CITY OF ARMADALE

AGENDA

OF **CORPORATE SERVICES COMMITTEE** TO BE HELD IN THE **FUNCTION ROOM**, ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON **TUESDAY, 20 JULY 2021 AT 7:00PM.**

A meal will be served at 6:15 p.m.

PRESENT:

APOLOGIES:

OBSERVERS:

IN ATTENDANCE:

PUBLIC:

*"For details of Councillor Membership on this Committee, please refer to the City's website – **www.armadale.wa.gov.au/your council/councillors**."*

DISCLAIMER

The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read.

DECLARATION OF MEMBERS' INTERESTS

QUESTION TIME

Public Question Time is allocated for the asking of and responding to questions raised by members of the public.

Minimum time to be provided – 15 minutes (unless not required)
Policy and Management Practice EM 6 – Public Question Time has been adopted by Council to ensure the orderly conduct of Public Question time and a copy of this procedure can be found at http://www.armadale.wa.gov.au/PolicyManual

It is also available in the public gallery.

The public's cooperation in this regard will be appreciated.

DEPUTATION

CONFIRMATION OF MINUTES

RECOMMEND

Minutes of the Corporate Services Committee Meeting held on 22 June 2021 be confirmed.

ITEMS REFERRED FROM INFORMATION BULLETIN

If any of the items listed above require clarification or a report for a decision of Council, this item to be raised for discussion at this juncture.

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CORPORATE SERVICES COMMITTEE

20 JULY 2021

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NIL 30

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NIL 30

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NIL 30

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1.1 - LIST OF ACCOUNTS PAID - MAY 2021

WARD	:	ALL
FILE No.	:	M/426/21
DATE	:	28 June 2021
REF	:	MH
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- The Report presents, pursuant to Regulation 13(1), (3) and (4) of the *Local Government (Financial Management) Regulations 1996*, the List of Accounts paid for the period 1 May to 31 May 2021 as well as the credit card statements for May 2021.

Tabled Items

Nil

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil

Strategic Implications

4. Leadership
   4.3.1.1 Implement the Annual Budget as derived from the Corporate Business Plan

Legal Implications

Section 6.10 (d) of the *Local Government Act 1995* refers, i.e.

6.10. Financial management regulations

Regulations may provide for —

(d) the general management of, and the authorisation of payments out of —

(i) the municipal fund; and

(ii) the trust fund,

of a local government.

Regulation 13(1), (3) & (4) of the *Local Government (Financial Management) Regulations 1996* refers, ie.

13. Lists of Accounts

(1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
(a) the payee's name;
(b) the amount of the payment;
(c) the date of the payment; and
(d) sufficient information to identify the transaction.

(3) A list prepared under subregulation (1) is to be —
(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
(b) recorded in the minutes of that meeting.

(4) After the list referred to in subregulation (1) has been prepared for a month the total of all other outstanding accounts is to be calculated and a statement of that amount is to be presented to the council at the meeting referred to in subregulation (3)(a).

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

All accounts paid have been duly incurred and authorised for payment as per approved purchasing and payment procedures.

Consultation

Nil

BACKGROUND

Pursuant to Section 5.42 of the *Local Government Act 1995* (***Delegation of some powers and duties to CEO)***, Council has resolved to delegate to the CEO *(Delegation Payment from Municipal and Trust Funds refers*) the exercise of its powers to make payments from the municipal and trust funds.

COMMENT

The List of Accounts paid for the period 1 May to 31 May 2021 is presented as an attachment to this report as well as the credit card statements for May 2021.

RECOMMEND

That Council note the List of Accounts paid as presented in the attachment to this report and summarised as follows:

Municipal Fund
Accounts paid totaling $8,079,342.27 on Batch 2613-2621, Cheques 033231-033248, Direct Debits & PY01.23 & PY01.24.

Credit Card
Accounts Paid totalling $4,943.24 for the period ended May 2021.

ATTACHMENTS
1.⇩ Monthly Cheque Listing and Credit Card Report - May 2021

1.2 - STATEMENT OF FINANCIAL ACTIVITY - MAY 2021

WARD	:	ALL
FILE No.	:	M/427/21
DATE	:	28 June 2021
REF	:	MH
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- This Report presents the City's Monthly Financial Report for the eleven (11) month period ended 31 May 2021.
- This Report recommends accepting the Financial Report for the eleven (11) month period ended 31 May 2021, noting there are reportable actual to budget material variances for the period.

Tabled Items

Nil

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil

Strategic Implications

4. Leadership
   4.3.1.1 Implement the Annual Budget as derived from the Corporate Business Plan

Legal Implications

Local Government Act 1995 – Part 6 – Division 3 – Reporting on Activities and Finance
Local Government (Financial Management) Regulations – Part 4 – Financial Reports.

Local Government Act 1995 – s.6.11 Reserve accounts

(1) Subject to subsection (5), where a local government wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose.

(2) Subject to subsection (3), before a local government —

(a) changes the purpose of a reserve account; or*

(b) uses the money in a reserve account for another purpose, it must give one month's local public notice of the proposed change of purpose or proposed use.*

** Absolute majority required.*

(3) A local government is not required to give local public notice under subsection (2) -

(a) where the change of purpose or of proposed use of money has been disclosed in the annual budget of the local government for that financial year; or

(b) in such other circumstances as are prescribed.

(4) A change of purpose of, or use of money in, a reserve account is to be disclosed in the annual financial report for the year in which the change occurs.

(5) Regulations may prescribe the circumstances and the manner in which a local government may set aside money for use for a purpose in a future financial year without the requirement to establish and maintain a reserve account

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

The Statement of Financial Activity, as presented, refers and explains.

Consultation

Nil

BACKGROUND

A local government is required to prepare a statement of financial activity reporting on the revenue and expenditure as set out in the annual budget for that month. The details in the statement are those as prescribed and the statement is to be reported to Council.

COMMENT

For the purposes of reporting other material variances from the Statement of Financial Activity, the following indicators, as resolved by Council, have been applied.

Revenue

- Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $100,000 and in these instances an explanatory comment has been provided.

Expense

- Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $100,000 and in these instances an explanatory comment has been provided.

For the purposes of explaining each Material Variance, a three part approach has been taken. The parts are:

1. Period Variation

Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.

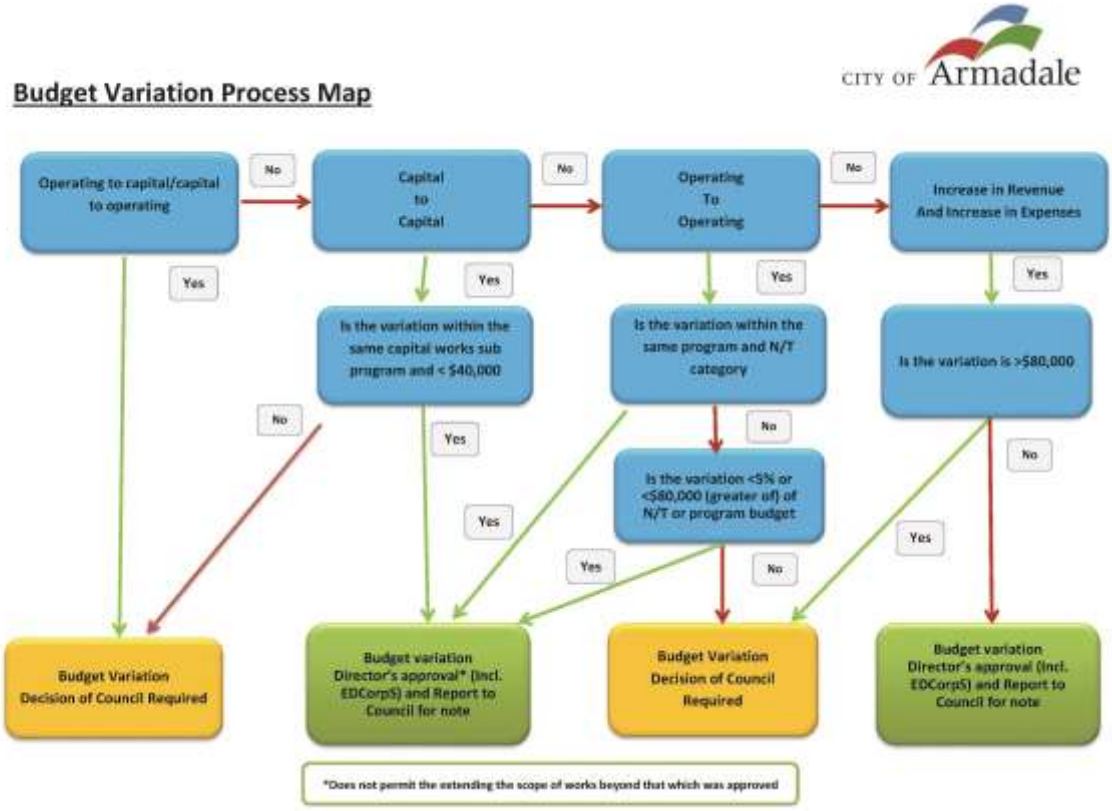
2. Primary Reason
Explains the primary reasons for the period Variance. As the report is aimed at a higher level analysis, minor contributing factors are not reported.

3. Budget Impact
Forecasts the likely $ impact on the Annual Budget position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

At the 22 June 2020 Ordinary Meeting, Council adopted the Budget Variations Process Map. Budget variations are presented to Council for authorisation by "Absolute Majority" in circumstances where a forecast variation requires a movement from:

- Operating to Capital
- Capital to Capital over $40,000
- Capital to Operating
- Operating to Operating for amounts greater than 5% or $80,000 (whichever is greater).

Council reviewed and adopted the latest material variances report on June 28, 2021 which stipulated the same criteria as listed above with an addition for the CEO to be able to approve additional costs to a job that is fully funded and has not necessarily changed scope. This and the new map will be reflected in the next monthly financial statements report as this report is for the May financial statements.



DETAILS OF PROPOSAL

Presented as an attachment is the Monthly Statement of Financial Activity for the eleven (11) month period ended 31 May 2021.

RECOMMEND

That Council:

1. **pursuant to Regulation 34 of the *Local Government (Financial Management) Regulations 1996* (Financial Activity Statement Report) accepts the Statement of Financial Activity for the eleven (11) month period ended 31 May 2021;**

2. **notes that there are reportable actual to budget material variances for the period.**

ATTACHMENTS

1. ⇩ May 2021 - Monthly Financials - Council

2.1 - 2021 WALGA ANNUAL GENERAL MEETING - REGISTRATION OF VOTING DELEGATES

WARD : ALL

FILE No. : M/446/21

DATE : 13 July 2021

REF : SD

RESPONSIBLE MANAGER : Chief Executive Officer

In Brief:

- The 2021 WA Local Government Convention will be held this year on Monday 20 and Tuesday 21 September at Crown Perth.
- As part of the Convention, the 2021 WALGA Annual General Meeting will be held on Monday 20 September 2021.
- Member Councils are entitled to be represented by (2) voting delegates, either elected members or serving officers.
- Council is usually represented by the Mayor and Zone delegates at the Convention

Tabled Items

Nil

Decision Type

☐ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.

☒ **Executive** The decision relates to the direction setting and oversight role of Council.

☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil

Strategic Implications

Aspiration 4 : Leadership & Innovation
Outcome 4.1 : Strategic Leadership and effective management

Legal Implications

Nil

Council Policy/Local Law Implications

Elected Member Professional Development

Budget/Financial Implications

Registrations for the Local Government Convention will be accommodated from the Members Development Account

Consultation

Nil

COMMENT

The 2021 Annual General Meeting for the WA Local Government Association will be held as part of the Local Government Convention on Monday 20 September 2021 at Crown Perth.

Pursuant to the WALGA Constitution, all Member Councils are entitled to be represented by two (2) voting delegates. Voting delegates may be either elected members or serving officers.

Council is usually represented by its two South East Zone delegates (Crs Butterfield and Flynn).

In 2020, Council authorised its Zone delegates to vote at the AGM with the deputies being Cr Frost and Cr Shaw.

In order to exercise its voting entitlements, Council must appropriately register its voting delegates with WALGA by Friday 27 August 2021.

RECOMMEND

That Council:

1. **register Cr Butterfield and Cr Flynn as its voting delegates for the 2021 WALGA Annual General Meeting to be held on Monday 20 September 2021.**

2. **register Cr Frost and Cr Shaw as its deputy voting delegates in the event that either Cr Butterfield or Cr Flynn are unable to attend the WALGA AGM on this day.**

ATTACHMENTS

There are no attachments for this report.

2.2 - TENDER 24/21 - RENOVATION AND CONSTRUCTION OF THE ROLEYSTONE THEATRE

WARD	:	ALL
FILE No.	:	
DATE	:	8 July 2021
REF	:	HB/VS
RESPONSIBLE MANAGER		Executive Director Technical Services

In Brief:

- Tender 24/21 was recently advertised for Renovation and Construction of the Roleystone Theatre.
- Two (2) compliant tenders were received by the specified closing time and were evaluated against compliance and qualitative criteria.
- This report recommends that Council adopt the recommendation contained within confidential Attachment 2.

Tabled Items

Nil.

Decision Type

☐ **Legislative**	The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.
☒ **Executive**	The decision relates to the direction setting and oversight role of Council.
☐ **Quasi-judicial**	The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil.

Strategic Implications

The subject of this report has impact on the following objectives of the Strategic Community Plan 2020-2030:

1.3 Community Facilities meet Community needs

1.3.1 Ensure the equitable provision of Community Facilities throughout the City.

2.2 Attractive, inclusive and functional public places

2.3 Functional, inclusive and sustainable infrastructure

2.3.3 Assets are to be effectively maintained in order to meet service levels throughout their life cycle.

Legal Implications

Assessment of legislation indicates that the following apply:

- Section 3.57 *Local Government Act 1995* – Tenders for providing goods or services
- Division 2 *Local Government (Functions and General) Regulations 1996* – Tenders for providing goods or services.

Council Policy/Local Law Implications

Assessment of Policy/Local Law indicates that the following is applicable:

- Council Policy – Procurement of Goods and Services.

Budget/Financial Implications

The proposed expenditure can be accommodated in the 2021/22 Budget and Long Term Financial Plan estimates. Confidential Attachment 2 provides further detail regarding the financial considerations associated with the award of the Tender.

Consultation

- Inter and Intra Directorate
- Slavin Architects
- NS Projects.

BACKGROUND

Following Expression of Interest 1/21, Tender 24/21 for Renovation and Construction of the Roleystone Theatre was distributed to short listed tenderers on 4 June 2021.

DETAILS OF PROPOSAL

Council approval is sought to award the tender for the Renovation and Construction of the Roleystone Theatre.

COMMENT

Analysis

The advertising period closed at 2.00pm on 6 July 2021.

The prerequisite Expression of Interest (1/21) shortlisted three (3) respondents. These respondents were then invited to tender.

	Respondent's Name
1.	Built Pty Ltd
2.	Byte Construct Pty Ltd
3.	Swan Group WA Pty Ltd

All three tenderers were invited to attend a site meeting on 11 June 2021. Built Pty Ltd advised they were not able to attend as their current workload prevented their capacity to undertake the tender and therefore Built Pty Ltd declined to submit a tender.

An evaluation of the two compliant tenders was undertaken having specific regard to the Qualitative Criteria:

Criteria	Weighting
Key Personnel Skills and Resources	25%
Methodology	60%
Sustainable Impacts	15%

Upon completion of the evaluation, final scores and pricing were entered into the Evaluation Matrix as shown in the Confidential Attachment, where a final analysis took place to determine the most suitable tenderer.

CONCLUSION

Selected tenders for the Renovation and Construction of the Roleystone Theatre were recently invited with two (2) tenders received and assessed by an evaluation panel against compliance and qualitative criteria.

As financial considerations associated with the award of the Tender necessitate the report being given confidential consideration, the full recommendation is contained within the confidential evaluation report provided in Confidential Attachment 2.

RECOMMEND

That Council, in regard to Tender 24/21 for Renovation and Construction of the Roleystone Theatre, adopt the recommendation detailed within Confidential Attachment 2.

ATTACHMENTS

1. Confidential Attachment 2 - Evaluation Report - Roleystone Theatre - *This matter is considered to be confidential under Section 5.23(2) (c) of the Local Government Act, as it deals with the matter relates to a contract entered into or which may be entered into by the City of Armadale*
2. Price Schedule - TEN 24_21 - *This matter is considered to be confidential under Section 5.23(2) (c) of the Local Government Act, as it deals with the matter relates to a contract entered into or which may be entered into by the City of Armadale*

3.1 - STATUS REPORT- ONECOUNCIL ERP IMPLEMENTATION PROJECT

WARD	:	ALL
FILE No.	:	M/375/21
DATE	:	3 June 2021
REF	:	AB
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- The implementation program for the *OneCouncil* Enterprise Resource Planning project has been reviewed.
- The program is scheduled to be completed in two phases - phase one March 2022 and phase two March 2024
- The revised program requires a further $3.71M, impacting FY23 and FY24.
- Recommend that Council notes the revised project program and approves the revised project budget.

Tabled Items

Nil

Decision Type

☐ **Legislative** The decision relates to general local government legislative functions such as adopting/changing local laws, town planning schemes, rates exemptions, City policies and delegations etc.

☒ **Executive** The decision relates to the direction setting and oversight role of Council.

☐ **Quasi-judicial** The decision directly affects a person's rights or interests and requires Councillors at the time of making the decision to adhere to the principles of natural justice.

Officer Interest Declaration

Nil

Strategic Implications

4.3.3 Seek efficiencies that will reduce service delivery costs.

4.3.3.1 Implement the outcomes of core business systems review.

Embrace the use of technology to achieve improved efficiency and effectiveness of City functions.

Implement the OneCouncil project for the replacement of the City's ERP in a timely and cost effective manner.

Legal Implications

Nil

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

This report outlines the program and budgetary changes recommended as a result of the revised Enterprise Resource Planning (ERP) project implementation.

The project budget will require between $2.5M (critical risk) to $4.4M (very low risk) over the next two financial years (FY23 and FY24), in order to implement the system. Provision in the current year's draft budget is sufficient for the program commitments of FY22, and no amendments are required this year.

The revised program, based on a realistic timing scenario, requires an uplift in the project budget and consequently the funding thereof. Funding options have been provided in this report, which include:

1. Utilise external borrowings;
2. Utilise internal borrowings (funded by Future Projects Reserves),
3. Utilise Reserve funds;
4. Utilise an anticipated FY21 surplus (subject to finalising the accounts);
5. In due course, utilise the COVID-19 Response and Recovery Reserve, which currently has a balance of $1.6M;
6. Allocate some of the FY22 funds planned to be transferred to the Future Projects Reserve provisioned in the draft FY22 budget; and/or
7. Apply Municipal Funds in FY24.

This report recommends approving the revised project budget initially, using external borrowings for FY23 and FY24. However the mix of future funding in FY23 and FY24 can be confirmed in the next iteration of the four year budget, which will occur between September and December this year.

Consultation

1. Executive Leadership Team (ELT)

BACKGROUND

Council reports of 21 May 2018 (CS1/5/18); 20 August 2018 (CS2/8/18); August 2019 (CS3/8/19); and April 2021 (CS26/4/21) refer.

In 2016, the Council agreed to initiate a review of the Corporate Business System following advice that the current system was not meeting business requirements. The review, undertaken in 2017 (the '*2017 Corporate Business System Review*'), informed Council's investment decision to seek a fully integrated system from the market.

In 2018, Council awarded a contract to Technology One for the *OneCouncil* Enterprise Resource Planning (ERP) solution. Following the execution of the contract, key user training and data mapping activities were undertaken, and the project progressed to the first of two testing phases. At this point, testing revealed a number of gaps in the initial design, configuration and test plans themselves. These tasks were revisited towards the end of 2019.

The project was put on hold in March 2020 in response to the Pandemic, and the project team reassigned to fast track the implementation of Microsoft Office 365, Microsoft Teams, Work from Home and other IT related projects. Council agreed to budget for a recommencement of the project from January 2021.

In April 2021, a comprehensive report on the implementation of the *OneCouncil* ERP was presented to Council. This report included information regarding the current status of the *OneCouncil* implementation, as well as recommendations identified in a previously commissioned project assurance report. The recommendations and the Council's decision stemming from the 19 April 2021 report were that Council:

1. *Acknowledges the assessments of the critical risks and monitors the critical risks through the Standing Orders Housing Advisory Group and more formally, via the City Audit Committee;*
2. *Notes the project is operating with a tight and unrealistic program and a constrained budget;*
3. *Requests a further report regarding the recasting of the project program and review of the project budget in order for Council to consider a recommendation for a revised project budget;*
4. *Agrees to expand the Terms of Reference for the SOHAG to incorporate project reporting and oversight of the OneCouncil ERP Project Implementation, and initially, this be required on a monthly basis.*

DETAILS OF PROPOSAL

Project Management

In April 2021, the Director City Projects took on the role of Project Manager for the *OneCouncil* project. This set in place strong project management to plan, coordinate and drive the project.

One of the first tasks was to review the project program and project budget. This was undertaken in consultation with Technology One and a number of other Local Government's currently implementing the *OneCouncil* ERP.

Local Government Implementation Approaches

As part of the program review, time was spent considering the lessons learned from several other local governments undergoing similar *Technology One* implementations (including the Cities of South Perth, Canning, Mandurah, and the Shire of Serpentine Jarrahdale). The main lessons are summarised as follows:

- The project is a major business transformation project, not just an ERP implementation;
- Executive support and 'buy-in' is essential;
- Time estimates originally provided by the vendor (*Technology One*) are unrealistic;
- Subject Matter Experts (SME's) must be released from business as usual (BAU) and backfilled to enable both the project and the business to continue effectively;
- The project budget must reflect the importance of the project;
- Change management is vital, and be aware of change fatigue;

- Leverage the 'accelerators' from other local governments. The means sharing configuration details, training collateral and design documentation from other successful implementations;
- Provide sufficient 'hyper-care' following go-live.

The points mentioned above have been factored into the recast program and budget.

Partnerships

A memorandum of understanding (MOU) has been established between the City of Armadale and the City of South Perth (COSP), which has included access to their detailed project program. This program has provided insight into realistic timeframes for both project team involvement as well as vendor time commitments. COSP have pioneered the Local Government implementation in Western Australia and have lived the implementation policy of adopting the system, rather than adapting the system. This is the key to business transformation and the realization of benefits an integrated ERP can provide.

The City is also planning to enter into a similar MOU with the City of Canning, who are also well progressed with the project implementation.

Project Program

In the April 2021 report, Council was advised that three program scenarios would present unrealistic, optimistic and realistic scenarios, illustrated below. The City's initial program followed an unrealistic scenario, the reasons explained in the April report.

Unrealistic Program

Optimistic Program

Realistic Scenario

Of particular importance to the project planning is a period of 'hyper-care' between the two phases and post implementation. This has been emphasised by Technology One and other Local Governments. 'Hyper-care' allows functionality to be tweaked; additional user training to be delivered; the project team to be refreshed and organisational change management to take effect.

The revised program has been formulated independently to the scenarios presented above, taking a detailed and analytical project planning approach. With some minor differences in staging, the overall timeframe of the revised program generally aligns with the realistic scenario. A summary of the program is provided below and a high level project program is provided in the attachments:

Revised Program

TASK	START	FINISH	DURATION*
Phase 1	**31/05/21**	**28/05/22**	**250 days**
Planning Stage	31/05/21	02/07/21	24 days
Configuration Stage	05/07/21	24/12/21	124 days
Acceptance Testing Stage	04/01/22	04/02/22	23 days
Deployment Stage	07/02/22	28/02/22	22 days
Go Live	01/03/22		
Hyper-care Support Stage	01/03/22	27/05/22	60 days
Phase 2	**30/05/22**	**03/05/24**	**463 days**
Planning Stage	30/05/22	15/07/22	34 days
Configuration Stage	18/07/22	25/08/23	280 days
Acceptance Testing Stage	28/08/23	27/10/23	44 days
Deployment Stage	30/10/23	25/01/24	61 days
Go Live	01/02/24		
Hyper-care Support Stage	01/02/24	03/05/24	63 days

* Duration is based on a standard work-week.

The program proposed cannot be shortened by any length of time, without compromising the project implementation and deliverables. Each element is critical to a successful implementation, and the volume of data and processes that will be transformed is significant. To shorten the program would place the project into a critical risk category, in terms of strategic, reputational and even occupational health and safety risks.

Project Budget

The primary drivers for the budget is firstly time, in the form of staff salaries & wages and vendor consulting hours, and secondly risk, in terms of resourcing and contingency. The budget will require between $2.5M (critical risk) to $4.4M (very low risk) in additional funding over the next two financial years (FY23 and FY24), in order to implement the system. This range has been developed through four scenarios, outlined below.

Budget Summary				Project Life to Date $	Original Budget	Amendment	Revised Budget
Scenario 1	Full consulting costs applied	Full hypercare, full SME allocation	**Very low risk**	$ 2,601,664	$ 5,300,000	***$ 4,392,192***	$ 9,692,192
Scenario 2	Full consulting costs applied	Reduced hypercare, reduced SME allocation	**Low risk**	$ 2,601,664	$ 5,300,000	***$ 3,714,606***	$ 9,014,606
Scenario 3	Reduced consulting contingency applie	Reduced hypercare, further reduced SME allocation	**Medium risk**	$ 2,601,664	$ 5,300,000	***$ 3,290,725***	$ 8,590,725
Scenario 4	Reduced consulting contingency applie	Reduced hypercare, Nil SME allocation	**Critical risk**	$ 2,601,664	$ 5,300,000	***$ 2,549,997***	$ 7,849,997

Note: the Project Life To Date (PLTD) includes project start up costs from July to December '18

Scenario One (very low risk)
Provides for a duration of nine (9) months for phase one and twenty (20) months for phase two, plus two hypercare periods of three (3) months each. It also allows for full costs from the Technology One consulting Team for each of the modules, including full contingency, and similarly allows for sufficient subject matter expert (SME) coverage around 90% of the project duration – a total of 88 weeks for eight (8) SMEs. The City's *OneCouncil* Project Team extends to the end of the second Hypercare Period.

Scenario Two (low risk)
Provides for a duration of nine (9) months for phase one and twenty (20) months for phase two, plus one hypercare period of three (3) months. The second hypercare period is absorbed by Business as Usual (BAU). It also allows for full costs from the Technology One consulting Team for each of the modules. SME allocation is

achievable, with no contingency - a total of 65 weeks for seven and a half (7.5) SMEs. The City's *OneCouncil* Project Team extends to part way into the second Hypercare Period (i.e it does not cover the full Hypercare Period).

Scenario Three (medium risk)
Provides for a duration of nine (9) months for phase one and twenty (20) months for phase two, plus one hypercare period of three (3) months. It also allows for full contingency from the Technology One consulting Team for each of the modules. SME allocation is reduced significantly, which adds to the risk of a successful implementation - a total of 54 weeks for six and a half (6.5) SMEs.

Scenario Four (critical risk)
Provides for a duration of nine (9) months for has one and twenty (20) months for phase two, plus two hypercare periods of three (3) months each. It also allows for full contingency from the Technology One consulting Team for each of the modules. It does not have any provision for subject matter experts and thus, BAU would have to absorb the gaps caused from the allocation of SMEs to the project.

For each of the scenarios above, a detailed budget has been prepared. To illustrate, scenario one (very low risk) and scenario two (low risk) is used, the latter being the recommended approach.

At a high level, the extended project program and project resourcing requires an additional $4.39M for scenario one, or $3.71M for scenario two.

