64
005562	30/01/2023	Westbooks	Library Resources	3,546.26
005563	30/01/2023	Synergy Energy	Electricity Charges	31,238.77
005564	30/01/2023	Work Clobber	Safety Equipment	2,114.64
005565	30/01/2023	Wurth Australia Pty Ltd	Workshop Consumables	1,610.07
005566	30/01/2023	Hello World	AFAC - National Sports Convention	1,701.00
005567	30/01/2023	Bunnings Building Supplies Pty Ltd	Hardware and Consumables	3,355.35
005568	30/01/2023	E & MJ Rosher Pty Ltd	Kubota Parts	2,192.30
005569	30/01/2023	StrataGreen	Gardening Tools	648.37
005570	30/01/2023	Toolmart	Supply of Safety Glasses and Equipment	1,291.50
005571	30/01/2023	RSEA Pty Ltd	Safety Equipment	2,919.91
005572	30/01/2023	Environmental Industries	Landscape Maintenance - Dec22	3,235.83
005573	30/01/2023	Truck Centre (WA) Pty Ltd	Glass Door - AK16471	1,326.91
005574	30/01/2023	BSA Advanced Property Solutions (WA)	Airconditioning Maintenance & Repairs	13,405.57

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

Payments made between 01-Jan-2023 and 31-Jan-2023

Trans #	Date	Payee	Description	Amount
005575	30/01/2023	Ricoh Australia Pty Ltd	Printing Costs	3,965.80
005576	30/01/2023	Fulton Hogan Industries Pty Ltd	Road Maintenance - Various Locations	1,586.55
005577	30/01/2023	All West Plant Hire	Supply of Plants	946.00
005578	30/01/2023	Global Spill Control	Sand Filled Containment Barriers	4,759.74
005579	30/01/2023	Safeman WA Pty Ltd	Safety Equipment	400.13
005580	30/01/2023	Beacon Equipment	Hedge Trimmer/Blowers	1,440.00
005581	30/01/2023	Tyrecycle Pty Ltd	Collection of Tyres - Landfill	3,598.21
005582	30/01/2023	Better Pets and Gardens Kelmscott	Pet Food - Depot Pound	14.95
005583	30/01/2023	Insolvency & Trustee Service Australia	Account User Checks Charge	4.00
005584	30/01/2023	Complete Office Supplies	Stationery	2,323.64
005585	30/01/2023	Big W	Library Resources	312.00
005586	30/01/2023	Horizon West Landscape & Irrigation	John Dunn Challenge Park - Dec22	1,694.00
005587	30/01/2023	Carlisle Events Hire Pty Ltd	Equipment Hire - Kambarang Festival22	13,601.50
005588	30/01/2023	Western Tree Recyclers	Green Waste Collection - Dec22	20,639.53
005589	30/01/2023	Urbis Pty Ltd	Consultancy Services	35,200.00
005590	30/01/2023	JJ Richards & Sons Pty Ltd	Empty - Confidential Waste Bins	209.00
005591	30/01/2023	Prestige Property Maintenance Pty Ltd	Branch and Rubbish Pickup	3,848.79
005592	30/01/2023	Access Technologies WA Pty Ltd	Repairs - Front Gate	189.64
005593	30/01/2023	Black Rubber Pty Ltd	Parts - P1508	13,219.17
005594	30/01/2023	Paramount Electrical Services	Electrical Services	34,107.07
005595	30/01/2023	Pivotel Satellite Pty Ltd	Access Fees Period 15.01.23 - 14.02.23	49.50
005596	30/01/2023	Westbuild Products Pty Ltd	Concrete Bag Purchases	721.82
005597	30/01/2023	Instant Products Hire	Hire Equipment - Landfill	1,200.83
005598	30/01/2023	Hi Tech Security WA Pty Ltd	Bedfordale Hall - 2x readers	1,144.00
005599	30/01/2023	Retro Roads	Installation of Pavement Marking - Various Locations	17,642.31
005600	30/01/2023	JB Hi-Fi-Commercial	Computer Equipment - IT	529.90
005601	30/01/2023	BJ Ball	Frontlit Banner & Stationery Supplies	1,313.98
005602	30/01/2023	On Tap Plumbing & Gas Pty Ltd	AFAC - Plumbing Maintenance	38,811.12
005603	30/01/2023	Rockwater Pty Ltd	AFAC - GLOS Compliance - Annual Fee	2,107.71
005604	30/01/2023	Tyrepower Limited	Parts - P1997	1,391.27
005605	30/01/2023	Graphic Art Mart Pty Ltd	Vehicle Magnetic Decals	149.49
005606	30/01/2023	Hudson Global Resources (Aust) Pty Limited	Hire of Temporary Staff	9,637.94
005607	30/01/2023	Electek	AFAC - Electrical Works	739.75
005608	30/01/2023	Agent Sales & Services Pty Ltd	Pool Chemicals - AFAC	5,998.63
005609	30/01/2023	Intelife Group Limited	BBQ Maintenance - Various Sites	1,270.01
005610	30/01/2023	Katherine John Entertainment (KJE)	Entertainment - Australia Day 23	10,395.00
005611	30/01/2023	Remondis Australia Pty Ltd	Cardboard Recycling - Dec22	1,110.42
005612	30/01/2023	GPC Asia Pacific Pty Ltd T/A Covs	Plant Minor Parts & Workshop Consumables	4,701.37
005613	30/01/2023	Instant Windscreens	Service and Repairs	1,556.00
005614	30/01/2023	QTM Pty Ltd	Traffic Management Services	924.00
005615	30/01/2023	Brolly Australasia Pty Ltd	Annual Subscription Fee	5,266.80

Accounts Paid and Submitted to Corporate Services Committee on 21 March 2023

Payments made between 01-Jan-2023 and 31-Jan-2023

Trans #	*Date*	*Payee*	*Description*	*Amount*
005616	30/01/2023	Rosmech Sales & Service Pty Ltd	Sweeper Service and Parts	3,848.47
005617	30/01/2023	Southern Bins	Hire of Skip Bins	2,400.00
005618	30/01/2023	Southern Cross Protection Pty Ltd	AFAC - Nightly Security Patrols	11,789.61
005619	30/01/2023	Corsign WA Pty Ltd	Street Signs - Various Locations	454.46
005620	30/01/2023	BrightMark Group Pty Ltd	Landfill Cleaning - Dec22	4,523.80
005621	30/01/2023	The Hatchery Hub Pty Ltd	Seminar Series - Staff Training	548.90
005622	30/01/2023	ABM Landscaping	Paving Works	2,575.38
005623	30/01/2023	Pirtek Canning Vale	Hoist Service	4,748.42
005624	30/01/2023	Galaxy 42 Pty Ltd	Consultancy Services	3,850.00
005625	30/01/2023	A C Tanner	Digeridoo Playing - Australia Day23	500.00
005626	30/01/2023	The Pink Cafe (Kelmscott)	Catering Services	150.00
005627	30/01/2023	Cat Welfare Society Inc t/a Cat Haven	Pet Food - Depot Pound	326.70
005628	30/01/2023	Creative Soul Sessions Trust	Artwork - Gwynne Park	7,676.40
005629	30/01/2023	Velrada Capital Pty Ltd	CBP App Development	8,800.00
005630	30/01/2023	Whereabouts Skateboarding	Skate Clinics	3,000.00
005631	30/01/2023	Oddball Pty Ltd	Gift Shop Gifts	324.94
005632	30/01/2023	Marketforce Pty Ltd	West Australian - Newspaper Ad	524.08
005633	30/01/2023	Margaret Robson Kett	Presentation - Online Storytime	250.00
005634	30/01/2023	B1 Homes	Refund of BSL Withdrawn Application	404.37
A 22/01/2023	22/01/2023	Payroll	Net Pay	1,257,945.18
A 08/01/2023	8/01/2023	Payroll	Net Pay	1,204,738.80
			Total	***10,407,605.52***

Credit Card Transactions Report 24/12/2022 to 25/01/2023

Transaction N	Tran Type	Tran Reference	Invoice Date	Actual	GST	Transaction Description	PJ Code	Supporting Paperwork Provided
Credit card Chief Executive Officer				**$9.99**				
4828	Invoice	Tesla	25/12/2023	$9.99		Monthly connectivity subscription	100000-1100-63409	All Receipts/Paperwork Attached
Credit Card Accounts Payable Officer Financial Services-CBA Card				**$4,786.83**				
4836	Invoice	Sendgrid	6/01/2023	$133.56		Monthly Sendgrid Fee	252000.1800.63195	All Receipts/Paperwork Attached
4836	Fees	International Transaction Fees	6/01/2023	$3.34		International Transaction Fees	252000.1800.63195	All Receipts/Paperwork Attached
4836	Invoice	Book Depository	10/01/2023	$35.90		Corporate Library purchases	210015-1500-64118	All Receipts/Paperwork Attached
4836	Invoice	Book Depository	10/01/2023	$199.01		Corporate Library purchases	230000-1800-64111	All Receipts/Paperwork Attached
4836	Invoice	Victoria University	11/01/2022	$3,650.00		Graduate Certificate Change Management	330000-1100-60043	All Receipts/Paperwork Attached
4836	Invoice	Dept of Primary Industries	11/01/2023	$76.50		Licence Renewal - Depot Pound	241000-1300-60001	All Receipts/Paperwork Attached
4836	Invoice	Mailchimp	16/01/2023	$535.14		Email marketing Service	331003-1100-60164	All Receipts/Paperwork Attached
4836	Fees	International Transaction Fees	16/01/2023	$13.38		International Transaction Fees	331003.1100.60164	All Receipts/Paperwork Attached
4836	Invoice	Arts Law Centre	23/01/2023	$140.00		Artist template agreement	211011-1800-60137	All Receipts/Paperwork Attached
Credit Card Financial Accountant Financial Services- CBA Card				**$2,371.82**				
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	4/01/2023	$9.77	$0.89	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	5/01/2023	$18.24	$1.66	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	6/01/2023	$18.73	$1.70	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	FONTBASE DOVER DE 3.00US DOLLAR	6/01/2023	$4.45		Communication & Marketing	210328.1034.02	All Receipts/Paperwork Attached
4851	Invoice	INTNL TRANSACTION FEE USA	6/01/2023	$0.11		International Charged	310000-1100-63004	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	7/01/2023	$17.62	$1.60	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	8/01/2023	$17.07	$1.55	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	9/01/2023	$16.47	$1.50	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	10/01/2023	$16.81	$1.53	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	WWW.TABLEGROUP.COM LAFAYETTE CA	10/01/2023	$36.43		Corporate Services		All Receipts/Paperwork Attached
4851	Invoice	INTNL TRANSACTION FEE USA	10/01/2023	$0.91		International Charged	310000-1100-63004	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	11/01/2023	$19.73	$1.79	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	12/01/2023	$24.11	$2.19	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	13/01/2023	$23.31	$2.12	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	14/01/2023	$25.76	$2.34	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	15/01/2023	$24.27	$2.21	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	16/01/2023	$23.55	$2.14	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	17/01/2023	$22.60	$2.05	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	18/01/2023	$19.92	$1.81	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	19/01/2023	$19.14	$1.74	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	20/01/2023	$14.88	$1.35	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	21/01/2023	$12.38	$1.13	Australia Day 2023 & Whereabouts Skateboarding Clinics - Jan 2023	Split codes	All Receipts/Paperwork Attached
4851	Invoice	FACEBK 3CELALX7W2 fb.me/ads IRL	22/01/2023	$1,250.00		Communication & Marketing	Split codes	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	22/01/2023	$12.53	$1.14	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	23/01/2023	$10.99	$1.00	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	24/01/2023	$8.18	$0.74	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	25/01/2023	$5.59	$0.51	Australia Day 2023	120013.1100.63195	All Receipts/Paperwork Attached
4851	Invoice	APPLE.COM/BILL SYDNEY AUS	28/01/2023	$13.99	$1.27	Library	231103-1800-63193	All Receipts/Paperwork Attached
4851	Invoice	STK*Shutterstock 8666633954 NY	29/01/2023	$29.00		Communication & Marketing	210328.1034.02	All Receipts/Paperwork Attached
4851	Invoice	FACEBK 7K8AKLP7W2 fb.me/ads IRL	31/01/2023	$655.28		Communication & Marketing	Split codes	All Receipts/Paperwork Attached
Credit Card Coordinator Community Emergency Services- CBA				$ -				
4802	Card Fees	No Transaction				No Transaction		
			Grand Total	**$7,168.64**				

Armadale

Rates Written Off
5/01/2023 to 31/01/2023

31-Jan-23
11:46:02 am

Assess#	Property Address	Amount
1868	8 Brookdale Dr, Armadale	-$0.76
9058	6 Cudal Pl, Armadale	-$0.29
22684	18 Dumsday Dr, Forrestdale	-$0.40
30853	3 Garnet St, Mount Richon	-$0.48
31869	2 Grealis St, Armadale	-$0.47
38110	9 Little John Rd, Armadale	-$0.35
38912	3 Looranah St, Mount Nasura	-$0.74
49565	4 Stott Cl, Armadale	-$1.23
56601	26 Tomah Rd, Armadale	-$0.01
60999	6 Werndley St, Armadale	-$0.42
69573	10 Bernard St, Kelmscott	-$0.13
69654	12 Biala St, Kelmscott	-$0.48
76786	4 Cope Pl, Kelmscott	-$0.37
82947	13 Grasmere Pl, Kelmscott	-$0.35
83642	52 Grovelands Dr, Camillo	-$4.58
92728	16 Ravenscroft Way, Kelmscott	-$0.25
96582	22 Ravenscroft Way, Kelmscott	-$0.14
98766	121 Salter Rd, Mount Nasura	-$1.09
108129	6 Wakehurst Pl, Kelmscott	-$0.75
113671	10 Ypres Rd, Camillo	-$0.86
126214	22 Mackie Rd, Roleystone	-$0.13
132132	73 Tyers Rd, Roleystone	-$0.47
133823	56 Westborne Rd, Roleystone	-$2.71
136487	7 Greenwood Ct, Kelmscott	-$0.02
158598	43 Hemingway Dr, Camillo	-$0.21
166046	2883 Albany Hwy, Kelmscott	-$1.24
169119	8/42 Commerce Av, Armadale	-$2.88
174409	52 Silverhill Loop, Seville Grove	-$0.25
176976	44 Redtail Lane, Roleystone	-$0.50
185854	7/42 Fourth Rd, Armadale	-$0.73
188846	12 Hansen Rd, Seville Grove	-$0.89
206149	31 Firetail Ct, Seville Grove	-$0.12
207218	29 Raeburn Rd, Roleystone	-$0.16
212049	26 Jaffa Cl, Seville Grove	-$0.41
215063	6 Richon Hts, Mount Richon	-$0.17
237110	5-6/8 Rundle St, Kelmscott	-$0.83
237124	5-6/8 Rundle St, Kelmscott	-$0.80
249143	2 Zaragoza Ct, Seville Grove	-$0.24
252079	6 Caduceus Way, Hilbert	-$1.70
258003	2 Turin Lane, Piara Waters	-$2.27
258576	2 Crossley Way, Harrisdale	-$0.63
259677	13 Sheldon St, Piara Waters	-$4.76
262369	50 Columbia Pwy, Piara Waters	-$0.14
267094	6 Saddle Lane, Harrisdale	-$0.46
269511	9 Peartree Tce, Seville Grove	-$0.10
269692	18C Bowden Pl, Armadale	-$0.05
270209	2/104 Westfield Rd, Kelmscott	-$0.29
272118	8/12 Mahara Rd, Kelmscott	-$0.35
274441	18 Smailes Elb, Brookdale	-$1.67
277659	35 Glasgow Way, Seville Grove	-$0.80
278241	4 Grenoble St, Piara Waters	-$1.32
279590	118 Columbia Pwy, Piara Waters	-$0.56
283581	15 Dortmund Gdns, Piara Waters	-$0.15
287381	3/52 Fifth Rd, Armadale	-$4.55
290190	5 Sachem Bend, Piara Waters	-$1.85
293079	5 Kalanchoe App, Seville Grove	-$1.28
297126	13 McCook St, Forrestdale	-$0.94
299233	25 Cologne Pwy, Piara Waters	-$0.12
302822	24 Goldfinch Bend, Harrisdale	-$0.15
306456	8 Belvedere Rise, Roleystone	-$1.67

