

CITY OF ARMADALE

A G E N D A

OF CITY STRATEGY COMMITTEE TO BE HELD IN THE COMMITTEE ROOM,
ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON **THURSDAY,**
11 AUGUST 2005, AT 7.00 PM.

Meal to be served at 6.15 pm

All Councillors are invited to attend this meeting to participate in the Budget discussion.

PRESENT:

APOLOGIES:

OBSERVERS:

IN ATTENDANCE:

DISCLAIMER

The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read by the Chairman.

DECLARATION OF MEMBERS' INTERESTS

QUESTION TIME

DEPUTATION

Nil

CONFIRMATION OF MINUTES

RESOLVED

Minutes of the City Strategy Committee Meeting held on 11 July 2005, be confirmed.

Minutes of the Special City Strategy Committee Meeting held on 14 July 2005, be confirmed.

ITEMS REFERRED FROM INFORMATION BULLETIN

INFORMATION BULLETIN – ISSUE NO.15/2005

The following items were included for information in the “City Strategy section”

- Progress Report on Contingency, Operational and Strategic Projects
- Report on Outstanding Matters
- Inaugural Speeches – East Metropolitan Members

If any of the items listed above requires clarification or a report for a decision of Council, this item to be raised for discussion at this juncture.

I N D E X

CITY STRATEGY COMMITTEE

11 AUGUST 2005

FINANCIAL MANAGEMENT & PLANNING

**2005-06 DRAFT COUNCIL BUDGET	6
LIST OF ACCOUNTS PAID –JULY 2005	4

MISCELLANEOUS

2005 NATIONAL GENERAL ASSEMBLY, CANBERRA	27
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STRATEGIC PLANNING

ARMADALE CITY CENTRE PARKING STRATEGY	23
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LIST OF ACCOUNTS PAID – JULY 2005

WARD All
FILE REF: FIN/1
DATE 2 Aug 2005
REF AB/MD
RESPONSIBLE Executive Manager
MANAGER Business Services

In Brief:

- The Report presents, pursuant to Regulation 13(1), (3) & (4) of the Local Government (Financial Management) Regulations 1996, the List of Accounts paid for the period 5.7.05 TO 1.08.05.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

5. Developing Our Organisation
Improve the financial viability of Council, by
 - 5.4.2 Developing processes to measure and allocate costs of Council services
 - 5.4.3 Developing improved financial management reports

Legislation Implications

Section 6.10 (d) of the Local Government Act 1995 refers, ie.

6.10. Financial management regulations

Regulations may provide for —

(d) the general management of, and the authorization of payments out of —

(i) the municipal fund; and

(ii) the trust fund,

of a local government.

Regulation 13(1), (3) & (4) of the Local Government (Financial Management) Regulations 1996 refers, ie.

13. Lists of Accounts

(1) If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —

(a) the payee's name;

(b) the amount of the payment;

(c) the date of the payment; and

(d) sufficient information to identify the transaction.

- (3) *A list prepared under subregulation (1) is to be —*
- (a) *presented to the council at the next ordinary meeting of the council after the list is prepared; and*
 - (b) *recorded in the minutes of that meeting.*
- (4) *After the list referred to in subregulation (1) has been prepared for a month the total of all other outstanding accounts is to be calculated and a statement of that amount is to be presented to the council at the meeting referred to in subregulation (3)(a).*

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

All accounts paid have been duly incurred and authorised for payment as per approved purchasing and payment procedures.

Consultation

Nil

BACKGROUND

Pursuant to Section 5.42 of the Local Government Act 1995 (*Delegation of some powers and duties to CEO*), Council has resolved to delegate to the CEO (*Primary Delegation No: 150 refers*) the exercise of its powers to make payments from the municipal and trust funds.

COMMENT

The List of Accounts paid for the period 5 July 2005 to 1 August 2005 is presented at **Attachment A-1 of the Agenda.**

RECOMMEND

That Council note the List of Accounts paid as presented at Attachment A-1 of this Report and summarised as follows:

Municipal Fund

Accounts paid totalling \$7,548,010.20 on Vouchers 2031 - 2108, Batch 152 - Batch 161, 100155 – 100162, 100018 & 300020

Trust Fund

Accounts paid totalling \$ 3,000.00 on Voucher 200003

Moved Cr _____
Motion Carried/Lost (....)

****2005-06 DRAFT COUNCIL BUDGET**

WARD All
FILE REF: FIN/7
DATE 4th Aug 2005
REF TM
RESPONSIBLE Executive
MANAGER Director
Corporate
Services

In Brief:

- This report:
 - represents the penultimate step in the agreed procedure and timetable for considering and adopting the 2005-06 Annual Council Budget,
 - presents the public submissions received from advertising the 2005-06 Draft Budget,
 - presents details of the June 30th 2005 year end position as compared to the budgeted year end position,
 - presents details of the proposed carry-forward budgets from the 2004-05 year for inclusion in the Budget,
 - presents details of budget matters that have arisen subsequent to when Council last considered the Draft Budget on 18th July 2005.
- The Report Recommendation is that the 2005-06 Draft Budget as previously approved for public advertising and now amended to include the year end position, carry-forward budgets from 2004-05 and other budget matters arising and reported upon in this report, be approved and referred to the August 15th 2005 Ordinary Council Meeting for final adoption.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Corporate Services - The sound financial management of Council will be measured by:-

- Level of excellence in financial audit reports;
- Level of contribution of rates to total revenue;
- Affordability of rating levels;
- The Council's debt ratio;
- The long term financial viability of Council, and
- Adequate funding of City facilities and services.