Scenario One - Very Low Risk

Budget Summary	PLTD		Phase One		Phase Two		Pre-start & Transition		Total	Original Budget	Revised Budget	Variance
	Days	$	Days	$	Days	$	Days	$				
Technology One Consulting	290	$ 608,403	351	$ 637,007	482	$ 882,470	0	$ -	$ 2,127,880	$1,400,000	$2,127,880	*$ 727,880*
City of Armadale Implementation	260	$ 1,993,261	250	$ 1,558,148	463	$ 3,357,654	123	$ 655,249	$ 7,564,312	$3,900,000	$7,564,312	*$ 3,664,312*
TOTAL	550	$ 2,601,664	601	$ 2,195,155	945	$ 4,240,124	123	$ 655,249	$ 9,692,192	$5,300,000	$9,692,192	*$ 4,392,192*

Scenario Two - Low Risk

Budget Summary	PLTD		Phase One		Phase Two		Pre-start & Transition		Total	Original Budget	Revised Budget	Variance
	Days	$	Days	$	Days	$	Days	$				
Technology One Consulting	290	$ 608,403	351	$ 637,007	482	$ 882,470	0	$ -	$ 2,127,880	$ 1,400,000	$ 2,127,880	*$ 727,880*
City of Armadale Implementation		$ 1,993,261		$ 1,427,309		$ 3,127,134		$ 339,023	$ 6,886,727	$ 3,900,000	$ 6,886,727	*$ 2,986,727*
TOTAL	290	$ 2,601,664	351	$ 2,064,315	482	$ 4,009,604	0	$ 339,023	$ 9,014,606	$ 5,300,000	$ 9,014,606	*$ 3,714,606*

A further analysis of the City's implementation budget and resourcing is shown below.

Scenario One - Very Low Risk

City of Armadale Implementation Budget Detail	$	Phase One Load	Phase One $	Phase Two Load	Phase Two $	Hypercare Load	Hypercare $	Total	Original Budget	Revised Budget	Variance
TOTAL COA IMPLEMENTATION	$ 1,993,261		$ 1,558,148		$ 3,357,654		$ 655,249	$ 7,564,312	$ 3,906,102	$ 7,564,312	*$ 3,658,210*
1 PROJECT MANAGEMENT	$ 255,792		$ 194,905		$ 433,122		$ 129,937	$ 1,013,755	*$ 716,657*	*$ 1,013,755*	*$ 297,098*
2 ANALYSTS AND TECHNICAL OFFICERS	$ 1,333,211		$ 697,113		$ 1,746,723		$ 512,162	$ 4,289,209	*$ 2,405,877*	*$ 4,289,209*	*$ 1,883,332*
3 SUBJECT MATTER EXPERTS BACKFILL	$ 63,156		$ 504,231		$ 1,103,059		$ -	$ 1,670,445	*$ -*	*$ 1,670,445*	*$ 1,670,445*
4 THIRD-PARTY CONSULTANTS	$ 335,748		$ 135,675		$ 28,800		$ -	$ 500,223	$ 783,568	$ 500,223	*-$ 283,345*
5 CHANGE & TRAINING	$ -		$ 6,500		$ 6,500		$ -	$ 13,000	$ -	$ 13,000	*$ 13,000*
6 COSTS & CONTINGENCIES	$ 5,354		$ 19,725		$ 39,450		$ 13,150	$ 77,679		*$0*	*$77,679*	*$77,679*

Scenario Two - Low Risk

City of Armadale Implementation Budget Detail	$	Phase One Load	Phase One $	Phase Two Load	Phase Two $	Hypercare Load	Hypercare $	Total	Original Budget	Revised Budget	Variance
TOTAL COA IMPLEMENTATION	$ 1,993,261		$ 1,427,309		$ 3,127,134		$ 339,023	$ 6,886,727	$ 3,906,102	$ 6,886,727	*$ 2,980,625*
1 PROJECT MANAGEMENT	$ 255,792		$ 194,905		$ 433,122		$ 64,968	$ 948,787	*$ 716,657*	*$ 948,787*	*$ 232,130*
2 ANALYSTS AND TECHNICAL OFFICERS	$ 1,333,211		$ 735,837		$ 1,872,989		$ 267,229	$ 4,209,266	*$ 2,405,877*	*$ 4,209,266*	*$ 1,803,389*
3 SUBJECT MATTER EXPERTS BACKFILL	$ 63,156		$ 334,667		$ 746,274		$ -	$ 1,144,097	*$ -*	*$ 1,144,097*	*$ 1,144,097*
4 THIRD-PARTY CONSULTANTS	$ 335,748		$ 135,675		$ 28,800		$ -	$ 500,223	$ 783,568	$ 500,223	*-$ 283,345*
5 CHANGE & TRAINING	$ -		$ 6,500		$ 6,500		$ -	$ 13,000	$ -	$ 13,000	*$ 13,000*
6 COSTS & CONTINGENCIES	$ 5,354		$ 19,725		$ 39,450		$ 6,825	$ 71,354		*$0*	*$71,354*	*$71,354*

The Subject Matter Experts who are proposed to be backfilled for between 50% to 90% of the project phase duration are:

1. Building Services Administration Officer (phase two only)
2. Coordinator Asset Management (phase one and two)
3. Coordinator Business Systems (phase one and two)
4. Coordinator Customer Services/Rangers (phase two only)
5. Finance Officer (phase one and two)
6. Human Resources Support Officer (phase one only)
7. Payroll Officer (phase one only)
8. Procurement Officer (phase one only)
9. Coordinator Rating Services (phase two only)
10. Senior Administration Officer - Civil Works
11. Planning Officer (phase two only)
12. Health Officer (phase two only)
13. Senior Records Officer (phase one and two)

For each scenario, a cashflow analysis has been prepared. As previously mentioned, the cashflow requirements for the current year (FY22) are provided for and funded in the current *draft 2021/22 Annual Budget*.

Scenario One - Very Low Risk

Scenario One	Duration (Mths)	PLTD	Financal Year 2021/22 Q1	Q2	Q3	Q4	Financal Year 2022/23 Q1	Q2	Q3	Q4	Financal Year 2022/23 Q1	Q2	Q3	Q4
Prior Year		$2,601,664												
Phase One	9		$731,718	$731,718	$731,718									
Hypercare	3					$327,624								
Phase Two	20						$636,019	$636,019	$636,019	$636,019	$636,019	$636,019	$424,012	
Hypercare	3													$327,624
Subtotal	**35**	**$2,601,664**	**$731,718**	**$731,718**	**$731,718**	**$327,624**	**$636,019**	**$636,019**	**$636,019**	**$636,019**	**$636,019**	**$636,019**	**$424,012**	**$327,624**
Financial Year Cashflow		$2,601,664				$2,522,779				$2,544,075				$2,023,674

Scenario Two - Low Risk

Scenario Two	Duration (Mths)	PLTD	Financal Year 2021/22 Q1	Q2	Q3	Q4	Financal Year 2022/23 Q1	Q2	Q3	Q4	Financal Year 2022/23 Q1	Q2	Q3	Q4
Prior Year		$2,601,664												
Phase One	9		$688,105	$688,105	$688,105									
Hypercare	3					$169,511								
Phase Two	20						$601,441	$601,441	$601,441	$601,441	$601,441	$601,441	$400,960	
Hypercare	3													$169,511
Subtotal	**35**	**$2,601,664**	**$688,105**	**$688,105**	**$688,105**	**$169,511**	**$601,441**	**$601,441**	**$601,441**	**$601,441**	**$601,441**	**$601,441**	**$400,960**	**$169,511**
Financial Year Cashflow		$2,601,664				$2,233,827				$2,405,763				$1,773,353

Funding the Project

Funding the required uplift in the project budget can be achieved through one or more funding sources. Council has a mix of funding options, which includes:

1. Utilise external borrowings, with around $2M borrowing capacity until the financial strategy ceiling of $50M is reached;
2. Utilise internal borrowings, using Civic Precinct or Future Projects and the funding mechanism and formalising repayments to those reserve funds in accordance with a loan structure. The reserve funds would earn higher interest than what is currently being received. This funding approach is used by a number of Local Governments and helps with the intergenerational equity principle of matching benefits with costs. Two examples are provided below;
3. Utilise Reserve funds;

4. Anticipating a FY21 surplus, utilise in part, the FY21 carried forward surplus. It is noted that around $750,000 remains in the Business Recovery Account established for 2020/21 in response to the COVID-19 Pandemic;
5. In due course, utilise the COVID-19 Response and Recovery Reserve, which currently has a balance of $1.6M;
6. Allocate some of the FY22 funds planned to be transferred to the Future Projects Reserve in the draft budget.
7. Allocate Municipal Funds in FY24. In the four year budget, a surplus is predicted due ot reduced loan repayments and reduced capital investment spend.

Internal Loan ($2,000,000; @ 1.5%, + 0.7% 'notional guarantee fee')

Debt Servicing	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	TOTAL
Principal repayment	273,066	277,177	281,351	285,587	289,887	294,251	298,682	2,000,000
Interest repayment	28,980	24,868	20,695	16,459	12,159	7,795	3,364	114,321
Guarantee Fee	13,511	11,550	9,574	7,585	5,581	3,564	1,533	52,897
Total Debt Servicing	**315,557**	**313,595**	**311,620**	**309,631**	**307,627**	**305,610**	**303,578**	**2,167,218**

Internal Loan ($3,000,000; @ 1.5%, + 0.7% 'notional guarantee fee')

Debt Servicing	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	TOTAL
Principal repayment	409,599	415,766	422,026	428,380	434,830	441,377	448,022	3,000,000
Interest repayment	43,470	37,303	31,043	24,689	18,239	11,692	5,047	171,481
Guarantee Fee Equivelant	20,267	17,324	14,361	11,377	8,372	5,346	2,299	79,346
Total Debt Servicing	**473,336**	**470,393**	**467,430**	**464,446**	**461,441**	**458,415**	**455,368**	**3,250,828**

Subject Matter Experts (SMEs)

Given the significance of the Subject Matter Experts to the project, it is useful to explain the role of the SMEs. The SMEs play a vital role in the effective and efficient deployment of a new operating system. They are an operator within the business, who by their nature are experts within that business process area, and have a comprehensive understanding of the business requirements, inputs, outputs and outcomes.

The SME's role is to describe to the Business Analyst (BA) what is required within the specific module (for example the finance module, or the planning module). The SME also provides the BA with whatever data is available within that business process area. The SME is then also responsible for reviewing how the data is configured (does it produce expected outputs and outcomes?), as well participating in a rigorous testing regime referred to as System Testing. The SME then gives the go-ahead to proceed to the next testing phase – User Acceptance Testing, or UAT. This is the pre-curser to rolling out the system to the rest of the organisation – the go-live. Post go-live, the SME also becomes a valuable training and support resource to help the business settle in to the new 'business as usual'.

Project Risks

The program, provided at Table 1, and the subsequent budget scenarios discuss risk level ranging from very low to critical. To recap, the April 2021 report provided an assessment of project risks, the inherent risks (i.e. before the risk controls are put in place) are outlined below.

Describe the Risk	Causes	What's the potential impact?	Risk Rating		
			Impact Level	Likelihood	Risk Rating
Significant blow outs in time and cost in the implementation of the City's new core business system	1. Poor Project Management including inadequate planning and consultation 2. Scope creep due to the City seeking to adapt the system to preferred operating systems 3 .Insufficient product knowledge by City officers and the vendor's consultants 4. Inability to secure a Project Manager 5. Lack of required skills and experience of vendor's consultants 6. Insufficient project budget for the resources required 7. Resistance by officers leading to adapt rather than adopt 8. Unavailability of Subject Matter Experts (SMEs) due to Business As Usual (BAU) requirements 9. Poor contract management 10. Underestimation by the vendor of the consultation hours and implementation effort required 11. Lack of trust between the Vendor and the City causes delays 12. Consultant unavailability 13. Organisational change programs, impact the implementation configuration requiring further reconfiguration 14. Lack of existing process documentation 15. Poor existing data 16. Lack of contingency	1. Reputational damage 2. Significant budget variations 3. Significant impact on staff morale and staff fatigue 4. Prolonged timeline may impact on suitability of requirements 5.Lack of confidence in the project 6. Delay to the benefits to be realised 7. Continued use of old systems that may no longer be supported or have reduced suitability	major	likely	critical
The new Core Business System doesn't deliver on the improved customer experience and efficiency expectations of the Administration and/or the Council	1. Expectations of Council are not in accordance with the project deliverables 2. Project timeline and resources are inadequate to deliver the full requirements specified in the contract. 3. Poor execution of project implementation 4. Users are not familiar with the system 5. Unable to recruit and retain high calibre resources on the project team 6. Unpredictability of the ERP project (part of phase 2 is still in the research and development stage)	1. Standards of services and service offering do not improve 2. Inability to deliver the City's agreed objectives 3. Significant impact on staff morale 4. People reverting back to old processes or workarounds 5. Additional projects required post go-live to bring about the expected experiences and efficiencies 6. Reputational damage and increased customer complaints	Major	Likely	Critical

Specifically, the risks and causal factors that have been evaluated to determine the strength of the risk controls and ultimately the residual risks from very low to critical are:

Risk: Significant blow outs in time and cost in the implementation of the City's new core business system

Causal Factor: 6. Insufficient project budget for the resources required
8. Unavailability of Subject Matter Experts (SMEs) due to Business As Usual (BAU) requirements
16. Lack of contingency

Risk: The new Core Business System doesn't deliver on the improved customer experience and efficiency expectations of the Administration and/or the Council

Causal Factor: 2. Project timeline and resources are inadequate to deliver the full requirements specified in the contract.

COMMENT

ANALYSIS

In order to understand the increase in the project budget, the following information is provided:

OPTIONS

To complete the project, the Council has the options outlined in the four scenarios, with varying degrees of risk, success factors and impacts on Business as Usual operations. Funding the revised program and budget can be determined from a mix of possible sources, outlined below. There is sufficient funds in the FY22 budget to cover all scenarios, and so

Council may review its preferred funding mix for FY23 and FY24 in the next review of the four year budget.

Project Budget Summary			Original Project Budget	Project Budget Amendment	Funding Sources for Project Budget Amendment						
					External Loan	Internal Loan	Rwserve Funds	FY21 Surplus	FY22 Surplus	FY24 Municipal	Total
Scenario 1	Full hypercare, full SME allocation	**Very low risk**	$ 5,300,000	***$ 4,392,192***	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Scenario 2	Reduced hypercare, reduced SME allocation	**Low risk**	$ 5,300,000	***$ 3,714,606***	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Scenario 3	Reduced hypercare, further reduced SME allocatio	**Medium risk**	$ 5,300,000	***$ 3,290,725***	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Scenario 4	Reduced hypercare, Nil SME allocation	**Critical risk**	$ 5,300,000	***$ 2,549,997***	$ -	$ -	$ -	$ -	$ -	$ -	$ -

If scenario two (2) is selected, $1.94M of new funding will need to be identified in FY23 and $1.77M in FY24. This is illustrated in the table below.

Scenario 2

Full consulting	*Reduced hypercare, reduced SME allocati*	
PLTD	Approved Funds	2,601,664
FY22	Approved Funds	2,233,827
FY23	Approved Funds	464,509
	New Funds Required	1,941,254
FY24	New Funds required	1,773,353
TOTAL	**Approved Funds**	**5,300,000**
TOTAL	**New Funds**	**3,714,607**

For the purpose of this report, it is recommended that external loan funds be included for the time being, with a review and final determination on the funding mix later this year as part of the four year budget review.

CONCLUSION

In April this year, Council received a report on the implementation status of the *OneCouncil* ERP project, and noted a number of project failings, including an unrealistic implementation program and insufficient resourcing. Subsequently, the project program and resourcing has been revised.

The revised program for the *OneCouncil* implementation extends to mid-2024, with the go-live dates for phase one being March 2022 and for Phase two, March 2024.

The program is realistic and achievable and has been informed by the program approaches of other Local Governments who are currently implementing the same ERP system.

In conjunction, a revised program budget has been developed based on various resourcing scenarios and levels of risk. A low-risk scenario includes an allocation for Subject Matter Experts, in addition to the extended implementation period to mid-2024. An additional $3.7M is required for the FY23 and FY24 financial years.

The project is extensive and transforms virtually every business process of every service provided by the City. It will deliver many benefits including replacing many manual processes, it will integrate and connect data, providing greater access to on line information and services. It will provide for the streamlining of business processes and significantly improve the City’s information management through business intelligence.

RECOMMEND

That Council:

1. NOTES the revised *OneCouncil ERP* implementation program, outlined in this report;

2. AGREES to increase the project implementation budget, based on the low risk scenario, by $3,714,607;

3. PROVISIONS for an increase in the project funding from loan funds in the first draft of the four year budget (FY23-FY26), noting that a review of the funding mix will be considered in the review of the four year budget, scheduled later this year.

ATTACHMENTS

1.⇩ OneCouncil Program - Committee Report - July 2021

3.2 - INFORMATION BULLETIN REVIEW (REFERRAL MATTER)

At the Council meeting held on 22 March 2021, Cr Munn referred the following matter to the Corporate Services Committee.

> *That the matter of a review of the Information Bulletin be referred to the Corporate Services Committee.*

Comment from Cr Munn

The information seems to me to be late and not connected to the committee reviewing the work of the committee and progress. It might improve the committee's knowledge if each committee's oversight was reviewed by the committee at each committee meeting so questions may be asked and answered in context. For example progress on roads or parks could be added to the Technical Services committee's agenda, still available to all Councillors, but not lost in a myriad of other information from other directorates.

I ask the Officers to review the present method of disseminating background information and report back the Corporate Services Committee.

Officer Comment

Background
The Information Bulletin was introduced so that matters not requiring a decision of the Committee or Council, but which may still be pertinent for Elected Members information, could be tabled. The intent was to provide Elected Members the opportunity to raise any queries on the reportable items or request a further report or investigation, if required.

Legislative & Policy Implications
There are no legislative requirements (including the City's Standing Orders Local Law) that mandate the presentation of information reports, tabled or otherwise to Committees or the Council.

It has been an informal policy position of the Council to consider information through the relevant Standing Committees.

Financial Implications
Nil

Over the next few years, improvements are planned to the City's planning and performance reporting framework. In particular, the implementation of the *OneCouncil* system will provide the opportunity to deliver real time dash board reporting, which include reports to Council on City activities.

RECOMMEND

For discussion

ATTACHMENTS
There are no attachments for this report.

COUNCILLORS' ITEMS

Nil

CHIEF EXECUTIVE OFFICER'S REPORT

Nil

EXECUTIVE DIRECTOR'S REPORT

Nil

MEETING DECLARED CLOSED AT _____

CORPORATE SERVICES COMMITTEE

SUMMARY OF ATTACHMENTS

20 JULY 2021

ATT NO.	SUBJECT	PAGE
1.1	**LIST OF ACCOUNTS PAID - MAY 2021**	
1.1.1	Monthly Cheque Listing and Credit Card Report - May 2021	32
1.2	**STATEMENT OF FINANCIAL ACTIVITY - MAY 2021**	
1.2.1	May 2021 - Monthly Financials - Council	54
3.1	**STATUS REPORT- ONECOUNCIL ERP IMPLEMENTATION PROJECT**	
3.1.1	OneCouncil Program - Committee Report - July 2021	78

Accounts Paid and Submitted to Corporate Services Committee Held on 20 July 2021

Cheque or EFT No.	Date	Payee	Description	Amount
00033231	4-May-21	City of Armadale	Consumables-Driver Training Program	400.00
00033232	4-May-21	Holly Rubick	Refund-Overpayment of Pound Fees	10.00
00033233	11-May-21	City of Armadale	Resources-IAS/Food Hack/Koort Maarakool Programs	500.00
00033234	11-May-21	City of Armadale	Resources-IAS Parent Pantry Packs	500.00
00033235	18-May-21	City of Armadale	Consumables-IAS Cultural Teaching	400.00
00033236	18-May-21	City of Armadale	Consumables-IAS Cultural Teaching	400.00
00033237	18-May-21	City of Armadale	Vouchers-Food Security Program	500.00
00033238	18-May-21	City of Armadale	Consumables-Driver Training Program	400.00
00033239	18-May-21	City of Armadale	Consumables-Armadale Art Festival 2021	350.00
00033240	18-May-21	City of Armadale-Seville Grove Library	Petty Cash Recoup	87.85
00033241	25-May-21	City of Armadale	Petty Cash Recoup	557.50
00033242	25-May-21	City of Armadale-History House	Petty Cash Recoup	80.00
00033243	25-May-21	City of Armadale-BLSL	Petty Cash Recoup	62.70
00033244	25-May-21	M Vaisalo	Refund-Facility/Reserve/Key Deposit	500.00
00033245	26-May-21	City of Armadale	Event Consumables-WA Day	2,000.00
00033246	26-May-21	City of Armadale-Armadale Library	Petty Cash Recoup	128.90
00033247	26-May-21	City of Armadale-Kelmscott Library	Petty Cash Recoup	81.70
00033248	26-May-21	City of Armadale	Petty Cash Recoup	572.00
DIRECT DEBIT	3-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 26.04.21	13.86
DIRECT DEBIT	3-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 12.04.21	1.98
DIRECT DEBIT	3-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 03.05.21	17.82
DIRECT DEBIT	3-May-21	Westpac Banking Corporation	Westpac Merchant Fees-April 2021	6,731.54
DIRECT DEBIT	3-May-21	Westpac Banking Corporation	Westpac Activity Fees-April 2021	4,353.34
DIRECT DEBIT	3-May-21	Les Mills Asia Pacific	Les Mills GF Licensing	687.15
DIRECT DEBIT	3-May-21	Entire Fire Management	Install Firebreak-213 Irymple Road	4,625.50
DIRECT DEBIT	10-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 10.05.21	12.87
DIRECT DEBIT	12-May-21	Unique International Recoveries LLC	Library Debt Collection Service-April 2021	153.60
DIRECT DEBIT	17-May-21	SG Fleet	Operating Lease P2025-May 2021	760.20
DIRECT DEBIT	17-May-21	Toyota Finance Australia Ltd	Operating Lease P2016-May 2021	372.68
DIRECT DEBIT	17-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 17.05.21	17.82
DIRECT DEBIT	18-May-21	Dept. of Justice	Fines Enforcement Registry Lodgement Fee	4,235.00
DIRECT DEBIT	21-May-21	Westpac Banking Corporation	Direct Debit Dishonour	215.00
DIRECT DEBIT	24-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 24.05.21	12.87
DIRECT DEBIT	27-May-21	Dept. of Health	Poisons Permit Renewal-AFAC	209.00
DIRECT DEBIT	31-May-21	Westpac Banking Corporation	Centrepay Fees-W/E 31.05.21	16.83
2613.110-01	5-May-21	Australasian Performing Rights Association Ltd	OneMusic Licence Fee 01.04.21-30.06.21	2,363.46
2613.1121-01	5-May-21	Officeworks Business Direct	Stationery	3,245.00
2613.127-01	5-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	16,552.23
2613.1313-01	5-May-21	Leisure Institute of WA Aquatics (Inc.)	Membership Renewal 01.03.21-28.02.22	132.00
2613.1359-01	5-May-21	Elite Pool Covers Pty Ltd	Stainless Steel Pool Cover	2,178.00

2613.155-01	5-May-21	BP Australia Pty Ltd	Fuel & Oils	30,453.09
2613.1606-01	5-May-21	JB HIFI Group Pty Ltd (Armadale)	Computer Equipment	2,877.95
2613.1697-01	5-May-21	RSEA Pty Ltd	Protective Clothing	998.38
2613.1763-01	5-May-21	Oven Sparkle Pty Ltd	Clean Ovens-Champion Centre	300.00
2613.1777-01	5-May-21	MAIA Financial Pty Ltd	Computer Equipment Leases 01.04.21-30.06.21	37,490.31
2613.1885-01	5-May-21	Celebration Nominees Pty Ltd	Refund-Security Deposit	3,600.00
2613.1904-01	5-May-21	Blueprint Homes (WA) Pty Ltd	Refund-Security Deposit	400.00
2613.2027-01	5-May-21	Dept. of Premier and Cabinet	Advertising	92.70
2613.2062-01	5-May-21	J-Corp Pty Ltd - Homestart	Refund-Security Deposit	400.00
2613.2063-01	5-May-21	Cedar Homes	Refund-Security Deposit	400.00
2613.2076-01	5-May-21	Content Living Pty Ltd	Refund-Security Deposit	400.00
2613.2485-01	5-May-21	Tangent Nominees Pty Ltd	Refund-Security Deposit	400.00
2613.257-01	5-May-21	Cornerstone Legal Pty Ltd	Legal Advice-Matter 005421	685.90
2613.3187-01	5-May-21	Enviro Infrastructure Pty Ltd	Purlin Replacement-Wallangarra Pony Club	1,226.79
2613.3196-01	5-May-21	Smart Colour Signs	Banners/Coreflutes-Armadale Arts Festival	1,299.54
2613.3250-01	5-May-21	P W Sanders	Telephone Reimbursement	79.99
2613.363-01	5-May-21	Moore Australia (WA) Pty Ltd	Staff Training-Management/Financial Reporting	7,744.00
2613.3681-01	5-May-21	Vorgee Pty Ltd	Retail Goods-AFAC Kiosk	634.15
2613.374-01	5-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Parks/Waste	5,154.04
2613.3803-01	5-May-21	Astro Synthetic Surfaces	Softfall Rubber Panels-Robot Park	3,300.00
2613.3894-01	5-May-21	Heritage FM Incorporated	Sponsorship-Heritage FM	308.00
2613.3898-01	5-May-21	Centre for Pavement Engineering Education Inc.	Staff Training-Various Courses	2,156.00
2613.3938-01	5-May-21	Create It	Time Lapse Camera Maintenance-April 2021	715.00
2613.4204-01	5-May-21	Seton Australia	Display Holders-AFAC	933.54
2613.4415-01	5-May-21	Satellite Security Services Pty Ltd	Tecom Panel-Landfill Site	907.40
2613.456-01	5-May-21	Liquor Barons Armadale	Refreshments	86.98
2613.4570-01	5-May-21	Greedy Guts Lunch Bar	Catering-First Aid Training	173.00
2613.4595-01	5-May-21	Downings Electrical Service	Electrical Services-John Dunn Oval	524.70
2613.4624-01	5-May-21	Innerspace Commercial Interiors	Office Furniture	594.00
2613.463-01	5-May-21	Lo-Go Appointments	Hire of Temporary Staff-OHS/Waste	6,257.31
2613.4670-01	5-May-21	Talis Consultants	Professional Design Services-Weighbridge	925.94
2613.4722-01	5-May-21	Wow Group (WA) Pty Ltd	Refund-Security Deposit	400.00
2613.5001-01	5-May-21	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff-Waste	1,805.30
2613.5035-01	5-May-21	Allstate Kerbing And Concrete	Kerb Repairs-Various Locations	1,529.00
2613.5157-01	5-May-21	Hi Tech Security WA Pty Ltd	Remote Support Charges Various Sites-March 2021	484.00
2613.5173-01	5-May-21	Rex Turf Pty Ltd	Turfing Services-Riva Entrance	9,566.48
2613.5223-01	5-May-21	Security Management Australasia Pty Ltd	Download CCTV Footage-Armadale Arena	281.60
2613.5548-01	5-May-21	Tyrepower Limited	Tyres-Various Plant	492.75
2613.5606-01	5-May-21	Horizon Works	Repair Fence-37 Nelson Street	949.58
2613.5694-01	5-May-21	Horizon West Landscape Constructions	Landscape Construction-Ranford Road Median	58,450.70
2613.572-01	5-May-21	Quick Corporate Australia Pty Ltd	Stationery	71.49
2613.5812-01	5-May-21	LD&D Australia Pty Limited	Refreshments	214.90
2613.5854-01	5-May-21	NewGround Water Services	Irrigation Design/Repairs-Various Locations	12,009.80
2613.5885-01	5-May-21	Crystal Printing Solutions Pty Ltd	Printing-2021 Arts Festival Booklet	1,947.00
2613.5943-01	5-May-21	Spectur Limited	Hire/Monitoring Security Camera Depot-April 2021	1,650.00