Armadale

Rates Written Off
5/01/2023 to 31/01/2023

31-Jan-23
11:46:22 am

Assess#	Property Address	Amount
306604	5 Zavatteri Rise, Roleystone	-$0.13
308711	12 Lecania St, Seville Grove	-$1.20
311368	38 Tolarno Bend, Harrisdale	-$0.26
313588	4/10 Bluestone Loop, Piara Waters	-$0.35
315249	17 Hearst Link, Piara Waters	-$0.26
339732	5 Binomial Way, Piara Waters	-$1.78
341468	15B Calvert Loop, Hilbert	-$0.32
341909	44 Bellas Cct, Piara Waters	-$1.10
353748	59 Lannam Rd, Hilbert	-$0.62
364274	58 Villatella Gdns, Piara Waters	-$0.27
368448	17 Hamelin Loop, Harrisdale	-$0.15
369422	78 Yellowwood Av, Piara Waters	-$1.44
373940	17/113 Owtram Rd, Armadale	-$0.62
374988	17 Markwell Av, Haynes	-$1.45
381335	8 Syon Way, Piara Waters	-$0.16
384278	3A Calvert Loop, Hilbert	-$3.85
387305	11 Nambi Way, Harrisdale	-$1.64
387521	3 Dunmore Cr, Harrisdale	-$0.13
389020	3A Hebrides Dr, Seville Grove	-$0.52
392780	26 Doryanthes Av, Piara Waters	-$0.26
396409	20 Bate Cl, Piara Waters	-$0.64
402585	31 Robson Av, Hilbert	-$0.16
414108	2 Sovite Rd, Piara Waters	-$0.61
418467	11 Fogarty Loop, Piara Waters	-$0.24
419946	24 Torquata St, Piara Waters	-$0.25
422917	19 Livorno Bvd, Piara Waters	-$0.24
423428	20 Ridgedale St, Haynes	-$0.11
427200	4/1 Watt Link, Forrestdale	-$4.85
432536	42 Bloomfield Dr, Hilbert	-$3.31
433227	7 Pindalup St, Piara Waters	-$0.13
433641	26 Wattlebank Gr, Forrestdale	-$1.99
436304	13 Korrinup St, Haynes	-$0.34
436566	5 Messina Way, Piara Waters	-$4.85
438768	9 Genomics Rise, Piara Waters	-$0.35
440507	27 Bonvue Rd, Harrisdale	-$0.21
441838	92 Wattledale Rd, Haynes	-$0.17
442303	9 Laperla St, Piara Waters	-$0.28
443436	21 Dartmoor St, Forrestdale	-$1.07
444848	18 Hurlingham Way, Piara Waters	-$0.12
445543	49 Calvert Loop, Hilbert	-$0.01
445660	7 Yalleen St, Harrisdale	-$0.13
447498	4 Alverston Bvd, Haynes	-$0.46
451853	4 Marrinup St, Piara Waters	-$0.82
455063	7 Steffan Loop, Harrisdale	-$0.80
455158	24 Steffan Loop, Harrisdale	-$0.36
455162	22 Steffan Loop, Harrisdale	-$0.03
458433	18 Mistral Cr, Forrestdale	-$0.31
	Total Written Off	**-$92.07**

Primary Delegation CORPS 1.0 and Secondary Delegation CORPS 1.1 specifically refer - the above small debts have, following investigation, been written-off.

J Lyon
Executive Director Corporate Services Date:_____
Primary Delegation CORPS no. 1.0 and Secondary Delegation CORPS no. 1.1

CITY OF ARMADALE

MONTHLY FINANCIAL REPORT

(Containing the Statement of Financial Activity)

For the period ending 31 January 2023

LOCAL GOVERNMENT ACT 1995
LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996

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KEY TERMS AND DESCRIPTIONS
FOR THE PERIOD ENDED 31 JANUARY 2023

NATURE OR TYPE DESCRIPTIONS

REVENUE

RATES
All rates levied under the *Local Government Act 1995.* Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Excludes administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS
Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

REVENUE FROM CONTRACTS WITH CUSTOMERS
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

FEES AND CHARGES
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, and other fees and charges.

SERVICE CHARGES
Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995. Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges.

INTEREST EARNINGS
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

OTHER REVENUE / INCOME
Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates, reimbursements etc.

PROFIT ON ASSET DISPOSAL
Excess of assets received over the net book value for assets on their disposal.

EXPENSES

EMPLOYEE COSTS
All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

MATERIALS AND CONTRACTS
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

UTILITIES (GAS, ELECTRICITY, WATER)
Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

INSURANCE
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

LOSS ON ASSET DISPOSAL
Shortfall between the value of assets received over the net book value for assets on their disposal.

DEPRECIATION ON NON-CURRENT ASSETS
Depreciation expense raised on all classes of assets. Excluding Land.

INTEREST EXPENSES
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

OTHER EXPENDITURE
Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

BY NATURE OR TYPE

	Ref Note	Amended Budget (a)	YTD Budget (b)	YTD Actual (c)	Variance $ (c) - (b)	Variance % ((c) - (b))/(b)	Var.
		$	$	$	$	%	
Opening funding surplus / (deficit)	2(d)	10,443,531	10,443,531	**16,029,223**	5,585,692	53.48%	▲
Revenue from operating activities							
Rates		77,595,900	77,595,900	**77,595,900**	0	0.00%	
Rates (excluding general rate)		565,230	565,230	**550,274**	(14,956)	(2.65%)	
Operating grants, subsidies and contributions		9,813,676	4,624,006	**4,683,174**	59,168	1.28%	
Fees and charges		32,979,688	24,835,209	**24,904,854**	69,645	0.28%	
Interest earnings		1,337,400	780,171	**2,858,992**	2,078,821	266.46%	▲
Other revenue		878,995	131,708	**71,311**	(60,397)	(45.86%)	
Profit on disposal of assets		42,200	24,619	**49,610**	24,991	101.51%	
		123,213,089	**108,556,843**	**110,714,115**	2,157,272	1.99%	
Expenditure from operating activities							
Employee costs		(45,568,600)	(29,102,877)	**(29,032,377)**	70,500	0.24%	
Materials and contracts		(54,004,758)	(17,932,809)	**(17,920,862)**	11,947	0.07%	
Utility charges		(3,742,100)	(931,581)	**(959,483)**	(27,902)	(3.00%)	
Depreciation on non-current assets		(26,425,100)	(15,514,637)	**(15,571,650)**	(57,013)	(0.37%)	
Interest expenses		(1,096,821)	(639,828)	**(634,684)**	5,144	0.80%	
Insurance expenses		(1,184,900)	(1,184,900)	**(1,235,907)**	(51,007)	(4.30%)	
Other expenditure		(1,549,000)	(1,253,588)	**(1,342,343)**	(88,755)	(7.08%)	
Loss on disposal of assets		(1,809,500)	(1,055,558)	**0**	1,055,558	100.00%	▼
		(135,380,779)	**(67,615,778)**	**(66,697,306)**	918,472	(1.36%)	
Non-cash amounts excluded from operating activities	2(a)	28,192,400	16,545,576	**15,527,699**	(1,017,877)	(6.15%)	▼
Amount attributable to operating activities		**16,024,710**	**57,486,641**	**59,544,508**	2,057,867	3.58%	
Investing activities							
Proceeds from non-operating grants, subsidies and contributions		17,772,750	822,857	**779,018**	(43,839)	(5.33%)	
Proceeds from disposal of assets		1,537,100	237,100	**203,052**	(34,048)	(14.36%)	
Developer Contribution Plans - Cash		658,900	70,016	**0**	(70,016)	(100.00%)	
Payments for property, plant and equipment and infrastructure	6	(51,356,663)	(10,227,272)	**(10,207,398)**	19,874	0.19%	
		(31,387,913)	**(9,097,298)**	**(9,225,328)**	(128,030)	1.41%	
Non-cash amounts excluded from investing activities	2(b)	1,466,174	1,466,174	**2,195,844**	729,670	49.77%	▲
Amount attributable to investing activities		**(29,921,739)**	**(7,631,124)**	**(7,029,484)**	601,641	(7.88%)	
Financing Activities							
Proceeds from new debentures	7	5,344,800	0	**0**	0	0.00%	
Transfer from reserves	9	23,619,180	169,180	**126,355**	(42,825)	(25.31%)	
Payments for principal portion of lease liabilities	8	(1,522,600)	(922,600)	**(955,967)**	(33,367)	(3.62%)	
Repayment of debentures	7	(3,932,323)	(1,966,158)	**(1,950,308)**	15,850	0.81%	
Transfer to reserves	9	(20,080,559)	(4,680,559)	**(4,595,872)**	84,687	1.81%	
Amount attributable to financing activities		**3,428,498**	**(7,400,137)**	**(7,375,792)**	24,345	(0.33%)	
Closing funding surplus / (deficit)	2(d)	**(25,000)**	**52,898,911**	**61,168,455**	8,269,545	(15.63%)	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.
The material variance adopted by Council for the 2022-23 year is $100,000.
Refer to Note 1 for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

This Financial Report albeit for the period ending 31 January 2023, should not be read as being the City's final 31 January 2023 financial position as the closing balances for the 30 June 2022 are being audited by OAG. Therefore the closing amounts for 30 June 2022 have not been rolled over to 1 July 2022.

MONTHLY FINANCIAL REPORT
FOR THE PERIOD ENDED 31 JANUARY 2023

BASIS OF PREPARATION

BASIS OF PREPARATION

The financial report has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying Regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

THE LOCAL GOVERNMENT REPORTING ENTITY
All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 11 to these financial statements.

SIGNIFICANT ACCOUNTING POLICES

CRITICAL ACCOUNTING ESTIMATES
The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities not readily apparent from other sources.
Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:
- estimation of fair values of certain financial assets
- estimation of fair values of fixed assets shown at fair value
- impairment of financial assets

GOODS AND SERVICES TAX
Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.
Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

ROUNDING OFF FIGURES
All figures shown in this statement are rounded to the nearest dollar.

PREPARATION TIMING AND REVIEW
Date prepared: All known transactions up to 06 February 2023

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

NOTE 1
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.
The material variance adopted by Council for the 2022-23 year is $100,000.

				Explanation of positive variances		Explanation of negative variances	
Nature or type	**Var. $**	**Var. %**		**Timing**	**Permanent**	**Timing**	**Permanent**
	$	%					
Opening funding surplus / (deficit)	5,585,692	53.48%	▲		This variance represents the difference between forecast and final year end position.		
Revenue from operating activities							
Rates	0	0.00%					
Rates (excluding general rate)	(14,956)	(2.65%)					
Operating grants, subsidies and contributions	59,168	1.28%					
Fees and charges	69,645	0.28%					
Interest earnings	2,078,821	266.46%	▲		Interest rates have increased substantially compared to budget.		
Other revenue	(60,397)	(45.86%)					
Profit on disposal of assets	24,991	101.51%		Disposal transactions are still to be processed.			
Expenditure from operating activities							
Employee costs	70,500	0.24%					
Materials and contracts	11,947	0.07%					
Utility charges	(27,902)	(3.00%)					
Depreciation on non-current assets	(57,013)	(0.37%)					
Interest expenses	5,144	0.80%					
Insurance expenses	(51,007)	(4.30%)					
Other expenditure	(88,755)	(7.08%)					
Loss on disposal of assets	1,055,558	100.00%	▼	Note - 1			
Non-cash amounts excluded from operating activities	(1,017,877)	(6.15%)	▼			Note - 1	
Investing activities							
Proceeds from non-operating grants, subsidies and contributions	(43,839)	(5.33%)					
Proceeds from disposal of assets	(34,048)	(14.36%)					
Payments for property, plant and equipment and infrastru	19,874	0.19%					
Financing activities							
Transfer from reserves	(42,825)	(25.31%)					
Payments for principal portion of lease liabilities	(33,367)	(3.62%)					
Transfer to reserves	84,687	1.81%					
Closing funding surplus / (deficit)	8,269,545	(15.63%)					

Note 1
The fixed asset data have not been migrated to OneCouncil yet. Hence, the budgeted loss on disposal of assets cannot be matched with actual loss. The variance will be adjusted once the data migration of fixed assets is completed. There is no confirmed date of completion available yet.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

NOTE 2
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32* .

Non-cash items excluded from operating activities	Notes	Amended Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals		(42,200)	(24,619)	0
Movement in pensioner deferred rates (non-current)		0	0	(43,951)
Add: Loss on asset disposals		1,809,500	1,055,558	0
Add: Depreciation on assets		26,425,100	15,514,637	15,571,650
Total non-cash items excluded from operating activities		**28,192,400**	**16,545,576**	**15,527,699**

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32* .

Adjustments to investing activities				
Movement in current liabilities for transfers to acquire or construct non-financial assets to be controlled by the entity associated with restricted cash		1,466,174	1,466,174	2,195,844
Total non-cash amounts excluded from investing activities		**1,466,174**	**1,466,174**	**2,195,844**

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

		Amended Budget Opening 30 June 2022	Last Year Closing 30 June 2022	Year to Date 31 January 2023
Adjustments to net current assets				
Less: Reserves - restricted cash	9	(104,073,444)	(111,440,880)	(115,910,397)
Less: Land held for resale		(460,000)	(460,000)	(460,000)
Add: Borrowings	7	3,458,491	3,931,944	4,063,914
Add: Provisions employee related provisions	10	8,161,713	8,478,482	8,302,397
Add: Lease liabilities	8	1,667,740	2,148,645	1,192,678
Add: Movement in Expected Credit Loss on Sundry Receivables		0	219,251	0
Add: Contract liability held in reserves		7,048,703	4,633,100	4,469,648
Total adjustments to net current assets		**(84,196,797)**	**(92,489,458)**	**(98,341,759)**

(d) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	3	3,200,000	6,086,910	14,478,442
Financial assets at amortised cost	3	110,618,325	129,219,315	150,779,730
Rates receivables	4	5,623,970	5,791,880	16,347,179
Receivables	4	7,646,569	4,325,554	14,958,526
Other current assets	5	609,694	9,846,446	3,967,581
Less: Current liabilities				
Payables		(23,165,114)	(27,559,253)	(22,955,368)
Borrowings	7	(3,458,491)	(3,931,944)	(4,063,914)
Contract liabilities	10	(7,048,703)	(4,633,100)	(4,506,886)
Lease liabilities	8	(1,667,740)	(2,148,645)	(1,192,678)
Provisions	10	(8,161,713)	(8,478,482)	(8,302,397)
Less: Total adjustments to net current assets	2(c)	(84,196,797)	(92,489,458)	(98,341,759)
Closing funding surplus / (deficit)		**0**	**16,029,223**	**61,168,456**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

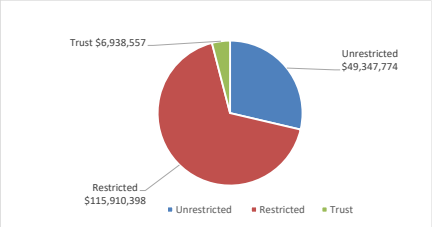
OPERATING ACTIVITIES
NOTE 3
CASH AND FINANCIAL ASSETS

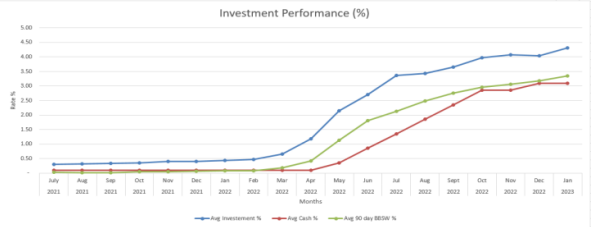
Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Institution	Interest Rate	Maturity Date
		$	$	$	$			
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	CBA	3.52%	13/02/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,500,000		2,500,000	0	WESTPAC	2.95%	23/02/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	SUNCORP	3.44%	21/02/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	SUNCORP	3.44%	21/02/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	4,000,000	0	4,000,000	0	IMB	3.45%	3/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	NAB	3.50%	3/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	SUNCORP	3.55%	8/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	CBA	3.59%	8/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	NAB	3.55%	8/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	IMB	3.45%	9/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	NAB	3.60%	14/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	ME BANK	4.10%	26/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	CBA	3.78%	11/04/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	SUNCORP	4.17%	26/04/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	1,000,000	0	1,000,000	0	BENDIGO BANK	4.10%	13/06/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,530,208	0	2,530,208	0	WESTPAC	3.69%	13/03/2023
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,530,208	0	2,530,208	0	WESTPAC	3.69%	13/03/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	CBA	3.52%	13/02/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	NAB	3.35%	13/02/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	NAB	3.45%	27/02/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	BENDIGO BANK	3.55%	22/03/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,329,000	2,329,000	0	SUNCORP	3.59%	13/03/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	IMB	3.50%	16/03/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	ME BANK	3.95%	20/03/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	ME BANK	4.10%	3/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	CBA	4.03%	3/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	BENDIGO BANK	3.90%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	BENDIGO BANK	3.90%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,617,224	2,617,224	0	ME BANK	3.95%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	ME BANK	3.95%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	SUNCORP	4.07%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	CBA	3.84%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	CBA	3.84%	17/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	NAB	3.94%	24/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	SUNCORP	4.21%	24/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	BENDIGO BANK	4.00%	24/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	NAB	3.94%	24/04/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	SUNCORP	4.17%	2/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	ME BANK	4.10%	15/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	6,000,000	6,000,000	0	NAB	4.05%	15/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	BENDIGO BANK	4.00%	22/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	NAB	4.15%	29/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	ME BANK	4.15%	29/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	NAB	4.10%	29/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	NAB	4.10%	29/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	CBA	3.94%	30/05/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	1,447,200	1,447,200	0	CBA	4.06%	7/06/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,114,891	2,114,891	0	WESTPAC	3.88%	13/06/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	CBA	4.16%	14/06/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	SUNCORP	4.41%	17/07/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	CBA	4.34%	17/07/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	1,690,000	1,690,000	0	SUNCORP	4.27%	24/07/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	BENDIGO BANK	4.15%	27/07/2023
Term Deposits - Reserves	Financial assets at amortised cost	0	2,021,000	2,021,000	0	SUNCORP	4.40%	31/07/2023
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	1,200,000	SUNCORP	4.07%	17/04/2023
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	2,400,000	NAB	4.05%	15/05/2023
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	3,000,000	NAB	4.15%	29/05/2023
Funds - Muni Account	Cash and cash equivalents	5,787,359	8,691,083	14,478,442	338,557	CBA		
Total		**49,347,774**	**115,910,398**	**165,258,172**	**6,938,557**			
Comprising								
Cash and cash equivalents		5,787,359	8,691,083	14,478,442	338,557			
Financial assets at amortised cost		43,560,415	107,219,315	150,779,730	6,600,000			
		49,347,774	**115,910,398**	**165,258,172**	**6,938,557**			

