

# CITY OF ARMADALE

## **A G E N D A**

**OF CITY STRATEGY COMMITTEE TO BE HELD IN THE COMMITTEE ROOM,  
ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON TUESDAY,  
15 APRIL 2003, AT 7.00 PM.**

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**Meal to be served at 6.15 pm**

**PRESENT:**

**APOLOGIES:**

**OBSERVERS:**

**IN ATTENDANCE:**

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## **DISCLAIMER**

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The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read by the Chairman.

## **DECLARATION OF MEMBERS' INTERESTS**

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## **QUESTION TIME**

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## **DEPUTATION**

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Nil

## **CONFIRMATION OF MINUTES**

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### **RESOLVED**

**Minutes of the City Strategy Committee Meeting held on 11 March 2003, be confirmed.**

## **ITEMS REFERRED FROM INFORMATION BULLETIN**

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### **INFORMATION BULLETIN – ISSUE NO.7/2003**

The following items were included for information in the “City Strategy section”

- Progress Report on Contingency, Operational and Strategic Projects
- Report on Outstanding Matters

*If any of the items listed above requires clarification or a report for a decision of Council, this item to raised for discussion at this juncture.*

# INDEX

## CITY STRATEGY COMMITTEE

15 APRIL 2003

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### FINANCIAL & CORPORATE

COUNCIL FIVE YEAR PLAN & BUDGET TIMETABLE 2003-04 .....10

### MISCELLANEOUS

2003 LGMA NATIONAL CONGRESS - ADELAIDE.....25

ARMADALE REDEVELOPMENT AUTHORITY .....19

COUNCIL TENT DISPLAYS AT FESTIVALS AND EVENTS .....28

### STRATEGIC PLANNING

TONKIN HIGHWAY EXTENSION MILLS STREET WEST (MARTIN) TO THOMAS ROAD  
(BYFORD) .....4

***TONKIN HIGHWAY EXTENSION MILLS STREET WEST (MARTIN) TO THOMAS ROAD (BYFORD).***

WARD All  
FILE REF: ENG/27  
DATE 3 April 03  
REF EDTS  
RESPONSIBLE MANAGER EDTS

**In Brief:**

- Discusses the impact of the project exclusions from the prime Tonkin Highway Extension Contract on the City.
- **Recommend**
  - That Council expresses its extreme disquiet that the full value to its community of the State Government's investment in the Tonkin Highway extension will not be realised due to the exclusions from the Contract which greatly reduce the project's efficiency in the area of:
    - community connectivity;
    - road user safety;
    - community amenity;
    - Metropolitan development growth equity
  - That Council advise the Hon. Minister for Planning and Infrastructure and the Commissioner of Main Roads Western Australia of the Council's priorities for works to be added.

**Tabled Items**

Nil.

**Officer Interest Declaration**

Nil.

**Strategic Implications**

Physical Infrastructure

*Develop an integrated transport system including safety aspects.*

**Legislation Implications**

Full assessment of all relevant legislation indicates no restriction.

**Council Policy/Local Law Implications**

General assessment has not revealed any applicable Policies/Local Laws.

**Budget/Financial Implications**

Nil.

**Consultation**

Main Roads WA

**BACKGROUND**

The Cities of Armadale and Gosnells and the Shire of Serpentine-Jarrahdale established a Pre-Construction Activities Working Group of senior technical officers to work with Main Roads Western Australia (MRWA) to ensure that the planning and project management work on the Tonkin Highway Extension Project was progressed speedily and effectively. Since the early 1990's, the City has repeatedly presented (to the State Government) the benefits of the

Tonkin Highway project to the regional (and State) community. These benefits justified the State Government's commitment and investment in the project.

During the course of project planning, the City's representatives have highlighted those aspects that maximise the projects community benefit. These included the highway's relationship to adjoining Brookdale and Westfield communities, intersections with Armadale Road, Ranford Road and Forrest Road, the Corfield Street – Seaforth Avenue link, Champion Drive – Garden Street link, Lake Road rail-crossing, Champion Lakes project, and other matters.

In July 2002 MRWA advised that Seaforth Avenue and Corfield Street would be constructed to intersect the Tonkin Highway, provided the two Cities (Gosnells & Armadale) agreed to the closure of Seaforth Avenue, enabling shortening of bridge works.

However, the tendering process for the Design and Construct Contract failed to deliver a number of key opportunities as the contract price is substantially in excess of rates for the Kwinana Freeway and Roe Highway extension contracts. On 6<sup>th</sup> February 2003, MRWA wrote to the City indicating that a number of significant components of the Project had been excluded from the prime contract **see Attachment "A-2"**. This led to a meeting with the Minister for Planning & Infrastructure and Member for Armadale, the Hon Alannah MacTiernan, attended by the Mayor, Chair of Technical Services, CEO and Executive Director Technical Services. The Commissioner for Main Roads and MRWA officers also attended. The meeting confirmed the project's financial constraints. Subsequent advice received from the Minister for Planning and Infrastructure on the 8<sup>th</sup> April 2003 stated that the Principal Shared Path, between Corfield Street and Armadale Road, would now be included as part of the "package of priced options" for the Project **see Attachment "A-2"**.

The exclusions have substantial adverse impacts on one or more of:

- community connectivity
- road user safety,
- community amenity
- Metropolitan Growth equity.

At its meeting of 25<sup>th</sup> February 2003 the City of Gosnells passed the following recommendation **see Attachment "A-2"**:

*"That Council adopt the position that the construction of the Corfield Street extension is a high priority and reiterate to the Minister for Planning and Infrastructure the previous commitment, in writing from the Commissioner of Main Roads Western Australia, to fund the cost of the Corfield Street construction as part of the closure of Seaforth Avenue and development of the Corfield Street / Tonkin Highway interchange and urge the Minister to identify necessary sources of funding and that this Council asks the CEO to contact the CEO of the City of Armadale with a view of making a joint approach to the Minister for Planning and Infrastructure and all local politicians regarding the concerns of both municipalities."*

As a result a meeting was held between the Mayors, CEOs and senior technical officers of the Cities of Armadale and Gosnells. The meeting decided that a mutually supportive approach to the appropriate State Government Ministers and Agencies on the exclusions be developed. (The City does not agree that “construction of the Corfield Street extension from Eileen Street to Lake Road remains a local government responsibility”. The State Government wishes to close the Lake Road rail crossing. The Tonkin Highway project is required to link to the local road network to provide community benefit. These are clearly project responsibilities).

## COMMENT

### 1. Community Connectivity

Shortening the bridge over Albany Highway and South West Railway by closing Seaforth Ave and realigning Seaforth Ave and Corfield St to intersect with the Tonkin Highway was identified as a significant saving. MRWA agreed, in their letter of 12 July 2002, (*see Attachment “A-2”*) to assist with funding for the construction of the Corfield Street extension in the City of Gosnells and the realignment of Seaforth Avenue in the City of Armadale, provided the two Cities agreed with closure of Seaforth Avenue at the Tonkin Highway bridge. However, apparently as a consequence of the incapacity of MRWA’s design and construct tendering process to deliver the actual savings of the bridge-shortening facilitated by the closure of Seaforth Avenue, this agreement is being repudiated by MRWA. Indeed, the tendering process has failed to deliver a competitive price for the entire project.

The consequence of this repudiation is that, if MRWA does not fund the realignments, the bridge will have to be built on the longer arrangement with Seaforth Avenue maintained on its current alignment. Consequently, Blackspot intersections at Albany Highway / Lake Road and Lake Road / Seaforth Ave and a Blackspot railway crossing at Lake Road will all be retained. Further, grade separation structures and earthworks will be constructed now, but not used for some time, if ever; or - even worse – a substantial project to rework the eventual Corfield Street/ Seaforth Avenue/ Tonkin Highway intersection will have to be undertaken in the future, once the Project is opened, at greater expense to the community than if the work was completed now.

The deviation of Seaforth Avenue onto Westrail land to accommodate the bridge construction works is totally unacceptable to the City of Armadale for any period beyond the construction phase. It also leaves the Cities of Armadale and Gosnells with a costly project to connect its communities to the Tonkin Highway. Hence the use of this very sub-standard alignment to garner savings to the Project, while leaving the expense of re-establishing community connectivity to the Cities of Armadale and Gosnells, is not acceptable.

It must also be stated that any disruption to the existing community connectivity is always required to be reinstated as part of the Project costs. This position is not being honoured by requiring the Cities of Armadale and Gosnells to fund the roadworks required to maintain community connectivity between Kelmscott and Gosnells on the western side of the Railway. To ensure that the Project is completed

satisfactorily, the Cities of Armadale and Gosnells require MRWA to honour its original commitment to fully fund the works to connect Corfield Street and Seaforth Avenue to the Tonkin Highway, in the configuration agreed by both Councils.

## 2. Road User Safety

The dualling of Armadale Road, between the existing dual carriageway just east of the Wungong Brook bridge and the Tonkin Highway intersection, was always considered by Council to be an essential component of the project. As the Southern Link Road has yet to be determined, the Albany and South Western Highways remain significant arterial freight routes. Consequently, heavy freight will be using Armadale Road as the principal access route to the Tonkin Highway. The use of the single carriageway configuration for an indeterminate period is totally unacceptable for road user safety reasons. The crash statistics for Armadale Road between Wungong Bridge and Forrest Road are 85 accidents over 5 years. On the 15<sup>th</sup> March 2003, a fatal crash involving a freight vehicle occurred, greatly reinforcing Council's anxiety about the long-term continuation of the single carriageway. It is also the City of Armadale's considered view that the crash record of the road could attract Blackspot funding of approximately \$4m on two sections over two years from Federal and State Blackspot Funding.

It is unlikely that Council will remove the current permit for heavy freight to use Albany Highway between the Tonkin Highway and Armadale Road, passing through Kelmscott town site, or will permit heavy freight vehicles to use Armadale Road between the Tonkin Highway and the existing dual carriageway to the east. It is apparent that such an outcome would have a significant negative medium-term impact on the actual network benefit delivered by the Extension, relative to its potential network benefit, so rendering the Project sub-optimal until the dualling is completed.

Whilst it is acknowledged that during concept planning for the Tonkin Highway / Armadale Road MRWA proposed an at grade intersection, that planning also included a grade separation at Forrest Road to maintain community connectivity. During the pre-construction phase, the crossing of the Tonkin Highway at Forrest Road was removed at Council's initiative and the funds saved reallocated to the grade separation of the Tonkin Highway / Armadale Road intersection. It is noted with great anxiety that the reversion to an at grade intersection will immediately produce an intersection in the worst top 40 – 60 intersections in the Perth Metropolitan Area (ranked by crash costs). Again, there would appear to be some proactive opportunity to access Blackspot funding to upgrade the intersection to prevent this outcome.

## 3. Community Amenity

The proposed surface treatment and noise walls deliver only the minimum standard of noise abatement throughout an area that is planned for a substantial, high quality, land development. Indeed, one of the principal social benefits to be produced by the extension is the impetus to expand the supply of quality developable land in the South East Metropolitan Corridor. The noise management proposed for the Project singularly fails to accomplish this outcome and does not deliver outcomes considered standard to other metropolitan communities.

