

# CITY OF ARMADALE

## AGENDA

**OF CORPORATE SERVICES COMMITTEE TO BE HELD IN THE COMMITTEE ROOM, ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON TUESDAY, 21 MAY 2024 AT 7.00PM.**

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*A meal will be served at 6:15 p.m.*

**PRESENT:**

**APOLOGIES:** Cr S J Mosey (Leave of Absence)

**OBSERVERS:**

**IN ATTENDANCE:**

**PUBLIC:**

*“For details of Councillor Membership on this Committee, please refer to the City’s website – [www.armadale.wa.gov.au/your\\_council/councillors](http://www.armadale.wa.gov.au/your_council/councillors).”*

## **DISCLAIMER**

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The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read.

## **DECLARATION OF MEMBERS' INTERESTS**

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## **QUESTION TIME**

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*Public Question Time is allocated for the asking of and responding to questions raised by members of the public.*

*Minimum time to be provided – 15 minutes (unless not required)*

*Policy and Management Practice EM 6 – Public Question Time has been adopted by Council to ensure the orderly conduct of Public Question time and a copy of this procedure can be found at <http://www.armadale.wa.gov.au/PolicyManual>*

*It is also available in the public gallery.*

*The public's cooperation in this regard will be appreciated.*

## **DEPUTATION**

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## **CONFIRMATION OF MINUTES**

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## **RECOMMEND**

**Minutes of the Corporate Services Committee Meeting held on 16 April 2024 be confirmed.**

## **ITEMS REFERRED FROM INFORMATION BULLETIN**

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### **Items in Issue No. 6**

#### **Progress Report**

Progress Report on Contingency, Operational & Strategic Projects

#### **Outstanding Matters & Information Items**

Report on Outstanding Matters – Corporate Services Committee

#### **Economic Development**

Tourism & Visitor Centre Report

#### **Report of the Common Seal**

*If any of the items listed above require clarification or a report for a decision of Council, this item to be raised for discussion at this juncture.*

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## CORPORATE SERVICES COMMITTEE

21 MAY 2024

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**1.1 - LIST OF ACCOUNTS PAID - MARCH 2024**

WARD : ALL  
FILE No. : M/236/24  
DATE : November 2023  
REF : MH  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- The report presents, pursuant to Regulation 13(1), (2) and (3) and 13A (1) and (2) of the *Local Government (Financial Management) Regulations 1996*, the List of Accounts paid for the period 1 March to 31 March 2024 as well as the credit card and fuel card statements for the month of March 2024.

**Tabled Items**

Nil.

**Decision Type**

- Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- Executive** The decision relates to the direction setting and oversight role of Council.
- Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

**Strategic Implications**

4. Leadership
- 4.3 Financial Sustainability
- 4.3.2 Undertake active financial management to ensure that the annual budget is achieved and any variances are promptly identified and addressed.

## **Legal Implications**

Section 6.10 (d) of the *Local Government Act 1995* refers, ie.

### **6.10 Financial management regulations**

*Regulations may provide for —*

- (d) *the general management of, and the authorisation of payments out of —*
- (i) *the municipal fund; and*
  - (ii) *the trust fund, of a local government.*

Regulation 13(1), (2) & (3) and 13A (1) and (2) of the *Local Government (Financial Management) Regulations 1996* refers, ie.

13. *Payments from municipal fund or trust fund by CEO, CEO's duties as to etc.*
- (1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
- (a) *the payee's name;*
  - (b) *the amount of the payment;*
  - (c) *the date of the payment; and*
  - (d) *sufficient information to identify the transaction.*
- (2) *A list of accounts for approval to be paid is to be prepared each month showing -*
- (a) *for each account which requires council authorization in that month —*
    - (i) *the payee's name; and*
    - (ii) *the amount of the payment; and*
    - (iii) *sufficient information to identify the transaction;*
  - and*
  - (b) *the date of the meeting of the Council to which the list is to be presented.*
- (3) *A list prepared under subregulation (1) or (2) is to be —*
- (a) *presented to the Council at the next ordinary meeting of the Council after the list is prepared; and*
  - (b) *recorded in the minutes of that meeting.*

### **13A Payments by employees via purchasing cards<sup>1</sup>**

- (1) *If a local government has authorised an employee to use a credit, debit or other purchasing card, a list of payments made using the card must be prepared each month showing the following for each payment made since the last such list was prepared -*
- (a) *the payee's name;*
  - (b) *the amount of the payment;*
  - (c) *the date of the payment; and*
  - (d) *sufficient information to identify the payment*
- (2) *A list prepared under subregulation (1) is to be —*

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<sup>1</sup> [Regulation 13A inserted: SL 2023/106 r. 6.]

- (a) presented to the Council at the next ordinary meeting of the Council after the list is prepared; and
- (b) recorded in the minutes of that meeting.

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

All accounts paid have been duly incurred and authorised for payment as per approved purchasing and payment procedures.

### **Consultation**

Nil.

## **BACKGROUND**

Pursuant to Section 5.42 of the *Local Government Act 1995 (Delegation of some powers and duties to CEO)*, Council has resolved to delegate to the CEO (*Delegation Payment from Municipal and Trust Funds refers*) the exercise of its powers to make payments from the municipal and trust funds.

## **COMMENT**

The List of Accounts paid for the period 1 March to 31 March 2024 is presented as an attachment to this report as well as the credit card statements for March 2024 and the monthly fuel card statements for the period ended 15 March 2024.

## **RECOMMEND**

**That Council note the List of Accounts paid as presented in the attachment to this report and summarised as follows:**

### **Municipal Fund**

**Accounts paid totaling \$18,581,926.22 on cheque numbers 334 to 343, transactions 17667 to 18423 and Payrolls dated 3 March, 17 March and 31 March 2024.**

### **Credit Cards**

**Accounts paid totalling \$5,618.16 for the period ended 31 March 2024.**

### **Fuel Cards**

**Accounts paid totalling \$4,288.95 for the month ended 15 March 2024.**

## **ATTACHMENTS**

1. [↓](#) Monthly Cheque and Credit Card Report - March 2024
2. [↓](#) Monthly Fuel Card Transactions - Period Ending 15 March 2024

**\*\*1.2 - STATEMENT OF FINANCIAL ACTIVITY - MARCH 2024**

WARD : ALL  
FILE No. : M/237/24  
DATE : 4 October 2023  
REF : MH  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- This report presents the City's Monthly Financial Report for the ninth (9) month period ended 31 March 2024.
- This report recommends accepting the Financial Report for the ninth (9) month period ended 31 March 2024, noting there are reportable actual to budget material variances for the period.

**Tabled Items**

Nil.

**Decision Type**

- Legislative**                      The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- Executive**                              The decision relates to the direction setting and oversight role of Council.
- Quasi-judicial**                      The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

**Strategic Implications**

4. Leadership  
4.3 Financial Sustainability  
4.3.2 Undertake active financial management to ensure that the annual budget is achieved and any variances are promptly identified and addressed.

### **Legal Implications**

*Local Government Act 1995 – Part 6 – Division 3 – Reporting on Activities and Finance  
Local Government (Financial Management) Regulations – Part 4 – Financial Reports.*

*Local Government Act 1995 – s.6.11 Reserve accounts*

- (1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.*
- (2) Subject to subsection (3), before a local government —*
  - (a) changes\* the purpose of a reserve account; or*
  - (b) uses\* the money in a reserve account for another purpose, it must give one month's local public notice of the proposed change of purpose or proposed use.*

*\* Absolute majority required.*
- (3) A local government is not required to give local public notice under subsection (2) -*
  - (a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or*
  - (b) in such other circumstances as are prescribed.*
- (4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.*
- (5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account.*

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

The Statement of Financial Activity, as presented, refers and explains.

### **Consultation**

Nil.

### **BACKGROUND**

A local government is required to prepare a statement of financial activity reporting on the revenue and expenditure as set out in the annual budget for that month. The details in the statement are those as prescribed and the statement is to be reported to Council.

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## COMMENTS

Presented as an attachment this month, is the ninth monthly financial statement (presented in nature and type format) prepared from information posted in the OneCouncil system.

For the purposes of reporting other material variances from the Statement of Financial Activity, the following indicators, as resolved by Council, have been applied.

### Revenue

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) \$100,000 and in these instances an explanatory comment has been provided.

### Expense

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) \$100,000 and in these instances an explanatory comment has been provided.

For the purposes of explaining each Material Variance, a three part approach has been taken. The parts are:

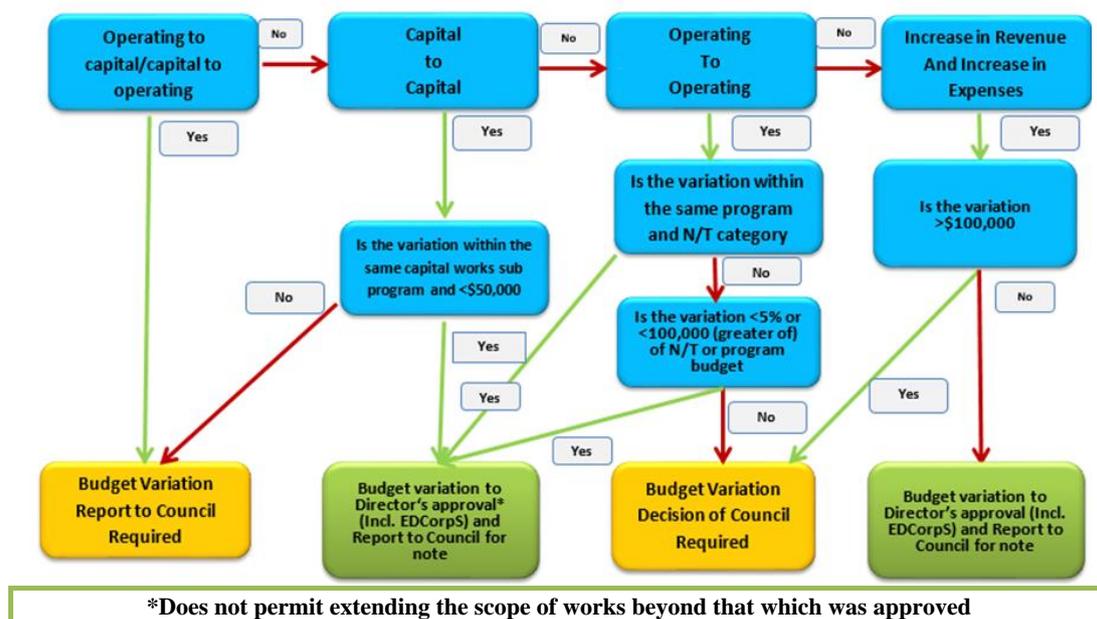
1. Period Variation  
Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.
2. Primary Reason  
Explains the primary reasons for the period Variance. As the report is aimed at a higher level analysis, minor contributing factors are not reported.
3. Budget Impact  
Forecasts the likely dollar impact on the Annual Budget position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

At the 26 June 2023 Ordinary Meeting, Council adopted the Budget Variations Process Map which increased the Capital variation from \$40,000 to \$50,000 and the Operating to Operating from \$80,000 to \$100,000 to align with the adopted material variation threshold. Budget variations are presented to Council for authorisation by 'Absolute Majority' in circumstances where a forecast variation requires a movement from:

- Operating to Capital.
- Capital to Capital over \$50,000.
- Capital to Operating.
- Operating to Operating for amounts greater than 5% or \$100,000 (whichever is greater).



**Budget Variation Process Map**



The June 2023 decision of Council also permitted the Chief Executive Officer to amend a grant funded capital works budget, if there was a corresponding increase in the grant funding.

*The Chief Executive Officer is authorised to approve amendments to capital budgets that are fully funded by external sources and that require an increase cost, commensurate with an increase in funding, but do not necessarily change scope. This caters for circumstances where Developer Contribution Works (which are pre-approved by Council) can be varied in terms of timing of delivery, if required*

**DETAILS**

Presented as an attachment is the Monthly Statement of Financial Activity for the ninth (9) month period ended 31 March 2024. The Monthly Statements are based on the model statements provided to the sector, which have been developed by Moore Australia, in conjunction with the Department of Local Government, Sport and Cultural Industries

Capital Carry Forward Program Update

Included in the monthly report as an attachment is the list of the capital carry forward program as at the end of March 2024. A status update is provided.

Noteable Variations

The attachment to this report outlines Year to Date (YTD) performance against budget. Variations over the Council's material threshold are reported on page 6 of the financials attachment. The main variation noted is additional interest from Municipal Fund investments and interest on rates, and the current underspend in material and contracts in Waste Services, Service Delivery, and Environment and Planning. A number of the programs and consultancies, particularly in Environment and Planning will likely be carried forward into the next financial year.

Rates Debtors

Outstanding rate debtors over one year, greater than \$250 outstanding and without any form of payment arrangement is summarised below.

Mar-24		Non Pensioner						TOTAL	
		One Year		Two Years		Three + Years			
		#	\$	#	\$	#	\$	#	\$
ALL	Year One	452	609,908	183	400,887	276	622,115	911	1,632,910
ALL	Year Two				235,142		583,397		818,539
ALL	Year Three						975,090		975,090
<b>TOTAL</b>		<b>452</b>	<b>609,908</b>	<b>183</b>	<b>636,029</b>	<b>276</b>	<b>2,180,602</b>	<b>911</b>	<b>3,426,539</b>

**Change from last month**                    -29    -\$49,327                    0       \$0                    -10    -\$77,964                    -39    **-\$127,291**

**YTD Change**                                    -1,218    -\$1,670,137                    -99    -\$356,583                    -70    -\$478,798                    -1,387    **-\$2,505,518**

During this year to the end of March, 70 properties in the 3 years plus category have either been collected in full or are now on payment arrangements. Legal letters from our external legal services provider have now been issued to the remaining 276 properties in this category and it is expected that significant collections will occur over the coming months.

Sundry Debtors

Sundry debtors have remained at a total of \$2.0m at the end of March. However, the 120+days category has reduced from \$0.99M to \$0.88M due to a waste debtor collection and some planning debtors.

The total of Sundry Debtors 120+days is \$0.88M of which:

- \$688k is with Fines Enforcement Registry for collection
- \$36k relate to Waste commercial customers
- A further \$47k relate to Planning and Building debtors, which is also likely to be collected during the year
- A number of community organisations make up the balance.

Surplus funds for Workplace Health Safety (Workers Compensation) performance

The City opts for a performance-based approach to Workers Compensation Premiums with its insurer, Local Government Workcare (through Local Government Insurance Services [LGIS]).

The LGIS Workcare Scheme administers the employer's liability under the *Workers Compensation and Injury Management Act 1981* and compliance with all WorkCover WA self-insurer regulations. Under this arrangement in WA, all local governments within the State are considered to be self-insurers, meaning the Local Governments are exempted from the requirements to have a conventional workers compensation policy. The City opts for a “blended deposit rate” of 1.19%, as opposed to 1.45%. Put simply, this means the City saves more on its workers compensation premiums if it has good injury prevention and injury management practices in place.

The City's investment in WHS systems over the last few years is resulting in lower claims – both the number of claims and value of claims. This is due in part to initiatives in WHS culture, reporting, support and rehabilitation. For the third year in a row, the City will finish the year under its claims threshold. As a result, surplus funds from the budgeted Workers Compensation Premium payments are able to be allocated to the Workers Compensation Reserve, for future claims.

To be able to transfer the funds at year end, this report seeks authority for the Chief Executive Officer to amend the budget and transfer the surplus funds – at this stage estimated at \$120,000. Presently, the Workers Compensation Reserve has a balance of \$265,000.

## **RECOMMEND**

### **That Council:**

- 1. Pursuant to Regulation 34 of the *Local Government (Financial Management) Regulations 1996* accept the Statement of Financial Activity for the ninth (9) month period ended 31 March 2024.**
- 2. Note that there are reportable actual to budget material variances for the year-to-date period ending 31 March 2024.**
- 3. Delegates Authority to the Chief Executive Officer to amend the budget to transfer surplus workers compensation premium funds to the Workers Compensation Reserve fund, estimated at \$120,000, by decreasing the Workers Compensation Premium Budgets and Increasing the Transfer to Workers Compensation Reserve Budget by the equivalent amount.**

## **ABSOLUTE MAJORITY RESOLUTION REQUIRED**

## **ATTACHMENTS**

- 1.** [Monthly Financial Report - March 2024](#)
- 2.** [Carry Forward Balances for the Monthly Financial Statements - March 2024](#)

**\*\*2.1 - ANNUAL CORPORATE BUSINESS PLAN REVIEW 2024/25 - 2027/28**

WARD : ALL  
FILE No. : M/232/24  
DATE : 18 April 2024  
REF : TH/RP  
RESPONSIBLE MANAGER : Executive Director  
Corporate Services

**In Brief:**

- In line with the Integrated Planning and Reporting Framework, the City's Corporate Business Plan has been reviewed and updated for accuracy and relevancy. The draft Corporate Business Plan 2024/25 to 2027/28 is presented to Council for adoption.
- This report recommends that Council, in accordance with Regulation 19DA(6) of the *Local Government (Administration) Regulations 1996*, adopts the 2024/25 – 2027/28 Corporate Business Plan as presented in the attachment to this Report.

**Tabled Items**

Nil.

**Decision Type**

- Legislative**                      The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- Executive**                              The decision relates to the direction setting and oversight role of Council.
- Quasi-judicial**                      The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

### **Strategic Implications**

The City's Strategic Community Plan is the highest level planning document, capturing the aspirations, outcomes and objectives of the Community and Council. Adoption of the revised Corporate Business Plan will achieve the following strategic direction:

Aspiration: 4 – Leadership

Outcome 4.1 – Strategic leadership and effective management

Objective 4.1.2 – Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.

Key Action and Project (KAP) 4.1.2.2 – Conduct an annual review of the City's Corporate Business Plan.

### **Legal Implications**

All local governments are required to produce a plan for the future under s5.56 (1) of the *Local Government Act 1995* (the Act). In accordance with s5.56(2) of the Act, a local government is to ensure that plans for the future are compliant with any regulations made about planning for the future of the district.

In accordance with Regulation 19DA of the *Local Government (Administration) Regulations 1996*, the draft Corporate Business Plan as presented to Council covers at least 4 financial years, takes into account and actions the Strategic Community Plan, and has been developed with regard to the City's resources.

The voting requirement for adoption, or modification, of a Corporate Business Plan is an absolute majority of Council.

### **Council Policy/Local Law Implications**

Nil.

### **Budget/Financial Implications**

Financial implications of the Corporate Business Plan actions are considered as part of the annual revision of the Long Term Financial Plan.

### **Consultation**

- Councillors
- Executive Leadership Team
- Organisational Management Team.

## **BACKGROUND**

Section 5.56 of the *Local Government Act 1995* requires each local government 'to plan for the future of the district', by developing plans in accordance with the regulations. A Plan for the future under s5.56 of the *Local Government Act 1995* consists of a Strategic Community Plan and a Corporate Business Plan.

The regulatory requirements for the Corporate Business Plan stipulate that it:

- Has a minimum term of 4 financial years.
- Identifies and prioritises the principal strategies and activities the City will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- Guides the City's internal business planning by expressing the priority operations that are within the capacity of the local government's resources.
- References resourcing considerations such as asset management, workforce and long-term financial planning.
- Is adopted by Council by an absolute majority.
- Is reviewed annually, as it is the main 'driver' for the Annual Budget.

The Strategic Community Plan 2020-2030 underwent a minor review in 2022, adopted by Council in March 2023. Subsequent to this the Corporate Business Plan 2023/24 – 2026/27 was updated to reflect the strategic changes, and this Corporate Business Plan has now undergone its annual review for FY24.

## **DETAILS OF PROPOSAL**

The City's Corporate Business Plan details Key Actions and Projects (KAPs) the City will undertake over the next four years to meet the Community's vision for the future. The annual review provides the opportunity to assess these KAPs for relevancy, to confirm completed actions and confirm expected timelines.

The City's Management, and Executive Leadership Teams have reviewed all KAPs and made suggested changes. KAPs have been retitled with a focus on the applicable strategy/plan and the particular action for the first year. KAPs with the same intent have been combined and their collective detail has been added to an action description (for officer implementation). A significant number of business-as-usual KAPs (example, the implementation of a policy) have been removed, as they are not strategic in nature.

Each KAP has been classified as a:

- Program: a collection of projects, usually as part of a strategy or plan.
- Project: an action that produces an output and has a defined start and finish date.
- Service: a task that occurs on an ongoing basis.

Following on from this, Councillors reviewed and made suggestions at a Councillor Workshop. These changes have been incorporated into the new draft Corporate Business Plan 2024/25 – 2027/28.

A summary of modifications by section follows.

CBP 23/24 Page #	Section	Updates
0	Cover	Date change
1-2	Armadale where country meets City	No change
3	Contents...	No change
4	A message from the Mayor and Chief Executive Officer...	Date change
5	Role of the Corporate Business Plan...	No change
6	COVID-19 Ongoing Response and Recovery	Removed
7-8	Our City in 2024	Capital projects financials, suburbs and localities, roads and pathways updated
9-10	Our Community Profile in 2024	2024 Demographics, and forecasts
11	Key Informing Plans and Strategies...	No change
12	Asset Management Planning	Updated assets figures
13	Risk Management	No change
14	Influencing Plans and Strategies	Updated to include newly adopted ISPs
15-16	Capital Investment 2024 – 2027	Updated capital investment figures
17	Key Projects Funding and Timeline: 2024/25 - 2027/28	Updated figures and timelines for 2024/25 - 2027/28
18	Image	No change
19	Our Performance	No change
20	How to use this Corporate Business Plan	No change
21-22	Aspiration 1 – Community Statement	No change. This was updated through the Strategic Community Plan minor review process.
23- 32	Aspiration 1 - Community Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 15 renamed, 9 combined into 3, 3 completed (removed), and 14 no changes made. Addition of Action Classification (Program, Project or Service). Updated 4-year timelines.
33-34	Aspiration 2 – Environment Statement	No change. This was updated through the Strategic Community Plan minor review process.
35-50	Aspiration 2 – Environment Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 28 renamed, 6 combined into 3, 7 completed (removed), 1 added (from Economy), and 20 no changes made. Addition of Action Classification (Program, Project or Service). Updated 4-year timelines.
51-52	Aspiration 3 – Economy Statement	No change. This was updated through the Strategic Community Plan minor review process.
53-62	Aspiration 3 - Economy Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 18 renamed, 12 combined into 4, 3 completed (removed), 1 transferred (to Environment), and 4 no changes made. Addition of Action Classification (Program, Project or Service). Updated 4-year timelines.
63-64	Aspiration 4 – Leadership Statement	No change. This was updated through the Strategic Community Plan minor review process.
65-82	Aspiration 4 – Leadership Outcomes, Objectives, Strategies, Key Actions and Projects, Responsible Area, 4 year deliverables	KAPs Updated: 17 renamed, 31 combined into 10, and 18 completed (removed). Addition of Action Classification (Program, Project or Service). Updated 4-year timelines.
83-88	Financials	Updated financial numbers
89- 90	Images	No change
91	Back page	No change

## COMMENT

The Integrated Planning and Reporting process, comprising Strategic Community and Corporate Business Planning is one of the most important activities that Councillors undertake in their role. It requires a clear vision, well-informed decisions regarding strategic priorities and clear measurements of objectives and outcomes. If the processes are sufficiently resourced, robust and integrated, it will lead to Council achieving the community outcomes it desires.

A review of the Corporate Business Plan has been conducted initially through consultation with the management and executive teams and subsequently with Councillors through a workshop held on the 23 April 2024.

## CONCLUSION

Following a review of the City's Corporate Business Plan, incorporating the requirements of the Strategic Community Plan 2020–2030 and informed by the Long Term Financial Plan, the draft Corporate Business Plan 2024/25 to 2027/28 is presented to Council for adoption.

## RECOMMEND

**That Council, in accordance with Regulation 19DA(6) of the *Local Government (Administration) Regulations 1996*, adopts the 2024/25-2027/28 Corporate Business Plan as presented in the attachment to this report.**

## ABSOLUTE MAJORITY RESOLUTION REQUIRED

## ATTACHMENTS

1. [Corporate Business Plan 2027\\_28](#)

### **3.1 - MAYORAL ELECTIONS (REFERRAL ITEM)**

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At the Council meeting held on 27 November 2023, Cr L Sargeson referred the following matter to the Corporate Services Committee.

*That the matter of inexperienced personnel nominating for the Mayoral position be referred to the Corporate Services Committee.*

#### **Comment from Cr L Sargeson**

The recent local elections demonstrate risk of inexperienced personnel in the Mayoral chair.

I believe the Mayor's position should be diploma level, having said that there must be a minimal local government qualification level to nominate for that position at the elections.

Full details of the referral by Cr Sargeson have been provided under separate cover.

#### **Officer Comment**

Qualification and training requirements for council members are prescribed by the *Local Government Act 1995* (section 2.19 and 5.126 respectively).

The *Local Government Act 1995* does not differentiate between the qualification and training requirements for persons holding the office of Mayor from other elected officials. The *Local Government Act 1995* does not give Council the authority to provide additional requirements for the qualification and training for elected members.

Whilst the subject of minimum competency standards for Mayors and Presidents was raised in the 2020 Local Government Review Panel report, ultimately the State government declined to pursue any policy reform around this and it did not form part of the amendment packages to the legislation.

#### **RECOMMEND**

**That Council note the Officer Comment.**

#### **ATTACHMENTS**

There are no attachments for this report.

**\*\*3.2 - KELMSCOTT TOWN CENTRE GREENING PROJECT BUDGET  
AMENDMENT**

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WARD : RIVER  
FILE No. : M/214/24  
DATE : 10 April 2024  
REF : JA  
RESPONSIBLE : Executive Director  
MANAGER : Technical Services

**In Brief:**

- Under recommendation T4/11/23 Commencement of Improvements/Treatments to the Public Realm of Kelmscott (Referral Item) Council resolved adopt “Option Three – Quick Wins and Long Term Planning”.
- This report outlines the budget amendment required to implement the ‘quick win’ works.
- This report recommends that Council amend the 2023/24 Annual Budget to include a budget for Kelmscott Town Centre Greening Project Phase 1 in the order of \$120,000.

**Tabled Items**

Nil.

**Decision Type**

- Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
- Executive** The decision relates to the direction setting and oversight role of Council.
- Quasi-judicial** The decision directly affects a person’s rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

**Officer Interest Declaration**

Nil.

### **Strategic Implications**

The subject of this report has impact on the following objectives of the Strategic Community Plan 2020-2030:

#### 2.2 Attractive, inclusive and functional public places

2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.

#### 2.3 Functional, Inclusive and Sustainable Infrastructure

2.3.1 Ensure that the condition of the City's assets (including green assets\*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.

### **Legal Implications**

Assessment of legislation indicated that the following is applicable:

- *Local Government Act 1995* (as amended) Section 6.8 – Expenditure from the Municipal fund not included in Annual Budget.

### **Council Policy/Local Law Implications**

General assessment has not revealed any applicable Policies/Local Laws.

### **Budget/Financial Implications**

The subject of this report requires funding of \$120,000.

\$500,000 is set aside in the future projects funding reserve for the Kelmscott Public Realm. This report recommends that \$120,000 of the allocated \$500,000 is brought forward into the 2023/24 Annual Budget from the reserve.

### **Consultation**

- Intra Directorate.

## **BACKGROUND**

At the Council meeting held on 24 July 2023, the following matter was referred to the Technical Services Committee.

*“That the matter of Commencement of Improvements/Treatments to the Public Realm of Kelmscott be referred to the Technical Services Committee.*

*I would like the city to investigate ways to use the FY25 budget allocations (Approx \$550,000) towards cost effective measures to make the road verges, open and public spaces more green and welcoming to engage the wider community and engage people in the area as an attractive and vibrant precinct.”*

T4/11/23 responded to this referral item and following consideration of the report item, Council resolved to:

1. *“Council adopt option three -quick wins and long term planning which is a two phased approach as outlined in the report.”*

The first phase of this approach has commenced, and this report addresses the creation of the budget to implement the quick wins.

## **DETAILS OF PROPOSAL**

The Phase One ‘quick wins’ approach has been investigated and designed (refer to the Memo sent by the Executive Director Technical Services on 4 April 2024). A streetscape planting plan has been developed with consideration given to utilities, streetlights, property ownership, kerb lines and footpaths with a planting palette being developed based on successful tree and understory species within the area. The plan combines a mixture of tree planting, shrub planting and short term landscaping such as everlasting seeding to achieve immediate visual improvement. The final drawings and planting schedule have been issued for sourcing and implementation in the upcoming winter months. As the site has a limited irrigation system, planting in winter with the addition of trucked water will provide the best opportunity for the stock to establish.

In summary, the Phase One quick wins aims to provide approximately:

- 88 trees
- 1,904m<sup>2</sup> of understory planting
- 701m<sup>2</sup> of wildflower seeds
- Top up mulch on the corner of Davis Road and Albany Highway.

\$500,000 is set aside in the future projects funding reserve for the Kelmscott Public Realm. These Phase One quick wins works are expected to cost approximately \$120,000 and will be implemented prior to 30 June 2024. This report recommends that \$120,000 of the allocated \$500,000 is brought forward into the 2023/24 annual budget.

## **OPTIONS**

The following options are presented for consideration:

1. Accept the transfer of \$120,000 from the future projects reserve for the quick wins project to be implemented in the 2023-24 financial period.
2. Decline the transfer of \$120,000 from the future projects reserve and retain the funding of \$500,000 set aside in the future projects funding reserve for the Kelmscott Public Realm future works. The quick wins would then be delivered in the winter months of 2025.

Option 1 is recommended.

## **CONCLUSION**

As per Recommendation T4/11/23 the Phase 1 'quick wins' approach has been investigated and designed. A budget allocation is required to implement the works in the 2023-24 financial period. It is recommended that Option One is endorsed to accept the transfer of \$120,000 from the future projects reserve into the 2023/24 Annual budget.

## **RECOMMEND**

**That Council amend the 2023/24 Annual budget as follows:**

- i) **Establish the Project Budget for the Kelmscott Town Centre Greening Project: Phase 1 for \$120,000**
- ii) **Increase the Transfer from Future Project Reserve by \$120,000, from \$1,377,790 to \$1,497,790.**

## **ABSOLUTE MAJORITY RESOLUTION REQUIRED**

## **ATTACHMENTS**

There are no attachments for this report.

### **3.3 - ORCHARD HOUSE - LEVEL 2 OCCUPANCY**

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WARD : ALL  
FILE No. : M/696/23  
DATE : 28 November 2023  
REF : AO  
RESPONSIBLE : Executive Director  
MANAGER : Corporate Services

**In Brief:**

- A confidential report is presented separately to this Agenda.

#### **Strategic Implications**

Corporate Business Plan 2022/23-2025/26

2.3 Functional, inclusive and sustainable infrastructure

2.3.5 The City maintains its operational infrastructure in the most cost-effective manner to sustain service delivery

#### **Legal Implications**

Details are outlined in the confidential report.

#### **Council Policy/Local Law Implications**

Nil.

#### **Budget/Financial Implications**

Details are outlined in the confidential report.

#### **Consultation**

Details are outlined in the confidential report.