Legislation Implications

Section 6.2 of the Local Government Act 1995

Part-3, Regulations 22 to 33 of the Local Government (Financial Management) Regulations 1996

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

In accordance with the 2005-06 Budget Timetable, this report serves to make recommendation to Council on the adoption of the 2005-06 Annual Budget.

Consultation

- The Budget has been subject of extensive internal consultation.
- The Fifteen Year Forward Financial Plan has been approved.
- The Rating Review Working Party (RRWP) has made recommendation on the proposed rates,
- The Standing Committees have made recommendation on their respective Draft Budgets, and
- The Draft Budget for 2005-06 has been approved and subsequently advertised for public comment.

Introduction

The purpose of this Report is to facilitate final consideration of the 2005-06 Annual Council Budget thus enabling its adoption at the August 15th 2005 Ordinary Council Meeting. The structure of this Report is explained as follows:

Part 1 – Background

- This part provides a brief recap to date on Council’s Draft Budget deliberations.

Part 2 – Results of Public Advertising

- This part of the Report provides details of the public’s response to the advertised Draft 2005-06 Budget.

Part 3 – Year End Position as at 30th June 2005

- This part deals with the year end financial position as at the 30th June 2005

Part 4 – Carry-Forward Budgets from the 2004-05 Year

- This part of the Report presents details of the proposed carry-forward budgets for inclusion in the 2005-06 Annual Council Budget.

Part 5 – Budget Matters Arising

- In this part of the Report is presented details of matters arising (since last Council considered the Draft Budget on 18th July 2005) requiring consideration in the context of the 2005-06 Budget. Matters arising (in brief) include:
 - officer reports on the following prior Council resolutions of 18th July 2005 when approving the Draft Budget for public advertising purposes, ie.
 4. *That Council include the matter of the Townscapes Amenity Services proposal as recommended by the Technical Services Committee but modified to an interim funding level of \$50,000 (\$20,000 funded from Waste Services) on the list of “unfunded proposals” to be considered further in part (5) of this recommendation.*
 5. *Recommit the matter of the 2005-06 Draft Budget to the Meeting of the City Strategy Committee to be held on Thursday 11th August 2005 for recommendation to Council following consideration of:*

- *The following “unfunded proposals” being included in the draft budget subject to additional funding being identified, i.e.*
 - *Townscapes amenity proposal*
 - *Staff study allowance*
 - *Chaplaincy program Contribution*
 - *Skatepark in the Armadale CBD*
 - *Westfield Library – additional shelving*
 - *Memorial plaques for reserves*

6. *That Council, be provided with a report on the possibility of introducing a specified area rate to apply to the zoned business areas in the Armadale CBD, Kelmscott Town centre and other designated local centres. The report is to examine the financial ramifications and earliest possible implementation.*

Part 6 – Procedural Matters in adopting the 2005-06 Budget

- The suggested procedures for dealing with Councillor and Officer financial and/or non-financial interest declarations regarding specific aspects of the Budget

Part 7 – Report Recommendation

- The proposed Recommendation for the adoption of the 2005-06 Annual Budget at the August 15th 2005 Council Meeting.

Further and presented as **Attachment “A-2”** to this Agenda (**circulated separately**), is the 2005-06 Draft Budget (Abridged) as approved on 18th July 2005 and advertised for public comment. The reason for presenting these Draft Budget estimates is to provide the necessary “baseline” or “starting point” to this Report for these estimates reflect the current estimates as approved by Council. That is, when in the following parts of this Report it is commented that the Draft Budget estimates be varied, it is this with regard to this Attachment that reference is being made.

Following this Committee Meeting and before the Council Meeting on 15th August 2005, the 2005-06 Annual Council Budget document will be prepared in the required format thereby enabling its adoption at the August 15th Council Meeting.

Part 1 – Background

The development of the 2005-2020 Fifteen Year Financial Plan and 2005-06 Draft Budget to their current form has been an extensive, iterative and consultative (6) month process which commenced back in February 2005. The process has included the following steps:

- February to May 2005 – preparation of preliminary forward plan estimates by management,
- Workshops for councillors held on 27th May and 11th June 2005 regarding the Strategic Plan and Fifteen Year Financial Plan;

- The Meeting of the City Strategy Committee held on 13th June 2005 at which the Fifteen Year Financial Plan was approved;
- The Meetings of the Rating Review Working Party held on 5th and 8th July 2005 which amongst other rating matters, made recommendation on the proposed rates for 2005-06; and
- In June, using the 2005-06 directorate funding allocations from the approved Fifteen Year Financial Plan, the Community, Development and Technical Services Committees considered and resolved their respective draft budgets.
- In July, again using the 2005-06 directorate funding allocations from the approved Fifteen Year Financial Plan, the City Strategy Committee considered and resolved its draft budget.
- The Special Meeting of the City Strategy Committee held on 14th July 2005 to consider and make recommendation on the 2005-06 Draft Budget,

The above steps culminated in the July 18th 2005 Council resolution to approve the 2005-06 Draft Budget for public advertising/comment purposes which serves as the starting point for this Report.

Part 2 – Results of the Public Advertising

Although not a requirement of the Local Government Act, the 2005-06 Draft Budget was, as has been Council's practice for several years, advertised inclusive of an accompanying invitation to the public to make written submission.

As at the date of completing this Report (4th August 2005) no public submissions have been received. Should any submissions be subsequently received they will be presented/tabled at the Committee meeting on 11th August 2005.