4. Metropolitan Growth Equity

The standard of quality of the Tonkin Highway extension is more at the level of a rural road, rather than that of a major urban transport artery. This is in strong contradiction to the transport corridors in the North West and South West Corridors. Consequently, the quality of development on the Western and Eastern corridors of the Metropolitan Area is seriously biased against the inland Corridors. There is already a serious imbalance in development along the coast compared to the scarp and construction of a “substandard” highway only compounds this inequity.

## CONCLUSION

It seems to be a significant social, environmental and economic tragedy to construct a \$150m project which, for a handful of percentage points of extra expenditure, would deliver a major impetus to the overall development of the transport network and the balanced development of the Metropolitan Area.

Finally, Council is most concerned and aggrieved that the outsourcing and tendering process so vigorously pursued by State Governments over recent years, has come to an end point which delivers a reduced standard project at a premium price. This failure represents yet another disadvantage to the communities of the South East Metropolitan Corridor, and in particular to those of the Cities of Armadale and Gosnells, and the Shire of Serpentine Jarrahdale.

## RECOMMEND

1. **That Council expresses its extreme concern that the full value to its community of the State Government’s investment in the Tonkin Highway extension will not be realised, due to the exclusions from the Prime Contract which greatly reduce the project’s efficiency and effectiveness in the areas of:**

- **community connectivity;**
- **road user safety;**
- **community amenity;**
- **Metropolitan development growth equity**

**to the Hon. Minister for Planning and Infrastructure, the Hon. Minister for Road Safety, the Members for Armadale and Southern River, the Director General of the Department for Planning and Infrastructure, the Commissioner of Main Roads Western Australia, the Commissioner of Police and the Chairman of the Road Safety Council.**

2. **That Council advise the Hon. Minister for Planning and Infrastructure and the Commissioner of Main Roads Western Australia that the Council’s priorities for works to be added to the Contract are:**

- i) **the inclusion of the Corfield Street / Seaforth Avenue constructions to intersect the Tonkin Highway as planned and funded by Main Roads Western Australia as advised in their correspondence dated 12 July 2002.**
  - ii) **the dualling of Armadale Road between Forrest Road and Wungong Brook be undertaken as a fundamental component of the Project to remove a serious Blackspot with full funding from either the Federal or State Blackspot Programme.**
  - iii) **the grade separation of Armadale Road / Tonkin Highway be undertaken using Blackspot funding in order to avoid the immediate creation of a high-ranking Metropolitan Blackspot.**
  - iv) **the provision of noise management appurtenances and measures, including road surface and noise walls, which ensure urban development adjacent to the Tonkin Highway is not compromised compared to land adjacent to other main roads within the metropolitan area.**
3. **That the Hon. Minister for Planning and Infrastructure be thanked for the provision of a additional funds to provide the Principal Shared Path between Corfield Street and Armadale Road.**
4. **That the City of Gosnells be informed of the City of Armadale's position on the exclusions from the Tonkin Highway Extension Contract.**

Moved Cr \_\_\_\_\_  
Motion Carried/Lost (...)

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***COUNCIL FIVE YEAR PLAN & BUDGET TIMETABLE 2003-04***

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WARD ALL  
FILE REF: FIN/7  
DATE 9 April 2003  
REF RST/AFM  
RESPONSIBLE Chief Executive  
MANAGER Officer

**In Brief:**

This Report presents:

- the Proposed 2003-04 Budget Timetable for consideration and approval, and
- the preliminary 5 Year Forward Plan as a basis for Councillor Workshops to develop the Principal Activity Plan (for approval at the May 19<sup>th</sup> Council Meeting) and Budget 2003/04.

**Officer Interest Declaration**

Nil

**Strategic Implications**

Corporate Services – the sound financial management of Council will be measured by:

- level of excellence in financial audit reports,
- level of contribution of rates to total revenue,
- affordability of rating levels,
- the Council's debt ratio,
- the long term financial viability of Council,
- adequate funding of Council facilities and services.

**Legislation Implications**

Local Government Act 1995

- Part 5 Administration – Division 5 – Planning Principal Activities – Sections 5.56 to 5.58,
- Part 6 Financial Management – Division 2 – Annual Budget – Section 6.2

**Council Policy/Local Law Implications**

Nil

**Budget/Financial Implications**

The 5 Year Forward Plan will guide both the Principal Activity Plan and the 2003-04 Annual Budget.

**Consultation**

Extensive internal consultation

**BACKGROUND and DETAILS OF PROPOSAL**

In earlier review of the City's current Budget position, the CEO advised of the prospect of conducting a number of workshops to enable free discussion on the City's financial strategy, leading to adoption of the forthcoming 2003-04 Budget.

This report is presented to commence that process, noting that the first Workshop is tentatively scheduled for Wednesday, 16 April 2003 at 5.30pm

The proposed 2003-04 Budget Timetable and preliminary information relating to the 5 Year Forward Plan, is presented for consideration and commencement of the financial planning process.

### **1. Proposed 2003-04 Budget Timetable**

The proposed timetable to facilitate the adoption of the 2003-04 Council Budget is presented for Council's consideration and approval in the following recommendation to this report.

Aspects to note about the proposed timetable are as follows:

- The proposed Budget adoption date of 5<sup>th</sup> August 2003 is consistent with the date the current years' budget was adopted, ie. 6<sup>th</sup> August 2002 – the adoption date cannot practically be any earlier due to unavailability of the valuation data and rate in the \$ for the Emergency Service Levy till mid May.
- The proposed Budget adoption date:
  - enables the Annual General Meeting of Electors to be held at an earlier time as has occurred for the last 2 years, and
  - allows for a considered approach to the Budget and an orderly closure of the current year's accounts,
- Where possible and practicable the timetable fits in with scheduled Council and Committee meeting dates to maximize the participation of Councillors and the public,
- Provision is again made in the timetable for the Draft Budget to be publicly advertised – the public comment period is scheduled to occur following the 16 June Council meeting and run concurrently with the 21 day public comment period on the proposed rates.

### **2. Proposed 5 Year Forward Plan and Principal Activity Plan**

The 5 Year Forward Plan will guide both the Principal Activity Plan and 2003-04 Annual Budget.

#### **Background**

In June 2000 Council will recall combining its 5 year programs for works and services into an all-encompassing 5 Year Forward Plan. In formulating the 5 Year Plan priority was given to future key economic development and strategic initiatives which, if successful, would provide future income that enabled the City to provide programs and services in a sustainable manner. A number of key principles would underpin the Plan.

To recap, those previous directions and principles are summarised as follows:

#### **Key Strategic Initiatives**

- City Centre Development including the cinema proposal,
- Tonkin Highway,
- Armadale Golf Course
- Council Information Technology development
- City Image Enhancement & Promotion
- Neighbourhood Improvement Program
- Environmental projects
- Forrestdale Business Park

### **Key Principles**

- That the savings on debt service costs (\$550,000 in 2002-03 and thereafter \$1,100,000 each year) be applied towards key strategic projects which would serve to generate long term economic, community and financial benefits and position the City to more effectively respond to business demands and challenges.
- That the Plan include future years rate revenues from key strategic initiatives, i.e. Forrestdale Business Park, Major Retail Development (Harvey Norman), Armadale Shopping City Redevelopment, Residential Estates (Brookdale and Forrestdale),
- Relating investment to these revenue outcomes enables initiation of key strategic projects, resulting in a deficit budget in the earlier years of the Plan in the knowledge that these deficits could be repaid from future income and debt service savings. The Plan has been structured such that there is no commitment to expenditures that cannot be repaid from future confirmed savings and/or revenues. This principle must be maintained in any subsequent variations to the Plan.

These original key strategic initiatives and principles have remained robust and relatively unchanged over time despite significant review required as financial circumstances change. As Council nears the end of its planned deficit budget period, it is necessary to address the later years of the Plan both in terms of financial strategy and the direction and priority Council wishes to apply as its funding position improves. A series of discussions and workshops will be required to cover the many issues involved.

Since Council considered its current financial position (Mid-year Budget Review) considerable work has been done on reviewing the Five Year Plan. A summary of this work is presented at **Attachment A-3**. It is to be noted that the estimates presented are still of a preliminary nature. However, in the spirit of “work in progress”, it provides a reliable basis upon which to develop the Plan via scheduled workshops with elected members.

### **The 5 Year Forward Plan**

The revised 5 Year Forward Plan 2003-04 to 2007-08 is, with relatively minor variation, on target with the priorities confirmed 12 months ago.

Principles and factors that have been taken into account in preparing the preliminary Plan are summarised as follows:

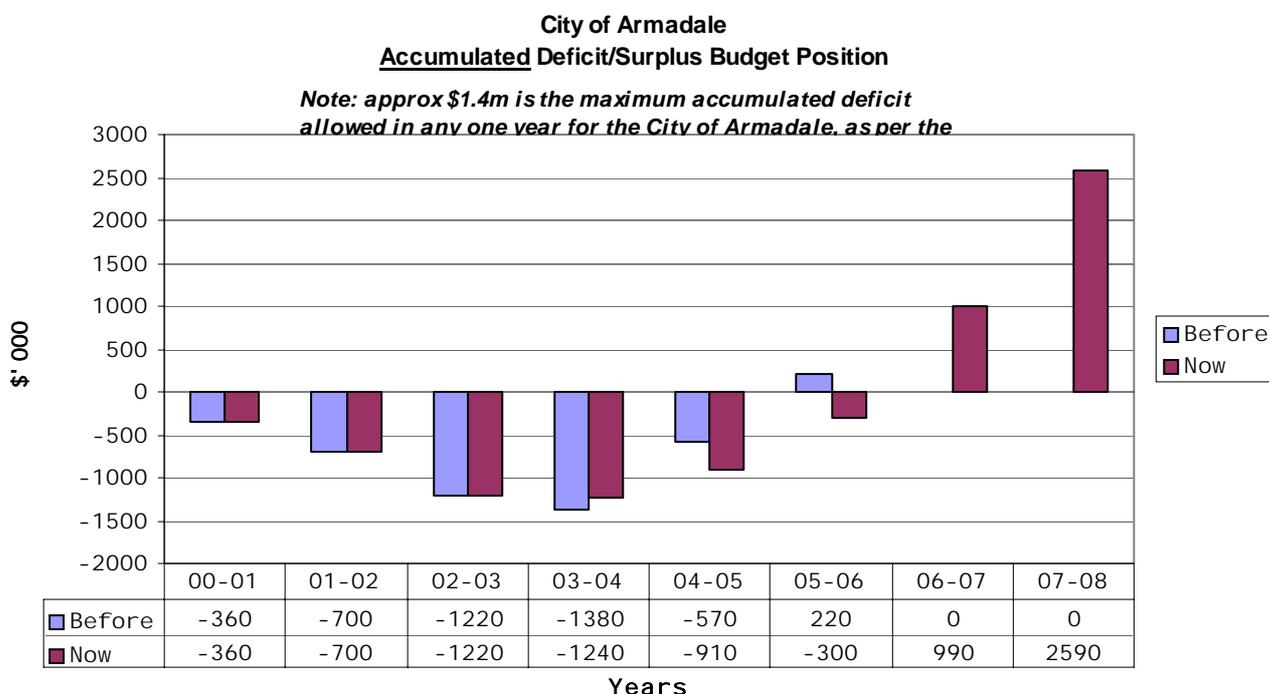
- A “real” rate income of +2.5% per annum as determined with last year’s Plan,
- Both the revenue and expenditure estimates are based on current 2002-03 dollar value terms, that is, an inflationary factor covering the increased cost of doing business will be subsequently added to the majority of the expenditure and revenue estimates, including rates. The likely inflationary factor based on the Australian Bureau of Statistics’ December 2002 quarter Consumer Price Index, is 3%,
- The findings and trends from the recent December 2002 Half Yearly Budget Review,
- The impact of the Emergency Service Levy which comes into operation from 1<sup>st</sup> July 2003,