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.
Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

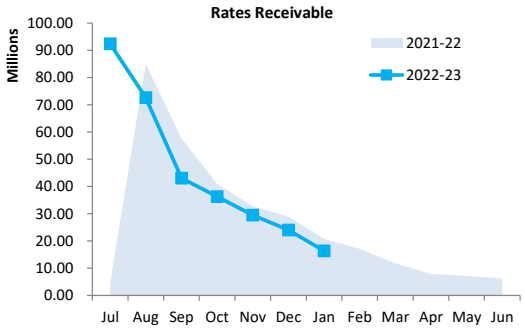




NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

OPERATING ACTIVITIES
NOTE 4
RECEIVABLES

Rates receivable	30 June 2022	31 Jan 2023
	$	$
Opening arrears previous years	5,623,970	5,752,178
Levied this year	69,574,771	78,146,174
Less - collections to date	(69,406,861)	(67,551,173)
Gross rates collectable	**5,791,880**	**16,347,179**
Allowance for impairment of rates receivable	(39,702)	0
Net rates collectable	**5,752,178**	**16,347,179**
% Collected	92.3%	80.5%



Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	$	$	$	$	$	$
Receivables - general	0	2,326,953	469,324	65,364	4,442,882	7,304,523
Percentage	0.0%	31.9%	6.4%	0.9%	60.8%	
Balance per trial balance						
Sundry receivable						7,304,523
GST receivable						222,221
Allowance for impairment of receivables from contracts with customers						(82,673)
ESL Receivables						2,519,072
Debtors Control - Sanitation (Rates)						4,995,383
Total receivables general outstanding						**14,958,526**

Amounts shown above include GST (where applicable)

KEY INFORMATION

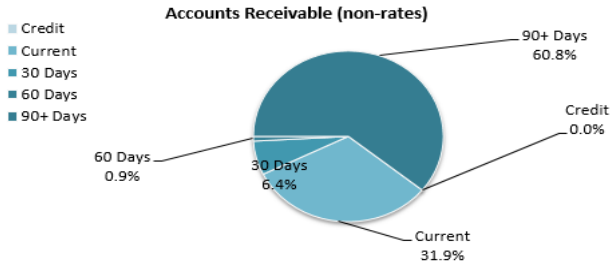
Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.



NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

OPERATING ACTIVITIES
NOTE 4
RECEIVABLES

	Brought Forward 1 July $	2022/23 Revised Budget $	This Time Last Year 31-Jan-22 $	31 January 2023 YTD Actual $
General Receivables				
Debtors - General	1,667,033	920,500	2,195,443	4,431,084
Debtors - Rangers (Legacy)	172,934	180,250	186,124	200,221
Debtors - Recreation	28,998	34,250	223,758	103,929
Debtors - Libraries	-	-	-	2,278
Debtors - Fire	22,037	23,000	35,557	29,786
Debtors - Animals	199,707	200,500	191,310	191,816
Debtors - Parking	78,130	77,800	82,250	105,897
Debtors - Litter	116,275	116,250	116,445	107,137
Debtors - Off Road Vehicles	216	216	216	216
Debtors - Health	5,061	5,100	4,941	8,948
Debtors - Thoroughfares	7,192	7,150	6,372	7,895
Debtors - Unauthorised Signs	3,933	4,000	4,433	4,230
Debtors - Cats	8,162	7,500	7,472	6,718
Debtors - Planning & Building	77,053	78,600	98,703	100,392
	2,386,730	**1,655,116**	**3,153,023**	**5,300,548**

General Receivables - Aging

	Current	30 Days	60 Days	90 Days	120 + Days	Total
Sundry Receivable General	2,335,572	471,482	43,752	407,570	1,172,708	**4,431,084**
Libraries	-	-	2,278	-	-	**2,278**
Rangers	(430)	10,750	18,160	(169)	171,910	**200,221**
Recreation	107	(562)	1,052	11,440	91,892	**103,929**
Infringements	(8,296)	(12,346)	(1,567)	15,326	469,526	**462,643**
Planning & Building	-	-	1,689	-	98,703	**100,392**
Total Receivables General	**2,326,953**	**469,324**	**65,364**	**434,167**	**2,004,739**	**5,300,548**

General Receivables - Aging (continued)

Sundry Debtors Outstanding Over 120 Days Exceeding $1,000

Debtor #	Under Investigation by	$
Various	Fines Enforcement Registry	**469,526**
4826	Finance	**136,375**
Various	Fines Enforcement Registry	**171,910**
Debtor	Planning & Building	**98,703**
57	Finance	**35,217**
149	Finance	**33,072**
89	Finance	**25,853**
4789	Recreation Services	**8,794**
4980	Finance	**13,005**
228	Finance	**11,903**
159	Finance	**10,387**
3208	Finance	**18,276**
3208	Recreation Services	**9,174**
4958	Recreation Services	**13,595**
3336	Rates Services	**6,215**
5012	Finance	**5,500**
5013	Finance	**5,751**
4633	Recreation Services	**5,069**
209	Finance	**6,266**
4144	Recreation Services	**7,061**
607	Finance	**49,358**
4764	DCP	**598,266**
3814	Finance	**11,328**
5108	Finance	**161,262**
	Debtors120+ Days < $5,000	**92,873**
Total Debtors 120+ Days > $1,000		**2,004,739**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

OPERATING ACTIVITIES
NOTE 5
OTHER CURRENT ASSETS

Other current assets	Opening Balance 1 July 2022	Asset Increase	Asset Reduction	Closing Balance 31 January 2023
	$	$	$	$
Inventory				
Inventory	176,542	0	(317,218)	(140,676)
Land held for resale - cost	460,000	0	0	460,000
Other Assets				
Prepayments	370,966	116,365	0	487,331
Accrued income	8,838,938	0	(5,678,012)	3,160,926
Total other current assets	**9,846,446**	**116,365**	**(5,995,230)**	**3,967,581**

Amounts shown above include GST (where applicable)

KEY INFORMATION

Inventory
Inventories are measured at the lower of cost and net realisable value.
Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS

Capital acquisitions	Amended Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$	$	$	$
Land	2,014,124	2,014,124	2,004,329	(9,795)
Buildings	14,017,597	2,476,932	2,537,982	61,051
Furniture and equipment	891,420	49,995	19,525	(30,470)
Plant and equipment	7,164,223	3,029,130	2,963,694	(65,436)
Infrastructure - roads	11,923,859	455,584	506,452	50,868
Infrastructure - Drainage	2,080,974	53,902	27,008	(26,894)
Infrastructure - Pathways	5,546,800	635,633	588,994	(46,640)
Infrastructure - Parks and Reserves	7,717,666	1,511,972	1,559,414	47,442
Payments for Capital Acquisitions	**51,356,663**	**10,227,272**	**10,207,398**	**(19,874)**
Capital Acquisitions Funded By:				
	$	$	$	$
Capital grants and contributions	**16,649,060**	**822,857**	**671,605**	(151,252)
Borrowings	**2,939,000**	**0**	**643,957**	643,957
Other (disposals)	**1,575,595**	**237,100**	**0**	(237,100)
Cash backed reserves				
Reserves Cash Backed - DCP	**1,166,429**	**680,417**	**95,002**	(585,415)
Reserves Cash Backed	**17,262,524**	**10,069,806**	**3,457,311**	(6,612,495)
POS/Trust	**976,361**	**569,544**	**543,670**	(25,874)
Contribution - Municipal	**17,199,898**	**2,672,884**	**4,795,853**	2,122,969
Capital funding total	**51,356,663**	**10,227,272**	**10,207,398**	**(19,874)**

SIGNIFICANT ACCOUNTING POLICIES

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)* . These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

Initial recognition and measurement for assets held at cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A.* Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

Initial recognition and measurement between mandatory revaluation dates for assets held at fair value

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

FINANCING ACTIVITIES
NOTE 7
BORROWINGS

Repayments - borrowings

Information on borrowings			New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	**Loan No.**	**1 July 2022**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**
		$	$	$	$	$	$	$	$	$
Governance										
292 Loan Borrowings 2008	292	56,595	0	0	(27,791)	(56,600)	28,804	-5	(2,321)	(1,806)
296 Loan Borrowings 2009	296	106,428	0	0	(25,294)	(51,400)	81,134	55,028	(4,128)	(3,675)
316 Orchard House 2014	316	2,477,682	0	0	(77,640)	(157,100)	2,400,042	2,320,582	(68,933)	(68,019)
318 Orchard House 2015	318	7,770,181	0	0	(249,953)	(504,300)	7,520,228	7,265,881	(159,636)	(157,444)
323 Core System Review	323	2,515,031	0	0	(169,371)	(340,300)	2,345,660	2,174,731	(26,277)	(25,494)
342 Core System Review	342	1,133,252	0	0	(67,691)	(135,800)	1,065,561	997,452	(11,208)	(37,520)
345A Core System Review	345A	1,350,000	0	0	(55,056)	(111,264)	1,294,944	1,238,736	(28,237)	0
345B Core System Review	345B	0	0	2,405,800	0	0	0	2,405,800	0	0
Recreation and culture										
291 Aquatic Works 2008	291	229,082	0	0	(15,572)	(31,700)	213,510	197,382	(9,657)	(9,394)
299 Aquatic Centre Upgrade 2010	299	270,096	0	0	(41,657)	(84,700)	228,439	185,396	(9,651)	(9,044)
302 Aquatic Centre Upgrade 2011	302	850,159	0	0	(36,276)	(73,800)	813,883	776,359	(29,773)	(29,281)
304 Frye Park Redevelopment 2011	304	634,350	0	0	(27,068)	(55,000)	607,282	579,350	(22,211)	(21,819)
305 Piara Waters (North) Sports 2011	305	412,806	0	0	(46,513)	(94,500)	366,293	318,306	(14,074)	(13,419)
311 Aquatic Centre Upgrade 2012	311	974,379	0	0	(39,153)	(79,200)	935,226	895,179	(25,393)	(24,969)
314 Oval Lighting Renewal	314	303,186	0	0	(48,383)	(97,600)	254,803	205,586	(6,068)	(5,656)
315 Armadale Golf Course	315	189,355	0	0	(17,716)	(35,700)	171,639	153,655	(3,225)	(3,094)
322 Kelmscott Library - Stage 1	322	305,639	0	0	(36,442)	(73,400)	269,197	232,239	(4,752)	(4,494)
324A Indoor Aquatic Centre	324	9,597,273	0	0	(240,853)	(483,972)	9,356,420	9,113,301	(104,688)	(103,999)
326 Armadale Hall Upgrade 2018	326	2,785,793	0	0	(187,605)	(376,900)	2,598,188	2,408,893	(29,114)	(28,294)
327 Lighting Renewal 2018	327	59,715	0	0	(29,660)	(59,715)	30,055	0	(894)	(700)
330 Greendale Centre	330	92,711	0	0	(46,049)	(92,711)	46,662	0	(1,391)	(1,106)
331 Infrastructure - Parks 2018	331	63,211	0	0	(31,397)	(63,211)	31,814	0	(949)	(756)
332 Champion Centre Upgrade	332	211,589	0	0	(34,932)	(70,000)	176,657	141,589	(928)	(875)
334 Armadale Library Creative Space	334	110,346	0	0	(27,288)	(54,800)	83,058	55,546	(916)	(819)
336 Lighting Renewal - 2	336	20,441	0	0	(5,053)	(10,100)	15,388	10,341	(173)	(175)
337 AFAC Carpark	337	458,210	0	0	(10,701)	(21,500)	447,509	436,710	(5,165)	(5,131)
343 Bedfordale Fire Service	343	679,766	0	0	(35,498)	(71,300)	644,268	608,466	(5,713)	(5,600)
344 Challenge Park	344	1,230,000	0	0	(50,162)	(101,374)	1,179,838	1,128,626	(28,736)	(27,174)
346 Roleystone Theatre	346	0	0	2,939,000	0	0	0	2,939,000	0	0
347 Creyk Park 2021	347	1,381,600	0	0	(56,345)	(113,869)	1,325,255	1,267,731	(32,282)	(30,527)
Transport										
317 Abbey Road Project 2014	317	699,362	0	0	-169,644	(342,700)	529,718	356,662	(16,159)	(14,469)
321 Armadale Arena Roofing 2015	321	272,863	0	0	-43,545	(87,800)	229,318	185,063	(5,459)	(5,075)
Total		37,241,101	0	5,344,800	-1,950,308	(3,932,316)	35,290,793	38,653,585	(658,110)	(639,828)
Current borrowings		3,932,316					4,063,914			
Non-current borrowings		33,308,785					31,226,879			
		37,241,101					35,290,793			

All debenture repayments were financed by general purpose revenue.

Unspent borrowings

Particulars	Date Borrowed	Unspent Balance 30-06-2022	Borrowed During Year	Expended During Year	Unspent Balance 31 January 2023
		$	$	$	$
323 Core System Review	25/06/2019	353,623	0	0	353,623
		353,623	0	0	**353,623**

KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materiallly different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

FINANCING ACTIVITIES
NOTE 8
LEASE LIABILITIES

Movement in carrying amounts

Information on leases			New Leases		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	**Lease No.**	**1 July 2022**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**
		$	$	$	$	$	$	$	$	$
Governance										
Total		2,047,940	0	1,179,900	(511,986)	(763,137)	1,535,954	2,464,703	47,479	57,600
Recreation and culture										
Total		323,947	43,758	492,500	(96,269)	(226,763)	271,436	589,684	4,925	11,600
Transport										
Total		4,758	0	0	(2,358)	(3,600)	2,400	1,158	165	500
Other property and services										
Total		1,911,442	0	187,400	(345,354)	(529,100)	1,566,088	1,569,742	23,937	40,000
Total		4,288,087	43,758	1,859,800	(955,967)	(1,522,600)	3,375,878	4,625,287	76,506	109,700
Current lease liabilities		2,148,645					1,192,678			
Non-current lease liabilities		2,139,442					2,183,200			
		4,288,087					3,375,878			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