2613.5953-01	5-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-Various Locations	15,643.85
2613.6017-01	5-May-21	Pelicancorp (AU) Pty Ltd	Ticket Access Subscription 03.04.21-03.04.22	16,179.90
2613.61-01	5-May-21	Armadale Lock & Key Service	Keys Cut/Padlocks/Restricted Keys-Various Buildings	297.00
2613.6292-01	5-May-21	Community Connecting Youth	Sea Container & Community Garden Project	5,794.97
2613.6659-01	5-May-21	Materon Investments WA Pty Ltd t/a WA Building Company	Refund-Security Deposit	800.00
2613.669-01	5-May-21	Telstra	Telephone Charges	27,050.64
2613.6852-01	5-May-21	EyeJack Pty Ltd	Augmented Reality in Armadale-2020/21	5,500.00
2613.7063-01	5-May-21	Agrimate	Garrison Fencing-Landfill Site	85,106.85
2613.7140-01	5-May-21	First Homebuilders Pty Ltd	Refund-Security Deposit	400.00
2613.7145-01	5-May-21	JuiceBox Creative Pty Ltd.	DIGT/Landing Page/Design Amendments/Development-Visitors Centre	3,575.00
2613.744-01	5-May-21	Water Corporation	Water Charges	27,327.65
2613.7520-01	5-May-21	Stephen Michael Foundation Ltd	Cultures Thru Sport Program	5,940.00
2613.759-01	5-May-21	Synergy Energy	Electricity Charges	3,078.99
2613.7713-01	5-May-21	Child Support Agency -Special Arrangement	Payroll Deduction	304.57
2613.7925-01	5-May-21	Bee Advice	Treat Bee Hive-Corondale Park	200.00
2613.7982-01	5-May-21	Manda's Mini Indulges	Catering-Artists Workshop	80.88
2613.8078-01	5-May-21	Bella Build & Design	Refund-Security Deposit	3,000.00
2613.8091-01	5-May-21	Aurora Pools	Refund-Security Deposit	400.00
2613.8093-01	5-May-21	Integrity Developments (WA) Pty Ltd	Refund-Security Deposit	400.00
2613.8094-01	5-May-21	K K Brown	Council Contribution to Crossover	400.00
2614.109-01	7-May-21	Australian Metal Workers Union	Payroll Deductions	170.40
2614.112-01	7-May-21	Australian Services Union	Payroll Deductions	1,338.60
2614.1121-01	7-May-21	Officeworks Business Direct	Stationery	521.70
2614.1167-01	7-May-21	G L Clotworthy	Hire of Equipment-Far Out Festival	1,100.00
2614.127-01	7-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping/Watering-Various Locations	77,131.19
2614.1275-01	7-May-21	Dale Cottages Inc.	Greendale Centre Management Fee 27.02.21-27.02.22	68,539.00
2614.1385-01	7-May-21	Armadale Kelmscott Refrigeration	Degas Fridges/Freezers-Landfill Site	1,107.50
2614.1422-01	7-May-21	Onhold Magic Pty Ltd	Music on Hold-May 2021	110.00
2614.1433-01	7-May-21	Serpentine Spring Water	Refreshments	120.00
2614.161-01	7-May-21	Browns Sweeping	Street Sweeping	360.00
2614.1728-01	7-May-21	LGIS Liability	Staff Training-Workforce Risk Forum	550.00
2614.1811-01	7-May-21	Truck Centre (WA) Pty Ltd	Parts-P1519	407.04
2614.1885-01	7-May-21	Celebration Nominees Pty Ltd	Refund-Security Deposit	2,000.00
2614.1939-01	7-May-21	Boffins Bookshop Pty Ltd	Library Resources	29.69
2614.2027-01	7-May-21	Dept. of Premier and Cabinet	Advertising	92.70
2614.206-01	7-May-21	Child Support Agency	Payroll Deductions	6,883.52
2614.2076-01	7-May-21	Content Living Pty Ltd	Refund-Security Deposit	800.00
2614.25-01	7-May-21	Alinta Gas	Gas Charges	19,720.10
2614.2697-01	7-May-21	Aussie Earthworks Pty Ltd	Hire of Equipment-Various Locations	20,864.80
2614.28-01	7-May-21	Allflow Industrial	Service Oil Separator-Depot Workshop	340.95
2614.3082-01	7-May-21	Sonic HealthPlus	Preplacement Medicals	220.00
2614.3195-01	7-May-21	Greenfield Gardening	Landscape Maintenance Landfill Site-March 2021	16,698.00
2614.3277-01	7-May-21	J L Ramshaw	Expenses Reimbursements	59.82
2614.3302-01	7-May-21	Vanguard Press	Printing	286.70
2614.336-01	7-May-21	Galvins Plumbing Plus	Wall Mounted Baby Change Tables-Armadale Arena	1,569.00

2614.3589-01	7-May-21	Horizon West Landscape & Irrigation	Landscape Maintenance-Various Reserves	10,345.50
2614.374-01	7-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Civil Works	2,360.30
2614.3970-01	7-May-21	EOS Electrical	Electrical Services	599.25
2614.4172-01	7-May-21	N Burbridge	Expenses Reimbursements	36.08
2614.4204-01	7-May-21	Seton Australia	Display Holders-AFAC	968.77
2614.4418-01	7-May-21	Prestige Property Maintenance Pty Ltd	Branch/Rubbish Collection-Various Dry Reserves	3,848.79
2614.4455-01	7-May-21	Commissioner of State Revenue	Refund-Overpayment of Rates	563.98
2614.4464-01	7-May-21	Phenomenon Event Services	Event Theming-Far Out Festival	2,700.00
2614.453-01	7-May-21	LGRCEU	Payroll Deductions	676.56
2614.4663-01	7-May-21	Cr Michelle Silver	Paid Parental Leave 02.04.21-15.04.21	1,507.80
2614.5035-01	7-May-21	Allstate Kerbing And Concrete	Kerbing Services-Various Locations	7,429.67
2614.5157-01	7-May-21	Hi Tech Security WA Pty Ltd	Security Services-Various Locations	5,359.75
2614.5217-01	7-May-21	Dale Design Service	Public Toilet Design-John Dunn Hall	9,865.00
2614.5223-01	7-May-21	Security Management Australasia Pty Ltd	Genetec Workstation-CCTV Computer	495.00
2614.5427-01	7-May-21	Z B Barry	Installation of Artworks-Minnawarra Art Award 2021	775.00
2614.5439-01	7-May-21	Graffiti Systems Australia	Remove Graffiti-Various Locations	522.00
2614.5552-01	7-May-21	Quicklee Express Transport & Distribution Pty Ltd	Courier Services-April 2021	275.00
2614.5562-01	7-May-21	Bug Busters Pty Ltd	Pest Control-Various Locations	4,400.00
2614.56-01	7-May-21	Armadale Community Family Centre	Social Priorities Service Grant	3,448.50
2614.5689-01	7-May-21	Corbeau Arts Space - Studio of Julie Fearns-Pheasant Artist	School Holiday Program-Champion Centre	600.00
2614.5694-01	7-May-21	Horizon West Landscape Constructions	Landscape/Playground Works-Novelli Reserve	363.00
2614.577-01	7-May-21	Rabor Smash Repairs	Insurance Excess-P1951	500.00
2614.5812-01	7-May-21	LD&D Australia Pty Limited	Refreshments	41.10
2614.5951-01	7-May-21	K M Hansen	Entertainment-Minnawarra Art Award 2021	500.00
2614.5984-01	7-May-21	Kukri Australia Pty Ltd	AFAC Uniforms	5,731.00
2614.6017-01	7-May-21	Pelicancorp (AU) Pty Ltd	Nextgen Dial Before You Dig-Update	1,980.00
2614.6022-01	7-May-21	Aluminium Seating Specialists	Bench Seating-AFAC	3,034.90
2614.6114-01	7-May-21	Linkedin Singapore Pte. Ltd	LinkedIn Learning Subscription Renewal	6,985.00
2614.618-01	7-May-21	Shenton Enterprises Pty Ltd	Repair-Pool Cleaner	198.00
2614.6317-01	7-May-21	Katherine John Entertainment (KJE)	Event/Program Curating-Armadale Art Festival 2021	4,875.75
2614.6381-01	7-May-21	Aussie Broadband Pty Ltd	NBN Services Various Locations 18.04.21-17.05.21	779.00
2614.654-01	7-May-21	Stewart & Heaton Clothing Co Pty Ltd	Protective Clothing-BVBFB	424.25
2614.6593-01	7-May-21	Teenage Colour Records	Entertainment/Coordination/Management-Far Out Festival	9,700.00
2614.6677-01	7-May-21	J C Walker	Expenses Reimbursement	100.00
2614.679-01	7-May-21	Swiss Rose Garden Nursery	Gardening Products	66.00
2614.6804-01	7-May-21	Punrak Tree Farm	Garden Bench-Habitat Links	350.00
2614.7146-01	7-May-21	Southern Cross Protection Pty Ltd	Security Alarm Responses-Various Locations	673.64
2614.7267-01	7-May-21	The Pink Deli	Catering-Various Meetings/Events	302.50
2614.7279-01	7-May-21	Wizard Pharmacy Kelmscott Stargate	Newspapers Kelmscott Library-April 2021	89.60
2614.744-01	7-May-21	Water Corporation	Water Charges	773.88
2614.759-01	7-May-21	Synergy Energy	Electricity Charges	6,674.19
2614.7756-01	7-May-21	W Taylor	Artwork Installations-Minnawarra Art Award 2021	605.00
2614.7844-01	7-May-21	The Language Centre	Library Resources	1,752.19
2614.7875-01	7-May-21	Advance Scanning Services	High Pressure Gas Supervision-Railway Avenue	5,225.00
2614.7914-01	7-May-21	Tilt Commercial	Refund-Overpayment of Rates	439.14

2614.7933-01	7-May-21	Tunnel Vision (WA) Pty Ltd	Unblock Drainage Pipe-AFAC	792.00
2614.7984-01	7-May-21	The Mighty Booths	Open Photo Booth Service-Armadale Art Festival 2021	749.00
2614.8016-01	7-May-21	Ruah Kodesh Aboriginal Corporation	Covid-19 Recovery Grant-2020/21	5,500.00
2614.8042-01	7-May-21	Redz Zoo Pty Ltd	Entertainment-Harmony Day	440.00
2614.8062-01	7-May-21	Hartley Design	Happy Sticker Project-Armadale Art Festival 2021	1,081.30
2614.8088-01	7-May-21	Napoli Mercato	Catering-Armadale Art Festival 2021	395.97
2614.8090-01	7-May-21	A Ledo	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	1,027.00
2614.8092-01	7-May-21	C R Logansmith	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	655.00
2614.8095-01	7-May-21	S J Susai Raj	Refund-Facility/Reserve/Key Deposit	500.00
2614.8097-01	7-May-21	J Gibson	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	100.00
2614.8098-01	7-May-21	K J Geary	Refund-Cancelled AFAC Membership	79.00
2614.8099-01	7-May-21	M R Whitbread	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	80.00
2614.8100-01	7-May-21	N J Gozum	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	1,120.00
2614.8101-01	7-May-21	P Menothuparambil	Refund-Overpayment of Hall Hire Fee	80.00
2614.8102-01	7-May-21	S S Bhullar	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	600.00
2614.8103-01	7-May-21	Sri Lankan Women's Foundation of WA	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	820.00
2614.8105-01	7-May-21	J A McDaid	Refund-Overpayment of Rates	154.51
2614.8106-01	7-May-21	A M Smith	Refund-Overpayment of Rates	255.06
2614.8107-01	7-May-21	M O Fayomi	Refund-Overpayment of Rates	155.20
2614.8108-01	7-May-21	N G Trewarn	Refund-Overpayment of Rates	688.45
2614.8109-01	7-May-21	L J Martin	Refund-Overpayment of Rates	109.30
2614.8110-01	7-May-21	Beenyup Holdings Pty Ltd	Refund-Overpayment of Rates	875.72
2614.8111-01	7-May-21	J M Riches	Refund-Overpayment of Rates	44.27
2614.8112-01	7-May-21	J Singh	Refund-Overpayment of Rates	606.09
2614.8113-01	7-May-21	K M Whitley	Refund-Overpayment of Rates	636.20
2614.8114-01	7-May-21	F Renzullo	Refund-Overpayment of Rates	746.18
2614.8115-01	7-May-21	C A Foote	Refund-Overpayment of Rates	281.21
2614.8116-01	7-May-21	M A Rees	Refund-Overpayment of Rates	420.75
2614.8117-01	7-May-21	V S Daluwatta	Refund-Overpayment of Rates	223.54
2614.8118-01	7-May-21	G D Lewis	Refund-Overpayment of Rates	217.79
2614.8119-01	7-May-21	A J Richardson	Refund-Overpayment of Rates	344.45
2614.8120-01	7-May-21	A J Musulin	Refund-Overpayment of Rates	205.07
2614.8121-01	7-May-21	B A Bourne	Refund-Overpayment of Rates	46.06
2614.85-01	7-May-21	Aslab Pty Ltd	Pavement Testing-Lake Road/Champion Drive	6,721.00
2614.980-01	7-May-21	D J Sherrard	Gate Keeper-Roleystone Greenwaste Site	2,020.00
2615.127-01	12-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	11,983.56
2615.129-01	12-May-21	Benara Nurseries	Gardening Products	544.84
2615.1359-01	12-May-21	Elite Pool Covers Pty Ltd	Repair-Pool Blanket Roller	396.00
2615.1470-01	12-May-21	IPWEA National	NAMS Subscription Renewal 01.07.21-30.06.22	2,079.00
2615.147-01	12-May-21	BOC Gases Australia Limited	Gas & Cylinder Rental-Depot/AFAC	160.28
2615.155-01	12-May-21	BP Australia Pty Ltd	Fuel & Oils	4,310.74
2615.1606-01	12-May-21	JB HIFI Group Pty Ltd (Armadale)	Headphone & Mic (Library)	139.00
2615.1732-01	12-May-21	Refresh Waters Pty Ltd	Refreshments	110.00
2615.2094-01	12-May-21	Ulverscroft Large Print Books	Library Resources	191.21
2615.2182-01	12-May-21	Centaman Systems Pty Ltd	Prepaid SMS Bundles-AFAC	10,450.00

2615.257-01	12-May-21	Cornerstone Legal Pty Ltd	Legal Advice-Matter 005421/005348	371.30
2615.2697-01	12-May-21	Aussie Earthworks Pty Ltd	Hire of Equipment-Various Locations	21,048.50
2615.2824-01	12-May-21	Commercial Aquatics Australia	Spare Back Plates-AFAC	3,260.40
2615.2831-01	12-May-21	Apple Pty Ltd	Computer Equipment	713.90
2615.3074-01	12-May-21	Water On Wheels	Refill Water Tanks-Settlers Common	250.00
2615.3208-01	12-May-21	Direct Trade Supplies Pty Ltd	Hardware	348.48
2615.3432-01	12-May-21	Better Pets and Gardens Kelmscott	Cat Food-Depot Pound	58.77
2615.3463-01	12-May-21	Big W	White Goods-Staff Kitchen	189.00
2615.3564-01	12-May-21	Dale Sports Club Inc	Sausage Sizzle/Donation	1,319.09
2615.3567-01	12-May-21	ELM (WA) Pty Ltd	Irrigation Repairs-Shipwreck/Friston Parks	959.49
2615.3675-01	12-May-21	Carlisle Events Hire Pty Ltd	Hire of Equipment-Minnawarra Art Awards 2021	1,191.30
2615.374-01	12-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Planning/Civils/Parks	8,052.51
2615.3777-01	12-May-21	Reva Commercial Pty Ltd	Remove Asbestos-Armadale Badminton Centre	9,900.00
2615.3811-01	12-May-21	Budget Rent a Car	Hire of Motor Vehicle (Parks)	1,403.60
2615.3856-01	12-May-21	Mother Earth Gardening & Landscaping	Garden Maintenance-Various Locations	1,039.50
2615.3876-01	12-May-21	UDLA	Consultancy Services-12 Anstey Road/387 Nicholson Road	1,787.50
2615.4319-01	12-May-21	Datacom Systems (AU) Pty Ltd - WA Division	Computer Equipment	175.99
2615.440-01	12-May-21	Kott Gunning Lawyers	Legal Advice-Matter 181082/181025	679.91
2615.4595-01	12-May-21	Downings Electrical Service	Electrical Services-Bob Blackburn Reserve/Alfred Skeet Oval	542.30
2615.4621-01	12-May-21	Bisht Pty Ltd	Newspapers Seville Grove Library-April 2021	89.60
2615.463-01	12-May-21	Lo-Go Appointments	Hire of Temporary Staff-OHS	1,815.46
2615.4722-01	12-May-21	Wow Group (WA) Pty Ltd	Refund-Security Deposit	400.00
2615.4902-01	12-May-21	Paramount Electrical Services	Electrical Services-Various Locations	9,906.10
2615.4922-01	12-May-21	Braestone Pty Ltd	ICT Strategic Plan Development	10,697.51
2615.5054-01	12-May-21	Pure Homes Pty Ltd	Refund-Security Deposit	400.00
2615.5301-01	12-May-21	AXIIS Contracting Pty Ltd	Path Repairs-Crossey Way	4,281.75
2615.5731-01	12-May-21	Castledine Gregory	Legal Advice-Matter 0418	1,742.40
2615.5754-01	12-May-21	Stephen Carrick Architects Pty Ltd	Design Review Panel-387 Nicholson Road	660.00
2615.5812-01	12-May-21	LD&D Australia Pty Limited	Refreshments	214.90
2615.5953-01	12-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-Various Locations	1,541.22
2615.602-01	12-May-21	Royal Lifesaving Society	Retail Items-AFAC Kiosk	2,003.60
2615.6047-01	12-May-21	Orbit Health & Fitness Solutions Pty Ltd	Gym Equipment-AFAC	358.99
2615.63-01	12-May-21	Armadale Newsagency	Newspapers Armadale Library/BLSL-April 2021	488.26
2615.6561-01	12-May-21	Neon Construction Pty Ltd	Retaining Wall-John Dunn Hall	31,928.40
2615.6566-01	12-May-21	Idom Maddington Pty Ltd	1 x New Motor Vehicle (Replacing P1851)	37,966.27
2615.690-01	12-May-21	Toll Fast	Courier Services	18.33
2615.7146-01	12-May-21	Southern Cross Protection Pty Ltd	Security Services-Various Locations	12,651.76
2615.744-01	12-May-21	Water Corporation	Water Charges	12.91
2615.759-01	12-May-21	Synergy Energy	Electricity Charges	8,278.53
2615.7980-01	12-May-21	N S Craigs	Happy Sticker Project-Armadale Art Festival 2021	1,500.00
2615.8012-01	12-May-21	Universal Constructions Pty Ltd	Refund-Security Deposit	5,000.00
2615.8104-01	12-May-21	Nationwide Australia Roofing Holdings Pty Ltd	Roof Inspection-Armadale Arena	385.00
2615.8129-01	12-May-21	B K Todd	Council Contribution to Crossover	400.00
2615.8130-01	12-May-21	H M Dayananda	Council Contribution to Crossover	400.00
2615.8132-01	12-May-21	N D Edirisinghe Mudiyanselage	Council Contribution to Crossover	400.00

2615.8147-01	12-May-21	C U Building Group Pty Ltd	Refund-Security Deposit	400.00
2615.8150-01	12-May-21	Parklyn Constructions	Refund-Security Deposit	400.00
2615.912-01	12-May-21	St John Ambulance WA Ltd	First Aid Services-Far Out Festival	608.30
2615.947-01	12-May-21	D K Sarti	Expenses Reimbursements	228.73
2615.99-01	12-May-21	Australia Post	Postage Charges	310.72
2616.113-01	14-May-21	Australian Taxation Office	Payroll Deductions	357,580.50
2616.127-01	14-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	6,946.53
2616.151-01	14-May-21	Bolinda Publishing Pty Ltd	Library Resources	2,001.12
2616.1606-01	14-May-21	JB HIFI Group Pty Ltd (Armadale)	Computer Equipment	50.00
2616.1764-01	14-May-21	Construction Equipment Australia	Parts-P229	135.47
2616.1856-01	14-May-21	Creative Spaces	Roley Pools Heritage Trail-Banner	2,200.00
2616.2027-01	14-May-21	Dept. of Premier and Cabinet	Advertising	92.70
2616.2094-01	14-May-21	Ulverscroft Large Print Books	Library Resources	226.89
2616.2209-01	14-May-21	Porter Consulting Engineers	Consultancy Services-Skeet Road Upgrade	9,790.00
2616.2210-01	14-May-21	Waterlogic Australia Pty Ltd	Hire of Water Coolers-Various Locations	2,803.68
2616.2373-01	14-May-21	Elliotts Irrigation Pty Ltd	Service Iron Filter Lentara Park-March 2021	286.00
2616.2380-01	14-May-21	TJ Depiazzi & Sons	Gardening Products	3,134.45
2616.2552-01	14-May-21	Programmed Property Services Pty Ltd	Playground/Skatepark Maintenance Various Locations-April 2021	19,133.08
2616.257-01	14-May-21	Cornerstone Legal Pty Ltd	Legal Advice-Matter 005446/005414	6,635.07
2616.283-01	14-May-21	Housing Authority	Refund-Overpayment of Rates	837.27
2616.2831-01	14-May-21	Apple Pty Ltd	Computer Equipment	3,670.70
2616.33-01	14-May-21	ALS Library Services Pty Ltd	Library Resources	4,372.35
2616.3304-01	14-May-21	Dept of Planning, Lands & Heritage	JDAP Fee-L80 Church Street	9,948.00
2616.3318-01	14-May-21	360 Environmental Pty Ltd	Flora & Fauna Survey-Forrest Road	1,320.00
2616.3383-01	14-May-21	Temptations Catering	Catering-Various Meetings/Events	807.33
2616.3693-01	14-May-21	Acurix Networks Pty Ltd	Public WiFi Services Various Sites-May 2021	5,163.40
2616.374-01	14-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Parks/Waste	5,778.63
2616.3867-01	14-May-21	Bensons Contracting	Remove Asbestos-Mountain View/Challis Road	981.75
2616.4156-01	14-May-21	Quick Super	Payroll Deductions	203,020.63
2616.4337-01	14-May-21	Plants & Garden Rentals	Hire of Plants Orchard House-May 2021	1,995.95
2616.4373-01	14-May-21	JJ Richards & Sons Pty Ltd	Document Destruction Service-Depot	245.00
2616.4455-01	14-May-21	Commissioner of State Revenue	Refund-Overpayment of Rates	1,516.21
2616.4533-01	14-May-21	Turf Care WA Pty Ltd	Fertilising-Various Reserves	19,030.00
2616.456-01	14-May-21	Liquor Barons Armadale	Refreshments	323.97
2616.4595-01	14-May-21	Downings Electrical Service	Electrical Services	93.50
2616.463-01	14-May-21	Lo-Go Appointments	Hire of Temporary Staff-Waste Services	3,821.14
2616.4713-01	14-May-21	SCP Conservation And Land Management	Repair Fence-10 Bundoran Approach	418.00
2616.4758-01	14-May-21	Yardgames	Resources-Growing our Neighbourhoods	880.00
2616.50-01	14-May-21	Arcus Refrigeration Service Pty Ltd	Water Fountain Compressor-AFAC	1,350.25
2616.5146-01	14-May-21	Hassell Limited	Consultancy Services	8,800.00
2616.5185-01	14-May-21	H M Dubal	Expenses Reimbursement	34.53
2616.5186-01	14-May-21	Down To Earth Training & Assessing	Staff Training-Various Courses	350.00
2616.5439-01	14-May-21	Graffiti Systems Australia	Remove Graffiti-Various Locations	314.14
2616.5513-01	14-May-21	OSH Group Pty Ltd	Fitness for Work Complex & Report	1,779.84
2616.5562-01	14-May-21	Bug Busters Pty Ltd	Pest Control	462.00

2616.5792-01	14-May-21	Lavazza Australia OCS Pty Limited	Hire of Coffee Machine-Kelmscott Library	154.00
2616.5812-01	14-May-21	LD&D Australia Pty Limited	Refreshments	41.10
2616.5854-01	14-May-21	NewGround Water Services	Filtration Unit-William Lockhard Park/Churchmand Brook	26,708.00
2616.587-01	14-May-21	Ambius	Hire of Plants AFAC/Administration Building-May 2021	1,452.30
2616.5901-01	14-May-21	Floral Fever	Flowers	390.00
2616.595-01	14-May-21	Roleystone Courier	Advertising	440.00
2616.5951-01	14-May-21	K M Hansen	Entertainment-Armadale Arts Bush Trail	1,000.00
2616.6035-01	14-May-21	Rentokil Initial Pty Ltd	Sanitary/Nappy Collections AFAC 20.05.21-19.06.21	958.47
2616.61-01	14-May-21	Armadale Lock & Key Service	Restricted Key/Padlocks-Various Buildings	226.50
2616.6122-01	14-May-21	Crowe Horwath (Aust) Pty Ltd	Internal Audit Services-2020/21	13,904.00
2616.614-01	14-May-21	Scope Irrigation	Reticulation Parts	194.60
2616.6156-01	14-May-21	CS Legal T/A The Pier Group Pty Ltd	Rates Debt Collection Services	55.00
2616.6310-01	14-May-21	Selectro Services	Electrical Services-AFAC	341.00
2616.6317-01	14-May-21	Katherine John Entertainment (KJE)	Entertainment-Minnawarra Art Award 2021	605.00
2616.6400-01	14-May-21	G K Raywood	Refund-Overpayment of Rates	314.39
2616.6418-01	14-May-21	Prestige Catering	Catering-Various Meetings/Events	284.50
2616.6598-01	14-May-21	W Wong	Refund-Facility/Reserve/Key Deposit	500.00
2616.6645-01	14-May-21	Cannings Purple	Community Engagement Plan-Development	10,659.00
2616.669-01	14-May-21	Telstra	Telephone Charges	36,847.22
2616.6841-01	14-May-21	Wormall Civil Pty Ltd	Skeet Road Upgrade-Claim III	344,324.57
2616.7063-01	14-May-21	Agrimate	Aluminium Slats-Talbert Lane	2,145.00
2616.729-01	14-May-21	WA Library Supplies	Stationery	252.10
2616.7314-01	14-May-21	CoreStaff WA Pty Ltd	Hire of Temporary Staff-Parks	2,216.45
2616.7323-01	14-May-21	Acumentis (WA) Pty Ltd	Valuation-24 Page Road	1,760.00
2616.7392-01	14-May-21	HouseSmart Real Estate Pty Ltd	Refund-Overpayment of Rates	445.52
2616.7431-01	14-May-21	Barrelhouse Saloon and Eatery Armadale	Catering-Various Meetings/Events	100.00
2616.744-01	14-May-21	Water Corporation	Water Charges	2,821.52
2616.752-01	14-May-21	West Side Safety Products	Protective Clothing	1,418.62
2616.754-01	14-May-21	Westbooks	Library Resources	3,728.15
2616.759-01	14-May-21	Synergy Energy	Electricity Charges	1,717.93
2616.7955-01	14-May-21	Progility Pty Ltd	Network Engineer Services (ICT)	7,480.00
2616.8015-01	14-May-21	N J Lloyd	Entertainment-Armadale Art Festival 2021	300.00
2616.8097-01	14-May-21	J Gibson	Refund-Facility/Reserve/Key Deposit	448.00
2616.8131-01	14-May-21	J D Averill	Donation (Sports Team Selection)	250.00
2616.8133-01	14-May-21	N Mohammed	Refund-Facility/Reserve/Key Deposit	500.00
2616.8134-01	14-May-21	P E De Leon	Refund-Facility/Reserve/Key Deposit	500.00
2616.8135-01	14-May-21	A P Babbe	Donation (Sports Team Selection)	250.00
2616.8136-01	14-May-21	A Malik	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	748.00
2616.8137-01	14-May-21	D G Shillito	Security Screen Incentive Rebate	110.00
2616.8138-01	14-May-21	S Agahan	Refund-Facility/Reserve/Key Deposit	500.00
2616.8139-01	14-May-21	K T Hill	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	813.00
2616.8140-01	14-May-21	L Parker	Refund-Facility/Reserve/Key Deposit	500.00
2616.8141-01	14-May-21	M Raudzins	Minnawarra Art Award-Entry Fee	33.00
2616.8142-01	14-May-21	A Abdullah	Prize Money-Minnawarra Art Award (Winner)	12,000.00
2616.8143-01	14-May-21	M Wright	Minnawarra Art Award-Entry Fee	33.00