- A review of the quantum and timing of development rate revenue estimates,
- A review of current strategic initiative project cost estimates,
- The full year effect of having now retired the majority of Council’s prior capital debt,

Key aspects to note about these figures include:-

- Due to the principles above and financial impact outlined in the Table-1 below it is necessary to extend the planned deficit Budget by one year, ie. whereas the previous Plan identified a return to a balanced budget position in 2005-06, this will now occur the following year 2006-07. This is shown in the following chart:

**Chart-1**



Hereunder is a listing of the more significant revenue and cost variations that have impacted (both positively and negatively) on the 5 Year Plan Estimates:

**TABLE 1**

FIVE YEAR PLAN – VARIATIONS								
Details	R/E	Impact	Estimate (\$'000)					Total
			03-04	04-05	05-06	06-07	07-08	
<b>Technical Services Directorate</b>								
Building Mtce on BFS & SES Buildings funded by ESL	E	Pos	15	15	15	15	15	75
Civil Construction - Roads Program	E	Neg	0	0	-206	-206	-206	-618
Maintenance of Additional Skate Parks	E	Neg	-20	-20	-20	-20	-20	-100
Additional Maintenance & Works Rec Centre & PCYC	E	Neg	-50	-50	-50	-50	-50	-250
Additional Maintenance & Works Leased Facilities (sporting clubs)	E	Neg	-30	-30	-30	-30	-30	-150
Emergency Service Levy on all Council Buildings	E	Neg	-50	-50	-50	-50	-50	-250
Civil Construction - Variations to Programs	E	Neg	144	-148	-7	-64	-155	-230
<i>sub total</i>			9	-283	-348	-405	-496	-1523
<b>Development Services Directorate</b>								
Town Planning Amendment Fees - new revenue item	R	Pos	15	10	10	10	10	55
City Centre - Cinema Proposal	E	Pos	139	-121	14	-110	-80	-158
Town Planning Fines & Penalties - decrease reflecting 02-03 actuals	R	Neg	-31	-31	-31	-31	-31	-155
Structure Plans adoption Fees	R	Neg	-10	-10	-10	-10	-10	-50
Legal Expenses - general increase in activity & costs	E	Neg	-9	-9	-9	-11	-14	-52
Town Planning Salaries Adjustment (reduction)	E	Pos	25	18	0	0	0	43
Town Planning Business Park Revenue Adjustment (reduction)	R	Neg	-10	-10	-10	-10	-10	-50
Salaries Increase - Long Service Leave	E	Neg	-17	-65	-53	-57	-51	-243
<i>sub total</i>			102	-218	-89	-219	-186	-610
<b>Corporate Revenues and Expenditures</b>								
GRV Rates	R	Pos	62	63	65	67	68	325
UV Rates	R	Pos	47	50	52	53	54	256
Interest on Investments	R	Pos	21	21	21	21	21	105
Emergency Service Levy Commission	R	Pos	50	50	50	50	50	250
Insurance Renewal - Pub Liability, Prof Ind, D&O, Property & Motor	E	Neg	-132	-150	-137	-137	-137	-693
Workers Compensation Insurance Renewal	E	Neg	-46	-46	-46	-46	-46	-230
Vehicle Replacements (other than the Tech Services Directorate)	E	Neg	-73	-8	10	0	0	-71
Development Rates - Armadale Shopping City	R	Neg	0	-206	-98	0	0	-304
Development Rates - Forrestdale Business Park	R	Neg	0	-52	0	0	0	-52
Development Rates - Nicholson Rd Property	R	Neg	-32	-32	-32	-32	-32	-160
Development Rates Adjustment - Plaza/Cinema Proposal	R	Pos	-20	-10	30	30	40	70
Interim Rates	R	Neg	-75	-93	-111	-120	-120	-519
Instalment Interest Charges	R	Neg	-13	-15	-17	-18	-19	-82
Late Payment Interest Penalty	R	Neg	-27	-29	-29	-29	-29	-143
Aquatic Centre Kiosk Lease Revenue	R	Neg	-14	-14	-14	-14	-14	-70
Former Admin Building DCD Lease Revenue	R	Neg	-4	-6	-7	-8	-8	-33
Heritage FM Radio - error in estimates	R	Neg	-6	-6	0	0	0	-12
<i>sub total</i>			-262	-483	-263	-183	-172	-1363
<b>Community Services Directorate</b>								
BFS & SES Expenditure funded by ESL	E	Pos	250	250	250	250	250	1250
Training & Development	E	Neg	-13	-13	-13	-13	-13	-65
SERRAG Contribution	E	Neg	-3	0	0	0	0	-3
Recreation Centre - increase in cost underwriting commitment	E	Neg	-30	-30	-30	-30	0	-120
Salaries - Long Service Leave	E	Neg	-13	0	0	0	0	-13

FIVE YEAR PLAN – VARIATIONS								
Details	R/E	Impact	Estimate (\$'000)					Total
			03-04	04-05	05-06	06-07	07-08	
History House Museum - salary adjustment & increased operating costs	E	Neg	-10	-5	-5	-5	-5	-30
Cultural Events - general cost increases, ie. size & number of events, etc	E	Neg	-20	-20	-20	-20	-20	-100
Armadale Careers Expo Event	E	Neg	-6	-6	-6	-6	-6	-30
Aquatic Facilities - additional maintenance, repairs & capital works funding	E	Neg	-90	-90	-75	-75	-75	-405
<i>sub total</i>			65	86	101	101	131	484
<b>Corporate Services Directorate</b>								
Salaries - Redundant Position of Manager Accounting Services	E	Pos	60	60	60	60	60	300
New Computer Systems (loan financing with balloon payment)	E	Neg	170	14	14	-137	-442	-381
New Computer Systems Implementation	E	Neg	-50	0	0	0	0	-50
Salaries - Long Service Leave Relief	E	Neg	-25	0	-25	-15	0	-65
<i>sub total</i>			155	74	49	-92	-382	-196
<b>Grand Total</b>			69	-824	-550	-798	-1105	-3208

The estimates include the following strategic initiative cost and development rate revenue estimates, ie.

**Table –2**

Strategic Initiative Cost Estimates						
Details	Estimates - \$'000					
	03-04	04-05	05-06	06-07	07-08	Total
Marketing & Promotions	50	50	50	50	50	250
Leased Buildings Maintenance	30	30	30	30	30	150
City Centre Cinema Proposal		230	150	110	80	570
Computer Systems	80	137	137	137	442	933
Community Develop't Needs Framework	10	10	10	10	10	50
Neighbourhood Improvement Project	50	50				100
City Centre Streetscapes	40	65	70			175
City Centre Roadworks	120	30	150			300
City Centre Gateway	25					25
Environmental Projects	100	40	50	40	50	280
<b>Total</b>	<b>505</b>	<b>642</b>	<b>647</b>	<b>377</b>	<b>662</b>	<b>2833</b>

Strategic Development Rate Revenue Estimates						
Details	Estimates - \$'000					
	03-04	04-05	05-06	06-07	07-08	Total
Armadale Shopping City Redevelopment			108	220	226	554
Forrestdale Business Park			54	55	56	165
Major Armadale Retail Development	102	105	107	110	113	537
Residential Estates (Brookdale & Forrestdale)	51	105	161	220	282	819
City Centre - Cinema Proposal	-20	-10	30	30	40	70
<b>Total</b>	<b>133</b>	<b>200</b>	<b>460</b>	<b>635</b>	<b>717</b>	<b>2145</b>

N.B. A Chart showing the above strategic initiative revenue, cost and funding source trends, is presented at **Attachment A-4**.

In the first (3) years of the Plan, there is little, if any, funding capacity to accommodate additional “new projects”. A number of new projects/initiatives have been raised by Directorates BUT NOT INCLUDED in the Plan. These will be considered at a later stage in discussion and then referred to the subsequent Committee Budget Meetings for consideration and review.

The Plan does not include the “unfunded projects” identified last year when determining the 5 Year Plan. These projects estimated for the (4) years 02-03 to 05-06) included:

- ❑ Path program - \$500,000
- ❑ Tree Management Plan - \$300,000
- ❑ City Administration Accommodation - \$450,000 (one year)
- ❑ Community Plan – Strategic Directions - \$72,000
- ❑ Community Plan Programs - \$550,000
- ❑ Indoor heated Pool Facility -

***NOTE: further details of these projects are presented at Attachment A-5***

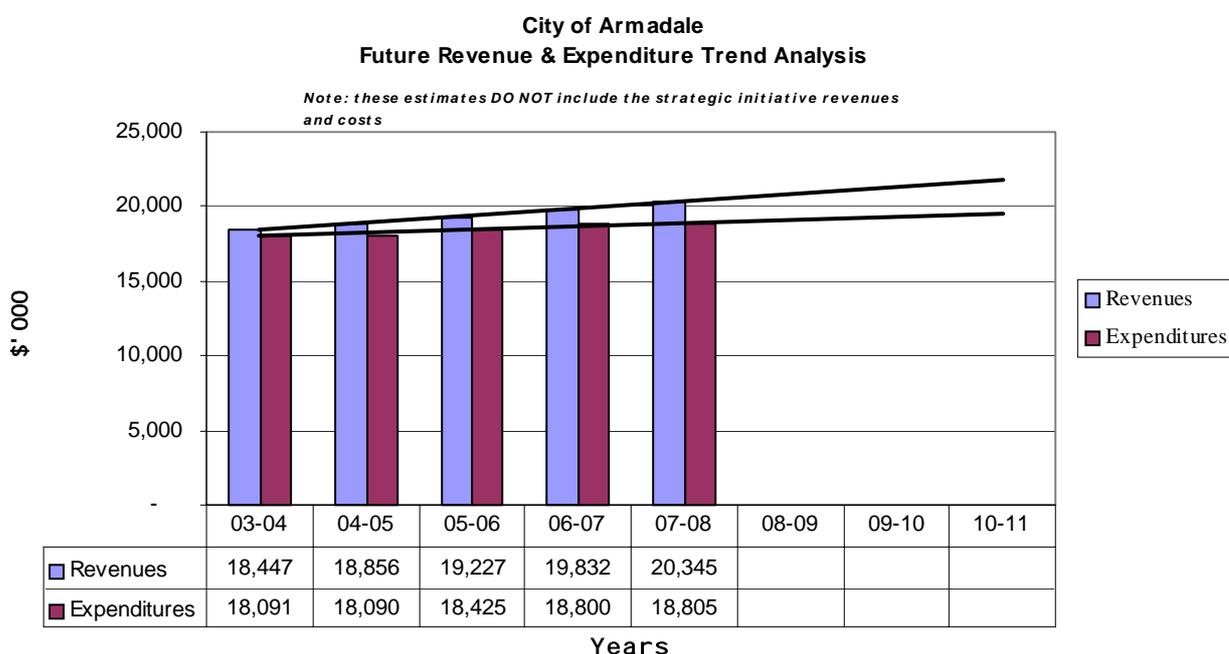
Commencing the year 2006-07 and thereafter, the Plan returns to a “balanced budget position” ***NOTE: this position is of course subject to the development rate revenues in the years preceding being realised and there being no extraordinary items of expenditure.*** Assuming the development rates will be realised and no extraordinary costs occur, not only does the Plan as expected show a return to a balanced position, but as well it begins to show an added funding capacity which includes the annual savings on debt retirement and increasing return from the City’s development strategy (refer to the following chart). This added anticipated capacity will present Council with the opportunity and challenge to continue its strategic approach towards a sustainable future. It needs to consider whether current programmes justify continued (or increased) expenditure. It needs to consider new directions in the City’s development and proper financial planning, such as a more appropriate level of Reserve provisioning. Suggested areas not adequately provisioned at this time are Asset Preservation (Buildings, Plant, Facilities, Property & Reserves), Computer Systems Technology, General Insurance and Staff Long Service Leave. Further details on this subject are currently being developed for presentation at the Councillors’ Workshop.