Part 3 – Year End Position as at 30th June 2005

After allowing for the proposed carry-forward budgets from the 2004-05 year (as detailed and explained in the following part of this Report), the resulting year end position shows a "*better than budget*" result. That is, the budgeted year end position (30th June 2005) was \$680,500 (deficit) **whereas** the actual is \$634,500 (deficit) representing a **gain of \$46,000**.

The year-end position is explained as follows:

Opening Balance 1 st July 2004 (made up of carry-forwards totalling \$6,160,000 less the deficit of \$995,000)		\$5,165,000
Plus Revenues received for the year		<u>\$34,438,000</u>
	sub total	\$39,603,000
Less Expenditures incurred for the year		\$32,456,000
Closing Balance (surplus) 30 th June 2005-08-04		<u>\$ 7,147,000</u>
Less Carry-Forwards		\$ 7,781,000
Equals Adjusted Closing Balance (deficit)		<u>\$ 634,000</u>
versus Budgeted Deficit of		\$ 680,000
Equals Gain of		\$ 46,000

The options that this “*better than budget position*” presents to Council are canvassed in the following “**Part 5 - Budget Matters Arising**” of this Report.

Part 4 – Carry-Forward Budgets from the 2004-05 Year

Each year the City must carry-forward works and projects “in progress” or deferred for a specific reason. While essentially the City may carry forward adequate funding for projects from July until September, the figure this year has grown and effort should be made to reduce the figure in 2005/06.

There are essentially (3) categories of carry-forwards, they being:

- **Category A** - programs/projects either in progress or yet to commence that are fully or partly funded from sources external to Council, eg. grant and/or contribution funded programs/projects,
- **Category B** - Council funded programs/projects which as at 30th June 2005 are either in progress or yet to commence, and
- **Category C** - those other Council works and services where there exists a known outstanding commitment/obligation to complete a specific task, eg. pending legal action, programs/projects temporarily deferred for a variety of reasons.

The proposed carry-forward totals for inclusion in the 2005-06 Budget are:

Carry-forward revenues	\$1,816,000	(comparative figure last year \$2,966,000)
Carry-forward expenditures	\$9,597,000	(comparative figure last year \$9,126,000)
Net Carry-Forward budget	\$7,781,000	(comparative figure last year \$6,160,000)

The proposed net carry-forwards are \$1,621,000 up on the previous year. This is due in the main to (i) the circumstances regarding the Corfield Street road project as recently reported to Council which amounts to \$1m; (ii) taking-up part way through the year the Main Roads WA \$1.6m funded Armadale Road (Forrest to Anstey) project; (iii) taking-up again part way through the year the State Black Spot Roads program of \$225k again; and (iv) recent budget amendments (June 2005) to include works such as Memorial Park upgrade at \$77,000, roundabout at Church and Commerce at \$370,000 and roadworks in Prospect Road of \$200,000 all of which have had the effect of delaying the start of scheduled works and projects as forming part of the adopted Budget.

Presented at **Attachment "A-3"** is a detailed listing of the proposed carry-forwards (by Directorate and Category) for Committee's consideration.

A further aspect to note about the list of carry-forwards is that it includes the \$120,000 Strategic Initiatives allocation. This allocation was the subject of report this time last year when making recommendation on the adopted budget and that commentary which is still largely applicable today was as follows:

The Budget Process 2003/04 included an allocation of \$140,000 towards "Strategic Initiatives", noting that the initial allocation had been linked to an increase in business rates.

The amount was later reduced to \$120,000 during Budget adjustments in April 2004 (CS12/3/04). It had also been hoped to continue this allocation throughout the 15 Year Plan but later adjustments and constraints on the first 5 years removed this possibility.

Council had indicated that it was important these funds be directed to strategic projects, preferably linked to the business sector and growth in industry/economic development.

Subsequent to the April (2004) preliminary Budget discussions, it became apparent a number of City/Town Centre funding demands might be termed "strategic". These included:

- *Kelmscott Library Relocation (lease plus loan payment)* \$67,500
- *Kelmscott Library demolition/landscaping* \$35,000
(see later reference)
- *Water Management Plan* \$10,000
- *Minnawarra Footbridge Repairs* \$70,000

One or a number of these Strategic Initiatives would have substantially depleted the \$120,000 allocation with which Council had hoped to make a statement of progress.

*These allocations have now been met through other Budget options. **The \$120,000 Strategic Initiative allocation therefore remains intact for its original purpose.***

It should be noted that the City has also allocated \$110,000 towards a Streetscape Improvement Programme and \$400,000 p.a. towards projects associated with the Armadale Redevelopment Authority. Both are anticipated to be expended in areas of significant benefit to the Business Sector.

In MANEX discussions on the best use of a Strategic Initiative allocation, the following was considered:

- *The allocation is one-off and can't be used for re-current expenditure.*
- *The funds could be added to the City Centre ARA-type projects.*
- *Could be used as "seed" money for a "significant" project (similar to the Cinema), identified with the City, rather than other authorities.*
- *Could be used to complement either Economic Development or Marketing, two areas the City is keen to advance this financial year.*
- *Could be used to ensure the facilitation/delivery of key developments (commercial or residential).*
- *Could be partially used to deliver a new "Armadale Alive" City investment document.*

It was the view of MANEX that the \$120,000 could best be directed towards one, or perhaps two, key projects directly related to "growing" the commercial base of the district, and enabling/realizing the residential development needed to meet the objectives of the 15 Year Plan. This might involve studies and be undertaken in conjunction with expenditure on Marketing and Economic Development.