*A Confidential Report is presented separately to this Agenda.*

#### **ATTACHMENTS**

***COUNCILLORS' ITEMS***

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Nil

*This refers to any brief updates from Councillors from their attendance at Working Group or Advisory Group meetings on which they represent Council.*

***CHIEF EXECUTIVE OFFICER'S REPORT***

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Nil

***EXECUTIVE DIRECTOR'S REPORT***

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Nil

**MEETING DECLARED CLOSED AT \_\_\_\_\_**

<b>CORPORATE SERVICES COMMITTEE</b>		
<b>SUMMARY OF ATTACHMENTS</b>		
21 MAY 2024		
<b>ATT NO.</b>	<b>SUBJECT</b>	<b>PAGE</b>
<b>1.1 LIST OF ACCOUNTS PAID - MARCH 2024</b>		
1.1.1	Monthly Cheque and Credit Card Report - March 2024	26
1.1.2	Monthly Fuel Card Transactions - Period Ending 15 March 2024	44
<b>1.2 STATEMENT OF FINANCIAL ACTIVITY - MARCH 2024</b>		
1.2.1	Monthly Financial Report - March 2024	45
1.2.2	Carry Forward Balances for the Monthly Financial Statements - March 2024	66
<b>2.1 ANNUAL CORPORATE BUSINESS PLAN REVIEW 2024/25 - 2027/28</b>		
2.1.1	Corporate Business Plan 2027_28	67

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
000334	7/03/2024	City of Armadale-Kelmscott Library	Petty Cash Recoup	47.40
000335	7/03/2024	City of Armadale-Aquatic Centre	Petty Cash Recoup	303.40
000336	7/03/2024	City of Armadale	Petty Cash Recoup	102.60
000337	7/03/2024	City of Armadale-Visitors Centre	Petty Cash Recoup	203.25
000338	12/03/2024	City of Armadale	Petty Cash Recoup	2,998.85
000339	21/03/2024	City of Rockingham	Asbestos Disposal	176.50
000340	21/03/2024	City of Armadale-Armadale Library	Petty Cash Recoup	102.65
000341	21/03/2024	City of Armadale	Petty Cash Recoup	123.35
000342	21/03/2024	City of Armadale-BLSL	Petty Cash Recoup	127.35
000343	27/03/2024	City of Armadale	Petty Cash Recoup	433.30
017667	5/03/2024	Alinta Gas	Gas Charges	2,520.85
017668	5/03/2024	Allflow Industrial	Parts/Repairs - Plant & Machinery	363.00
017669	5/03/2024	ALS Library Services Pty Ltd	Library Resources	1,790.33
017670	5/03/2024	Armadale Lock & Key Service	Key Cutting and Lock Services - Various Locations	2,590.50
017671	5/03/2024	Armadale Mower World	Parts - Property Services	216.00
017672	5/03/2024	Australia Post	Commission for Rates Payments Received	1,681.62
017673	5/03/2024	Beaver Tree Services Aust Pty Ltd	Tree Mulching and Pruning Services - Various Locations	18,161.00
017674	5/03/2024	BP Australia Pty Ltd	Diesel Fuel Landfill Site	8,202.94
017675	5/03/2024	Browns Sweeping	Sweeping Services - Various Locations	7,449.42
017676	5/03/2024	Byford Bobcats	Hire of Bobcat - Various Locations	1,150.00
017677	5/03/2024	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	14,806.11
017678	5/03/2024	JLR Pumps	Parts - Rotary Park	3,851.10
017679	5/03/2024	P & G Body Builders Pty Ltd	Repairs - Plant & Machinery	141.90
017680	5/03/2024	Downer EDI Works Limited	Asphalt Layed - Various Locations	14,090.67
017681	5/03/2024	Planning Institute of Aust (WA Division)	Staff Training	140.00
017682	5/03/2024	Shenton Enterprises Pty Ltd	Repairs & Maintenance Pumps & Cleaners AFAC	6,614.60
017683	5/03/2024	Water Corporation	Water Usage Charges	27,623.45
017684	5/03/2024	Wattleup Tractors	Parts/Repairs - Plant & Machinery	2,601.12
017685	5/03/2024	Synergy Energy	Electricity Charges	18,340.47
017686	5/03/2024	Work Clobber	PPE Equipment	143.37
017687	5/03/2024	Gecko Contracting Turf & Landscaping	Verge/Median Mowing - Various Locations	3,822.50
017688	5/03/2024	Bladon WA	Computer Equipment - One Council	646.25
017689	5/03/2024	St John Ambulance WA Ltd	Training - First Aid	170.00
017690	5/03/2024	Kleenheat Gas Pty Ltd	Gas Charges	6,658.90
017691	5/03/2024	StrataGreen	Gardening Products	3,954.71
017692	5/03/2024	Waste Management Assoc of Australia	Membership Renewal	1,309.00
017693	5/03/2024	Institute of Public Works Aust(WA Division)	IPWEA 2024 Conference	4,750.00
017694	5/03/2024	Oven Sparkle Pty Ltd	Cleaning Services - Various Locations	1,622.50
017695	5/03/2024	BSA Advanced Property Solutions (WA)	Repairs - AFAC	1,788.60
017696	5/03/2024	Elliotts Filtration	Service and Repairs - Livorno Park	282.70
017697	5/03/2024	Commercial Aquatics Australia	Chlorine Gas Injector Repairs and Replacement- AFAC	6,072.00
017698	5/03/2024	Beacon Equipment	Minor Equipment - Parks	2,430.50
017699	5/03/2024	Sonic HealthPlus	Preplacement Medicals	822.80
017700	5/03/2024	Greenfield Gardening	Landscape Maintenance Landfill Site	6,799.29
017701	5/03/2024	P W Sanders	Communications Reimbursement	79.00
017702	5/03/2024	Planning Institute of Australia	Registration Fee	40.00

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017703	5/03/2024	Complete Office Supplies	Stationery	1,400.77
017704	5/03/2024	Vorgee Pty Ltd	Retail Items - AFAC Kiosk	7,034.50
017705	5/03/2024	Perth Expohire & Furniture Group	Hire of Equipment	6,567.00
017706	5/03/2024	Dowsing Concrete	Construction of Concrete Crossovers	10,554.35
017707	5/03/2024	Paperbark Technologies Pty Ltd	Arboricultural Services	1,430.00
017708	5/03/2024	Frontline Fire & Rescue Equipment	Equipment - Ranger Services	6,054.58
017709	5/03/2024	Culture Counts Australia Pty Ltd	Subscription Renewal	2,200.00
017710	5/03/2024	Downings Electrical Service	Electrical Services	1,096.70
017711	5/03/2024	The Workwear Group	Uniforms - Customer Services	43.96
017712	5/03/2024	Seisma Pty Ltd	Hire of Temporary Staff	23,630.92
017713	5/03/2024	AFGRI Equipment Australia Pty Ltd	Parts/Repairs - Plant & Machinery	2,436.61
017714	5/03/2024	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	2,142.25
017715	5/03/2024	M Welsh	Printing Services - History House	349.80
017716	5/03/2024	Hi Tech Security WA Pty Ltd	CCTV Services - Various Sites	1,459.48
017717	5/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	22,925.05
017718	5/03/2024	Security Management Australasia Pty Ltd	CCTV Maintenance - Orchard House	2,343.00
017719	5/03/2024	BJ Ball	Stationery - Printing Services	297.00
017720	5/03/2024	Jenoptik Australia Pty Ltd	Repairs - Depot Small Plant	1,623.60
017721	5/03/2024	Mirvac (WA) Pty Ltd	DCP 3 Regional Paths Reimbursement	90,675.20
017722	5/03/2024	LD&D Australia Pty Limited	Refreshments - Depot	296.31
017723	5/03/2024	Spectur Limited	Rental/Monitoring CCTV Camera	993.30
017724	5/03/2024	Contra-Flow Pty Ltd	Consultancy Services	2,019.33
017725	5/03/2024	Kukri Australia Pty Ltd	Uniforms- AFAC	3,091.00
017726	5/03/2024	Aussie Broadband Pty Ltd	NBN Services Various Sites	963.90
017727	5/03/2024	Prestige Catering	Catering Various Events/Meetings	2,022.10
017728	5/03/2024	The Rotary Club of Armadale Incorporated	Social Priorities Service Agreement	500.00
017729	5/03/2024	Southern Bins Pty Ltd	Hire of Skip Bins	1,020.00
017730	5/03/2024	Southern Cross Protection Pty Ltd	Security Services - Bedforddale FS	60.50
017731	5/03/2024	BCE Surveying Pty Ltd	Surveying Services	3,245.00
017732	5/03/2024	MDM Entertainment Pty Ltd	Library Resources	805.04
017733	5/03/2024	Kalamunda Electrics	Electrical Services	2,707.40
017734	5/03/2024	Getaway Outdoors - Kelmscott	Promotional Materials - AFAC	3,073.20
017735	5/03/2024	Motorola Solutions Australia Pty Ltd	Rental Equipment - Events	1,701.70
017736	5/03/2024	Payroll Edge Consulting	Consultancy Services	5,940.00
017737	5/03/2024	Bridgestone Australia Ltd	Tyres - Various Plant	842.49
017738	5/03/2024	Lalli Consulting Engineers	Consultancy Services	12,072.50
017739	5/03/2024	Vault Protective Security Services	Security Services - AFAC	3,189.88
017740	5/03/2024	Robert Walters Pty Ltd	Hire of Temporary Staff	2,471.70
017741	5/03/2024	Chandler Macleod Group	Hire of Temporary Staff	2,254.81
017742	5/03/2024	The Pink Cafe (Kelmscott)	Catering Various Events/Meetings	385.00
017743	5/03/2024	GFG Temp Assist	Hire of Temporary Staff	27,734.08
017744	5/03/2024	Miracle Recreation Equipment	Playground Equipment - Various Parks	7,766.00
017745	5/03/2024	Evolve WA	Staff Training	1,200.00
017746	5/03/2024	Harvey Norman AV/IT Armadale	Equipment Purchases - Depot	1,495.00
017747	5/03/2024	WA Flags and Banners Yatindra Godbole	Banners - Experience Perth Hills	1,086.80
017748	5/03/2024	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,472.22
017749	5/03/2024	Trayd Australia Pty Ltd	Step/Ramp Access - John Dunn Hall	64,380.47

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017750	5/03/2024	Fennesy Recruitment Pty Ltd	Permanent Placement Fee	19,726.30
017751	5/03/2024	Freeway Water Cartage	Water Supply Landfill Site	990.00
017752	5/03/2024	Retravision Cannington	Equipment Purchases	776.00
017753	5/03/2024	Kelly Hodgson	Expenses Reimbursement	32.41
017754	5/03/2024	Focused Vision Consulting	Consultancy Services	6,203.23
017755	5/03/2024	Civil Engineering Assignments	Consultancy Services	6,500.00
017756	5/03/2024	Lift Design	Lift Installation	20,900.00
017757	5/03/2024	Australian HVAC Services	Repair Airconditioner - Creyk Park Pavilion	1,171.50
017758	5/03/2024	The Trustee for Manji Vaghjiani Trust	Uniforms - AFAC	16,266.25
017759	5/03/2024	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	8,112.53
017760	5/03/2024	Nicolas Errol	Expenses Reimbursement	16.20
017761	5/03/2024	Elan Energy Matrix Pty Ltd	Removal of Tyres - Landfill	2,594.07
017762	5/03/2024	Adsamotion Pty Ltd	Cat Traps - Ranger Services	2,166.36
017763	5/03/2024	Roland Earl	Expenses Reimbursement	82.10
017764	5/03/2024	Renee Morriss	Sporting Recreation and Development Donation	250.00
017765	5/03/2024	Melissa King	Cancelled Membership Refund	30.00
017766	5/03/2024	Kayla Rangiaho	Refund Swim School Overpayment	32.00
017767	5/03/2024	Aaron Howell	Cancelled Membership Refund	30.00
017768	5/03/2024	ME MU Gooch	Expenses Reimbursement	87.30
017769	5/03/2024	Julia Taylor	Refund Rates Credit Balance	234.30
017770	8/03/2024	Accidental Health & Safety-Perth	First Aid Supplies	97.24
017771	8/03/2024	Australian Services Union	Australian Services Union Payroll Deductions	650.50
017772	8/03/2024	Construction Training Fund	CTF Levy Collected	20,532.40
017773	8/03/2024	Beaver Tree Services Aust Pty Ltd	Tree Mulching and Pruning Services - Various Locations	25,282.40
017774	8/03/2024	Browns Sweeping	Sweeping Services - Various Locations	7,141.51
017775	8/03/2024	Child Support Agency	Child Support Deduction Payroll Deductions	4,599.03
017776	8/03/2024	City of Armadale-Social Club	Social Club (employee) Payroll Deductions	330.00
017777	8/03/2024	Dept Of Mines, Industry Regulation And Safety	BSL Levy Collected - February 2024	73,126.61
017778	8/03/2024	LGRCEU	LGRCEU Payroll Deductions	449.62
017779	8/03/2024	Downer EDI Works Limited	Asphalt Layed - Various Locations	49,690.59
017780	8/03/2024	Telstra	Telephone Charges	25,061.39
017781	8/03/2024	Termico Pest Management	Pest Control - Minnowarra Park	209.00
017782	8/03/2024	Water Corporation	Water Usage Charges	624.35
017783	8/03/2024	Synergy Energy	Electricity Charges	6,386.28
017784	8/03/2024	Hello World	Flights & Accommodation - Conference	542.00
017785	8/03/2024	St John Ambulance WA Ltd	Training - First Aid	3,420.00
017786	8/03/2024	E & MJ Rosher Pty Ltd	Parts/Repairs - Plant & Machinery	4,476.80
017787	8/03/2024	Sports Turf Technology Pty Ltd	Soil Moisture Loggers - Various Locations	9,405.00
017788	8/03/2024	Onhold Magic Pty Ltd	Messages on Hold - March 2024	110.00
017789	8/03/2024	Reece Pty Ltd	Parts - Parks and Gardens	2,581.54
017790	8/03/2024	Refresh Waters Pty Ltd	Refreshments	36.00
017791	8/03/2024	Oven Sparkle Pty Ltd	Cleaning Services - Various Locations	880.00
017792	8/03/2024	Voicedata Services Pty Ltd	Mitel Systems Support - December 2023	627.00
017793	8/03/2024	Waterlogic Australia Pty Ltd	Equipment Hire - Champion Centre	392.91
017794	8/03/2024	Plan E	Playground Renewal Design	874.50
017795	8/03/2024	Tangent Nominees Pty Ltd	Refund Security Deposit	1,600.00
017796	8/03/2024	Sunnyvale Plants	Plant Stock - Various Locations	1,496.43

## Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017797	8/03/2024	Summit Homes Group	Refund Security Deposit	1,200.00
017798	8/03/2024	Donald Veal Consultants Pty Ltd	Consultancy Services	4,840.00
017799	8/03/2024	Bowden Tree Consultancy	Consultancy Services	1,782.00
017800	8/03/2024	Better Pets and Gardens Kelmscott	Dog/Cat Food - Pound	42.75
017801	8/03/2024	Dowsing Concrete	Construction of Concrete Crossovers	8,752.56
017802	8/03/2024	Mother Earth Gardening & Landscaping	Pruning Services	605.00
017803	8/03/2024	Paperbark Technologies Pty Ltd	Arborcultural Services	3,960.00
017804	8/03/2024	Woodies Charcoal Chicken	Catering Various Events/Meetings	393.70
017805	8/03/2024	LFA First Response	First Aid Supplies	19.40
017806	8/03/2024	Bollig Design Group Pty Ltd	Consultancy Services	1,925.00
017807	8/03/2024	Artists Chronicle	Advertising - Art Awards 2024	550.00
017808	8/03/2024	Turf Care WA Pty Ltd	Fertiliser Applications	1,408.00
017809	8/03/2024	Stott & Hoare	Computer Equipment	8,685.60
017810	8/03/2024	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	1,972.99
017811	8/03/2024	Pure Homes Pty Ltd	Refund Security Deposit	400.00
017812	8/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	6,631.50
017813	8/03/2024	Graffiti Systems Australia	Remove Graffiti Various Locations	4,879.99
017814	8/03/2024	Rockwater Pty Ltd	Consultancy Services	278.88
017815	8/03/2024	Quicklee Express Transport & Distribution Pty Ltd	Courier Services - February 2024	539.00
017816	8/03/2024	Bug Busters Pty Ltd	Pest Control	165.00
017817	8/03/2024	Powerlyt Group Pty Ltd	Consultancy Services	1,100.00
017818	8/03/2024	LD&D Australia Pty Limited	Refreshments	87.64
017819	8/03/2024	District Refrigeration & Airconditioning Pty Ltd	Degas Fridges/Freezers Landfill Site	984.50
017820	8/03/2024	Professional Cabling Services	Service Location - AFAC	407.00
017821	8/03/2024	QTM Pty Ltd	Hire of Traffic Controllers	4,132.01
017822	8/03/2024	R Sklarski	Expenses Reimbursement	6.80
017823	8/03/2024	C Spiring	Lease Payment	844.41
017824	8/03/2024	MDM Entertainment Pty Ltd	Library Resources	328.68
017825	8/03/2024	ATO PAYG	Tax Deductions - Payroll	517,256.00
017826	8/03/2024	Penske Australia	Parts/Repairs - Plant & Machinery	6,072.64
017827	8/03/2024	The Pink Cafe (Kelmscott)	Catering Various Events/Meetings	410.00
017828	8/03/2024	ATC Work Smart INC	Hire of Trainee	270.93
017829	8/03/2024	MMM (WA) Pty Ltd	Equipment Hire	15,826.80
017830	8/03/2024	Sandy Taylor Digital Marketing	Website Maintenance - Armadale Visitors	330.00
017831	8/03/2024	Miracle Recreation Equipment	Repairs/Maintenance Playground Equipment	12,260.60
017832	8/03/2024	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,472.22
017833	8/03/2024	Classic Hire	Equipment Hire - Property Services	708.40
017834	8/03/2024	Examiner Newspapers (WA)	Advertising - Seniors Week Feature	990.00
017835	8/03/2024	Simply Perthfect	Experience Perth Hills Brochure	2,475.00
017836	8/03/2024	Ed's Fencing and Landscaping	Mulch Spray - John Dunn Hall	2,750.00
017837	8/03/2024	Talent International Pty Ltd	Hire of Temporary Staff	2,714.80
017838	8/03/2024	Civil Engineering Assignments	Consultancy Services	2,633.33
017839	8/03/2024	So Media Group Pty Ltd	Experience Perth Hills Campaign	22,000.00
017840	8/03/2024	JJCT Packaging Pty Ltd	Payroll Deductions - P/E 03.03.24	6,283.34
017841	8/03/2024	Kyooya Designs	Artwork Design - Early Years Partnership	1,200.00
017842	8/03/2024	Total Eden trading as Nutrien Water	General Stock - Various Reserves	1,676.14
017843	8/03/2024	Carey Community Resources Ltd	Social Priorities Service Agreement	2,805.23

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017844	8/03/2024	Australian HVAC Services	Maintenance - Various Locations	5,454.63
017845	8/03/2024	Roleystone Neighbourhood Family Centre	Hire of Meeting Room	35.20
017846	8/03/2024	Elan Energy Matrix Pty Ltd	Tyre Collections - Various Sites	1,123.38
017847	8/03/2024	Kilmore Group Pty Ltd	Capital Works - John Dunn-Front Entrance	88,979.18
017848	8/03/2024	Workplace Training and Advisory Aust.	Staff Training	2,189.00
017849	8/03/2024	Town of Bassendean	Long Service Liability Payment - Staff	11,922.83
017850	8/03/2024	Melissa Lewis	Sporting Recreation and Development Donation	250.00
017851	8/03/2024	Katrina Mitchell	Refund Rates Credit Balance	904.18
017852	8/03/2024	S H Yeak	Refund Rates Credit Balance	321.88
017853	8/03/2024	Michelle Loades	Refund Rates Credit Balance	537.60
017854	8/03/2024	R House	Refund Rates Credit Balance	1,190.00
017855	13/03/2024	Alinta Gas	Gas Charges	172.20
017856	13/03/2024	ALS Library Services Pty Ltd	Library Resources	440.33
017857	13/03/2024	Armadale Lock & Key Service	Key Cutting and Lock Services - Various Locations	717.85
017858	13/03/2024	Armadale Newsagency	Newspapers Armadale Library	638.62
017859	13/03/2024	DORMA Australia Pty Ltd	Repairs - AFAC	1,043.47
017860	13/03/2024	Construction Training Fund	CTF Levy Collected	29,761.59
017861	13/03/2024	Beaver Tree Services Aust Pty Ltd	Tree Mulching and Pruning Services - Various Locations	6,889.85
017862	13/03/2024	BOC Gases Australia Limited	Gas Bottle Rental	94.67
017863	13/03/2024	Browns Sweeping	Sweeping Services - Various Locations	19,622.84
017864	13/03/2024	Cleveland Compressed Air Services	Air Compressor Replacement Plant	17,490.00
017865	13/03/2024	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	5,423.28
017866	13/03/2024	Heatley Sales Pty Ltd	PPE Equipment - Depot	461.29
017867	13/03/2024	P & G Body Builders Pty Ltd	Repairs - Plant & Machinery	6,248.00
017868	13/03/2024	Downer EDI Works Limited	Asphalt Layed - Various Locations	257,868.61
017869	13/03/2024	Playmaster Pty Ltd	Playground Equipment Renewal	13,622.40
017870	13/03/2024	Roleystone Courier	Advertising	210.00
017871	13/03/2024	Shire of Mundaring	Printing - Plants out of Place	1,053.25
017872	13/03/2024	Daimler Trucks Perth	Parts/Repairs - Plant & Machinery	10,664.74
017873	13/03/2024	Telstra	Telephone Charges	520.87
017874	13/03/2024	WA Electoral Commission	2023 Local Government Elections	357,601.27
017875	13/03/2024	WA Hino Sales & Service	Parts/Repairs - Plant & Machinery	916.60
017876	13/03/2024	Water Corporation	Water Usage Charges	4,522.85
017877	13/03/2024	Synergy Energy	Electricity Charges	16,826.04
017878	13/03/2024	Hello World	Flights & Accommodation - Conference	1,817.00
017879	13/03/2024	E & MJ Rosher Pty Ltd	Parts/Repairs - Plant & Machinery	1,835.54
017880	13/03/2024	Institute of Public Works Aust(WA Division)	IPWEA 2024 Conference	660.00
017881	13/03/2024	RSEA Pty Ltd	PPE Equipment	654.75
017882	13/03/2024	Refresh Waters Pty Ltd	Refreshments	110.00
017883	13/03/2024	Wren Oil	Admin & Compliance Fee	16.50
017884	13/03/2024	SERCUL Inc	Drainage Maintenance - Various Locations	50,048.50
017885	13/03/2024	Centaman Systems Pty Ltd	Envibe Enterprise Licence	59,892.80
017886	13/03/2024	Superior Pak Pty Ltd	Parts/Repairs - Plant & Machinery	231.19
017887	13/03/2024	Commercial Aquatics Australia	Rate Meter Repairs & Replacement - AFAC	5,434.00
017888	13/03/2024	Delta Print	Equipment - Various Plant	792.00
017889	13/03/2024	Greenfield Gardening	Landscape Maintenance Landfill Site	6,471.34
017890	13/03/2024	Better Pets and Gardens Kelmscott	Dog/Cat Food - Pound	590.68

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017891	13/03/2024	Complete Office Supplies	Stationery	86.99
017892	13/03/2024	Big W	Catering Various Events/Meetings	384.00
017893	13/03/2024	Clean Cloth Cotton Traders	Cleaning Products - Depot	547.25
017894	13/03/2024	Neopost Australia Pty Ltd	Printing Equipment	566.50
017895	13/03/2024	Budget Rent a Car	Hire of Motor Vehicle	1,318.78
017896	13/03/2024	Feral Invasive Species Eradication Management	Invasive Animal Control	2,695.00
017897	13/03/2024	Dowsing Concrete	Asphalt Layed - Various Locations	7,332.40
017898	13/03/2024	Totally Workwear	Uniforms - History House	161.95
017899	13/03/2024	Quick Super	Superannuation Contributions Payroll	261,319.05
017900	13/03/2024	E Fire & Safety	Equipment - Fire Extinguisher	44.00
017901	13/03/2024	AOG Design	Events Calendar - AAF 2024	379.50
017902	13/03/2024	7 to 1 Photography	Photography Services	550.00
017903	13/03/2024	Central Regional TAFE	Staff Training	907.01
017904	13/03/2024	West Power Group Pty Ltd	Service - Generators	3,516.70
017905	13/03/2024	D A Patrizzi	Expenses Reimbursement	52.80
017906	13/03/2024	Hi Tech Security WA Pty Ltd	Security Services - Various Locations	11,317.90
017907	13/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	2,171.40
017908	13/03/2024	Graffiti Systems Australia	Remove Graffiti Various Locations	1,550.63
017909	13/03/2024	Bug Busters Pty Ltd	Pest Control - AFAC	2,685.38
017910	13/03/2024	Oracle CMS	After Hours Phone Service	2,402.30
017911	13/03/2024	LD&D Australia Pty Limited	Refreshments	205.14
017912	13/03/2024	Spectur Limited	Security Services - Depot	90.75
017913	13/03/2024	Rentokil Initial Pty Ltd	Sanitary Services AFAC	1,614.70
017914	13/03/2024	Prestige Catering	Catering Various Events/Meetings	808.20
017915	13/03/2024	L R Puig Grajales	Expenses Reimbursement	27.34
017916	13/03/2024	Jaycar Pty Ltd	Parts/Repairs - Plant & Machinery	23.80
017917	13/03/2024	Idom Maddington Pty Ltd	Parts/Repairs - Plant & Machinery	550.00
017918	13/03/2024	Southern Cross Protection Pty Ltd	Security Services - Various Locations	8,890.38
017919	13/03/2024	BCE Surveying Pty Ltd	Surveying Services	14,228.50
017920	13/03/2024	MDM Entertainment Pty Ltd	Library Resources	692.36
017921	13/03/2024	Total Green Recycling	eWaste Recycling Landfill Site	5,554.56
017922	13/03/2024	Payroll Edge Consulting	Consultancy Services	5,940.00
017923	13/03/2024	Bridgestone Australia Ltd	Tyres - Various Plant	1,541.76
017924	13/03/2024	Vault Protective Security Services	Security Services AFAC	976.80
017925	13/03/2024	Armadale Liquor Pty Ltd	Catering Various Events/Meetings	768.00
017926	13/03/2024	Robert Walters Pty Ltd	Hire of Temporary Staff	3,089.63
017927	13/03/2024	Chandler Macleod Group	Hire of Temporary Staff	2,254.81
017928	13/03/2024	The Pink Cafe (Kelmscott)	Catering Various Events/Meetings	270.00
017929	13/03/2024	Miracle Recreation Equipment	Repairs - Wattedale Park	426.80
017930	13/03/2024	Brett Edwin Hand	Sporting Recreation and Development Donation	500.00
017931	13/03/2024	360 Health and Community Limited	Service Agreement - 2023-2024	12,100.00
017932	13/03/2024	Robert George King	Removal of Beehive - Forestdale	100.00
017933	13/03/2024	Finite Group APAC Pty Ltd	Hire of Temporary Staff	10,008.06
017934	13/03/2024	East West Ceramics Pty Ltd	Rocktile - John Dunn Pavilion	3,084.40
017935	13/03/2024	Willandra Primary School	Nutrition in School Funding - 2023-2024	300.00
017936	13/03/2024	Talent International Pty Ltd	Hire of Temporary Staff	13,007.99
017937	13/03/2024	Civil Engineering Assignments	Consultancy Services	866.67

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017938	13/03/2024	Proline Contractors and Bensons	Asbestos Removal Service	478.50
017939	13/03/2024	WAIVPAY Ltd	Gift Cards - AFAC Event	658.85
017940	13/03/2024	Australian HVAC Services	Air Conditioning Repairs - Various Locations	5,463.94
017941	13/03/2024	Jade Marie Bryan	Expenses Reimbursement	144.24
017942	13/03/2024	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	5,069.05
017943	13/03/2024	Elan Energy Matrix Pty Ltd	Removal of Tyres - Landfill	599.06
017944	13/03/2024	Artref Pty Ltd	Stationery	240.98
017945	13/03/2024	Hoop Hoop Hooray	Visible Mending Workshop	313.50
017946	13/03/2024	Domestic Abuse Resource and Training Institute	Family & Domestic Violence Workshop	672.00
017947	13/03/2024	Workplace Training and Advisory Aust. Pty Ltd	Staff Training	2,189.00
017948	13/03/2024	Crowd Barriers WA and Perth Temporary Fencing	Equipment Hire - Australia Day 24	9,348.46
017949	13/03/2024	Elite Electrical and Pumps Pty Ltd	Equipment Testing - Landfill	550.00
017950	13/03/2024	Rohan Amlani	Expenses Reimbursement	58.70
017951	13/03/2024	Louise Downes	Bond Refund	500.00
017952	13/03/2024	Andrea Highman	Expenses Reimbursement	89.00
017953	15/03/2024	Arcus Refrigeration Service Pty Ltd	Equipment - Administration Building	5,045.99
017954	15/03/2024	Southern Hills Christian College	Refund - Cancelled School Carnival	611.00
017955	15/03/2024	Browns Sweeping	High Pressure Cleaning	14,313.42
017956	15/03/2024	Coca-Cola Amatil (Aust) Pty Ltd	Sweeping Services - Various Locations	484.95
017957	15/03/2024	Landgate	Title Searches Planning	183.00
017958	15/03/2024	Ambius	Hire of Plants Various Locations	1,817.86
017959	15/03/2024	Telstra	Telephone Charges	6,650.57
017960	15/03/2024	Triple A Cleaning Co	Cleaning Services - Various Locations	286.00
017961	15/03/2024	Water Corporation	Water Usage Charges	30.58
017962	15/03/2024	Synergy Energy	Electricity Charges	6,130.83
017963	15/03/2024	Gecko Contracting Turf & Landscaping	Verge/Median Mowing - Various Locations	3,903.90
017964	15/03/2024	E & MJ Roshier Pty Ltd	Parts/Repairs - Plant & Machinery	284.47
017965	15/03/2024	Officeworks Business Direct	Stationery	534.03
017966	15/03/2024	More4Less Mowing	Fire Hazard Reduction	5,407.00
017967	15/03/2024	Urban Development Inst of Australia	Event - UDIA WA Industry Lunch	740.00
017968	15/03/2024	McLeods Barristers & Solicitors	Legal Services	2,486.00
017969	15/03/2024	GCM Enviro Pty Ltd	Parts/Repairs - Plant & Machinery	170.82
017970	15/03/2024	Porter Consulting Engineers	Consultancy Services	6,050.00
017971	15/03/2024	Natural Area Management & Services	Verge Slashing Services - Various Locations	194,551.50
017972	15/03/2024	Superior Pak Pty Ltd	Parts/Repairs - Plant & Machinery	500.50
017973	15/03/2024	Beacon Equipment	Small Plant - Parks and Gardens	239.00
017974	15/03/2024	Smart Colour Signs	Fitness Equipment Signs	647.72
017975	15/03/2024	Big W	Computer Equipment	87.00
017976	15/03/2024	Neopost Australia Pty Ltd	Stationery	1,584.00
017977	15/03/2024	Acurix Networks Pty Ltd	Public WiFi Access	5,438.25
017978	15/03/2024	Mother Earth Gardening & Landscaping	Garden Maintenance - Boisdale Pk	2,068.00
017979	15/03/2024	The Information Management Group Pty Ltd	Archival Storage & Destruction	1,409.52
017980	15/03/2024	Bolig Design Group Pty Ltd	Consultancy Services	33,000.00
017981	15/03/2024	N M John	Expenses Reimbursement	59.98
017982	15/03/2024	Thomson Reuters (Professional) Aust Ltd	Big Red Sky Licence Renewal	3,852.65
017983	15/03/2024	JJ Richards & Sons Pty Ltd	Document Destruction	17.60
017984	15/03/2024	Capital Recycling	Remove Sweepings Depot	2,597.93

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
017985	15/03/2024	Bisht Pty Ltd	Newspapers Seville Grove Library	76.00
017986	15/03/2024	Metro Filters	Clean Filters - AFAC Cafe	20.00
017987	15/03/2024	7 to 1 Photography	Photography Services	275.00
017988	15/03/2024	Stott & Hoare	Computer Equipment	11,352.00
017989	15/03/2024	AFGRI Equipment Australia Pty Ltd	Parts/Repairs - Plant & Machinery	1,759.98
017990	15/03/2024	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	2,293.75
017991	15/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	7,291.50
017992	15/03/2024	Travelwest Publications WA Pty Ltd	Advertising - Perth Hills Fold Out Map	2,200.00
017993	15/03/2024	Bug Busters Pty Ltd	Pest Control - Wirra Willa	440.00
017994	15/03/2024	Oracle CMS	After Hours Phone Service	2,597.69
017995	15/03/2024	LD&D Australia Pty Limited	Refreshments - Depot	87.64
017996	15/03/2024	Spectur Limited	Hire of CCTV Camera	3,104.20
017997	15/03/2024	Agent Sales & Services Pty Ltd	Pool Chemicals Bulk	7,454.04
017998	15/03/2024	Bibliotheca Australia Pty Ltd	DLA Service & Maintenance - Library	4,754.34
017999	15/03/2024	The Calapai Family Trust T/A Intellitrac	GPS Expenses - Plant	1,856.80
018000	15/03/2024	Prestige Catering	Catering Various Events/Meetings	954.40
018001	15/03/2024	Agrimate	Repairs - Landfill - Fencing	1,082.40
018002	15/03/2024	Manda's Mini Indulges	Catering Various Events/Meetings	164.25
018003	15/03/2024	The Re-Cyc-Ology Project	Environmental Presentation	217.80
018004	15/03/2024	Roleystone Karragullen Bush Fire Brigade	Expenses Reimbursement	114.00
018005	15/03/2024	IRIS ID Pty Ltd	First Aid Supplies	82.50
018006	15/03/2024	The Pink Cafe (Kelmescott)	Catering Various Events/Meetings	520.00
018007	15/03/2024	West Australian Alternative Energy	Preventative Maintenance AFAC	3,355.00
018008	15/03/2024	Dell Financial Services Pty Ltd	Computer Equipment Leases	20,606.41
018009	15/03/2024	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,472.22
018010	15/03/2024	Celebration Homes	Refund Security Deposit	800.00
018011	15/03/2024	Trayd Australia Pty Ltd	Repairs - Whiteley Park Broadwalk	5,005.00
018012	15/03/2024	Examiner Newspapers (WA)	Advertising	599.94
018013	15/03/2024	Fraser Read	Expenses Reimbursement	264.50
018014	15/03/2024	(A)POD Pty Ltd	Consultancy Services	28,862.35
018015	15/03/2024	Ed's Fencing and Landscaping	Hydro Mulching - John Dunn Pavilion	1,210.00
018016	15/03/2024	EEO Specialists Pty Ltd	Staff Training	1,925.00
018017	15/03/2024	Proline Contractors and Bensons	Asbestos Removal Service	1,160.50
018018	15/03/2024	Sheridans	Name Badges	568.26
018019	15/03/2024	Australian HVAC Services	Airconditioning Repairs - Lower 145	137.50
018020	15/03/2024	Carolyn Ryder	Expenses Reimbursement	29.80
018021	15/03/2024	Big Five Food Truck	Catering Various Events/Meetings	3,224.00
018022	15/03/2024	Commercial Fridge Rentals Pty Ltd	Chest Freezer - AFAC	522.50
018023	15/03/2024	FS Consulting Engineers Pty Ltd	Consultancy Services	330.00
018024	15/03/2024	Julia Chitoyo	Sporting Recreation and Development Donation	250.00
018025	15/03/2024	Nicola Wearn	Expenses Reimbursement	154.80
018026	18/03/2024	ALS Library Services Pty Ltd	Library Resources	353.00
018027	18/03/2024	Armadale Lock & Key Service	Key Cutting and Lock Services - Various Locations	1,487.05
018028	18/03/2024	AIBS (WA Chapter)	Staff Training	77.00
018029	18/03/2024	Bedforddale Volunteer Bushfire Brigade	Event Assistance - Australia Day 2024	500.00
018030	18/03/2024	Benara Nurseries	Plant Stock - Guerin Park	526.90
018031	18/03/2024	Browns Sweeping	Sweeping Services - Various Locations	1,122.00