2616.8144-01	14-May-21	M M Sundaram	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	80.00
2616.8145-01	14-May-21	S Tampalini	Minnawarra Art Award-Entry Fee	33.00
2616.8149-01	14-May-21	M Libbohole	Refund-Facility/Reserve/Key Deposit	500.00
2616.8151-01	14-May-21	S O'Neill-Brown	Refund-Facility/Reserve/Key Deposit	500.00
2616.8152-01	14-May-21	S Hall	Expenses Reimbursements	167.40
2616.8153-01	14-May-21	D L Bennett	Refund-Overpayment of Rates	168.48
2616.8154-01	14-May-21	G J Hain-Saunders	Refund-Overpayment of Rates	195.73
2616.8155-01	14-May-21	E M Workman	Refund-Overpayment of Rates	151.62
2616.8156-01	14-May-21	J L Steele	Refund-Overpayment of Rates	865.75
2616.8157-01	14-May-21	G F Hill	Refund-Overpayment of Rates	875.39
2616.8158-01	14-May-21	D K Olszowy	Refund-Overpayment of Rates	719.83
2616.8159-01	14-May-21	T A Tuthill	Refund-Overpayment of Rates	296.23
2616.8160-01	14-May-21	K M Elwell	Refund-Overpayment of Rates	207.42
2616.8161-01	14-May-21	B J Maddern	Refund-Overpayment of Rates	791.36
2616.8162-01	14-May-21	P D Greaves	Refund-Overpayment of Rates	64.09
2616.8163-01	14-May-21	S J Finlay	Refund-Overpayment of Rates	336.62
2616.8164-01	14-May-21	S G Ryan	Refund-Overpayment of Rates	173.01
2616.8165-01	14-May-21	Amana Living	Refund-Overpayment of Rates	3,040.01
2616.8171-01	14-May-21	A F Van Wollingen	Refund-Overpayment of Rates	388.47
2616.8172-01	14-May-21	K J Burrows	Refund-Overpayment of Rates	401.33
2616.8173-01	14-May-21	M G Mocnaj	Refund-Overpayment of Rates	1,002.29
2616.8174-01	14-May-21	H P Hoey	Refund-Overpayment of Rates	2,240.91
2616.8175-01	14-May-21	W J Clarke	Refund-Overpayment of Rates	168.30
2616.8176-01	14-May-21	D W Stanley	Refund-Overpayment of Rates	490.74
2616.8177-01	14-May-21	P Figuracion	Refund-Overpayment of Rates	99.85
2616.8178-01	14-May-21	F U Khan	Refund-Overpayment of Rates	148.70
2616.8179-01	14-May-21	S E Bateman	Refund-Overpayment of Rates	134.30
2616.8180-01	14-May-21	A Uthai	Refund-Overpayment of Rates	668.59
2616.8181-01	14-May-21	J L Simmonds	Refund-Overpayment of Rates	337.95
2616.8182-01	14-May-21	J M Morgan	Refund-Overpayment of Rates	809.80
2616.99-01	14-May-21	Australia Post	Postage Charges	7,154.03
2617.1017-01	19-May-21	Kelyn Training Services	Staff Training-Worksite Traffic Management	455.00
2617.1197-01	19-May-21	Westzone Enterprises Pty Ltd	Rent/Outgoings Armadale Library-May 2021	50,047.41
2617.127-01	19-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	1,868.72
2617.155-01	19-May-21	BP Australia Pty Ltd	Fuel & Oils	30,987.68
2617.1575-01	19-May-21	Western Power Networks	Power Supply Upgrade-William Skeet Oval	18,986.00
2617.1606-01	19-May-21	JB HIFI Group Pty Ltd (Armadale)	Computer Equipment	78.00
2617.161-01	19-May-21	Browns Sweeping	Street Sweeping-Various Locations	26,370.38
2617.172-01	19-May-21	Byford Bobcats	Hire of Bobcat-Various Locations	2,866.50
2617.1763-01	19-May-21	Oven Sparkle Pty Ltd	Clean Ovens-Various Buildings	450.00
2617.1856-01	19-May-21	Creative Spaces	Roley Pools Heritage Trail Sign	495.00
2617.1885-01	19-May-21	Celebration Nominees Pty Ltd	Refund-Security Deposit	400.00
2617.1939-01	19-May-21	Boffins Bookshop Pty Ltd	Library Resources	84.52
2617.1990-01	19-May-21	BSA Advanced Property Solutions (WA) Pty Ltd	Service/Repairs Airconditioning-Various Buildings	5,143.22
2617.2396-01	19-May-21	Alita Constructions Pty Ltd	Bedfordale Fire Station Project-Claim XI	103,796.19

2617.2423-01	19-May-21	Cable Locates & Consulting	Locate Utility Services-Various Locations	74,691.65
2617.25-01	19-May-21	Alinta Gas	Gas Charges	369.45
2617.257-01	19-May-21	Cornerstone Legal Pty Ltd	Legal Advice-Matter 005407/005417/005430/005350/005342/005408	3,058.40
2617.2697-01	19-May-21	Aussie Earthworks Pty Ltd	Hire of Equipment-Various Locations	1,980.00
2617.277-01	19-May-21	Landgate	Title Searches	43.86
2617.278-01	19-May-21	Dept Of Mines, Industry Regulation And Safety	BSL Collected-April 2021	59,225.21
2617.2822-01	19-May-21	Wavesound Pty Ltd	Library Resources	8,131.20
2617.2824-01	19-May-21	Commercial Aquatics Australia	Repair Spa Controller-AFAC	165.00
2617.3065-01	19-May-21	N Cranfield	Expenses Reimbursement	37.00
2617.3196-01	19-May-21	Smart Colour Signs	Signs/Coreflutes-Various Locations	3,104.86
2617.3230-01	19-May-21	Redfish Technologies Pty Ltd	Zoom Meeting Pro Licenses	1,144.00
2617.3285-01	19-May-21	Monash University	Refund-Facility/Reserve/Key Deposit	500.00
2617.3407-01	19-May-21	Planning Institute of Australia	Staff Training-Planning for Precincts	315.00
2617.3432-01	19-May-21	Better Pets and Gardens Kelmscott	Dog/Cat Food & Litter-Pound	351.65
2617.3473-01	19-May-21	Keys Bros Removals & Storage	Commercial Moving Services-Armadale Arena	1,050.00
2617.3513-01	19-May-21	J W Robinson	Expenses Reimbursement	7.49
2617.363-01	19-May-21	Moore Australia (WA) Pty Ltd	Rates Comparison Report 2020/21	385.00
2617.3675-01	19-May-21	Carlisle Events Hire Pty Ltd	Hire of Equipment	183.70
2617.374-01	19-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Civils/Planning	4,817.00
2617.3776-01	19-May-21	C R Omacini	Expenses Reimbursement	16.25
2617.3856-01	19-May-21	Mother Earth Gardening & Landscaping	Garden Maintenance-Various Locations	1,584.00
2617.3876-01	19-May-21	UDLA	Landscape Architectural Consultancy-12 Anstey Road/387 Nicholson Road	1,787.50
2617.3902-01	19-May-21	Sportspower Armadale	Sports Equipment	130.00
2617.3925-01	19-May-21	The Information Management Group Pty Ltd	Archival Storage & Supplies-April 2021	1,113.45
2617.4013-01	19-May-21	G W Miller	Expenses Reimbursements	103.09
2617.4161-01	19-May-21	Esteem Plus	Parent Information Sessions-Community Event	740.00
2617.4197-01	19-May-21	J A Le Roux	Expenses Reimbursements	194.70
2617.4270-01	19-May-21	Scott Printers Pty Ltd	Printing-Minnawarra Art Award Booklet	4,741.00
2617.4319-01	19-May-21	Datacom Systems (AU) Pty Ltd - WA Division	Computer Equipment	305,755.83
2617.4469-01	19-May-21	E Fire & Safety	Service Fire Detection System Various Buildings-March 2021	313.50
2617.463-01	19-May-21	Lo-Go Appointments	Hire of Temporary Staff-Waste Services	1,604.06
2617.4670-01	19-May-21	Talis Consultants	Road Rehabilitation Program	4,950.00
2617.4698-01	19-May-21	The Workwear Group	Staff Uniforms	413.80
2617.4734-01	19-May-21	7 to 1 Photography	Photography Services-Armadale Arts Festival	3,520.00
2617.4902-01	19-May-21	Paramount Electrical Services	Electrical Services-Various Locations	701.25
2617.5035-01	19-May-21	Allstate Kerbing And Concrete	Kerb Repairs-Benalla Drive/Berkshire Approach	1,006.23
2617.5060-01	19-May-21	Nature Play Solutions Pty Ltd	Viewing Deck-Whiteley Park	45,377.64
2617.5157-01	19-May-21	Hi Tech Security WA Pty Ltd	Security Services	35.48
2617.5186-01	19-May-21	Down To Earth Training & Assessing	Staff Training-Various Courses	350.00
2617.5216-01	19-May-21	Urbaqua Ltd	Consultancy Services-City Centre Drainage	3,828.00
2617.5217-01	19-May-21	Dale Design Service	Consultancy Services-John Dunn Facilities	6,380.40
2617.5411-01	19-May-21	Focus Consulting WA Pty Ltd	Consultancy Services-Administration Building Ground Floor Electrical	2,750.00
2617.5418-01	19-May-21	Supercivil Pty Ltd	Asphalt Layed-Monticello Parkway/Railway Avenue	3,024.56
2617.5472-01	19-May-21	Vendwest	Hire of Coffee Vending Machine Depot-March 2021	238.26
2617.5486-01	19-May-21	Western Australian Security Personnel Pty Ltd	Security Services-Armadale Art Festival	1,987.17

2617.5689-01	19-May-21	Corbeau Arts Space - Studio of Julie Fearns-Pheasant Artist	Armadale Arts Bush Trail 2021-Local Artist Fee	1,250.00
2617.5808-01	19-May-21	Gilmour & Jooste Electrical	Electrical Services-CEO's Office	108.51
2617.5810-01	19-May-21	Allstamps	Stationery	32.10
2617.5812-01	19-May-21	LD&D Australia Pty Limited	Refreshments	356.15
2617.5904-01	19-May-21	Slavin Architects Pty Ltd	Architectural Design Services-Roleystone Theatre	3,448.50
2617.5910-01	19-May-21	King.S Contracting	Reticulation Works-Talus Drive/Billing Place	1,032.02
2617.5953-01	19-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-225 Railway Avenue	511.37
2617.6013-01	19-May-21	Belvista Properties	Rent/Outgoings Kelmscott Library-May 2021	21,941.93
2617.602-01	19-May-21	Royal Lifesaving Society	Program Supplies-Swim School	973.00
2617.6035-01	19-May-21	Rentokil Initial Pty Ltd	Hand Sanitiser	99.00
2617.6070-01	19-May-21	T A Holland	Expenses Reimbursements	27.00
2617.61-01	19-May-21	Armadale Lock & Key Service	Restricted Keys/Keys Cut-Various Buildings	191.00
2617.6116-01	19-May-21	Cafe Swift	Coffee Van-Armadale Arts Bush Trail 2021	250.00
2617.6130-01	19-May-21	Town of Victoria Park	Community Safety Network-Transfer of Funds	9,902.78
2617.6196-01	19-May-21	Ascent Devine	Distillation-Community Arts Project	1,500.00
2617.6201-01	19-May-21	EI Irrigation Pty Ltd	Irrigation Repairs Various Reserves-March 2021	4,406.35
2617.6222-01	19-May-21	The Calapai Family Trust T/A Intellitrac	GPS Services Various Plant-April 2021	1,081.30
2617.6291-01	19-May-21	JDS Building and Maintenance Services Pty Ltd	Renewal Works Armadale Badminton Club/John Dunn Oval	87,021.00
2617.6299-01	19-May-21	Adecco Australia Pty Ltd	Hire of Temporary Staff-Human Resources	4,002.67
2617.6317-01	19-May-21	Katherine John Entertainment (KJE)	Entertainment-Armadale Arts Festival 2021	3,300.00
2617.6395-01	19-May-21	Time Critical CPR & First Aid	Staff Training-First Aid Course	1,100.00
2617.6418-01	19-May-21	Prestige Catering	Catering-Various Meetings/Events	707.80
2617.6627-01	19-May-21	Assurance Advisory Group Pty Ltd	Review/Research-Audit Related Matters	825.00
2617.6683-01	19-May-21	G E Pollard	Armadale Arts Bush Trail 2021-Local Artist Fee	750.00
2617.6684-01	19-May-21	H Pollard	Armadale Arts Bush Trail 2021-Local Artist Fee	750.00
2617.6706-01	19-May-21	P Bennett	Expenses Reimbursement	14.90
2617.6841-01	19-May-21	Wormall Civil Pty Ltd	Refund-Security Deposit	3,000.00
2617.690-01	19-May-21	Toll Fast	Courier Services	19.12
2617.704-01	19-May-21	Triple A Cleaning Co	Clean Windows-Various Buildings	1,438.80
2617.7140-01	19-May-21	First Homebuilders Pty Ltd	Refund-Security Deposit	400.00
2617.7146-01	19-May-21	Southern Cross Protection Pty Ltd	Security Alarm Responses Various Sites-April 2021	907.50
2617.7169-01	19-May-21	BCE Surveying Pty Ltd	Feature Survey-Koorden Close/Corfield Street	1,974.50
2617.7267-01	19-May-21	The Pink Deli	Catering-Various Meetings/Events	299.75
2617.744-01	19-May-21	Water Corporation	Water Charges	298.58
2617.754-01	19-May-21	Westbooks	Library Resources	97.54
2617.759-01	19-May-21	Synergy Energy	Electricity Charges	235,384.72
2617.7595-01	19-May-21	Erin Madeley Consulting	Social Media Workshop	77.00
2617.7598-01	19-May-21	Sage Consulting Engineers Pty Ltd	Consultancy Services-Armadale Tennis Club	3,839.00
2617.7695-01	19-May-21	Twoens Pty Ltd T/A Urbaneering	Shelter-Springdale Park	3,168.00
2617.7871-01	19-May-21	P Dowd	Expenses Reimbursements	24.84
2617.8012-01	19-May-21	Universal Constructions Pty Ltd	Refund-Security Deposit	1,000.00
2617.8013-01	19-May-21	A Lipscombe	Artist Talk-Minnawarra Art Awards	150.00
2617.8041-01	19-May-21	Lil' Bunch & Co	Refreshments-Armadale Arts Bush Trail 2021	325.00
2617.8070-01	19-May-21	K L Webber	Artist Talk-Minnawarra Art Award	150.00
2617.8096-01	19-May-21	J W Don	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	717.00

2617.8168-01	19-May-21	K L Webb	Minnawarra Art Awards-Category Winner	5,000.00
2617.8169-01	19-May-21	K Van Tonder	Refund-Security Deposit	400.00
2617.8170-01	19-May-21	R P Kickett	Minnawarra Art Awards-Aboriginal Artist	3,000.00
2617.8193-01	19-May-21	Bellagio Homes Pty Ltd	Refund-Security Deposit	1,000.00
2617.8194-01	19-May-21	B G Lawrence	Refund-Security Deposit	400.00
2617.8197-01	19-May-21	E R Johnston	Donation (Sports Team Selection)	250.00
2617.8200-01	19-May-21	Progress Investments (WA) Pty Ltd	Refund-Security Deposit	10,000.00
2617.831-01	19-May-21	Martins Environmental Services	Cottonbush Control-Various Locations	5,775.00
2617.846-01	19-May-21	Apace Aid Incorporated	Gardening Products	5,588.00
2617.99-01	19-May-21	Australia Post	Postage Charges	1,176.07
2618.127-01	21-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	11,911.53
2618.129-01	21-May-21	Benara Nurseries	Gardening Products	397.58
2618.1708-01	21-May-21	Book Easy Pty Ltd	Bookeasy Booking Fee-April 2021	220.00
2618.1763-01	21-May-21	Oven Sparkle Pty Ltd	Clean Ovens-Champion Centre	300.00
2618.1922-01	21-May-21	Modern Teaching Aids Pty Ltd	Crèche Programs Equipment-AFAC	4,690.79
2618.1977-01	21-May-21	SERCUL Inc	Slashing/Weed Control-Roley Pools	6,765.00
2618.25-01	21-May-21	Alinta Gas	Gas Charges	37.30
2618.2824-01	21-May-21	Commercial Aquatics Australia	Service-Spa & Pool Filtration System	4,482.96
2618.3069-01	21-May-21	Jones Lang Lasalle (WA) Pty Ltd	Monthly Outgoings Orchard House-June 2021	15,118.87
2618.3082-01	21-May-21	Sonic HealthPlus	Preplacement Medicals	220.00
2618.3193-01	21-May-21	H D Phillips-Ryley	Minnawarra Art Awards (Category Winner)	2,000.00
2618.33-01	21-May-21	ALS Library Services Pty Ltd	Library Resources	6,118.38
2618.3681-01	21-May-21	Vorgee Pty Ltd	Retail Goods-AFAC Kiosk	571.84
2618.374-01	21-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Waste Services	1,977.14
2618.3856-01	21-May-21	Mother Earth Gardening & Landscaping	Garden Maintenance-Various Locations	792.00
2618.4104-01	21-May-21	Alsco Pty Ltd	Sanitary Services Various Sites-April 2021	3,485.19
2618.4204-01	21-May-21	Seton Australia	Display Holders-AFAC	311.18
2618.440-01	21-May-21	Kott Gunning Lawyers	Legal Advice-Matter 181082	4,765.00
2618.4412-01	21-May-21	C M Travers	Entertainment-Minnawarra Art Awards 2021	250.00
2618.4652-01	21-May-21	Perth Entertainment Company	Entertainment-Armadale Art Festival 2021 & Far Out Festival	660.00
2618.4663-01	21-May-21	Cr Michelle Silver	Paid Parental Leave 16.04.21-29.04.21	1,507.80
2618.4698-01	21-May-21	The Workwear Group	Staff Uniforms	303.20
2618.5001-01	21-May-21	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff-Waste Services	8,459.68
2618.5038-01	21-May-21	Holiday Guide Pty Ltd	Completed Bookings Marketing Fee 01.11.20-30.04.21	43.20
2618.5110-01	21-May-21	Insight Enterprises Australia Pty Ltd	Microsoft Azure Subscription Usage 01.10.20-31.01.21	3,082.27
2618.5157-01	21-May-21	Hi Tech Security WA Pty Ltd	Security Services-Various Locations	2,811.60
2618.5185-01	21-May-21	H M Dubal	Expenses Reimbursement	20.00
2618.532-01	21-May-21	P & G Body Builders Pty Ltd	Parts-P216/P217	2,904.00
2618.5411-01	21-May-21	Focus Consulting WA Pty Ltd	Consultancy Services-Various Projects	9,900.00
2618.5418-01	21-May-21	Supercivil Pty Ltd	Asphalt Layed-Hawkstone Road	18,139.63
2618.5439-01	21-May-21	Graffiti Systems Australia	Remove Graffiti-Various Locations	134.59
2618.5562-01	21-May-21	Bug Busters Pty Ltd	Pest Control-Various Locations	1,458.60
2618.577-01	21-May-21	Rabor Smash Repairs	Insurance Excess-P1935	500.00
2618.5812-01	21-May-21	LD&D Australia Pty Limited	Refreshments	41.10
2618.5948-01	21-May-21	Run Energy Pty Limited	Gas Collection & Flare Maintenance-April 2021	2,585.00

2618.5951-01	21-May-21	K M Hansen	Entertainment-Armadale Arts Bush Trail 2021	500.00
2618.5953-01	21-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-Various Locations	31,156.90
2618.61-01	21-May-21	Armadale Lock & Key Service	Keys Cut	30.00
2618.6118-01	21-May-21	ES2 Pty Ltd	Crowdstrike Maintenance/Support 04.04.21-03.04.22	29,078.94
2618.6264-01	21-May-21	Level 5 Design Pty Ltd	Armadale North/Mt Nasura LATM Area Study	4,356.00
2618.654-01	21-May-21	Stewart & Heaton Clothing Co Pty Ltd	Protective Clothing	379.92
2618.6548-01	21-May-21	Ohura Group Pty Ltd	Human Resources Management Services	20,483.93
2618.669-01	21-May-21	Telstra	Telephone Charges	1,870.00
2618.6875-01	21-May-21	SAI Global Australia Pty Ltd	Australian Standards	45.61
2618.7169-01	21-May-21	BCE Surveying Pty Ltd	Surveying Services-Champion Drive/Lake Road	1,309.00
2618.752-01	21-May-21	West Side Safety Products	Protective Clothing	1,385.62
2618.759-01	21-May-21	Synergy Energy	Electricity Charges	2,287.65
2618.7701-01	21-May-21	The Giovanni Corsort Incorporated	Entertainment-Armadale Art Festival 2021	3,250.00
2618.795-01	21-May-21	WA Reticulation Supplies	Reticulation Parts	73.33
2618.7982-01	21-May-21	Manda's Mini Indulges	Refreshments-Armadale Arts Bush Trail 2021	76.49
2618.8067-01	21-May-21	RSPCA WA	Community Grant-2020/21	2,750.00
2618.8085-01	21-May-21	Hire King	Hire of Equipment-AAF 2021 Far Out Fest	775.00
2618.8087-01	21-May-21	Mega Vision Australia Pty Ltd	Hire of Equipment-AAF 2021 Far Out Fest	1,488.96
2618.814-01	21-May-21	Gecko Contracting Turf & Landscaping	Garden Maintenance-Columbia Parkway	1,144.00
2618.8148-01	21-May-21	D Elango	Council Contribution to Crossover	400.00
2618.8183-01	21-May-21	S Worthington	Expenses Reimbursements	87.00
2618.8192-01	21-May-21	A L Castledine	Refund-Facility/Reserve/Key Deposit	500.00
2618.8195-01	21-May-21	C Hall	Refund-Facility/Reserve/Key Deposit	500.00
2618.8196-01	21-May-21	C P Rubanathan	Refund-Facility/Reserve/Key Deposit	500.00
2618.8198-01	21-May-21	K Drew	Refund-Facility/Reserve/Key Deposit	500.00
2618.8201-01	21-May-21	T Gumbo	Refund-Facility/Reserve/Key Deposit	500.00
2618.8202-01	21-May-21	T Philip	Refund-Facility/Reserve/Key Deposit	500.00
2618.847-01	21-May-21	Office Line	Office Furniture-Depot Pound	1,051.60
2618.90-01	21-May-21	J Blackwood & Son Pty Ltd	Parts	125.33
2618.934-01	21-May-21	Kleenheat Gas Pty Ltd	Yearly Facility Fee-Roleystone Hall	140.76
2618.980-01	21-May-21	D J Sherrard	Gate Keeper-Roleystone Greenwaste Site	1,010.00
2619.109-01	26-May-21	Australian Metal Workers Union	Payroll Deductions	85.20
2619.112-01	26-May-21	Australian Services Union	Payroll Deductions	669.30
2619.1121-01	26-May-21	Officeworks Business Direct	Stationery	1,212.45
2619.113-01	26-May-21	Australian Taxation Office	Payroll Deductions	332,965.50
2619.1166-01	26-May-21	Sports Turf Technology Pty Ltd	Water Samples-Various Reserves	21,488.50
2619.118-01	26-May-21	Construction Training Fund	CTF Levy Collected-April 2021	26,509.64
2619.1269-01	26-May-21	Armadale Society of Artists (Inc.)	Minnawarra Art Award 2021-Supervision of Exhibition	1,000.00
2619.1573-01	26-May-21	DVA Fabrications	Office Furniture-Armadale Library	1,243.00
2619.172-01	26-May-21	Byford Bobcats	Hire of Bobcat	160.00
2619.1939-01	26-May-21	Boffins Bookshop Pty Ltd	Library Resources	131.21
2619.2057-01	26-May-21	Ventura Home Group Pty Ltd	Refund-Overpayment of Building Permit	198.00
2619.206-01	26-May-21	Child Support Agency	Payroll Deductions	3,441.76
2619.2094-01	26-May-21	Ulverscroft Large Print Books	Library Resources	60.90
2619.2697-01	26-May-21	Aussie Earthworks Pty Ltd	Hire of Equipment-Various Locations	57,719.75