It is considered important to approach this subject cautiously and strategically. Council will be aware how quickly amounts of say, 0.5 millions are consumed on single programmes. A \$1 million per annum allocation to capital works (10 years) will gain a \$5 million or \$6 million project now.

As we are approximately 4 years away from this point, it will be adequate to make “strategic” indication, rather than “project”. It will also be necessary to consider pressures for new programmes already becoming apparent. Finally, the demands of growth with the proposed redevelopment of Armadale will also contain new challenges for funding.

The following Chart-2 indicates the positive trend of Revenue Vs Expenditure, based on current programmes (i.e. no Strategic Initiatives).

**CHART -2**



These and other financial matters will be subject of ongoing discussion over the ensuing weeks.

**RECOMMEND**

- That Council approve the following 2003-04 Budget Timetable;**

Date	Committee/Council Meeting	Task/Outcomes
between the 16.4.03 and 2.5.03	Council Workshops (at least 2 sessions)	<ul style="list-style-type: none"> <li>consider and formulate the framework/outline of the 5 Year Plan having regard for aspects such as for example:                             <ul style="list-style-type: none"> <li>✓ rate growth &amp; CPI factor</li> <li>✓ deficit funding levels</li> <li>✓ key strategic directions and resultant projects funding</li> </ul> </li> </ul>
13.5.03	City Strategy Ordinary Meeting	<ul style="list-style-type: none"> <li>based on the outcomes from the Councillor Workshops, consider and make recommendation to Council on:                             <ul style="list-style-type: none"> <li>✓ Rate growth and CPI factors</li> <li>✓ Establishment Levels</li> <li>✓ Member fees and allowances</li> <li>✓ 5 Year Plan Estimates</li> <li>✓ Principal Activity Plan</li> <li>✓ Strategic Initiatives/Projects funding</li> </ul> </li> </ul>
19.5.03	Council Meeting	<ul style="list-style-type: none"> <li>consider and resolve:                             <ul style="list-style-type: none"> <li>✓ Principal Activity Plan for advertising/comment purposes</li> <li>✓ 5 Year Plan Estimates with the first years' estimates being the guide for Standing Committees to prepare their detailed budgets</li> <li>✓ Establishment Levels</li> </ul> </li> </ul>

Date	Committee/Council Meeting	Task/Outcomes
		<i>NB: the public comment period for the PAP is 42 days, ie. 22.5.03 to 3.7.03</i>
week commencing 19.5.03	Special Development & Technical Services meetings	<ul style="list-style-type: none"> <li>consider, resolve and refer draft Committee Budgets to June City Strategy</li> </ul>
27.5.03	Community Services Ordinary Meeting	<ul style="list-style-type: none"> <li>consider, resolve and refer draft Community Services Committee Budget to City Strategy</li> </ul>
By 30.5.03	Rating Review Working Party (at least 2 mtgs – dates to be confirmed)	<ul style="list-style-type: none"> <li>to recommend to the City Strategy Committee the proposed rates for advertising/comment purposes</li> </ul>
10.6.03	City Strategy Ordinary Meeting	<ul style="list-style-type: none"> <li>consider the draft budgets from each of the other committees to formulate a “corporate” draft budget position,</li> <li>consider the proposed rates</li> <li>make recommendation to Council on draft budget and proposed rates for advertising/comment purposes</li> </ul>
16.6.03	Council Meeting	<ul style="list-style-type: none"> <li>consider and resolve the draft budget and proposed rates for advertising/comment purposes</li> </ul> <p><i>NB: the public comment period for the proposed rates is 21 days, ie. 24.6.03 to 15.7.03 – the draft budget will be advertised concurrently with the proposed rates. The PAP public comment period concludes 3.7.03</i></p>
week commencing 21.7.03	City Strategy Special Meeting	<ul style="list-style-type: none"> <li>consider public comment made on the PAP, draft budget, proposed rates and other budget matters arising and accordingly recommend to Council the budget to be adopted</li> </ul>
5.8.03	Council Meeting	<ul style="list-style-type: none"> <li>consider and adopt the 2003-04 Annual Council Budget</li> </ul>

- That Council receive the preliminary Five Year Plan information and estimates as presented in this Report as the basis for the scheduled Councillor Workshops on the 5 Year Forward Plan, Principal Activity Plan and 2003/04 Budget.

Moved Cr \_\_\_\_\_  
Motion Carried/Lost (....)

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***ARMADALE REDEVELOPMENT AUTHORITY***

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WARD : All  
FILE REF : PSC/30  
DATE : 10 Apr 2003  
REF : RST  
RESPONSIBLE : Chief Executive  
MANAGER : Officer

**In Brief:-**

- Report provided on matters currently in train with the Armadale Redevelopment Authority.
- It is recommended that:-
  - Council write to the Minister for Planning & Infrastructure seeking continued State Government financial commitment to the ARA and associated critical projects.
  - the ARA be advised that the City remains supportive of the Collaborative Research project for Brookdale area; and
  - progress on other matters in train with the ARA be noted.

**Tabled Items**

Nil

**Officer Interest Declaration**

Nil

**Strategic Implications**

Strategic Plan objective to create an integrated Regional Centre with a full range of services.

**Legislation Implications**

Town Planning Scheme No.2 and No.3  
Armadale Redevelopment Act 2001

**Council Policy / Local Law Implications**

N/A

**Budget / Financial Implications**

Potential to broaden rate base and resultant income as a consequence of accelerated investment and development.

**Consultation**

- ♦ Armadale Redevelopment Authority
- ♦ Landcorp

**BACKGROUND**

The City received a progress report on matters relevant to the Armadale Redevelopment Authority at its December 2002 City Strategy meeting, followed by a briefing session held on 20<sup>th</sup> January 2003 with the Chairman and members of the ARA Board.

The CEO provided an informal update to the March 2003 City Strategy meeting and a further briefing session was scheduled with the Chairman and Board representatives for Monday, 14 April 2003. Councillors have been forwarded with confidential briefing notes following ARA Board meetings in March and April.

The following report provides a public update on matters under consideration between the City and the ARA Board.

The report will be based on advice received from the ARA, with comments on the City's progress on such matters or, where required, a recommendation.

Many issues are reported separately (e.g. Rail Station project, Council's Cinema project, Champion Lakes).

### **City of Armadale Representation on the ARA Board**

The appointment of Members Reynolds and Zelones expires on 30 June 2003. The ARA Board has requested that the City of Armadale consider the nominations of two Councillors at its first meeting following the declaration of polls after the 3 May elections.

*Comment: Will be dealt with in conjunction with Council Committees and delegates at Council Meeting scheduled for 5 May 2003.*

### **Smart Community**

Mr Mal Bryce will be invited around June/July to conduct a seminar in Armadale on opportunities gleaned from his work with the City of Ipswich, Queensland, where he led creation of a Smart (Technology) Community. Ipswich has many parallels to Armadale.

*Comment: Mr Bryce's work is known to the City and will be received with interest.*

### **Neighbourhood Improvement Project**

The Board endorsed a contribution of \$50,000 in 2003/04 to the pilot NIP project subject to: confirmation of the ARA Budget, acceptance of the pilot scheme methodology, and agreed matching funding provided by the City of Armadale and Department of Housing and Works.

*Comment: This will also be considered during Council Budget deliberations.*

### **City of Armadale Communication**

The need for clear ARA communication to City of Armadale Councillors on ARA activities was considered by the Board. It was resolved to provide a summary of actions and decisions to the City for circulation to Councillors following each Board meeting.

*Comment: Confidential summaries received and appreciated.*

### **Champion Lakes Test Bore**

To ensure every effort is made to secure the Champion Lakes Project, the Board agreed to prefund the exploration bore to the Yarragadee Aquifer to a figure of \$255,000 subject to it having the first call on any project income to recoup this prefunding. The ARA appreciates the risk involved in the prefunding of the bore should the project not proceed.

*Comment: The City and ARA have worked tirelessly to achieve this project. It is unfortunate that neither the Waters and Rivers Commission or WaterCorp were prepared to fund this essential drilling, originally quoted to cost over a million dollars.*

*The ARA have accepted the urgency of establishing a proven water supply to both the Whitewater project and rowing course, and advanced the \$255,000 funding.*

In April, the Board agreed to award the drilling contract to Drilling and Grouting Services who will commence drilling on 28 April to establish the bore to the Yarragadee Aquifer. The EPA will consider the DEP's report on the Public Environmental Review submissions on 24 April.

*Comment: The outcome of drilling is awaited with interest. It is anticipated that the water will be slightly saline (i.e. not potable) which means it is not depleting the aquifer required for metropolitan water supply. However, it will not be saline enough to affect buoyancy or suitability for the Champion Lakes development. It is also possible that the water will be 'produced' at a temperature opening other opportunities for its use.*

### **Champion Lakes Status**

The ARA has organised a meeting with the City and the WAPC to fully brief the WAPC on the project and agree to short term funding commitments.

The White Water Park is now likely to be advertised for expressions of interest through the Department of Sport and Recreation. The ARA will work closely with the Department through this process.

*Comment: A meeting has now been held with the Chair and members of the WA Planning Commission, MRWA and ARA. Council was represented by the Mayor, CEO and Executive Director Development Services. The WAPC is the essential underwriting authority to the early stages of the project. While support has been assured administratively through successive Steering Groups, the Commission has yet to confirm funding. This has now been addressed with a report detailing anticipated cash-flow on the project.*

*Other priority matters considered were the necessity for a formal statement on the preferred location for the Whitewater park. (The WAPC own all three metropolitan sites under consideration and while Champion Lakes has been stated as preferred, no formal decision has been made by the Commission.)*

*A WAPC decision on this will greatly enhance the Department of Sport & Recreation's consideration of the feasibility of the entire project.*

*This will be subject of a separate report.*

### **City Centre Housing**

The Board requested the development of a strategy to encourage quality housing in the City Centre.

*Comment: Working closely with the City of Armadale's Development Services staff.*

### **Rail Station Development Approval**

The DA for the new rail station has been submitted to the City and referred to the ARA. The ARA is keen to work closely with the City to provide a quick turnaround on this application for works to commence in May.

The architectural firm of Donaldson and Warn has been appointed to provide initial design parameters for the rail station office buildings.