It is proposed that following the adoption of the 2005-06 Annual Budget, a Report be provided to the City Strategy Committee (say September/October 2005) which considers how the \$120,000 might best be applied given other current strategic initiatives.

It is also proposed, again following the adoption of the 2005-06 Annual Budget, that an early Report be provided to the Technical Services Committee giving timelines and a programme to complete the 2005-06 capital Works Program.

It is therefore recommended that the carry-forwards as presented at Attachment "A-3" to this Report, be included in the 2005-06 Budget.

Part 5 – Budget Matters Arising

Other than Council's July 18th resolutions as referred to earlier in this report regarding a number of "unfunded proposals" being included in the Draft Budget subject to additional funding being identified which are reported upon hereunder, **there are no other budget matters arising requiring consideration.**

“Townscapes Amenity and Possible Specified Area Rate”

The City had asked that a Townscapes Amenity Service be included on the unfunded priorities at a funding level of \$50,000 (\$20,000 to be provided by Waste Services through an additional \$1 per service). (CS63/07/05 refers)

However, it also added to that motion a further part 6.

6. *That Council, be provided with a report on the possibility of introducing a specified area rate to apply to the zoned business areas in the Armadale CBD, Kelmscott Town centre and other designated local centres. The report is to examine the financial ramifications and earliest possible implementation.*

The Officer Report in response to the above resolution is presented at **Attachment A-5** to this Report.

In considering the option of a **specified area rate** to fund the services referred to in Attachment A-5, aspects about specified area rating for Council to note, are as follows:

- other than in the case of an “emergency”, a specified area rate can only be imposed when adopting the annual budget, ie. a specified area rate cannot be imposed part way through the year,
- a specified area rate may be imposed on rateable land within a portion of the district for the purpose of meeting the cost of the provision of a specific work, service or facility if Council considers that the ratepayers within that area will benefit from that work, service or facility,
- in imposing a specified area rate, Council is required to use the rates derived for the purpose for which it is imposed in the financial year in which the rate is imposed or place it in a reserve account for that purpose,
- if Council receives more money than it requires or if the money received from the specified rate is no longer required then Council must either make refunds proportionate to the contributions received or allow a credit of an amount proportionate to the contribution received against other rates and charges imposed,
- if a specified area rate is imposed then Council’s Annual Budget is to include for each specified area rate the following particulars, ie.
 - the purpose of the rate,
 - the rate in the dollar,
 - a brief description identifying the area within which the rate is to be imposed,
 - whether the basis for the rate is gross rental value or the unimproved value of the land,
 - an estimate of the total rateable values of the properties rated on gross rental value or rated on unimproved value, as the case requires,
 - the amount it is estimated will be imposed by way of:
 - ✓ the rate,
 - ✓ interim rates, and
 - ✓ back rates, and

→ how the proceeds of the rate are to be applied, including an estimate of:

- ✓ the amount to be applied,
- ✓ the amount to be set aside in a reserve account, and
- ✓ the amount to be applied from the reserve account.

- specified area rates are apportioned between properties in the specified area according to property valuations which means that higher valued properties (by comparison to other properties in the specified area) bear the greater proportion of the total cost, ie. the dollar contribution is not uniform for all properties.

Therefore, on the basis of the Report presented at Attachment A-5, the *indicative* (still need to identify and delete non-rateable properties) property numbers, valuations (gross rental value) and specified area rates in the dollar for each of the proposed specified areas, are as follows:

Armadale Town Centre

- number of properties: 103
- total gross rental values: \$11,676,662 (ranging from \$2,184 to \$6,266,780)
- estimated cost of service for (6) months: \$40,800
- rate in the dollar: \$0.0035

Kelmscott Town Centre

- number of properties: 67
- total gross rental values: \$4,127,107 (ranging from \$5,500 to \$979,670)
- estimated cost of service for (6) months: \$27,200
- rate in the dollar: \$0.0066

Kelmscott and South Armadale Industrial Areas

- number of properties: 418
- total gross rental values: \$6,314,004 (ranging from \$2,541 to \$651,550)
- estimated cost of service for (6) months: \$14,560
- rate in the dollar: \$0.0023

Shopping Precincts – Westfield, West Armadale and Roleystone

- number of properties: 11
- total gross rental values: \$1,236,787 (ranging from \$4,641 to \$527,388)
- estimated cost of service for (6) months: \$7,722
- rate in the dollar: \$0.00624

Should Council be supportive of introducing the services referred to in Attachment A-5 based on the imposition of specified area rates, then the report recommendation as currently presented will require an additional part as follows:

That Council approve the following Townscapes Amenity Service(s) costs, revenues and specified area rates being included in the 2005-06 Annual Budget, ie.