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
018032	18/03/2024	CJD Equipment Pty Ltd	Parts/Repairs - Plant & Machinery	2,552.28
018033	18/03/2024	Down Under Signs Pty Ltd	Steel Signs - Various Locations	2,817.36
018034	18/03/2024	Dept of Fire And Emergency Services	ESL Levy - 3rd Qtr 2023/24	3,706,266.43
018035	18/03/2024	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	10,827.01
018036	18/03/2024	Heatley Sales Pty Ltd	PPE Equipment	399.57
018037	18/03/2024	Prosser 2015 Pty Ltd	New Vehicle - Replacement Vehicle for P1957	32,789.87
018038	18/03/2024	Scope Irrigation	Supply /Install UV System	3,280.90
018039	18/03/2024	Veolia Recycling and Recovery Pty Ltd	Hire of Skip Bins - Australia Day 2024	1,155.00
018040	18/03/2024	WALGA	Training	3,958.00
018041	18/03/2024	Water Corporation	Water Usage Charges	408.01
018042	18/03/2024	Synergy Energy	Auxiliary and Street Lighting Charges	237,677.96
018043	18/03/2024	Office Line	Office Equipment - Library Services	482.90
018044	18/03/2024	Toolmart	Parts - Landfill Site	710.00
018045	18/03/2024	Repco Auto Parts	Parts/Repairs - Plant & Machinery	139.70
018046	18/03/2024	Information Services & Technology	Software Support - Libraries	75.00
018047	18/03/2024	Serpentine Spring Water	Refreshments	57.50
018048	18/03/2024	Dell Australia Pty Limited	Repairs - Computer Equipment	375.49
018049	18/03/2024	RSEA Pty Ltd	PPE Equipment	204.59
018050	18/03/2024	Book Easy Pty Ltd	Annual Subscription - Bookeasy	220.00
018051	18/03/2024	Oven Sparkle Pty Ltd	Cleaning Services - Various Locations	968.00
018052	18/03/2024	Truck Centre (WA) Pty Ltd	Parts/Repairs - Plant & Machinery	7,761.16
018053	18/03/2024	Hot Cotton	Uniforms - Health Services	403.70
018054	18/03/2024	SERCUL Inc	Pruning Services	5,280.00
018055	18/03/2024	Valvoline (Australia)	Fuels & Oils - Various Plant	6,016.57
018056	18/03/2024	All West Plant Hire	Equipment Hire - Landfill	3,619.00
018057	18/03/2024	Natural Area Management & Services	Verge Slashing Services - Various Locations	2,824.80
018058	18/03/2024	Commercial Aquatics Australia	Equipment - AFAC - Supply and Install	5,313.00
018059	18/03/2024	Alan Beatties Bulk Meat Supply	Catering Various Events/Meetings	180.00
018060	18/03/2024	Jones Lang Lasalle (WA) Pty Ltd	Electricity Charges Orchard House	1,643.40
018061	18/03/2024	Sonic HealthPlus	Preplacement Medicals	501.60
018062	18/03/2024	Greenfield Gardening	Landscape Maintenance Landfill Site	4,831.63
018063	18/03/2024	Koori Kids Pty Ltd	Donation - School Initiatives 2024	450.00
018064	18/03/2024	Big W	Catering Various Events/Meetings	67.96
018065	18/03/2024	Horizon West Landscape & Irrigation	Turf Laying and Mulching Services	13,706.00
018066	18/03/2024	Dowsing Concrete	Asphalt Layed - Various Locations	9,009.61
018067	18/03/2024	Totally Workwear	Hydration Drinks - Depot	323.00
018068	18/03/2024	Kelmscott Agricultural Society Inc	Refund Security Deposit	248.00
018069	18/03/2024	Bennelongia Pty Ltd	Mosquito Identification - February 2024	1,581.20
018070	18/03/2024	Avantgarde Technologies Pty Ltd	Veem Cloud Connect Offsite	4,213.00
018071	18/03/2024	E Fire & Safety	Annual Tests - Various Locations	1,765.50
018072	18/03/2024	Turf Care WA Pty Ltd	Turf Care & Fertiliser Application	3,080.00
018073	18/03/2024	Workzone Pty Ltd	Signage Replacement - AFAC	3,410.00
018074	18/03/2024	Capital Recycling	Remove Sweepings Depot	12,175.36
018075	18/03/2024	Downings Electrical Service	Electrical Services	3,261.50
018076	18/03/2024	Hi Tech Security WA Pty Ltd	Security Services	310.20
018077	18/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	2,052.95
018078	18/03/2024	Jaybro Civil & Safety Products	PPE Equipment - Landfill	127.05

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
018079	18/03/2024	Kompan Playscaped Pty Ltd	Playground Parts - Frye Park	2,189.00
018080	18/03/2024	Bug Busters Pty Ltd	Pest Control - AFAC	935.00
018081	18/03/2024	LD&D Australia Pty Limited	Refreshments	296.31
018082	18/03/2024	Spectur Limited	Security Services	108.90
018083	18/03/2024	D M Hewston	Expenses Reimbursement	8.20
018084	18/03/2024	West Tip Waste Control Pty Ltd	Collection of Dumped Rubbish	43,730.24
018085	18/03/2024	Hospitality Industry Service Providers (HISP)	Catering Various Events/Meetings	377.00
018086	18/03/2024	Prestige Catering	Catering Various Events/Meetings	902.00
018087	18/03/2024	Finishing WA	Book Binding - Annual Report 2022/23	192.50
018088	18/03/2024	Subway Seville Grove	Catering Various Events/Meetings	142.00
018089	18/03/2024	Cart 21 Cafe and Lunch Bar	Catering Various Events/Meetings	88.55
018090	18/03/2024	Southern Cross Protection Pty Ltd	Security Alarm Responses - AFAC	726.00
018091	18/03/2024	Bridgestone Australia Ltd	Tyres - Various Plant	570.24
018092	18/03/2024	Penske Australia	Parts/Repairs - Plant & Machinery	244.30
018093	18/03/2024	J Harris	Refund Faulty Yoga Mat	50.00
018094	18/03/2024	Eurotech Group Pty Ltd	Equipment - Printing Services	263.51
018095	18/03/2024	Roshan Joseph Biju	Sporting Recreation and Development Donation	250.00
018096	18/03/2024	Trayd Australia Pty Ltd	Repairs - Whiteley Park Bridge	5,388.90
018097	18/03/2024	Wizard Pharmacy Kelmscott Stargate	The West Newspaper	78.00
018098	18/03/2024	Ed's Fencing and Landscaping	Mulch - Bernice Hargrave Reserve	1,650.00
018099	18/03/2024	MM IT Consulting (WA) Pty Ltd	Windows SOE Development	15,345.00
018100	18/03/2024	Wash Work Canning Vale Pty Ltd	Wash Garbage Trucks	400.00
018101	18/03/2024	Noise Control Systems	Ceiling Tiles - Admin Building	1,759.00
018102	18/03/2024	Rapid Relief Team (RRT) Ltd	Service Agreement - 2023/24	17,074.20
018103	18/03/2024	Civil Engineering Assignments	Consultancy Services	750.00
018104	18/03/2024	Rachel Pointon	Music Arrangement Fee	650.00
018105	18/03/2024	HLP Controls Pty Limited	Repairs - AFAC	245.67
018106	18/03/2024	Omnicom Media Group Australia Pty Ltd	Advertising	820.19
018107	18/03/2024	Cromag Pty Ltd T/A Sigma Chemicals	Repairs - AFAC	58.85
018108	18/03/2024	Cleanaway Pty Ltd	HHW Collections Landfill Site	11,207.34
018109	18/03/2024	Total Eden trading as Nutrien Water	General Stock - Various Reserves	24,100.15
018110	18/03/2024	WA Commercial Appliances	Café Equipment Replacement - AFAC	7,183.10
018111	18/03/2024	Australian HVAC Services	Repairs - Lower 145	1,201.75
018112	18/03/2024	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	4,609.14
018113	18/03/2024	Audrey Lazaroo	Expenses Reimbursement	335.81
018114	18/03/2024	Foodbank Of Western Australia INC	Food Education Program	950.40
018115	18/03/2024	Neo Civil Pty Ltd	Leachate Ponds Construction	508,820.67
018116	18/03/2024	Shipping Containers Leasing Pty Ltd	Container - Depot	10,868.00
018117	18/03/2024	eNvee Creative	Artwork - Better Business	900.00
018118	18/03/2024	Elite Electrical and Pumps Pty Ltd	Repairs - Evacuation Alarms	577.50
018119	18/03/2024	Emily Dunn	Expenses Reimbursement	210.44
018120	18/03/2024	Patricia Caminita	Sporting Recreation and Development Donation	250.00
018121	18/03/2024	G J Percival	Refund Rates Credit Balance	509.39
018122	18/03/2024	Professionals TT Realty	Refund Rates Credit Balance	1,190.52
018123	18/03/2024	G Mani	Refund Rates Credit Balance	385.87
018124	18/03/2024	Paige Scala	Refund Swim School	32.00
018125	18/03/2024	Byron Mckeig	Sporting Recreation and Development Donation	250.00

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<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
018126	18/03/2024	Claire Roxburgh	Sporting Recreation and Development Donation	250.00
018127	18/03/2024	Corey O'Brien	Expenses Reimbursement	59.00
018128	18/03/2024	Corey O'Brien	Expenses Reimbursement	60.00
018129	22/03/2024	ALIA	Membership Renewal	360.00
018130	22/03/2024	Armadale Lock & Key Service	Key Cutting and Lock Services - Various Locations	1,229.00
018131	22/03/2024	Australian Services Union	Australian Services Union Payroll Deductions	650.50
018132	22/03/2024	DORMA Australia Pty Ltd	Repairs - Admin Building	242.00
018133	22/03/2024	Beaver Tree Services Aust Pty Ltd	Tree Mulching and Pruning Services - Various Locations	10,080.16
018134	22/03/2024	BP Australia Pty Ltd	Diesel Fuel Landfill Site	8,563.53
018135	22/03/2024	Browns Sweeping	Sweeping Services - Various Locations	6,681.51
018136	22/03/2024	Child Support Agency	Child Support Deduction Payroll Deductions	4,340.91
018137	22/03/2024	City of Armadale-Social Club	Social Club (employee) Payroll Deductions	330.00
018138	22/03/2024	Cleanaway	Removal of Waste - Depot	485.38
018139	22/03/2024	Dept of Transport	Motor Vehicle Searches - February 2024	140.80
018140	22/03/2024	Moore Australia (WA) Pty Ltd	Staff Training	3,102.00
018141	22/03/2024	LGRCEU	LGRCEU Payroll Deductions	427.62
018142	22/03/2024	Scope Irrigation	Irrigation Repairs	463.59
018143	22/03/2024	Westbooks	Library Resources	2,854.22
018144	22/03/2024	Synergy Energy	Electricity Charges	6,873.60
018145	22/03/2024	Southside Mitsubishi	Parts/Repairs - Plant & Machinery	350.00
018146	22/03/2024	Gecko Contracting Turf & Landscaping	Verge/Median Maintenance	6,146.80
018147	22/03/2024	E & MJ Roshier Pty Ltd	Parts/Repairs - Plant & Machinery	63.10
018148	22/03/2024	Kleenheat Gas Pty Ltd	Gas Bottles - Forklift Landfill	260.17
018149	22/03/2024	Westzone Enterprises Pty Ltd	Rent/Outgoings Armadale Library	59,771.44
018150	22/03/2024	TJ Depiazzi & Sons	Mulch - Various Locations	7,955.51
018151	22/03/2024	Superior Pak Pty Ltd	Calibration Services - Weighbridge	500.50
018152	22/03/2024	Direct Trade Supplies Pty Ltd	Hardware Consumables	1,488.09
018153	22/03/2024	Better Pets and Gardens Kelmscott	Dog/Cat Food - Pound	41.25
018154	22/03/2024	Alsco Pty Ltd	Anti Fatigue Mats Landfill Site	5,455.38
018155	22/03/2024	Quick Super	Superannuation Contributions Payroll	288,728.29
018156	22/03/2024	Talis Consultants	Consultancy Services	4,553.45
018157	22/03/2024	Stott & Hoare	Computer Subscription Support	40,321.60
018158	22/03/2024	Hi Tech Security WA Pty Ltd	CCTV Maintenance	18,205.40
018159	22/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	21,478.47
018160	22/03/2024	Bug Busters Pty Ltd	Pest Control	330.00
018161	22/03/2024	LD&D Australia Pty Limited	Refreshments - Depot	181.54
018162	22/03/2024	Spectur Limited	Rental/Monitoring CCTV Camera	1,304.60
018163	22/03/2024	Run Energy Pty Limited	Gas Collection & Flare Maintenance	2,585.00
018164	22/03/2024	Remondis Australia Pty Ltd	Cardboard Collections - February 2024	1,328.11
018165	22/03/2024	Prestige Catering	Catering Various Events/Meetings	1,765.20
018166	22/03/2024	BCE Surveying Pty Ltd	Surveying Services	3,245.00
018167	22/03/2024	S J McLeod	Expenses Reimbursement	1,194.00
018168	22/03/2024	MDM Entertainment Pty Ltd	Library Resources	167.09
018169	22/03/2024	Befriend Inc	Workshop - Community Development	1,650.00
018170	22/03/2024	Barrelhouse Saloon and Eatery Armadale	Catering Various Events/Meetings	90.00
018171	22/03/2024	Total Green Recycling	eWaste Recycling Landfill Site	4,632.98
018172	22/03/2024	ATO PAYG	Tax Deductions - Payroll	442,470.00

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018173	22/03/2024	Bridgestone Australia Ltd	Tyres - Various Plant	65.67
018174	22/03/2024	Armadale Liquor Pty Ltd	Catering Various Events/Meetings	201.95
018175	22/03/2024	Robert Walters Pty Ltd	Hire of Temporary Staff	3,089.63
018176	22/03/2024	ATC Work Smart INC	Hire of Trainee	135.47
018177	22/03/2024	MMM (WA) Pty Ltd	Equipment Hire - Landfill	16,236.00
018178	22/03/2024	GFG Temp Assist	Hire of Temporary Staff	31,676.92
018179	22/03/2024	A Class Auto Electrical and Air Conditioning	Parts/Repairs - Plant & Machinery	1,177.00
018180	22/03/2024	Harvey Norman Armadale	Office Equipment - Champion Centre	199.00
018181	22/03/2024	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,472.22
018182	22/03/2024	RMIT Online Pty Ltd	Staff Training	1,360.00
018183	22/03/2024	Trayd Australia Pty Ltd	Repair Fence	550.55
018184	22/03/2024	Wash Work Canning Vale Pty Ltd	Wash Garbage Trucks	200.00
018185	22/03/2024	Talent International Pty Ltd	Hire of Temporary Staff	11,791.36
018186	22/03/2024	JJCT Packaging Pty Ltd	Payroll Deductions	6,283.34
018187	22/03/2024	Progressive Employee Relations	Consultancy Services	40,975.00
018188	22/03/2024	Nicola Jean Van Der Drift	Social Priorities Service Agreement	2,600.00
018189	22/03/2024	Lift Design	Lift Installation	19,245.60
018190	22/03/2024	Diverse Air Pty Ltd	Repair Airconditioner - AFAC	3,685.00
018191	22/03/2024	Australian HVAC Services	Repair Airconditioner - Various Locations	6,394.39
018192	22/03/2024	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	1,228.70
018193	22/03/2024	Ann Raser-Rowland	Author Talk Armadale Library	400.00
018194	22/03/2024	Smart Connection Consultancy	Sports Convention - Community Services	225.00
018195	22/03/2024	Specialty Foams Australia	Equipment - AFAC	3,300.00
018196	22/03/2024	Lindsay Frost	Expenses Reimbursement	113.20
018197	22/03/2024	David Fullgrade	Cancelled Membership Refund	30.00
018198	22/03/2024	Lilia Cui	Cancelled Membership Refund	30.00
018199	22/03/2024	Gwynne Park Education Support Centre	Nutrition in Schools Funding 23/24	300.00
018200	22/03/2024	Catherine Della Franca	Refund Additional Paymnet made in error	50.00
018201	22/03/2024	Civa Cidery Pty Ltd	Refund of DA fees	295.00
018202	22/03/2024	S R Auguste	Refund Rates Credit Balance	4.29
018203	22/03/2024	A L Devenson-Kelly	Refund Rates Credit Balance	70.46
018204	28/03/2024	Able Blind Repairs	Parts - Admin Building	864.00
018205	28/03/2024	Able Westchem	Cleaning Chemicals	105.60
018206	28/03/2024	Accidental Health & Safety-Perth	First Aid Supplies	1,298.26
018207	28/03/2024	ALS Library Services Pty Ltd	Library Resources	847.97
018208	28/03/2024	Arcus Refrigeration Service Pty Ltd	Repair Cool Room - John Dunn Pavilion	1,467.11
018209	28/03/2024	Armadale Lock & Key Service	MK Reset Plug - Rossiter Pavilion	1,377.00
018210	28/03/2024	Armadale Kelmscott Self Storage	Storage Unit Rental A047 - March 2024	455.00
018211	28/03/2024	J Blackwood & Son Pty Ltd	PPE Equipment	192.93
018212	28/03/2024	DORMA Australia Pty Ltd	Lock Upgrade Platform	10,732.45
018213	28/03/2024	Baileys Fertilisers	Gardening Products	1,328.80
018214	28/03/2024	Beaver Tree Services Aust Pty Ltd	Tree Mulching and Pruning Services - Various Locations	102,145.65
018215	28/03/2024	Browns Sweeping	Sweeping Services - Various Locations	9,363.42
018216	28/03/2024	Byford Bobcats	Hire of Bobcat - Various Locations	4,708.00
018217	28/03/2024	CJD Equipment Pty Ltd	Parts/Repairs - Plant & Machinery	2,233.02
018218	28/03/2024	WINC Australia Pty Ltd	Computer Equipment - Charging Station	11,823.79
018219	28/03/2024	Landgate	GRV Valuations 2023/23	14,846.52

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018220	28/03/2024	Down Under Signs Pty Ltd	Signage - John Dunn Pavilion	544.36
018221	28/03/2024	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	7,820.19
018222	28/03/2024	Heatley Sales Pty Ltd	PPE Equipment	1,093.61
018223	28/03/2024	Heavy Automatics WA Pty Ltd	Parts/Repairs - Plant & Machinery	1,065.02
018224	28/03/2024	K Mart-Armadale	Equipment - AFAC	380.00
018225	28/03/2024	Kel Steel Constructions	Barrier Gates - William Skeet Oval	2,618.00
018226	28/03/2024	LD Total	Garden Maintenance - Various Locations	60,285.77
018227	28/03/2024	Lori's Fuel Station	Fuel - Various Plant	14,488.68
018228	28/03/2024	Ixom Operations Pty Ltd	Chlorine Gas AFAC	10,440.89
018229	28/03/2024	Pure Air Filters	Clean Filters - Various Plant	144.10
018230	28/03/2024	Railway Avenue Vet Hospital	Animal Euthanasia - February 2024	240.00
018231	28/03/2024	Veolia Recycling and Recovery Pty Ltd	240L Facility Bins Various Locations	7,602.90
018232	28/03/2024	Sunny Industrial Brushware Pty Ltd	Parts/Repairs - Plant & Machinery	1,405.80
018233	28/03/2024	Target Towing Service	Towing Charges	495.00
018234	28/03/2024	Termico Pest Management	Pest Control	88.00
018235	28/03/2024	Swiss Rose Garden Nursery	Gardening Products - Various Locations	212.00
018236	28/03/2024	Triple A Cleaning Co	Cleaning Services - Various Locations	1,210.00
018237	28/03/2024	WALGA	GAPP Membership Renewal 2023/24 & Staff Training	1,485.00
018238	28/03/2024	Synergy Energy	Electricity Charges	35,165.46
018239	28/03/2024	Work Clobber	PPE Equipment	157.50
018240	28/03/2024	Wurth Australia Pty Ltd	Parts - Depot Workshop	1,089.45
018241	28/03/2024	Zipform Pty Ltd	Rates Instalment Notice 2023/24	9,565.26
018242	28/03/2024	Southside Mitsubishi	New Vehicle - Replacement Vehicle for P1912	33,200.20
018243	28/03/2024	Gecko Contracting Turf & Landscaping	Verge/Median Mowing - Various Locations	54,825.66
018244	28/03/2024	Green Skills Inc	Hire of Temporary Staff	5,630.58
018245	28/03/2024	Bunnings Building Supplies Pty Ltd	Hardware Consumables	14,182.93
018246	28/03/2024	StrataGreen	Gardening Products	869.91
018247	28/03/2024	Officeworks Business Direct	Stationery	100.93
018248	28/03/2024	Sports Turf Technology Pty Ltd	Consultancy Services	13,310.00
018249	28/03/2024	Repco Auto Parts	Parts/Repairs - Plant & Machinery	1,420.03
018250	28/03/2024	Institute of Public Works Aust(WA Division)	IPWEA 2024 Conference	110.00
018251	28/03/2024	Reece Pty Ltd	Parts - Depot Workshop	517.96
018252	28/03/2024	RSEA Pty Ltd	PPE Equipment	4,906.77
018253	28/03/2024	Refresh Waters Pty Ltd	Refreshments	46.00
018254	28/03/2024	Oven Sparkle Pty Ltd	Cleaning Services - Various Locations	286.00
018255	28/03/2024	Truck Centre (WA) Pty Ltd	Parts/Repairs - Plant & Machinery	654.23
018256	28/03/2024	Hot Cotton	PPE Equipment	179.85
018257	28/03/2024	GCM Enviro Pty Ltd	Parts/Repairs - Plant & Machinery	1,565.10
018258	28/03/2024	Modern Teaching Aids Pty Ltd	Champion Centre Programs	3,594.38
018259	28/03/2024	Wren Oil	Admin & Compliance Fee	33.00
018260	28/03/2024	Crossways Community Services	Catering Various Events/Meetings	143.00
018261	28/03/2024	SERCUL Inc	Drainage Maintenance Control - Guerin Reserve	2,722.50
018262	28/03/2024	Buswest	Hire of Coach IAS Programs	1,089.00
018263	28/03/2024	Data #3 Limited	Adobe Acrobat Pro Licence	178.94
018264	28/03/2024	Ricoh Australia Pty Ltd	Photocopier Usage - February 2024	4,777.18
018265	28/03/2024	All West Plant Hire	Equipment Hire	1,735.21
018266	28/03/2024	Programmed Property Services Pty Ltd	Playground Maintenance - Various Locations	24,645.57

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018267	28/03/2024	Natural Area Management & Services	Verge Slashing Services - Various Locations	1,276.00
018268	28/03/2024	Beacon Equipment	Parts/Repairs - Plant & Machinery	622.50
018269	28/03/2024	Rent A Fence Pty Ltd	Hire of Fencing John Dunn Pavilion	781.82
018270	28/03/2024	Jones Lang Lasalle (WA) Pty Ltd	Electrical Services - Orchard House	16,837.05
018271	28/03/2024	Sonic HealthPlus	Preplacement Medicals	984.50
018272	28/03/2024	Rave On Promotional Products	Promotional Items - Dogs Day Out	4,257.00
018273	28/03/2024	Greenfield Gardening	Landscape Maintenance Landfill Site	7,236.52
018274	28/03/2024	Smart Colour Signs	AFAC Counter Replacement	231.00
018275	28/03/2024	Vanguard Press	Brochure Display/Transport/Storage	514.12
018276	28/03/2024	Insolvency & Trustee Service Australia	Motor Vehicle Searches - February 2024	14.00
018277	28/03/2024	Complete Office Supplies	Office Equipment Purchases - Various Locations	5,927.09
018278	28/03/2024	Height Safety Solutions	Supply and Install Roof Access Systems	9,320.52
018279	28/03/2024	BCA Building Certifiers & Assessors Pty Ltd	Consultancy Services	2,359.50
018280	28/03/2024	Horizon West Landscape & Irrigation	Landscaping Maintenance - Various Locations	85,851.39
018281	28/03/2024	Vorgee Pty Ltd	Retail Items - AFAC Kiosk	792.00
018282	28/03/2024	Brilliance Cleaning Services	Clean Carpets - Kelmescott Hall	790.00
018283	28/03/2024	Western Tree Recyclers	Greenwaste Processing Roleystone Site	37,247.75
018284	28/03/2024	WOW Wilderness Eco Projects	Garden and Landscaping Products	45,440.00
018285	28/03/2024	C R Omacini	Expenses Reimbursement	56.68
018286	28/03/2024	Dowsing Concrete	Construction of Concrete Crossovers	14,838.02
018287	28/03/2024	Mother Earth Gardening & Landscaping	Mulching Services - Teal Brook Reserve	1,914.00
018288	28/03/2024	Sportspower Armadale	Equipment - Football Club Donation	702.00
018289	28/03/2024	Create It	Maintenance/Management Time Lapse Camera	1,688.50
018290	28/03/2024	EOS Electrical	Electrical Services	11,524.68
018291	28/03/2024	LFA First Response	First Aid Supplies - Various Plant	410.30
018292	28/03/2024	Totally Workwear	Protective Clothing - Multiple Staff	9,027.11
018293	28/03/2024	Roleybushcare Inc	BEWG Grant - 2024	2,211.92
018294	28/03/2024	Quick Super	Superannuation Contributions Payroll	259,562.47
018295	28/03/2024	Saferight Pty Ltd	Staff Training	850.00
018296	28/03/2024	Scott Printers Pty Ltd	Printing Services - Print Department	895.40
018297	28/03/2024	PRF Industries Pty Ltd	Electrical Services - Events	481.25
018298	28/03/2024	Prestige Property Maintenance Pty Ltd	Mowing Services - Various Locations	17,611.50
018299	28/03/2024	E Fire & Safety	Repairs and Testing of Fire Systems	2,975.50
018300	28/03/2024	Black Rubber Pty Ltd	Tyres - Various Plant	10,552.45
018301	28/03/2024	Turf Care WA Pty Ltd	Fertiliser Application	2,662.00
018302	28/03/2024	Downings Electrical Service	Electrical Services	3,750.67
018303	28/03/2024	Talis Consultants	Consultancy Services	6,837.88
018304	28/03/2024	Systems Applied Pty Ltd	Annual Subscription Fee	2,200.00
018305	28/03/2024	Central Regional TAFE	Staff Training	1,814.02
018306	28/03/2024	Great Lakes Community Resources Inc	Mattress Collections Landfill Site	6,485.28
018307	28/03/2024	Stott & Hoare	Computer Equipment	6,437.20
018308	28/03/2024	CSE Crosscom Pty Ltd	Replacement Radios - AFAC	1,276.00
018309	28/03/2024	Paramount Electrical Services	Electrical Services - Various Locations	93,684.14
018310	28/03/2024	Instant Products Group	Hire of Equipment Greenwate Site	661.27
018311	28/03/2024	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff	2,494.43
018312	28/03/2024	Instant Products Hire	Hire of Equipment Landfill Site	1,782.67
018313	28/03/2024	Hi Tech Security WA Pty Ltd	Replace Cameras - Landfill Site	1,793.00

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018314	28/03/2024	Programmed Skilled Workforce	Hire of Temporary Staff	4,490.92
018315	28/03/2024	Security Management Australasia Pty Ltd	CCTV Maintenance and Renewal	1,017.50
018316	28/03/2024	Retro Roads	Line Marking Services	9,189.25
018317	28/03/2024	JB Hi-Fi-Commercial	Computer Equipment	182.99
018318	28/03/2024	BJ Ball	Stationery	2,822.82
018319	28/03/2024	Supercivil Pty Ltd	Asphalt Layed - Various Locations	15,009.50
018320	28/03/2024	Graffiti Systems Australia	Remove Graffiti Various Locations	3,577.11
018321	28/03/2024	Battery World Armadale	Parts/Repairs - Plant & Machinery	3,263.00
018322	28/03/2024	On Tap Plumbing & Gas Pty Ltd	Plumbing Services - Various Locations	44,617.49
018323	28/03/2024	Rockwater Pty Ltd	Consultancy Services	2,001.47
018324	28/03/2024	Bug Busters Pty Ltd	Pest Control	6,760.00
018325	28/03/2024	Horizon West Landscape Constructions	Landscape Construction Burtonia Park	99,888.25
018326	28/03/2024	Landscape Elements Pty Ltd	Playground Renewal - Various Locations	29,427.26
018327	28/03/2024	LD&D Australia Pty Limited	Refreshments	383.95
018328	28/03/2024	NewGround Water Services	Repairs - Rushton Park - Bore Pump	9,900.83
018329	28/03/2024	Sea Containers WA Pty Ltd	Hire of Container History House Museum	238.70
018330	28/03/2024	Crystal Printing Solutions Pty Ltd	Printing - Ranger Services	310.00
018331	28/03/2024	Spectur Limited	Security Equipment Hire - Depot	1,650.00
018332	28/03/2024	Contra-Flow Pty Ltd	Hire of Traffic Controllers	577.50
018333	28/03/2024	Kukri Australia Pty Ltd	Uniforms - AFAC	3,212.00
018334	28/03/2024	Belvista Properties	Rent/Outgoings Kelmscott Library	24,014.56
018335	28/03/2024	Geared Construction Pty Ltd	Construction Works Piara Waters Library	1,097,355.23
018336	28/03/2024	People In Plastic	Hardware Consumables	57.95
018337	28/03/2024	District Refrigeration & Airconditioning Pty Ltd	Degas Fridges/Freezers Landfill Site	1,166.00
018338	28/03/2024	Intelife Group Limited	Cleaning Services - Various Locations	1,909.39
018339	28/03/2024	Diverseco Pty Ltd	Weighbridge Calibration	4,974.20
018340	28/03/2024	Selectro Services	Electrical Services - AFAC	4,642.00
018341	28/03/2024	Valspar Paint (Australia) Pty Ltd	Hardware Consumables	111.80
018342	28/03/2024	TPG Network Pty Ltd	Ethernet Service Depot - February 2024	10,004.91
018343	28/03/2024	GPC Asia Pacific Pty Ltd T/A Covs	Parts/Repairs - Plant & Machinery	10,822.64
018344	28/03/2024	Prestige Catering	Catering Various Events/Meetings	2,165.10
018345	28/03/2024	Vital Packaging	Packaging Materials - Landfill Site	144.65
018346	28/03/2024	Action Glass & Aluminium	Reglaze Broken Window Panel	602.80
018347	28/03/2024	Qtm Pty Ltd	Traffic Management Services	38,694.17
018348	28/03/2024	Rosmech Sales & Service Pty Ltd	Parts/Repairs - Plant & Machinery	1,435.50
018349	28/03/2024	Idom Maddington Pty Ltd	2 New Vehicles Capex Program and 1 New Vehicle Replacement P1990	133,365.56
018350	28/03/2024	SOUTHERN BINS PTY LTD	Hire of Skip Bins - Depot - 15.02.24	5,485.00
018351	28/03/2024	Southern Cross Protection Pty Ltd	Security Alarm Responses & Security Services	20,686.60
018352	28/03/2024	Corsign WA Pty Ltd	Street Signs - Various Locations	2,695.18
018353	28/03/2024	MDM Entertainment Pty Ltd	Library Resources	643.58
018354	28/03/2024	BrightMark Group Pty Ltd	Cleaning Services - Various Locations	263,597.92
018355	28/03/2024	Kalamunda Electrics	Electrical Services	2,789.60
018356	28/03/2024	PSF Home Improvements Pty Ltd	Carport Works - Champion Lakes	7,750.00
018357	28/03/2024	Sensorium Theatre Incorporated	Sensorium Theatre - AAF 2024	1,166.00
018358	28/03/2024	Manda's Mini Indulgences	Catering Various Events/Meetings	35.85
018359	28/03/2024	Nationwide Australasia Roofing Holdings Pty Ltd	Retention Monies - Armadale Arena works	8,491.35
018360	28/03/2024	M R Rendell	Sporting Recreation and Development Donation	250.00

### Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
018361	28/03/2024	Bridgestone Australia Ltd	Tyres - Various Plant	775.39
018362	28/03/2024	Penske Australia	Parts/Repairs - Plant & Machinery	252.24
018363	28/03/2024	Interfire Agencies	PPE Equipment	682.08
018364	28/03/2024	Pirtek Canning Vale	Parts - Landfill Fuel Tank	311.70
018365	28/03/2024	Norda Architects Pty Ltd	Consultancy Services	1,430.00
018366	28/03/2024	EJB Sheetmetal and Fabrication	Parts - Rossiter Park	1,028.50
018367	28/03/2024	Armadale Liquor Pty Ltd	Catering Various Events/Meetings	20.00
018368	28/03/2024	Robert Walters Pty Ltd	Hire of Temporary Staff	3,089.63
018369	28/03/2024	Chandler Macleod Group	Hire of Temporary Staff	2,254.81
018370	28/03/2024	Austmag	Stationery	212.86
018371	28/03/2024	MMM (WA) Pty Ltd	Equipment Hire - Various Locations	17,906.79
018372	28/03/2024	Moray and Agnew	Legal Services	1,505.68
018373	28/03/2024	HVG Graphics Pty Ltd	Equipment - Printing Services	388.30
018374	28/03/2024	Aspect Studios Pty Ltd	Consultancy Services	2,200.00
018375	28/03/2024	Miracle Recreation Equipment	Repairs - Matthew Stott Reserve	2,915.00
018376	28/03/2024	Dell Financial Services Pty Ltd	Computer Equipment Leases	916.51
018377	28/03/2024	Donald Cant Watts Corke	Consultancy Services	4,340.60
018378	28/03/2024	Veraison WA Pty Ltd	Consultancy Services	34,867.25
018379	28/03/2024	Eurotech Group Pty Ltd	Bollard Covers	558.16
018380	28/03/2024	ChoiceOne Pty Ltd	Hire of Temporary Staff	4,501.86
018381	28/03/2024	NPB Security Australia Pty Ltd	Security Services - Australia Day 24	1,251.25
018382	28/03/2024	Trayd Australia Pty Ltd	Repairs - Verdant Reserve Walkway	979.00
018383	28/03/2024	Examiner Newspapers (WA)	Advertising	1,628.00
018384	28/03/2024	Metro Water Supply	Water Supply Landfill Site	660.00
018385	28/03/2024	Simply Perthfect	Social Media Management - Perth Hills	1,536.00
018386	28/03/2024	Central West Refrigeration	Maintenance - AFAC	941.36
018387	28/03/2024	Wizard Pharmacy Kelmscott Stargate	The West Newspaper	77.50
018388	28/03/2024	Betteraim Pty Ltd	Consultancy Services	4,523.76
018389	28/03/2024	Authentic Security Pty Ltd	Banking Collections Admin	1,162.59
018390	28/03/2024	Just Because Cookies and Cakes	Decorating Activities - MIM 2024	600.00
018391	28/03/2024	Advantage Glass 2 Pty Ltd	Realign Glass in Windows - AFAC	550.00
018392	28/03/2024	Sharon Edwards	Getting Started with Cricut Workshop	100.00
018393	28/03/2024	DCL Formwork Pty Ltd	Neerigen Brook Culvert Replacement	473,851.63
018394	28/03/2024	Talent International Pty Ltd	Hire of Temporary Staff	0.06
018395	28/03/2024	Proline Contractors and Bensons	Asbestos Removal Service	478.50
018396	28/03/2024	Omnicom Media Group Australia Pty Ltd	Advertising	8,267.28
018397	28/03/2024	SLR Consulting Australia Pty Ltd	Consultancy Services	12,622.50
018398	28/03/2024	Cleanaway Co Pty Ltd	HHW Collections Landfill Site	2,997.50
018399	28/03/2024	Total Eden trading as Nutrien Water	General Stock - Various Reserves	12,468.75
018400	28/03/2024	Perth Bouncy Castle Hire	Equipment Hire - Family Fun Zone 24	13,285.59
018401	28/03/2024	International Quadratics Pty Ltd	Pool Equipment	313.00
018402	28/03/2024	Advance Press (2013) Pty Ltd	Printing Services - Print Department	9,658.00
018403	28/03/2024	Activ Foundation Incorporated	Disability Awareness Workshop	1,975.00
018404	28/03/2024	Premier Envelopes Australia	Stationery	1,074.24
018405	28/03/2024	Terra Firma Laboratories (WA)	Leachate Ponds Construction	1,980.00
018406	28/03/2024	Australian HVAC Services	Repairs - Bowling Club	2,048.42
018407	28/03/2024	GRA Partners Pty Ltd	Consultancy Services	8,250.00