OPERATING ACTIVITIES
NOTE 9
RESERVE ACCOUNTS

Reserve accounts

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Restricted by Legislation									
Reserves Cash Backed - Anstey Keane - DCP	6,770,559	24,600	0	2,991,600	598,266	(3,196,000)	(77,077)	6,590,759	7,291,748
Reserves Cash Backed - North Forrestdale DCP 3	20,608,673	81,900	0	4,189,500	1,723,933	(2,625,426)	(49,278)	22,254,647	22,283,328
Reserves Cash Backed - North Forrestdale SAR Asset Renewal	3,226,631	17,400	0	0	0	(250,000)	0	2,994,031	3,226,631
Reserves Cash Backed - SAR -A	0	0	0	122,100	0	(122,100)	0	0	0
Reserves Cash Backed - SAR -B	9,968	0	0	50,000	0	(50,000)	0	9,968	9,968
Reserves Cash Backed - SAR -C	2,818	0	0	20,400	0	(20,400)	0	2,818	2,818
Reserves Cash Backed - SAR -D	5,290	0	0	23,300	0	(23,300)	0	5,290	5,290
Reserves Cash Backed - SAR -F	0	0	0	305,730	0	(305,730)	0	0	0
Reserves Cash Backed - SAR -G	0	0	0	13,700	0	(13,700)	0	0	0
Restricted by Council									
Reserves Cash Backed - Asset Renewal	9,465,630	43,700	0	2,350,000	0	(2,027,300)	0	9,832,030	9,465,630
Reserves Cash Backed - Champion Lakes SAR Asset Renewal	168,080	800	0	0	0	0	0	168,880	168,080
Reserves Cash Backed - City Centre Activation	73,141	900	0	0	0	0	0	74,041	73,141
Reserves Cash Backed - Civic Precinct	2,808,520	14,100	0	0	0	0	0	2,822,620	2,808,520
Reserves Cash Backed - Community Art	47,840	200	0	0	0	0	0	48,040	47,840
Reserves Cash Backed - Computer Systems Technologies	924,524	1,900	0	0	0	(418,600)	0	507,824	924,524
Reserves Cash Backed - Crossover Contributions	61,990	300	0	0	0	0	0	62,290	61,990
Reserves Cash Backed - Covid-19 Response and Recovery	1,721,021	8,300	0	0	0	0	0	1,729,321	1,721,021
Reserves Cash Backed - Emergency Management	229,622	1,200	0	0	0	0	0	230,822	229,622
Reserves Cash Backed - Employee Provisions	9,006,459	42,900	0	0	0	0	0	9,049,359	9,006,459
Reserves Cash Backed - Events Reserve Fund	44,529	600	0	0	0	0	0	45,129	44,529
Reserves Cash Backed - Freehold Sales Capital Works	186,691	200	0	0	0	0	0	186,891	186,691
Reserves Cash Backed - Future Community Facilities	1,883,870	5,000	0	0	0	(1,189,300)	0	699,570	1,883,870
Reserves Cash Backed - Future Project Funding	15,077,671	72,000	0	4,538,329	2,273,673	(3,081,528)	0	16,606,472	17,351,344
Reserves Cash Backed - Future Recreation Facilities	905,284	4,900	0	0	0	0	0	910,184	905,284
Reserves Cash Backed - History of the District	37,670	200	0	0	0	0	0	37,870	37,670
Reserves Cash Backed - Infrastructure Project Contribution	1,561,220	13,200	0	0	0	(770,046)	0	804,374	1,561,220
Reserves Cash Backed - Land Acquisition	477,146	2,400	0	0	0	0	0	479,546	477,146
Reserves Cash Backed - Mobile Bin Program	2,029,798	10,200	0	0	0	0	0	2,039,998	2,029,798
Reserves Cash Backed - Perth Hills Tourism Alliance	46,478	200	0	0	0	0	0	46,678	46,478
Reserves Cash Backed - Plant and Machinery	4,888,908	28,600	0	2,000,000	0	(3,746,600)	0	3,170,908	4,888,908
Reserves Cash Backed - Portable Long Service Leave	0	0	0	0	0	0	0	0	0
Reserves Cash Backed - Revolving Energy	301,000	1,500	0	0	0	0	0	302,500	301,000
Reserves Cash Backed - Strategic Asset Investments	715,620	3,600	0	0	0	0	0	719,220	715,620
Reserves Cash Backed - Waste Management	25,207,873	78,500	0	2,907,500	0	(5,779,150)	0	22,414,723	25,207,873
Reserves Cash Backed - Workers Compensation	135,220	3,900	0	0	0	0	0	139,120	135,220
Reserves Cash Backed - Wungong River Project	688,250	3,500	0	0	0	0	0	691,750	688,250
Reserves Cash Backed - Works Contributions	656,524	3,300	0	0	0	0	0	659,824	656,524
Reserves Cash Backed - Public Art Contributions	42,000	100	0	0	0	0	0	42,100	42,000
Reserves Cash Backed - DevelopmentWA Public Art Contribution	158,306	400	0	0	0	0	0	158,706	158,306
Reserves Cash Backed - Forrestdale Business Park East	704,824	3,500	0	0	0	0	0	708,324	704,824
Reserves Cash Backed - Project Funds Rolled Over	561,232	1,400	0	0	0	0	0	562,632	561,232
Reserves Cash Backed - Street Tree Contribution	0	0	0	93,000	0	0	0	93,000	0
	111,440,880	**475,400**	**0**	**19,605,159**	**4,595,872**	**(23,619,180)**	**(126,355)**	**107,902,259**	**115,910,397**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

OPERATING ACTIVITIES
NOTE 10
OTHER CURRENT LIABILITIES

Other current liabilities	Note	Opening Balance 1 July 2022	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance 31 January 2023
		$		$	$	$
Other liabilities						
- Contract liabilities		4,633,100	0	0	(163,452)	4,469,648
- Retentions - Contracts		0	0	37,238	0	37,238
Total other liabilities		4,633,100	0	37,238	(163,452)	4,506,886
Employee Related Provisions						
Annual leave		4,677,848	0	0	0	4,677,848
Long service leave		3,800,634	0	0	(176,085)	3,624,549
Total Employee Related Provisions		8,478,482	0	0	(176,085)	8,302,397
Total other current assets		**13,111,582**	**0**	**37,238**	**(339,537)**	**12,809,283**

Amounts shown above include GST (where applicable)

KEY INFORMATION

Provisions

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.
Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

Employee Related Provisions

Short-term employee benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.
The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

Other long-term employee benefits

The City's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

Capital grant/contribution liabilities

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

NOTE 11
TRUST FUND

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2022	Amount Received	Amount Paid	Closing Balance 31 Jan 2023
	$	$	$	$
Cash in Lieu - POS - A14 Plan	1,719,555	15,113	0	**1,734,668**
Cash in Lieu - POS - Agreements	29,147	256	0	**29,403**
Cash in Lieu - POS - Ward - Minnawarra	9,177	81	0	**9,258**
Cash in Lieu - POS - Ward - River	2,002	0	0	**2,002**
Cash in Lieu of Parking	229,800	2,020	0	**231,820**
Cash in Lieu - POS - Flematti Res 49251	235,595	0	235,595	**(0)**
POS - Precinct A - Westfield	81,348	715	0	**82,063**
POS - Precinct B - Seville Grove	38,972	343	0	**39,315**
POS - Precinct C - West Armadale	239,476	116,988	0	**356,464**
POS - Precinct F - Clifton Hills	751,153	0	533,584	**217,569**
POS - Precinct H - Mount Nasura	1,213,842	10,669	0	**1,224,511**
POS - Precinct N - Forrestdale	221,142	1,944	0	**223,086**
POS - Precinct O - Palomino	74,993	659	0	**75,652**
POS - Regional Recreation Infrastructure	458,231	71,391	0	**529,622**
POS Cash in Lieu - Suburb - Piara Waters	679,320	5,971	0	**685,291**
POS Cash in Lieu - Suburb - Camillo	117,785	1,035	0	**118,820**
POS Cash in Lieu - Suburb - Kelmscott	92,444	812	0	**93,256**
POS Cash in Lieu - Suburb - Mount Richon	114,124	1,003	0	**115,127**
POS Cash in Lieu - Suburb - Armadale	288,214	2,533	0	**290,747**
POS Cash in Lieu - Suburb - Roleystone	83,060	730	0	**83,790**
POS Cash in Lieu - Suburb - Bedfordale	227,252	1,997	0	**229,249**
Nomination Deposits	240	0	0	**240**
Wungong Road Contribution Accounts	561,667	4,937	0	**566,604**
	7,468,539	**239,197**	**769,179**	**6,938,557**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 JANUARY 2023

NOTE 12
BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

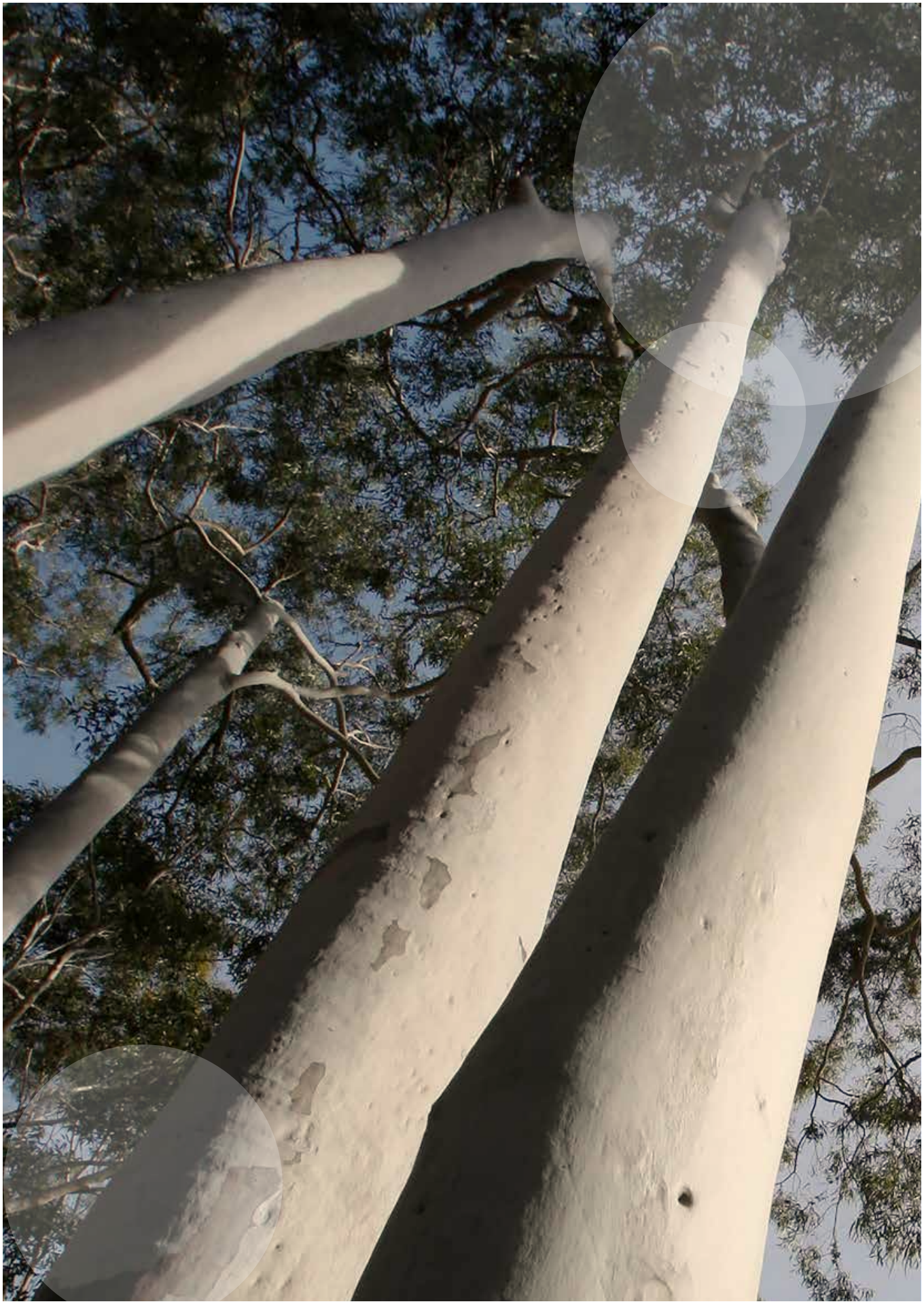
Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			$	$	$	$
Events - Music in the Mall program	CS29/6/22	Operating Expenses			(25,000)	(25,000)
Development Planning Revenue	D9/7/22	Operating Revenue		93,000		68,000
To Reserve Street Tree Contribution	D9/7/22	Operating Expenses			(93,000)	(25,000)
Carried Forward Adjustment	CS41/8/22	Capital Expenses			(18,601,072)	(18,626,072)
Carried Forward Adjustment	CS41/8/22	Operating Revenue	409,426	14,413,516		(4,212,556)
Carried Forward Adjustment	CS41/8/22	Operating Expenses			(3,445,758)	(7,658,314)
Carradine Rd Culvert Reconstruction	CS54/11/22	Capital Expenses			(469,300)	(8,127,614)
Reserves Cash Backed - Asset Renewal	CS54/11/22	Capital Revenue		469,300		(7,658,314)
Various Road Resurfacing List	CS54/11/22	Capital Expenses			(435,500)	(8,093,814)
Reserves Cash Backed - Asset Renewal	CS54/11/22	Capital Revenue		435,500		(7,658,314)
Piara Waters Library	CS54/11/22	Capital Expenses			(1,189,300)	(8,847,614)
Reserves Cash Backed - Future Community Facilitie	CS54/11/22	Capital Revenue		1,189,300		(7,658,314)
Roleystone Theatre	CS54/11/22	Capital Expenses			(760,700)	(8,419,014)
Reserves Cash Backed - Future Project Funding	CS54/11/22	Capital Revenue		760,700		(7,658,314)
CF 21/22 John Dunn Hall	CS54/11/22	Capital Revenue			(597,000)	(8,255,314)
Reserves Cash Backed - Future Project Funding	CS54/11/22	Capital Expenses		597,000		(7,658,314)
Champion Lakes Bunker	CS54/11/22	Capital Revenue			(91,000)	(7,749,314)
Reserves Cash Backed - Future Project Funding	CS54/11/22	Capital Expenses		91,000		(7,658,314)
Forrestdale Hub	CS54/11/22	Capital Revenue			(120,000)	(7,778,314)
Forrestdale Hub - DCP adjustment	CS54/11/22	Non Cash Item	120,000			(7,778,314)
Reserves Cash Backed - North Forrestdale DCP 3	CS54/11/22	Capital Revenue		120,000		(7,658,314)
Capital Contribution (Grant Revenue)	CS54/11/22	Capital Revenue		86,000		(7,572,314)
Morgan Park Pavilion	CS/54/11/22	Capital Expenses			(86,000)	(7,658,314)
Carried Forward Adjustment -North Forrestdale DC	CS/54/11/22	Non Cash Item				(7,658,314)
Reserves Cash Backed - North Forrestdale DCP 3	CS/54/11/22	Capital Revenue		387,529		(7,270,785)
Reserves Cash Backed - North Forrestdale DCP 3	CS/54/11/22	Capital Revenue		21,897		(7,248,888)
Carradine Rd Culvert Reconstruction	CS8/3/22	Capital Revenue			(280,000)	(7,528,888)
Reserves Cash Backed - Asset Renewal	CS8/3/22	Capital Revenue		280,000		(7,248,888)
Capital project Admin. Building Lift (CP291)	T1/11/22	Capital Revenue		90,000		(7,158,888)
Minor Capital Works (CP182)	T1/11/22	Capital Revenue			(90,000)	(7,248,888)
			529,426	**19,034,742**	**(26,283,630)**	**(7,248,888)**

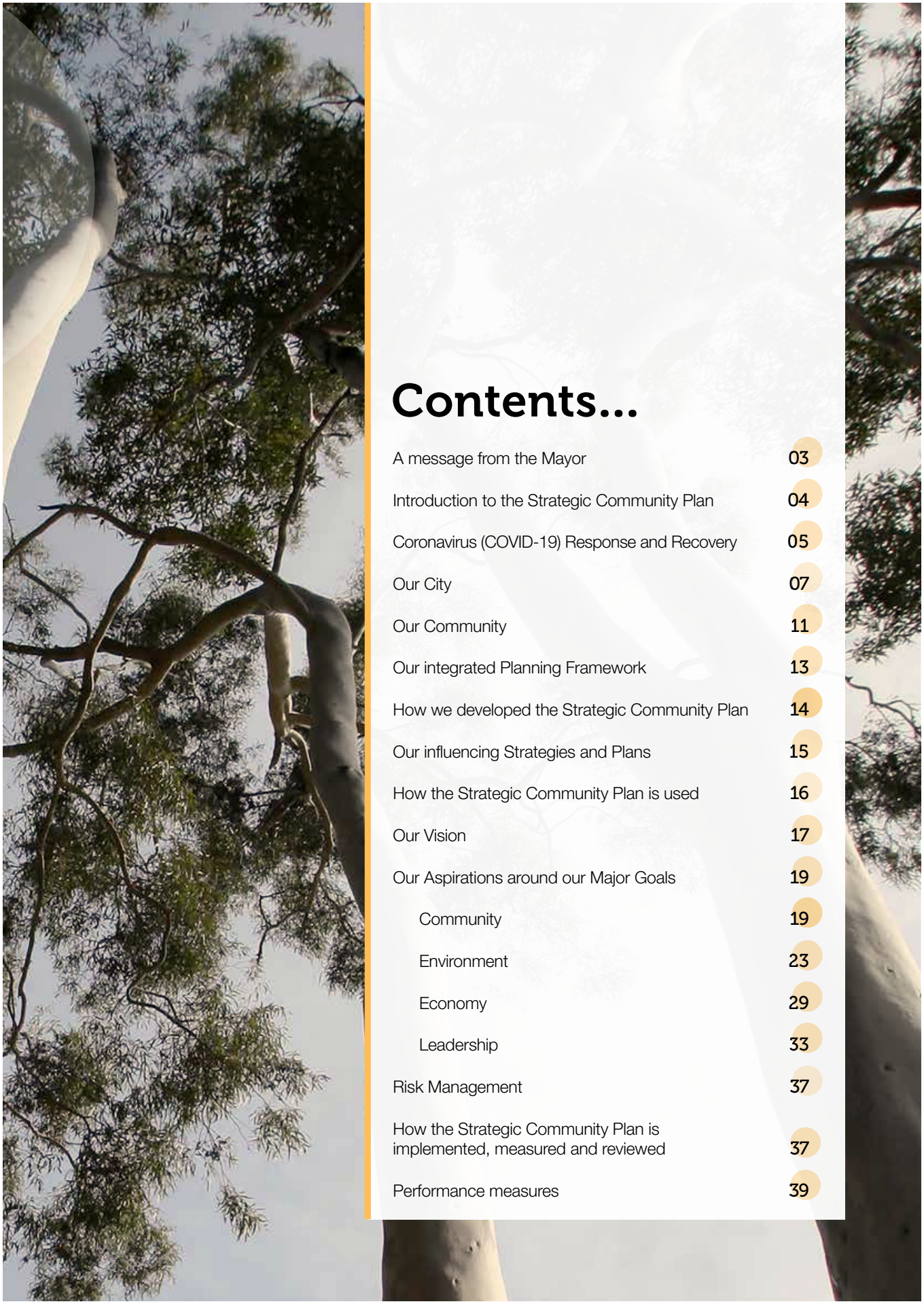
Strategic Community Plan

City of Armadale | 2020– 2030

Minor Review | Nov 2022

CITY OF Armadale





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A message from the Mayor...