Armada Town Centre

- **Cost of Townscapes Amenity Service - \$40,800 (6 month cost based on a proposed service start date of 1.1.06)**
- **Specified Area Rate: \$0.0035 generating \$40,800 revenue**

Kelmscott Town Centre

- **Cost of Townscapes Amenity Service - \$27,200 (6 month cost based on a proposed service start date of 1.1.06)**
- **Specified Area Rate: \$0.0066 generating \$27,200**

Kemscott & South Armadale Industrial Areas

- **Cost of Townscapes Amenity Service - \$14,560 (6 month cost based on a proposed service start date of 1.1.06)**
- **Specified Area Rate: \$0.0023 generating \$14,560**

Shopping Precincts

- **Cost of Townscapes Amenity Service - \$7,722 (6 month cost based on a proposed service start date of 1.1.06)**
- **Specified Area Rate: \$0.00624 generating \$7,722**

If the preference in lieu of the above suggested recommendation is to further consider part 4 of Council's prior resolution (namely "*That Council include the matter of the Townscapes Amenity Services proposal as recommended by the Technical Services Committee but modified to an interim funding level of \$50,000 (\$20,000 funded from Waste Services) on the list of 'unfunded proposals' to be considered further in part (5) of this recommendation*), then the report recommendation as currently presented will require an additional part. The situation is explained as follows:

- ✓ the draft budget estimates as resolved at the July 18th Council meeting now need to include the proposed additional \$1 increase in the rubbish charge and the related resulting revenue and matching expenditure budgets,
- ✓ presuming the cost of the proposed service is \$50,000 and presuming part of this cost is to be funded by a \$1 increase in the rubbish charge (which would increase the rubbish charge from \$155 to \$156), it then follows that the remaining funds required of \$30,000 would need to come from the previously reported "*better than budget*" year end position of \$46,000. If this is the preferred option, then an appropriate recommendation would be as follows:

That Council approve the following Amenity Service costs and revenues being included in the 2005-06 Annual Budget,

- **Amenity Services cost of \$50,000**
- **Rubbish Charge revenue – increase of \$20,000 based on an annual Rubbish Charge of \$156**

Other Unfunded Proposals

As reported earlier, the slightly “*better than budget*” year end position of \$46,000 provides the opportunity, albeit limited, to accommodate some of the “unfunded proposals” previously resolved by Council.

Prior to considering which “unfunded proposals” might be included in the Budget, there are (2) other options to consider, namely either a reduction in the budgeted deficit or a reduction of the proposed rates for 2005/06.

The option of reducing the deficit has merit from a financial management perspective however given the limited dollar value, that the existing levels of deficit funding form an integral part of Council’s financial planning strategy and the long list of currently unfunded proposals, **it is recommended that this option not be supported.**

The option of reducing the proposed rates also has merit however given the limited dollars available the impact for the average residential property would be negligible.

Other suggested reasons for not reducing the rates include:

- the “knock-on” revenue loss impact in subsequent years of the Fifteen Year Financial Plan which effectively then translates into expenditure reductions if the Plan is to remain in “balance”,
- for the same reasons commented upon by Council last year when considering this option, ie.
 - *The proposed rate increase of 6.4% is an underlying principle of the Fifteen Year Financial Plan, ie. the rate increase to apply to the first (5) years of the Plan is CPI plus 3% which provides the necessary funding for a range of strategic projects in subsequent years of the Plan,*
 - *The CPI factor is a retrospective cost index factor and is at best “indicative only” of the cost increases incurred by Council - the CPI measures cost movements on a mix of goods and services, eg. food, clothing, housing, health, etc. many of which have little if any relevance to the majority of costs incurred by Council in the areas of road works, building and parks works (this point is clearly demonstrated by the recent (July 2005) public tenders received for the supply of materials and services which had cost increases in the range of 10% to 25%) – and,*
 - *In previous years, actual CPI for the year has regularly exceeded the amount budgeted by Council from the previous March quarter.*

Assuming Council concurs with the above commentary on the options of reducing the deficit and/or the proposed rates, **and** has no other urgent matters to be considered in the context of the Budget, then all that remains to be considered complete the Budget is to determine to which “unfunded proposals” as previously resolved should the \$46,000 be applied. In making this determination it is to be noted that a number of the “unfunded proposals” have an annual recurring cost that is not funded in the Fifteen Year Plan. With hindsight, the selection of “unfunded proposals” ought to have been on the basis of “one-off” cost type proposals as is the nature of the year end position, however given the majority of the proposals are of a relatively minor dollar value and provided there is a commitment by Council when next the Plan is reviewed to include the recurring annual cost then it matters not.

To recap, the ‘unfunded proposals’, costed-out over the next 5 years are as follows:

Description of "Unfunded Proposal"	Year 1	Year 2	Year 3	Year 4	Year 5	Yrs 1-5
	2005-06	2006-07	2007-08	2008-09	2009-10	2005-10
	\$	\$	\$	\$	\$	\$
Townscapes Amenity service*						
- estimated annual cost	68,000	136,000	136,000	136,000	136,000	612,000
- estimated revenue off-set via specified areas rates	(68,000)	(136,000)	(136,000)	(136,000)	(136,000)	(612,000)
Staff Study Assistance	15,000	30,000	30,000	30,000	30,000	135,000
Chaplaincy Program (increased contribution)	7,000	7,000	7,000	7,000	7,000	35,000
Skatepark in Armadale CBD	110,000	20,000	20,000	20,000	20,000	190,000
<i>(yr 1 = capital of \$100k + \$10k operating & thereafter the operating cost is estimated at \$20k pa)</i>						
Westfield Library - additional shelving	15,000	-	-	-	-	15,000
Memorial plaques for reserves	9,000	9,000	9,000	9,000	9,000	45,000
Total	156,000	66,000	66,000	66,000	66,000	420,000

* This figure is included as an indication only. The true figures of a specified area rate are shown elsewhere and will vary according to the service to be applied.