**Accounts Paid and Submitted to Corporate Services Committee on 21 May 2024**

Payments made between 01-Mar-2024 and 31-Mar-2024

<i>Trans #</i>	<i>Date</i>	<i>Payee</i>	<i>Description</i>	<i>Amount</i>
018408	28/03/2024	Flexi Staff Group Pty Ltd	Hire of Temporary Staff	6,207.96
018409	28/03/2024	MinterEllison	Legal Services	673.20
018410	28/03/2024	Neo Civil Pty Ltd	Leachate Ponds Construction	1,610,395.92
018411	28/03/2024	Elan Energy Matrix Pty Ltd	Tyre Collections - Various Sites	833.31
018412	28/03/2024	Fiona Blackham T/As Gaia Permaculture	Native Gardens & Biodiversity	500.00
018413	28/03/2024	Metrowest Service Pty Ltd	Electrical Services - AFAC	5,728.80
018414	28/03/2024	Westcare Ambulance Pty Ltd	First Aid Services	1,110.60
018415	28/03/2024	Public Outdoor Pty Ltd	Entertainment - Let's Chill Event	517.00
018416	28/03/2024	Natalie Woodman Clinic	Enhance Your Gut - Author Talk	385.00
018417	28/03/2024	Champion Lakes Residents Association	Gate Relocation - Solar Carport	111.25
018418	28/03/2024	Kylie Anne Johns	Expenses Reimbursement	152.35
018419	28/03/2024	Mary Jane Hicks	Cancelled Membership Refund	36.00
018420	28/03/2024	Jessica Shipley	Cancelled Membership Refund	33.00
018421	28/03/2024	Liuwork Demlew	Sporting Recreation and Development Donation	250.00
018422	28/03/2024	Emma McCaville	Cancelled Aquatic Membership Refund	54.00
018423	28/03/2024	Kaizen K9 Pty Ltd	Staff Training	3,960.00
A 03/03/2024	3/03/2024	Payroll	Net Pay	1,364,957.62
A 17/03/2024	17/03/2024	Payroll	Net Pay	1,341,151.57
A 31/03/2024	31/03/2024	Payroll	Net Pay	1,306,572.59
<b>Total</b>				<b>18,581,926.22</b>

Credit Card Transaction Report 27/02/2024 to 26/03/2024								
								
Transaction No	Tran Type	Tran Reference	Invoice Date	Amount (\$)	GST	Transaction Description	GL/PC Code	Supporting Paperwork Provided
<b>Credit card Chief Executive Officer</b>				<b>\$515.10</b>				
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH AUS	6/03/2024	\$171.70	\$15.61	Online Court Prosecutions	2430-410066-61160-1001	All Supporting Documents Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH AUS	6/03/2024	\$171.70	\$15.61	Online Court Prosecutions	2430-410066-61160-1001	All Supporting Documents Attached
4828	Invoice/Fee	DEPT OF JUSTICE-CTG PA PERTH AUS	19/03/2024	\$171.70	\$15.61	Online Court Prosecutions	2430-410066-61160-1001	All Supporting Documents Attached
<b>Credit Card - Financial Accountant Financial Services- CBA Card</b>				<b>\$2,567.23</b>				
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	27/02/2024	\$11.50	\$1.05	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	27/02/2024	\$9.45	\$0.86	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	APPLE.COM/BILL SYDNEY AUS	28/02/2024	\$13.99	\$1.27	Library - Apple pay - Cricut Design Space	2300-410072-61170-1001	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	28/02/2024	\$9.05	\$0.82	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	29/02/2024	\$8.56	\$0.78	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice			<b>\$475.69</b>	-	<b>Please split charges as per the below:</b>		All Receipts/Paperwork Attached
4851	Invoice	<b>FACEBK *H77U3ZG8W2 fb.me/ads IRL</b>	<b>29/02/2024</b>	\$63.64		Yoga in the Park (AFAC) Meta advertising	2508-410072-61190-1001	All Receipts/Paperwork Attached
4851	Invoice			\$141.21		30 for 30 promotion (AFAC) Meta advertising	2501-410072-61190-1001	All Receipts/Paperwork Attached
4851	Invoice			\$270.84		Meta advertising for a range of City events and projects	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice			\$8.18	\$0.74	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	1/03/2024	\$8.18	\$0.74	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	2/03/2024	\$2.62	\$0.24	Youth Advisory Council Snapchat advertising	1100-410065-61190-1035	All Receipts/Paperwork Attached
4851	Invoice	FONTBASE DOVER DE 3.00US DOLLAR	6/03/2024	\$4.63	-	Font subscription	1100-410065-60050-1072	All Receipts/Paperwork Attached
4851	Invoice	SNAP INC SNAP SNAP ADS Sydney AUS	6/03/2024	\$0.12	-	International Charged	3100-410065-66010-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	13/03/2024	\$67.95	\$6.18	Amazon - Adjustable Desk Foot Rest for Added Height (Mesh)	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	13/03/2024	\$67.95	\$6.18	Amazon - Adjustable Desk Foot Rest for Added Height (Mesh)	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	13/03/2024	\$67.95	\$6.18	Amazon - Adjustable Desk Foot Rest for Added Height (Mesh)	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	13/03/2024	\$67.95	\$6.18	Amazon - Adjustable Desk Foot Rest for Added Height (Mesh)	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMZNPRIMEAU MEMBERSHIP SYDNEY SOUTH NSW	13/03/2024	\$9.99	\$0.91	Amazon monthly subscription	3300-410065-61170-1067	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	14/03/2024	\$98.33	\$8.94	Amazon - Adjustable Desk Foot Rest	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	14/03/2024	\$98.33	\$8.94	Amazon - Adjustable Desk Foot Rest	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	15/03/2024	\$98.33	\$8.94	Amazon - Adjustable Desk Foot Rest	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	15/03/2024	\$98.33	\$8.94	Amazon - Adjustable Desk Foot Rest	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice	AMAZON AU MARKETPLACE SYDNEY AUS	15/03/2024	\$98.33	\$8.94	Amazon - Adjustable Desk Foot Rest	3340-410005-61144-1001	All Receipts/Paperwork Attached
4851	Invoice			<b>\$1,250.00</b>		<b>Please split charges as per the below:</b>		All Receipts/Paperwork Attached
4851	Invoice	<b>FACEBK *3C38LZX7W2 fb.me/ads IRL</b>	<b>20/03/2024</b>	\$73.48		Yoga in the Park (AFAC) Meta advertising	2508-410072-61190-1001	All Receipts/Paperwork Attached
4851	Invoice			\$1,176.52		Meta advertising for a range of City events and projects	1100-410065-61190-1035	All Receipts/Paperwork Attached
<b>Credit Card - Accounts Payable Officer Financial Services-CBA Card</b>				<b>\$2,324.83</b>				
4836	Invoice	Amazon AU	27/02/2024	\$38.51	\$3.50	Book Purchase - CACL	2310-410072-61200-2017	All Receipts/Paperwork Attached
4836	Invoice	Australian Leisure Management	27/02/2024	\$180.00	\$16.36	Subscription Renewal	2501-410072-61170-1001	All Receipts/Paperwork Attached
4836	Invoice	Mailchimp	2/03/2024	\$631.94	\$0.00	Email Marketing Service Monthly Charge	3300-410006-61170-1001	All Receipts/Paperwork Attached
4836	Fees	Mailchimp	2/03/2024	\$15.80	\$0.00	International Transaction Fees	3300-410006-61170-1001	All Receipts/Paperwork Attached
4836	Invoice	Tickets Led by Culture	5/03/2024	\$32.41	\$0.22	Workshop - Collaborative Design	5110-410075-60040-1001	All Receipts/Paperwork Attached
4836	Invoice	Event Brite	5/03/2024	\$60.00	\$0.00	Workshop - Climate Positive	5110-410075-60040-1001	All Receipts/Paperwork Attached
4836	Invoice	Mega Hand Car Wash	5/03/2024	\$150.00	\$13.64	Vehicle Detailing - P497	5004920-PUR-	All Receipts/Paperwork Attached
4836	Invoice	Twilio Sendgrid	6/03/2024	\$138.60	\$0.00	Envibe Software Monthly Charge	2501-410072-61190-1001	All Receipts/Paperwork Attached
4836	Fees	Twilio Sendgrid	6/03/2024	\$3.47	\$0.00	International Transaction Fees	2501-410072-61190-1001	All Receipts/Paperwork Attached
4836	Invoice	Starlink	9/03/2024	\$374.00	\$34.00	Monthly Internet Charges	3342-410515-61341-1001	All Receipts/Paperwork Attached
4836	Invoice	Mailchimp	16/03/2024	\$625.95	\$0.00	Email Marketing Service Monthly Charge	3300-410006-61170-1001	All Receipts/Paperwork Attached
4836	Fees	Mailchimp	16/03/2024	\$15.65	\$0.00	International Transaction Fees	3300-410006-61170-1001	All Receipts/Paperwork Attached
4836	Invoice	Supreme Court	21/03/2024	\$58.50	\$0.00	Probate Search	4000-410074-61070-1001	All Receipts/Paperwork Attached
<b>Manager Communications and Marketing</b>				<b>\$211.00</b>				
4908	Invoice	DINA PTY LTD Armadale	27/02/2024	\$42.00	\$3.82	Items purchase for Yarning Circle	1100-410065-61200-1073	All Receipts/Paperwork Attached
4908	Invoice	SHUTTERSTOCK IRELAND L Dublin 2	13/03/2024	\$169.00		Monthly photography subscription	1100-410065-61080-1001	All Receipts/Paperwork Attached
<b>Credit Card Coordinator Community Emergency Services- CBA</b>								
4802		No Transaction				<b>No Transaction</b>		
<b>Grand Total</b>				<b>\$5,618.16</b>				



**CITY OF ARMADALE**  
**MONTHLY FINANCIAL REPORT**  
**(Containing the required statement of financial activity and statement of financial position)**  
**For the period ended 31 March 2024**

*LOCAL GOVERNMENT ACT 1995*  
*LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*

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CITY OF ARMADALE  
STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2024

	Supplementary Information	Amended Budget Estimates (a)	YTD Budget Estimates (b)	YTD Actual (c)	Variance* \$ (c) - (b)	Variance* % ((c) - (b))/(b)	Var.
		\$	\$	\$	\$	%	
<b>OPERATING ACTIVITIES</b>							
<b>Revenue from operating activities</b>							
General rates	9	82,968,271	82,693,274	82,768,344	75,070	0.09%	
Rates excluding general rates	9	579,545	579,545	584,448	4,903	0.85%	
Grants, subsidies and contributions	13	3,961,489	2,084,315	1,990,748	(93,567)	(4.49%)	
Fees and charges		31,695,900	29,350,491	29,408,247	57,756	0.20%	
Interest revenue		6,641,200	4,878,850	5,990,363	1,111,513	22.78%	▲
Other revenue		258,918	258,918	253,105	(5,813)	(2.25%)	
Profit on asset disposals		192,920	0	0	0	0.00%	
		<b>126,298,243</b>	<b>119,845,393</b>	<b>120,995,255</b>	<b>1,149,862</b>	<b>0.96%</b>	
<b>Expenditure from operating activities</b>							
Employee costs		(49,495,900)	(37,177,862)	(37,252,740)	(74,878)	(0.20%)	
Materials and contracts		(47,183,982)	(35,675,645)	(29,507,043)	6,168,602	17.29%	▼
Utility charges		(4,431,700)	(3,343,263)	(2,908,501)	434,762	13.00%	▼
Depreciation		(33,547,560)	(25,160,742)	(25,185,639)	(24,897)	(0.10%)	
Finance costs		(1,516,880)	(1,142,429)	(1,151,574)	(9,145)	(0.80%)	
Insurance		(1,258,500)	(1,258,500)	(1,315,575)	(57,075)	(4.54%)	
Other expenditure		(6,937,496)	(5,172,148)	(5,198,285)	(26,137)	(0.51%)	
Loss on asset disposals		(1,035,410)	0	0	0	0.00%	
		<b>(145,407,428)</b>	<b>(108,930,589)</b>	<b>(102,519,357)</b>	<b>6,411,232</b>	<b>5.89%</b>	
Non-cash amounts excluded from operating activities	Note 2(b)	34,390,050	25,130,533	25,130,533	0	0.00%	
<b>Amount attributable to operating activities</b>		<b>15,280,865</b>	<b>36,045,337</b>	<b>43,606,431</b>	<b>7,561,094</b>	<b>20.98%</b>	
<b>INVESTING ACTIVITIES</b>							
<b>Inflows from investing activities</b>							
Proceeds from capital grants, subsidies and contributions	14	15,879,703	10,946,711	6,297,031	(4,649,680)	(42.48%)	▼
Proceeds from disposal of assets		1,575,300	0	0	0	0.00%	
Developer Contribution Plans - Cash		2,168,080	85,526	0	(85,526)	(100.00%)	
Developer Contribution Plans - Gifted Assets		30,000,000	0	0	0	0.00%	
		<b>49,623,083</b>	<b>11,032,237</b>	<b>6,297,031</b>	<b>(4,735,206)</b>	<b>(42.92%)</b>	
<b>Outflows from investing activities</b>							
Payments for property, plant and equipment	6	(28,691,590)	(21,518,693)	(14,150,868)	7,367,824	34.24%	▼
Payments for construction of infrastructure	6	(32,599,468)	(24,449,601)	(9,946,148)	14,503,453	59.32%	▼
Infrastructure - Gifted Assets		(30,000,000)	0	0	0	0.00%	
		<b>(91,291,058)</b>	<b>(45,968,294)</b>	<b>(24,097,017)</b>	<b>21,871,277</b>	<b>47.58%</b>	
Non-cash amounts excluded from investing activities	Note 2(c)	6,745,200	4,905,520	6,196,062	1,290,542	26.31%	▲
<b>Amount attributable to investing activities</b>		<b>(34,922,775)</b>	<b>(30,030,537)</b>	<b>(11,603,923)</b>	<b>18,426,613</b>	<b>61.36%</b>	
<b>FINANCING ACTIVITIES</b>							
<b>Inflows from financing activities</b>							
Unspent borrowings - prior year		3,847,000	878,787	878,787	0	0.00%	
Proceeds from new debentures	10	5,828,000	0	0	0	0.00%	
Transfer from reserves	5	29,267,265	10,570,665	10,570,665	0	0.00%	
		<b>38,942,265</b>	<b>11,449,452</b>	<b>11,449,452</b>	<b>0</b>	<b>0.00%</b>	
<b>Outflows from financing activities</b>							
Repayment of borrowings	10	(4,123,090)	(2,044,588)	(2,044,588)	0	0.00%	
Payments for principal portion of lease liabilities	11	(1,272,160)	(966,706)	(966,706)	0	0.00%	
Transfer to reserves	5	(26,984,845)	(11,680,112)	(11,680,112)	0	0.00%	
		<b>(32,380,095)</b>	<b>(14,691,406)</b>	<b>(14,691,406)</b>	<b>0</b>	<b>0.00%</b>	
<b>Amount attributable to financing activities</b>		<b>6,562,170</b>	<b>(3,241,954)</b>	<b>(3,241,954)</b>	<b>0</b>	<b>0.00%</b>	
<b>MOVEMENT IN SURPLUS OR DEFICIT</b>							
Surplus or deficit at the start of the financial year		13,135,156	13,135,156	13,135,156	0	0.00%	
Amount attributable to operating activities		15,280,865	36,045,337	43,606,431	7,561,094	20.98%	▲
Amount attributable to investing activities		(34,922,775)	(30,030,537)	(11,603,923)	18,426,613	61.36%	▼
Amount attributable to financing activities		6,562,170	(3,241,954)	(3,241,954)	0	0.00%	
<b>Surplus or deficit after imposition of general rates</b>		<b>55,416</b>	<b>15,908,003</b>	<b>41,895,710</b>	<b>25,987,707</b>	<b>163.36%</b>	

**KEY INFORMATION**

▲ ▼ Indicates a variance between Year to Date (YTD) Budget and YTD Actual data as per the adopted materiality threshold.

The material variance adopted by Council for the 2023-24 year is \$100,000.

\* Refer to Note 3 for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**CITY OF ARMADALE  
STATEMENT OF FINANCIAL POSITION  
FOR THE PERIOD ENDED 31 MARCH 2024**

	Supplementary Information	30 June 2023 \$	31 March 2024 \$
<b>CURRENT ASSETS</b>			
Cash and cash equivalents	4	15,322,292	11,474,179
Trade and other receivables		11,866,009	22,380,515
Other financial assets		142,779,730	154,749,522
Inventories	8	163,449	290,753
Other assets	8	3,739,236	3,390,832
<b>TOTAL CURRENT ASSETS</b>		<b>173,870,716</b>	<b>192,285,801</b>
<b>NON-CURRENT ASSETS</b>			
Trade and other receivables		886,191	807,702
Property, plant and equipment		276,338,443	286,765,543
Infrastructure		1,229,921,928	1,223,567,145
Landfill Cell		793,291	1,136,152
Other financial assets		246,036	246,036
Right-of-use assets		3,493,110	2,528,901
Intangible assets		22,441,615	21,924,753
<b>TOTAL NON-CURRENT ASSETS</b>		<b>1,534,120,614</b>	<b>1,536,976,232</b>
<b>TOTAL ASSETS</b>		<b>1,707,991,330</b>	<b>1,729,262,033</b>
<b>CURRENT LIABILITIES</b>			
Trade and other payables		24,228,416	16,711,135
Other liabilities	12	6,768,553	10,944,077
Lease liabilities	11	1,706,311	742,103
Borrowings	10	4,123,064	2,078,476
Employee related provisions	12	7,660,799	7,976,807
Other provisions		10,837,171	10,837,171
<b>TOTAL CURRENT LIABILITIES</b>		<b>55,324,314</b>	<b>49,289,769</b>
<b>NON-CURRENT LIABILITIES</b>			
Other liabilities		29,735,864	30,757,971
Lease liabilities	11	1,786,799	1,786,799
Borrowings	10	33,445,895	33,445,893
Employee related provisions		379,295	253,165
Other provisions		13,606,527	13,606,527
<b>TOTAL NON-CURRENT LIABILITIES</b>		<b>78,954,380</b>	<b>79,850,355</b>
<b>TOTAL LIABILITIES</b>		<b>134,278,694</b>	<b>129,140,124</b>
<b>NET ASSETS</b>		<b>1,573,712,636</b>	<b>1,600,121,909</b>
<b>EQUITY</b>			
Retained surplus		455,481,335	480,781,164
Reserve accounts	5	128,314,669	129,424,113
Revaluation surplus		989,916,632	989,916,632
<b>TOTAL EQUITY</b>		<b>1,573,712,636</b>	<b>1,600,121,909</b>

This statement is to be read in conjunction with the accompanying notes.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2024**

**1 BASIS OF PREPARATION AND SIGNIFICANT ACCOUNTING POLICIES**

**BASIS OF PREPARATION**

This prescribed financial report has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

**Local Government Act 1995 requirements**

Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996*, prescribe that the financial report be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

*Local Government (Financial Management) Regulations 1996*, regulation 34 prescribes contents of the financial report. Supporting information does not form part of the financial report.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 15 to these financial statements.

**Judgements and estimates**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure and investment property
- estimation uncertainties made in relation to lease accounting
- estimated useful life of intangible assets

**SIGNIFICANT ACCOUNTING POLICES**

Significant accounting policies utilised in the preparation of these statements are as described within the 2023-24 Annual Budget. Please refer to the adopted budget document for details of these policies.

**PREPARATION TIMING AND REVIEW**

Date prepared: All known transactions up to 11 April 2024

CITY OF ARMADALE  
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2024

2 STATEMENT OF FINANCIAL ACTIVITY INFORMATION

	Supplementary Information	Amended Budget Opening 1/07/2022	Last Year Closing 30/06/2023	Year to Date 31 March 2024
<b>(a) Net current assets used in the Statement of Financial Activity</b>				
<b>Current assets</b>				
Cash and cash equivalents	4	3,200,000	15,322,292	11,474,179
Trade and other receivables	7	13,270,539	11,866,009	22,380,515
Other financial assets	3	110,618,325	142,779,730	154,749,522
Inventories	8	609,694	163,449	290,753
Other assets	8	0	3,739,236	3,390,832
		127,698,558	173,870,716	192,285,801
<b>Less: current liabilities</b>				
Trade and other payables		(23,165,114)	(24,228,416)	(16,711,135)
Other liabilities	12	(7,048,703)	(6,768,553)	(10,944,077)
Lease liabilities	11	(1,667,740)	(1,706,311)	(742,103)
Borrowings	10	(3,458,491)	(4,123,064)	(2,078,476)
Employee related provisions	12	(8,161,713)	(7,660,799)	(7,976,807)
Current Rehabilitation provisions		0	(10,837,171)	(10,837,171)
		(43,501,761)	(55,324,314)	(49,289,769)
<b>Net current assets</b>		<b>84,196,797</b>	<b>118,546,402</b>	<b>142,996,032</b>
<b>Less: Total adjustments to net current assets</b>	Note 2(d)	(84,196,797)	(105,411,246)	(101,100,321)
<b>Closing funding surplus / (deficit)</b>		<b>0</b>	<b>13,135,156</b>	<b>41,895,710</b>

**(b) Non-cash amounts excluded from operating activities**

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

	Amended Budget	YTD Budget (a)	YTD Actual (b)
<b>Non-cash amounts excluded from operating activities</b>			
	\$	\$	\$
<b>Adjustments to operating activities</b>			
Less: Profit on asset disposals	(192,920)	0	0
Add: Loss on asset disposals	1,035,410	0	0
Add: Depreciation	33,547,560	25,130,533	25,185,639
- Pensioner deferred rates	0	0	71,024
- Employee provisions	0	0	(126,130)
<b>Total non-cash amounts excluded from operating activities</b>	<b>34,390,050</b>	<b>25,130,533</b>	<b>25,130,533</b>

**(c) Non-cash amounts excluded from investing activities**

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

	Amended Budget	YTD Budget (a)	YTD Actual (b)
<b>Adjustments to investing activities</b>			
Movement in current unspent capital grants associated with restricted cash	6,745,200	4,905,520	6,196,062
<b>Total non-cash amounts excluded from investing activities</b>	<b>6,745,200</b>	<b>4,905,520</b>	<b>6,196,062</b>

**(d) Current assets and liabilities excluded from budgeted deficiency**

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

	Supplementary Information	Amended Budget Opening 1/07/2022	Last Year Closing 30/06/2023	Year to Date 31 March 2024
<b>Adjustments to net current assets</b>				
Less: Reserve accounts	5	(104,073,444)	(128,314,669)	(129,424,116)
Less: Unspent Loan Funds		0	(3,847,000)	(878,787)
Less: Unspent Grants/Contributions		0	(386,360)	(386,360)
Less: Land held for resale		(460,000)	0	0
Add: Movement in Expected Credit Loss on Sundry Receivables		0	49,178	0
Add: Current liabilities not expected to be cleared at the end of the year:				
- Current portion of borrowings	10	3,458,491	4,123,064	2,078,476
- Current portion of lease liabilities	11	1,667,740	1,706,311	742,103
- Current portion of contract liability held in reserve		7,048,703	2,760,260	7,954,385
- Current portion of Rehabilitation Provision		0	10,837,171	10,837,171
- Current portion of employee benefit provisions held in reserve	5	8,161,713	7,660,799	7,976,807
<b>Total adjustments to net current assets</b>	Note 2(a)	<b>(84,196,797)</b>	<b>(105,411,246)</b>	<b>(101,100,321)</b>

**CURRENT AND NON-CURRENT CLASSIFICATION**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

**CITY OF ARMADALE  
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2024**

**3 EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date actual materially.  
The material variance adopted by Council for the 2023-24 year is greater than \$100,000 .

Description	Var. \$	Var. %	
	\$	%	
<b>Revenue from operating activities</b>			
<b>Interest revenue</b>	1,111,513	22.78%	▲
The interest rates and resulting interest revenue are currently higher than budgeted.		Timing	
<b>Profit/(loss) on disposal of assets</b>	0	0.00%	
The asset module in One-Council has now been updated with revaluation amounts from 2022/23. The profit/(loss) on the disposals will now be processed for 2023/24.			
<b>Expenditure from operating activities</b>			
<b>Materials and contracts</b>	6,168,602	17.29%	▼
At the end of March there remains a number of unspent contractor, fleet operations, program expenditure, and consultant expenses across the the City. Approx 90% of the variance relates to 4 business units - Waste Services, Service Delivery, Environment & Sustainability, and Planning.		Timing	
<b>Utility charges</b>	434,762	13.00%	▼
The variance is mainly due to the timing of street light expenses		Timing	
<b>Inflows from investing activities</b>			
<b>Proceeds from capital grants, subsidies and contributions</b>	(4,649,680)	(42.48%)	▼
Timing variance is due to Capital grants being tied to the completion of capital projects. Please refer to note 14. The March budget review identified a number of projects that would likely be carried forward into FY 2024/2025.		Timing	
<b>Outflows from investing activities</b>			
<b>Payments for property, plant and equipment</b>	7,367,824	34.24%	▼
The variance is due to timing of the purchase of plant and equipment. Refer to note 6. The March budget review identified a number of projects that would likely be carried forward into FY 2024/2025.		Timing	
<b>Payments for construction of infrastructure</b>	14,503,453	59.32%	▼
The variance is due to timing of the capital projects of infrastructure. Refer to note 6. The March budget review identified a number of projects that would likely be carried forward into FY 2024/2025.		Timing	
<b>Non-cash amounts excluded from investing activities</b>	1,290,542	26.31%	▲
Reflects developer contributions and spend on DCP works, which will occur throughout the year.		Timing	

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

4 (a) CASH AND FINANCIAL ASSETS

Description	Classification	Unrestricted	Restricted	Total Cash	Trust	Expected Interest	Institution	Interest Rate	Maturity Date
		\$	\$	\$	\$				
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,885	CBA	5.15%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,885	CBA	5.15%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,885	CBA	5.15%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,129	NAB	5.10%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,129	NAB	5.10%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	77,129	NAB	5.10%	3/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	49,836	CBA	4.97%	12/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	51,459	SUNCORP	5.16%	22/04/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	75,871	NAB	5.10%	2/09/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	3,000,000	0	3,000,000	0	73,640	IMB	4.95%	4/09/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,000,000	0	2,000,000	0	50,860	NAB	5.10%	9/09/2024
Term Deposits - Municipal Funds	Financial assets at amortised cost	2,530,208	0	2,530,208	0	59,827	WESTPAC	4.64%	17/09/2024
Pending transfer from Reserve	Financial assets at amortised cost	105,289	(105,289)	0	0				
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	77,885	CBA	5.15%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	77,885	CBA	5.15%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	77,885	Bank of QLD	5.15%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	129,103	Bank of QLD	5.15%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	127,849	CBA	5.10%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	125,342	IMB	5.00%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	75,506	SUNCORP	5.02%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	75,506	SUNCORP	5.02%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	75,506	SUNCORP	5.02%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	100,011	SUNCORP	5.07%	3/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,359	SUNCORP	5.15%	15/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	49,664	CBA	4.98%	15/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	124,159	CBA	4.98%	15/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	47,705	BENDIGO BANK	4.81%	15/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	47,705	BENDIGO BANK	4.81%	15/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,617,224	2,617,224	0	66,922	Bank of QLD	5.10%	17/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,140	Bank of QLD	5.10%	17/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	76,290	NAB	5.10%	22/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	77,188	SUNCORP	5.16%	22/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,448	BENDIGO BANK	4.91%	22/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	76,290	NAB	5.10%	22/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	130,890	SUNCORP	5.25%	29/04/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	6,000,000	6,000,000	0	157,068	NAB	5.25%	13/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	4,000,000	4,000,000	0	103,715	Bank of QLD	5.20%	15/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	48,453	BENDIGO BANK	4.94%	17/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,359	NAB	5.15%	27/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,359	NAB	5.15%	27/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,359	NAB	5.15%	27/05/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	1,447,200	1,447,200	0	36,113	CBA	5.06%	4/06/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,114,891	2,114,891	0	50,366	WESTPAC	4.75%	13/06/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	73,551	CBA	4.89%	18/06/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	76,739	SUNCORP	5.13%	15/07/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	72,700	CBA	4.86%	15/07/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	1,690,000	1,690,000	0	43,061	SUNCORP	5.11%	22/07/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,021,000	2,021,000	0	51,797	SUNCORP	5.14%	29/07/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	3,000,000	3,000,000	0	77,038	NAB	5.15%	12/08/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,461	CBA	5.06%	12/08/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	50,860	NAB	5.10%	26/08/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,329,000	2,329,000	0	58,995	SUNCORP	5.08%	9/09/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	2,000,000	2,000,000	0	51,419	Bank of QLD	5.10%	20/09/2024
Term Deposits - Reserves	Financial assets at amortised cost	0	5,000,000	5,000,000	0	126,027	BENDIGO BANK	5.00%	26/09/2024
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	1,200,000	30,815	SUNCORP	5.15%	15/04/2024
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	1,400,000	36,649	NAB	5.25%	13/05/2024
Term Deposits - Trust	Financial assets at amortised cost	0	0	0	2,000,000	51,359	NAB	5.15%	27/05/2024
Funds - Muni Account	Cash and cash equivalents	4,164,089	7,310,090	11,474,179	761,937	0			
<b>Total</b>		<b>36,799,586</b>	<b>129,424,116</b>	<b>166,223,701</b>	<b>5,361,937</b>	<b>4,043,038</b>			
<b>Comprising</b>									
Cash and cash equivalents		4,164,089	7,310,090	11,474,179	761,937				
Financial assets at amortised cost		32,635,497	122,114,026	154,749,522	4,600,000				
		<b>36,799,586</b>	<b>129,424,116</b>	<b>166,223,701</b>	<b>5,361,937</b>				

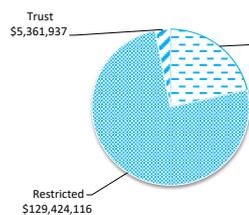
KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

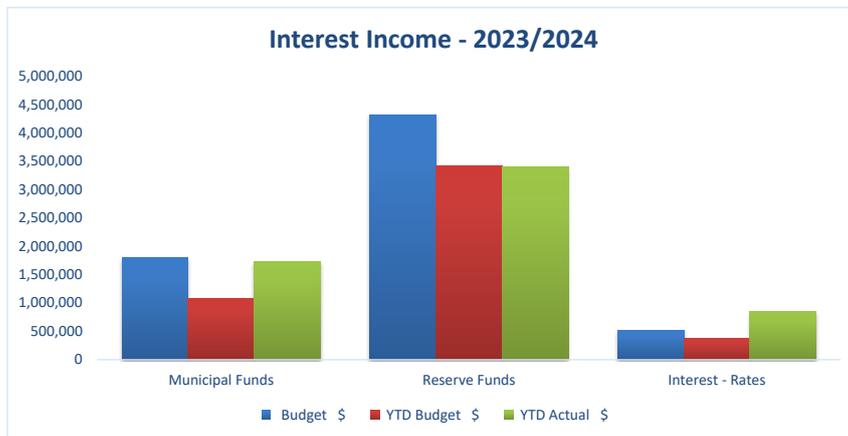
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



**CITY OF ARMADALE  
 SUPPLEMENTARY INFORMATION  
 FOR THE PERIOD ENDED 31 MARCH 2024**

**4 (b) INTEREST INCOME**

Description	Amended Budget	YTD Budget	YTD Actual	Variance	Variance
	\$	\$	\$	\$	%
Municipal Funds	1,810,000	1,078,450	1,735,352	656,902	60.91%
Reserve Funds	4,319,200	3,416,397	3,396,434	(19,963)	-0.58%
<b>Total Investment Interest</b>	<b>6,129,200</b>	<b>4,494,847</b>	<b>5,131,786</b>	<b>636,939</b>	14.17%
Interest - Rates	512,000	384,003	858,577	474,574	123.59%
<b>Total Interest Income</b>	<b>6,641,200</b>	<b>4,878,850</b>	<b>5,990,363</b>	<b>1,111,513</b>	22.78%



CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

5 RESERVE ACCOUNTS

Reserve name	Actual	Budget	Budget	Budget	Budget	Actual	Actual	Actual	Actual	Actual YTD
	Opening	Interest	Transfers	Transfers	Closing	Opening	Interest	Transfers	Transfers	Closing
	Balance	Earned	In (+)	Out (-)	Balance	Balance	Earned	In (+)	Out (-)	Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Restricted by Legislation</b>										
Reserves Cash Backed - Anstey Keane - DCP	10,157,189	403,800	5,958,700	(214,100)	16,305,589	10,157,189	347,020	3,624,262	(178,829)	13,949,642
Reserves Cash Backed - North Forrestdale DCP 3	22,359,105	1,244,000	1,880,700	(2,527,900)	22,955,905	22,359,105	763,898	1,859,252	(219,540)	24,762,714
Reserves Cash Backed - North Forrestdale SAR Asset Renewal	3,049,318	166,800	0	0	3,216,118	3,049,318	104,180	0	0	3,153,498
Reserves Cash Backed - SAR -A	18,696	200	127,600	(127,600)	18,896	18,696	639	0	0	19,335
Reserves Cash Backed - SAR -B	47,652	900	72,400	(72,400)	48,552	47,652	1,628	0	0	49,280
Reserves Cash Backed - SAR -C	6,203	200	21,300	(21,300)	6,403	6,203	212	0	0	6,415
Reserves Cash Backed - SAR -D	17,604	400	24,300	(24,300)	18,004	17,604	601	0	0	18,205
Reserves Cash Backed - SAR -F	0	0	319,745	(319,745)	0	0	0	0	0	0
Reserves Cash Backed - SAR -G	0	0	14,200	(14,200)	0	0	0	0	0	0
<b>Restricted by Council</b>										
Reserves Cash Backed - Asset Renewal	10,158,978	460,700	7,716,500	(6,833,600)	11,502,578	10,158,978	549,121	0	(1,598,839)	9,109,260
Reserves Cash Backed - Champion Lakes SAR Asset Renewal	173,273	9,400	0	0	182,673	173,273	5,920	0	0	179,193
Reserves Cash Backed - City Centre Activation	75,401	4,100	0	0	79,501	75,401	2,576	0	0	77,977
Reserves Cash Backed - Civic Precinct	2,895,289	158,700	500,000	0	3,553,989	2,895,289	114,497	0	0	3,009,786
Reserves Cash Backed - Community Art	106,318	3,300	0	0	109,618	106,318	3,632	0	0	109,950
Reserves Cash Backed - Computer Systems Technologies	2,333,087	46,800	400,000	(695,000)	2,084,887	2,333,087	79,710	0	0	2,412,797
Reserves Cash Backed - Crossover Contributions	63,905	3,500	0	0	67,405	63,905	2,183	0	0	66,088
Reserves Cash Backed - Covid-19 Response and Recovery	1,774,192	97,200	0	0	1,871,392	1,774,192	60,615	0	0	1,834,807
Reserves Cash Backed - Emergency Management	236,716	13,000	0	0	249,716	236,716	8,087	0	0	244,803
Reserves Cash Backed - Employee Provisions	9,284,713	508,800	0	0	9,793,513	9,284,713	317,212	0	0	9,601,925
Reserves Cash Backed - Events Reserve Fund	45,905	2,600	0	0	48,505	45,905	1,568	0	0	47,473
Reserves Cash Backed - Freehold Sales Capital Works	192,459	10,300	0	0	202,759	192,459	6,575	0	0	199,034
Reserves Cash Backed - Future Community Facilities	1,752,604	50,000	0	(1,275,000)	527,604	1,752,604	5,159	0	(1,275,000)	482,763
Reserves Cash Backed - Future Project Funding	17,024,515	768,400	1,000,000	(1,377,790)	17,415,125	17,024,515	612,788	0	(14,091)	17,623,211
Reserves Cash Backed - Future Recreation Facilities	933,253	51,100	0	(500,000)	484,353	933,253	31,885	0	0	965,138
Reserves Cash Backed - History of the District	38,834	2,100	0	0	40,934	38,834	1,327	0	0	40,161
Reserves Cash Backed - Infrastructure Project Contribution	1,580,192	53,300	0	(1,082,100)	551,392	1,580,192	48,822	0	(788,171)	840,843
Reserves Cash Backed - Land Acquisition	491,887	27,000	0	0	518,887	491,887	16,805	0	0	508,692
Reserves Cash Backed - Mobile Bin Program	2,092,509	114,700	0	0	2,207,209	2,092,509	71,490	0	0	2,163,999
Reserves Cash Backed - Perth Hills Tourism Alliance	47,914	2,600	0	0	50,514	47,914	1,637	0	0	49,551
Reserves Cash Backed - Plant and Machinery	5,212,602	184,500	2,000,000	(3,749,750)	3,647,352	5,212,602	240,405	1,278,320	(2,250,527)	4,480,800
Reserves Cash Backed - Portable Long Service Leave	0	400	0	0	400	0	0	0	0	0
Reserves Cash Backed - Revolving Energy	310,299	16,900	0	0	327,199	310,299	10,601	0	0	320,900
Reserves Cash Backed - Strategic Asset Investments	737,729	40,400	0	0	778,129	737,729	25,204	0	0	762,933
Reserves Cash Backed - Waste Management	30,572,718	1,335,800	626,400	(9,971,190)	22,563,728	30,572,718	1,033,189	0	(4,176,940)	27,428,968
Reserves Cash Backed - Workers Compensation	259,398	8,900	0	0	268,298	259,398	8,862	0	0	268,260
Reserves Cash Backed - Wungong River Project	709,513	38,700	256,000	0	1,004,213	709,513	32,217	0	0	741,730
Reserves Cash Backed - Works Contributions	676,807	37,100	0	0	713,907	676,807	23,123	0	0	699,930
Reserves Cash Backed - Public Art Contributions	43,298	2,300	0	0	45,598	43,298	2,033	286,776	0	332,107
Reserves Cash Backed - DevelopmentWA Public Art Contribution	163,197	8,800	0	0	171,997	163,197	5,576	0	0	168,773
Reserves Cash Backed - Forrestdale Business Park East	726,600	39,800	0	0	766,400	726,600	24,824	0	0	751,424
Reserves Cash Backed - Project Funds Rolled Over	1,929,717	45,100	0	(461,290)	1,513,527	1,929,717	65,163	0	(68,727)	1,926,153
Reserves Cash Backed - Street Tree Contribution	15,080	4,400	0	0	19,480	15,080	515	0	0	15,595
Reserves Cash Backed - Kelmscott - Landscaping, Public Art and Bi	0	0	100,000	0	100,000	0	0	0	0	0
	<b>128,314,669</b>	<b>5,967,000</b>	<b>21,017,845</b>	<b>(29,267,265)</b>	<b>126,032,249</b>	<b>128,314,669</b>	<b>4,631,502</b>	<b>7,048,610</b>	<b>(10,570,665)</b>	<b>129,424,116</b>
<b>Sub Reserve Notes</b>										
<i>Future Projects Funding Reserve includes provision for;</i>										
St Francis Xavier Church	686,790									
Champion Lakes Community Centre	91,000									
Trails Network	500,000									
Kelmscott Public Realm	500,000									
<i>Projects Rolled Over Reserve includes provision for;</i>										
Administration Lift	281,294									
Roley Pools Heritage Trail & Program	227,284									
Railway Avenue	745,000									
Ranford Rd PSP	658,800									

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

INVESTING ACTIVITIES

6 CAPITAL ACQUISITIONS

Capital acquisitions	Amended		YTD Actual	YTD Actual Variance
	Budget	YTD Budget		
	\$	\$	\$	\$
Land - freehold land	337,000	252,750	0	(252,750)
Buildings	20,345,630	15,259,223	10,294,451	(4,964,772)
Furniture and equipment	834,320	625,740	103,630	(522,110)
Plant and equipment	7,174,640	5,380,980	3,752,788	(1,628,192)
<b>Acquisition of property, plant and equipment</b>	<b>28,691,590</b>	<b>21,518,693</b>	<b>14,150,868</b>	<b>(7,367,824)</b>
Infrastructure - roads	14,189,659	10,642,244	3,215,409	(7,426,836)
Infrastructure - Drainage	2,487,290	1,865,468	1,305,656	(559,811)
Infrastructure - Pathways	1,992,050	1,494,038	541,331	(952,707)
Infrastructure - Parks and Reserves	7,268,649	5,451,487	1,425,939	(4,025,548)
Infrastructure - Waste Infrastructure	6,114,200	4,585,650	3,027,083	(1,558,567)
Infrastructure - Other Infrastructure	147,620	110,715	29,584	(81,131)
Infrastructure - Landfill Cell	400,000	300,000	401,147	101,147
<b>Acquisition of infrastructure</b>	<b>32,599,468</b>	<b>24,449,601</b>	<b>9,946,148</b>	<b>(14,503,453)</b>
<b>Total capital acquisitions</b>	<b>61,291,058</b>	<b>45,968,294</b>	<b>24,097,017</b>	<b>(21,871,277)</b>
<b>Capital Acquisitions Funded By:</b>				
Capital grants and contributions	15,879,703	10,946,711	4,636,319	(6,310,392)
Borrowings	5,828,000	0	4,413,060	4,413,060
Assets acquired through Leasing	605,800	0	0	0
Proceeds from sale of assets	1,575,300	0	639,160	639,160
Reserve accounts				
Reserves Cash Backed - Asset Renewal	6,833,600	5,125,200	1,598,839	(3,526,361)
Reserves Cash Backed - Future Community Facilities	1,275,000	956,250	1,275,000	318,750
Reserves Cash Backed - Future Project Funding	1,377,790	1,033,343	14,091	(1,019,252)
Reserves Cash Backed - Future Recreation Facilities	500,000	375,000	0	(375,000)
Reserves Cash Backed - Infrastructure Project Contributic	1,082,100	811,575	788,171	(23,404)
Reserves Cash Backed - Plant and Machinery	3,749,750	2,812,313	2,250,528	(561,785)
Reserves Cash Backed - Waste Management	9,971,190	7,478,393	4,176,940	(3,301,453)
Reserves Cash Backed - Project Funds Rolled Over	461,290	345,968	68,727	(277,241)
Contribution - Municipal	12,151,535	16,083,543	4,236,183	(11,847,360)
<b>Capital funding total</b>	<b>61,291,058</b>	<b>45,968,294</b>	<b>24,097,017</b>	<b>(21,871,277)</b>

**SIGNIFICANT ACCOUNTING POLICIES**

Each class of fixed assets within either plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**Initial recognition and measurement for assets held at cost**

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with *Financial Management Regulation 17A*. Where acquired at no cost the asset is initially recognise at fair value. Assets held at cost are depreciated and assessed for impairment annually.

**Initial recognition and measurement between mandatory revaluation dates for assets held at fair value**

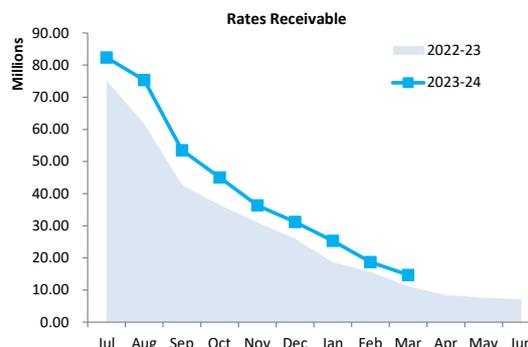
In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

OPERATING ACTIVITIES

7 RECEIVABLES

(a) Rates receivable	30 June 2023	31 Mar 2024
	\$	\$
Opening arrears previous years	5,752,178	7,105,476
Levied this year	78,394,583	83,352,792
Less - collections to date	(77,041,285)	(75,768,860)
Gross rates collectable	<b>7,105,476</b>	<b>14,689,408</b>
Allowance for impairment of rates receivable	0	0
<b>Net rates collectable</b>	<b>7,105,476</b>	<b>14,689,408</b>
% Collected	91.6%	83.8%



	30 June 2023	31 Mar 2024
	\$	\$
<b>Other Receivables</b>		
Sundry receivable	2,824,247	2,065,890
GST receivable	0	410,984
Allowance for impairment of receivables from contracts with customers	(33,495)	(33,495)
Receivables for Employee Related Provisions	522,889	522,889
ESL Receivables	562,455	1,147,112
Debtors Control - Sanitation (Rates)	832,249	1,480,147
Unclaimed Pensioner Rebate Generated	46,084	1,944,193
Unclaimed ESL Rebate claimed	6,104	153,387
<b>Total receivables general outstanding</b>	<b>4,760,533</b>	<b>7,691,107</b>

Amounts shown above include GST (where applicable)

<b>Trade and Other Receivables</b>	<b>11,866,009</b>	<b>22,380,515</b>
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KEY INFORMATION

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairment). The carrying amount of net trade receivables is equivalent to fair value as it is due for settlement within 30 days.

Classification and subsequent measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. All other receivables such as, deferred pensioner rates receivable after the end of the reporting period are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2024

OPERATING ACTIVITIES

7 (b) RECEIVABLES

	Brought Forward 1 July \$	This Time Last Year 31-Mar-23 \$	31 March 2024 YTD Actual \$
<b>General Receivables</b>			
Debtors - General	2,036,904	3,596,494	1,312,906
Debtors - Rangers (Legacy)	210,607	181,220	206,043
Debtors - Recreation	41,210	202,768	15,841
Debtors - Libraries	-	509	70
Debtors - Fire	27,801	33,650	46,755
Debtors - Animals	193,443	190,550	195,379
Debtors - Parking	105,044	87,482	106,613
Debtors - Litter	104,977	114,226	102,626
Debtors - Off Road Vehicles	216	216	216
Debtors - Health	11,880	5,710	11,428
Debtors - Thoroughfares	7,708	6,371	10,579
Debtors - Unauthorised Signs	3,968	4,434	5,994
Debtors - Cats	5,261	7,170	4,081
Debtors - Planning & Building	75,227	98,703	47,360
	<b>2,824,246</b>	<b>4,529,503</b>	<b>2,065,890</b>

General Receivables - Aging

	Current	30 Days	60 Days	90 Days	120 + Days	Total
Sundry Receivable General	710,414	199,758	241,535	29,172	132,027	1,312,906
Libraries	-	-	-	70	-	70
Rangers	-	5,150	-	(360)	201,253	206,043
Recreation	-	-	(704)	(832)	17,377	15,841
Infringements	(3,060)	-	-	-	486,731	483,671
Planning & Building	-	-	-	-	47,360	47,360
<b>Total Receivables General</b>	<b>707,354</b>	<b>204,908</b>	<b>240,831</b>	<b>28,050</b>	<b>884,747</b>	<b>2,065,890</b>

General Receivables - Aging ( continued)

Sundry Debtors Outstanding Over 120 Days Exceeding \$1,000

Debtor #	Under Investigation by	\$
Various	Fines Enforcement Registry	687,984
4826	Waste Charges	35,876
Debtor	Planning & Building	47,360
89	Sports Charges	25,303
5113	Other	9,600
3208	Other	6,248
57	Waste Charges	29,492
4769	Other	12,067
4633	Recreation Services	5,069
3336	Other	5,887
	Debtors 120+ Days < \$5,000	19,862
<b>Total Debtors 120+ Days &gt; \$1,000</b>		<b>884,747</b>

**CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024**

**OPERATING ACTIVITIES**

**8 OTHER CURRENT ASSETS**

	Opening Balance 1 July 2023	Asset Increase	Asset Reduction	Closing Balance 31 March 2024
	\$	\$	\$	\$
<b>Other current assets</b>				
<b>Other financial assets at amortised cost</b>				
Financial assets at amortised cost - term deposits	142,779,730	11,969,792	0	154,749,522
<b>Inventory</b>				
Inventory	163,449	127,304	0	290,753
<b>Other assets</b>				
Prepayments	45,691	0	(45,691)	0
Accrued income	3,693,545	0	(302,713)	3,390,832
<b>Total other current assets</b>	<b>146,682,415</b>	<b>12,097,096</b>	<b>(348,404)</b>	<b>158,431,107</b>
<b>Amounts shown above include GST (where applicable)</b>				

**KEY INFORMATION**

**Other financial assets at amortised cost**

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

**Inventory**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**Land held for resale**

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on the Council's intentions to release for sale.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

OPERATING ACTIVITIES

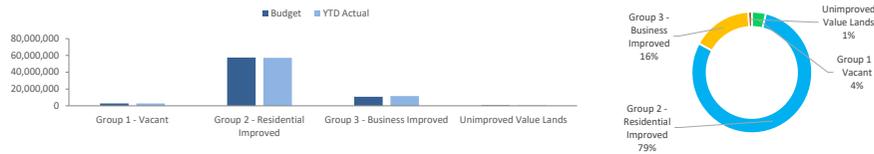
9 RATE REVENUE

General rate revenue

RATE TYPE	Rate in	Number of	Rateable	Rate	Budget		Rate	YTD Actual	
	(\$ cents)	Properties	Value	Revenue	Interim Rate Revenue	Total Revenue	Revenue	Interim Rate Revenue	Total Revenue
			\$	\$	\$	\$	\$	\$	\$
<b>General Rates</b>									
Group 1 - Vacant	0.14578	931	17,521,572	2,765,813	0	2,765,813	2,769,869	(30,588)	2,739,281
Group 2 - Residential Improved	0.09404	30,270	623,008,947	56,534,968	961,624	57,496,592	56,522,582	666,570	57,189,152
Group 3 - Business Improved	0.09813	777	121,363,239	10,704,722	0	10,704,722	10,712,589	934,565	11,647,153
Unimproved Value Lands	0.00476	126	140,996,000	678,722	0	678,722	678,757	(5,720)	673,037
<b>Sub-Total</b>		<b>32,104</b>	<b>902,889,758</b>	<b>70,684,225</b>	<b>961,624</b>	<b>71,645,849</b>	<b>70,683,798</b>	<b>1,564,826</b>	<b>72,248,623</b>
<b>Minimum payment</b>									
<b>Gross rental value</b>									
Group 1 - Vacant	1,175	2,128	11,491,218	2,497,157	58,728	2,555,885	2,500,400	(194,739)	2,305,661
Group 2 - Residential Improved	1,356	5,659	73,620,033	7,666,429	67,821	7,734,250	7,673,604	232	7,673,836
Group 3 - Business Improved	1,577	342	3,871,814	537,725	11,827	549,552	539,334	0	539,334
Unimproved Value Lands	1,624	15	3,464,994	22,735	0	22,735	24,360	0	24,360
<b>Sub-total</b>	<b>8,144</b>	<b>92,448,059</b>	<b>10,724,046</b>	<b>138,376</b>	<b>10,862,422</b>	<b>10,737,698</b>	<b>(194,507)</b>	<b>10,543,191</b>	
Rate Equivalent Payments and Adjustments			30,000	0	30,000	0	0	0	0
Concession			(20,000)	0	(20,000)	(23,470)	0	0	(23,470)
<b>Amount from general rates</b>		<b>40,248</b>		<b>81,418,271</b>	<b>1,100,000</b>	<b>82,518,271</b>	<b>81,398,026</b>	<b>1,370,319</b>	<b>82,768,344</b>
Ex-gratia rates			0	0	0	0	0	0	0
<b>Total general rates</b>			<b>81,418,271</b>	<b>1,100,000</b>	<b>82,518,271</b>	<b>81,398,026</b>	<b>1,370,319</b>	<b>82,768,344</b>	
<b>Specified area rates</b>									
SAR A - Armadale Town Centre	0.4356	89	29,481,079	127,600	0	127,600	127,709	590	128,299
SAR B - Kelmscott Town Centre	0.8800	80	8,256,329	72,400	0	72,400	72,656	0	72,656
SAR C - Kelmscott Industrial Area	0.1697	344	12,533,352	21,300	0	21,300	21,248	21	21,269
SAR D - South Armadale Industrial Area	0.3496	142	6,950,798	24,300	0	24,300	24,300	0	24,300
SAR F - Harrisdale/Piara Waters	0.2712	4,997	119,609,414	319,745	0	319,745	319,522	4,148	323,670
SAR G - Champion Lakes	0.2313	332	6,176,000	14,200	0	14,200	14,199	55	14,254
<b>Total specified area rates</b>	<b>5,984</b>	<b>183,006,972</b>	<b>579,545</b>	<b>0</b>	<b>579,545</b>	<b>579,633</b>	<b>4,815</b>	<b>584,448</b>	
<b>Total</b>			<b>81,997,816</b>	<b>1,100,000</b>	<b>83,097,816</b>	<b>81,977,659</b>	<b>1,375,134</b>	<b>83,352,792</b>	

KEY INFORMATION

Prepaid rates are, until the taxable event for the rates has occurred, refundable at the request of the ratepayer. Rates received in advance give rise to a financial liability. When the taxable event occurs the financial liability is extinguished and income recognised for the prepaid rates that have not been refunded.



CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

FINANCING ACTIVITIES

10 BORROWINGS

Repayments - borrowings

Information on borrowings	Loan No.	New Loans			Principal Repayments		Principal Outstanding		Interest Repayments	
		1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
Particulars		\$	\$	\$	\$	\$	\$	\$	\$	
<b>Governance</b>										
296 Loan Borrowings 2009	296	54,984	0	0	(27,035)	(54,984)	27,949	0	(1,861)	(2,810)
316 Orchard House 2014	316	2,320,548	0	0	(81,395)	(164,740)	2,239,153	2,155,808	(55,461)	(108,980)
318 Orchard House 2015	318	7,265,863	0	0	(258,855)	(522,280)	7,007,008	6,743,583	(128,242)	(251,920)
323 Core System Review	323	2,174,764	0	0	(172,434)	(346,420)	2,002,330	1,828,344	(19,573)	(37,590)
342 Core System Review	342	997,463	0	0	(68,507)	(137,430)	928,956	860,033	(5,992)	(11,570)
345A Core System Review	345A	1,238,736	0	0	(57,384)	(115,970)	1,181,352	1,122,766	(25,910)	(50,620)
345B Core System Review	345B	1,320,800	0	0	(52,970)	(107,140)	1,267,830	1,213,660	(29,842)	(58,490)
345C Core System Review	345C	0	0	278,000	0	0	0	278,000	0	0
<b>Recreation and culture</b>										
291 Aquatic Works 2008	291	197,372	0	0	(16,723)	(34,050)	180,649	163,322	(7,165)	(13,720)
299 Aquatic Centre Upgrade 2010	299	185,493	0	0	(44,275)	(89,920)	141,218	95,573	(5,741)	(10,110)
302 Aquatic Centre Upgrade 2011	302	776,515	0	0	(38,493)	(78,150)	738,022	698,365	(23,373)	(45,590)
304 Frye Park Redevelopment 201	304	579,399	0	0	(28,722)	(58,310)	550,677	521,089	(17,440)	(34,020)
305 Piara Waters (North) Sports 20	305	318,410	0	0	(49,293)	(100,040)	269,117	218,370	(9,377)	(17,300)
311 Aquatic Centre Upgrade 2012	311	895,196	0	0	(40,926)	(82,770)	854,270	812,426	(20,052)	(39,190)
314 Oval Lighting Renewal	314	205,580	0	0	(50,077)	(101,020)	155,503	104,560	(3,567)	(6,260)
315 Armadale Golf Course	315	153,662	0	0	(18,241)	(36,750)	135,421	116,912	(2,259)	(4,250)
322 Kelmscott Library - Stage 1	322	232,264	0	0	(37,429)	(75,360)	194,835	156,904	(3,124)	(5,740)
324A Indoor Aquatic Centre	324	9,113,302	0	0	(245,405)	(493,120)	8,867,897	8,620,182	(85,719)	(169,130)
326 Armadale Hall Upgrade 2018	326	2,408,894	0	0	(190,997)	(383,710)	2,217,897	2,025,184	(21,680)	(41,640)
332 Champion Centre Upgrade	332	141,593	0	0	(35,197)	(70,530)	106,396	71,063	(537)	(940)
334 Armadale Library Creative Spa	334	55,572	0	0	(27,685)	(55,572)	27,887	0	(403)	(610)
336 Lighting Renewal - 2	336	10,298	0	0	(5,127)	(10,298)	5,171	0	(75)	(110)
337 AFAC Carpark	337	436,704	0	0	(10,909)	(21,920)	425,795	414,784	(4,224)	(8,340)
343 Bedforddale Fire Service	343	608,514	0	0	(36,013)	(72,290)	572,501	536,224	(4,397)	(8,530)
344 Challenge Park	344	1,128,626	0	0	(52,283)	(105,660)	1,076,343	1,022,966	(23,607)	(46,120)
346 Roleystone Theatre	346	2,939,000	0	0	(117,867)	(238,400)	2,821,133	2,700,600	(66,404)	(130,140)
347 Creyk Park 2021	347	1,267,731	0	0	(58,727)	(118,680)	1,209,004	1,149,051	(26,517)	(51,800)
339 Piara Waters Library Services	339	0	0	500,000	0	0	0	500,000	0	0
349 Piara Waters Library Services	349	0	0	4,645,000	0	0	0	4,645,000	0	0
350A Forrestdale Hub	350A	0	0	405,000	0	0	0	405,000	0	0
<b>Transport</b>										
317 Abbey Road Project 2014	317	356,656	0	0	(176,549)	(356,656)	180,107	0	(7,187)	(10,820)
321 Armadale Arena Roofing 2015	321	185,018	0	0	(45,069)	(90,920)	139,949	94,098	(3,210)	(5,640)
		0	0	0	0	0	0	0	0	0
<b>Total</b>		<b>37,568,957</b>	<b>0</b>	<b>5,828,000</b>	<b>(2,044,588)</b>	<b>(4,123,090)</b>	<b>35,524,369</b>	<b>39,273,867</b>	<b>(602,939)</b>	<b>(1,171,980)</b>
Current borrowings		4,123,064					2,078,476			
Non-current borrowings		33,445,893					33,445,893			
		<b>37,568,957</b>					<b>35,524,369</b>			

All debenture repayments were financed by general purpose revenue.

Unspent borrowings

Particulars	Date Borrowed	Unspent	Borrowed	Expended	Unspent
		Balance 30 June 2023	During Year	During Year	Balance 31 March 2024
		\$	\$	\$	\$
345B Core System Review	29/06/2023	908,000	0	(908,000)	0
346 Roleystone Theatre	30/06/2023	2,939,000	0	(2,060,213)	878,787
		<b>3,847,000</b>	<b>0</b>	<b>(2,968,213)</b>	<b>878,787</b>

KEY INFORMATION

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset until such time as the asset is substantially ready for its intended use or sale.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature. Non-current borrowings fair values are based on discounted cash flows using a current borrowing rate.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

FINANCING ACTIVITIES

11 LEASE LIABILITIES

Movement in carrying amounts

Information on leases Particulars	Lease No.	New Leases		Principal Repayments		Principal Outstanding		Interest Repayments		
		1 July 2023	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
		\$	\$	\$	\$	\$	\$	\$	\$	
<b>Governance</b>		220,149	0	18,000	(81,930)	(110,900)	138,219	127,249	(4,095)	(3,800)
<b>Corporate Services</b>		1,638,537	0	485,400	(353,166)	(443,912)	1,287,870	1,680,025	(21,965)	(27,200)
<b>Recreation and culture</b>		584,415	0	77,200	(93,863)	(124,170)	490,552	537,445	(7,846)	(8,600)
<b>Transport</b>		61,262	0	25,200	(14,699)	(24,300)	46,563	62,162	(1,252)	(2,900)
<b>Other property and services</b>		988,746	0	0	(423,048)	(568,878)	565,698	419,874	(17,434)	(22,400)
<b>Total</b>		<b>3,493,109</b>	<b>0</b>	<b>605,800</b>	<b>(966,706)</b>	<b>(1,272,160)</b>	<b>2,528,902</b>	<b>2,826,755</b>	<b>(52,592)</b>	<b>(64,900)</b>
Current lease liabilities		1,706,311					742,103			
Non-current lease liabilities		1,786,799					1,786,799			
		<b>3,493,110</b>					<b>2,528,902</b>			

All lease repayments were financed by general purpose revenue.

KEY INFORMATION

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is or contains a lease, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

OPERATING ACTIVITIES

12 OTHER CURRENT LIABILITIES

	Note	Opening Balance 1 July 2023 \$	Liability transferred from/(to) non current \$	Liability Increase \$	Liability Reduction \$	Closing Balance 31 March 2024 \$
<b>Other current liabilities</b>						
<b>Other liabilities</b>						
Contract liability		2,760,260	0	5,194,125	0	7,954,385
Capital Grant/ Contributions Liabilities		4,008,293	0	0	(1,018,601)	2,989,692
<b>Total other liabilities</b>		6,768,553	0	5,194,125	(1,018,601)	10,944,077
<b>Employee Related Provisions</b>						
Provision for annual leave		4,256,661	0	175,587	0	4,432,248
Provision for long service leave		3,404,138	0	140,421	0	3,544,559
<b>Total Provisions</b>		7,660,799	0	316,008	0	7,976,807
<b>Total other current liabilities</b>		<b>14,429,352</b>	<b>0</b>	<b>5,510,133</b>	<b>(1,018,601)</b>	<b>18,920,884</b>

Amounts shown above include GST (where applicable)

**KEY INFORMATION**

**Provisions**

Provisions are recognised when the City has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**Employee Related Provisions**

**Short-term employee benefits**

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

**Other long-term employee benefits**

The City's obligations for employees' annual leave and long service leave entitlements are recognised as employee related provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

**Contract liabilities**

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer.

**Capital grant/contribution liabilities**

Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the City are recognised as a liability until such time as the City satisfies its obligations under the agreement.

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

OPERATING ACTIVITIES

13 GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Unspent grant, subsidies and contributions liability					Grants, subsidies and contributions revenue		
	Liability	Increase in	Decrease in	Total	Current	Amended	YTD	YTD
	1 July 2023	Liability	Liability	Liability	Liability	Budget	Budget	Revenue
	\$	\$	(As revenue)	31 Mar 2024	31 Mar 2024	Revenue	Budget	Actual
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Grants and subsidies</b>								
Department of Biodiversity Conservation and Attra	0	0	0	0	0	274,110	166,877	0
Department of Communities	0	25,341	(25,341)	0	0	33,000	24,750	25,341
Department of Fire and Emergency Services	0	136,278	(136,278)	0	0	207,000	155,250	136,278
Department of Planning, Lands & Heritage	0	139,476	(139,476)	0	0	139,500	97,650	139,476
Department of Treasury	0	149,683	(149,683)	0	0	199,600	162,200	149,683
Lotterywest	0	0	0	0	0	15,000	11,250	0
Main Roads Western Australia	0	573,734	(573,734)	0	0	594,970	213,440	573,734
Mindaroo Foundation	0	102,900	(102,900)	0	0	362,210	223,547	102,900
National Australia Day Council	0	0	0	0	0	20,000	15,003	0
National Indigenous Australian Agency	0	172,000	(172,000)	0	0	160,000	119,997	172,000
City of Gosnells	0	0	0	0	0	340,600	235,447	0
Others	0	0	0	0	0	5,000	3,753	0
	<b>0</b>	<b>1,299,412</b>	<b>(1,299,412)</b>	<b>0</b>	<b>0</b>	<b>2,350,990</b>	<b>1,429,164</b>	<b>1,299,412</b>
<b>Contributions</b>								
Department of Biodiversity Conservation and Attra	0	0	0	0	0	241,000	155,747	0
DCP - Anstey Keane	0	169,550	(169,550)	0	0	214,100	160,578	169,550
DCP - North Forrestdale	0	73,226	(73,226)	0	0	482,000	61,503	73,226
Local Government Insurance Scheme (LGIS)	0	80,343	(80,343)	0	0	50,000	37,503	80,343
Other Local Governments	0	72,242	(72,242)	0	0	115,000	63,720	72,242
Main Roads Western Australia	0	0	0	0	0	507,099	175,128	0
Others	0	295,975	(295,975)	0	0	1,300	972	295,975
	<b>0</b>	<b>691,336</b>	<b>(691,336)</b>	<b>0</b>	<b>0</b>	<b>1,610,499</b>	<b>655,151</b>	<b>691,336</b>
<b>TOTALS</b>	<b>0</b>	<b>1,990,748</b>	<b>(1,990,748)</b>	<b>0</b>	<b>0</b>	<b>3,961,489</b>	<b>2,084,315</b>	<b>1,990,748</b>

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

INVESTING ACTIVITIES

14 CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS

Provider	Capital grant/contribution liabilities					Capital grants, subsidies and contributions revenue		
	Liability	Increase in Liability	Decrease in Liability (As revenue)	Total Liability	Current Liability	Amended Budget	YTD Budget	YTD Revenue
	1 July 2023			31 Mar 2024	31 Mar 2024	Revenue	Budget	Actual
	\$	\$	\$	\$	\$	\$	\$	\$
<b>Capital grants and subsidies</b>								
ARENA (Australian Renewable Energy Agency)	0	0	0	0	0	151,000	113,247	0
Main Roads WA	1,901,659	675,714	(929,409)	1,647,964	1,647,964	6,746,799	4,648,214	929,409
Public Transport Authority WA	3,048	0	(13,938)	(10,890)	(10,890)	66,620	49,036	13,938
Department of Infrastructure, Transport, Regional Develo	(1,124,599)	3,715,843	(2,842,330)	(251,086)	(251,086)	5,584,284	3,707,567	2,842,330
Department of Local Government, Sport and Cultural Indi	548,720	600,000	(717,055)	431,665	431,665	2,701,000	1,993,647	717,055
WA Police	589,796	0	(233)	589,563	589,563	600,000	420,000	233
Department of Transport	0	7,800	(10,825)	(3,025)	(3,025)	30,000	15,000	10,825
	<b>1,918,624</b>	<b>4,999,357</b>	<b>(4,513,790)</b>	<b>2,404,191</b>	<b>2,404,191</b>	<b>15,879,703</b>	<b>10,946,711</b>	<b>4,513,790</b>
<b>Capital contributions</b>								
DCP Contribution Rexington Pty Ltd	320,500	0	0	320,500	320,500	0	0	0
Other contributions	(1,640,892)	1,634,392	0	(6,500)	(6,500)	0	0	0
Trust Funded Capital Contributions	0	1,783,241	(1,783,241)	0	0	0	0	1,783,241
	<b>(1,320,392)</b>	<b>3,417,633</b>	<b>(1,783,241)</b>	<b>314,000</b>	<b>314,000</b>	<b>0</b>	<b>0</b>	<b>1,783,241</b>
<b>TOTALS</b>	<b>598,232</b>	<b>8,416,990</b>	<b>(6,297,031)</b>	<b>2,718,191</b>	<b>2,718,191</b>	<b>15,879,703</b>	<b>10,946,711</b>	<b>6,297,031</b>

**CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024**

**15 TRUST FUND**

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening	Amount	Amount	Closing
	Balance			Balance
	1 July 2023	Received	Paid	31 Mar 2024
	\$	\$	\$	\$
Cash in Lieu - POS - A14 Plan	1,734,668	40,065	(1,774,732)	0
Cash in Lieu - POS - Agreements	30,343	941		31,284
Cash in Lieu - POS - Ward - Minnowarra	9,258	214	(9,472)	0
Cash in Lieu of Parking	239,227	7,420	0	246,647
POS - Precinct A - Westfield	84,685	2,627	0	87,312
POS - Precinct B - Seville Grove	39,315	908	(40,223)	0
POS - Precinct C - West Armadale	367,854	11,409	0	379,264
POS - Precinct F - Clifton Hills	226,587	7,028	0	233,615
POS - Precinct H - Mount Nasura	1,263,638	39,193	0	1,302,832
POS - Precinct N - Forrestdale	230,215	7,140	0	237,355
POS - Precinct O - Palomino	78,069	2,421	0	80,491
POS - Regional Recreation Infrastructure	546,545	16,952	0	563,496
POS Cash in Lieu - Suburb - Piara Waters	707,188	21,934	0	729,122
POS Cash in Lieu - Suburb - Camillo	3,219	100	0	3,318
POS Cash in Lieu - Suburb - Kelmscott	96,236	2,985	0	99,221
POS Cash in Lieu - Suburb - Mount Richon	118,806	3,685	0	122,491
POS Cash in Lieu - Suburb - Armadale	300,038	9,306	0	309,344
POS Cash in Lieu - Suburb - Roleystone	86,467	2,682	0	89,149
POS Cash in Lieu - Suburb - Bedforddale	236,575	7,338	0	243,912
Nomination Deposits	240	2,900	(2,900)	240
Wungong Road Contribution Accounts	584,709	18,135	0	602,844
	<b>6,983,881</b>	<b>205,384</b>	<b>(1,827,328)</b>	<b>5,361,937</b>