2619.284-01	26-May-21	Dept. of Transport	Motor Vehicle Searches-April 2021	20.40
2619.3187-01	26-May-21	Enviro Infrastructure Pty Ltd	Minor Building Maintenance-AFAC	804.40
2619.3277-01	26-May-21	J L Ramshaw	Expenses Reimbursements	235.60
2619.3427-01	26-May-21	Roleystone Junior Football Club	Community Grant-2020/21	1,000.00
2619.3463-01	26-May-21	Big W	Library Resources	1,997.00
2619.3487-01	26-May-21	C J Bell	Expenses Reimbursement	200.00
2619.3589-01	26-May-21	Horizon West Landscape & Irrigation	Streetscape Maintenance-Various Locations	39,204.00
2619.3675-01	26-May-21	Carlisle Events Hire Pty Ltd	Hire of Equipment	429.00
2619.374-01	26-May-21	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff-Parks/Civils/Waste	4,492.37
2619.3867-01	26-May-21	Bensons Contracting	Mound Replacement-Mathew Stott Reserve	11,835.97
2619.3929-01	26-May-21	Marketforce	Advertising	17,739.95
2619.4035-01	26-May-21	Economic Development Australia Limited	Membership Renewal-2021/22	440.00
2619.4156-01	26-May-21	Quick Super	Payroll Deductions	129,057.98
2619.4265-01	26-May-21	Bennelongia Pty Ltd	Mosquito Identifications-February 2021	1,905.75
2619.4414-01	26-May-21	The Jarrah Celtic Band	Entertainment-Armadale Arts Festival 2021	1,320.00
2619.4455-01	26-May-21	Commissioner of State Revenue	Refund-Overpayment of Rates	879.94
2619.453-01	26-May-21	LGRCEU	Payroll Deductions	338.28
2619.4595-01	26-May-21	Downings Electrical Service	Electrical Services	257.13
2619.463-01	26-May-21	Lo-Go Appointments	Hire of Temporary Staff-Waste Services	2,061.58
2619.4873-01	26-May-21	K P Yeoh	Expenses Reimbursements	195.45
2619.4930-01	26-May-21	R Johns	Library Presentation-Author Talk	396.00
2619.502-01	26-May-21	Wright Express Fuel Cards Aust Ltd	Fuel & Oils	2,854.84
2619.5206-01	26-May-21	Programmed Skilled Workforce	Hire of Temporary Staff-Corporate Services	4,840.44
2619.5473-01	26-May-21	DDLS Australia Pty Ltd	Staff Training-SharePoint Online	2,750.00
2619.5509-01	26-May-21	C C Hunt	Library Presentation-Stitch Meditation	430.00
2619.5623-01	26-May-21	Oracle CMS	After Hours Phone Service-April 2021	1,792.63
2619.5689-01	26-May-21	Corbeau Arts Space - Studio of Julie Fearns-Pheasant Artist	Armadale Art Festival Project-My Story Your Story	250.00
2619.5747-01	26-May-21	R Nyisztor	Curator Fee-Minnawarra Art Awards 2021	6,411.35
2619.5768-01	26-May-21	M C Tapscott	Expenses Reimbursements	72.07
2619.5812-01	26-May-21	LD&D Australia Pty Limited	Refreshments	214.90
2619.5904-01	26-May-21	Slavin Architects Pty Ltd	Architectural Design Services-Roleystone Theatre	20,223.50
2619.5929-01	26-May-21	E Clocherty	Armadale Arts Bush Trail 2021-Lead Artist Fee	3,617.00
2619.5951-01	26-May-21	K M Hansen	Entertainment-2021 Community Reception	2,500.00
2619.5953-01	26-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-Various Locations	1,432.03
2619.5982-01	26-May-21	Sheridan Consulting Group Pty Ltd	Hostile Vehicle Mitigation Plan-WA Day 2021	1,650.00
2619.6064-01	26-May-21	Nightlife Music Pty Ltd	Nightlife Music Licence AFAC-May 2021	180.13
2619.6116-01	26-May-21	Cafe Swift	Coffee Van-Armadale Arts Bush Trail 2021	500.00
2619.6165-01	26-May-21	Wildflower Society of WA Inc.	Expenses Reimbursement	1,085.03
2619.6299-01	26-May-21	Adecco Australia Pty Ltd	Hire of Temporary Staff-Human Resources	2,078.30
2619.6317-01	26-May-21	Katherine John Entertainment (KJE)	Stage Management-Far Out Festival	880.00
2619.6326-01	26-May-21	ATF The Booth and Bourgeot Trust t/as A Class Fabrication	Heavy Duty Single Axle Trailer-Depot	9,790.00
2619.6418-01	26-May-21	Prestige Catering	Catering-Various Meetings/Events	668.80
2619.6645-01	26-May-21	Cannings Purple	Strategy Presentation-Community Engagement	1,320.00
2619.6817-01	26-May-21	Estion Project	Anti Bacterial Wipes-AFAC	1,280.00
2619.6970-01	26-May-21	L N Annese	Expenses Reimbursement	28.00

2619.7146-01	26-May-21	Southern Cross Protection Pty Ltd	Security Services-Various Locations	11,113.08
2619.7246-01	26-May-21	Austmag	Stationery	302.50
2619.7322-01	26-May-21	MDM Entertainment Pty Ltd	Library Resources	1,025.61
2619.744-01	26-May-21	Water Corporation	Water Charges	203.90
2619.759-01	26-May-21	Synergy Energy	Electricity Charges	5,210.56
2619.7596-01	26-May-21	J Olsen	Expenses Reimbursements	90.00
2619.7623-01	26-May-21	CDM Australia Pty. Ltd.	Photocopier Usage RVBFB-April 2021	55.00
2619.7666-01	26-May-21	D Hunn	Library Presentation-How to be an Author	500.00
2619.7756-01	26-May-21	W Taylor	Artwork Deinstall-Minnawarra Art Awards 2021	178.75
2619.7793-01	26-May-21	Complete Approvals	Refund-BSL Levy	61.65
2619.7822-01	26-May-21	Curate Arts Incorporated	Recycled Instrument Project-Armadale Art Festival 2021	750.00
2619.7873-01	26-May-21	Creative Soul Sessions	Get Ya Pour On Workshops-Armadale Art Festival 2021	600.00
2619.7891-01	26-May-21	J L Toohey	Photography Services-Armadale Art Festival 2021	1,244.00
2619.7953-01	26-May-21	Clubbercise Australia Pty Ltd	Glow Sticks Clubbercise Program-AFAC	386.00
2619.7981-01	26-May-21	Feelin'Good Massage Therapy	Armadale Arts Bush Trail 2021-Massage Therapy	400.00
2619.7997-01	26-May-21	C M Adams	Minnawarra Art Awards-Artist Fee	150.00
2619.8083-01	26-May-21	L D Kinsella	Judging Fee-Minnawarra Art Awards 2021	250.00
2619.81-01	26-May-21	ASB Marketing	Promotional Materials	1,808.40
2619.8122-01	26-May-21	The Trustee for D & T Clarke Family Trust T/A Xpresso Mobile Cafe	Coffee Van-Armadale Arts Bush Trail 2021	250.00
2619.8127-01	26-May-21	Drones2	Parts-Asset Management	700.00
2619.8203-01	26-May-21	Mapel Building Pty Ltd	Refund-Security Deposit	2,000.00
2619.8204-01	26-May-21	S J Britton	Refund-BSL Levy	61.65
2619.8205-01	26-May-21	J Fearns-Pheasant	Winner Local Artist Award-Minnawarra Art Awards 2021	3,000.00
2619.8206-01	26-May-21	D L Perry	Minnawarra Art Awards-Artwork Sold	471.25
2619.8207-01	26-May-21	K B Di Cataldo	Minnawarra Art Awards-Artwork Sold	870.00
2619.8208-01	26-May-21	M R Rendell	Donation (Sports Team Selection)	250.00
2619.8209-01	26-May-21	C Ricupero	Refund-Facility/Reserve/Key Deposit	500.00
2619.8210-01	26-May-21	L Nelson	Refund-Facility/Reserve/Key Deposit	500.00
2619.8211-01	26-May-21	T Millington	Refund-Facility/Reserve/Key Deposit	500.00
2619.8212-01	26-May-21	Z Malik	Refund-Facility/Reserve/Key Deposit	500.00
2619.8213-01	26-May-21	M Yusuf	Refund-Facility/Reserve/Key Deposit	500.00
2619.8214-01	26-May-21	J J Karakkatti	Refund-Facility/Reserve/Key Deposit	500.00
2619.8215-01	26-May-21	A Khandwalla	Refund-Cancelled Hall Hire Fees (COVID Restrictions)	593.00
2619.8216-01	26-May-21	I Murapata	Refund-Facility/Reserve/Key Deposit	500.00
2619.8217-01	26-May-21	K Mohammed	Refund-Facility/Reserve/Key Deposit	500.00
2619.8218-01	26-May-21	M Madathiparambil Gopi	Refund-Facility/Reserve/Key Deposit	500.00
2619.8220-01	26-May-21	P R Martin	Refund-Facility/Reserve/Key Deposit	500.00
2619.8221-01	26-May-21	R Ellis	Refund-Facility/Reserve/Key Deposit	500.00
2619.8222-01	26-May-21	T Curtis	Refund-Facility/Reserve/Key Deposit	500.00
2619.8223-01	26-May-21	The Mar Thoma Parish Perth	Refund-Facility/Reserve/Key Deposit	500.00
2619.8224-01	26-May-21	K M McCaughey	Refund-Overpayment of Rates	562.90
2619.8225-01	26-May-21	J Bailes	Refund-Overpayment of Rates	159.98
2619.8226-01	26-May-21	K B Martin	Refund-Overpayment of Rates	361.52
2619.8227-01	26-May-21	P A Noonan	Refund-Overpayment of Rates	240.47
2619.8228-01	26-May-21	D D Tolhopf	Refund-Overpayment of Rates	201.43

2619.8229-01	26-May-21	L Young	Refund-Overpayment of Rates	519.56
2619.8230-01	26-May-21	T S Cole	Refund-Overpayment of Rates	335.14
2619.8231-01	26-May-21	A Thompson	Refund-Overpayment of Rates	365.61
2619.8232-01	26-May-21	N M Smith	Refund-Overpayment of Rates	287.94
2619.8233-01	26-May-21	J P Burrows	Refund-Overpayment of Rates	171.65
2619.8234-01	26-May-21	B L Devereux	Refund-Overpayment of Rates	320.49
2619.8235-01	26-May-21	J N Russell	Refund-Overpayment of Rates	436.38
2619.8236-01	26-May-21	H W Longworth	Refund-Overpayment of Rates	233.54
2619.886-01	26-May-21	Exteria Street & Park Outfitters	Parts-Brookwood Estate	1,342.00
2619.912-01	26-May-21	St John Ambulance WA Ltd	First Aid Services-Armadale Art Festival 2021	347.60
2620.1013-01	28-May-21	Eastern Metropolitan Regional Council	Staff Training-Circular Economy Masterclass Ticket	330.00
2620.1039-01	28-May-21	Nilfisk Pty Ltd	Hire Floor Scrubber-Armadale Arena/Armadale Hall	1,080.20
2620.1079-01	28-May-21	StrataGreen	Gardening Products	2,966.93
2620.1146-01	28-May-21	Specialised Lifting Service	Services Cranes-Various Plant	1,309.11
2620.116-01	28-May-21	DORMA Australia Pty Ltd	Repair/Service Auto Doors-Various Buildings	1,992.56
2620.1166-01	28-May-21	Sports Turf Technology Pty Ltd	Consultancy Services-Water Management Position Paper	9,955.00
2620.1178-01	28-May-21	Toolmart	Parts	108.50
2620.1209-01	28-May-21	Instant Waste Management	Pump Out Grease Traps-Various Buildings	1,256.20
2620.1235-01	28-May-21	Repco Auto Parts	Parts	12.10
2620.127-01	28-May-21	Beaver Tree Services Aust Pty Ltd	Treelopping-Various Locations	26,702.90
2620.13-01	28-May-21	Accidental Health & Safety-Perth	First Aid Supplies	1,056.00
2620.1302-01	28-May-21	WH Location Services Pty Ltd	Locate Utility Services-Armadale Road (Haynes Shopping Centre)	4,152.76
2620.1372-01	28-May-21	Datafuel Financial Systems Pty Ltd	Software Upgrade-Datafuel Server	308.00
2620.1385-01	28-May-21	Armadale Kelmscott Refrigeration	Degas Fridges/Freezers-Landfill Site	575.00
2620.1444-01	28-May-21	Tox Free Australia Pty Ltd	Dispose Used Oil Containers-Landfill Site	1,461.74
2620.1507-01	28-May-21	Reece Pty Ltd	Parts	56.76
2620.155-01	28-May-21	BP Australia Pty Ltd	Fuel & Oils	4,960.44
2620.1575-01	28-May-21	Western Power Networks	Unmetered Power Supply-Wymond Road	27,743.00
2620.1641-01	28-May-21	McLeods Barristers & Solicitors	Legal Advice-Matter 46736	532.73
2620.1697-01	28-May-21	RSEA Pty Ltd	Protective Clothing	1,843.76
2620.1738-01	28-May-21	Environmental Industries	Landscape Maintenance AFAC-April 2021	3,235.84
2620.1777-01	28-May-21	MAIA Financial Pty Ltd	Computer Equipment Lease 01.06.21-31.08.21	20,486.02
2620.1811-01	28-May-21	Truck Centre (WA) Pty Ltd	Parts-P1514	713.48
2620.1885-01	28-May-21	Celebration Nominees Pty Ltd	Refund-Security Deposit	800.00
2620.1904-01	28-May-21	Blueprint Homes (WA) Pty Ltd	Refund-Security Deposit	1,600.00
2620.1906-01	28-May-21	Ashmy Pty Ltd	Refund-Security Deposit	400.00
2620.193-01	28-May-21	Challenge Batteries WA	Parts	386.10
2620.1957-01	28-May-21	Wren Oil	Admin & Compliance Fee	16.50
2620.1990-01	28-May-21	BSA Advanced Property Solutions (WA) Pty Ltd	Service/Repair Airconditioning-Various Buildings	7,404.76
2620.2027-01	28-May-21	Dept. of Premier and Cabinet	Advertising	452.40
2620.2057-01	28-May-21	Ventura Home Group Pty Ltd	Refund-Security Deposit	400.00
2620.2076-01	28-May-21	Content Living Pty Ltd	Refund-Security Deposit	1,200.00
2620.2094-01	28-May-21	Ulverscroft Large Print Books	Library Resources	135.00
2620.2134-01	28-May-21	Valvoline (Australia)	Fuel & Oils	8,217.62
2620.217-01	28-May-21	City of Gosnells	COA Contribution-FOGO Feasibility Study	18,441.40

2620.223-01	28-May-21	CJD Equipment Pty Ltd	Parts/Repairs-P186/P594/P596	7,617.91
2620.227-01	28-May-21	Cleanaway	Hire of Glass Bin Landfill Site-April 2021	88.00
2620.232-01	28-May-21	Coca-Cola Amatil (Aust) Pty Ltd	Refreshments	281.58
2620.2324-01	28-May-21	Data #3 Limited	Computer Equipment	1,045.79
2620.2329-01	28-May-21	Ricoh Australia Pty Ltd	Photocopier Usage-April 2021	5,752.97
2620.2386-01	28-May-21	Plan E	Harber Park Landscape Improvement	10,673.44
2620.2396-01	28-May-21	Alita Constructions Pty Ltd	Bedfordale Fire Station Project-Claim XI	27,837.10
2620.2437-01	28-May-21	Drainflow Services Pty Ltd	High Pressure Jetting/CCTV Inspection-Various Locations	33,011.00
2620.2474-01	28-May-21	All West Plant Hire	Hire of Equipment Depot-April 2021	6,897.00
2620.25-01	28-May-21	Alinta Gas	Gas Charges	47.20
2620.258-01	28-May-21	WINC Australia Pty Ltd	Stationery	9,317.96
2620.2584-01	28-May-21	Sunnyvale Plants	Gardening Products	2,002.00
2620.2674-01	28-May-21	Swan Towing Service	Towing Charges	880.00
2620.2697-01	28-May-21	Aussie Earthworks Pty Ltd	Hire of Equipment-Various Locations	83,407.50
2620.2734-01	28-May-21	Superior Pak Pty Ltd	Repairs-P193	635.25
2620.2735-01	28-May-21	Safeman WA Pty Ltd	Protective Clothing	67.85
2620.277-01	28-May-21	Landgate	Title Searches-April 2021	267.00
2620.2822-01	28-May-21	Wavesound Pty Ltd	Library Resources	40,867.20
2620.2824-01	28-May-21	Commercial Aquatics Australia	Parts-AFAC	577.50
2620.2831-01	28-May-21	Apple Pty Ltd	Computer Equipment	759.00
2620.2833-01	28-May-21	Beacon Equipment	Parts-Various Plant	1,802.00
2620.2867-01	28-May-21	Rent A Fence Pty Ltd	Hire of Equipment-Armadale Hall	825.00
2620.295-01	28-May-21	Down Under Signs Pty Ltd	Signs	45.42
2620.2990-01	28-May-21	MCS Security	Security Services-Jull Street Mall Community Project	11,561.75
2620.3060-01	28-May-21	Tyrecycle Pty Ltd	Tyre Collections-Landfill Site	1,660.47
2620.3082-01	28-May-21	Sonic HealthPlus	Preplacement Medicals	1,100.00
2620.3152-01	28-May-21	Donald Veal Consultants Pty Ltd	Road Safety Audit-Multiple Locations	10,890.00
2620.3208-01	28-May-21	Direct Trade Supplies Pty Ltd	Hardware	1,760.00
2620.3218-01	28-May-21	Centrecare Corporate	Employee Assistance Program-April 2021	2,112.00
2620.336-01	28-May-21	Galvins Plumbing Plus	Parts	466.92
2620.338-01	28-May-21	G.C Sales (WA)	Parts	555.50
2620.3383-01	28-May-21	Temptations Catering	Catering-Various Meetings/Events	569.88
2620.3433-01	28-May-21	Insolvency & Trustee Service Australia	Motor Vehicle Searches-April 2021	6.00
2620.3463-01	28-May-21	Big W	White Goods	308.00
2620.3476-01	28-May-21	Clean Cloth Cotton Traders	Bags of Rags	520.30
2620.3523-01	28-May-21	Neopost Australia Pty Ltd	Stationery	1,031.80
2620.3567-01	28-May-21	ELM (WA) Pty Ltd	Garden Maintenance-Various Reserves	6,769.95
2620.3589-01	28-May-21	Horizon West Landscape & Irrigation	Garden Maintenance-Various Reserves	8,797.17
2620.3719-01	28-May-21	Western Tree Recyclers	Processing/Transport Greenwaste Roleystone Site-April 2021	28,981.33
2620.378-01	28-May-21	Heatley Sales Pty Ltd	Parts/Protective Clothing	732.45
2620.3791-01	28-May-21	Surekleen Products	Cleaning Chemicals	420.20
2620.3855-01	28-May-21	Dowsing Concrete	Construction of Concrete Crossovers-Various Locations	20,793.31
2620.3856-01	28-May-21	Mother Earth Gardening & Landscaping	Garden Maintenance-Various Reserves	3,151.50
2620.3938-01	28-May-21	Create It	Time Lapse Camera Maintenance-May 2021	715.00
2620.4070-01	28-May-21	Instant Toilets & Showers Pty Ltd	Hire of Equipment-Landfill Site	2,869.12

2620.4095-01	28-May-21	Totally Workwear	Protective Clothing	1,138.50
2620.4156-01	28-May-21	Quick Super	Payroll Deductions	78,187.49
2620.418-01	28-May-21	JLR Pumps	Repair Bore-Benbecula Park	621.50
2620.4319-01	28-May-21	Datacom Systems (AU) Pty Ltd - WA Division	Computer Equipment	4,442.35
2620.432-01	28-May-21	Kel Steel Constructions	Parts-Tijuana Road	1,716.00
2620.4384-01	28-May-21	Classic Sounds Orchestra Association	Covid-19 Recovery Grant	5,000.00
2620.440-01	28-May-21	Kott Gunning Lawyers	Legal Advice-Matter 210430/201672/210412/192077	7,282.23
2620.4469-01	28-May-21	E Fire & Safety	Service Fire Detection Systems Various Buildings-April 2021	2,054.80
2620.4525-01	28-May-21	Black Rubber Pty Ltd	Tyres-Various Plant	10,130.65
2620.4533-01	28-May-21	Turf Care WA Pty Ltd	Fertilising-Various Reserves	2,827.86
2620.4539-01	28-May-21	Future Power WA Pty Ltd	Lighting/Electrical Works-Various Locations	31,725.18
2620.4546-01	28-May-21	AOG Design	Design/Artwork-Various Events	5,610.00
2620.456-01	28-May-21	Liquor Barons Armadale	Refreshments	116.29
2620.4670-01	28-May-21	Talis Consultants	Consultancy Services-Road Rehabilitation	815.76
2620.472-01	28-May-21	Main Roads WA	Pavement Markings-Bromfield Drive	2,723.68
2620.4794-01	28-May-21	Fitzgerald Photo Imaging	Acrylic Photo Prints-FOCUS Competition	949.55
2620.4814-01	28-May-21	Great Lakes Community Resources Inc.	Mattress Collections Vergeside-April 2021	20,060.70
2620.4902-01	28-May-21	Paramount Electrical Services	Electrical Services-Various Locations	25,392.45
2620.4922-01	28-May-21	Braestone Pty Ltd	ICT Strategic Plan Development-April 2021	16,122.65
2620.4948-01	28-May-21	Pivotel Satellite Pty Ltd	Telephone Charges	45.00
2620.5001-01	28-May-21	Labourforce Impex Personnel Pty Ltd	Hire of Temporary Staff-Waste Services	1,212.57
2620.5035-01	28-May-21	Allstate Kerbing And Concrete	Kerbing Services-Various Locations	7,470.32
2620.5051-01	28-May-21	Sprayking WA Pty Ltd	Weed Spraying-Various Locations	27,872.50
2620.5074-01	28-May-21	Instant Products Hire	Hire of Equipment	217.80
2620.515-01	28-May-21	Neverfail Springwater Limited	Refreshments	103.59
2620.5157-01	28-May-21	Hi Tech Security WA Pty Ltd	Security Services-Various Buildings	837.10
2620.528-01	28-May-21	Ixom Operations Pty Ltd	Chlorine Gas-AFAC	4,305.56
2620.5389-01	28-May-21	Retro Roads	Linemarking/Road Spotting-Various Locations	21,462.85
2620.5397-01	28-May-21	BJ Ball	Stationery	1,766.04
2620.5418-01	28-May-21	Supercivil Pty Ltd	Asphalt Layed-Talus Drive/Billing Place	3,582.37
2620.5439-01	28-May-21	Graffiti Systems Australia	Remove Graffiti-Various Locations	66.87
2620.5455-01	28-May-21	NS Projects Pty Ltd	Project Management Various Projects-April 2021	4,554.00
2620.5472-01	28-May-21	Vendwest	Hire of Coffee Vending Machine Depot-March 2021	242.02
2620.5473-01	28-May-21	DDLS Australia Pty Ltd	Staff Training-Analysing Data with Microsoft Power	3,630.00
2620.5494-01	28-May-21	On Tap Plumbing & Gas Pty Ltd	Plumbing Services-Various Locations	26,228.10
2620.5548-01	28-May-21	Tyrepower Limited	Tyres-Various Plant	1,814.74
2620.5606-01	28-May-21	Horizon Works	Boom Gate-Shephard Reserve	2,722.50
2620.5643-01	28-May-21	C.R. Kennedy & Company Pty Ltd	Subscription Renewal-WA Zeno RTK	3,003.00
2620.5694-01	28-May-21	Horizon West Landscape Constructions	Landscape Maintenance-Various Locations	83,768.40
2620.572-01	28-May-21	Quick Corporate Australia Pty Ltd	Stationery	2,650.62
2620.5722-01	28-May-21	Powerlyt Group Pty Ltd	Street Lighting Design-Albany Highway/Waterwheel Crescent	2,631.92
2620.576-01	28-May-21	R & R Fencing	Parts	240.00
2620.5763-01	28-May-21	Landscape Elements Pty Ltd	Frye Park Playground Enhancement-Claim V	3,768.92
2620.578-01	28-May-21	Raeco	Stationery	1,228.70
2620.5812-01	28-May-21	LD&D Australia Pty Limited	Refreshments	114.75

2620.5943-01	28-May-21	Spectur Limited	Hire/Monitoring Security Camera Depot-May 2021	1,650.00
2620.5946-01	28-May-21	Electek	Electrical Services	551.43
2620.5953-01	28-May-21	Contra-Flow Pty Ltd	Hire of Traffic Controllers-Various Locations	16,759.38
2620.5986-01	28-May-21	West Tip Waste Control Pty Ltd	Greenwaste Collections-Various Locations	102,162.49
2620.6013-01	28-May-21	Belvista Properties	Rent/Outgoings Kelmscott Library-June 2021	21,941.93
2620.6035-01	28-May-21	Rentokil Initial Pty Ltd	Hand Sanitiser & Stands-AFAC	1,138.73
2620.6064-01	28-May-21	Nightlife Music Pty Ltd	Nightlife Music Licence AFAC-June 2021	180.12
2620.6091-01	28-May-21	Phase3 Landscape Construction Pty Ltd	Landscape Improvements-Monticello Park	823.90
2620.61-01	28-May-21	Armadale Lock & Key Service	Keys Cut/Padlocks/Restricted Keys-Various Buildings	687.00
2620.6120-01	28-May-21	Facilities First Australia	Cleaning Consumables-AFAC	1,816.35
2620.6126-01	28-May-21	Hospitality Industry Service Providers (HISP) Pty Ltd t/a Cafelife	Catering	40.00
2620.6134-01	28-May-21	A Floral Moment	2021 ANZAC Day Wreaths	360.00
2620.6164-01	28-May-21	Resource Instrumentation and Electrical Pty Ltd	Troubleshooting BMS Issues-AFAC	1,012.00
2620.62-01	28-May-21	Armadale Mower World	Parts	73.80
2620.6201-01	28-May-21	EI Irrigation Pty Ltd	Irrigation Variation Repairs Various Reserves-April 2021	15,713.87
2620.6203-01	28-May-21	Dial Before You Dig WA Ltd	Dial Before You Dig Referral Fee-April 2021	662.20
2620.6234-01	28-May-21	Pirtam Pty Ltd	Parts-Various Plant	1,427.09
2620.624-01	28-May-21	Sigma Chemicals	Repair Pool Cleaner	166.65
2620.6267-01	28-May-21	Precision Cabinet Makers	Cabinets-AFAC Club Room	4,282.40
2620.6273-01	28-May-21	Intelife Group Limited	Clean BBQ's Various Reserves-April 2021	1,942.58
2620.628-01	28-May-21	SUEZ Recycling & Recovery Pty Ltd	Recycling Collections-April 2021	80,139.50
2620.6288-01	28-May-21	ITR Pacific Pty. Ltd.	Parts-P596	593.59
2620.630-01	28-May-21	Daimler Trucks Perth	Parts	269.87
2620.6323-01	28-May-21	Remondis Australia Pty Ltd	Cardboard Collection Landfill Site-April 2021	1,098.48
2620.6384-01	28-May-21	Matrix GE Pty Ltd	Cash in Transit Service Various Sites-April 2021	1,498.75
2620.6385-01	28-May-21	TPG Network Pty Ltd	Internet Service Depot-April 2021	4,307.60
2620.6413-01	28-May-21	GPC Asia Pacific Pty Ltd T/A Covs	Parts-Various Plant	2,965.65
2620.6418-01	28-May-21	Prestige Catering	Catering-various Meetings/Events	707.80
2620.6459-01	28-May-21	Smartstream Technology Pty Ltd	Drainage Products-Champion Drive/Lake Road	2,563.57
2620.6464-01	28-May-21	K-Line Fencing Group	Garrison Fencing-Harold King Centre	9,784.50
2620.6465-01	28-May-21	Instant Windscreens	Parts-P2022	445.00
2620.6480-01	28-May-21	Action Glass & Aluminium	Frameless Door-AFAC Steam Room	12,217.47
2620.6513-01	28-May-21	HFM Asset Management Pty Ltd	Solar PV Design Services-Various Buildings	39,325.00
2620.6538-01	28-May-21	R L McLaughlin	Expenses Reimbursement	29.10
2620.654-01	28-May-21	Stewart & Heaton Clothing Co Pty Ltd	Protective Clothing	1,880.06
2620.659-01	28-May-21	Sunny Industrial Brushware Pty Ltd	Hardware	1,263.90
2620.670-01	28-May-21	Termico Pest Management	Pest Control-Various Locations	1,045.00
2620.6791-01	28-May-21	Dezigna Fashion Pty Ltd	NAIDOC Resources	860.00
2620.6870-01	28-May-21	Vendorpanel Pty Ltd	Vendorpanel Subscription Renewal 05.05.21-04.05.22	16,500.00
2620.6871-01	28-May-21	The Trustee for Matbar No 2 Trust	White Goods	205.85
2620.6874-01	28-May-21	CHS Healthcare Pty Ltd	Service Hoist-AFAC	436.70
2620.6875-01	28-May-21	SAI Global Australia Pty Ltd	Australian Standards	65.80
2620.690-01	28-May-21	Toll Fast	Courier Services	102.63
2620.693-01	28-May-21	Total Packaging (WA) Pty Ltd	Cleaning Materials	2,574.00
2620.6943-01	28-May-21	Classic Hire	Hire of Equipment-Armadale Arts Bush Trail 2021	1,011.45