The allocation of the \$46,000 “better than budget” year end position towards the above list of “unfunded proposals” will depend on earlier deliberations in this Report regarding the Townscapes Amenity Services Proposal. For example,

(a) if there is support for the Townscapes Amenity Service proposal based on the imposition of specified area rates, then the full \$46,000 is available for allocation and a suggested recommendation would be as follows:

That Council include in the 2005-06 Annual Budget the following budget matters arising:

- **Staff Study Assistance** **\$15,000**
- **Chaplaincy Program** **\$7,000**
- **Westfield Library – additional shelving** **\$15,000**
- **Memorial plaques for reserves** **\$9,000**

(b) alternatively, if there is support for the \$50,000 amenity services proposal funded in part by an increase in the Rubbish Charge, then only \$16,000 of the \$46,000 is remaining for allocation and a suggested recommendation would be as follows:

Council meeting when Council last considered the 2005-06 Budget, and (ii) all such recommendations will at the Council Meeting of 15th August 2005 require an absolute majority resolution)

That Council approve the following works being included in the 2005-06 Council Budget.

.....(description of works)..... - \$ (budgeted amount)

2. That Council approve the following works being included in the 2005-2006 Annual Budget.

- Heather Locke Reserve – Playground equipment - \$6,800

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

3. That Council approve the following works being included in the 2005-2006 Annual Budget.

- Charles Street Resurfacing – \$33,100

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

4. That Council approve the following works being included in the 2005-2006 Annual Budget.

- Croyden Road roadworks- \$528,633

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

5. That Council include in the 2005-06 Annual Budget the schedule of proposed carry-forwards as presented at Attachment “A-3” to this Report.

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

6. That Council include in the 2005-06 Annual Budget the following budget matters arising:

- *To be considered and determined by Committee*

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

7. That Council, excepting those Budget matters already dealt with, adopt the 2005-06 Annual Budget.

****ABSOLUTE MAJORITY RESOLUTION REQUIRED**

Moved Cr _____
Motion Carried/Lost (.....)

DRAFT STATE OF THE ENVIRONMENT REPORT 2005

WARD : All
FILE REF : CON/3
DATE : 10 August 2005
REF : CG
RESPONSIBLE : ED DS
MANAGER

In Brief:-

- The City's State of the Environment Report 2000 has nearly been fully implemented, and is now being reviewed.
- A draft State of the Environment Report 2005 has been prepared, detailing proposed priorities for environmental management from 2005 to 2010.
- Recommend Council receive the draft State of the Environment (SoE) Report 2005 and the priorities for environmental management as proposed, and endorse the release of the draft SoE Report 2005 for a six-week public comment period.

Tabled Items

Nil

Officer Interest Declaration

Nil.

Strategic Implications

City of Armadale Strategic Plan 2005-2009 "*Planning ahead and evaluating progress – enhance the qualities and benefits of our natural and built environments*".

Legislation Implications

Nil.

Council Policy / Local Law Implications

Nil.

Budget / Financial Implications

The State of the Environment Report 2005 has been prepared with consideration of existing resources. Implementation of actions suggested within the report is likely to be achievable with existing budget resources.

Consultation.

In January 2005, Council considered various methods for reviewing of the State of the Environment Report. It was decided to 'consult' the public, meaning, to keep the public informed, listen to public concerns, and provide feedback on how public input influenced decisions.

The following actions have occurred to date, as a component of preliminary public consultation:

- Distribution of 3,000 community surveys to gauge the level of understanding that the general public has of local environmental issues and understand their views on Councils role in environmental management.
- Workshop series. Councillors, environmental groups and a subset of residents were informed as to what the current 'state' of the local environment is and invited to provide feedback on future actions for environmental management over the next five years.

The outcomes of the community survey and workshop series were considered when identifying priorities for the draft State of the Environment Report 2005 (SoE Report 2005). The way in which this information was utilised is discussed in the ‘Comments’ section below.

Staff from both the Community and Technical Services Directorates were invited to comment.

BACKGROUND

State of the Environmental reporting is a process that the City of Armadale uses to plan priorities for environmental management. It provides guidance in the allocation of the Environmental Officers time. The City’s State of the Environment Report 2000 has nearly been fully implemented, and is now being reviewed.

Preliminary consultation is now complete and a draft State of the Environment Report 2005 has been prepared. The preparation of this document has involved to following key steps.

Preparation of various reference reports:

- State of the Environment Report 1999 Implementation Report (reports on status of actions implemented since 1999);
- State of the Environment Indicators Report (analysis of indicators of state data developed in 1999 and 2005); and
- Environmental Expectations Report (examines in detail federal government, state government and peak local government and community group reports to determine expectations of local government).

Preliminary consultation including:

- Councillor workshop to vote on priorities for environmental management from 2005 to 2010.
- Stakeholder workshop (environmental groups, stakeholders and potential partners invited) to vote on priorities for environmental management from 2005 to 2010.
- Public workshop to vote on priorities for environmental management from 2005 to 2010.
- Survey of community understanding of environmental issues and their views on what Council’s role should be.

DETAILS OF PROPOSAL

A copy of the draft State of the Environment Report 2005 is provided at **Attachment A-7** of the Agenda.

It is proposed to make the draft State of the Environment Report 2005 available for a 6-week public comment period, advertising the availability of the report for public comment in the local newspaper at the commencement of the public comment period. It is also proposed to send a letter to potential stakeholders and partners inviting submissions on the draft.

A template for public comment has been prepared (Attachment C of draft SoE Report 2005).

A summary of submissions and a response to the summary will then be prepared for Council's consideration.

COMMENT

Outcomes of Consultation & Priorities for Environmental Management

Appendix A of the draft State of the Environment Report 2005 details the preliminary consultation process. Listed is a summary rank of the 'importance' of each action, as calculated from the Councillor, stakeholder and public workshops.