CITY OF ARMADALE  
SUPPLEMENTARY INFORMATION  
FOR THE PERIOD ENDED 31 MARCH 2024

16 BUDGET AMENDMENTS

Amendments to original budget since budget adoption. Surplus/(Deficit)

Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
			\$	\$	\$	\$
<b>Opening Position Amended Budget</b>				748,656		748,656
Reserve - Infrastructure Project Contributions	C16/7/23	Capital revenue		358,050		1,106,706
Capital projects - CP261, CP118, and CP159	C16/7/23	Capital expenses			(358,050)	748,656
Capital Expenditure - CFWD	CS35/8/23	Capital expenses			(24,052,290)	(23,303,634)
Unspent loan carried forward		Opening surplus/(deficit)		2,939,000		(20,364,634)
DCP contribution	CS35/8/23	Non cash item	208,900			(20,155,734)
Cashbacked Reserve - NF	CS35/8/23	Capital revenue		208,900		(19,946,834)
Non- cash adjustment DCP	CS35/8/23	Non cash item	(208,900)			(20,155,734)
Reserves - Infrastructure Project Contribution	CS35/8/23	Capital revenue		724,050		(19,431,684)
Reserves - Asset Renewal	CS35/8/23	Capital revenue		2,762,300		(16,649,384)
Reserves - Waste Management	CS35/8/23	Capital revenue		2,040,790		(14,608,594)
Reserves - Future Project Funding	CS35/8/23	Capital revenue		777,790		(13,830,804)
Reserves - Project Funds Rolled Over	CS35/8/23	Capital revenue		461,290		(13,369,514)
Reserves - Plant and Machinery	CS35/8/23	Capital revenue		1,719,050		(11,650,464)
Capital grants	CS35/8/23	Capital revenue		9,390,140		(2,260,324)
Sales proceeds	CS35/8/23	Capital revenue		842,000		(1,418,324)
Cash in Lieu - POS - A14 Plan	CS35/8/23	Capital revenue		122,180		(1,296,144)
Operating expense - CFWD	CS35/8/23	Operating expenses			(3,695,960)	(4,992,104)
Operating grants	CS35/8/23	Operating revenue		775,820		(4,216,284)
Adjustment to opening surplus	CS35/8/23	Opening surplus/(deficit)		4,964,940		748,656
Fleet Capital	D12/6/2023	Capital expenses			(44,000)	704,656
Materials - Consumables	D12/6/2023	Operating expenses		44,000		748,656
Capital grants	T11/10/23	Capital revenue		953,450		1,702,106
Gwynne Park Tennis Club Lights - Lighting and poles	T11/10/23	Capital expenses			(253,450)	1,448,656
Cross Park Lighting Upgrades - LED Lighting and poles	T11/10/23	Capital expenses			(350,000)	1,098,656
Piara Waters Oval Carpark - Provide additional parking	T11/10/23	Capital expenses			(350,000)	748,656
Operating Contributions	D30/10/23	Operating revenue		335,599		1,084,255
Materials & Contracts	D30/10/23	Operating expenses			(161,544)	922,711
Kelmscott Landscaping Additional Works	D30/10/23	Capital expenses			(74,055)	848,656
Reserve- Kelmscott - Landscaping, Public Art and Bin Ma	D30/10/23	Capital expenses			(100,000)	748,656
Materials & Contracts	Nov 2023	Operating expenses			(978)	747,678
Operating Contributions	Nov 2023	Operating revenue		478		748,156
Leachat Ponds	T2/11/23	Capital expenses			(355,000)	393,156
Reserves - Waste Management	T2/11/23	Capital revenue		355,000		748,156
Jull and civic space upgrades-Additional funding	CS56/12/23	Capital expenses			(730,000)	18,156
Capital Grant- Federal Blackspot- Railway Ave	Fully funded CEO amendment	Capital revenue		55,907		74,063
Railway Ave/Streich Ave	Fully funded CEO amendment	Capital expenses			(55,907)	18,156
Capital Grant- Nicholson road Federal	Fully funded CEO amendment	Capital revenue		55,129		73,285
Nicholson Road/Wright rd	Fully funded CEO amendment	Capital expenses			(55,129)	18,156
Capital Grant Ranford Federal	Fully funded CEO amendment	Capital revenue		83,311		101,467
Ranford Road (Federal)	Fully funded CEO amendment	Capital expenses			(83,311)	18,156
Roleystone Karraquillen Bush Fire	C36/12/23	Capital revenue		76,000		94,156
Animal Compound Works	C36/12/23	Capital expenses			(76,000)	18,156
Community Recreation and Facility -Grant income LRCI	T1/12/23	Capital revenue		549,970		568,126
Talus Drive & Bedfordale Hill Rise Road	T1/12/23	Capital expenses			(220,000)	348,126
Skeet Road, Harnisdale (NEW PROJECT)	T1/12/23	Capital expenses			(329,970)	18,156
Depot workshop Design	C36/12/23	Capital revenue		183,560		201,716
Animal Compound Works	C36/12/23	Capital expenses			(183,560)	18,156
Community Recreation and Facility - Grant income LRCI	Fully funded CEO amendment	Capital revenue		102,884		121,040
Design Parks-CP- Jull and Civic Space upgrade	Fully funded CEO amendment	Capital expenses			(102,884)	18,156
MRRG grant revenue	Fully funded CEO amendment	Capital revenue		30,000		48,156
Transfer from CP133 - Consultancy	Fully funded CEO amendment	Capital revenue		30,000		78,156
Local Bike Plan	Fully funded CEO amendment	Capital expenses			(60,000)	18,156
MRRG grant revenue	Fully funded CEO amendment	Capital revenue		125,612		143,768
Nicholson Road	Fully funded CEO amendment	Capital expenses			(125,612)	18,156
Reserves Cash Backed - Waste Management	T6/3/24	Capital revenue		1,989,700		2,007,856
Leachate pond	T6/3/24	Capital expenses			(1,989,700)	18,156
Grant from Main Road WA - LCURSP Program	T1/11/23	Capital revenue		189,600		207,756
LATM Renewal Project	T1/11/23	Capital expenses			(189,600)	18,156
Grant from Main Road WA	Fully funded CEO amendment	Capital revenue		75,100		93,256
Ranford Rd - (AGBS)	Fully funded CEO amendment	Capital expenses			(75,100)	18,156
Interest Income	Budget Review CS14/3/24	Operating revenue		204,100		222,256
Rates - Interim	Budget Review CS14/3/24	Operating revenue		450,000		672,256
Grants, Subsidies and Contributions	Budget Review CS14/3/24	Operating revenue		440,170		1,112,426
Fees and Charges	Budget Review CS14/3/24	Operating expenses			(557,000)	555,426
Other Expenditure	Budget Review CS14/3/24	Operating expenses			(2,082,150)	(1,526,724)
Finance Cost	Budget Review CS14/3/24	Operating expenses			(270,600)	(1,797,324)
Utility Charges	Budget Review CS14/3/24	Operating revenue		39,000		(1,758,324)
Materials and Contracts	Budget Review CS14/3/24	Operating revenue		3,363,800		1,605,476
Employee Cost	Budget Review CS14/3/24	Operating revenue		108,600		1,714,076
Depreciation	Budget Review CS14/3/24	Non cash item	(5,849,560)			1,714,076
Loss on asset disposals	Budget Review CS14/3/24	Non cash item	(41,200)			1,714,076
capital grants, subsidies and contributions	Budget Review CS14/3/24	Capital revenue		390,312		2,104,388
Proceeds from disposal of assets	Budget Review CS14/3/24	Capital revenue		27,000		2,131,388
Payments for property, plant and equipment	Budget Review CS14/3/24	Capital expenses			(1,018,490)	1,112,898
Payments for construction of infrastructure	Budget Review CS14/3/24	Capital expenses			(2,152,222)	(1,039,324)
Proceeds from new debentures	Budget Review CS14/3/24	Capital expenses			(1,750,000)	(2,789,324)
Prior year unspent borrowings - One Council Project	Budget Review CS14/3/24	Capital revenue		908,000		(1,881,324)
Payments for principal portion of lease liabilities	Budget Review CS14/3/24	Operating revenue		155,340		(1,725,984)
Transfer from reserves	Budget Review CS14/3/24	Operating revenue		3,147,400		1,421,416
Transfer to reserves	Budget Review CS14/3/24	Operating expenses	(327,800)		(1,366,000)	55,416
				<b>43,381,100</b>	<b>(43,325,684)</b>	<b>55,416</b>

FY22/23 CFWDS with Funding Source 31 March 2024	FY23 Project Budget	Cfwd Budget	Actual Invoiced	Spend	Committed	Funding Source	Updated Comments for March 2024
	\$	\$	\$	%			
<b>Planning Phase</b>							
St Francis Xavier Church	\$1,297,000	\$1,286,790	\$500	0%	\$725	Reserve & Grant	WAPOL is still progressing refurbishment works to make the site safe, prior to the City future responsibility of this site.
Bus Shelters New	\$28,500	\$28,500	\$19,527	69%	\$12,854	Grant/Muni	Planning in progress with PTA and planned for installation by the end of June 2024.
Bus Shelters Renew	\$42,700	\$25,020	\$10,057	40%	\$7,689	Grant/Muni	Planning in progress with PTA and planned for installation by the end of June 2024.
Leachate Management System	\$50,000	\$40,580	\$69,678	172%	\$0	Reserve	Complete
Leachate Ponds Construction	\$725,000	\$3,169,700	\$2,968,201	94%	\$101,835	Reserve	Complete
Relocate Vehicle Washbay	\$305,300	\$305,300	\$0	0%	\$0	Reserve	Proposed location/scope changes raised by Waste Coordinator to be optioneered ahead of detailed design and construction.
Road Upgrade – Eighth Rd	\$4,985,900	\$4,712,600	\$1,319,434	28%	\$0	Grant	Under review with timing to be revised to accommodate further approvals and ensure external funding maximised.
CCTV Upgrade Landfill	\$30,500	\$30,500	\$0	0%	\$0	Reserve	Quote received from preferred supplier to finalise the upgrade and works are planned to follow.
Landfill Gas – Flare Relocation	\$200,000	\$200,000	\$113,526	57%	\$116,322	Reserve	Complete
Data Connection Landfill	\$16,200	\$16,200	\$0	0%	\$0	Reserve	IT Team: in the discovery and quoting phase to expand our high-speed network/internet coverage to the Landfill Site, incorporating both Wi-Fi and wired connections.
Optic Fibre to Depot	\$163,020	\$163,020	\$0	0%	\$0	Muni	Project pending due to the Metronet works
Landfill Gas Capture - Facility	\$20,000	\$20,000	\$0	0%	\$0	Reserve	Complete
Bryan Gell Reserve	\$50,000	\$48,800	\$0	0%	\$0	Muni	Progressing - WP progressing with their scope of works. Likely that retic and lighting will be operational in Q3 2024.
<b>Total Planning Phase</b>	<b>\$7,914,120</b>	<b>\$10,047,010</b>	<b>\$4,500,923</b>				
<b>Detailed Design Phase</b>							
Nicholson Rd/Wright Rd	\$143,200	\$323,941	\$284,775	88%	\$19,396	Grant	Complete
Railway Ave/Streich Ave	\$229,900	\$285,807	\$271,805	95%	\$0	Grant	Complete
Ranford Rd/Lake Rd	\$155,200	\$313,611	\$285,011	91%	\$12,848	Grant	Complete
LATM Seville Grove	\$142,000	\$142,000	\$0	0%	\$0	Muni	Design completed, awaiting Main Roads final approval. Construction planned by end of June 2024.
Road Upgrade Mason Rd Design	\$208,900	\$208,900	\$0	0%	\$0	DCP	Ongoing discussions with Stakeholders re Structure Plan alterations to accommodate the proposed school crossings and future requirements.
Springdale Oval – Bore and Pump	\$15,800	\$15,800	\$0	0%	\$0	Muni	Completed under bushfire station as per mid year review funds to be reallocated
Woodcroft Reserve	\$46,200	\$44,840	\$0	0%	\$0	Muni	Seeking easement to install ramp on Water Corporation land. Pending approval ramp will be installed.
Champion Lakes Community Centre	\$390,300	\$390,300	\$14,091	4%	\$7,050	Reserve	Procurement to advertise tender for Construction.
LED Replacement Sports Lighting	\$63,200	\$57,200	\$0	0%	\$303,689	Muni	Tender awarded
Rowley Rd (Tonkin to Hopkinson) Design	\$137,300	\$63,580	\$59,745	94%	\$1,200	Grant	85% design in progress. Estimated that design completion will be by June 2024
Burtonia Park Improvements	\$400,000	\$400,000	\$90,083	23%	\$258,366	Grant	Progressing with construction with delivery planned for by completion early June 2024
Yellowwood Park Improvements	\$200,000	\$200,000	\$0	0%	\$0	Grant	Tender advertised
William Skeet Oval AFL net	\$80,000	\$80,000	\$1,961	2%	\$55,117	Muni	Install underway, to be painted and ground repairs undertaken
LATM – Renewal Projects	\$142,500	\$116,480	\$1,000	1%	\$0	Reserve	Design completed, awaiting Main Roads final approval. Yet to be handed over to Service Delivery, construction dates to be finalised by Service Delivery team
Streetscapes Projects	\$101,800	\$101,800	\$2,115	2%	\$0	Muni	Design completed. Construction dates to be finalised by Service Delivery team.
Depot Workshop Animal Management	\$200,000	\$183,560	\$70,122	38%	\$11,540	Reserve	No tenders received in recent RFT. Procurement has gone back to market and targetted 10 consultants to respond to the RFT. The team is more confident of receiving responses but the concern now is the prices the City may receive.
<b>Detailed Design Total</b>	<b>\$2,656,300</b>	<b>\$2,927,819</b>	<b>\$1,080,708</b>				
<b>Procurement and Contracts Phase</b>							
Rothery Park	\$317,250	\$317,250	\$176,865	56%	\$0	Reserve	Complete
Bate Park Drainage	\$200,000	\$277,000	\$225,831	82%	\$26,895	Reserve	Complete
Kellogg Park Drainage	\$214,700	\$484,000	\$385,475	80%	\$50,022	Reserve	Complete
Springdale Park AFL Back Net	\$25,900	\$23,400	\$2,668	11%	\$48,500	Muni	Install underway, completion due in April 2024.
Jull and Civic Space Upgrade	\$900,000	\$870,780	\$124,078	14%	\$828,140	Grant	Stage 1 tender awarded and construction to start with in June with an eight week program
Administration Building Lift	\$390,000	\$371,290	\$68,727	19%	\$220,936	Reserve & Muni	In construction - pit excavation and concreting starting in preparation for construction lift shaft. Delay in lift manufacturing looking like pushing project completion back a month to October
Landfill Gas Capture	\$95,300	\$81,590	\$0	0%	\$0	Reserve	Landfill flare pipework and infrastructure are to be planned.
<b>Procurement Total</b>	<b>\$2,143,150</b>	<b>\$2,425,310</b>	<b>\$983,644</b>				
<b>Construction Phases</b>							
Entry Statement - Forrestdale	\$33,760	\$22,260	\$84,375	379%	\$20,391	Muni	Retendering of project underway
Entry Statement - Kelmscott	\$34,000	\$34,000	\$0	0%	\$0	Muni	Retendering of project underway
Municipal Drink Fountain	\$15,500	\$15,500	\$8,858	57%	\$0	Muni	Completed. Installed at Jim and Alma Baker Park.
Entry Statement - Armadale	\$59,300	\$59,300	\$0	0%	\$0	Muni	Retendering of project underway
Entry Statement - Roleystone	\$34,400	\$34,400	\$0	0%	\$0	Muni	Retendering of project underway
Borello Park	\$200,000	\$193,310	\$219,709	114%	\$1,530	Muni	Complete
Fancote Park Stage 1 Design	\$60,000	\$38,800	\$2,800	7%	\$0	Muni	Council report for June
John Dunn Pavilion	\$1,152,240	\$220,920	\$134,528	61%	\$0	Reserve	Complete
Roleystone Theatre	\$4,149,700	\$2,963,050	\$2,084,263	70%	\$270,303	Reserve & Muni	Complete. Undertaking repairs to minor defects list, ot obtain quotes for landscaping and Fencing. WP yet to connect power from the main grid.
RK Bushfire Station	\$4,082,100	\$2,100,190	\$2,768,800	132%	\$184,458	Grant and Muni	Complete
Carradine Rd Culvert	\$2,248,300	\$2,237,290	\$1,305,656	58%	\$146,465	Reserve	Complete
Alfred Skeet Oval Kitchen	\$133,830	\$115,890	\$101,423	88%	\$19	Grant and Muni	Complete
Neilsen- Forrest Rd	\$193,900	\$190,410	\$5,200	3%	\$0	Muni	Complete
Roley Pools Trail Bridge	\$230,000	\$196,050	\$0	0%	\$0	Reserve & Muni	Awaiting Environment to provide direction
<b>Construction Phases Total</b>	<b>\$12,627,030</b>	<b>\$8,421,370</b>	<b>\$6,715,612</b>				
<b>Completion Phase</b>							
Barossa Loop Skate Park Conversion	\$206,200	\$60,610	\$8,940	15%	\$0	Muni	Complete
George Foster Reserve	\$46,600	\$18,630	\$0	0%	\$0	Muni	Complete
Massell Reserve	\$46,600	\$39,010	\$32,750	84%	\$0	Muni	Complete
Transfer Station - Sorting and transfers (Dome Sheds)	\$124,730	\$16,420	\$0	0%	\$0	Reserve	Platform area Domes Sheds have been installed and are operational, this includes the Household Hazardous Waste (HHW) area.
Waste Bins	\$20,000	\$20,000	\$0	0%	\$0	Reserve	Waste bins are being monitored, inspected and purchased as required.
Shipwreck Park Toilets	\$170,000	\$7,940	\$30,293	382%	\$0	Muni	Complete
Gwynne Skate Artworks	\$77,600	\$39,340	\$0	0%	\$800	Muni	Final works delayed. Expected to finish in June 24
Verdant Reserve	\$260,200	\$122,180	\$0	0%	\$4,964	POS/Trust	Complete
<b>Completion Phase Total</b>	<b>\$951,930</b>	<b>\$324,130</b>	<b>\$71,983</b>				
<b>Supplier Delay</b>							
Fleet & Plant Total	\$3,154,180	\$3,154,050	\$2,663,135	84%	\$490,915	Reserve & Sales	Budget under review.
<b>Supplier Delay Total</b>	<b>\$3,154,180</b>	<b>\$3,154,050</b>	<b>\$2,663,135</b>				
<b>TOTAL (Revised)</b>	<b>\$29,446,710</b>	<b>\$27,299,689</b>	<b>\$16,016,005</b>				

Corporate Business Plan | 2024/25 - 2027/28

# Corporate Business Plan

City of Armadale | 2024/25 - 2027/28



  
CITY OF Armadale  
[www.armadale.wa.gov.au](http://www.armadale.wa.gov.au)  
(08) 9394 5000

  
CITY OF Armadale

## ARMADALE

### - Where City meets Country

*A place of natural beauty, rich in heritage and respectful of culture, with diverse landscapes and lifestyles, and a wealth of business and investment opportunities.*



### we value **safety.**

We demonstrate personal responsibility for the safety and wellbeing of everyone around us. Everything we do relies upon the safety of our workforce and the community. We care about the safe management of the environment.



### we value **honesty.**

We are honest, consistent, open and transparent in our dealings with our stakeholders and are committed to building mutual trust and respect.



### we value **accountability.**

We set high performance expectations and hold ourselves accountable for the quality of our work and the results we achieve as individuals, as team members and as an organisation.



### we value **respect.**

We are sincere, fair and forthright, treating others with dignity and respecting their individual differences, feelings and contributions.



### we value **professionalism.**

We show pride, enthusiasm and dedication in everything that we do. We are committed to delivering high quality service and advice.

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## A message from the Mayor and Chief Executive Officer...

We are pleased to present the City of Armadale's Corporate Business Plan, 2024/25 - 2027/28.

The future looks bright for the City of Armadale with significant growth forecast for many of our 20 suburbs over the next 20 years. Our population is predicted to surpass 151,000 people by the year 2040 and as such we need to ensure we're building solid foundations to manage this growth.

As a City, we are proactive in providing our community with the best possible outcomes across our four key aspirational areas:

- Community;
- Environment;
- Economy; and
- Leadership and Innovation.

While our Strategic Community Plan (SCP) outlines these aspirations, this Corporate Business Plan (CBP) identifies the actions we will be working towards ensuring we realise each aspiration. These key actions are reflected in the work of Council and the City's officers.

We review our CBP annually to ensure we're on the right track to meet our aspirations. The CBP is a crucial element in establishing our Annual Budget.

We have listened to your feedback which has informed the aspirations in the SCP and we are committed to achieving the outcomes necessary to meet the future needs of your City.

### KEY PROJECTS

Planning for key projects within the City of Armadale doesn't happen in isolation. We take into account what's occurring across the wider region, State and even nationally. These insights help inform how we prioritise our initiatives and services moving forward.

Key projects identified in this CBP include the construction of several new community facilities and upgrades to existing facilities. Some notable projects include building a new library in Piara Waters, the replacement of the pavilion at Morgan Park and the redevelopment of the Forrestdale Sporting Hub.

### AN EXCITING FUTURE

Our vision for the City of Armadale is becoming a reality. We're excited about our next phase and are pleased to provide a robust Corporate Business Plan which allows the City to build on its strengths and capitalise on opportunities to make our community an even more desirable place to live and work.

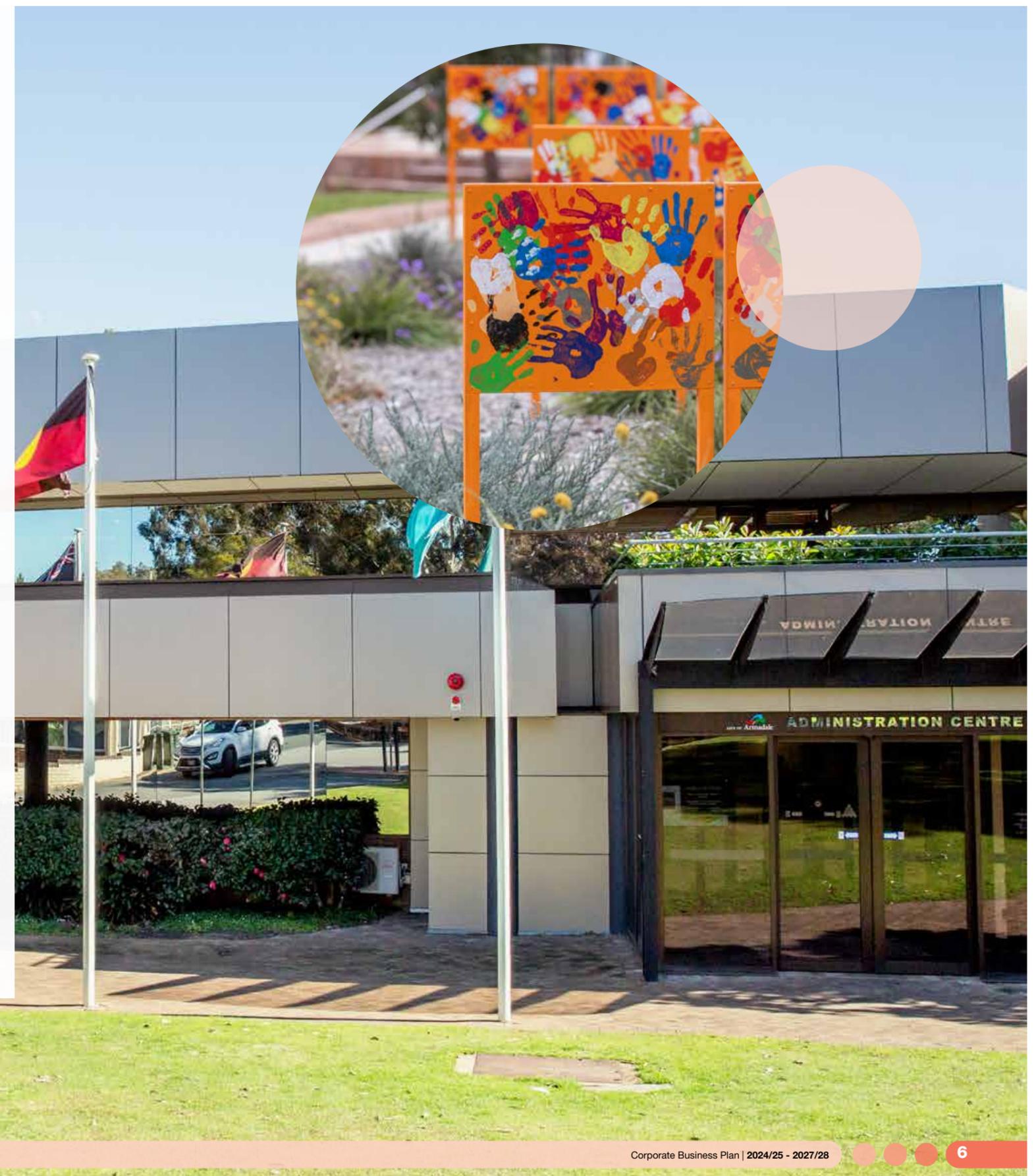
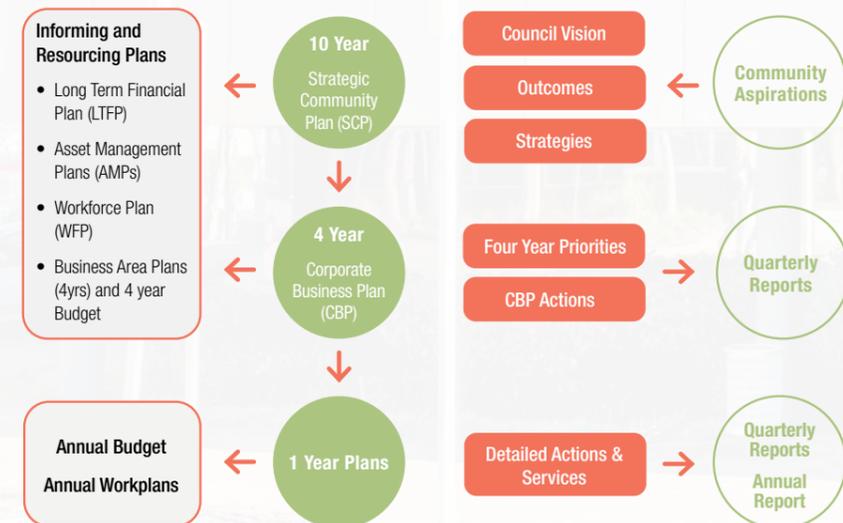
## Role of the Corporate Business Plan...

This Corporate Business Plan outlines the key actions that will be undertaken over the next four years to progress the achievement of the aspirations and objectives outlined in the City's Strategic Community Plan.

The Corporate Business Plan ensures a continued focus on the City of Armadale's Vision and reflects the organisational values which guide City of Armadale Elected Members and employees in their day-to-day work and interaction with customers and the community.

In accordance with the *Local Government Act 1995*, the Corporate Business Plan is reviewed annually, with a major review every four years. Ongoing consultative processes with the community and other stakeholders contribute to these reviews.

The Corporate Business Plan forms an essential part of the City's Integrated Planning and Reporting Framework and is informed by a range of strategies and plans. The effectiveness of the Corporate Business Plan actions in achieving the strategic direction of the City will be monitored and reported through identified performance measures.



## Our City in 2024...

Strategically located at the centre of Perth's south eastern corridor, the City of Armadale is home to some of the fastest growing suburbs in WA, offering a unique lifestyle for those who want to live, work and play in an area of natural beauty. There are vineyards and orchards, green open spaces, bushland and the backdrop of the Darling Range.

With the population expected to grow from 100,000 to around 150,000 by 2040, Council aims to catalyse economic growth by leveraging the City's natural assets and ensuring that Armadale fulfils its role as a Strategic Metropolitan Centre capable of providing employment and higher order services to the region.

Armadale's current employment self-sufficiency rate is 49%, meaning for every 2 residents, there is only 1 job. In order to provide jobs for the growing population, an extra 120,000 jobs are needed in the region by 2040. Growing the Armadale City Centre will be key to achieving this jobs target and improving the economic prospects and prosperity of the region.

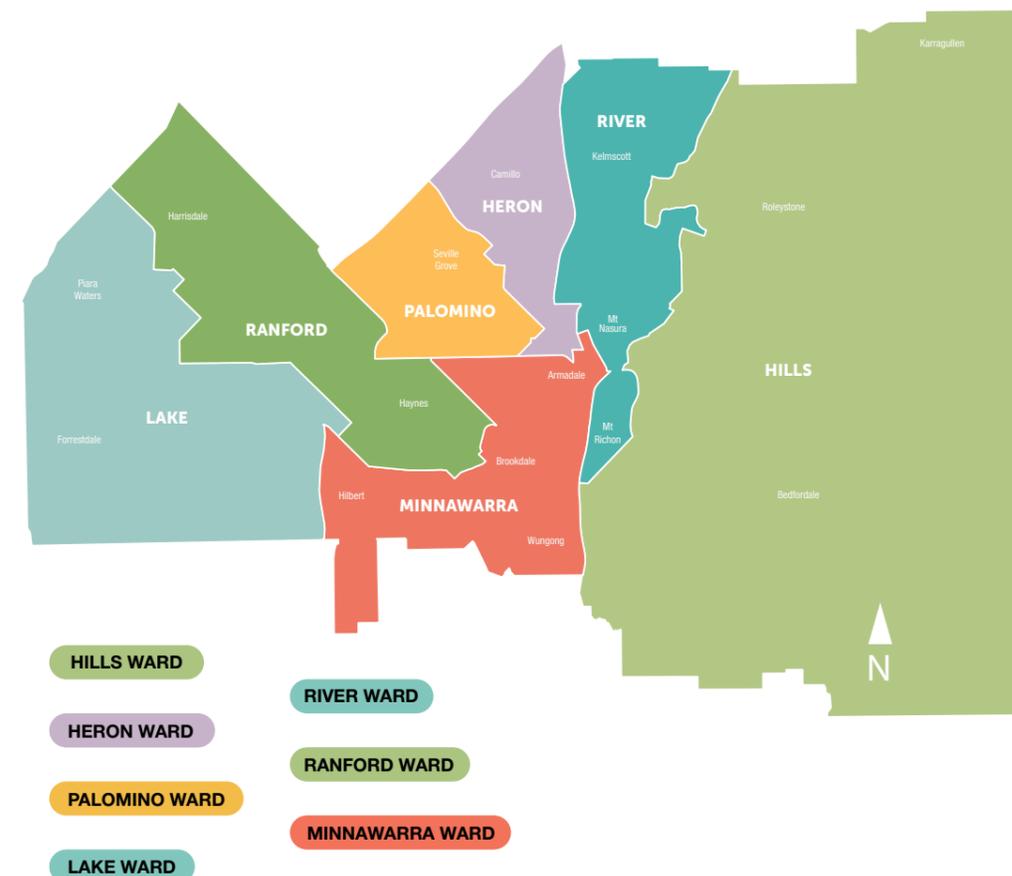
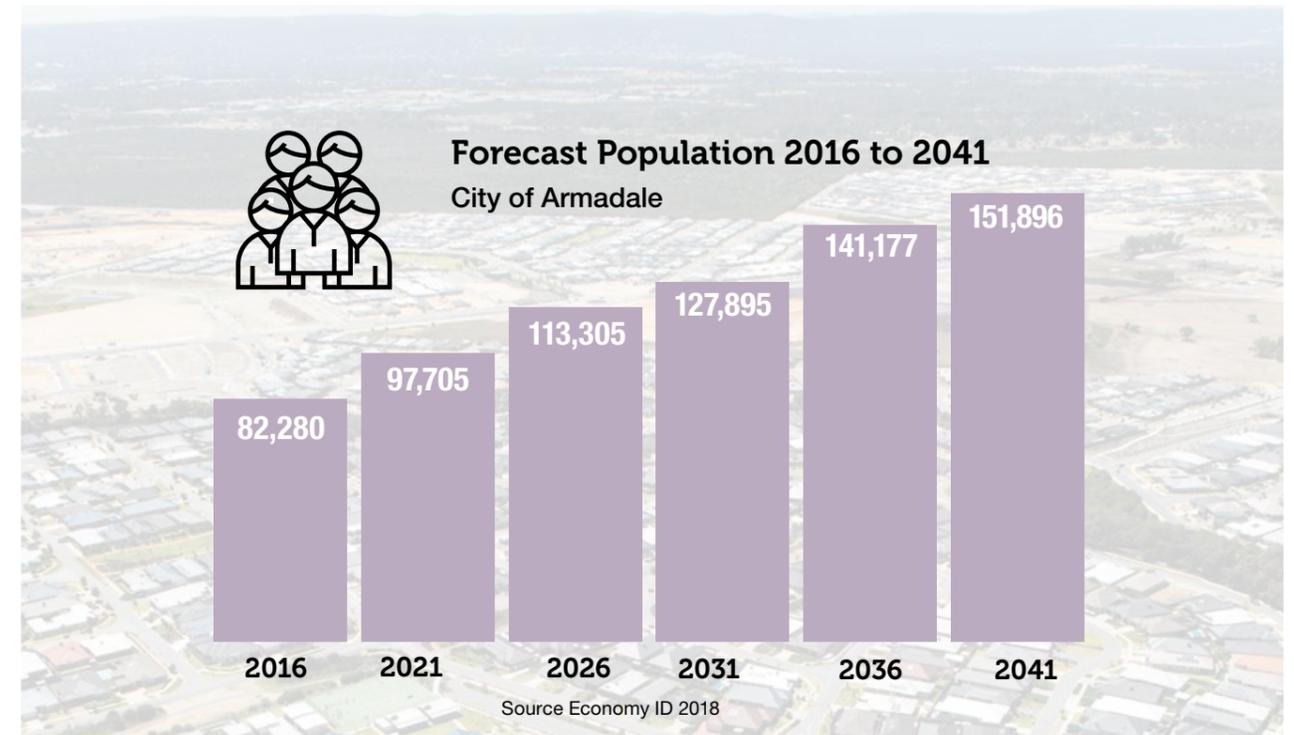
Partnering with both State and Federal government is essential to creating a critical mass of activation within the City Centre to attract and sustain the private sector investment required to ensure the population of the south-east region is able to access the jobs and services they require from a Strategic Metropolitan Centre. The State government's investment in the new

Armadale Courthouse and Police Complex (\$89M), as well as a purpose-built TAFE facility (\$39m) are welcome replacements for aged facilities and the METRONET Byford Rail Extension will provide improved accessibility for the region's population into the Armadale City Centre.