*Comment: Reported to Special Development Services Committee meeting held on 31<sup>st</sup> March 2003.*

### **ARA Signage**

The Board has agreed to erect signage at the City Centre, Forrestdale Business Park, South Armadale and Champion Lakes identifying these areas as being under the jurisdiction of the ARA.

*Comment: Discussed with the ARA. These will be for public information but also to promote the anticipated land development. The ARA will be reminded of Council's Local Laws.*

### **Canberra Delegation**

The Board agreed to send a delegation (Chairman, Cr Linton Reynolds, Executive Director) to Canberra in late May at the invitation of the Member for Canning, Don Randall MHR. The Board agreed to extend an invitation to the CEO of the City of Armadale to join the delegation led by the Chair, Gerry Gauntlett.

Issues to be canvassed cover: sport (Champion Lakes); Aboriginal affairs (possible Interpretive Centre at Champion Lakes); education (tertiary student places for Armadale); Federal Government office accommodation in Armadale; and environmental research support for Brookdale studies.

*Comment: The CEO will be on standby if the City requires attendance.*

### **Generic Logo/Symbol for Armadale**

It was agreed that the possibility of developing a generic image for the Armadale region should be explored by management.

*Comment: A possible tourism/region logo – needs more discussion.*

### **2003-04 to 2005-06 Budget**

The Government has agreed to provide a base level of funding to the ARA to cover operational expenses and some capital works. Following completion of the Redevelopment Scheme, the ARA can request further funding to implement the Scheme.

*Comment: The City needs to remind the State Government of its commitment to Armadale Redevelopment and the need to commit funds to the projects under development by the ARA.*

### **Sustainability Strategy**

A draft Sustainability Strategy has been prepared. The Board agreed to seek stakeholder comment on the draft strategy. Stakeholders include the City of Armadale, environmental agencies, tertiary institutions, State Government and property groups.

*Comment: In close consultation with the City of Armadale's Executive Director Development Services.*

### **Disability Forum**

The Community Reference Group will host a forum on disability issues in Armadale in June 2003.

*Comment: Noted – needs liaison with City of Armadale's Disability Services Committee.*

### **Forrestdale Business Park**

Submissions to the engineering staging brief have been received and will be considered by the owners representatives, City of Armadale and the ARA. The staging plan will define the development front and implementation timing.

*Comment: Noted that the ARA are focused on the Business Park as a key strategy. This will come into closer focus with the commencement of the Tonkin Highway and Champion Lakes projects.*

### **LandCorp Service Agreement**

It was agreed to extend the Service Agreement with Landcorp to provide corporate and administrative support for a further year.

*Comment: Noted*

### **Urban Water Management Research**

The Board noted the letter from the Department of Premier & Cabinet informing the ARA its joint submission for the Premier's Collaborative Research funding was unsuccessful. It was agreed to continue with the research project.

*Comment: The City should remain committed to this project. The Water Corporation have been invited to contribute \$50,000 and CSIRO and the Federal Government will also be invited to participate.*

### **City of Armadale Invitation to Meet Board**

The Board agreed to the City of Armadale's invitation to meet at 5.30pm on 14<sup>th</sup> April to discuss issues of mutual interest.

*Comment: Noted.*

### **RECOMMEND**

- 1. That the City write to the Minister for Planning & Infrastructure seeking State Government continued financial commitment to the ARA and the critical projects currently under development.**
- 2. That the ARA be advised that the City remains supportive of the proposed Collaborative Research Project for the Brookdale area and will confirm its commitment following current Budget and Five Year Plan discussions.**
- 3. That progress on other matters in train with the Armadale Redevelopment Authority be noted.**

Moved Cr \_\_\_\_\_  
Motion Carried/Lost (....)

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**REPRESENTATION AT THE 2003 LOCAL GOVERNMENT MANAGERS  
AUSTRALIAN (LGMA) NATIONAL CONGRESS**

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WARD ALL  
FILE REF: GOV/42; CRS/4  
DATE 25 March 2003  
REF RST  
RESPONSIBLE Chief Executive  
MANAGER Officer

**In Brief:**

- The LGMA National Congress is to be held in Adelaide from 25<sup>th</sup> to 28<sup>th</sup> May 2003.
- The Congress is the premier management conference for Local Government in Australia, with a broad range of papers, trade display and networking opportunities.
- Recommend that
  - the Chief Executive Officer attend the LGMA Congress in Adelaide;
  - consideration be given to elected member representation.

**Strategic Implications**

To foster an effective professional environment and administration of the City's services.

**Legislation Implications**

Nil

**Council Policy/Local Law Implications**

Council Policy ADM-3 (Conferences, Seminars & Training) and relevant procedure i.e. Elected member attendance to be submitted through the appropriate Committee for deliberation.

**Budget/Financial Implications**

The CEO's attendance at National Conferences has been allowed for in the current Budget. Elected member attendance (including registration, travel & accommodation) can be accommodated from the current year's Members Training Budget.

**Consultation**

Nil

**COMMENT**

Local Government Managers Australia advises that its 2003 National Congress is scheduled to be held in Adelaide from Sunday, 25<sup>th</sup> May to Wednesday, 28<sup>th</sup> May 2003, as follows:-

*Our best program yet, and with several important innovations, the 2003 National Congress brings together expert opinion, analysis, inspirational keynote speakers and important case studies in a multi-stream event designed to bring tangible benefits to all delegates.*

The Conference programme is shown at **Attachment "A-1"** to the Agenda and all subjects cover streams which are considered highly relevant to the City's management direction.

The cost of attendance including early registration, accommodation and flights will be approximately \$3,000.

The LGMA Conference is also highly relevant to elected members and is attended by Mayors and Councillors from around Australia.

The Mayor has indicated that he will be unavailable at the time of this event as he will be in Canberra representing the Armadale Redevelopment Authority in a delegation to Federal Government Ministers (see note below).

It is also noted that the timing of Local Government elections restricts opportunity for elected member nomination.

Funds are available for the CEO's attendance. Elected Member attendance will be charged to the Conferences Members Account No. 1508520.

### **Delegation to Canberra**

As reported elsewhere, the Armadale Redevelopment Authority will be sending a delegation (Chair, Gerry Gauntlett, Cr Linton Reynolds and Executive Director, Mr John Ellis) to visit Federal Ministers seeking support for the Champion Lakes project and other Armadale initiatives.

Acknowledging that there is a Local Government election in the interim, the City is also (tentatively) represented by Board member, Cr Linton Reynolds.

The Chief Executive Officer's name has also been forwarded as a possible member of the delegation, should the Council determine that he should attend.

It had been hoped that the visit could be coordinated with the Adelaide Conference but the timing has been determined by sitting times of Federal Parliament. The visit to Canberra clashes directly with the Adelaide Conference.

The CEO proposes to register for the Conference and should attendance in Canberra be deemed appropriate, will alter plans accordingly.

### **CONCLUSION**

The LGMA Congress is the premier Local Government Management conference in Australia and provides an excellent forum for gathering of knowledge and networking with other Local Government leaders.

### **RECOMMEND**

**That Cr \_\_\_\_\_ and the Chief Executive Officer be registered to attend as Council's delegates to the LGMA National Congress in Adelaide from 25<sup>th</sup> to 28<sup>th</sup> May 2003, with costs to be charged to Account Nos. 1508520 and 1355220, respectively.**

**Or**

**That no elected member nomination be made for attendance at the LGMA National Congress to be held in Adelaide from 25<sup>th</sup> to 28<sup>th</sup> May 2003.**

Moved Cr \_\_\_\_\_  
Motion Carried (.....)

***COUNCIL TENT DISPLAYS AT FESTIVALS AND EVENTS***

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At Council's meeting on 7<sup>th</sup> April 2003, Cr Munn referred the following:-

*That the necessity of Council Information Tents at Festivals and Shows, who jointly uses the tent, and the staffing of the tents be referred to the City Strategy Committee.*

**The following comments have been provided by Cr Munn for consideration by Committee:**

It is always difficult for some Councillors due to other commitments to attend the tent during the festival or show. We also have many councillors including myself who work over the weekend. The problem is that this puts heavy pressure on those who can attend, and as at the recent Minnowarra Festival unfair and heavy pressure on the Council staff member whose role is to assist for the day.

We should review whether we need the tent, and if we do should it be staffed by officers from different departments, maybe at set times, so residents if they have a special question can attend at the correct time to see the relevant officer. Then councillors can attend when they want and for how long they want with no pressure.

There were times when the other occupants in the tent obstructed the use of our side of the tent. In the heat the smell was intrusive, as was the noise. At times we had to move people away from the entrance to let others in. At the very least we need a bigger tent or two separate tents, maybe adjoining.

The show bags were continuing problems with single children of both sexes returning for multiple handouts. This was very difficult to control and very hard on Councillors and the staff member. The bags were then thrown away outside the tent when pen and chocolates were removed. The "why and what for" of the bags needs to be reviewed

**RECOMMEND**

**To be considered.**

Moved Cr \_\_\_\_\_

Motion Carried/Lost (...)

***COUNCILLORS' ITEMS***

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***CHIEF EXECUTIVE OFFICER REPORTS:***

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**MEETING DECLARED CLOSED AT \_\_\_\_\_**

**CITY STRATEGY COMMITTEE**

**SUMMARY OF "A" ATTACHMENTS**

**15 APRIL 2003**

<b>Attachment No.</b>	<b>Subject</b>	<b>Page</b>
A-1	2003 LGMA National Congress- Adelaide Program & Registration Form	31 – 35
A-2	Various Correspondence relating to the Tonkin Highway Extension report	36 - 43
A-3	Summary of work done on the Five Year Plan	44
A-4	Chart showing strategic initiative revenue, cost and funding source trends	45
A-5	Details of Unfunded Projects	46

# CONGRESS PROGRAM *at a glance*

All Congress Events will be conducted in the Adelaide Convention Centre

9.00am ..... Site Tour – see Site Tour Program

2.00pm ..... Congress Registration – Foyer G

5.00pm ..... LGMA Annual General Meeting – Meeting Room 1

6.00pm ..... Welcome Reception – Exhibition Area, Halls F & G

8.00pm ..... Evening Free

8.00am ..... Registration – Foyer G

9.00am - 5.00pm ..... Delegates Program – Theatres B & C, Meeting Rooms 1 & 2, Meeting Rooms 10 & 11. Analytical Workshop – Riverbank Rooms 1, 2 & 3

6.45pm ..... Pre-Dinner Drinks and Congress Dinner – Foyer F  
See Social Program on page 7

8.00am ..... Registration – Foyer G

9.00am - 5.30pm ..... Delegates Program – Theatres B & C, Meeting Rooms 1 & 2, Meeting Rooms 10 & 11. Analytical Workshop – Riverbank Rooms 1, 2 & 3

7.00pm ..... Social Events – see Social Program on page 7  
Separate registration required on page 9

8.00am ..... Registration – Foyer G

9.00am - 1.00pm ..... Delegates Program – Theatres B & C, Meeting Rooms 1 & 2, Meeting Rooms 10 & 11.

1.00pm ..... Lunch – on departure

2.00pm ..... Scenario Planning Workshop – Cornering the Fox – Meeting Room 2

NOTE: Delegate's partners are welcome to attend any sessions of the Congress.