Appendix B provides an overview of the key outcomes of the community survey.

In some cases, actions that were identified as 'priority' during public consultation are not included in the 5-year work plan. In other cases, actions that were not identified as 'priority' during the preliminary consultation process are contained in the 5-year work plan. Explanations of officer rationale for the inclusion or exclusion of these actions appears in Appendix A of the draft State of the Environment Report 2005.

Of particular interest is the difference in opinion as to priority actions between Council's in-house workshop and the public. Generally, Council ranked the corporate practice actions as high priority. The public representatives however, generally ranked the corporate practice actions as low priority. Interestingly, 94% of respondents to the community survey indicated that Council should use and advertise corporate best practice.

OPTIONS

1. Council receive the draft State of the Environment Report and priorities for environmental action as proposed, and endorse the release of the draft SoE Report 2005 for public comment.
2. Council propose changes to the priorities for environmental action as appear in the draft SoE Report 2005 and endorse the release of the altered document for public comment.

CONCLUSION

RECOMMEND

That Council receive the draft State of the Environment Report and priorities for environmental action as proposed, and endorse the release of the draft State of the Environment Report 2005 for a six-week public comment period.

Moved Cr _____
Carried/Lost ()

ARMADALE CITY CENTRE PARKING STRATEGY

WARD : Minnowarra
FILE REF :
PSC/43
DATE : 26 Jul 2005
REF : IM
RESPONSIBLE : EDDS
MANAGER

In Brief:-

Council received the Donald Veal Consultants *Armadale City Centre Parking Strategy* Final Report at its meeting on 21 February 2005 and established a working group to review the Strategy. The working group has reported on the consultant's recommendations.

- Recommend that Council note the report of the Working Group and request officers to consider options for the better management of private parking areas with the Chamber of Commerce and private owners.

Tabled Items

Nil.

Officer Interest Declaration

Nil.

Strategic Implications

Developing Our City – 2.1 Revitalising Armadale City Centre.

Legislation Implications

Nil.

Council Policy / Local Law Implications

It may be necessary to introduce a Local Law to provide parking controls over private parking areas.

Budget / Financial Implications

No budget is allocated to this project at this time.

Consultation

Representatives of ARA, Community Services and Technical Services

BACKGROUND

Council received the Donald Veal Consultants *Armadale City Centre Parking Strategy* Final Report at its meeting on 21 February 2005 and resolved that a working group be established to review the Strategy before recommending the implementation of any options.

The working group comprised of officers from the City and the ARA have completed the review, which is attached. (**Refer Attachment A-8 – Summary of Attachment – lilac page**). The main conclusions are summarized below.

MAIN CONCLUSIONS OF WORKING GROUP

One of the main issues arising from the consultant strategy related to parking provision and whether there will be sufficient for the future needs of the City centre. A separate study was commissioned from Uloth and Associates that suggested that some of the standards under the ARA scheme may be less than those generally adopted elsewhere. However, the adequacy of the current arrangements was not further investigated and the contention of Donald Veal Consultants (leading from the Armadale EBD) that there was sufficient parking has not been further reviewed by the Working Group.

It has been accepted by the working group that the key issue is less the amount of parking space than how it is made accessible and attractive to use. The consultant recommended that the City take over the management of all parking areas. This can be seen as desirable and logical, however, it would require funding. In the immediate future such funding (for the employ of a dedicated parking inspector) would not appear to be available. Accordingly alternative arrangements need to be investigated in discussion with the Chamber of Commerce and the main car park owners. Possibly parking arrangements could be improved without the City taking over the management entirely.

It is certain that the greater the success of strategies of both the City and the ARA to improve the attractiveness (both for investors and users) of the centre will result in more traffic and a greater need for parking. Frustration from users will increasingly be felt as parking spaces are sought and street space will be congested to a greater degree by would-be parkers looking for spaces. Strategies employed elsewhere such as building multi-level car parks and introducing fees are not likely to be justified for ten years at least. The solution to the perceived and real problems must largely lie in the space currently available although some additional relief is anticipated to be derived from development by the PTA of up to 620 spaces on land west of the railway, further spaces would also be provided in association with new shopping centre development.

Other actions advanced by the consultants can be supported and can be implemented through the on-going assessment of development applications and this is recommended.

PROPOSED ACTIONS ARISING FROM THE WORKING GROUP REVIEW

1. The City and the ARA initiate discussions with the Chamber of Commerce and the main car park owners to consider how parking arrangements can be improved and include options including private owner participation in improvements and the City taking over the management of private parking areas.
2. Undertake a review of the extent of the two hour parking zone to include an assessment of where parking in the City Centre should be time limited.

3. ARA consider parking standards in Scheme in the light of the recommendations made by Uloth and Associates.
4. Subject to the outcome of 1. above:
 - Council formally consider amendment to its Local Laws to provide for the extension of the parking laws to specified properties and for them to be designated as parking stations.
 - Council consider the inclusion of parking management within deliberations on specified area rating for the CBD.
 - The ARA and the City jointly undertake a study of line marking and improved signage in the public and private parking areas.

COMMENT

The redevelopment of Armadale Shopping City will place additional stress on available parking space suggesting that it is timely to consider methods of management of existing parking space with private owners. It is likely that the parking situation will be fluid in the next few years due to new development and that permanent arrangements will be unrealistic for some time.