The Strategic Community Plan (SCP) 2020-2030 will be the guiding document for the City of Armadale over the next decade, outlining our community's expectations for the future and defining the kinds of services that we will need to deliver to ensure that our community continues to enjoy our City as a place in which to live, work and play.

This document is built around four major pillars - Community, Environment, Economy and Leadership and Innovation. It outlines the objectives, strategies, outcomes and measures through which the City plans to deliver success for our community.

The next ten years is full of exciting opportunities for the City of Armadale. This includes enhancing our neighbourhoods to support sustainable growth, encouraging new investment, supporting local business and investing in innovation to make the region a major economic and employment hub.

But with opportunity, also comes challenges and we will need to work together to overcome them. We must ensure we do not sacrifice our quality of life in order for population growth to take place. Continuing to provide ample outdoor spaces, working to reduce traffic congestion and taking further steps to protect our environment will all be important if we are to achieve this outcome.

We also need to continue to harness what makes the City of Armadale such a great place to live, work and play, through celebrating its diversity and making it inclusive for people from all walks of life.

I thank those who contributed to the development of this plan and acknowledge their support and commitment to the City of Armadale. Together we have created a future plan to achieve the very best outcomes for our community.

Cr Ruth Butterfield
Mayor

Our Strategic Community Plan 2020 – 2030 is a blueprint for the future direction of the City of Armadale and its community. It sets out our vision, aspirations and objectives designed to strengthen and build on Armadale's natural beauty, rich heritage and culture, diverse landscapes and lifestyles, and wealth of business and investment opportunities. It is our principal strategy and planning document.

This means that it governs all of the work that the City undertakes, either through direct service delivery, partnership arrangements or advocacy on behalf of our community. The clear direction set by the Council ensures asset and service provision is focused to meet the requirements of our community, now and into the future.

Local governments are required to plan for the future of their districts through the development of a Strategic Community Plan. The development process is informed by community consultation as well as the numerous plans and strategies adopted by the City, including the long term financial, asset management and workforce plans. This ensures that the plan for the future can be achieved.

Our Strategic Community Plan will be the roadmap ensuring Armadale remains a highly liveable, progressive and supportive City for its residents, businesses and visitors.

Strategic Community Plan - 2022 Minor Review

The City is required to review its Strategic Community Plan two years after its adoption in accordance with State Government's Integrated Planning and Reporting Framework.

Council adopted its Strategic Community Plan in May 2020 and a desktop review was undertaken in late 2022 which included workshops with Business Area Managers, the Executive Leadersip Team and Elected Members. In addition to updating key demogrpahic information, COVID-19 Recovery and the Influencing Strategies and Plans, plus some minor grammatical text changes, the review identified the need to modify some Outcomes and Objectives to reflect the current environment.

The City will undertake a Major Review of the Strategic Community Plan, as required by the State Government's Integrated Planning and Reporting Framework, in 2024.

COVID-19 Ongoing Response and Recovery

In March 2020, the World Health Organisation declared COVID-19 as a pandemic. In response, the Western Australian and Federal Governments both declared a State of Emergency and Public Health Emergency necessitating phased restrictions and lockdown procedures. The pandemic was an unprecedented global event that created many health, social and economic challenges requiring the City to balance its strategic goals while providing support to the community.

During the phased restrictions in Western Australia over the past two years, the City readjusted most areas of its service delivery with a particular focus on emergency response, online services, support for our more vulnerable community members, stimulus projects and community recovery.

Lockdowns also resulted in the temporary closure of many of the City's facilities, including the libraries, AFAC and other community venues as well as the cancellation or scaling back of community events.

The City has developed Business Continuity Plans for all business areas in response to the changes to State Government policy as we transition to an environment of 'living with COVID'. These plans aim to minimise the impact of disruptive events such as the pandemic on the delivery of services to the community.

The City will continue to advocate for the State and Federal governments to invest in our community as required and will monitor, review and adapt our service delivery to best respond to and undertake emergency services where appropriate.

AK 089

Our City in 2022...

19 Suburbs and localities

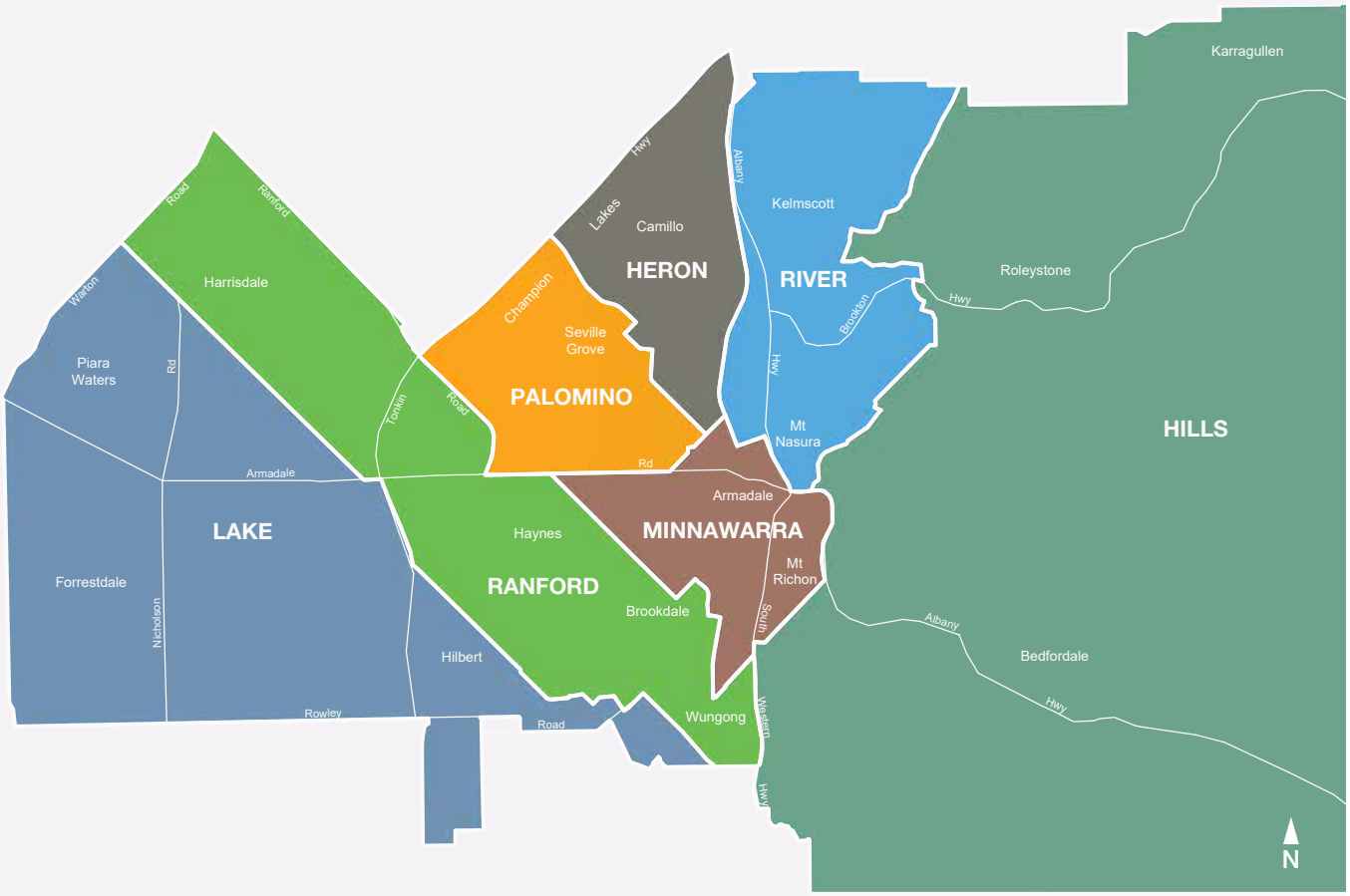
560 km²
Area of the City

454
Parks and Reserves

29 Primary Schools
14 Secondary Schools

3 Libraries
Serving a diverse and rapidly growing community

Strategically located at the centre of Perth's south eastern corridor, the City of Armadale is the third fastest growing local government in WA and the seventeenth in Australia, offering a unique lifestyle for those who want to live, work and play in an area of natural beauty. There are vineyards and orchards, green open spaces, bushland and the backdrop of the Darling Range.



The City of Armadale's population growth has consistently exceeded the state and national average over the last 10 years as the City has experienced significant and sustained growth in residential development.

With the population expected to grow from 90,000 to around 150,000 by 2040, Council aims to catalyse economic growth by taking advantage of the City's natural assets and ensuring that Armadale fulfils its role as a Strategic City Centre capable of providing employment and higher order services to the region.

During this time, the area's labour force is expected to climb significantly, driving the need for an extra 130,000 jobs (94,600 to 224,000). Growing the Armadale City Centre will be key to achieving this jobs target and improving the economic prospects and prosperity of the region.

Partnering with both State and Federal government is essential to creating a critical mass of activation within the City Centre to attract and sustain the private sector investment required to ensure the population of the south-east region is able to access the jobs and services they require from a Strategic Metropolitan Centre. The State government's investment in the new Armadale Courthouse and Police Complex ($86M), as well as a purpose-built TAFE facility ($22.6m) are welcome replacements for aged facilities and the METRONET Byford Rail Extension will provide improved accessibility for the region's population into the Armadale City Centre.

In order to further drive jobs growth, the City will continue to proactively support tourism and hospitality businesses throughout the area, with a focus on place promotion and collaborations to ensure a positive experience and return visitors. The City's new Tourism Strategy will be key to inviting people to rediscover Perth's backyard and the beauty of its natural assets.

The renewal of existing and provision of new community facilities to meet the needs of residents, businesses and visitors will continue to be a major focus over the life time of this Plan. The City of Armadale will invest $24M in capital works in the 22/23 financial year alone, with the Roleystone Theatre due for completion and new projects kicking off such as the Piara Waters Library, Forrestdale Community Hub, Morgan Park and Gwynne Park upgrades. Each of these will provide significant cultural, social and economic benefits to the wider community.

Forecast Population 2016 to 2041
City of Armadale
82,280
97,705
113,305
127,895
141,177
151,896
2016
2021
2026
2031
2036
2041
Source: Economy ID 2021

Our Community Profile in 2022...

The population estimate for the City of Armadale based on the latest census as of 30 June 2021 is 97,650 which is forecast to grow to 152,000 by 2041. The City's population is growing annually by 2.6%, which is more than double the State.

Source: Economy ID 2021 and Forcast ID 2021

Household size and composition - Average household size of 2.7 made up of:

36% couples with children

23% couples without children

21% people living alone

12% one parent families

8% other households

Source: Census of Population and Housing 2016 - 2021

1,060 City of Armadale residents currently live with disability who access the National Disability Insurance Scheme (NDIS).

Source: Australian Government, Department of Social Services, Understand NDIS demand in your area, (n.d.)
Australian Bureau of Statistics, Disability, Ageing and Carers, Australia: Summary of Findings, (2019)

16.3% Seniors over 65 living with disability

34.7% Young people living with disability

The City of Armadale has a significant Aboriginal population (around twice the average for metro Local Government Authorities) which provides an important opportunity for ongoing two way engagement and learning. The City has held a long standing positive relationship with the Aboriginal community for many years marked by the advent of the Aboriginal and Torres Strait Islander Advisory Committee in 1997.

In 2008 the Aboriginal Development team was established along with the Champion Centre at which the team are based, a dedicated community facility located on Champion Drive, Seville Grove. The Champion Centre is a meeting place for local people and a culturally appropriate space for the provision of services and programs for Aboriginal and Torres Strait Islander people and the wider community. The role of the local Aboriginal Elders is valued, with these community members working closely with the Aboriginal Development team and other officers in the City to provide guidance and advice on behalf of the wider Aboriginal community.

Key demographics and characteristics of the community from census data and other forecasts include:

	City of Armadale	Greater Perth	Western Australia	Australia
Aboriginal Population	2.9%	1.8%	3.0%	2.9%
Non-English speaking backgrounds	24%	21%	18%	22%
University attendance	3.3%	5%	4%	5%
Bachelor degree or higher	20%	27%	24%	26%
Vocational	24%	20%	21%	19%
Public transport (to work)	7%	8%	7%	5%
Unemployment	6.4%	5.3%	5.1%	5.1%
SEIFA index of disadvantage	994	1026	1015	1002

Source: Community Profile ID 2021

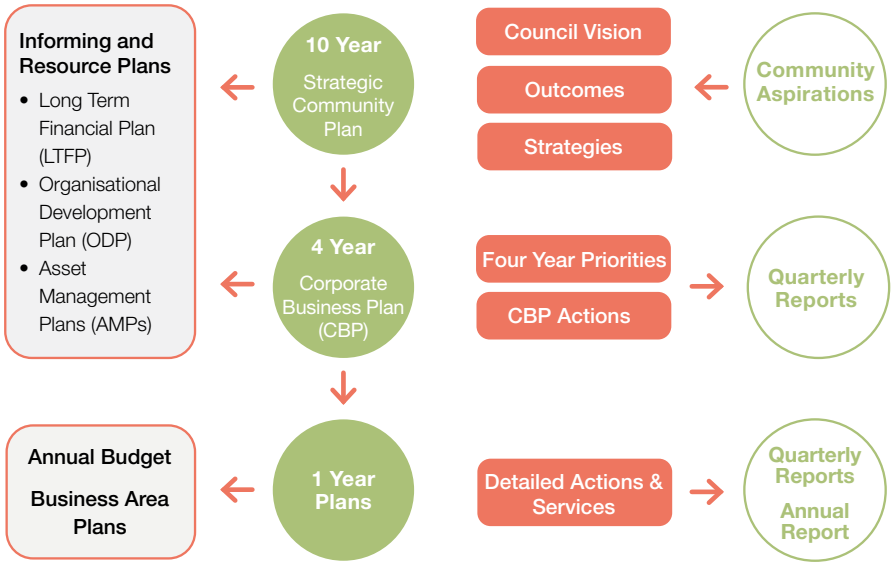
Our Integrated Planning Framework...