### Your Easy Concurrent Session Guide...

These are Focus Sessions for all delegates

These are concurrent sessions, color coded to help delegates choose one to attend

Each session has a unique number that is session #2

The starting time for each session appears in this column

These are two hour Analytical Workshops

#### Simple points to remember...

- You can attend all Focus Sessions. They are not colour-coded
- You can choose any one of three concurrent sessions (these are the colour-coded ones) for each time slot.
- You must reconfirm your choices on your registration form. (To make sure accommodation is right.)
- You DON'T have to stick with one stream throughout the Congress.
- By reading the program notes you will readily see that there are many choices for officers at all levels and elected representatives.
- NEW THIS YEAR – Analytical Workshops, these run for two hours and one will be conducted in each stream.

**WINDOW SHOPPING:** Talk to Australia's 40 leading local government service providers at the Expo. Find out what's right for your council in a casual, unpressured environment. Convenient and efficient use of your time!

**SITE TOURS:** Two unique opportunities to visit first hand key environmental projects with national implications. (See page 9)

**An INTERNATIONAL WORKSHOP for Strategic Leaders:** "Corner the Fox" with leading international strategist Clem Sunter. (See page 9)

**A SOCIAL PROGRAM** Designed to Entertain. When the work is done, you will find first class entertainment awaits. (See page 7)

**A PARTNER PROGRAM:** delightful journeys of discovery around Adelaide and its environs. (See page 7)

**NATIONAL CONGRESS DELEGATES PROGRAM** **Monday 26 May 2003**

9.00	<p><b>Opening Session</b> – Entry of Official Party and Indigenous Welcome Ceremony                  National Anthem - Outline of Congress Program by Master of Ceremonies, Mr. Graeme Aiford                  Official Opening &amp; Address by His Excellency The Right Reverend Dr Peter Hollingworth, Governor-General of the Commonwealth of Australia                  Address by LGMA National President, Trevor Storr, FLGMA                  Address by Hon. Wilson Tuckey MP, Federal Minister for Regional Services, Territories and Local Government                  Principal Sponsor Presentation - Civeca</p>	 <p style="font-size: 8px;">Graeme Aiford</p>	
10.30	Morning Tea		
11.00	<p><b>Keynote Address – Clem Sunter</b>                  Clem is a well-known business commentator, author, South Africa's most famous futurist and the Chairman of the Anglo American Chairman's Fund. His most recent publication, <i>The Mind of a Fox</i>, is a study of the mind of those leaders in politics, business and sport who display mental processes of true ingenuity. An engaging speaker who asks if you can answer two simple questions before committing yourself to action, questions which generate a complex matrix of rules to the game.</p>	 <p style="font-size: 8px;">Clem Sunter</p>	
12.00	Major Sponsors Presentation		
12.30	Lunch		
	<b>Managing Local Area Environments</b>	<b>Managing Local Government Corporations</b>	<b>Managing Partnerships</b>
	<b>A</b>	<b>B</b>	<b>C</b>
1.30	<p><b>ANALYTICAL WORKSHOP</b>  <b>TBL &amp; the Sustainable Agenda</b>  <b>Part 1 – Interactive Presentation</b>                  How can local government managers integrate sustainable development principles into their core business activity? ICLEI will introduce delegates to practical experiences in Triple Bottom Line decision making, planning and reporting.                  Maria Simovici, Executive Director ICLEI ANZ the concepts around sustainability, jargon and terms and how they fit used in local government.                  Martin Sheehan, Manager Partnerships and Political Support, ICLEI ANZ what questions CEOs and elected members need to ask about sustainability.                  Rob Hazler, CEO, Shire of Para Hills, the issues surrounding structuring your council to meet a sustainability objective and how councils can finance their sustainability agenda for the longer term.</p>	<p><b>Maintaining Best Practice in the Governance Stakes</b>                  Ian Terdy, IC                  Local government deserves praise for its standards of transparency and accountability. Yet still makes the headlines! This session takes a fresh look at effective design and management of governance and ethical behaviour standards for local government, including codes of conduct for employees and elected representatives.</p>	<p><b>Best Practice Regional Partnership Models</b>                  Tony Ford, CEO, Town of Port Hedland, WA                  All levels of government jealously guard their responsibilities and roles. And yet there are situations that call for regional solutions. This session cuts away the politics to investigate current examples of regional partnerships. Become a positive advocate for regional cooperation that works with the outcomes from this session.</p>
2.30	<p><b>Part 2 – Workshop</b>                  Delegates will have the opportunity to explore how the experiences of others can be related into their own corporate and municipal environments. Facilitated by Wayne Macdonald, CEO ANZ ICLEI, participants will explore options around:                  • how councils can deliver on sustainable development                  • how sustainable development can be integrated into policy making                  • how councils assess their progress towards sustainable development.</p>	<p><b>Good Council/Staff Relations</b>                  Nicky Borges, CEO, Western Australia Local Government Association                  What are the real reasons behind good business relations? Conventional wisdom has it that good council/staff relations stem from complementary personalities. But successful leadership is too important to rely on such vagaries. Discover the real reasons behind good business relations and take away the key success factors.</p>	<p><b>"In the Public Interest"</b>                  Kyrn Kelly, Deputy Chief Executive, Attorney-General's Department SA                  What does it really mean? Local government is well used to juggling commercial confidentiality and open processes and as the operating environment becomes more complex and competitive, what is the public interest and who's taking care of it?</p>
3.30	Afternoon Tea		
4.00	<p><b>International Roundup</b> Presentation by the Presidents of International City/Country Management Association (USA), Society of Local Authority Chief Executives (UK), Institute of Local Government Management of South Africa and Society of Local Government Managers (NZ) on the latest trends in local government in their respective countries.</p>		
6.45	<p><b>Pre-dinner Drinks and Congress Dinner</b>                  – To include a presentation by a Telstra Sponsored Guest Speaker.                  Presented by Music Theatre Australia, the entertainment will feature sensational Australian group Pot-Pouri. Their acclaimed blend of stunning voices, favourite hits from Broadway to opera, warmth and comic wit has been earning them standing ovations throughout Australia and overseas.                  A memorable and magical night of music and theatre followed by dancing to popular Adelaide band 'Men in Black'</p>		 

**KEYNOTE SPEAKERS**  
 Three speakers of national and international stature – Stella Agaris, Clem Sunter and Tom O'Toole – will inform and inspire you, together with "World Masters of Business" IAC Graeme Aiford.



NATIONAL CONGRESS DELEGATES PROGRAM		Tuesday 27 May 2003	
Managing Local Area Environments		Managing Local Government Corporations	
A		B	
3	<p>9.00 <b>Getting Returns on your Social Capital</b> Stella Whittaker, Executive Manager, Hornsby Shire Council, NSW Against the background of changing social and community structures, this session explores the notion of "Social Capital" as a potent resource. Successful strategies recognise the inadequacy of yesterday's decision making methods. Delegates will discuss the gains of transition and the gains of success.</p>	<p><b>ANALYTICAL WORKSHOP</b> <b>The "Cost Shifting" Inquiry as a Starting Point</b> Dr John Martin, Associate Professor, ANUT University, with input from the Inquiry Committee <b>Part 1 - Interactive Presentation</b> An expert appraisal of the findings of the Inquiry. As well as revealing the impact of current government policies on the ability of local governments to be an effective partner in the delivery of public assets and services, it will explore the findings as a blueprint for change and discuss the change process. <b>Part 2 - Workshop</b> The facilitated workshop will stimulate key findings to establish impacts and response options for your council. This is an important session for local government analysts and decision-makers that aims to capture industry options and opportunities. NOTE: This session may change to reflect the status of the Inquiry's work and any published findings.</p>	<p><b>Ethics and Morality in your Partnerships</b> ZB Cossey, State Court Administrator, South Australian Courts Administration Authority In the most effective partnerships, contracts are only safety nets. A key driver is the ethical standards that the players bring to the table. This session looks at the business value of trust and confidence and how smart organisations are learning how to trade on a good name. Delegates will find how to realise and benefit from sound business ethics.</p>
	<p>10.00 <b>Strategic Demography</b> Brian Horobis, Managing Director, MacroPlan Australia This session takes delegates through possible responses to a 2010 &amp; 2030 demographic landscape. Beyond the aging population, the parallel influences of social and technological change will dramatically shape demand and supply of government services and facilities. Drawing on extensive demographic forecasting and consumer research into future lifestyle requirements, Brian will provide valuable cues for present day strategic action.</p>		<p><b>Environmental Partnerships in the Next Ten Years</b> John Hyde MIA, Member for Perth and former Mayor, Town of Vincent, WA Just as a multitude of private and public sector activities impact on the environment, it will take broad partnerships to bring remedial/protection goals to fruition. Learn how local government as an educator, facilitator and active player can take a central role in this important process.</p> 
11.00		Morning Tea	
11.30		<p><b>Keynote Address - Stella Acarlis</b> Stella is one of the leading lights in the business world sitting on the boards of some of Australia's most prestigious organisations. She is a strategic thinker focussing on adding value to both the organisation and its stakeholders in order to achieve sustainable success. A brilliant communicator who believes in people power, the value of competitiveness and the pursuit of excellence.</p>	
12.30		Lunch	
5	<p>1.30 <b>The Realities of Public Security</b> Bill Horman, General Manager Safety, Crown Casino, Melbourne Research regularly reveals safety and security as the number one concern of the community. Drawing on experience as a Chief Commissioner of Police and in depth knowledge of local government, Bill Horman provides expert analysis of the key factors in creating a 'secure environment' in a changing world.</p>	<p><b>New Ideas on Developing Young Leaders</b> Expert Analysis from McArthur Management Services Emerging generations of employees face an unprecedented choice of job opportunities, have very different work expectations and respond to a variety of incentives. This session shows how to realise the potential every young employee offers and how to liberate their leadership qualities.</p>	<p><b>ANALYTICAL WORKSHOP</b> <b>Private/Public Partnerships with Community Buy-in.</b> Presented to be coordinated <b>Part 1 - Interactive Presentation</b> Opening with examples of some "best practice" private/public partnerships and the factors that made them work. The emphasis is on effectively joining the community in the partnership to produce more acceptable results. <b>Part 2 - Workshop</b> This workshop takes these examples as a starting point to develop principles and procedures for application in every partnership proposal in every council. Delegates will develop a depth of understanding about key success factors in PP partnerships and the missing points and how away a practical "how to" guide that will address managing expectations, minority pressure groups and conflict.</p>
	<p>2.30 <b>Future Financing of Local Government</b> John Camie, Executive Director, Local Government Association of South Australia and Jim Newcock, Deputy Director, South Australia Centre for Economic Studies Do local governments currently have the right revenue raising powers and make effective use of them or do they need other revenue sources? This session will highlight the outcomes of the SA Centre for Economic Studies recent research and nationwide data underlining declining financial support from other spheres of government.</p>	<p><b>Your Public Profile and the Media</b> Greg Beaton, President Parr (Power) Adelaide Football Club We all know what the media want - bad news and good pictures! Well, of course it's a little more sophisticated than that. This session develops from a practitioners point of view strategies to achieve an open and accountable organisation and an informed community, demonstrating practical media management techniques.</p>	
3.30		Afternoon Tea	
4.00		<p><b>Hypothetical - Australia as a Republic - Facilitated by John Kleon</b> You know the format, now see it applied to a future scenario impacting on local government. Participants include representatives of all levels of government in a professionally developed and presented session.</p>	