2620.6944-01	28-May-21	Southern Bins	Hire/Empty Skip Bins Depot-April 2021	3,080.00
2620.6947-01	28-May-21	Cart 21 Cafe and Lunch Bar	Catering-Various Meetings/Events	148.18
2620.6956-01	28-May-21	Ecowater Services Pty Ltd	ATU Service-Bedfordale Bushfire Brigade	140.00
2620.7063-01	28-May-21	Agrimate	Gate-508 Brookton Highway	1,870.00
2620.7140-01	28-May-21	First Homebuilders Pty Ltd	Refund-Security Deposit	400.00
2620.7146-01	28-May-21	Southern Cross Protection Pty Ltd	Security Services-Various Locations	12,771.66
2620.7169-01	28-May-21	BCE Surveying Pty Ltd	Surveying Services-Talus Dive/Billing Place	1,806.75
2620.7225-01	28-May-21	Corsign WA Pty Ltd	Street Name Signs	206.58
2620.724-01	28-May-21	WA Bluemetal/WA Premix	Roadbase-Depot	7,644.68
2620.7267-01	28-May-21	The Pink Deli	Catering-various Meetings/Events	179.20
2620.729-01	28-May-21	WA Library Supplies	Stationery	750.00
2620.730-01	28-May-21	WA Limestone Co	Limestone	2,897.29
2620.731-01	28-May-21	WALGA	Staff Training	55.00
2620.7387-01	28-May-21	Byford Liquid Waste	Septic Tanks-Landfill Site	17,950.00
2620.7417-01	28-May-21	Metro Water Supply	Water Supply-Landfill Site	2,640.00
2620.744-01	28-May-21	Water Corporation	Water Charges	815.66
2620.7560-01	28-May-21	S J Heron	Library Presentation-AYWA Writing Workshop	292.50
2620.759-01	28-May-21	Synergy Energy	Electricity Charges	6,239.19
2620.7728-01	28-May-21	Ailtire Pty Ltd T/A Ailtire Architechts	Architectural Services-John Dunn Hall	40,659.63
2620.7785-01	28-May-21	Roleystone Community College Parents & Citizens Association Inc.	Community Grant-2020/21	5,500.00
2620.780-01	28-May-21	Work Clobber	Protective Clothing	732.60
2620.785-01	28-May-21	Wurth Australia Pty Ltd	Parts	374.30
2620.7954-01	28-May-21	B Desalegn	Expenses Reimbursements	109.98
2620.7977-01	28-May-21	Autosweep WA	Road Sweeping Services Various Location-April 2021	18,698.19
2620.8063-01	28-May-21	MDH Legal Pty Ltd	Legal Advice-Matter 150764	1,803.80
2620.8068-01	28-May-21	Total Concert Productions	Hire of Equipment-Far Out Festival	1,207.80
2620.8089-01	28-May-21	R J Bradfield	Judging Fee-Minnawarra Art Awards 2021	150.00
2620.8125-01	28-May-21	Viewtech 3D Pty Ltd	Online Exhibition-Minnawarra Art Awards	1,595.00
2620.818-01	28-May-21	Parks & Leisure Australia	Staff Training-Leisure & Social Planning	616.00
2620.8203-01	28-May-21	Mapel Building Pty Ltd	Refund-Security Deposit	400.00
2620.8237-01	28-May-21	I Avram	Refund-Facility/Reserve/Key Deposit	500.00
2620.8238-01	28-May-21	Filmbites	Workshop-School Holiday Program (Champion Centre)	891.00
2620.8241-01	28-May-21	P R Sellars	Refund-Cat Trap Bond	100.00
2620.847-01	28-May-21	Office Line	Office Furniture-Harold King Centre	750.20
2620.879-01	28-May-21	Thermal Systems Pty Ltd	Service Incinerator-Depot Pound	665.50
2620.896-01	28-May-21	AV Truck Services Pty Ltd	Parts-Various Plant	1,633.08
2620.9-01	28-May-21	Able Westchem	Sanitiser Equipment-AFAC	401.64
2620.904-01	28-May-21	Bunnings Building Supplies Pty Ltd	Hardware	4,628.02
2620.924-01	28-May-21	E & MJ Rosher Pty Ltd	Parts-P438/P460/P461/P462	1,620.16
2621.3218-01	28-May-21	Centrecare Corporate	Employee Assistance Program-March 2021	2,288.00
2621.4156-01	28-May-21	Quick Super	Payroll Deductions	339.72
PY01-23	5-May-21	City of Armadale Municipal Fund	Payroll Deductions	1,119,798.90
PY01-24	19-May-21	City of Armadale Municipal Fund	Payroll Deductions	1,091,946.68
				8,079,342.27

Pursuant to Regulation 13(4) of the Local Government (Financial Management) Regulations, the total of all other outstanding accounts for

payment as at the date of this cheque listing being prepared is ($3,029,454.04)

29/04/2021 to 27/05/2021

Transaction No	Tran Type	Tran Reference	Invoice Date	Actual	Transaction Description
Credit card Chief Executive Officer				**$ 9.99**	
1026	Invoice	www.Tesla.com Sydney South		9.99	Monthly Connectivity Subscription
Credit card Manager Communication and Marketing				**$ 2,608.88**	
4772	Invoice	Shutterstock	29/04/2021	$ 29.87	Monthly - Images for Use
4772	Invoice	Facebook	3/05/2021	$ 1,287.50	Advertising
4772	Invoice	Fontbase	7/05/2021	$ 4.01	Subscription Fontbase US
4772	Invoice	Facebook	25/05/2021	$ 1,287.50	Advertising
Credit card Coordinator Community Emergency Services				**$ -**	
6108					Nil charges
Credit card Financial Accountant Corporate Services				**$ -**	
5622					Nil charges
Credit card Accounts Payable Officer Corporate Services				**$ 2,324.37**	
5849	Invoice	Sendgrid	4/05/2021	$120.69	Envibe Software Monthly
5849	Invoice	Wufoo	4/05/2021	$425.72	WuFoo Subscription
5849	Invoice	Resilient Futures	13/05/2021	$1,275.00	Leadership Training Program
5849	Invoice	Mailchimp	16/05/2021	$374.21	Monthly Subscription
5849	Invoice	Shutterstock	27/05/2021	$128.75	Image Purchase
			Grand Total	**$ 4,943.24**	

CITY OF Armadale

May 2021 Monthly Financial Report

CITY OF Armadale

Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

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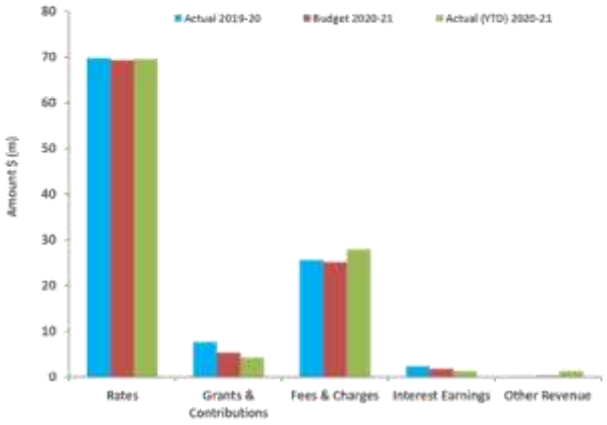
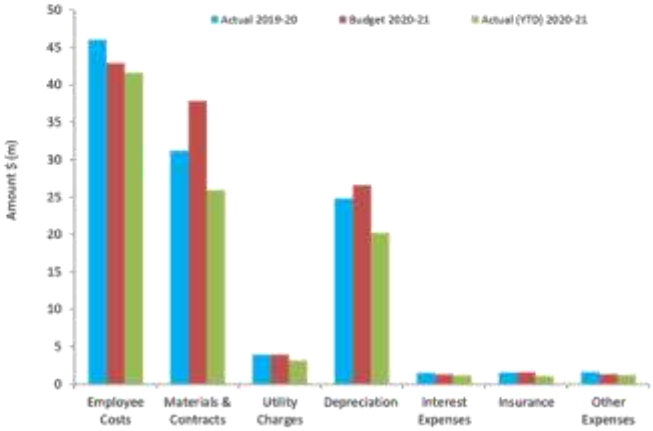
CITY OF Armadale

Summary Graphs
For the period 1 July 2020 to 31 May 2021
Monthly Summary Information

Operating Revenue

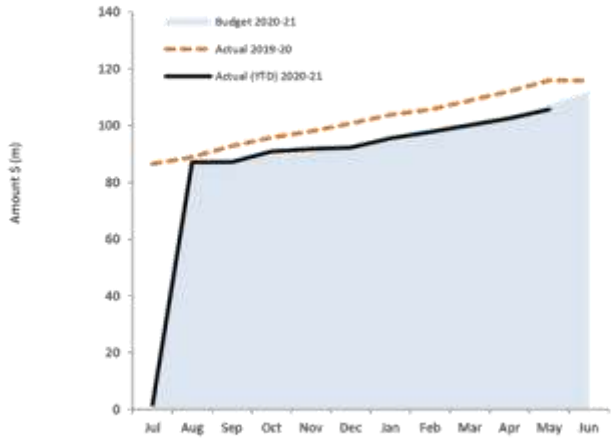


Operating Expenses

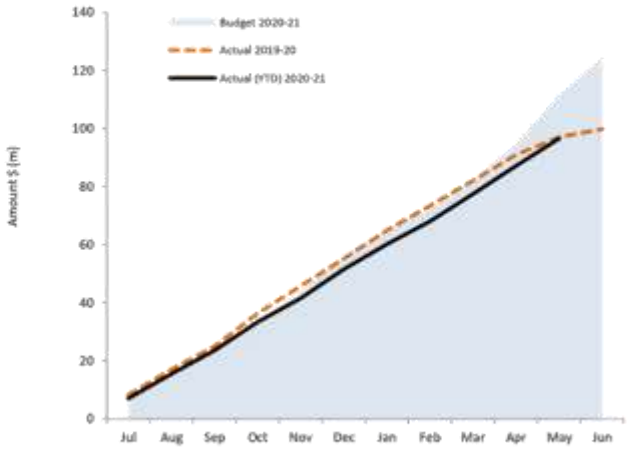


Graph on Operating Expenses - Actual 2020-21 figures are year to date. Comparative Actual 2019-20 and Budget 2020-21 are full year figures.

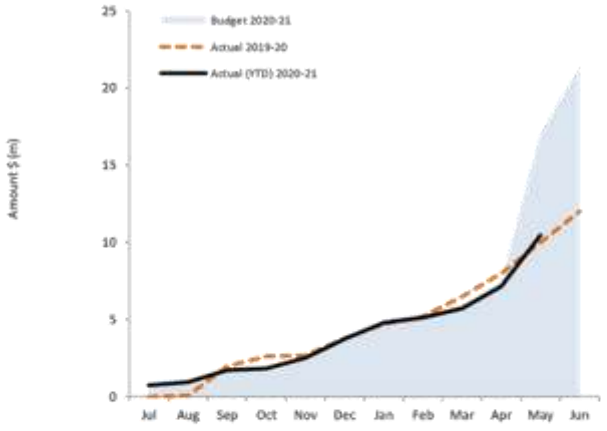
Budget Operating Revenues -v- Actual



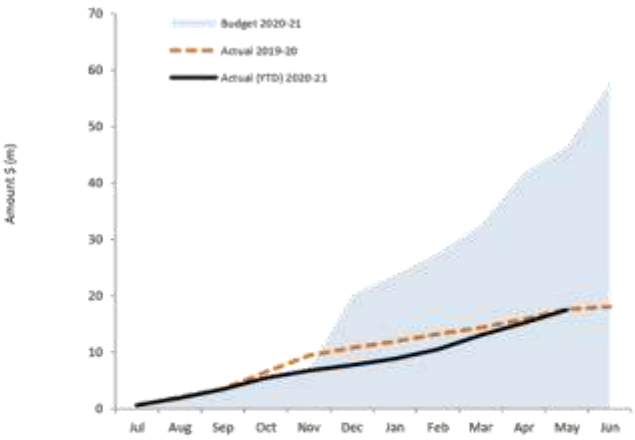
Budget Operating Expenses -v- Actual



Budget Capital Revenue -v- Actual



Budget Capital Expenses -v- Actual



This statement is to be read in conjunction with the accompanying Financial Statements and notes.

CITY OF Armadale

Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

	Notes	Revised Budget $	YTD Budget $	YTD Actual $	YTD Var. $ $	YTD Var. % %	Var.
Revenue from Operating Activities							
Chief Executive's Office							
Economic Development		57,000	53,050	58,740	5,690	11%	
Human Resources		3,000	2,700	560	(2,140)	(79%)	
Community Services							
Community Development		164,630	155,460	178,910	23,450	15%	
Recreation Services		6,023,900	5,680,500	5,727,090	46,590	1%	
Libraries and Heritage		59,900	54,700	56,300	1,600	3%	
Rangers and Emergency		763,150	702,810	685,420	(17,390)	(2%)	
Corporate Services							
Profit on Sale of Assets		170,700	100,000	55,490	(44,510)	(45%)	
Corporate Services	1	3,098,500	2,694,890	3,267,360	572,470	21%	▲
Interest Earning	2	1,458,600	1,338,200	937,580	(400,620)	(30%)	▼
Finance	3	766,000	674,000	918,840	244,840	36%	▲
Rates	4	69,358,300	69,083,300	69,574,770	491,470	1%	▲
Governance and Administration		35,600	34,900	32,110	(2,790)	(8%)	
IT Services		12,000	11,000	16,680	5,680	52%	
Development Services							
Building	5	820,200	741,400	1,267,900	526,500	71%	▲
Health		110,000	99,100	125,700	26,600	27%	
Planning	6	331,300	305,370	471,200	165,830	54%	▲
Project Co-ordination	7	8,606,848	6,686,810	2,219,140	(4,467,670)	(67%)	▼
Technical Services							
Civil Works	8	826,000	813,880	1,061,310	247,430	30%	▲
Engineering Design		66,000	66,000	65,840	(160)	(0%)	
Environment Planning		677,370	478,300	451,620	(26,680)	(6%)	
Parks		185,290	70,840	31,670	(39,170)	(55%)	
Subdivisions		400,000	320,000	380,140	60,140	19%	
Depot		7,000	7,000	11,670	4,670	67%	
Technical Services		79,800	9,800	6,080	(3,720)	(38%)	
Waste	9	17,882,300	17,260,130	18,086,270	826,140	5%	▲
		111,963,388	**107,444,140**	**105,689,230**	**(1,754,910)**	(2%)	

KEY INFORMATION
▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold. Refer to Note 1 for explanations for the variances.

The material variance adopted by Council for the 2020-21 year is $100,000.

● indicates a discretionary variance between Year to Date (YTD) Actual and YTD Budget data, that have been reported on outside of the materiality threshold adopted by Council. Refer to Note 1 for explanations for the variances.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

CITY OF Armadale

Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

	Notes	Revised Budget $	YTD Budget $	YTD Actual $	YTD Var. $ $	YTD Var. % %	Var.
Expenditure from Operating Activities							
Chief Executive's Office							
Chief Executive Officer	10	(3,080,694)	(2,687,030)	(1,704,120)	982,910	(37%)	▼
Economic Development	11	(1,060,917)	(981,120)	(709,880)	271,240	(28%)	▼
City Projects		(480,439)	(456,360)	(379,860)	76,500	(17%)	
Human Resources		(1,566,610)	(1,337,920)	(1,293,570)	44,350	(3%)	
Public Relations		(972,775)	(851,400)	(784,750)	66,650	(8%)	
Community Services							
Community Development	12	(3,036,575)	(2,766,370)	(2,307,300)	459,070	(17%)	▼
Community Planning		(440,066)	(398,420)	(357,110)	41,310	(10%)	
Community Services		(633,747)	(536,750)	(489,860)	46,890	(9%)	
Recreation Services		(8,217,340)	(7,145,190)	(7,163,110)	(17,920)	0%	
Libraries and Heritage	13	(3,940,340)	(3,611,710)	(3,069,450)	542,260	(15%)	▼
Rangers and Emergency		(2,362,861)	(2,155,160)	(2,089,670)	65,490	(3%)	
Corporate Services							
Loss on Sale of Assets		(386,700)	(71,500)	(48,170)	23,330	(33%)	
Depreciation		(22,428,700)	(20,305,500)	(20,237,350)	68,150	(0%)	
Interest Expense		(1,159,100)	(1,064,100)	(1,049,740)	14,360	(1%)	
Corporate Services		(1,346,933)	(786,580)	(705,030)	81,550	(10%)	
Finance		(2,508,237)	(2,202,110)	(2,128,560)	73,550	(3%)	
Governance and Administration	14	(2,794,047)	(2,557,230)	(2,394,470)	162,760	(6%)	▼
IT Services	15	(8,444,849)	(7,126,100)	(5,021,100)	2,105,000	(30%)	▼
Development Services							
Building	16	(2,169,821)	(1,990,290)	(1,678,580)	311,710	(16%)	▼
Development Services		(690,327)	(632,630)	(691,410)	(58,780)	9%	
Health		(1,472,956)	(1,299,950)	(1,242,760)	57,190	(4%)	
Planning	17	(3,696,546)	(3,388,960)	(2,688,400)	700,560	(21%)	▼
Project Co-ordination	18	(8,605,344)	(6,685,570)	(2,219,140)	4,466,430	(67%)	▼
Technical Services							
Asset Management		(1,198,776)	(1,065,990)	(1,111,010)	(45,020)	4%	
Civil Works		(4,491,093)	(3,886,600)	(3,838,810)	47,790	(1%)	
Engineering Design	19	(1,046,954)	(1,003,540)	(570,070)	433,470	(43%)	▼
Environment Planning		(1,805,290)	(1,403,550)	(1,331,540)	72,010	(5%)	
Parks		(10,269,185)	(9,293,060)	(9,256,340)	36,720	(0%)	
Property		(6,177,860)	(5,554,470)	(5,593,140)	(38,670)	1%	
Subdivisions		(656,682)	(562,700)	(502,810)	59,890	(11%)	
Depot	20	(1,018)	(1,030)	(215,510)	(214,480)	20823%	▲
Technical Services		(3,542,484)	(3,090,710)	(3,030,010)	60,700	(2%)	
Waste	21	(13,741,801)	(13,375,160)	(10,648,410)	2,726,750	(20%)	▼
		(124,427,067)	**(110,274,760)**	**(96,551,040)**	**13,723,720**	(12%)	

KEY INFORMATION
▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold. Refer to Note 1 for explanations for the variances.

The material variance adopted by Council for the 2020-21 year is $100,000.

● indicates a discretionary variance between Year to Date (YTD) Actual and YTD Budget data, that have been reported on outside of the materiality threshold adopted by Council. Refer to Note 1 for explanations for the variances.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

CITY OF Armadale

Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

	Notes	Revised Budget $	YTD Budget $	YTD Actual $	YTD Var. $ $	YTD Var. % %	Var.
Non-Operating Revenue							
Chief Executive's Office							
City Projects		3,303,400	2,550,000	2,597,640	47,640	2%	
Corporate Services							
Proceeds from Borrowings		10,823,800	-	-	-	0%	
Transfer from Reserves		24,847,461	6,638,140	6,638,140	-	0%	
Proceeds from Sale of Assets		570,000	-	-	-	0%	
Technical Services							
Civil Works	22	8,092,600	6,058,900	4,615,290	(1,443,610)	(24%)	▼
Parks	23	7,891,698	6,720,330	2,281,630	(4,438,700)	(66%)	▼
Property	24	1,075,000	895,830	537,500	(358,330)	(40%)	▼
Depot	25	1,009,500	833,400	425,280	(408,120)	(49%)	▼
		57,613,459	**23,696,600**	**17,095,480**	**(6,601,120)**	(28%)	
Capital Expense							
Chief Executive's Office							
City Projects	26	(13,732,600)	(7,573,840)	(3,743,630)	3,830,210	(51%)	▼
Community Services							
Rangers and Emergency		(57,000)	(57,000)	-	57,000	(100%)	
Development Services							
Health		(13,500)	(13,500)	-	13,500	(100%)	
Technical Services							
Civil Works	27	(13,523,928)	(12,527,250)	(5,885,570)	6,641,680	(53%)	▼
Engineering Design		(55,000)	(55,000)	(10,350)	44,650	(81%)	
Environment Planning	28	(290,000)	(290,000)	(60,110)	229,890	(79%)	▼
Parks	29	(14,711,331)	(14,013,490)	(2,434,740)	11,578,750	(83%)	▼
Property	30	(6,330,893)	(5,382,330)	(2,181,140)	3,201,190	(59%)	▼
Depot	31	(5,376,900)	(3,996,080)	(1,134,100)	2,861,980	(72%)	▼
Waste	32	(3,621,300)	(2,529,000)	(2,005,000)	524,000	(21%)	▼
		(57,712,452)	**(46,437,490)**	**(17,523,530)**	**28,913,960**	(62%)	
Non-Operating Expense							
Corporate Services							
Transfer to Reserves		(15,326,332)	(8,515,270)	(8,515,270)	-	0%	
Repayment of Borrowings		(5,279,900)	(3,228,210)	(3,228,210)	-	0%	
		(20,606,232)	**(11,743,480)**	**(11,743,480)**	**-**	0%	
Total Operating Result		**(33,168,904)**	**(37,314,990)**	**(3,033,340)**	**34,281,650**	(92%)	
Adjustments							
Profit and Loss		216,000	(28,500)	7,320	35,820	(126%)	
Depreciation		26,504,610	21,678,870	21,609,050	(69,820)	(0%)	
Movement in Contract Liability	33 / Note3	(3,234,000)	-	1,787,771	1,787,771	0%	▲
		23,486,610	**21,650,370**	**23,404,141**	**1,753,771**	8%	
Suspense Items Yet To Be Applied		-	-	(361,511)			
Opening Surplus / (Deficit)		9,714,694	9,714,694	9,714,694			
Closing Surplus / (Deficit)		**32,400**	**(5,949,926)**	**29,723,984**			

KEY INFORMATION
▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold. Refer to Note 1 for explanations for the variances.

The material variance adopted by Council for the 2020-21 year is $100,000.

● indicates a discretionary variance between Year to Date (YTD) Actual and YTD Budget data, that have been reported on outside of the materiality threshold adopted by Council. Refer to Note 1 for explanations for the variances.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Explanation of Material Variances
The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date budget materially.
The material variance adopted by Council for the 2020/21 year was $100,000. Some discretionary variances outside of the materiality threshold adopted by Council have also been reported on.

Business Unit	Var. $	Var. %	Var.	Timing Permanent	Explanation of Variance
Revenue from Operating Activities					
1 Corporate Services	572,470	21%	▲	Timing	Financial Assistance General Purpose Grant received in advance for FY21, which has to be carried forward to FY22.
2 Interest Earnings	(400,620)	(30%)	▼	Permanent	The continuing decline in term deposit interest rates by the banks is impacting on the City's investment earnings. The cash rate is currently at 0.1% with term deposit rates floating between 0.1% and 0.35% depending on the term of the investment.
3 Finance	244,840	36%	▲	Permanent	Increase in Rates property enquiry fees as a result of the Federal/State Government Stimulus package for new building developments during the year.
4 Rates	491,470	1%	▲	Timing	Increases in back rates but the amount wont be permanent due to the pro rata of budget on interims.
5 Building Services	526,500	71%	▲	Permanent	Development activity continues to increase past the increased revised budget estimates which is largely a result of the Federal/State Government Stimulus package for new building developments.
6 Planning	165,830	54%	▲	Permanent	
7 Project Co-ordination	(4,467,670)	(67%)	▼	Timing	Delays in Developer Contribution funded projects with final claims to be processed by 30 June, offset by a reduction in Capital and Operating Expenditures.
8 Civil Works	247,430	30%	▲	Timing	Financial Assistance Road Grant received in advance for FY21, which has to be carried forward to FY22.
9 Waste	826,140	5%	▲	Permanent	Increase at the Brookdale Site entry fees patronage for casual tipping, commercial tonnage, and unbudgeted revenue from the container deposits.
Expenditure from Operating Activities					
10 Chief Executive Officer	982,910	(37%)	▼	Timing	This is mainly the result of the unspent budget from the Business Recovery Account.
11 Economic Development	271,240	(28%)	▼	Timing	Under expenditure in Tourism related projects, with savings to be transferred to Reserve.
12 Community Development	459,070	(17%)	▼	Permanent	Events were scheduled in June with a total expenditure of $2.7m expected leaving a $300k variation.
13 Libraries and Heritage	542,260	(15%)	▼	Permanent	Likely to be a permanent saving of $300k of which $200k will be deferral of library resources for Piara Waters Library.
14 Governance & Administration	162,760	(6%)	▼	Permanent	Under expenditure in employee costs due to vacancies.
15 IT Services	2,105,000	(30%)	▼	Timing	Some unspent amounts were transferred to ICT Reserve in June. Prepaid licence fees were accounted for as a carry forward previously influencing the differential being shown.
16 Building	311,710	(16%)	▼	Permanent	Under expenditure in employee costs with vacancies and staff on leave.
17 Planning	700,560	(21%)	▼	Timing	Under expenditure currently due mainly to Kelmscott District Centre Structure Plan and the Investment Framework and Project Plan. Unspent amounts may be carried forward to FY22.
18 Project Co-ordination	4,466,430	(67%)	▼	Timing	Delays in Developer Contribution funded projects with final claims to be processed by 30 June, offset be a reduction in operating revenue.

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Explanation of Material Variances (continued)

Business Unit	Var. $	Var. %	Var.	Timing Permanent	Explanation of Variance
Expenditure from Operating Activities (continued)					
19 Engineering Design	433,470	(43%)	▼	Permanent	Under expenditure in employee costs with vacancies and staff on leave. Delay in road projects has reduced consultancy.
20 Depot	(214,480)	20823%	▲	Timing	Allocation of fleet costs to projects to be finalised by 30 June.
21 Waste	2,726,750	(20%)	▼	Timing	Landfill levy payment timing and timing of collections in relation to the budget timing is resulting in this variation.
Non-Operating Revenue					
22 Civil Works	(1,443,610)	(24%)	▼	Timing	Due to capital projects delays or not being completed and subsequent funding not yet received may be required to be carried forward to FY22. This will be offset by a reduction in Capital Expenditure.
23 Parks	(4,438,700)	(66%)	▼	Timing	Due to capital projects delays or not being completed and subsequent funding not yet received may be required to be carried forward to FY22. This will be offset by a reduction in Capital Expenditure.
24 Property	(358,330)	(40%)	▼	Timing	Due to capital projects delays or not being completed and subsequent funding not yet received may be required to be carried forward to FY22. This will be offset by a reduction in Capital Expenditure.
25 Depot	(408,120)	(49%)	▼	Permanent	Delays in replacing the City's plant assets, proceeds from sales are lower then budgeted. This will be offset by a reduction in Capital Expenditure.
Capital Expenses (see separate worksheet provided below for further information)					
26 City Projects	3,830,210	(51%)	▼	Timing	Under expenditure in Roleystone Theatre, Harrisdale Library service, Creyk Park Pavilion, Piara Waters (SE) Community & Sport and Morgan Park Pavilion projects, will not be completed in FY21 and will be carried forward to FY22.
27 Civil Works	6,641,680	(53%)	▼	Timing	Under expenditure in Champion Drive and Forrest Road. Skeet Road, Railway Avenue and Eighth Road projects, may not be completed in FY21 and will be carried forward to FY22.
28 Environment Planning	229,890	(79%)	▼	Timing	Under expenditure in Roley Pools Heritage Walk Trail projects, may not be completed in FY21 and will be carried forward to FY22.
29 Parks	11,578,750	(83%)	▼	Timing	Under expenditure in Fancote Park, Corondale Reserve, Piara Waters Lighting projects and other LRCI projects may not be completed in FY21 and will be carried forward to FY22.
30 Property	3,201,190	(59%)	▼	Timing	Under expenditure in John Dunn Hall, Armadale Arena, Armadale Aquatic Centre and Orchard House (LRCI Projects), may not be completed in FY21 and will be carried forward to FY22.
31 Depot	2,861,980	(72%)	▼	Timing	Majority of the schedule plant replacement has been ordered and may not be delivered by 30 June. Plant items not replaced may be carried forward to FY22.
32 Waste	524,000	(21%)	▼	Timing	Majority of project activities have been scheduled and are expected to be completed by 30 June. Project delays for the Weighbridge Replacement is pending DWER approval and may need to be carried forward to FY22.
Adjustments					
33 Movement in Contract Liability	1,787,771	0%	▲	Permanent	Amount received from DCP Contribution revenue exceeds the amount spent on DCP expenditure projects to date. The City is now doing a monthly claim process for DCP projects which will enable these funds to be claimed prior to project completion.