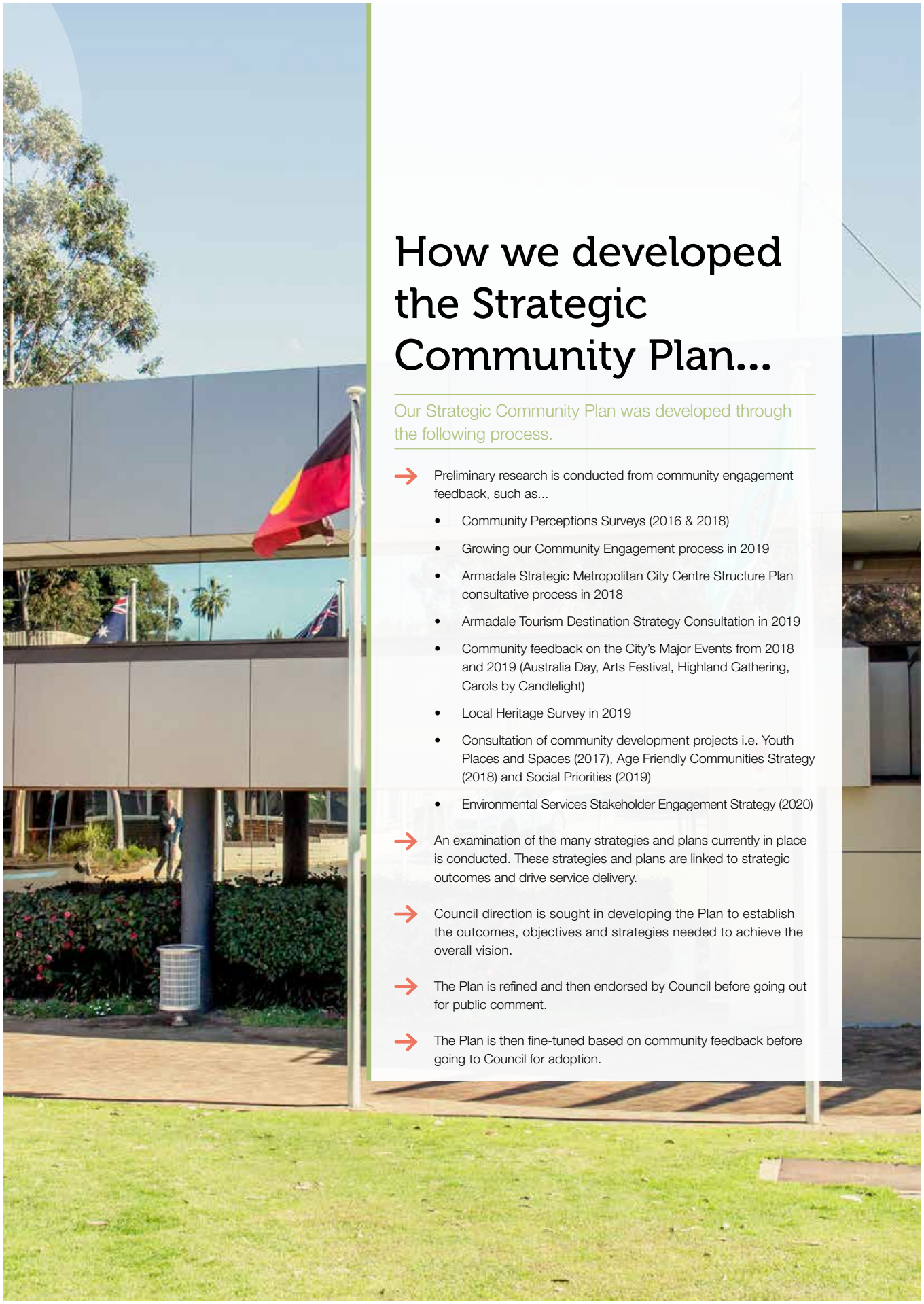
Integrated planning and reporting provides local governments with a framework for translating community priorities and aspirations into operational objectives, and tracking progress in delivering on these objectives.

Recognising the importance of integrating community and organisational planning, the Local Government (Administration) Regulations 1996 require local governments to adopt a ten-year Strategic Community Plan (SCP), a four-year Corporate Business Plan and supporting resource plans.

The City utilises this Integrated Planning and Reporting Framework mandated by the State Government to ensure its activities are informed by the community, focused on key priorities and are sustainable.

The diagram below illustrates the legislated and City of Armadale's Integrated Planning Framework.





How we developed the Strategic Community Plan...

Our Strategic Community Plan was developed through the following process.

- Preliminary research is conducted from community engagement feedback, such as...
  - Community Perceptions Surveys (2016 & 2018)
  - Growing our Community Engagement process in 2019
  - Armadale Strategic Metropolitan City Centre Structure Plan consultative process in 2018
  - Armadale Tourism Destination Strategy Consultation in 2019
  - Community feedback on the City's Major Events from 2018 and 2019 (Australia Day, Arts Festival, Highland Gathering, Carols by Candlelight)
  - Local Heritage Survey in 2019
  - Consultation of community development projects i.e. Youth Places and Spaces (2017), Age Friendly Communities Strategy (2018) and Social Priorities (2019)
  - Environmental Services Stakeholder Engagement Strategy (2020)
- An examination of the many strategies and plans currently in place is conducted. These strategies and plans are linked to strategic outcomes and drive service delivery.
- Council direction is sought in developing the Plan to establish the outcomes, objectives and strategies needed to achieve the overall vision.
- The Plan is refined and then endorsed by Council before going out for public comment.
- The Plan is then fine-tuned based on community feedback before going to Council for adoption.

Influencing Strategies and Plans...

Work within the City of Armadale does not happen in isolation, but within the context of what is happening in the wider region, the state and the nation. The following plans and strategies all influence the way in which new initiatives and services can be considered.

Internal

- Access & Inclusion Plan 2021 – 2026
- Activity & Retail Centres (Commercial) Strategy 2020
- Advocacy Priorities Strategy 2022 – 2030
- Armadale City Centre Activation Plan 2018 – 2020
- Armadale Strategic Metropolitan City Centre Structure Plan (draft)
- Asset Management Plans
- Bike Plan 2016
- Bushfire Risk Management Plan 2022
- Community Development Strategy 2021 – 2026
- Community Engagement Strategy 2018
- Community Health and Wellbeing Plan 2021 – 2024
- Community Hubs Master Planning Initiative 2017
- Community Infrastructure Plan 2021-2037
- Corporate Business Plan 2022/23 – 2025/26
- Corporate Greenhouse Action Plan 2020/21 – 2029/30
- Debt Management Plan
- Development Contribution Plans
- Development Contribution Schemes – North Forrestdale (Harrisdale/Piara Waters) and Anstey-Keane Precinct Forrestdale
- Digital Strategy 2017-2022
- Economic Development Strategy 2018 – 2022
- Dry Parks Strategy 2021
- Enterprise Agreement 2021
- Environmental Management Framework 2019
- Events Strategy 2015 – 2020
- Footpath Development Program
- ICT Strategy 2022 – 2026
- Library Strategic Plan 2022 – 2030
- Local Biodiversity Strategy 2009
- Local Emergency Management Arrangements
- Local Heritage Survey (previously Municipal Heritage Inventory)
- Local Planning Policies
- Local Planning Strategy 2016
- Long Term Financial Plan
- Museum Interpretation Plan 2016
- Normalisation of DevelopmentWA Precinct – Project Handovers
- Parks Facilities Strategy 2019
  Parks Improvement Plan – Top 25
- Arts and Culture Strategy 2022 - 2026
- Rating Strategy
- Record Keeping Plan 2016
- Risk Management Framework 2019
- Scheme Review Report 2021 – Town Planning Scheme #4

Internal

- Strategic Environmental Commitment 2019
- Strategic Waste Management Plan 2020 – 2025
- Subdivisional Development Guidelines
- Switch Your Thinking Business Plan 2020/21 – 2024/25
- Tourism Strategy 2020 – 2022
- Town Planning Scheme No.4
- Urban Forest Strategy 2014
- Workforce Plan

External

- Action Plan for Planning Reform Implementation
- Armadale Redevelopment Scheme 2 2020
- Bushfire Planning Framework Review 2019 – 2022
- Community Connect South
- Denny Avenue Kelmscott Level Crossing Removal METRONET
- Directions 2031 and Beyond
- Infrastructure Australia Reform
- Liveable Neighbourhoods 2015 (draft)
- Long Term Cycle Network Plan
- METRONET Rail Extension to Byford
- Metropolitan Redevelopment Act (2011)
- Metropolitan Region Scheme
- Middle Canning Surface Water Area Allocation Plan 2012
- National Growth Areas Alliance Advocacy Strategy 2020
- Perth and Peel@3.5 Million (March 2018)
- PLA Community Facility Guidelines 2020
- Smart Cities Plan 2016
- South Metropolitan Peel Sub-Regional Framework (March 2018)
- Sports Dimensions Guidelines for Playing Areas 2016
- State Disability Strategy
- State Emergency Management Policies
- State Homelessness Strategy 2020 – 2030
- State Planning Policies
- State Planning / Development Control Policies
- State Planning Strategy 2050
- State Recovery Plan (COVID-19)
- State Waste Strategy – Waste Avoidance & Resource Recovery Strategy 2030
- Vision 2025 Framework for Strategic Action Public Library Services in WA
- WA Health Promotion Strategic Framework
- WA Public Libraries Strategy 2022
- Wungong Urban Developer Contribution Scheme

How the Strategic Community Plan is used...

The Strategic Community Plan outlines the vision for the City and identifies community priority areas for the next 10 years. It is broken into what the City aspires to do built around four major goals – **Community, Environment, Economy and Leadership & Innovation**.

Within each of the major goals are the following elements to give the overall blueprint for the City:

Aspiration

A descriptive statement of the future desired position for the City.

Outcomes

The end result of why we are focusing on the goal.

Objectives

What we are trying to put in place and achieve.

Strategies

The strategies and plans in place to achieve the objectives.

Measures

Community perception and business indicators that will allow us to see how well we have implemented the Strategic Community Plan.

RUGBY
2015

ARMADALE
- Where City meets Country

A place of natural beauty, rich in heritage and respectful of culture, with diverse landscapes and lifestyles, and a wealth of business and investment opportunities.

Aspiration 1 - Community...

The City of Armadale will continue to foster and strengthen the community spirit that has been a binding force in the region since its earliest days. It is this sense of collectivity and vitality that has made Armadale a desirable and welcoming community where people continue to choose to make their home.

In the next decade, the City will build on its foundations and seek to challenge and change the narrative of Armadale in order to attract new residents, business and investors. We will actively engage with our multicultural community and facilitate and nurture new community connections, while also continuing to embrace the community spirit in our established community.

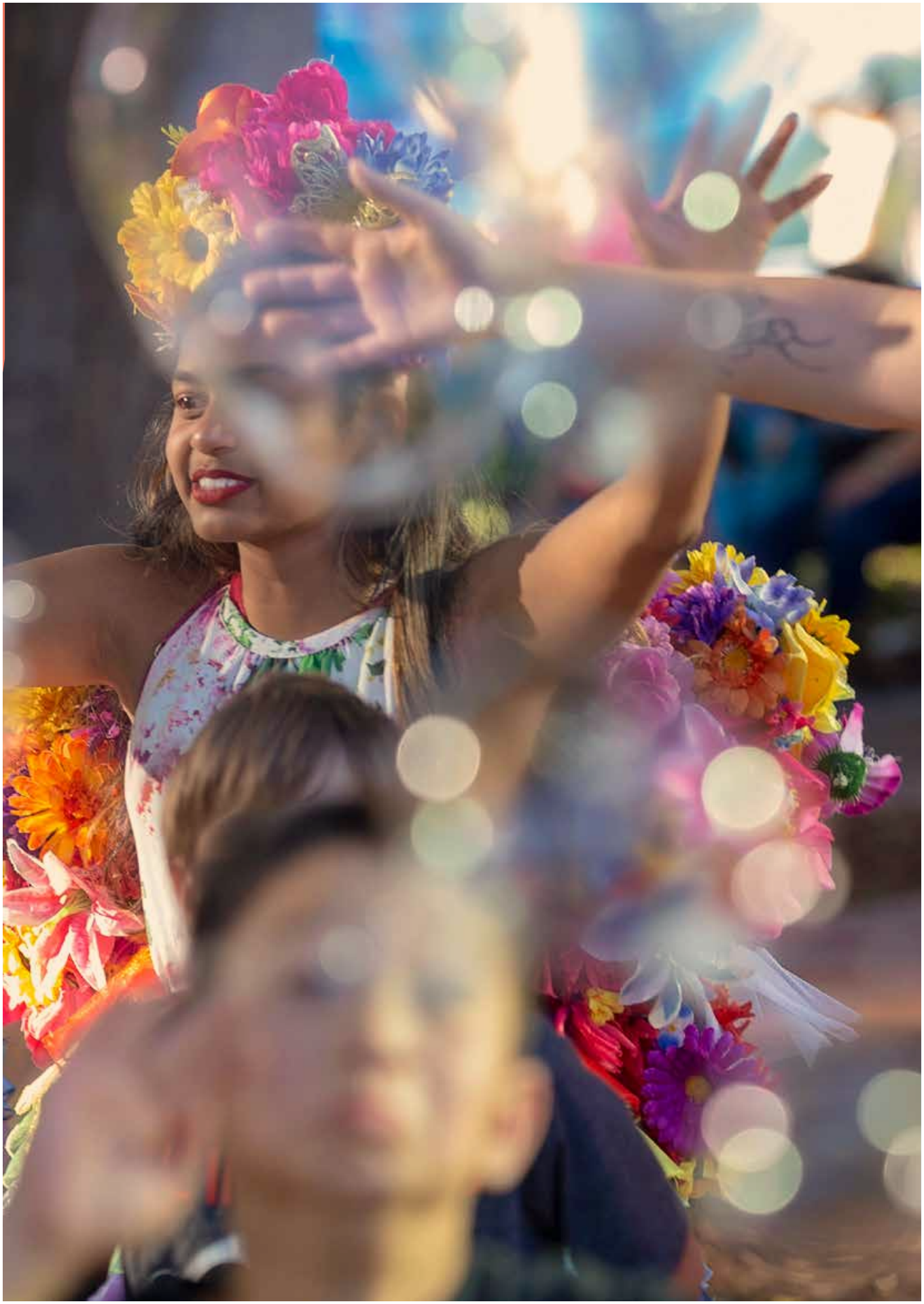
By 2030, the City of Armadale will expand the availability of recreation and community spaces so that they cater to a greater number of sporting codes, community and cultural groups. The provision of these services and facilities will be centered on principles relating to inclusivity and equity for all.

The City will partner in the delivery of health promotion activities in areas of need by actively supporting sporting groups, particularly junior clubs. It will also leverage partnerships for health promotion with groups to facilitate programs and services for seniors and youth.

The City will continue to advocate for increased police resources and work to facilitate improvements in community safety, particularly around the rail corridor and in public spaces. It will do this by working with members of parliament and community leaders to affect change through safety awareness campaigns.

Beyond this, efforts will be made to promote Armadale as a safe, welcoming, prosperous and vibrant community. There are many positive stories about our beautiful community, as well as our cultural events. The emergence of Armadale as a hub for employment and tourism will be instrumental in this work.

The strong sense of community and connection to place that comes from living in Armadale will be enhanced through a network of volunteers and community leaders whose contributions will assist the promotion of Armadale's arts, biodiversity, culture and heritage. We will also work to strengthen the sense of place that comes from the City's natural environment. There will be a focus on maintaining access to public parks and reserves, while also prioritising the improvement of community facilities in established suburbs.



Outcome 1.1 : Foster and Strengthen Community Spirit

OBJECTIVES	STRATEGIES	MEASURES
1.1.1 Facilitate a dynamic calendar of events, festivals and cultural activities that activate suburbs, foster community connections, celebrate the diversity of the community and encourage a sense of place for residents.	• Events Strategy 2015 – 2020 • Arts and Culture Strategy 2022 – 2026	Increase in % of community satisfied with festivals, events and cultural activities.
1.1.2 Cultivate the sense of place generated by the City's heritage, vegetation and escarpment, wetlands and waterways as well as the participation in vibrant community hubs.	• Community Hubs Master Planning Initiative 2017	Increase in % of community valuing the City as a place to live.
1.1.3 Support the development and sustainability of a diverse range of community groups.	• Community Development Strategy 2021 – 2026 • Financial Assistance Program	Increase in % of community satisfied with services & facilities relating to – seniors, youth, people with disability and multiculturalism.
1.1.4 Preserve and celebrate the City's built, natural and cultural heritage.	• Museum Interpretation Plan 2008	Increase in % of community satisfied with how local history and heritage is preserved and promoted.

Outcome 1.2 : Improve Community Wellbeing

OBJECTIVES	STRATEGIES	MEASURES
1.2.1 Advocate for the delivery of services and programs as well as increased resources to contribute to improvements in community safety.	• Advocacy Priorities Strategy 2022 – 2030 • Community Development Strategy 2021 – 2026	Increase in % of community satisfied with community safety.
1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community.		Increase in % of community satisfied with access to health and community services.
1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City.	• Dry Parks Strategy 2021 • Town Planning Scheme No.4 • Community Infrastructure Plan 2021 – 2037	Increase in % of community satisfied with sport and recreation facilities.
1.2.4 Facilitate the delivery of health and wellbeing programs and services within the community.	• Community Health and Wellbeing Plan 2021– 2024	Increase in % of community satisfied with access to health and community services.
1.2.5 Create opportunities for lifelong learning and building community connections.	• Library Strategic Plan 2022 – 2030	Increase in % of community satisfied with Library and Information services.