In order to further drive jobs growth, the City will continue to proactively support tourism and hospitality businesses throughout the area, with a focus on place promotion and collaborations to ensure a positive experience and return visitors. The City's new Tourism Strategy will be key to inviting people to rediscover Perth's backyard and the beauty of its natural assets.

The City will invest \$38.5m in capital works in the 2024/25 financial year including the commencement of construction for Morgan park and Forrestdale Sporting Pavilion.

Each of these will provide significant cultural, social and economic benefits to the wider community.



## Our Community Profile in 2023...

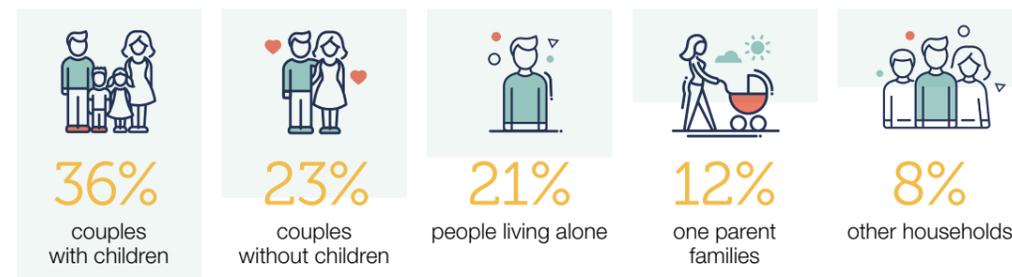


The population estimate (ERP) for the City of Armadale from the ABS as of 30 June 2023 is 105,094, which is forecast to exceed 150,000 by 2041.

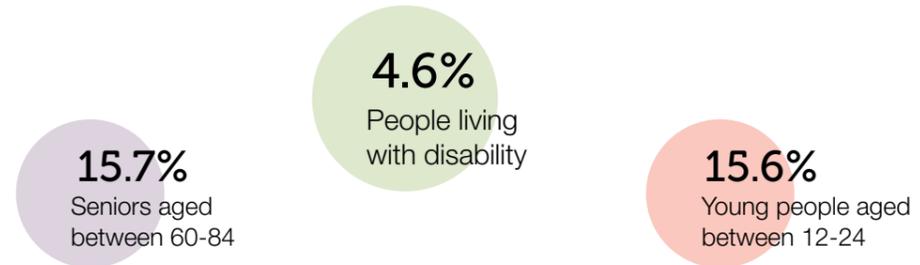
Source: Economy ID 2019 and Forecast ID 2020



Household size and composition - Average household size of 2.67 made up of:



Source: Census of Population and Housing 2016 - 2021



Source: Community Profile ID 2021



The City of Armadale has a significant Aboriginal population (around twice the average for metro Local Government Authorities) which provides an important opportunity for ongoing two way engagement and learning. The City has held a long standing positive relationship with the Aboriginal community for many years marked by the advent of the Aboriginal and Torres Strait Islander Advisory Committee in 1997.

In 2008 the Aboriginal Development team was established along with the Champion Centre at which the team are based, a dedicated community facility located on Champion Drive, Seville Grove. The Champion Centre is a meeting place for local people and a culturally appropriate space for the provision of services and programs for Aboriginal and Torres Strait Islander people and the wider community. The role of the local Aboriginal Elders is valued, with these community members working closely with the Aboriginal Development team and other officers in the City to provide guidance and advice on behalf of the wider Aboriginal community.

Key demographics and characteristics of the community from census data and other forecasts include:

	City of Armadale	Greater Perth	Western Australia	Australia
<b>Aboriginal Population</b>	2.9%	1.8%	3.0%	2.9%
<b>Non-English speaking backgrounds</b>	24%	21%	18%	22%
<b>University attendance</b>	3.3%	5%	4%	5%
<b>Bachelor degree or higher</b>	20%	27%	24%	26%
<b>Vocational</b>	24%	20%	21%	19%
<b>Public transport (to work)</b>	7%	8%	7%	5%
<b>Unemployment</b>	6.4%	5.3%	5.1%	5.1%
<b>SEIFA index of disadvantage</b>	994	1026	1015	1002

Source: Community Profile ID 2021

## Key Informing Plans and Strategies...

### Strategic Community Plan (SCP)

The Strategic Community Plan is the City's long-term strategic planning document. The 2020-2030 Strategic Community Plan is the blueprint for the future direction of the City of Armadale and its community. The Plan, though broad, has a strong emphasis on the community's vision, aspirations and objectives. This Plan is the roadmap to ensure the City of Armadale remains a liveable, progressive and supportive City for its residents, businesses and visitors.

### Long Term Financial Plan (LTFP)

The Long Term Financial Plan outlines the City's financial strategies to deliver the outcomes sought in the Strategic Community Plan. It illustrates how the Council intends to fund services, community assets and infrastructure in a sustainable manner, now and into the future.

The LTFP is underpinned by a number of principles that seek to balance community needs with fairness, equity, and affordability.

### Four Year Budget

The Four Year Budget is a more detailed projection of the City's proposed services and investment in community assets and infrastructure. It helps Council determine the priority actions to deliver on the Corporate Business Plan objectives, and programming of those actions. The four year budget sets the basis for the development of the Annual Budget.

### Annual Budget

The Annual Budget is the refining document through which Council delivers its Strategic and Service-based priorities. It assembles and allocates financial and people resources, through a detailed analysis of all the City's allocated accounts, with clear performance based outcomes.

### Workforce Plan (WFP)

Human resources are planned for in the City's Workforce Plan which captures trends in the City's workforce and the longer term planning for projected changes to composition and expertise needed to meet and deliver the Corporate Business Plan objectives.

### Asset Management Plans

The City's Asset Management Plans are brought together through an asset management strategy that sustains the portfolio of assets over the long term. A fifty-year Asset Renewal Funding Strategy helps Council balance the cost of the assets used between the current and future generations. The asset plans set out the investment required to keep the assets in a serviceable condition that the Council and community expect from the City.

The City has Asset Management Plans for each class of asset: buildings, fleet, parks, roads, drainage and footpaths.



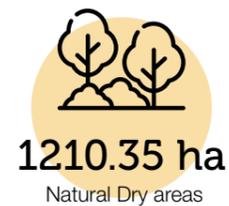
## Asset Management Planning

Asset Management Planning optimises the management of the City of Armadale assets including:

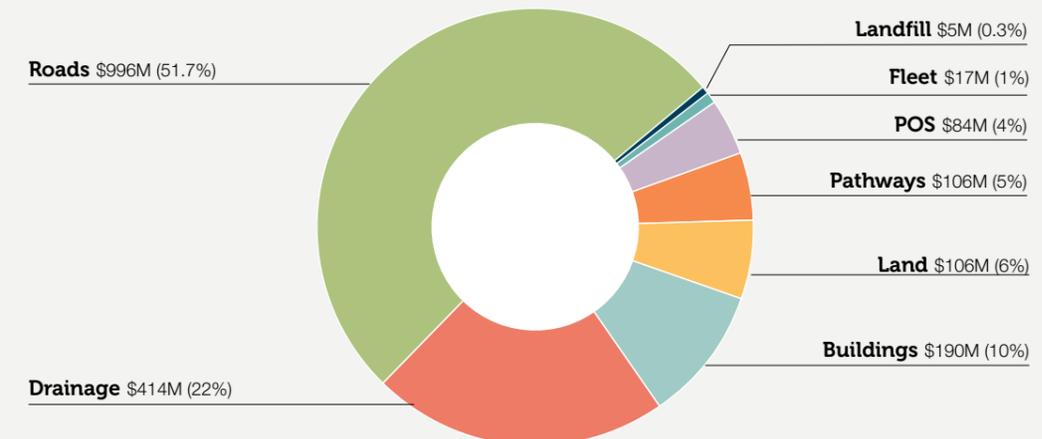
Roads, bridges, buildings, car parks, storm water drainage systems, natural bushland, footpaths, parks, sports ovals, courts and pavilions, signage, street lighting, street trees, streetscapes, irrigation, bus shelters, vehicle fleet, plant and equipment.

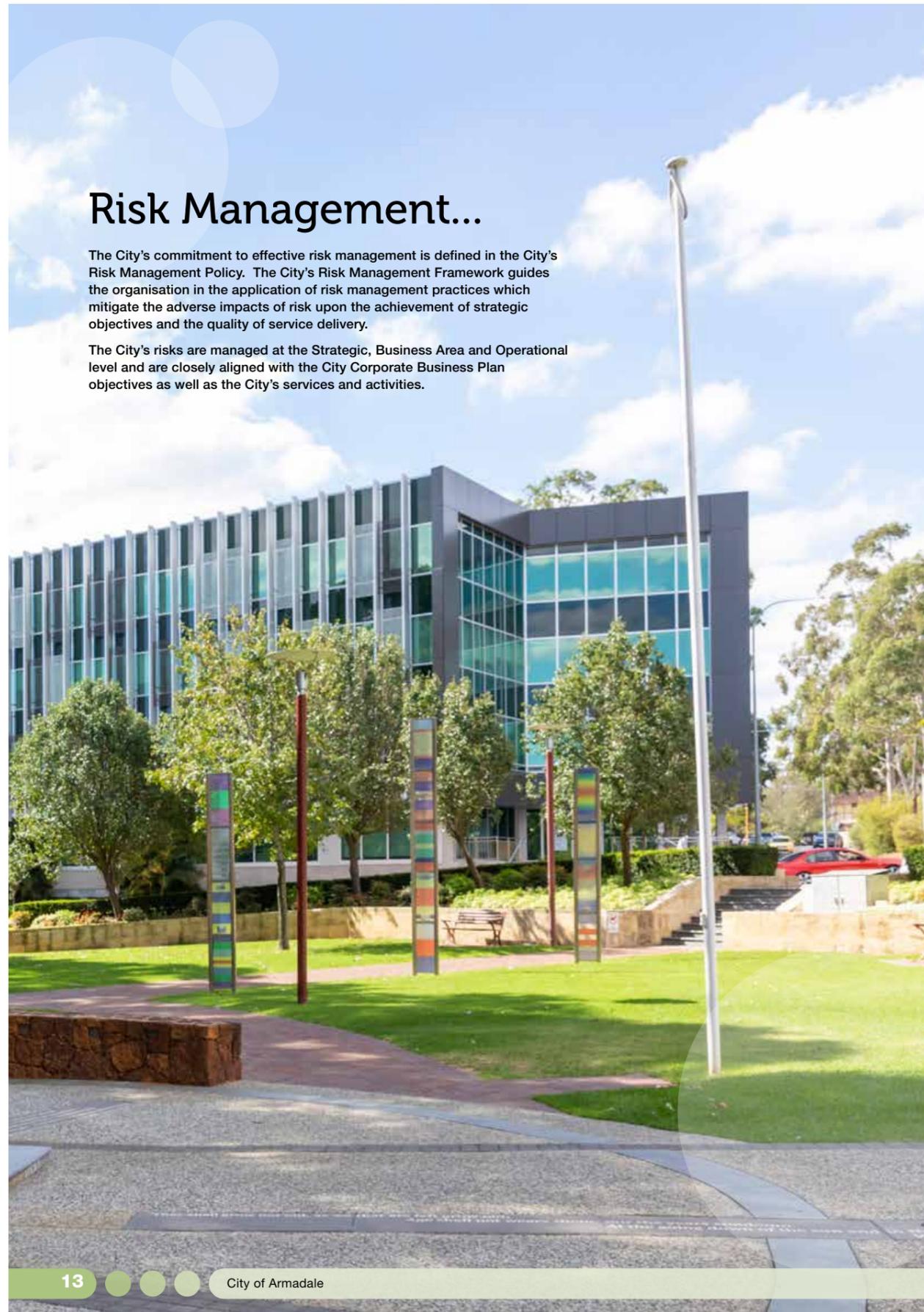
The City applies a strategic approach to asset management, with Asset Management Plans based on the complete asset lifecycle. Asset Management Plans are used to predict the cost to renew and maintain the City's assets.

Asset acquisitions and capital works projects are funded from rate revenue, specific cash reserves, and sale of existing land assets, government grants or external borrowings.



Value of Asset Portfolio 30 June 2023





## Risk Management...

The City's commitment to effective risk management is defined in the City's Risk Management Policy. The City's Risk Management Framework guides the organisation in the application of risk management practices which mitigate the adverse impacts of risk upon the achievement of strategic objectives and the quality of service delivery.

The City's risks are managed at the Strategic, Business Area and Operational level and are closely aligned with the City Corporate Business Plan objectives as well as the City's services and activities.



## Influencing Strategies and Plans...

Work within the City of Armadale does not happen in isolation, but within the context of what is happening in the wider region, the state and the nation. The following plans and strategies all influence the way in which new initiatives and services can be considered.

### Internal

- Access & Inclusion Plan 2021 – 2026
- Activity & Retail Centres (Commercial) Strategy 2020
- Advocacy Strategy Priorities Strategy 2022 – 2030
- Armadale City Centre Activation Plan 2018 – 2020
- Armadale Strategic Metropolitan City Centre Structure Plan
- Asset Management Plans
- Bike Plan 2016
- Bushfire Risk Management Plan
- City Investment Framework
- Community Development Strategy 2021 – 2026
- Community Engagement Strategy 2018
- Community Health and Wellbeing Plan 2021 – 2024
- Community Hubs Master Planning Initiative 2017
- Community Infrastructure Plan 2020-2035
- Corporate Business Plan 2024/25 - 2027/28
- Corporate Greenhouse Action Plan 2020/21 – 2029/30
- Debt Management Plan
- Development Contribution Plans
- Development Contribution Schemes – North Forrestdale (Harrisdale/Piara Waters) and Anstey-Keane Precinct Forrestdale
- Digital Strategy 2017-2022
- Dry Parks Strategy 2021
- Economic Development Strategy 2023 – 2028
- Enterprise Agreement 2023
- Environmental Management Framework 2019
- Events Strategy 2015 – 2020
- Footpath Development Program
- ICT Strategy 2022 – 2026
- Kelmscott District Centre Precinct Structure Plan
- Library Strategic Plan 2022 – 2030
- Local Biodiversity Strategy 2009
- Local Emergency Management Arrangements
- Local Heritage Survey (previously Municipal Heritage Inventory)
- Local Planning Policies
- Local Planning Strategy 2016
- Long Term Financial Plan
- Museum Interpretation Plan 2016
- Normalisation of DevelopmentWA Precincts – Project Handovers
- Parks Facilities Strategy 2019
- Parks Improvement Plan – Top 25
- Public Art Strategy 2016
- Public Toilet Strategy
- Rating Strategy
- Record Keeping Plan 2016
- Risk Management Framework 2019

### Internal

- Scheme review Report 2021 – Town Planning Scheme #4
- Strategic Environmental Commitment 2019
- Strategic Waste Management Plan 2020 – 2025
- Subdivisional Development Guidelines
- Switch Your Thinking Business Plan 2020/21 – 2024/25
- Tourism Strategy 2023 – 2028
- Town Planning Scheme No.4 2005
- Urban Forest Strategy 2014
- Workforce Plan

### External

- Action Plan for Planning Reform Implementation
- Armadale Redevelopment Scheme 2 2020
- Bushfire Planning Framework Review 2019 – 2022
- Community Connect South
- Denny Avenue Kelmscott Level Crossing Removal METRONET
- Directions 2031 and Beyond
- Infrastructure Australia Reform
- Liveable Neighbourhoods 2015 (draft)
- Long Term Cycle Network Plan
- METRONET Rail Extension to Byford
- Metropolitan Redevelopment Act (2011)
- Metropolitan Region Scheme
- Middle Canning Surface Water Area Allocation Plan 2012
- National Growth Areas Alliance Advocacy Strategy 2020
- Perth and Peel @ 3.5 Million (March 2018)
- Perth and Peel@3.5million - Transport Network
- PLA Community Facility Guidelines 2020
- Smart Cities Plan 2016
- South Metropolitan Peel Sub-Regional Framework (March 2018)
- Sports Dimensions Guidelines for Playing Areas 2016
- State Disability Strategy
- State Emergency Management Policies
- State Homelessness Strategy 2020 – 2030
- State Planning Policies
- State Planning / Development Control Policies
- State Planning Strategy 2050
- State Recovery Plan (COVID-19)
- State Waste Strategy – Waste Avoidance & Resource Recovery Strategy 2030
- Vision 2025 Framework for Strategic Action Public Library Services in WA
- WA Health Promotion Strategic Framework
- WA Public Libraries Strategy 2018
- Wungong Urban Developer Contribution Scheme

# Capital Investment 2025 - 2028

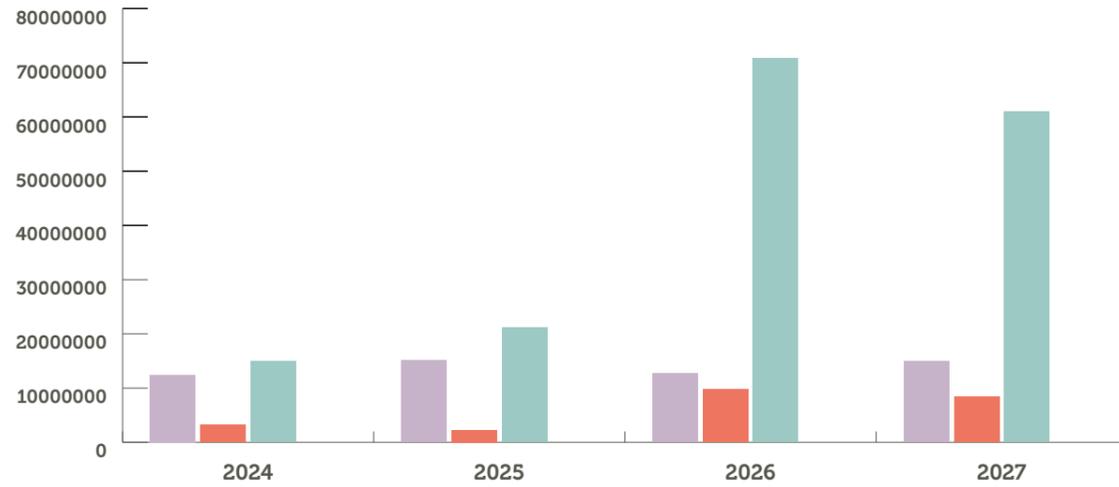


The City is setting aside:

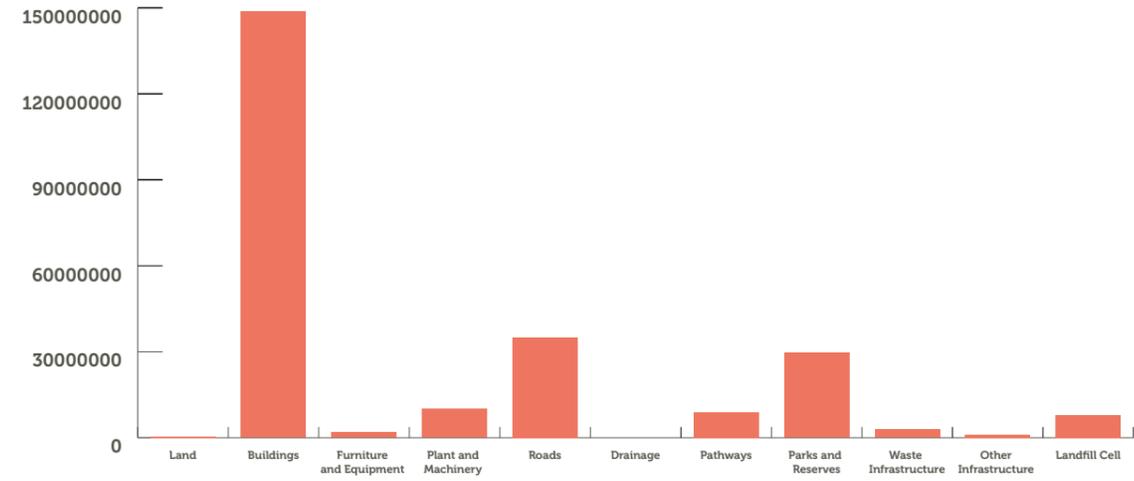
- an average annual asset renewal commitment of \$14M p.a. to the capital program;
- an average net transfer to asset reserves of \$3.5M p.a.

In total, the average annual renewal commitment for four years is \$17.5M.

■ Renewal ■ Upgrade ■ New

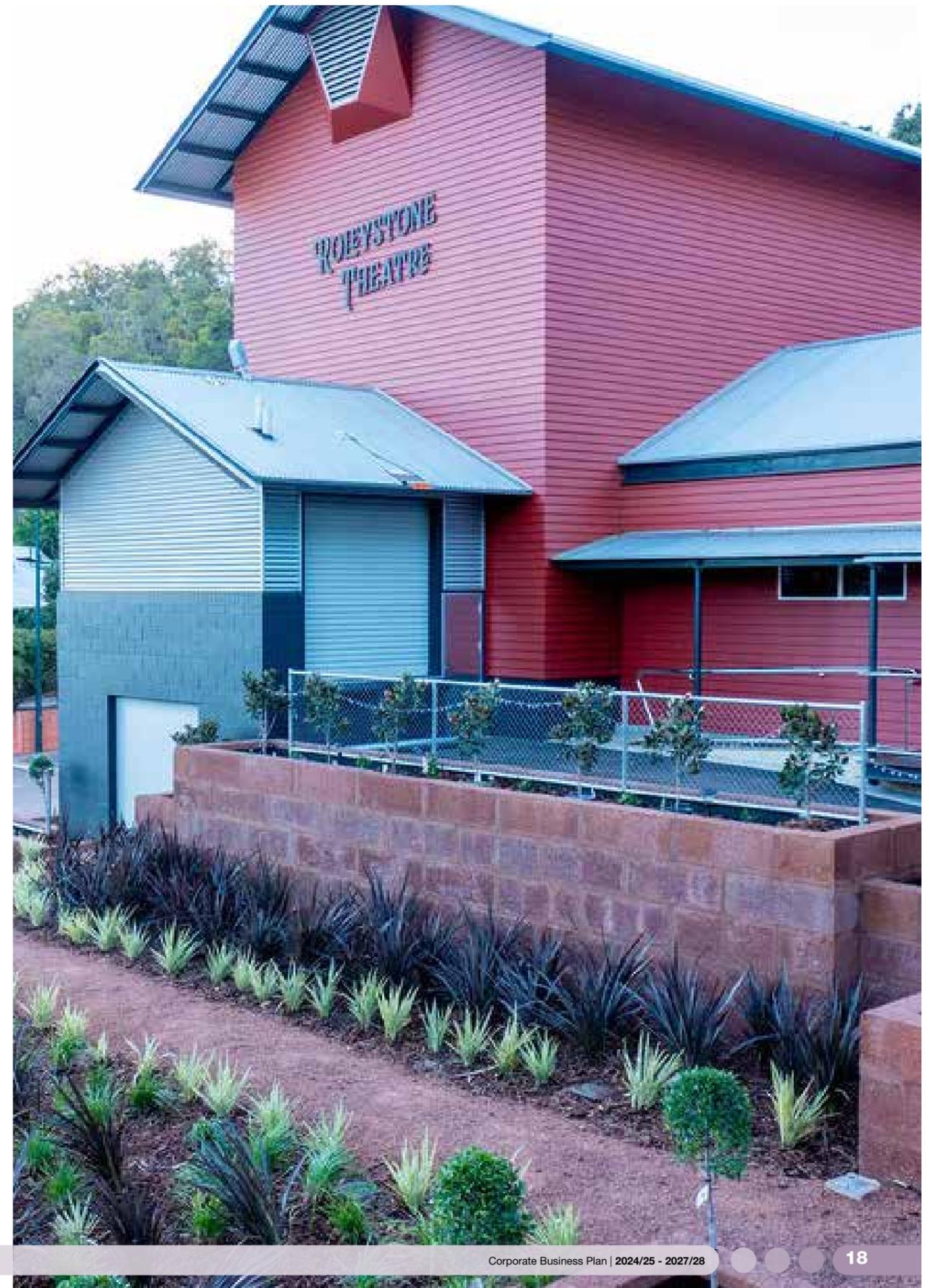
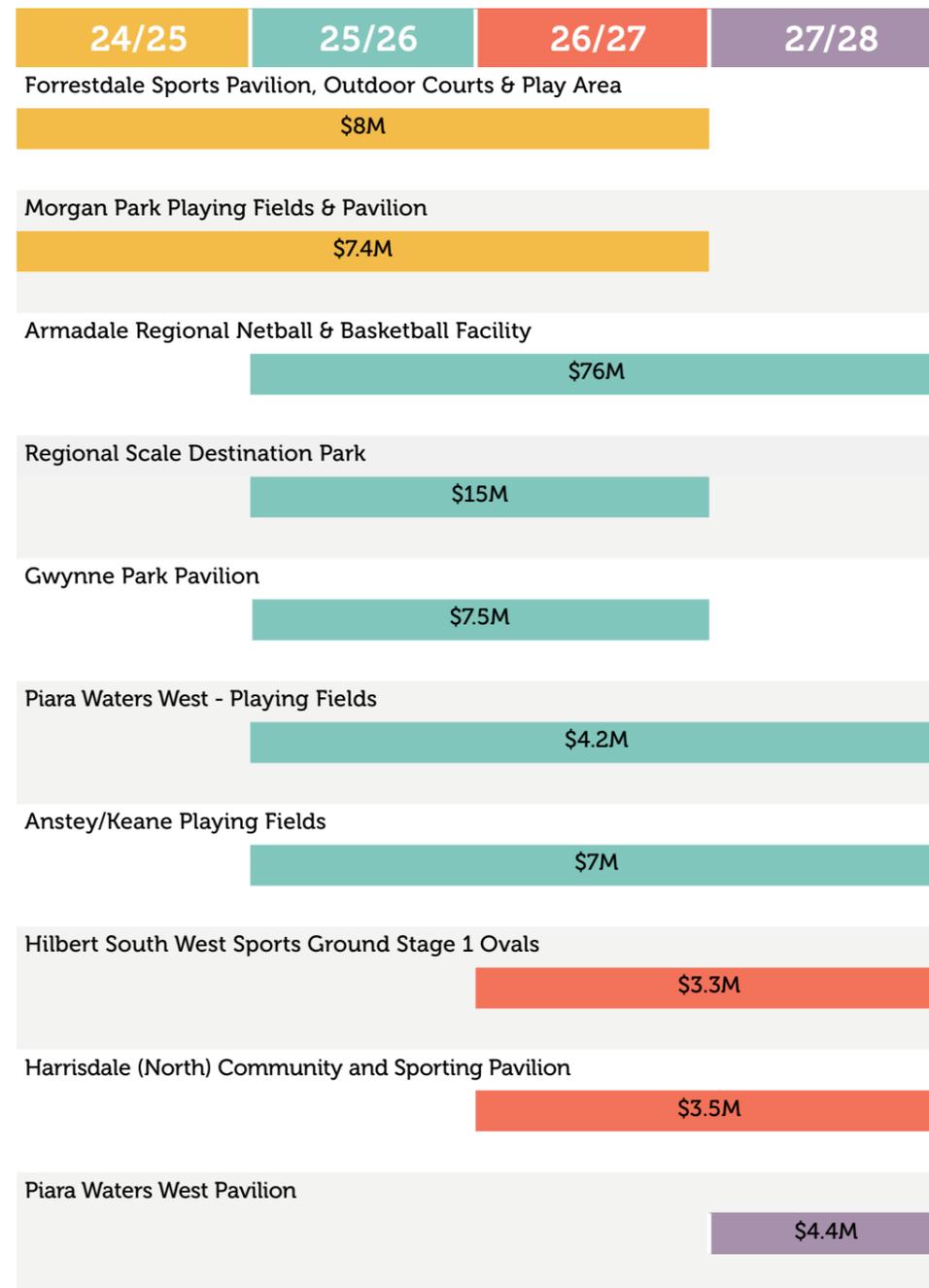


Over the next four years the City will invest...



# Key Capital Projects

## Funding and Timeline: 2024/25 - 2027/28





## Our Performance...

In line with our commitment to continuous improvement the City needs to monitor and assess its performance on an ongoing basis.

Community satisfaction and wellbeing are key indicators of the City's performance. The City surveys these aspects in detail in alternate years through the MARKYT Community Scorecard and the results of the 2016 and 2018 surveys are reported in the 2020-2030 Strategic Community Plan. The City also engages with the community to determine the aspirations and needs of residents at a suburb level which informs the Social Priorities Action Plan (2019, 2021 and 2023).

To achieve outcomes for our customers and our community, and deliver best value for money, we also need to ensure that the organisation performs optimally and sustainably. Key Performance Indicators (KPIs) are set through the organisation's Business Area Plans to measure our performance on the delivery of priority Corporate Business Plan Actions and Projects. Progress towards achievement of these KPIs are reported to the Council on a quarterly basis.

## How to use this Corporate Business Plan...

The Corporate Business Plan links the Strategic Community Plan objectives to key actions, projects and strategies. The Plan includes the City's operational and capital works budgets outlined in the City's Four Year Budget.

The SCP Objectives are spread across four Aspirations (Community, Environment, Economy and Leadership & Innovation) and the link between Outcomes, Objectives and Actions & Projects is as below:



## Our Community Aspirations at a Glance...

### Community

- Foster and strengthen community spirit
- Improve community wellbeing
- Community facilities meet community needs
- An inclusive and engaged community

### Environment

- Conservation and restoration of the natural environment
- Attractive, inclusive and functional public places
- Functional, inclusive and sustainable infrastructure
- Sustainable waste management
- Quality development that enhances the amenity and livability of the City of Armadale

### Economics

- Increased economic growth, job creation and retention, as well as educational opportunities
- Positive image and identity for the City of Armadale
- Responsive and flexible support of business
- Thriving Tourism Industry

### Leadership and Innovation

- Strategic leadership and effective management
- A culture of innovation
- Financial sustainability
- Effective community engagement and communications

## Aspiration 1 - Community...

The City of Armadale will continue to foster and strengthen the community spirit that has been a binding force in the region since its earliest days. It is this sense of collectivity and vitality that has made Armadale a desirable and welcoming community where people continue to choose to make their home.

In the next decade, the City will build on its foundations and seek to challenge and change the narrative of Armadale in order to attract new residents, business and investors. We will actively engage with our multicultural community and facilitate and nurture new community connections, while also continuing to embrace the community spirit in our established community.

By 2030, the City of Armadale will expand the availability of recreation and community spaces so that they cater to a greater number of sporting codes, community and cultural groups. The provision of these services and facilities will be centered on principles relating to inclusivity and equity for all.

The City will partner in the delivery of health promotion activities in areas of need by actively supporting sporting groups, particularly junior clubs. It will also leverage partnerships for health promotion with groups to facilitate programs and services for seniors and youth.

The City will continue to advocate for increased police resources and work to facilitate improvements in community safety, particularly around the rail corridor and in public spaces. It will do this by working with members of parliament and community leaders to affect change through safety awareness campaigns.

Beyond this, efforts will be made to promote Armadale as a safe, welcoming, prosperous and vibrant community. In order to shift public perceptions, the City must be proactive in promoting the positive stories about our beautiful community, as well as cultural events. The emergence of Armadale as a hub for employment and tourism will be instrumental in this work.

The strong sense of community and connection to place that comes from living in Armadale will be enhanced through a network of volunteers and community leaders whose contributions will assist the promotion of Armadale's arts, biodiversity, culture and heritage. We will also work to strengthen the sense of place that comes from the City's natural environment. There will be a focus on maintaining access to public parks and reserves, while also prioritising the improvement of community facilities in established suburbs.