CITY OF Armadale

Capital Expenditure Progress - May 2021 (Material variance $100k items) **Progess is actual spent plus committed against annual budget**

CEO and Corporate Services	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Roleystone Theatre	9%	4,000,000	295,624	3,704,376	84,288	Completion anticipated April 22
Harrisdale Library Service	7%	3,388,000	0	3,388,000	220,920	Completion anticipated April 22
Creyk Park Pavilion	80%	2,335,000	472,693	1,862,307	1,386,995	Completion anticipated Dec 21
Piara Waters (SE) - Comm and Sp	57%	850,000	484,286	365,714	0	Completed
Bedfordale Fire Station	85%	1,888,000	1,596,224	291,776	13,442	Minor works to be completed Dec 21
Morgan Park Pavilion	7%	200,000	10,200	189,800	3,250	Will not be completed FY21 -cfwd required
Wungong District Playing Fields	46%	206,600	73,608	132,992	22,050	Likely cfwd
Balance of Projects	94%	865,000	811,004	53,996	0	
CEO and Corporate Services To	**40%**	**13,732,600**	**3,743,639**	**9,988,961**	**1,730,945**	

Civil Works	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Eighth Road	41%	3,467,800	180,923	3,286,877	1,251,813	Land acquisition delay - will be c/fwd
Skeet Road	66%	3,183,300	1,271,330	1,911,970	823,036	Nearing completion but likely by Sep 21
Railway Avenue	25%	2,011,100	504,842	1,506,258	0	Project delayed - cfwd residual to FY22
Forrest Road	51%	604,800	301,012	303,788	4,480	Will be completed by year end
Warton Road	50%	375,000	186,667	188,333	0	Will be completed by year end
Eighth Road - MRRG	80%	403,100	304,056	99,044	19,778	Design will be completed
Balance of projects	91%	3,478,828	3,136,690	342,138	30,897	
Civil Works Total	**59%**	**13,523,928**	**5,885,520**	**7,638,408**	**2,130,004**	

Environment	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Roley Pools Heritage Walk Trail	35%	290,000	60,112	229,888	41,154	Construction finalsied in FY22
Environment Total	**35%**	**290,000**	**60,112**	**229,888**	**41,154**	

Parks Services	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Westfield Heron Reserve	6%	1,549,398	165	1,549,233	91,604	Cfwd - LRCI grant project
John Dunn Reserve	66%	1,500,000	138,034	1,361,966	851,819	Will be completed by June 30
Gwynne Park	78%	980,900	26,906	953,994	742,335	Likely cfwd -completion Nov 21
Bedbrooke Park	96%	831,462	0	831,462	797,262	Likely cfwd - completion early FY22
William Skeet Oval	54%	1,560,000	818,717	741,283	30,094	Cfwd - project delayed - contract issues
Corondale Reserve	0%	674,800	0	674,800	1,537	Works to be retendered in FY22
Ticklie Park	32%	872,300	274,059	598,241	4,799	Likely cfwd - stage 2 to be awarded Oct 21
Sheaf Park	99%	612,199	14,874	597,325	592,199	Commenced - completion Oct 21
Harber Drive	7%	600,000	15,628	584,372	27,380	Cfwd - LRCI grant project
Skeet Road	1%	531,000	3,110	527,890	2,398	Likely cfwd - to be retendered
McPhail Park	100%	451,300	0	451,300	451,299	Will not be completed FY21 -cfwd required
Armadale Road	40%	295,000	570	294,430	118,455	In progess -Likely $50k cfwd for Sept 21
Barry Poad Reserve	0%	252,000	0	252,000	0	Scheduled for award in Aug 2021
Don Simmons Reserve	96%	299,972	59,320	240,652	230,077	In progress -Likely $80k cfwd for Oct 21
L801 Corfield St C/Lakes Bushlanc	19%	250,000	16,645	233,355	31,105	Cfwd - anticipated completion end of FY22
Balannup Drainage Works	1%	200,000	2,250	197,750	0	Cfwd - anticipated completion end of FY22
Piara Waters (South) Comm and S	56%	402,200	222,192	180,008	1,359	Lighting component delayed - finish July
Reg Williams Reserve	96%	160,000	1,500	158,500	151,915	Will be completed by June 30
Fancote Park	7%	149,000	589	148,411	9,730	Cfwd - needs community consultation
Morgan Park	1%	150,000	2,020	147,980	0	Likely cfwd
Broadway Park	66%	117,700	978	116,722	77,166	Likely cfwd - completion Dec 21
Flematti Park	55%	218,800	110,553	108,247	9,349	Minor works to be completed in FY22
Frye Park	76%	331,310	227,598	103,712	23,918	Likely cfwd - pirate ship August 21 award
Dawson Reserve	0%	100,000	0	100,000	0	Cfwd - LRCI grant project
Balance of Projects	62%	1,621,990	499,027	1,122,963	501,045	
Parks Services Total	**49%**	**14,711,331**	**2,434,736**	**12,276,595**	**4,746,844**	

CITY OF Armadale

Property Services	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
John Dunn Hall	22%	2,637,000	403,170	2,233,830	183,678	Cfwd - additonal $750K Council approved
Armadale Aquatic Centre	8%	800,000	40,831	759,169	21,056	Cfwd - LRCI grant project
Armadale Badminton Centre	78%	450,000	73,932	376,068	275,677	Likely cfwd - end of July completion
Harold King Centre	61%	373,000	111,574	261,426	114,386	Minor works to be completed
Orchard House	0%	230,000	0	230,000	0	Cfwd - LRCI grant project
Westfield Scout Hall	3%	160,000	4,226	155,774	0	Likely cfwd - end of July completion
Armadale Arena	0%	110,000	303	109,697	0	Probable cfwd - delays by West Power
Balance of Projects	98%	1,570,893	1,538,272	32,621	5,797	
Property Services Total	**44%**	**6,330,893**	**2,172,309**	**4,158,584**	**600,595**	

Plant & Fleet	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Truck (W7)	0%	440,000	0	440,000	0	Likely cfwd - admin process continuing
Truck (W4)	0%	440,000	0	440,000	0	Likely cfwd - admin process continuing
Roadsweeper (CW2)	100%	347,500	0	347,500	348,018	Likely cfwd - item ordered
Jetting Truck (CW1)	100%	327,000	0	327,000	326,764	Likely cfwd - item ordered
Wheel Loader (CW1)	0%	320,000	0	320,000	0	Likely cfwd - admin process continuing
Wheel Loader (W1)	0%	320,000	0	320,000	0	Likely cfwd - admin process continuing
Truck (CW8)	85%	287,300	0	287,300	243,490	Likely cfwd - item ordered
Wheel Loader (W2)	0%	280,000	0	280,000	0	Likely cfwd - admin process continuing
Flocon Truck (CW1)	100%	254,000	0	254,000	253,126	Likely cfwd - item ordered
Truck (P1)	93%	250,000	0	250,000	231,995	Likely cfwd - item ordered
Backhoe (CW1)	100%	193,900	0	193,900	193,456	Likely cfwd - item ordered
Tractor (P1)	67%	100,000	0	100,000	66,989	Likely cfwd - item ordered
Tractor (P2)	75%	100,000	0	100,000	74,568	Likely cfwd - item ordered
Tip Weighbridge (W1)	0%	93,900	0	93,900	0	Likely cfwd - approval expected Feb 22
Balance of Items	93%	1,623,300	1,124,567	498,733	381,202	
Plant & Fleet Total	**60%**	**5,376,900**	**1,124,567**	**4,252,333**	**2,119,608**	

Waste Services	Progress %	Annual Budget	Actual	Remaining	Committed $	Comment
Waste Collection Vehicles	0%	880,000	0	880,000	0	Likely cfwd
Weighbridge Replacement	0%	380,000	0	380,000	0	Waiting DEWR approval - likely cfwd
Waste Bins and Containers	100%	100,000	0	100,000	99,700	Likely cfwd - item ordered
Landfill Gas Capture	13%	115,300	15,358	99,942	0	Likely cfwd
Balance of Projects	95%	2,146,000	1,989,643	156,357	55,347	
Waste Services Total	**60%**	**3,621,300**	**2,005,001**	**1,616,299**	**155,047**	

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Budget Amendments
Amendments to Revised budget since 28 February 2021 - Surplus / (Deficit)

Directorate	Account Nature	Council Resolution	Non Cash Adjustment $	Increase in Available Cash $	Decrease in Available Cash $	Amended Budget Running Balance $
Opening Balance - 1 March 2021						32,400
Chief Executive's Office	**Capital Expense**	**No**				
City Project - Reallocate Budget to Correct PC -MYR				850,000		850,000
Piara Water (SE) - Community & Sport Facility						
Chief Executive's Office	**Capital Expense**	**No**				
City Project - Reallocate Budget to Correct PC -MYR					850,000	0
Piara Water (SE) Sporting Facility						
Chief Executive's Office	**Non Operating Revenue**	**No**		953,400		953,400
City Project - Reallocate Budget to Correct PC -MYR						
Creyk Park Improvement New						
Chief Executive's Office	**Non Operating Revenue**	**No**			953,400	0
City Project - Reallocate Budget to Correct PC -MYR						
Creyk Park Facility Improvement New						
Community Services	**Expenditure from Operating Activities**	**No**				
Libraries - Amendments to Sub Account Name						
Library Competitions				9,000		
Heritage Competitions				4,000		
Corporate Library Resources				3,500		48,900
Community Services	**Expenditure from Operating Activities**	**No**				
Libraries - Amendments to Sub Account Name						
Gifts and Awards					9,000	
Gifts and Awards					4,000	
Library Resources					3,500	32,400
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - Vacuum Equipment				9,000		41,400
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - Waste Compaction Truck (AK058)					9,000	32,400
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - 5 Gang Mower				139,000		171,400
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - 5 Gang Mower					139,000	32,400
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - Two New Ranger Vehicles				62,000		156,400
Budget Variation to Correct PC code - Two New Ranger Vehicles				62,000		
Technical Services	**Capital Expense**	**No**				
Budget Variation to Correct PC code - Two New Ranger Vehicles					62,000	32,400
Budget Variation to Correct PC code - Two New Ranger Vehicles					62,000	
Chief Executive's Office	**Expenditure from Operating Activitie**	**No**				62,400
Budget Variation to Allocate Budget Savings from CEO Salaries to PR Agency Cost				30,000		
Chief Executive's Office	**Expenditure from Operating Activitie**	**No**				
Budget Variation to Allocate Budget Savings from CEO Salaries to PR Agency Cost					30,000	32,400
Corporate Services	**Non-Operating Expenses**	**Yes**				
Council Approved Move Saving from Cities for Climate to Revolving Energy for Future Project Funding				62,686		95,086
Technical Services	**Expenditure from Operating Activitie**	**Yes**				
Council Approved Move Saving from Cities for Climate to Revolving Energy for Future Project Funding					62,686	32,400
Corporate Services	**Non-Operating Expenses**	**Yes**				
Reduction in Transfer to Civic Precinct Reserve				2,519,400		2,551,800
All Services		**Yes**				
22nd March 2021 Council Approved Mid-Year Budget Review variations as at 31st December 2020.				767,000		3,318,800
Community Services	**Expenditure from Operating Activitie**	**Yes**		127,000		159,400
Council Approved (T17/3/21) Increasing Operating Expenditure Budget for the City Centre Activation and Reserve City Activation						

Corporate Services	**Non-Operating Revenue**	**Yes**		**127,000**	**32,400**
Council Approved (T17/3/21) Increasing Operating Expenditure Budget for the City Centre Activation and Reserve City Activation					
Technical Services	**Expenditure from Operating Activitie**	**No**	**650**		**33,050**
To reflect insurance funds received for maintenance expenses for P637					
Technical Services	**Expenditure from Operating Activitie**	**No**		**650**	**32,400**
To reflect insurance funds received for maintenance expenses for P637					
Technical Services	**Expenditure from Operating Activitie**	**No**	**12,790**		**45,190**
To reflect insurance claim funds received for lighting strike damage at Seminole Gardens					
Technical Services	**Expenditure from Operating Activitie**	**No**		**12,790**	**32,400**
To reflect insurance claim funds received for lighting strike damage at Seminole Gardens					
Technical Services	**Capital Expenses**	**No**	**16,700**		**49,100**
Budget Reallocation for new asset for Mowing Trailer					
Technical Services	**Capital Expenses**	**No**		**16,700**	**32,400**
Budget Reallocation for new asset for Mowing Trailer					
Technical Services	**Capital Expenses**	**No**	**16,500**		**48,900**
Transfer unused proportion of department CAPEX budget to cover the total costs of the new Backhoe					
Technical Services	**Capital Expenses**	**No**		**12,500**	**36,400**
Transfer unused proportion of department CAPEX budget to cover the total costs of the new Backhoe					
Technical Services	**Capital Expenses**	**No**		**3,000**	**33,400**
Transfer unused proportion of department CAPEX budget to cover the total costs of the new Backhoe					
Technical Services	**Capital Expenses**	**No**		**1,000**	**32,400**
Transfer unused proportion of department CAPEX budget to cover the total costs of the new Backhoe					
Technical Services	**Capital Expenses**	**Yes**	**230,699**		**263,099**
Council Approved T28/4/21 for Newhaven POS Project Stage 1 (Sheaf Park) & increase Project Contribution Reserve					
Technical Services	**Capital Expenses**	**Yes**	**797,262**		**1,060,361**
Council Approved T28/4/21 for Newhaven POS Project Stage 1 (Bedbrooke Park) & increase Project Contribution Reserve					
Technical Services	**Capital Expenses**	**Yes**		**211,000**	**849,361**
Council Approved T28/4/21 for Newhaven POS Project Stage 1 (Kellogg Park) & increase Project Contribution Reserve					
Technical Services	**Capital Expenses**	**Yes**		**92,600**	**756,761**
Council Approved T28/4/21 for Newhaven POS Project Stage 1 (McPhail Park) & increase Project Contribution Reserve					
Corporate Services	**Non-Operating Revenue**	**Yes**		**724,361**	**32,400**
Council Approved T28/4/21 for Newhaven POS Project Stage 1 & increase Project Contribution Reserve					
Corporate Services	**Expenditure from Operating Activitie**	**No**	**50,000**		**82,400**
Reallocation ICT budget for Consultancy					
Corporate Services	**Expenditure from Operating Activitie**	**No**		**25,000**	**57,400**
Reallocation ICT budget for Consultancy					
Corporate Services	**Expenditure from Operating Activitie**	**No**		**25,000**	**32,400**
Reallocation ICT budget for Consultancy					
Development Services	**Expenditure from Operating Activitie**	**Yes**	**105,000**		**137,400**
DCP Funded projects for Civil Works Skeet Rd and Novelli					
Technical Services	**Capital Expenses**	**Yes**		**105,000**	**32,400**
DCP Funded projects for Civil Works Skeet Rd and Novelli					

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Budget Amendments (continued)

Directorate	Account Nature	Council Resolution	Non Cash Adjustment $	Increase in Available Cash $	Decrease in Available Cash $	Amended Budget Running Balance $
Technical Services	**Capital Expenses**	**Yes**		**750,000**		**782,400**
Council Approved T37/5/21 for John Dunn Upgrade						
Technical Services	**Capital Expenses**	**Yes**			**750,000**	**32,400**
Council Approved T37/5/21 for John Dunn Upgrade						
Closing Position - 31 May 2021				**33,693,136**	**7,378,342**	**32,400**

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Net Current Assets Position	Note	Brought Forward 1 July $	2020/21 Revised Budget $	This Time Last Year 31-May-20 $	31 May 2021 YTD Actual $
Current Assets					
Cash & Cash Equivalents and Financial Assets - Unrestricted	4	28,251,529	32,701,720	44,703,580	40,622,570
Cash & Cash Equivalents and Financial Assets - Restricted	5	92,724,424	86,275,900	83,127,190	94,601,000
Trade and Other Receivables	6	7,983,735	5,750,000	9,093,680	8,353,330
Inventories	7	599,621	180,000	600,930	533,460
		129,559,309	**124,907,620**	**137,525,380**	**144,110,360**
Current Liabilities					
Trade and Other Payables	10	(34,184,219)	(44,020,000)	(16,500,750)	(21,894,290)
Borrowings	11	(3,532,271)	(4,406,400)	(18,766,620)	(3,532,271)
Lease Liabilities	8	(1,607,546)	(1,322,500)	-	(129,546)
Employee Related Provisions	9	(8,415,322)	(8,200,000)	(8,121,680)	(8,340,300)
		(47,739,358)	**(57,948,900)**	**(43,389,050)**	**(33,896,407)**
Net Current Asset Position (Prior to Adjustment)		**81,819,951**	**66,958,720**	**94,136,330**	**110,213,953**
Adjustments					
LESS:					
Reserves - Restricted Cash	13	(92,724,424)	(86,275,900)	(83,127,190)	(94,601,000)
Land Held for Sale	7	(460,001)	-	(619,100)	(460,000)
Unspent Loan Funds	6(b)	(1,060,869)	-	-	(707,246)
Add:					
Borrowings	11	3,532,271	4,406,400	18,766,620	3,532,271
Employee Related Provisions - Cash Backed Reserve	9	8,415,322	8,200,000	8,121,680	8,340,300
Contract Liability	10(b)	8,584,898	5,420,680	-	3,276,160
Lease Liability	8	1,607,546	1,322,500	-	129,546
Net Position		**9,714,694**	**32,400**	**37,278,340**	**29,723,984**

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Notes to the Net Current Asset Position

	Brought Forward 1 July $	2020/21 Revised Budget $	This Time Last Year 31-May-20 $	31 May 2021 YTD Actual $
3 Movement in Contract Liability				
DCP Operating / Capital Expenditure				
Anstey Keane		(490,400)		(135,404)
North Forrestdale		(8,049,100)		(5,126,734)
		(8,539,500)		(5,262,138)
DCP Contributions Received from Developers				
Anstey Keane		2,657,400		3,266,451
North Forrestdale		2,648,100		3,783,454
		5,305,500		7,049,905
Net Surplus / (Deficit) in DCP Operations		(3,234,000)		1,787,767
4 Cash & Cash Equivalents & Financial Assets - Unrestricted				
Cash at Bank	6,739,119	12,689,310	4,701,170	7,309,310
Term Deposits	21,500,000	20,000,000	39,990,000	33,300,000
Cash on Hand	12,410	12,410	12,410	13,260
	28,251,529	32,701,720	44,703,580	40,622,570
5 Cash & Cash Equivalents and Financial Assets - Restricted				
Cash at Bank	38,387,224	35,775,900	9,990	-
Term Deposits	54,337,200	50,500,000	83,117,200	94,601,000
	92,724,424	86,275,900	83,127,190	94,601,000
6 Trade and Other Receivables				
6(a) Rates Receivable*				
Debtors - Rates	3,009,738	2,478,900	3,668,090	4,505,260
Debtors - Sanitation (Rates)	330,108	330,110	396,190	548,930
Debtors - ESL (Rates)	212,203	212,200	246,790	310,590
Debtors - ESL Interest	18,005	18,000	18,980	20,130
Debtors - Rebate Generated (Rates)	6,612,270	6,612,270	6,697,610	6,804,130
Debtors - Rebate Claimed (Rates)	(6,612,270)	(6,612,270)	(6,499,710)	(6,539,640)
	3,570,054	3,039,210	4,527,950	5,649,400

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Notes to the Net Current Asset Position

6 Trade and Other Receivables (continued)	Brought Forward 1 July $	2020/21 Revised Budget $	This Time Last Year 31-May-20 $	31 May 2021 YTD Actual $
6(b) Other Receivables and Accruals				
Prepayments	1,196,160	327,264	1,520,550	813,920
Accrued Revenue	1,244,909	728,750	357,350	141,630
Debtors - Rebate Generated (ESL)	1,236,930	1,236,930	1,249,180	1,152,140
Debtors - Rebate Claimed (ESL)	(1,236,930)	(1,236,930)	(1,222,560)	(1,131,040)
Debtors - Swimming Pool Inspection Levy	3,617	3,620	4,170	6,200
Debtors - Instalment Fees and Charges	2,621	2,600	3,750	1,740
Debtors - Goods and Services Tax	427,988	327,990	662,730	298,450
Debtors - GST Refund	296,614	196,610	-	-
Doubtful Debts Provision	(386,145)	(386,000)	(339,550)	(382,630)
	2,785,764	**1,200,834**	**2,235,620**	**900,410**
6(c) General Receivables				
Debtors - General	960,305	966,540	1,643,370	1,073,230
Debtors - Rangers (Legacy)	144,933	20,716	146,640	172,040
Debtors - Recreation	31,760	31,760	40,020	45,470
Debtors - Fire	20,671	20,670	21,710	22,630
Debtors - Animals	180,286	180,290	182,640	199,280
Debtors - Parking	73,781	73,780	76,250	76,180
Debtors - Litter	118,476	118,480	121,350	114,100
Debtors - Off Road Vehicles	216	220	220	220
Debtors - Health	5,100	5,100	5,080	5,040
Debtors - Thoroughfares	6,567	6,570	6,570	7,190
Debtors - Unauthorised Signs	4,525	4,530	4,530	3,930
Debtors - Cats	2,699	2,700	2,850	7,160
Debtors - Planning & Building	78,598	78,600	78,880	77,050
	1,627,917	**1,509,956**	**2,330,110**	**1,803,520**
Total Trade and Other Receivables	**7,983,735**	**5,750,000**	**9,093,680**	**8,353,330**

A review of all outstanding debtors will be undertaken before the end of the financial year and where appropriate debts deemed uncollectable will be written off.

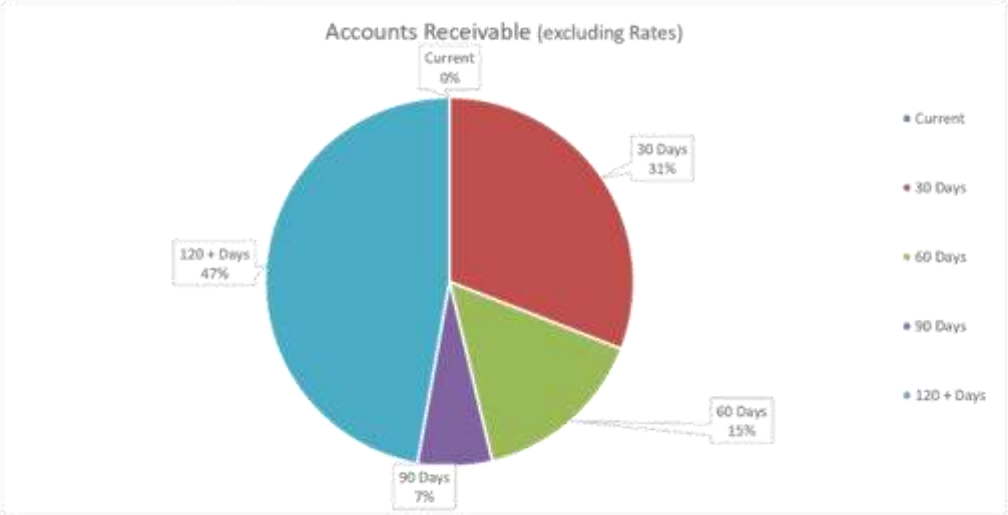
CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Notes to the Net Current Asset Position

6 Trade and Other Receivables (continued)

6(c) General Receivables - Aging	Current	30 Days	60 Days	90 Days	120 + Days	Total
Sundry Receivable General	-	538,091	255,458	85,474	194,207	**1,073,230**
Rangers	-	7,128	-	16,365	148,547	**172,040**
Recreation	-	31,076	7,296	714	6,384	**45,470**
Infringements	-	91	6,961	2,685	425,994	**435,730**
Planning & Building	-	-	-	-	77,050	**77,050**
Total Receivables General	-	**576,385**	**269,716**	**105,238**	**852,181**	**1,803,520**
	0%	**31%**	**15.4%**	**6.5%**	**47%**	**100%**



Sundry Debtors Outstanding Over 120 Days Exceeding $1,000

Debtor #		Status	$
Various	Infringements	Referred to Fines Enforcement Registry	**425,994**
Various	Rangers	Referred to Fines Enforcement Registry	**148,547**
4637		Legal agreement in place regarding repayment requirements.	**87,791**
4312		Final payment in progress.	**86,808**
4705		Debt lodged with Collection Agency.	**27,088**
2928		Debt lodged with FER payment plan in progress	**26,283**
4704		Debt lodged with Collection Agency.	**19,188**
228		Under investigation by Recreation Services.	**9,161**
4714		Debt to be repaid under a repayment plan.	**4,010**
Debtor	General	Outstanding over 120 days and not exceeding $1,000	**3,397**
4789		Debt to be repaid under a repayment plan.	**3,217**
3336		Credit note/refund is in progress.	**3,040**
2926		Debt lodged with FER payment plan in progress.	**2,462**
4555		Debt to be repaid under a repayment plan.	**1,650**
2934		Debt lodged with FER payment plan in progress.	**1,539**
Debtor	Recreation	Outstanding over 120 days and not exceeding $1,000	**1,518**
Debtor	Planning & Building	Outstanding over 120 days and not exceeding $1,000	**493**
Total Debtors 120+ Days >$1,000			**852,181**

	Brought Forward 1 July $	2020/21 Revised Budget $	This Time Last Year 31-May-20 $	31 May 2021 YTD Actual $
7 Inventories				
Land Held for Resale	460,001	-	460,000	460,000
Depot Stock	139,620	180,000	140,930	73,460
	599,621	**180,000**	**600,930**	**533,460**
8 Lease Liabilities				
Current Lease Liabilities	(1,607,546)	(1,322,500)	-	(129,546)
	(1,607,546)	**(1,322,500)**	-	**(129,546)**
9 Employee Related Provisions				
Annual Leave	(4,712,478)	(4,604,465)	(4,426,760)	(4,674,350)
Long Service Leave	(3,702,844)	(3,595,535)	(3,694,920)	(3,665,950)
	(8,415,322)	**(8,200,000)**	**(8,121,680)**	**(8,340,300)**