Outcome 1.3 : Community Facilities Meet Community Needs

OBJECTIVES	STRATEGIES	MEASURES
1.3.1 Ensure the equitable, evidence-based provision of Community Facilities throughout the City.	• Community Infrastructure Plan 2021 – 2037 • Advocacy Priorities Strategy 2022 – 2030 • Library Strategic Plan 2022 – 2030 • Development Contribution Plans • Asset Management Plan – Building • Community Hubs Master Planning Initiative 2017	Increase in % of community satisfied with community buildings, halls and toilets.

Outcome 1.4 : An Inclusive and Engaged Community

OBJECTIVES	STRATEGIES	MEASURES
1.4.1 Support a culture of volunteerism in the community and celebrate the contribution volunteers make to the City.	• Community Development Strategy 2021 – 2026	Increase in % of community satisfied with what the City of Armadale is doing to promote the area as a desirable place to live and work.
1.4.2 Encourage the provision of inclusive and accessible facilities, services and programs within the community.	• Access & Inclusion Plan 2021 – 2026	Increase in % of community satisfied with access to services and facilities for people with a disability.
1.4.3 Ensure the provision of culturally appropriate services and programs within the City.	• Community Development Strategy 2021 – 2026 • Events Strategy 2015 – 2020	Increase in % of community satisfied with multiculturalism and racial harmony.
1.4.4 Facilitate the provision of facilities, services and programs to meet the needs of the City's current and future demographics.	• Community Development Strategy 2021 – 2026 • CIP 2021 – 2037	Increase in % of community satisfied with services and facilities for Youth. Increase in % of community satisfied with facilities, services and care available for seniors.

Aspiration 2 - Environment...

The City of Armadale is proud of its natural environment and the significance of many of its bushland areas, wetlands and waterways. Two key river systems, the Wungong and Canning Rivers, flow through the City. The internationally significant RAMSAR* wetland site, Forrestdale Lake, is home to four known species of Declared Rare Flora, and is located in Armadale. The City acknowledges that the quality of our built environment and our management of assets affects the community's enjoyment of the amenity of a place.

The City fosters and protects its natural environment by embracing the principles of sustainability and acknowledging the impacts of our changing climate.

Globally, there are twenty-five recognised biodiversity epicentres, and Armadale is situated within the South-Western Australian hotspot. The City is home to twenty four species of threatened flora, and includes 163ha of the Forrestdale Complex vegetation community. This is a Threatened Ecological Community, of which only a total of 220ha remains. The City has an active role in managing this community through Reserve Management Plans.

Armadale was one of the first councils in Western Australia to develop an Urban Forest Strategy, and this initiative will be continuously advanced as the City of Armadale takes action to address climate change. The Urban Forest Strategy (which has been responsible for the planting of thousands of trees) will continue to guide the City's approach in relation to the creation of tree canopy and the maintenance of parks, reserves and streetscapes.

We will also continue to upgrade community infrastructure and public amenities, such as roads, streetscapes and buildings, as Armadale continues to expand. The City has been laying the foundations for this growth through the Activity Centre Structure Plan, which will guide and govern future land use within the Armadale City Centre.

This planning guide will allow the Armadale CBD to reach its full potential as the primary Activity Centre for Perth's south-eastern corridor.

** A Ramsar wetland is a wetland placed under protection due to its international and ecological significance.*

Outcome 2.1 : Protection and Restoration of the Natural Environment, and the Reduction of Environmental Impacts

OBJECTIVES	STRATEGIES	MEASURES
2.1.1 Sustainability initiatives are supported and implemented throughout the City.	• Switch Your Thinking 2020 – 2025 Business Plan	Increase in % of community satisfied with conservation and environmental management
2.1.2 Utilise water efficiently and effectively as part of City operations.	• Environmental Management Framework • WaterWise Council Program	Increase in % of community satisfied with conservation and environmental management.
2.1.3 Improve the quality of water in the City's rivers, streams, brooks, drains and wetlands.	• Environmental Management Framework	Increase in % of community satisfied with conservation and environmental management.
2.1.4 Minimise impacts on air quality throughout the City.	• Strategic Environmental Commitment • Environmental Management Framework	Increase in % of community satisfied with conservation and environmental management.
2.1.5 Protect soil and land resources throughout the City.	• Environmental Management Framework	Increase in % of community satisfied with efforts to promote and adopt sustainable practices.
2.1.6 Biodiversity is managed to preserve and improve ecosystem health.	• Environmental Management Framework • Local Biodiversity Strategy	Increase in % of community satisfied with efforts to promote and adopt sustainable practices.
2.1.7 Facilitate the creation of partnerships and support strategies for the maintenance and enrichment of the natural environment, and recognise the connection that members of the local Aboriginal community share with City-managed land, through the implementation of on-ground initiatives.	• Environmental Management Framework	Increase in % of community satisfied with conservation and environmental management.
2.1.8 Ensure that the health of the City's natural environment is regularly monitored and the effectiveness of environmental programs are periodically assessed.	• Environmental Management Framework • Local Biodiversity Strategy	Increase in % of community satisfied with conservation and environmental management.

Outcome 2.2 : Attractive, Inclusive and Functional Public Places

OBJECTIVES	STRATEGIES	MEASURES
2.2.1 Support and guide developers to achieve attractive, inclusive and functional public open spaces and a high level of streetscape amenity within new developments.	• Engineering Guidelines for Subdivisions • Landscape Guidelines	Increase in % of community satisfied with streetscapes.
2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	• Urban Forest Strategy 2014 • Footpath Program • Bike Plan • Town Planning Scheme No.4 • Armadale City Centre Structure Plan • Draft Kelmscott Precinct Structure Plan	Increase in % of community satisfied with streetscapes.
2.2.3 Develop, improve and maintain quality parks, playgrounds and public open spaces throughout the City.	• Parks Facility Strategy • Parks Improvement Plan - Top 25 • Public Toilet Strategy	Increase in % of community satisfied with playgrounds, parks and reserves. Increase in % of community satisfied with community buildings, halls and toilets.

Outcome 2.3 : Functional, Inclusive and Sustainable Infrastructure

OBJECTIVES	STRATEGIES	MEASURES
2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	• Asset Condition & Monitoring Schedule • Service Level Plan • Asset Management Plans – Infrastructure, Building, Fleet & Parks • Parks Improvement Plan • Parks Facilities Strategy	Review of consolidated Asset Management Plans every three years.
2.3.2 Ensure that the City's assets are appropriately maintained, functional, affordable, safe and sustainable for current and future generations.	• Asset Management Strategy • Asset Management Plans	Increase in % of community satisfied with road maintenance. Increase in % of community satisfied with footpaths and cycleways.
2.3.3 Maintain the City's Assets effectively in order to meet service levels throughout their life cycle.	• Asset Management Plans for Infrastructure, Fleet, Property & Civil Assets	Increase in % of community satisfied with roads, paths, parks and community buildings.
2.3.4 Ensure the City's Asset Portfolio is sustainable over the medium and long term and sufficient information is available to inform the City's LTFP and Asset Renewal Reserves.	• Asset Management Strategy • Asset Management Plans	Increase in % of community satisfied with efforts to promote and adopt sustainable practices.
2.3.5 Ensure that the City maintains its operational infrastructure in the most cost effective manner to sustain service delivery	• Asset Management Plan (Property Services)	Increase in % of community satisfied with value for money from Council rates.

** Green assets include the City's urban forest and its canopy as well as the trees and vegetation in streetscapes, places, public open spaces and natural areas, but does not include areas of State Forest and National Parks under the management of others.*

Outcome 2.4 : Sustainable Waste Management

OBJECTIVES	STRATEGIES	MEASURES
2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes	• Strategic Waste Management Strategy 2020 – 2025	Increase in % of community satisfied with weekly rubbish collections. Increase in % of community satisfied with fortnightly recycling collections. Increase in % of community satisfied with verge-side bulk rubbish collections.
2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	• State Waste Strategy • Strategic Waste Management Strategy 2020 – 2025	Increase in % of community satisfied with efforts to promote and adopt sustainable practices.

Outcome 2.5 : Quality Development that Enhances the Amenity and Liveability of the City

OBJECTIVES	STRATEGIES	MEASURES
2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan	• Local Planning Strategy 2016 • Town Planning Scheme No.4 • Local Planning Policies • Structure Plans • Developer Contribution Plans	Increase in % of community satisfied with what the City of Armadale is doing to promote the area as a desirable place to live and work.
2.5.2 Seek the retention of trees in new subdivisions and developments.	• Engineering Subdivision Guidelines	Increase in % of community satisfied with conservation and environmental management.
2.5.3 Protect the amenity of infill areas and the City Centre by strengthening the planning frameworks for middle density development and addressing catchment management as well as transport and traffic planning.	• Amendment 100 Residential Design Policy 3.1 • Integrated Transport Plan • Drainage Management Plans	Increase in % of community satisfied with how Armadale City Centre is being developed.
2.5.4 Proactively plan for normalisation of DWA areas back to the planning jurisdiction of the City.	• DWA Normalisation Strategy • Town Planning Scheme No.4	Report on progress towards normalisation of DWA areas on an annual basis.
2.5.5 Seek opportunities to preserve, document and acknowledge the heritage of the City.	• Local Heritage Survey	Increase in % of community satisfied with how local history and heritage is preserved and promoted.
2.5.6 Seek improvements to the nature and standard of developments within the City.	• Town Planning Scheme No.4 • Local Planning Policies	Increase in % of community satisfied with planning and building approvals.
2.5.7 Where possible ensure that the infrastructure to enable the implementation of Smart City technology is installed in new subdivisions and developments within the City Centre.	• LED Lighting Replacement Program • Switch Your Thinking 2020 – 2025 Business Plan	Increase in % of community satisfied with efforts to promote and adopt sustainable practices.
2.5.8 Advocate and plan for the provision and preservation of public transport throughout the City.	• Advocacy Priorities Strategy 2022 – 2030	Increase in % of community satisfied with access to public transport.

Outcome 2.6 : Achieve the Corporate Target of Net Zero by 2030 and the Reduction of the Carbon Footprint within the City

OBJECTIVES	STRATEGIES	MEASURES
2.6.1 Sustainability initiatives are supported and implemented throughout the City.	• Switch Your Thinking 2020 – 2025 Business Plan	Increase in % of community satisfied with sustainability initiatives within the City.
2.6.2 Minimise corporate and community carbon footprints within the City of Armadale.	• Strategic Environmental Commitment • Corporate Greenhouse Action Plan 2020/21– 2029/30	Increase in % of community satisfied with carbon footprint reduction initiatives within the City.

Aspiration 3 - Economy...

Armadale in 2030 is home to a strong local economy with diverse employment opportunities. It is also a strategic hub for services (health, justice, education and training) that is well connected to other centres in Perth through strong transport links.

The area accommodates a range of retail, commercial, construction and manufacturing businesses that have driven employment growth, particularly for the City's youth.

This result will be achieved through the City of Armadale's efforts to encourage business investment in the area, with the Forrestdale Business Park being a particular driver of jobs growth. The City will also continue its proactive approach to advocating for government investment and grants. It will seek out partnerships with State and Federal governments to build community assets as well as road and rail infrastructure.

Significant attention will be devoted to achieving the decentralisation of State government departments, with the aim of securing the presence of a departmental HQ in Armadale.

Beyond this, the City will adapt its approach and become more ambitious in how it imagines its future self. The development of a local tourism industry will be central to this endeavour. Armadale is well-positioned to capitalise on its strategic advantages (proximity to Perth, escarpment, state forests, etc.) and has the ability to compete with the Swan Valley as a popular site for day-trip tourists.

Importantly, residents of all ages will have access to lifelong learning opportunities, with high-quality public and private educational institutions (primary, secondary and tertiary) within close reach. These specialised facilities will cater to the local community and attract students from across Perth.

Foot Locker
footlocker.com.au

Outcome 3.1 : Increased Economic Growth, Job Creation and Retention, as well as Educational Opportunities

OBJECTIVES	STRATEGIES	MEASURES
3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	• Activity and Retail Centre (Commercial) Strategy	Increase in % of community satisfied with what the City of Armadale is doing to promote the area as a desirable place to live and work.
3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	• Armadale Strategic Metropolitan City Centre Structure Plan • Economic Development Strategy 2018 – 2022 • Advocacy Priorities Strategy 2022 – 2030 • South East Metropolitan Alliance Advocacy Priorities • NGAA Advocacy Priorities	Increase in % of community satisfied with how Armadale City Centre is being developed.
3.1.3 Facilitate the development of high quality medium to high density projects within the City Centre.	• Armadale Strategic Metropolitan City Centre Structure Plan • Economic Development Strategy 2018 – 2022 • Advocacy Priorities Strategy 2022 – 2030	Increase in % of community satisfied with Council's advocacy role – representing the local community at a State and Federal government level.
3.1.4 Increase opportunities for the community to access on-site tertiary education within the City Centre.		Increase in % of community satisfied with how Armadale City Centre is being developed.
3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.		Increase in % of community satisfied with how Armadale City Centre is being developed.
3.1.6 Advocate for Federal and State government commitment and investment in the City's industrial precincts and cultivate the strategic partnerships necessary for their successful development	• Armadale Strategic Metropolitan City Centre Structure Plan • Economic Development Strategy 2018 – 2022 • Advocacy Priorities Strategy 2022 – 2030 • South East Metropolitan Alliance Advocacy Priorities • NGAA Advocacy Priorities	Increase in % of community satisfied with Council's advocacy role – representing the local community at a State and Federal government level.

Outcome 3.2 : Positive Image and Identity for the City

OBJECTIVES	STRATEGIES	MEASURES
3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	• Marketing and Branding Strategy • Economic Development Strategy 2018 – 2022 • Tourism Strategy 2020 – 2022 • Advocacy Priorities Strategy 2022 – 2030 • Armadale Strategic Metropolitan City Centre Structure Plan • South East Metropolitan Alliance Advocacy Priorities • NGAA Advocacy Priorities	Increase in % of community satisfied with the area's character and identity.
3.2.2 Capitalise on the City's position as a gateway to the Perth metropolitan area, as well as being part of the South East corridor and the Perth Hills Armadale region.		Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities.
3.2.3 Bring key stakeholders and decision makers to the City to showcase development and investment opportunities available, and build strategic partnerships.		Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities.

Outcome 3.3 : Responsive and Flexible Support of Business

OBJECTIVES	STRATEGIES	MEASURES
3.3.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to economic development opportunities and trends.	• Economic Development Strategy 2018 – 2022	Increase in % of community satisfied the City has developed and communicated a clear vision for the area.
3.3.2 Facilitate opportunities for local businesses to gain skills, access support, and build the networks required to grow in a competitive environment.		Increase in % of community satisfied the City has developed and communicated a clear vision for the area.

Outcome 3.4 : Thriving Tourism Industry

OBJECTIVES	STRATEGIES	MEASURES
3.4.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to tourism opportunities and trends.	• Tourism Strategy 2020 – 2022 • Perth Hills Tourism Alliance Marketing Plan • Economic Development Strategy 2018 – 2022	Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities.
3.4.2 Encourage the development of new attractions, events, accommodation and activities for tourists.		Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities.
3.4.3 Foster strategic partnerships with key stakeholders to market the City's tourism offering and promote investment in new developments.		Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities.

Aspiration 4 - Leadership...

In order to attract and sustain the private sector investment required to ensure people are able to access the jobs and services required from a Strategic City Centre, the City must lobby and collaborate with State and Federal government and industry for investment.

This will require continued strategic leadership and effective management within the City to maintain accountability and transparency, while managing competing community demands and needs.

The City of Armadale's culture will promote forward thinking and innovation that optimises the use of technology and digital solutions to enhance customer experience. We will seek to consult with clear objectives and continue to engage residents in the City's journey.

Outcome 4.1 : Strategic Leadership and Effective Management

OBJECTIVES	STRATEGIES	MEASURES
4.1.1 Advocate for the delivery of key transformational projects.	• Advocacy Priorities Strategy 2022 – 2030	Increase in % of community satisfied with Council's advocacy role – representing the local community at a State and Federal government level.
4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.	• Strategic Community Plan • Corporate Business Plan • Local Emergency Management Arrangements 2011 • Long Term Financial Plan • Workforce Plan • Asset Management Plans • Occupational Safety and Health Policy	Increase in % of community satisfied the City has developed and communicated a clear vision for the area.
4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	• Council Policies • Delegated Authority Register	Increase in % of community satisfied with governance of the organisation.
4.1.4 Deliver continuous improvements in the efficiency and effectiveness of the City's service delivery.	• Digital Strategy 2017 – 2022	Increase in % of community satisfied with Council's leadership within the community.
4.1.5 Establish comprehensive governance policies and processes.	• *Local Government Act 1995* • Code of Conduct • Fraud and Corruption Policy	Increase in % of community satisfied with governance of the organisation.
4.1.6 Ensure organisational and workforce development practices are contemporary and contribute to the City being a "great place to work".		Increase in % of community satisfied Staff have a good understanding of community needs.