NATIONAL CONGRESS DELEGATES PROGRAM Wednesday 28 May 2003

Managing Local Area Environments		Managing Local Government Corporations	Managing Partnerships
A		B	C
7	<p><b>9:00 Why They Will Invest in Your Community</b>                      Charley Johnson, CEO, City of Wannanora, WA                      Bob Neville, Development Officer, Kildonan Shire Council, QLD                      If you have an interest in firing up your local economy, this session is for you. The heart of this session is how to formulate and implement an effective local economic development strategy. In a practical discussion that recognises the demanding circumstances in which local governments compete for new investment, key elements are brought together to produce a coherent and achievable strategy.</p>	<p><b>A Life in Balance</b>                      Dr Brian Sands, Sports Physician, Adelaide (Crows) Football Club and Olympic Doctor                      Now that we understand the organisational benefits of a sensible work/home life balance, it's time to take the discussion to how? How do you walk away when your job and your organisation is so results oriented? This session tackles the fundamental difficulty of creating a healthy and effective work environment. Includes an appraisal of programs aimed at health assessment, nutrition, stress mitigation and management.</p>	<p><b>Transformational Leadership</b>                      Presenter to be confirmed                      The most valued leaders are those who can inspire people to adopt a vision of the future, win a commitment to its achievement and build the capabilities required to implement it. This is a session that will equip you to identify transformational leaders, and show you how to be one.                      Delegates will be exposed to:                      • vision formulation                      • commitment and partnerships                      • reality testing                      • implementation                      • long term change and short term performance</p>
8	<p><b>10:00 e-services – a Citizen's Perspective</b>                      Brad Wynter, Organisational Support &amp; Executive Officer, Warrholme City Council, VIC                      Join this session to discover how council programs are engaging and assisting local communities participate in the benefits of e-Services. A series of low cost projects involving planning for your e-Services, access to computers, training and transactions will be presented as case studies bound by a strategy framework.                      Use this session to check the goals underpinning your e-strategies.</p>	<p><b>Can a Home Based Work?</b>                      Michael Posidon, Centre for Local Government, University of Sydney                      Flexible work practices can support effective recruitment and staff retention. Informed by new research, this session explores the pros and cons of home-based work arrangements and how they can apply in your workplace. This session provide pointers for the future and identifies pathways for further action arising from research findings.</p>	<p><b>Using Indigenous Knowledge</b>                      Dileen Koehnbaum, Indigenous Architect, Department of Public Works and Service, NSW                      Indigenous knowledge can be a valuable input in the management of local area improvements and can also forge a fruitful alliance that will open up new opportunities for cooperation.                      Using case studies to demonstrate practical ways of engaging indigenous knowledge this session will show how to achieve better outcomes.</p> 
11:00 Morning Tea			
11:30 <b>Keynote Address – Tom O'Toole</b> Tom is the charismatic and inspirational Baker from Beechworth having built his bakery into one of Australia's greatest retail success stories. Tom's passion for spreading the word on motivation and achievement has made him a speaker in great demand as he delivers thought provoking insights in an extremely entertaining manner. Truly an inspirational speaker of great energy and enthusiasm.			
12:30 <b>Handover of Presidency of LGMA to Lindsay Delahausti FLGMA, Chief Executive Officer, City of Stirling WA, and closure of Congress</b>			
1:00 Lunch			
2:00 Workshop session for delegates registered for 'Cornering the Fox'			

**RURAL DISCOUNTS**  
 LGMA members from Rural councils with a population of less than 10,000 receive a discount of \$200 off the registration fee.

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AUSTRALIA**

# REGISTRATION FORM

2003 LGMA NATIONAL CONGRESS, ADELAIDE, 25 - 28 MAY, 2003

ONE APPLICATION FOR EACH REGISTRANT • PLEASE NOMINATE CONCURRENT SESSIONS ON REAR OF REGISTRATION FORM  
FOR ONLINE REGISTRATION PLEASE GO TO [www.lgma.org.au](http://www.lgma.org.au)

---

**PERSONAL DETAILS**

TITLE \_\_\_\_\_ GIVEN NAME \_\_\_\_\_ SURNAME \_\_\_\_\_

AS TO APPEAR ON BADGE (IF DIFFERENT) \_\_\_\_\_

POSITION/TITLE (C/MAYOR/CEO) \_\_\_\_\_

MUNICIPALITY/ORGANISATION \_\_\_\_\_

ADDRESS \_\_\_\_\_ SUBURB \_\_\_\_\_

STATE \_\_\_\_\_ POSTCODE \_\_\_\_\_ COUNTRY \_\_\_\_\_

PHONE BUS ( ) \_\_\_\_\_ HOME ( ) \_\_\_\_\_ FAX ( ) \_\_\_\_\_

MOBILE \_\_\_\_\_ E-MAIL \_\_\_\_\_

PREFERRED METHOD OF CORRESPONDENCE MAIL / FAX / E-MAIL \_\_\_\_\_

ARE YOU ENTITLED TO FREE LGMS DELEGATE CONGRESS REGISTRATION? YES / NO COUNCIL'S LGMS MEMBERSHIP NUMBER IS \_\_\_\_\_

SPECIAL REQUIREMENTS \_\_\_\_\_

**ACCOMPANYING PERSON INFORMATION**

TITLE \_\_\_\_\_ GIVEN NAME \_\_\_\_\_ SURNAME \_\_\_\_\_

AS TO APPEAR ON BADGE (IF DIFFERENT) \_\_\_\_\_

SPECIAL REQUIREMENTS \_\_\_\_\_

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DELEGATES REGISTRATION	LGMA MEMBER (incl. GST)	NON MEMBER (incl. GST)	TOTAL COST
<b>Earlybird Registration Full Congress Delegates' Program</b> <i>(Fees must be paid in full by 18 April to be eligible for discount)</i>	\$895.00	\$995.00	
<b>Full Congress Delegates' Program</b> <i>(for payment and registrations after 18 April)</i>	\$995.00	\$1,095.00	
<b>LGMA Member Discounted Registration</b> <i>(Members from council with less than 10,000 population) (Registrations above include Welcome Reception and Congress Dinner)</i>	less \$200.00	-	
<b>Congress Day Registration</b> <i>(includes Welcome Reception and Congress Dinner)</i>			
Monday 26 May	\$355.00	\$400.00	
Tuesday 27 May	\$355.00	\$400.00	
Wednesday 28 May	\$355.00	\$400.00	
<b>CONGRESS REGISTRATION SUB TOTAL</b> (All fees are in Australian Dollars) \$			

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PARTNER PROGRAM REGISTRATION			(incl. GST)
<b>MONDAY 26 MAY 2003</b>			
Treasures of North Terrace <i>Name of Partner of Registering Delegate</i>	-	\$45	
<b>TUESDAY 27 MAY 2003</b>			
The Secrets and Surprises of the Adelaide Hills <i>Name of Partner of Registering Delegate</i>	-	\$110	
<b>PARTNERS PROGRAM SUB TOTAL</b> (All fees are in Australian Dollars) \$			

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SOCIAL PROGRAM REGISTRATION	DELEGATE (incl. GST)	OTHER MEMBERS (incl. GST)	TOTAL COST
<b>SUNDAY 25 MAY 2003</b>			
Welcome Reception <i>Name of Partner of Registering Delegate</i>	-	\$40	
<b>MONDAY 26 MAY 2003</b>			
Congress Dinner <i>Name of Partner of Registering Delegate</i>	-	\$110	
<b>TUESDAY 27 MAY 2003</b>			
Cabaret at the Adelaide Festival Centre	\$110	\$110	
Wine, Food and Friends - Penfolds/Magill's Restaurant	\$125	\$125	
Werewolves, Vampires and Champagne - The Playhouse	\$110	\$110	
<b>SOCIAL PROGRAM SUBTOTAL</b> (All fees are in Australian Dollars) \$			

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SITE TOUR REGISTRATION			(incl. GST)	TOTAL COST
<b>SUNDAY 25 MAY 2003</b>				
Parafield Stormwater Harvesting Facility & Kaurna Wetlands <i>Name of Partner Attending</i>	\$120	\$120		
<b>SUNDAY 25 MAY 2003</b>				
Flourieu Peninsula Field Visit <i>Name of Partner Attending</i>	\$120	\$120		
<b>SITE TOUR SUB TOTAL</b> (All fees are in Australian Dollars) \$				

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SCENARIO PLANNING WORKSHOP	DELEGATE (incl. GST)	OTHER MEMBERS (incl. GST)	TOTAL COST
<b>WEDNESDAY 28 MAY 2003</b>			
Covering the Fox	\$55	\$55	
<b>WORKSHOP SUB TOTAL</b> (All fees are in Australian Dollars) \$			



Enquiries: David Thomas on 9323 4285  
Our Ref: 01/1703-02 (D03M1874)  
Your Ref:

REC'D - 7 FEB 2003	
TO: ETU/LAB	INIT
REFERENCE: FA+R I 69542	INIT
FILE/S: ENG/27	



ABN: 50 850 675 021

6 February 2003

Mr Andrew Bruce  
Executive Director Technical Services  
City of Armadale  
Locked Bag No. 2  
ARMADALE WA 6992

Fax No:	9399 0184
Date/Time:	6/2/03 10:52
No. of Pages (including Cover)	03
Original to be posted?	YES <input checked="" type="checkbox"/> NO
Initials:	EF

Dear Sir

### TONKIN HIGHWAY EXTENSION (MILLS ROAD WEST TO THOMAS ROAD) PROJECT STATUS

The design and construct contract for the Tonkin Highway Extension that will see Tonkin Highway extended from Mills Road West in Martin to Thomas Road in Byford was awarded on 31 January 2003 to Transfield Macmahon Joint Venture.

Some works proposed as part of the Tonkin Highway Extension Project have been deferred until further funding is available. While it is regrettable that any works associated with this important infrastructure project have had to be deferred, it was imperative that the Government be responsible with the State road budget and effectively manage the limited funds available.

The design and construct prices received from all three construction companies exceeded the contract budget of \$105 million that had been allocated for the project. The additional costs were primarily due to prices for insurances, supervision, bridge construction and relocation of services being higher than recent contract prices, as well as the normal allowance associated with estimating techniques.

As a result, Main Roads needed to consider ways that the project could still be delivered within the allocated budget and in accordance with the Government commitment to reach Armadale Road by the end of 2004 and Thomas Road by the end of 2006. To do this, the scope of the project was reviewed to identify works that could be deferred without compromising public safety, accepted environmental standards or the viability of the project.

These works have been included in the contract as priced options and may be implemented if additional funds can be provided. The works deferred include the:

- Armadale Road interchange, which will be replaced with traffic signals;
- dualling of Armadale Road, eastwards from Tonkin Highway;
- asphalt surfacing of the Tonkin Highway carriageways between Wright Lake and Armadale Road; and
- Principal Shared Path along the Tonkin Highway between Corfield Street and Armadale Road, and between Forrest Road and Thomas Road.

A list of all the priced options included in the contract together with the respective "decision" date is attached for your information.

The Southern River culverts option (\$1.6m saving) still requires consideration by the Swan River Trust and the construction of a shorter Albany Highway bridge (\$0.7 saving) requires an approval from the Western Australian Government Railway Commission for temporary use of the rail reserve. Both priced options have been incorporated in the base contract.