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

Notes to the Net Current Asset Position

10 Trade and Other Payables

	Brought Forward 1 July $	2020/21 Revised Budget $	This Time Last Year 31-May-20 $	31 May 2021 YTD Actual $
10(a) Trade and Other Payables				
Trade Creditors	(9,320,434)	(15,620,000)	(3,712,100)	(3,029,450)
Purchase Order Commitment	3,069	-	(30,780)	1,820
GST Commitment	(9,309)	(10,000)	(6,230)	(9,200)
Salaries and Wages	(1,756,872)	(1,850,000)	-	-
Loan Interest	(129,527)	(185,000)	(525,740)	(739,900)
Accrued Expenses	(130,092)	(800,000)	(500,000)	(528,600)
Revenue in Advance	(680,438)	(1,100,000)	(453,410)	(590,440)
Rates in Advance	(6,961,065)	(7,800,000)	(5,208,650)	(5,690,010)
Contractor Deposits	(3,351,225)	(3,355,000)	(3,376,350)	(3,270,840)
Hall Deposits	(90,215)	(91,000)	(86,420)	(136,920)
Kerb Deposits	(1,756,998)	(1,757,000)	(1,754,200)	(2,196,400)
Rates in Suspense	(71,166)	(75,000)	(71,170)	(75,210)
Town Planning Bonds	(51,362)	(55,000)	(51,360)	(51,360)
Environmental Bond Urban SP South-Piara	(429,242)	(435,000)	(397,920)	(427,050)
Restricted Municipal Funds	(42,099)	-	-	(70,390)
Cash in Lieu of Footpaths	(541,648)	-	-	(552,110)
ESL Raised	(10,822,158)	(10,800,000)	(10,822,160)	(9,474,790)
ESL Remitted	10,740,651	10,800,000	10,740,650	8,497,520
Payroll Equalisation	(39,121)	(50,000)	(35,040)	(41,540)
Deferred Salary Arrangements	(27,805)	-	(33,490)	(34,840)
Payroll Deductions	(178,863)	(190,000)	(176,380)	(196,420)
	(25,645,919)	**(33,373,000)**	**(16,500,750)**	**(18,618,130)**
10(b) Capital Grants Liabilities (Current)*				
Developer Contribution - Anstey Keane	(489,800)	(1,147,000)	-	(354,400)
Developer Contribution - North Forrestdale	(8,048,500)	(9,500,000)	-	(2,921,760)
* Cash Backed by Reserves	**(8,538,300)**	**(10,647,000)**	-	**(3,276,160)**
Total Trade and Other Payables	**(34,184,219)**	**(44,020,000)**	**(16,500,750)**	**(21,894,290)**
10(c) Capital Grants Liabilities (Non-Current)*				
Developer Contribution - Anstey Keane	(183,180)	(1,693,000)	-	(3,449,630)
Developer Contribution - North Forrestdale	(12,468,509)	(6,310,300)	-	(16,251,970)
* Cash Backed by Reserves	**(12,651,689)**	**(8,003,300)**	-	**(19,701,600)**

11 Borrowings

Loan 291 - Aquatic Works 2008	(27,495)	(47,800)	(37,740)	(27,495)
Loan 292 - Loan Borrowings 2008	(49,044)	(59,600)	(67,290)	(49,044)
Loan 294 - Armadale Library Relocation 2009	-	-	(140,650)	-
Loan 295 - Old Library Conversion 2009	-	-	(89,500)	-
Loan 296 - Loan Borrowings 2009	(45,030)	(57,800)	(62,170)	(45,030)
Loan 298 - Loan Borrowings 2010	-	-	(70,330)	-
Loan 299 - Aquatic Centre Upgrade 2010	(74,892)	(100,000)	(70,460)	(74,892)
Loan 300 - Frye Park Redevelopment 2010	-	-	(58,820)	-
Loan 302 - Aquatic Centre Upgrade 2011	(65,407)	(64,500)	(61,640)	(65,407)
Loan 303 - Civil Works - Roads 2011	(43,691)	(45,600)	(41,310)	(43,691)
Loan 304 - Frye Park Redevelopment 2011	(48,804)	(92,300)	(45,990)	(48,804)
Loan 305 - Piara Waters (North) 2011	(84,049)	(117,300)	(79,310)	(84,049)
Loan 306 - Loan Borrowings 2011	(85,605)	(89,300)	(80,940)	(85,605)
Loan 311 - Aquatic Centre Upgrade 2012	(72,468)	(122,000)	(69,330)	(72,468)
Loan 314 - Oval Lighting Renewal	(91,116)	(107,300)	(88,030)	(91,116)
Loan 315 - Armadale Gold Course	(33,670)	(41,200)	(32,700)	(33,670)
Loan 316 - Landmark Building 2014	(142,969)	(273,700)	(136,370)	(142,969)
Loan 317 - Abbey Road Project 2014	(316,421)	(367,500)	(304,040)	(316,421)
Loan 318 - Orchard House 2015	(470,231)	(774,200)	(454,060)	(470,231)
Loan 320 - Abbey Road Project Refinance 2015	-	-	(4,552,800)	-
Loan 321 - Armadale Arena Roofing 2015	(82,004)	(96,600)	(79,230)	(82,004)
Loan 322 - Kelmscott Library	(69,557)	(81,100)	(67,720)	(69,557)
Loan 327 - Lighting Renewal	(56,640)	(60,900)	(55,160)	(56,640)
Loan 329 - Infrastructure Loan - 2018	(81,900)	(85,400)	(119,220)	(81,900)
Loan 330 - Greendale Centre	(87,939)	(94,500)	(85,650)	(87,939)
Loan 331 - Infrastructure - Parks 2018	(59,958)	(64,400)	(58,390)	(59,958)
Loan 336 - Lighting Renewal 2019	(9,855)	(10,400)	(9,690)	(9,855)
Loan 334 - Armadale Library Creative Space	(53,214)	(56,200)	(52,450)	(53,214)
Loan 326 - Armadale District Hall Upgrade	(363,630)	(425,300)	(357,170)	(363,630)
Loan 324 - Indoor Aquatic Centre	(466,170)	(466,200)	(11,016,000)	(466,170)
Loan 332 - Champion Centre Upgrade	(68,943)	(65,900)	-	(68,943)
Loan 323 - Core Software Update 2018	(328,300)	(360,000)	(322,460)	(328,300)
Loan 337 - AFAC Carpark	(20,694)	(30,300)	-	(20,694)
Loan 342 - Core System Review	(132,575)	(149,100)	-	(132,575)
	(3,532,271)	**(4,406,400)**	**(18,766,620)**	**(3,532,271)**

CITY OF Armadale

Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

12 Investments

Council's objective is to maximise the return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. Council has an investment policy and this policy is subject to review. The Finance team manages the cash and investments portfolio with the assistance of relevant external bodies (when and where applicable). This has been flagged earlier in the report as a likely reduction to the revised budget for the 2020/21 financial year and will also likely mean a reduction to the 2021/22 budget given the current environment.

Investments Maturing May 2021

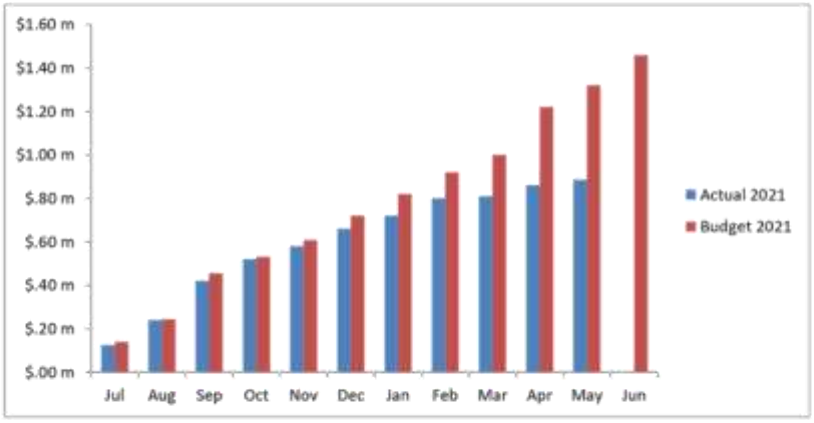
Investment Date	Identification	Form	Institution	Original Investment $	Interest Rate %	Maturity Date	Interest Earnings $
Municipal Fund							
Continuous		NG 11 am	WESTPAC	Various	Various	Continuous	965
17 Nov 20	589	NGTD	WESTPAC	2,000,000	0.61	17 May 21	6,149
27 Nov 20	596	NGTD	NAB	1,500,000	0.45	26 May 21	3,329
27 Nov 20	597	NGTD	CBA	2,000,000	0.53	27 May 21	5,256
				5,500,000			**15,699**
Trust Fund							
Continuous		NG 11 am	WESTPAC	Various	Various	Continuous	143
18 Nov 20	590	NGTD	NAB	2,000,000	0.45	19 May 21	4,488
				2,000,000			**4,631**
Reserve Account							
Continuous		NG 11 am	WESTPAC	Various	Various	Continuous	-
12 Nov 20	584	NGTD	WESTPAC	1,890,000	0.63	12 May 21	5,905
16 Nov 20	585	NGTD	NAB	3,000,000	0.45	17 May 21	6,732
16 Nov 20	586	GTD	ME BANK	4,000,000	0.48	17 May 21	9,574
17 Nov 20	587	NGTD	NAB	1,000,000	0.45	18 May 21	2,244
17 Nov 20	588	NGTD	NAB	5,000,000	0.45	18 May 21	11,219
25 Nov 20	594	NGTD	CBA	4,000,000	0.53	25 May 21	10,513
				18,890,000			**46,186**
			Total	**26,390,000**		**Total Period Earnings**	**66,516**

Total Interest Earned YTD	885,080
Total Budget YTD	1,338,200
Total Budget	1,458,600

Form Legend

G 11 am	Green On-call Bank Account	GTD	Green Term Deposit
NG 11 am	Non Green On-call Bank Account	NGTD	Non Green Term Deposit

Interest Earnings on Investments



Current Investment Portfolio Spread

Green Bank	50,434,411	35%	Muni Fund	40,622,570	29%
Non-Green Bank	91,917,200	65%	Reserve Fund	94,601,000	66%
			Trust Fund	7,128,048	5%
Total Current Investments	**142,351,611**	100%		**142,351,611**	100%
Less - Trust Funds	7,128,048				
Net Current Investments	**135,223,570**				

CITY OF Armadale

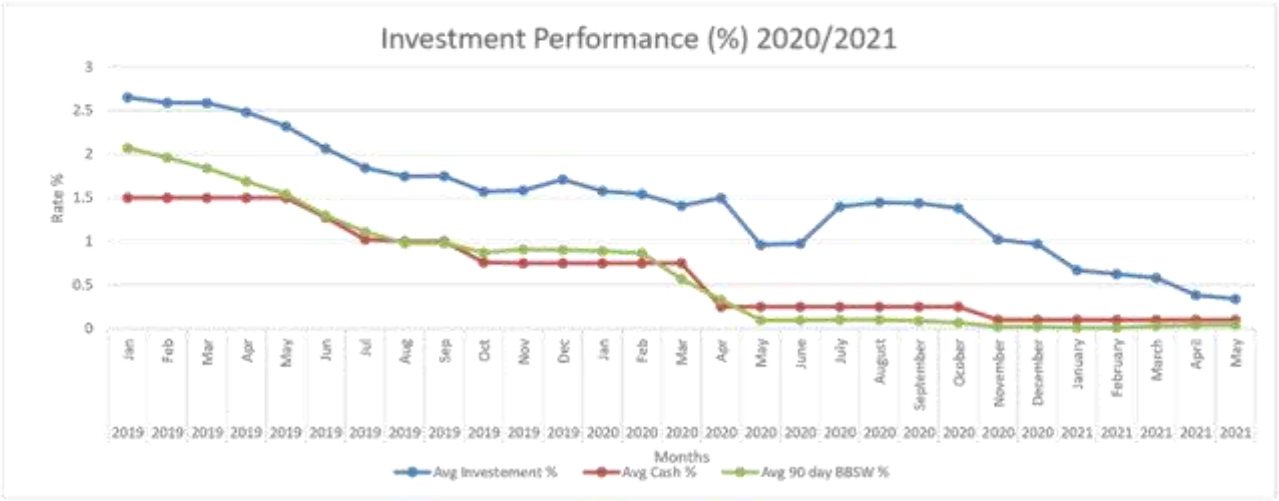
Notes to the Statement of Financial Activity
For the period 1 July 2020 to 31 May 2021

12 Investments - Continued

Investments Commenced May 2021

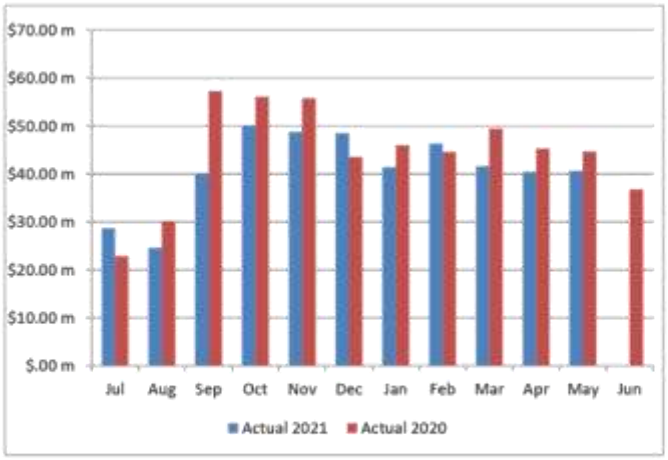
Investment Date	Identification		Form	Institution	Original Investment $	Interest Rate %	Maturity Date	Projected Earnings $
Municipal Fund								
17-May-21	634		NGTD	WESTPAC	2,000,000	0.30	17 Nov 21	3,025
26-May-21	639		NGTD	CBA	2,000,000	0.38	23-Nov-21	3,748
27-May-21	638		NGTD	NAB	1,500,000	0.32	26-Nov-21	2,420
				Total	**5,500,000**			**9,192**
Trust Fund								
19-May-21	636		NGTD	NAB	2,000,000	0.32	15 Nov 21	3,156
					2,000,000			**3,156**
Reserve Fund								
12-May-21	631		NGTD	WESTPAC	1,890,000	0.30	12 Nov 21	2,858
18-May-21	632		GTD	NAB	3,000,000	0.30	15-Nov-21	4,463
17-May-21	633		NGTD	ME BANK	4,000,000	0.45	15-Nov-21	8,975
19-May-21	635		GTD	NAB	6,000,000	0.32	15-Nov-21	9,468
25-May-21	637		NGTD	CBA	4,000,000	0.38	27-Nov-21	7,746
					18,890,000			**33,511**
				Total	**26,390,000**		**Total Projected Period Earnings**	**45,859**

Indicative Benchmark	**30 Days**	**90 Days**	**180 Days**	**365 Days**
BBSW Bank Bill Swap Rate	0.01%	0.04%	0.10%	0.07%

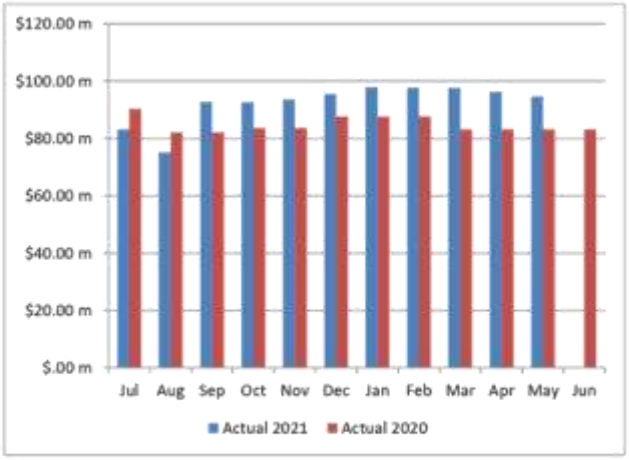


All investments have been made in accordance with legislative requirements and Council's policies and strategies.

Total Cash / Investment Holdings (Municipal Funds)



Total Cash / Investment Holdings (Reserve Funds)



13 Reserve Accounts

Where Council wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose. Any change to the purpose of reserve accounts requires an absolute majority vote by Council and may require local public notice.

Reserve Accounts Definitions

Anstey Keane - DCP
To be used to fund common infrastructure as identified in the Development Contribution Plan.

Asset Renewal
To be used to assist in funding capital works thereby extending the useful economic life of such assets.

Champion Lakes Asset Renewal
To be used to assist in the renewal of assets associated with the Champion Lakes Estate. The reserve have been consolidated with the Asset Renewal Reserve

City Centre Activation
To be used to assist in City Centre Activation Projects.

Civic Precinct
To be used to assist in research, planning and redevelopment of the City's Civic Precinct.

Community Art
To be used to assist in providing for timing differences in Community Art contributions and project development.

Computer Systems Technologies
To be used to assist in funding the long-term renewal of Council's core computer systems.

COVID-19 Response and Recovery
To be used to assist in responding to COVID-19 Pandemic Emergency and Recovery actions and initiatives.

Crossover Contributions
To be used in funding the construction of Crossovers as a condition of approved building licences.

Emergency Waste
To be used to assist with the costs associated with storm damage clean-up, collections and disposal.

Employee Provisions
To be used to cash-back the employees' annual and long-service leave entitlements liability.

Events Reserve Fund
To be used to in funding the City's Events Strategy.

Freehold Sales Capital Works
To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.

Future Community Facilities
To be used to assist in the research, planning and construction of future community facilities.

Future Project Funding
To be used to fund future projects considered in-excess of Council's normal funding capacity.

Future Recreation Facilities
To be used to assist in the research, planning and construction of future recreation facilities.

History of the District
To be used to assist in the future rewrite and publication of the History of the District.

Infrastructure Project Contributions
To be used to assist in completion of infrastructure projects funded externally.

Land Acquisition
To be used to assist in future acquisitions of land for Council investment or works requirement.

Mobile Bin Program
To be used to assist in the purchase and replacement of the City's mobile garbage bins.

North Forrestdale DCP 3
To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.

North Forrestdale SAR Asset Renewal
To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.

13 Reserve Accounts - Continued

Reserve Accounts Definitions

Perth Hills Tourism Alliance
To be used to assist in providing for timing differences in Alliance activities.

Plant and Machinery
To be used to assist in the replacement of Council's plant and machinery requirements.

Portable Long Service Leave
To be used to assist in financing Council's portable long service leave liability.

Revolving Energy
To be used to assist in establishing energy efficient management techniques and practices.

Strategic Asset Investments
To be used to fund the acquisition of strategic asset investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.

Waste Management
To be used to assist in the management and future provisioning of Council's waste management sites.

Workers Compensation
To be used to assist in covering any workers' compensation liability claims in-excess of Council's normal funding capacity.

Works Contributions
To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

Wungong River Project
To be used to fund works for the Wungong River.

Reserve Accounts Transactions

	1 July 2019 Opening Balance $ '000's	Transfer to Reserve $ '000's	Transfer from Reserve $ '000's	31 May 2021 YTD Actual $ '000's	YTD Budget $ '000's	2020/21 Revised Budget $ '000's
Anstey Keane - DCP	(673)	(3,266)	135	(3,804)	-	(2,840)
Asset Renewal	(6,173)	-	-	(6,173)	-	(7,837)
Champion Lakes Asset Renewal	(166)	-	-	(166)	-	(175)
City Centre Activation	(335)	-	70	(265)		(335)
Computer Systems Technologies	(275)	-	-	(275)	-	(276)
Community Art	(47)	-	-	(47)	-	(48)
Civic Precinct	(1,935)	-	-	(1,935)	-	(1,755)
COVID-19 Response and Recovery	(3,585)	-	-	(3,585)	-	(1,604)
Crossover Contributions	(61)	-	-	(61)	-	(62)
Emergency Waste	(227)	-	-	(227)	-	(229)
Employee Provisions	(8,856)	-	-	(8,856)	-	(10,498)
Events Reserve Fund	-	(355)	226	(129)		-
Freehold Sales Capital Works	(406)	-	-	(406)	-	(548)
Future Community Facilities	(898)	(971)	971	(898)	-	(907)
Future Project Funding	(15,867)	-	-	(15,867)	-	(14,003)
Future Recreation Facilities	(817)	-	-	(817)	-	(975)
History of the District	(37)	-	-	(37)	-	(38)
Infrastructure Project Contributions	(3,029)	-	-	(3,029)	-	(2,140)
Land Acquisition	(472)	-	-	(472)	-	(477)
Mobile Bin Program	(2,007)	-	-	(2,007)	-	(2,027)
North Forrestdale DCP 3	(20,517)	(3,783)	5,127	(19,173)	-	(15,810)
North Forrestdale SAR Asset Renewal	(3,668)	-	-	(3,668)	-	(3,292)
Perth Hills Tourism Alliance	(72)	-	-	(72)	-	(1)
Plant and Machinery	(3,587)	-	-	(3,587)	-	(2,155)
Portable Long Service Leave	(346)	-	-	(346)	-	(379)
Revolving Energy	(235)	-	-	(235)	-	(142)
Strategic Asset Investments	(706)	-	-	(706)	-	(1,010)
Waste Management	(16,221)	-	-	(16,221)	-	(15,122)
Workers Compensation	(355)	(140)	109	(386)	-	(358)
Works Contributions	(649)	-	-	(649)	-	(656)
Wungong River Project	(502)	-	-	(502)	-	(577)
	(92,724)	**(8,515)**	**6,638**	**(94,601)**	**-**	**(86,276)**

14 Trust Accounts

A local government is to establish a Trust Fund to hold all money or the value of assets that are required by the Local Government Act or any other written law to be credited to that Fund. Money or other property held in the Trust Fund is to be applied for the purposes of, and in accordance with, the Trusts affecting it.

Trust Fund Account Definitions

Public Open Space - Precinct A - Westfield
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Westfield precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct B - Seville Grove
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Seville Grove precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct C - West Armadale
To be used to fund capital works associated with the development and redevelopment of public open space areas within the West Armadale precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct F - Clifton Hills
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Clifton Hills precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct H - Mount Nasura
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Mount Nasura precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct N - Forrestdale
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Forrestdale precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct O - Palomino
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Palomino precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Regional Recreation Infrastructure
To be used to fund capital works of a Regional Recreation Infrastructure nature and to be funded from the proceeds (30% of net sale proceeds) of selling Public Open Space land parcels identified as surplus to future requirements.

Cash in Lieu - Parking
To be used to develop parking within the area of a subdivision that are not carried out as part of the initial subdivision works and are as per subdivision conditions.

Cash in Lieu - POS - A14 Plan
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the A14 Structure Plan and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Ward - Minnawarra
All funds committed to Public Open Space capital works upgrades within Armadale as part of Precinct B - Council Decision on 25 September 2018 (D45/8/17).

Cash in Lieu - POS - Ward - River
All funds committed to Public Open Space capital works upgrades within Kelmscott as part of Precinct F - Council Decision on 28 August 2017 (D45/8/17).

Cash in Lieu - POS - Agreements
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of predefined areas covered by Legal Agreements and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Flematti Res 49251
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of predefined areas covered by the Flematti Res 49251 and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Suburb - Piara Waters
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to

Cash in Lieu - POS - Suburb - Camillo
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

14 Trust Accounts - Continued

Trust Fund Account Definitions (continued)

Cash in Lieu - POS - Suburb - Kelmscott
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Cash in Lieu - POS - Suburb - Mount Nasura
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Cash in Lieu - POS - Suburb - Mount Richon
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Cash in Lieu - POS - Suburb - Armadale
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

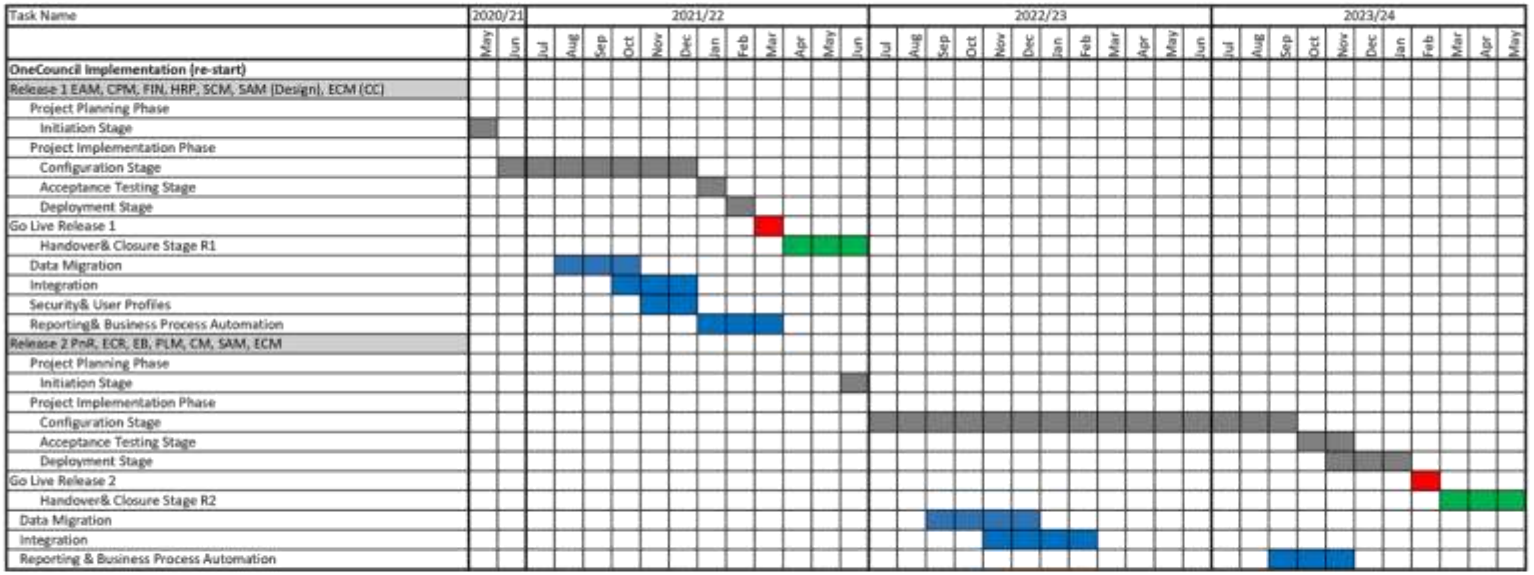
Cash in Lieu - POS - Suburb - Bedfordale
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Cash in Lieu - POS - Suburb - Roleystone
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Wungong Road Contribution Account
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the subdivision approval and to be funded by contributions received from developers pursuant to conditions of subdivision approval.

Trust Fund Account Transactions

		31 May 2021	
	1 July 2020 Opening $ '000's	Net Movement $ '000's	Current Balance $ '000's
POS - Precinct A - Westfield	81	1	82
POS - Precinct B - Seville Grove	39	-	39
POS - Precinct C - West Armadale	237	-	237
POS - Precinct F - Clifton Hills	743	7	750
POS - Precinct H - Mount Nasura	1,201	-	1,201
POS - Precinct N - Forrestdale	233	1	234
POS - Precinct O - Palomino	74	3	77
POS - Regional Recreation Infrastructure	454	-	454
Cash in Lieu Parking	227	10	237
Cash in Lieu - POS - A14 Plan	1,702	0.05	1,702
Cash in Lieu - POS - Ward - Minnawarra	9	0.01	9
Cash in Lieu - POS - Ward - River	2	-	2
Cash in Lieu - POS - Agreements	-	1	1
Cash in Lieu - POS Flematti Res 49251	-	4	4
Cash in Lieu - POS - Suburb - Piara Waters	672	1	673
Cash in Lieu - POS - Suburb - Camillo	117	0.02	117
Cash in Lieu - POS - Suburb - Kelmscott	94	1	95
Cash in Lieu - POS - Suburb - Mount Nasura	4	2	6
Cash in Lieu - POS - Suburb - Mount Richon	184	1	185
Cash in Lieu - POS - Suburb - Armadale	285	1	286
Cash in Lieu - POS - Suburb - Bedfordale	225	1	225
Cash in Lieu - POS - Suburb - Roleystone	100	-	100
Wungong Road Contribution Account	88	69	157
	7,019	**109**	**7,128**



EAM: Enterprise Asset Management
CPM: Corporate Performance Management
FIN: Finance
HRP: Human Resources & Payroll
SCM: Supply Chain Management
SAM: Strategic Asset Management
ECM: Enterprise Content Management (CC: Connected Content only)
PnR: Property & Rating
ECR: Enterprise Cash Receipting
EB: Enterprise Budgeting
PLM: Project Lifecycle Management
CM: Contract Management & Sourcing