Outcome 4.2 : A Culture of Innovation

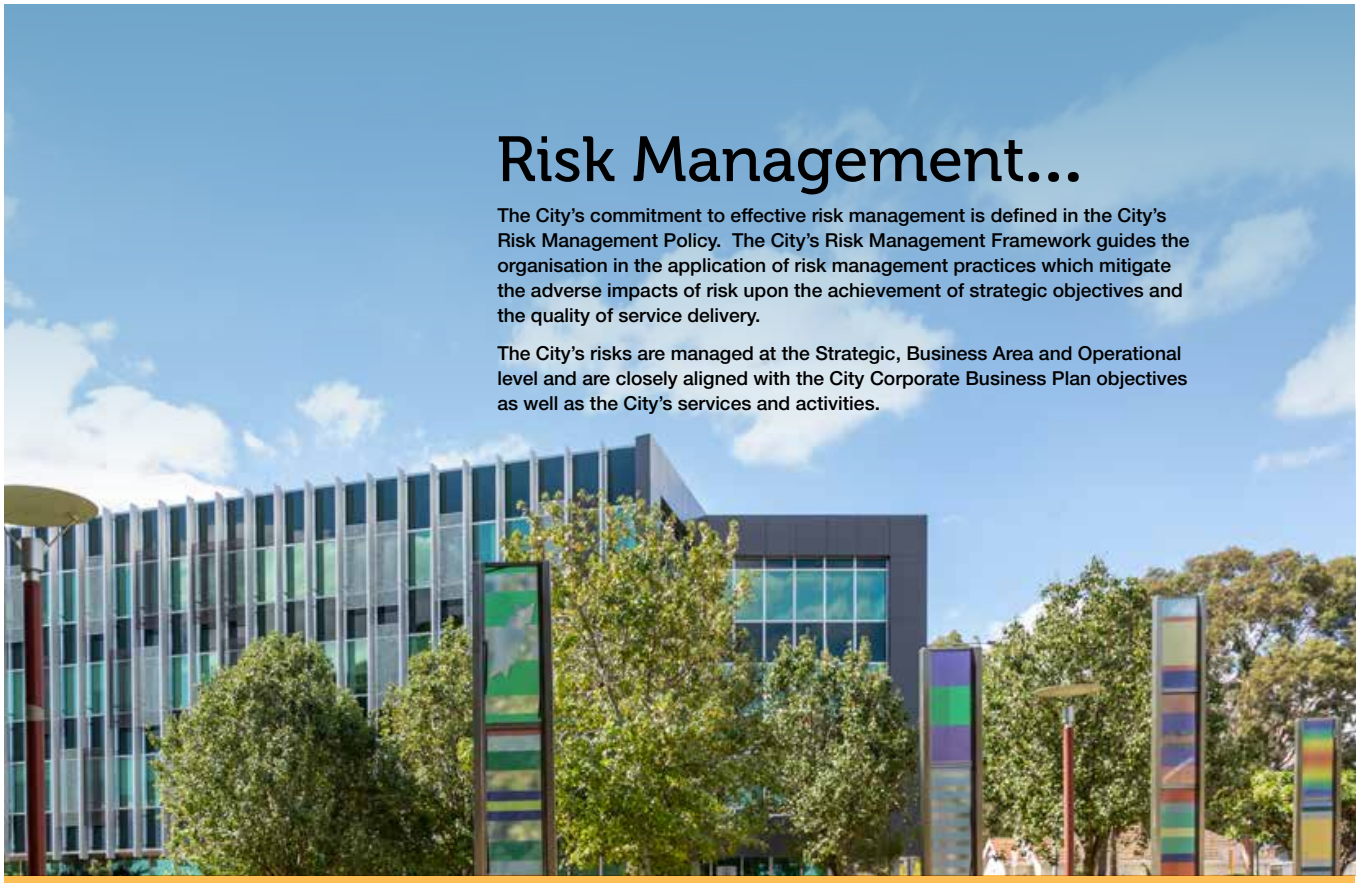
OBJECTIVES	STRATEGIES	MEASURES
4.2.1 Embrace digital transformation to achieve improved efficiency and effectiveness of City functions.	• Digital Strategy 2017 – 2022 • ICT Strategy 2022 – 2026	Increase in % of community satisfied with Council's leadership within the community.
4.2.2 Drive innovation and develop an inclusive culture that supports diverse perspectives and "outside the box" thinking across the organisation.		Increase in % of community satisfied with Council's leadership within the community.

Outcome 4.3 : Financial Sustainability

OBJECTIVES	STRATEGIES	MEASURES
4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	• Long Term Financial Plan incorporating the City's Rating Strategy, Debt Strategy, Funding policies and financial sustainability indicators • Annual Budget • Freehold Land Strategy • TPS No.4 • Local Planning Strategy	Increase in % of community satisfied with Council's leadership within the community.
4.3.2 Deliver pro-active financial management to ensure that the annual budget is achieved and any material variances are promptly identified and addressed.	• Monthly financial reporting • Mid Year Budget Review	Increase in % of community satisfied with value for money from Council rates.
4.3.3 Consider environmental, social and local content objectives in procurement.	• Procurement Policy	Increase in % of community satisfied with governance of the organisation.

Outcome 4.4 : Effective Community Engagement and Communications

OBJECTIVES	STRATEGIES	MEASURES
4.4.1 Strive to achieve best practice community engagement.	• Community Engagement Strategy	Increase in % of community satisfied with how the community is consulted about local issues.
4.4.2 Integrate the City's Communications, Marketing and Community Engagement Strategies to provide direction and support for strategic planning.	• Communications Strategy 2022 – 2026	Increase in % of community satisfied with how the community is informed about what's happening.
4.4.3 Seek to improve the level of internal communication.	• Communications Strategy 2022 – 2026	Increase the staff response and satisfaction rates (previously 63%) to over 70% - which is the benchmark for employment engagement surveys.
4.4.4 Promote excellence in customer experience in all areas of service delivery.	• Customer Service Charter	Increase in % of community satisfied with level of customer service.



Risk Management...

The City's commitment to effective risk management is defined in the City's Risk Management Policy. The City's Risk Management Framework guides the organisation in the application of risk management practices which mitigate the adverse impacts of risk upon the achievement of strategic objectives and the quality of service delivery.

The City's risks are managed at the Strategic, Business Area and Operational level and are closely aligned with the City Corporate Business Plan objectives as well as the City's services and activities.

How the Strategic Community Plan is implemented, measured and reviewed...

The City's Strategic Community Plan provides the framework within which the City applies business planning processes to turn the Plan's priorities into actions that will be delivered for our community.

This more detailed level of planning is contained within our Corporate Business Plan. This is an operational plan which includes the City's operational and capital works budgets with a four year outlook. It outlines our services, major projects, how it will be resourced and timeframes for delivery. The Corporate Business Plan is updated annually.

The City will utilize community perception indicators as well as several business indicators to show the overall performance of the Strategic Community Plan.

The Planning and Performance system follows a series of sequential steps from **Plan, Deliver, Report, Review**.

1. **Plan** – Integration and prioritisation of City plans and strategies, and the allocation of resources; Establish the Key Performance Indicators.
2. **Deliver** – Mobilisation of resources through the annual budget and the annual work plans of teams and individuals, with clear goals and accountability.
3. **Report** – Qualitative and quantitative data analysis (performance indicators) and progress reports on goal attainment, through a system of annual, quarterly and monthly reporting.
4. **Review** of the key performance indicators and goal attainment; informing strategies; external and internal influencing factors.

A minor review of our Strategic Community Plan is undertaken every two years and a major review every four years.

The City has identified a range of performance indicators to provide an effective and clear way to assess outcomes achieved toward the community's vision for Armadale. One key methodology to measure success is the MARKYT Community Scorecard. This a community survey which examines community satisfaction across a wide range of indicators on how people feel about living in Armadale, and on the City's performance. The survey helps the City track progress towards meeting the community's needs and wants, providing a reliable and consistent point of comparison against previous years and other local government authorities.

Outcomes	Measures	2016 Performance (%)	2018 Performance (%)	2018 Industry Average (%)
OVERALL PERFORMANCE				
The City of Armadale as a place to live	Increase in % of community satisfied with City of Armadale as a place to live	60	65	77
The City of Armadale as the organisation that governs the local area	Increase in % of community satisfied with governance of the organisation	51	60	56
Value for money from Council rates	Increase in % of community satisfied with value for money from Council rates	34	39	45

Outcomes	Measures	2016 Performance (%)	2018 Performance (%)	2018 Industry Average (%)
COMMUNITY				
Foster and strengthen community spirit	Increase in % of community satisfied with services and facilities for Youth	40	47	50
	Increase in % of community satisfied with facilities, services and care available for seniors	46	53	57
	Increase in % of community satisfied with festivals, events and cultural activities	62	70	64
	Increase in % of community satisfied with how local history and heritage is preserved and promoted	-	66	62
Improve community wellbeing	Increase in % of community satisfied with access to health and community services	-	62	56
	Increase in % of community satisfied with community safety	35	43	54
	Increase in % of community satisfied with partnering with Police to manage anti-social behaviour	39	47	N/A
	Increase in % of community satisfied with animal and pest control	55	56	55
	Increase in % of community satisfied with management of food, health, noise and pollution issues	-	57	57
	Increase in % of community satisfied with natural disaster education, prevention and relief (bushfires etc.)	58	61	54
Community Facilities meet Community needs	Increase in % of community satisfied with community buildings, halls and toilets	50	57	58
	Increase in % of community satisfied with sport and recreation facilities	54	63	65
	Increase in % of community satisfied with playgrounds, parks and reserves	59	70	68
	Increase in % of community satisfied with Library and information services	66	71	72
An inclusive and engaged community	Increase in % of community satisfied with access to services and facilities for people with a disability	-	53	54
	Increase in % of community satisfied with multiculturalism and racial harmony	-	58	55

Outcomes	Measures	2016 Performance (%)	2018 Performance (%)	2018 Industry Average (%)
ENVIRONMENT - BUILT FORM AND LOCAL ENVIRONMENT				
Conservation and restoration of the natural environment	Increase in % of community satisfied with conservation and environmental management	57	62	58
	Increase in % of community satisfied with efforts to promote and adopt sustainable practices	-	59	56
Attractive and functional public places	Increase in % of community satisfied with streetscapes	49	55	56
	Increase in % of community satisfied with lighting of streets and public places	49	55	56
Functional and sustainable infrastructure	Increase in % of community satisfied with road maintenance	52	56	53
	Increase in % of community satisfied with traffic management on local roads	48	55	54
	Increase in % of community satisfied with footpaths and cycleways	51	56	54
Sustainable Waste management	Increase in % of community satisfied with weekly rubbish collections	76	76	75
	Increase in % of community satisfied with fortnightly recycling collections	72	73	72
	Increase in % of community satisfied with verge-side bulk rubbish collections	60	65	71
Quality development that enhances the amenity and liveability of the City	Increase in % of community satisfied with the area's character and identity	45	52	60
	Increase in % of community satisfied with planning and building approvals	47	51	46
	Increase in % of community satisfied with parking management	-	57	50
	Increase in % of community satisfied with access to public transport	55	58	60
	Increase in % of community satisfied with access to housing that meets your needs	61	64	60

Outcomes	Measures	2016 Performance (%)	2018 Performance (%)	2018 Industry Average (%)
ECONOMIC DEVELOPMENT				
Increased economic growth, job creation and retention, as well as educational opportunities	Increase in % of community satisfied with what the City is doing to attract investors, attract and retain businesses, grow tourism and create more job opportunities	44	49	45
	Increase in % of community satisfied with how Armadale City Centre is being developed	53	57	52
	Increase in % of community satisfied with growth and development of the Forrestdale Business Park	-	59	NA
	Increase in % of community satisfied with education and training opportunities	47	42	49

Outcomes	Measures	2016 Performance (%)	2018 Performance (%)	2018 Industry Average (%)
LEADERSHIP				
Strategic Leadership and effective management	Increase in % of community satisfied with Council's leadership within the community	48	51	50
	Increase in % of community satisfied the City has developed and communicated a clear vision for the area	36	39	37
	Increase in % of community satisfied Elected Members have a good understanding of community needs	33	28	32
	Increase in % of community satisfied Staff have a good understanding of community needs	34	32	36
	Increase in % of community satisfied with what the City of Armadale is doing to promote the area as a desirable place to live and work	49	55	54
	Increase in % of community satisfied with Council's advocacy role – representing the local community at a State and Federal government level	50	51	49
Effective community engagement and communications	Increase in % of community satisfied with how the community is consulted about local issues	45	47	46
	Increase in % of community satisfied with how the community is informed about what's happening	43	58	53
	Increase in % of community satisfied the City clearly explains reasons for decisions and how residents' views have been taken into account	22	24	28
	Increase in % of community satisfied with City of Armadale website	58	63	59
	Increase in % of community satisfied with social media presence on Facebook, Twitter etc.	49	54	55
	Increase in % of community satisfied with City Views – the City's Newsletter	58	66	62
	Increase in % of community satisfied with City of Armadale's monthly page in the community newsletter	54	59	59
	Increase in % of community satisfied with level of customer service	57	61	61

CITY OF Armadale

www.armadale.wa.gov.au

(08) 9394 5000

PROVISIONAL PROGRAM

Event Time - (UTC+10:00) Canberra, Melbourne, S...

Tuesday, June 13, 2023 | Wednesday, June 14, 2023 | Thursday, June 15, 2023 | Friday, June 16, 2023

	Track 1	Track 2	Track 3	Track 4
9:30 AM - 5:00 PM	**Regional Forum**			
5:00 PM - 7:00 PM	**Welcome Reception & Exhibition Opening** The Welcome Reception and Exhibiton Opening will be held within the Exhibition Hall at the National Convention Centre.			

ALGA reserves the right to change the program without notice.

CONFERENCE CO-ORDINATORS

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PROVISIONAL PROGRAM

Event Time - (UTC+10:00) Canberra, Melbourne, S...

Tuesday, June 13, 2023 | Wednesday, June 14, 2023 | Thursday, June 15, 2023 | Friday, June 16, 2023

	Track 1	Track 2	Track 3	Track 4
8:30 AM - 9:00 AM	REGISTRATIONS OPEN DAY ONE			
9:00 AM - 9:40 AM	OPENING CEREMONY			
9:40 AM - 10:00 AM	Address by the Hon Catherine King MP, Minister for Infrastructure, Transport, Regional Development and Local Government (invited)			
10:00 AM - 10:30 AM	ALGA President's Address			
10:30 AM - 11:00 AM	MORNING TEA DAY ONE			
11:00 AM - 11:45 AM	Australia's Affordable Housing Crisis (Panel)			
11:45 AM - 12:30 PM	Keynote Presentation			
12:30 PM - 1:30 PM	LUNCH DAY ONE			
1:30 PM - 2:15 PM	The Future of Local Government (Panel)			
2:15 PM - 3:00 PM	Local Solutions to Global Problems - Councils Addressing Climate Change (Panel)			
3:00 PM - 3:30 PM	AFTERNOON TEA DAY ONE			
3:30 PM - 5:30 PM	Debate on Motions		Concurrent Session 1 TBA	
7:00 PM - 11:00 PM	GA Dinner			

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Tuesday, June 13, 2023 | Wednesday, June 14, 2023 | Thursday, June 15, 2023 | Friday, June 16, 2023

	Track 1	Track 2	Track 3	Track 4
8:30 AM - 9:00 AM	REGISTRATIONS OPEN DAY TWO			
9:00 AM - 9:45 AM	Indigenous Affairs (Panel)			
9:45 AM - 10:30 AM	Parliamentary Crossbench (Panel)			
10:30 AM - 11:00 AM	MORNING TEA DAY TWO			
11:00 AM - 11:45 AM	Cyclones, Fires and Floods (Panel)			
11:45 AM - 12:30 PM	Address by Leader of the Opposition, the Hon Peter Dutton MP (invited)			
12:30 PM - 1:30 PM	LUNCH DAY TWO			
1:30 PM - 2:15 PM	Building a Stronger Workforce (Panel)			
2:15 PM - 3:00 PM	Cyber Security and Local Government (Panel)			
3:00 PM - 3:30 PM	AFTERNOON TEA DAY TWO			
3:30 PM - 5:30 PM	Debate on Motions in Plenary		Concurrent Session 2 TBA	

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	Track 1	Track 2	Track 3	Track 4
9:00 AM - 3:00 PM	**ACLG Australian Council of Local Government (TBC)**			

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