Subject to funds becoming available, Main Roads will endeavour to proceed with specific priced optional works wherever and whenever appropriate. To progress these matters, Main Roads expects to consult closely with the Local Government Authorities through the joint representation on the Local Government / Main Roads Working Group established for the project. The priced optional works dealing with the construction of the Corfield Street Extension and Mills Road Extension will need urgent attention in the first instance.

In addition, Main Roads is working closely with the Armadale Redevelopment Authority to maximise the likelihood of the Champion Lake Works proceeding and to achieve a value for money result from a whole of government perspective.

Possible sources of funds that may be used to fund priced optional works during the course of the contract include the following:

- Savings arising from a proposed risk sharing arrangement with TMJV that deals with the costs of works to relocate those services contracted out to the Service Authorities, in particular Western Power, Water Corporation and Telstra;
- Any savings arising from the Champion Lake Works after taking into account the agreed amount to be contributed to the Champion Lake Regional Park project;
- Funds becoming available from other sources such as the Local Government Authorities and the Black Spot Program; and
- Contingency costs for risks, rise & fall estimated costs, and land acquisition costs being less than those allocated in the project budget. (Note, the total project cost for the Tonkin Highway Extension is \$140 million, which includes the contract price, land costs and project management costs.)

Due to commercial sensitivities during negotiations with the preferred proponent for the project, Main Roads was not able to consult the affected Local Government Authorities on the matter of deferring works. Given the recent decision to award the Tonkin Highway extension contract to the Transfield Macmahon Joint Venture, Main Roads took the opportunity during a meeting of the Community Consultation Group on Wednesday, 22 January 2003 to announce the scope changes. We regret any inconvenience our actions may have caused.

Finally, should you or your Councillors wish to discuss the deferred works in detail, please do not hesitate to contact Mr Leo Coci on 9323 4223 to arrange an appropriate meeting.

Yours sincerely



P A Ladner  
EXECUTIVE DIRECTOR MAJOR PROJECTS

**TONKIN HIGHWAY EXTENSION CONTRACT 111/01  
PRICED OPTIONAL WORKS**

No.	Priced Optional Works	Decision Date (no later than)
1.	Armadale Road interchange	1 November 2003
2.	Dual carriageway on Armadale Road	29 June 2004
3.	Southern River Bridge in lieu of culverts	15 October 2003
4.	Extended Albany Highway Bridge over Seaforth Avenue	29 June 2003
5.	Corfield Street – Eileen Street to Tonkin Highway	29 June 2003
6.	Corfield Street – Tonkin Highway to Lake Road	29 June 2003
7.	Champion Lake Works	30 September 2003
8.	Extension of Champion Drive	31 March 2004
9.	Traffic signals at Champion Drive	31 July 2004
10.	Mills Road East realignment	31 January 2004
11.	PSP - South of Corfield Street to Armadale Road	31 July 2003
12.	PSP - Forrest Road to Thomas Road	30 September 2003
13.	Asphalt surfacing – Cha 29 800 to Ranford Road	5 April 2004
14.	Asphalt surfacing (2 layers) – Ranford Road to Cha 73 700	5 April 2004
15.	Public Art	31 May 2004



MINISTER FOR PLANNING AND INFRASTRUCTURE

HON ALANNAH MacTIERNAN  
BA LLB BJuris JP MLA

- 4 APR 2003

My Ref: 029078

Mayor Linton Reynolds  
City of Armadale  
Locked Bag No. 2  
ARMADALE WA 6112

Dear Linton

As you would be aware, Main Roads has included the construction of a principal shared path between Corfield Street and Armadale Road as part of the "package of priced options" for the Tonkin Highway extension project.

I am very pleased to advise that funding has now been identified in the Main Roads program which will ensure that construction of the path will proceed as part of the extension project.

This facility will be of enormous benefit to the residents of Gosnells and Armadale and will greatly enhance the amenity of the area. It is also a tangible demonstration of the Government's commitment to improving safety and social infrastructure in areas that have been long neglected.

Best regards

ALANNAH MacTIERNAN, MLA  
MINISTER FOR PLANNING AND INFRASTRUCTURE

I 70750

CITY OF ARMADALE	
REC'D - 8 APR 2003	No.
TO: MAYOR	UNIT
REF OR NOTE CC. ETP/60	
FILED 12 2003	ENC/27



2120 Albany Highway Gosnells 6110  
PO Box 662 Gosnells 6990  
Western Australia

Telephone 08 9391 3222  
Facsimile 08 9398 2922  
Email Council@gosnells.wa.gov.au  
Web www.gosnells.wa.gov.au  
ABN 18374 412 891

7 March 2003

Mr Ray Tame  
Chief Executive Officer  
City of Armadale  
Locked Bag 2  
ARMADALE WA 6112

Our Reference: TP:bl TON.3  
Your Reference:  
Enquiries: Trevor Perkins  
Infrastructure

Dear Ray

**Re: Tonkin Highway Extension**

Council at its Ordinary Meeting held on 25 February 2003 resolved that I contact you with the view to making a joint approach to the Minister for Planning and Infrastructure and all other local Members of Parliament over the altered position for the funding of the Tonkin Highway Extension.

While Council is aware your City has already made representation to the Minister it was of the opinion a joint approach with the support of local members heighten her commitment to identifying other sources of revenue to enable the completion of the works to the extent originally committed.

As the latest proposal, which falls well short of undertakings previously given in writing for this project, will have major financial and infrastructure implications on both local governments, every effort needs to be made to source the funds required in order to limit the level of impact on the members of both our communities.

I therefore seek your in-principle support for a joint meeting of Mayors and CEOs of both local governments with the Minister to lobby for the additional funding. Upon receipt of your positive response I shall make the necessary arrangements.

Yours sincerely,

STUART JARDINE  
CHIEF EXECUTIVE OFFICER

I 70183

CITY OF ARMADALE	
RECD 12 MAR 2003	NO.
TO: CEO	
INFO/NOTE: cc ETO, DOS	INIT
FILED EN9/27	

February 2003  
Ordinary Council Meeting Minutes 25 February 2003

*At the conclusion of debate the Mayor put Cr Searle's proposed amendment, which reads:*

**Moved Cr O Searle Seconded Cr J Brown**

That the staff recommendation be amended by inserting the following works at the end of the motion "and that this Council asks the CEO to contact the CEO of the City of Armadale with a view of making a joint approach to the Minister for Planning and Infrastructure and all local politicians regarding the concerns of both municipalities", with the amended recommendation to read:

"That Council adopt the position that the construction of the Corfield Street extension is a high priority and reiterate to the Minister for Planning and Infrastructure the previous commitment, in writing from the Commission Main Roads Western Australia, to fund the cost of the Corfield Street construction as part of the closure of Seaforth Avenue and development of the Corfield Street/Tonkin Highway interchange and urge the Minister to identify necessary sources of funding and that this Council asks the CEO to contact the CEO of the City of Armadale with a view of making a joint approach to the Minister for Planning and Infrastructure and all local politicians regarding the concerns of both municipalities."

CARRIED 11/0

*FOR: Cr S Iwanyk, Cr C Mattson, Cr J Brown, Cr MD Devereaux, Cr R Croft, Cr AJ Smith, Cr R Mitchell, Cr O Searle, Cr A Pizzano, Cr S Moss and Cr PM Morris.*

*AGAINST: Nil.*

*The amendment was put and carried with the amendment becoming the substantive motion. The Mayor then put the substantive motion, which reads:*

COUNCIL RESOLUTION

**117 Moved Cr O Searle Seconded Cr J Brown**

"That Council adopt the position that the construction of the Corfield Street extension is a high priority and reiterate to the Minister for Planning and Infrastructure the previous commitment, in writing from the Commission Main Roads Western Australia, to fund the cost of the Corfield Street construction as part of the closure of Seaforth Avenue and development of the Corfield Street/Tonkin Highway interchange and urge the Minister to identify necessary sources of funding and that this Council asks the CEO to contact the CEO of the City of Armadale with a view of making a joint approach to the Minister for Planning and Infrastructure and all local politicians regarding the concerns of both municipalities."

CARRIED 11/0

*FOR: Cr S Iwanyk, Cr C Mattson, Cr J Brown, Cr MD Devereaux, Cr R Croft, Cr AJ Smith, Cr R Mitchell, Cr O Searle, Cr A Pizzano, Cr S Moss and Cr PM Morris.*

*AGAINST: Nil.*



Enquiries: Terry Pearce on (08) 9323 4197  
Our Ref: 01-1703 (D02#11568)  
Your Ref: ENG/28 SB/LP  
27

Mr S Buxton  
Senior Projects Engineer  
City of Armadale  
Locked Bag No. 2  
ARMADALE WA 6992

I 65433

CITY OF ARMADALE	
REC'D 16 JUL 2002	FILE
TO E TO ISB	INIT
REMARKS	INIT
FILE NO ENG/27	

File



ABN: 50 860 676 021

12 July 2002

Dear Simon

#### TONKIN HIGHWAY EXTENSION - LOCAL ROAD ISSUES

I refer to your letter reference ENG/28<sup>27</sup> dated 17 June 2002 regarding local road issues associated with the Tonkin Highway extension.

##### **Corfield Street Extension Landscaping**

Thank you for your budget estimate of \$95,200 for the landscaping of the Corfield Street extension from Tonkin Highway to Lake Road.

Main Roads previous comments regarding landscaping of the Corfield Street extension (letter from Acting Project Director D Thomas reference 01/1703 (D02#9307) dated 31 May 2002) are confirmed.

As you are aware construction of the Corfield Street extension from Eileen Street to Lake Road remains a local government responsibility.

Main Roads has offered to assist the Cities of Armadale and Gosnells with the funding of the design and construction costs for the Corfield extension subject to the following:

- The two Cities support the closure of Seaforth Avenue at Tonkin Highway; and
- The resultant cost savings to the Tonkin Highway extension project associated with the closure will meet the costs of the Corfield Street works.

It is important to note that Main Roads will not proceed with the construction of Corfield Street extension unless both of these conditions are satisfied.

Given the potential threat that the conditions will not be met, Main Roads recommends that, as a fall back position, the Cities of Armadale and Gosnells seek funding for the Corfield Street extension on the basis that Seaforth Avenue is not closed.

##### **Land Required for the Corfield Street Extension**

Thank you for the advice from Department for Planning and Infrastructure (letter reference 807-2-1 v4 dated 25 June 2002) confirming that land for the Corfield Street extension from Tonkin Highway to Lake Road is available.

***Design Cross Section for Corfield Street and Champion Drive***

Documentation for Main Roads Contract 111/01 for the Tonkin Highway extension has been revised to incorporate the City of Armadale's requirements as detailed in your letter.

***Maintenance Agreement for the Corfield Street Extension***

Thank you for the confirmation in your letter that the Corfield Street extension maintenance interface between the Cities of Armadale and Gosnells will be the Tonkin Highway centreline.

***Provision of a Railway Pedestrian Crossing Facility Near Lake Road***

Main Roads previous comments regarding funding assistance for the provision of a railway pedestrian crossing facility near Lake Road (letter from Acting Project Director D Thomas reference 01/1703 (D02#9307) dated 31 May 2002) are confirmed.

If you require any further information please contact Terry Pearce on (08) 9323 4197. In reply please quote file reference 01-1703 (D02#11568).



Leo Coci  
PROJECT DIRECTOR





City of Armadale  
Strategic Initiatives - Revenues versus Costs