### Aspiration 1: Community

### Outcome 1.1: Foster and Strengthen Community Spirit

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
1.1.1 Facilitate a dynamic calendar of events, festivals and cultural activities that activate suburbs, foster community connections, celebrate the diversity of the community and encourage a sense of place for residents	1.1.1.1 Implement the Events Program	Program	Community Development	Implement	Review	Review	Implement
	1.1.1.2 Implement the Arts and Culture Strategy	Program	Community Development	Implement	Implement	Review	Implement
1.1.2 Cultivate the sense of place generate by the City's heritage, vegetation and escarpment, wetlands and waterways as well as the participation in vibrant community hubs	1.1.2.1 Review the Community Hubs Master Plan for currency, and identify and progress key components.	Program	Community Planning	Implement	Implement	Implement	Implement
1.1.3 Support the development and sustainability of a diverse range of community groups	1.1.3.1 Implement the Community Development Strategy	Program	Community Development	Implement	Review	Implement	Implement
1.1.4 Preserve and celebrate the City's built, natural and cultural heritage	1.1.4.1 Implement the Museum Interpretation Plan	Program	Library & Heritage Services	Implement	Review	Implement	Implement



Aspiration 1: Community

Outcome 1.2: Improve Community Wellbeing

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
1.2.1 Advocate for the delivery of services and programs as well as increased resources to contribute to improvements in community safety	1.2.1.1 Implement the Community Development Strategy	Program	Community Development	Implement	Review	Implement	Implement
	1.2.1.2 Advocate to State and Federal Government for the delivery of services and programs to meet community needs	Service	Community Development	Advocate	Advocate	Advocate	Advocate
1.2.2 Facilitate the alignment of service and program delivery to identified social priorities within the community	1.2.2.1 Implement the Social Priorities Approach	Program	Community Development	Implement	Review	Implement	Implement
	1.2.2.2 Report in September each year on the progress of the City's Social Priorities approach	Service	Community Development	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.2.3 Implement the Community Development Strategy	Program	Community Development	Implement	Review	Implement	Implement
1.2.3 Take an adaptive approach to the provision of a diverse range of active and passive recreational opportunities within the City	1.2.3.1 Advocate and design options for public open space areas created as a result of the Byford rail project	Project	DS Admin	Advocate & Design	Design	Implement	Implement
	1.2.3.2 Encourage an active program of recreation events through the City's green spaces such as Yoga in the Park and Bush Walks	Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.3.3 Support sporting club development and sustainability, particularly junior clubs	Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.3.4 Advocate through the structure plan process to increase the provision of public open space and particularly active open space	Service	Strategic Planning	Advocate	Advocate	Advocate	Advocate
	1.2.3.5 Implement the Dry Park Strategy	Project	Design	Implement (subject to funding)			
	1.2.3.6 Create a community DCP for infill areas to collect for CIP improvements	Project	DS Admin	Develop	Develop	Implement	Implement
1.2.4 Facilitate the delivery of health and wellbeing programs and services within the community.	1.2.4.1 Implement Community Health and Wellbeing Plan	Program	Health Services	Review	Develop	Implement	Implement
1.2.5 Create opportunities for lifelong learning and building community connections.	1.2.5.1 1. Acknowledge the continually changing nature of library services and ensure that the City's libraries are positioned to be flexible in response to future community needs and demographic changes; 2. Develop new library facilities to meet community growth	Program	Library and Heritage Services	Implement	Implement	Implement	Implement
	1.2.5.2 Continue to expand the role of Libraries in delivering community programs to build community connections and capacity	Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.2.5.3 Facilitate, where possible, the delivery of English as a Second Language programs and activities throughout the City	Service	Library and Heritage Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service

Aspiration 1: Community

Outcome 1.3: Community Facilities Meet Community Needs

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
1.3.1 Ensure the equitable provision of Community Facilities throughout the City.	1.3.1.1 Review the Community Infrastructure Plan	Project	Community Planning	Develop	Implement	Implement	Implement
	1.3.1.2 Advocate for the Armadale Regional Recreational Reserve (ARRR)	Project	Community Planning	Advocate	Advocate	Advocate	Advocate
	1.3.1.3 Progress the development of Gwynne Park	Project	Program Delivery	Design	Construct	Complete	
	1.3.1.4 Progress the development of the Forrestdale Sporting Precinct	Project	Program Delivery	Design & Construct	Design & Construct	Design & Construct	Design & Construct
	1.3.1.5 Progress the development of Morgan Park	Project	Program Delivery	Construct	Complete		
	1.3.1.6 Implement the Lease and Licence Policy	Service	Recreation Services	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	1.3.1.7 Provide direction, through Master Planning, in the sustainable allocation of resources for: (i) development of reserves and co-located facilities to enable incorporation into the City's LTFP, and (ii) the ongoing maintenance	Project	Community Planning	Subject to Funding	Subject to Funding	Subject to Funding	Subject to Funding



Aspiration 1: Community

Outcome 1.4: An Inclusive and Engaged Community

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
1.4.1 Support a culture of volunteerism in the community and celebrate the contribution volunteers make to the City.	1.4.1.1 Implement the Community Development Strategy	Program	Community Development	Implement	Review	Implement	Implement
1.4.2 Encourage the provision of inclusive and accessible facilities, services and programs within the community.	1.4.2.1 Implement the Access and Inclusion Plan	Program	Community Development	Implement	Review	Implement	Implement
1.4.3 Ensure the provision of culturally appropriate services and programs within the City	1.4.3.1 Advocate for the sustainable delivery of community support programs from the City's Champion Centre	Program	Community Development	Implement	Review	Implement	Implement
1.4.4 Facilitate the provision of facilities, services and programs to meet the needs of the City's current and future demographics	1.4.4.1 Implement the Community Development Strategy	Program	Community Development	Implement	Review	Implement	Implement

## Aspiration 2 - Environment...

The City of Armadale is proud of its natural environment and the significance of many of its bushland areas, wetlands and waterways. Two key river systems, the Wungong and Canning Rivers, flow through the City. The internationally significant RAMSAR\* wetland site, Forrestdale Lake, is home to four known species of Declared Rare Flora, and is located in Armadale.

The City fosters and protects its natural environment by embracing the principles of sustainability and acknowledging the impacts of our changing climate.

Globally, there are twenty-five recognised biodiversity epicentres, and Armadale is situated within the South-Western Australian hotspot. The City is home to twenty four species of threatened flora, and includes 163ha of the Forrestdale Complex vegetation community. This is a Threatened Ecological Community, of which only a total of 220ha remains. The City has an active role in managing this community through Reserve Management Plans.

Armadale was one of the first councils in Western Australia to develop an Urban Forest Strategy, and this initiative will be continuously advanced as the City of Armadale takes action to address climate change. The Urban Forest Strategy (which has been responsible for the planting of thousands of trees) will continue to guide the City's approach in relation to the creation of tree canopy and the maintenance of parks, reserves and streetscapes.

We will also continue to upgrade community infrastructure and public amenities, such as roads, streetscapes and buildings, as Armadale continues to expand. The City has been laying the foundations for this growth through the Activity Centre Structure Plan, which will guide and govern future land use within the Armadale City Centre.

This planning guide will allow the Armadale CBD to reach its full potential as the primary Activity Centre for Perth's south-eastern corridor.

*\* A Ramsar wetland is a wetland placed under protection due to its international and ecological significance.*



Aspiration 2: Environment

Outcome 2.1: Protection and restoration of the natural environment, and the reduction of environmental impacts

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.1.1 Utilise water efficiently and effectively as part of City operations.	2.1.1.1 Maintain the Waterwise Council Action Plan	Project	Environment & Sustainability	Review & Report	Review & Report	Review & Report	Review & Report
2.1.2 Improve the quality of water in the City's rivers, streams, brooks, drains and wetlands.	2.1.2.1 Implement the Water Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Implement
2.1.3 Minimise impacts on air quality throughout the City.	2.1.3.1 Implement the Air Quality Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Implement
2.1.4 Protect soil and land resources throughout the City.	2.1.4.1 Implement the Soil and Land Strategy	Project	Environment & Sustainability	Implement	Implement	Implement	Implement
2.1.5 Biodiversity is managed to preserve and improve ecosystem health.	2.1.5.1 Implement the Local Biodiversity Strategy	Program	Environment & Sustainability	Implement	Implement	Implement	Implement
	2.1.5.2 Develop the Waterways Upgrade and Maintenance Plan	Project	Service Delivery	Develop	Implement	Implement	Implement
	2.1.5.3 Through planning and engineering policies and processes advocate for environmental offsets to be located within the City boundaries	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	2.1.5.4 Advocate for the State to develop appropriate facilities and better protect Regional Parks, Ramsar and other wetlands	Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
2.1.6 Facilitate the creation of partnerships and support strategies for the maintenance and enrichment of the natural environment, and recognise the connection that members of the local Aboriginal community share with City managed land through the implementation of on-ground initiatives.	2.1.6.1 Recognise the connection that members of the Aboriginal community share with City managed land through the implementation of on-ground initiatives	Program	Environment & Sustainability	Develop	Implement	Implement	Implement
2.1.7 Ensure that the health of the City's natural environment is regularly monitored and the effectiveness of environmental programs are periodically assessed.	2.1.7.1 Present a bi-ennial report on the performance of the City against the Strategic Environmental Commitment and Environmental Management Framework	Service	Environment & Sustainability	Deliver the service		Deliver the service	
	2.1.7.2 Present a bi-ennial report to Council on the impact on heat island effect within the City	Service	Environment & Sustainability	Deliver the service		Deliver the service	

Aspiration 2: Environment

Outcome 2.2: Attractive, Inclusive and Functional Public Places

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.2.1 Focus on achieving a high level of streetscape amenity in new developments.	2.2.1.1 Advocate for larger road reservations to enable street trees in the renew of liveable neighbourhoods and advocate WAPC impose subdivision conditions for planting street trees	Service	Strategic Planning	Advocate	Advocate	Advocate	Advocate
2.2.2 Improve the current public realm to achieve attractive, shaded streetscapes, civic places and public open spaces within existing communities.	2.2.2.1 Review and implement the City's Urban Forest Strategy	Program	Design	Review	Implement	Implement	Implement
	2.2.2.2 Implement the Footpath Program and Bike Plan	Program	Design	Implement	Review	Implement	Implement
	2.2.2.3 Implement a Verge Maintenance Strategy	Program	Service Delivery	Implement	Implement	Review	Implement
	2.2.2.4 Develop the Greening Strategy for the Kelmscott Town Centre	Project	Design	Develop	Implement	Implement	Implement
	2.2.2.5 Improve the amenity of streetscapes through the use of public art	Project	Design	Implement	Implement	Implement	Implement
	2.2.2.6 Develop a Public Realm Strategy for Armadale City Centre	Project	Strategic Planning	Develop	Implement	Implement	Implement
	2.2.2.7 Develop a Public Realm Strategy for the Kelmscott District Centre	Project	Strategic Planning	Develop	Implement	Implement	Implement
	2.2.2.8 Implement innovative lighting to create active and engaging public spaces in the City Centre	Program	Design	Implement	Implement	Implement	Implement
2.2.3 Develop, improve and maintain quality parks, playgrounds and public open spaces throughout the City	2.2.3.1 Review the Park Facilities Strategy	Project	Design	Review			
	2.2.3.2 Implement the Parks Improvement Plan	Program	Design	Implement	Implement	Implement	Implement

Aspiration 2: Environment

Outcome 2.3: Functional, inclusive and sustainable infrastructure

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.3.1 Ensure that the condition of the City's assets (including green assets*) are accurately captured, regularly reviewed and the subject of comprehensive management plans in order to assist Council balance the financial cost of asset renewal and replacement with delivery of other Community Priorities.	2.3.1.1 Develop Cyclical Asset Condition Monitoring and timely scheduling of asset renewal/replacement to ensure an acceptable standard of service delivery to the community	Project	Asset Lifecycle	Review	Implement	Implement	Implement
	2.3.1.2 Develop Service Levels that are affordable, equitable and measurable	Project	Service Delivery		Develop	Annual Review	Annual Review
	2.3.1.3 Review the Infrastructure Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Implement
	2.3.1.4 Review the Building Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Implement
	2.3.1.5 Review the Fleet Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Implement
	2.3.1.6 Review the Park Asset Management Plan	Project	Asset Lifecycle	Review	Implement	Implement	Implement
2.3.2 Ensure that the City's assets are appropriately maintained, functional, affordable, safe and sustainable for current and future generations.	2.3.2.1 Review the Asset Management Strategy	Project	Asset Lifecycle	Review	Implement	Implement	Implement
2.3.3 Maintain the City's Assets effectively in order to meet service levels throughout their life cycle.	2.3.3.1 Develop and Implement the Asset Maintenance Plan for Property and Parks and Civil Assets	Project	Asset Lifecycle	Develop	Implement	Implement	Implement
2.3.4 Ensure the City's Asset Portfolio is sustainable over the medium and long term and sufficient information is available to inform the City's LTFP and Asset Renewal Reserves.	2.3.4.1 Progress design and construction of the Animal Management Facilities	Project	Program Delivery	Develop	Implement		
	2.3.4.2 Progress design and construction of the Depot Master Plan	Project	Program Delivery	Implement	Implement	Implement	Implement



Aspiration 2: Environment

Outcome 2.4: Sustainable Waste Management

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.4.1 Provide a contemporary, responsive and affordable waste management service to the community that balances environmental, social and financial sustainability outcomes.	2.4.1.1 Implement and review the Strategic Waste Management Strategy	Project	Environment & Sustainability	Implement	Review	Implement	Review
	2.4.1.2 Ensure the City's Waste Collection service is competitive in terms of level of service and cost	Project	Environment & Sustainability			Review	Implement
	2.4.1.3 Deter proactively and respond promptly to littering and illegal dumping throughout the City	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.4.2 Evaluate critically the impact of the State Waste Strategy on the City and its residents.	2.4.2.1 Advocate to DWER to cover any shortfall in committed tonnage required under the WtE contract resulting from the introduction of FOGO in the City	Project	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate
	2.4.2.2 Review the Waste Plan	Project	Environment & Sustainability	Review	Implement	Implement	Implement
	2.4.2.3 Advocate to ensure that the State landfill levy is not applied to waste delivered to the Kwinana Waste to Energy Plant	Service	Environment & Sustainability	Advocate	Advocate	Advocate	Advocate



Aspiration 2: Environment

Outcome 2.5: Quality Development that Enhances the Amenity and Liveability of the City

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.5.1 Ensure the City's planning framework is modern, flexible, responsive and aligned to achieving the outcomes of the Strategic Community Plan and Corporate Business Plan.	2.5.1.1 Prepare and implement a new Local Planning Strategy	Program	Strategic Planning	Develop	Implement	Implement	Implement
	2.5.1.2 Develop Local Planning Scheme No.5	Project	Strategic Planning	Develop	Develop	Implement	Implement
	2.5.1.3 Advocate for changes to the standards for provision of schools (including ratios, the number of street boundaries, built form [2 storey] and the order of road on which they are located) as well as the timely provision of schools in growth areas	Service	DS Admin	Advocate	Advocate	Advocate	Advocate
2.5.2 Seek the retention of trees in new subdivisions and developments.	2.5.2.1 Advocate for the retention of trees in new subdivisions and development	Service	DS Admin	Advocate	Advocate	Advocate	Advocate
2.5.3 Protect the amenity of infill areas and the City Centre by strengthening the planning frameworks for middle density development and addressing catchment management as well as transport and traffic planning.	2.5.3.1 Implement the Local Planning Strategy	Service	Strategic Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.5.4 Proactively plan for normalisation of Development WA areas back to the planning jurisdiction of the City.	2.5.4.1 Work with the DWA and developers to resolve the transition of DCPs to the City as part of the normalisation process	Service	DS Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	2.5.4.2 Advocate for the State to address any legacy shortfall in contributions from the normalisation process	Service	DS Admin	Advocate	Advocate	Advocate	Advocate
	2.5.4.3 Ensure the necessary Scheme provisions are in place to rationalise the marriage of the planning frameworks for these areas	Service	DS Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.5.5 Seek opportunities to preserve, document and acknowledge the heritage of the City.	2.5.5.1 Develop Local Planning Scheme No.5	Project	Strategic Planning	Develop	Develop	Implement	Implement
2.5.6 Seek improvements to the nature and standard of developments within the City.	2.5.6.1 Implement the Design Review Panel	Service	DS Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.5.7 Advocate and plan for the provision and preservation of public transport throughout the City.	2.5.7.1 Advocate for improvements to public transport and consider the design and development of an integrated transport and land use strategy (including the ability to incorporate at later stages the installation of alternate means of public transport)	Service	Planning	Deliver the service	Deliver the service	Deliver the service	Deliver the service

Aspiration 2: Environment

Outcome 2.6: Achieve the corporate target of net zero by 2030 and the reduction of the carbon footprint within the City

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
2.6.1 Sustainability initiatives are supported and implemented throughout the City.	2.6.1.1 Review and Implement the 'Switch Your Thinking' Business Plan	Program	Environment & Sustainability	Review	Implement	Implement	Implement
	2.6.1.2 Encourage the installation of micro grids, community batteries, managed aquifer recharge and third pipe systems in developments throughout the City	Service	Environment & Sustainability	Deliver the service	Deliver the service	Deliver the service	Deliver the service
2.6.2 Minimise corporate and community carbon footprints within the City of Armadale.	2.6.2.1 Implement the Corporate Greenhouse Action Plan	Program	Environment & Sustainability	Implement	Implement	Implement	Implement
	2.6.2.2 Develop and implement the LED Street Lighting Program	Program	Environment & Sustainability	Implement	Implement	Implement	Implement
	2.6.2.3 Implement Fleet Transition Strategy	Project	Asset Lifecycle	Implement	Implement	Implement	Implement



## Aspiration 3 - Economy...

Armadale in 2030 is home to a strong local economy with diverse employment opportunities. It is also a strategic hub for services (health, education and training) that is well connected to other centres in Perth through good transport links.

The area accommodates a range of retail, commercial, construction and manufacturing businesses that have driven employment growth, particularly for the City's youth.

This result will be achieved through the City of Armadale's efforts to encourage business investment in the area, with the Forrestdale Business Park being a particular driver of jobs growth. The City will also continue its proactive approach to advocating for government investment and grants. It will seek out partnerships with State and Federal governments to build community assets as well as road and rail infrastructure.

Significant attention will be devoted to achieving the decentralisation of State government departments, with the aim of securing the presence of a departmental HQ in Armadale.

Beyond this, the City will adapt its approach and become more ambitious in how it imagines its future self. The development of a local tourism industry will be central to this endeavour. Armadale is well-positioned to capitalise on its strategic advantages (proximity to Perth, escarpment, state forests, etc.) and has the ability to compete with the Swan Valley as a popular site for day-trip tourists.

Importantly, residents of all ages will have access to lifelong learning opportunities, with high-quality public and private educational institutions (primary, secondary and tertiary) within close reach. These specialised facilities will cater to the local community and attract students from across Perth.



Aspiration 3: Economy

Outcome 3.1: Increased Economic Growth, Job Creation and Retention, as well as Educational Opportunities

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
3.1.1 Facilitate vibrant and prosperous activity centres throughout the City.	3.1.1.1 Implement the Activity and Retail Centre (Commercial) Strategy	Program	Strategic Planning	Implement	Implement	Implement	Implement
	3.1.1.2 Implement the Kelmscott District Activity Centre Structure Plan	Program	Strategic Planning	Develop	Develop	Implement	Implement
	3.1.1.3 Advocate for the Regional Health & Medical Precinct	Project	Economic Development	Advocate	Advocate	Advocate	Advocate
	3.1.1.4 Develop concept designs and costings (inclusive of undergrounding power) for the gold tier roads within Stage 1 of the Armadale City Centre Public Realm Strategy for inclusion in the LTFFP	Project	Design	Develop (subject to funding)	Implement	Review	Review
3.1.2 Advocate for the Armadale Strategic Metropolitan City Centre Structure Plan, cultivate the strategic partnerships necessary for its successful implementation, seek Federal and State government commitments and increased private sector investment.	3.1.2.1 Participate in the METRONET working group for the Byford extension and advocate for outcomes that support the future growth of the Armadale City Centre	Project	DS Admin	Implement	Implement	Implement	Implement
	3.1.2.2 Implement the Investment Framework and Advocacy Priorities Strategy for the Armadale City Centre	Program	Strategic Planning	Implement	Implement	Implement	Implement
	3.1.2.3 Develop strategic partnerships to assist in the delivery of the private sector investment envisaged within the City Centre Structure Plan	Service	Strategic Planning	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service
3.1.3 Facilitate the development of high quality middle density projects within the City Centre.	3.1.3.1 Explore the opportunities for demonstration projects and collaborative ventures to showcase middle density development within the City Centre	Project	Strategic Planning	Develop & Implement	Develop & Implement	Develop & Implement	Develop & Implement
3.1.4 Increase opportunities for the community to access on-site tertiary education within the City Centre.	3.1.4.1 Implement the Economic Development Strategy and Advocacy Priorities Strategy	Project	Economic Development	Implement	Implement	Implement	Implement
	3.1.4.2 Explore opportunities to attract a Suburban University Study Hub	Project	Economic Development	Implement	Implement	Implement	Implement
3.1.5 Utilise the City's landholdings within the City Centre to stimulate private sector investment, job creation, education opportunities and increased residential population.	3.1.5.1 Progress Civic Precinct Redevelopment	Project	Economic Development	Develop	Develop	Develop	Develop
	3.1.5.2 Implement the City's Investment Framework	Program	Economic Development	Implement	Implement	Implement	Implement
	3.1.5.3 Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
3.1.6 Advocate for Federal and State government commitment and investment in the City's industrial precincts and cultivate the strategic partnerships necessary for their successful development.	3.1.6.1 Assist developers with the progression of the development of the Business Park in Doobarda	Service	Strategic Planning	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service

Aspiration 3: Economy

Outcome 3.2: Positive Image and Identity for the City

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
3.2.1 Create and actively promote a positive image and identity for the City to position Armadale as a destination of choice for residents, businesses, investors and visitors.	3.2.1.1 Implement the Communications and Marketing Strategy	Program	Communications & Engagement	Implement	Implement	Implement	Implement
	3.2.1.2 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
	3.2.1.3 Implement the Landscaping Strategy for key arterial and distributor roads	Program	Design (subject to funding)	Implement			
3.2.2 Capitalise on the City's position as a gateway to the Perth metropolitan area, as well as being part of the South East corridor and the Perth Hills Armadale region.	3.2.2.1 Implement the Signage Strategy	Program	Communications & Engagement	Implement (subject to funding)			
	3.2.2.2 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
3.2.3 Bring key stakeholders and decision makers to the City to showcase development and investment opportunities available, and build strategic partnerships.	3.2.3.1 Implement the Economic Development Strategy and Advocacy Priorities Strategy	Program	Economic Development	Implement	Implement	Implement	Implement



Aspiration 3: Economy

Outcome 3.3: Responsive and Flexible Support of Business

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
3.3.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to economic development opportunities and trends.	3.3.1.1 Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
3.3.2 Facilitate opportunities for local businesses to gain skills, access support, and build the networks required to grow in a competitive environment.	3.3.2.1 Implement the Economic Development Strategy	Program	Economic Development	Implement	Implement	Implement	Implement



### Aspiration 3: Economy

### Outcome 3.4: Thriving Tourism Industry

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
3.4.1 Ensure the City has contemporary strategies and dynamic planning frameworks to be responsive to tourism opportunities and trends.	3.4.1.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
3.4.2 Encourage the development of new attractions, events, accommodation and activities for tourists.	3.4.2.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
3.4.3 Foster strategic partnerships with key stakeholders to market the City's tourism offering and promote investment in new developments.	3.4.3.1 Implement the Tourism Strategy	Program	Economic Development	Implement	Implement	Implement	Implement
	3.4.3.2 Advocate and design a regional scale destination park	Project	Economic Development	Advocate and Design	Develop	Implement	Implement



## Aspiration 4 - Leadership...

In order to attract and sustain the private sector investment required to ensure people are able to access the jobs and services required from a Strategic Metropolitan Centre, the City must lobby and collaborate with State and Federal governments and industry for investment.

This will require continued strategic leadership and effective management within the City to maintain accountability and transparency, while managing competing community demands and needs.

The City of Armadale's culture will promote forward thinking and innovation that optimises the use of technology and digital solutions to enhance customer experience. We will seek to consult with clear objectives and continue to involve residents in the City's journey.



Aspiration 4: Leadership & Innovation

Outcome 4.1:  
Strategic Leadership and Effective Management

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
4.1.1 Advocate for the delivery of key transformational projects	4.1.1.1 Implement the City's Advocacy Priorities Strategy	Program	Economic Development	Implement	Implement	Review	Develop
	4.1.1.2 Form partnerships and develop networks to influence government policy, infrastructure delivery, funding programs and budget allocations	Service	CEO Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.1.1.3 Create and maintain a portfolio of projects for advocacy	Project	Economic Development	Develop	Develop	Implement	Implement
4.1.2 Develop and maintain a comprehensive suite of strategies and plans to guide the City's delivery of infrastructure and services to the community.	4.1.2.1 Implement and optimise the Intergrated Planning and Reporting Framework	Service	Business Improvement	Deliver the Service	Deliver the Service	Deliver the Service	Deliver the Service
4.1.3 Develop organisational frameworks to achieve consistency, transparency and clarity of decision making processes.	4.1.3.1 Deliver the Governance and Risk Improvement Program (GRIP) & Mature the Risk Management System	Project	Business Improvement	Implement	Implement	Implement	Implement
	4.1.3.2 Develop the Quality Management System	Project	Business Improvement			Develop	Implement
	4.1.3.3 Develop a Review and Reporting System for Audits and Reviews	Project	City Legal	Develop	Implement	Implement	Implement
	4.1.3.4 Implement the Project Management Framework	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.1.3.5 Implement and optimise the Integrated Planning and Reporting Framework	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.1.4 Deliver continuous improvements in the efficiency and effectiveness of the City's service delivery.	4.1.4.1 Continuously review and implement the City's Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement
	4.1.4.2 Implement the ICT Strategy; Digital Strategy; OneCouncil Project and Customer Experience Strategy	Program	ICT	Implement	Implement	Implement	Implement
4.1.5 Establish comprehensive governance policies and processes.	4.1.5.1 Promote the City's Code of Conduct	Service	City Legal	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.1.5.2 Conduct Election and Undertake Ward Boundary Review	Project	City Legal	Conduct		Conduct	
4.1.6 Ensure organisational and workforce development practices are contemporary and contribute to the City being a "great place to work"	4.1.6.1 Implement the Workplace Diversity and Inclusion Plan	Program	HR	Implement	Implement	Implement	Implement
	4.1.6.2 Implement the Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement

### Aspiration 4: Leadership & Innovation

### Outcome 4.2: A Culture of Innovation

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
4.2.1 Embrace digital transformation to achieve improved efficiency and effectiveness of City functions.	4.2.1.1 Implement the One Council Project	Project	CS Admin	Implement	Implement		
	4.2.1.2 Deliver the ICT Strategy	Project	ICT	Implement	Implement	Implement	Implement
4.2.2 Drive innovation and develop a culture that supports diverse perspectives and “outside the box” thinking across the organisation.	4.2.2.1 Pursue opportunities for operational excellence across the organisation	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service



Aspiration 4: Leadership & Innovation

Outcome 4.3: Financial Sustainability

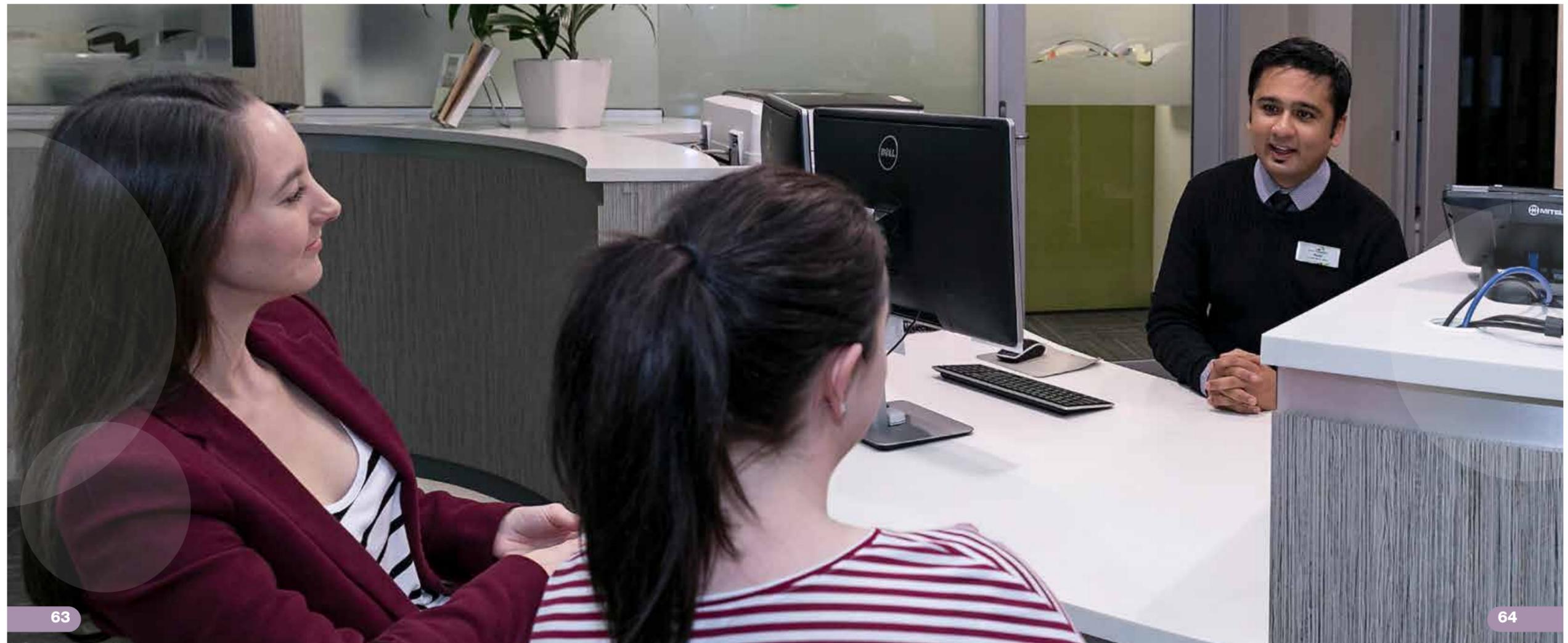
OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
4.3.1 Deliver strategic financial planning to ensure that services are effectively delivered, assets are efficiently managed and renewed, and funding strategies are equitable and responsible.	4.3.1.1 Implement and optimise the Integrated Planning and Reporting Framework	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
	4.3.1.2 Review the Rating Strategy	Project	Finance	Review & Implement	Review & Implement	Review & Implement	Review & Implement
	4.3.1.3 Develop Grant Funding Application Policy	Project	Community Planning	Develop	Develop	Implement	Implement
	4.3.1.4 Review and implement the Long Term Financial Plan	Project	Finance	Review & Implement	Review & Implement	Review & Implement	Review & Implement
	4.3.1.5 Seek to increase the number of industrial and commercial developments in order to reduce the reliance on residential rates	Service	DS Admin	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3.2 Deliver pro-active financial management to ensure that the annual budget is achieved and any material variances are promptly identified and addressed	4.3.2.1 Implement the Long Term Financial Plan	Service	Finance	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.3.3 Consider environmental, social and local content objectives in procurement.	4.3.3.1 Review the Procurement Policy	Project	City Legal	Review	Review	Review	Review



Aspiration 4: Leadership & Innovation

Outcome 4.4: Effective Community Engagement  
And Communications

OBJECTIVES	KEY ACTIONS AND PROJECTS	CATEGORY	LEAD AREA	24/25	25/26	26/27	27/28
4.4.1 Strive to achieve best practice community engagement.	4.4.1.1 Review the Community Engagement Strategy	Project	Communications & Engagement	Review	Implement	Implement	Implement
4.4.2 Integrate the City's Communications, Marketing and Community Engagement Strategies to provide direction and support for strategic planning.	4.4.2.1 Develop a customer-centric website for the City of Armadale.	Project	ICT	Develop	Develop	Implement	Implement
	4.4.2.2 Implement the Communications and Marketing Strategy	Service	Communications & Engagement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.4.3 Seek to improve the level of internal communication	4.4.3.1 Implement the Organisational Culture Roadmap	Program	HR	Implement	Implement	Implement	Implement
	4.4.3.2 Implement and optimise the Integrated Planning and Reporting Framework	Service	Business Improvement	Deliver the service	Deliver the service	Deliver the service	Deliver the service
4.4.4 Promote excellence in customer experience in all areas of service delivery.	4.4.4.1 Develop the Customer Experience Strategy	Project	Customer Experience and Knowledge Management	Develop	Implement	Implement	Implement



# Financials

## Statement of Financial Activity

(Act s. 6.2(1) (d))

	LTFP Y1 2025	LTFP Y2 2026	LTFP Y3 2027	LTFP Y4 2028
<b>Operating Activities</b>				
Chief Executive's Office	127,400	128,200	130,900	134,000
Community Services	8,775,900	8,975,910	9,234,990	9,469,900
Corporate Services	12,659,900	12,908,000	13,202,000	13,727,400
Development Services	2,146,900	2,185,500	2,236,700	2,302,400
Technical Services	24,740,700	24,994,800	26,036,800	26,467,200
<b>Revenue from operating activities (excluding rates)</b>	<b>48,450,800</b>	<b>49,192,410</b>	<b>50,841,390</b>	<b>52,100,900</b>
Chief Executive's Office	(8,932,600)	(9,375,500)	(9,411,800)	(9,927,600)
Community Services	(20,767,900)	(21,696,600)	(22,335,800)	(22,993,500)
Corporate Services	(19,102,980)	(16,929,040)	(16,458,590)	(17,296,690)
Development Services	(10,251,300)	(10,438,500)	(10,745,000)	(11,064,800)
Technical Services	(92,585,791)	(93,367,608)	(92,502,873)	(96,332,335)
Revenue from growth in operating activities (excluding rates)	561,900	1,125,900	1,606,900	2,088,900
Expenditure from growth in operating activities	(1,507,400)	(3,147,600)	(3,926,600)	(4,983,100)
<b>Net from growth</b>	<b>(945,500)</b>	<b>(2,021,700)</b>	<b>(2,319,700)</b>	<b>(2,894,200)</b>
<b>Net Operating Result Excluding Rates</b>	<b>(101,160,431)</b>	<b>(102,167,198)</b>	<b>(100,014,053)</b>	<b>(105,687,385)</b>
<i>Non cash amounts excluded from operating activities</i>				
- Depreciation, Profit and Loss	34,262,491	34,771,608	36,887,573	38,381,055
- Movement in contract, leasing and other liabilities	5,698,800	(2,566,100)	(3,185,100)	(2,059,900)
- Changes due to Asset Revaluation	(2,974,840)	(2,469,340)	(2,918,320)	(2,720,840)
<b>Amount Attributable to Operating Activities</b>	<b>(64,173,980)</b>	<b>(72,431,030)</b>	<b>(69,229,900)</b>	<b>(72,087,070)</b>
<b>Investing Activities</b>				
Non Operating Grants, Subsidies and Contributions	10,228,300	52,259,900	46,962,300	13,489,500
Developer Contribution Plans - Cash	2,293,300	11,394,000	10,985,000	7,974,100
Developer Contribution Plans - Gifted Assets	28,000,000	28,000,000	20,000,000	20,000,000
Proceeds from Disposal of Assets	589,000	576,500	879,100	1,559,900
Purchase of Property, Plant and Equipment	(14,899,500)	(65,480,200)	(61,762,500)	(21,105,300)
Purchase and Construction of Infrastructure	(21,068,400)	(26,111,700)	(22,009,300)	(13,453,300)
Infrastructure Assets contributed by Developers (Gifted Assets)	(28,000,000)	(28,000,000)	(20,000,000)	(20,000,000)
<b>Amount Attributable to Investing Activities</b>	<b>(22,857,300)</b>	<b>(27,361,500)</b>	<b>(24,945,400)</b>	<b>(11,535,100)</b>
<b>Financing Activities</b>				
Repayment of Borrowings	(4,235,900)	(4,501,090)	(5,264,320)	(5,921,830)
Repayment for Principal Portion of Lease Liabilities	(1,403,200)	(1,351,700)	(1,374,600)	(1,409,500)
Proceeds from New Borrowings	8,143,300	14,857,300	11,072,300	-
Transfers to Reserves	(23,426,920)	(23,601,200)	(20,425,880)	(20,408,400)
Transfers from Reserves	20,074,900	24,506,920	17,165,500	14,660,600
<b>Amount Attributable to Financing Activities</b>	<b>(847,820)</b>	<b>9,910,230</b>	<b>1,123,980</b>	<b>(13,079,130)</b>
<b>Surplus / (Deficiency) before Imposition of General Rates</b>	<b>(87,879,100)</b>	<b>(89,882,300)</b>	<b>(93,051,320)</b>	<b>(96,701,300)</b>
<b>Net Current Assets at Start of Financial Year</b>				
Surplus / (Deficit) Prior Year	1,749,800	-	-	-
<b>Rates</b>				
Amount Required from General Rates	84,711,800	88,271,500	91,979,400	95,667,900
Amount Raised from Growth in General Rates	1,417,500	1,610,800	1,022,900	1,033,400
<b>Surplus / (Deficiency) after Imposition of General Rates</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