It is probable that it will be necessary to introduce a Local Law to either legitimize Council's management of private parking areas or facilitate management by the private owners themselves.

Options

1. That Council request officers to consider options for the better management of private parking areas with the Chamber of Commerce and private owners.
2. That Council make arrangements to introduce Specified Area Rating to finance Council management of CBD parking.
3. Council pursue the management of all CBD parking funded out of general rate revenue.

CONCLUSION

Parking has become a controversial issue and is likely to become more so with new development in the CBD. A rationalization of available space and its judicious management for short term and longer term parking is a sensible approach.

It would be most practical for the City to take the initiative to develop a management strategy with the main shopping centre owners to determine how the City and the private owners can best combine resources to achieve improved arrangements.

RECOMMEND

That Council resolve to:

- 1. note the report of the Working Group established to review the findings of the Armadale City Centre Parking Strategy.**
- 2. request officers to consider options for the better management of private parking areas with the Chamber of Commerce and private owners.**

Moved Cr _____
Carried/Lost ()

2005 NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT – 7-10 NOVEMBER – National Convention Centre, CANBERRA

WARD All
FILE REF: GOV/42; CRS 4
DATE 1 Aug 2005
REF SDS
RESPONSIBLE Chief Executive
MANAGER Officer

In Brief:-

- National General Assembly for Local Government 2005 is to be held at the National Convention Centre in Canberra from 7th to 10th November 2005.
- This year's Assembly, *Good to Great: pursuing progress through partnerships*, will focus on local government relationships – with the community, with federal and state governments and with other councils.
- Council was represented by the Mayor and CEO at the 2004 National General Assembly.
- Council to consider representation at this year's Assembly.
- It is also proposed that a further report be prepared on a possible tour of selected Eastern States Councils and meetings with parliamentary representatives in Canberra, by a Council delegation.

Strategic Implications

Communicating and Marketing

Maintain strong links with politicians, government agencies, industry and commercial groups.

Legislation Implications

Nil

Council Policy / Local Law Implications

Council Policy ADM-3 (Conferences, Seminars and Training) and relevant management practice.

Budget / Financial Implications

Funds are available in the 2005-06 Conference Budget. Cost per delegate is approx. \$2600 (includes registration, accommodation and travel).

COMMENT

This item is submitted tentatively to take advantage of early registration. A study tour of selected eastern states Councils is currently being investigated, possibly for the week of 31 October to 4 November 2005. This week is also preferable for visiting Canberra as both Houses of Parliament are in session. Only the Upper House sits during the week of the Conference This will be reported separately but may lead to a change of registration at the National General Assembly. The CEO would seek to attend the Regional Cooperation and Development Forum on Monday 7th November 2005, but would not travel to it in isolation.

The 2005 National General Assembly of Local Government is to be held at the National Convention Centre in Canberra from Monday 7th November to Wednesday 10th November 2004. The core work of the General Assembly – debate and determination of council motions – will again focus on four key themes – local government financing, population and ageing, environment and infrastructure. The Assembly is generally attended by Mayors, Councillors and CEOs.

The Assembly commences with a Regional Co-operation and Development Forum on Monday 7th November 2005. The Regional Co-operation and Development Forum now in its ninth year, brings together local government representatives and economic development practitioners to examine the performance, prospects and policies for Australia's Regions. This year, the Forum will continue its focus on infrastructure, with a special feature on telecommunications, Mr Garry Weaven, Executive Chair, Industry Fund Services, will give the keynote presentation. The *State of the Regions Report 2005-06* will be launched and National Economics will also present the findings of a council survey on infrastructure conducted earlier in the year..

A Program for both the Regional Co-operation and Development Forum and the National General Assembly are attached. **(Refer Attachment A-9 to this report).**

This Assembly of Local Government's peak body (ALGA) is one of the National Conferences for which attendance has been notionally allowed in the Budget. Last year, the Mayor and CEO represented Council at this Conference.

The cost of full registration for the Assembly is \$865 if payment is received by 12 September 2005. Estimated costs per person are as follows:-

Assembly Registration	\$865
Airfare	\$800
Accommodation, Canberra (4 nights)	\$760
Out of Pocket Expenses	\$200

\$2,517

Funds are available in Account Nos. 7040111.7504.702 and 7143111.7653.702 for the attendance of an elected member and the Chief Executive Officer respectively.

RECOMMEND

- 1. That the Mayor and Chief Executive Officer be tentatively nominated to attend as Council delegates at the 2005 National General Assembly of Local Government to be held in Canberra from 7th to 10th November 2005 with costs to be charged to Account Nos. 7040111.7504.702 and 7143111.7653.702 respectively.**
- 2. That a further report be prepared on a possible tour of selected Eastern States Councils and meetings with parliamentary representatives in Canberra, by a Council delegation.**

Moved Cr _____
Motion Carried/Lost (.....)

COUNCILLORS' ITEMS

CHIEF EXECUTIVE OFFICER'S REPORT

MEETING DECLARED CLOSED AT _____

CITY STRATEGY COMMITTEE

SUMMARY OF "A" ATTACHMENTS

11 AUGUST 2005

Attachment No.	Subject	Page
A-1	List of Account Paid for the period 5 July to 1 August 2005	32 - 48
A-2	2005-06 Draft Budget Estimates	circulated separately
A-3	List of 2004-05 Year Carry-Forwards for inclusion in the 2005-06 Annual Budget	50 - 55
A-4	Public Submission(s), if any, on Draft Budget	56
A-5	Officer Report – Townscape Amenity Service proposal	57 - 81
A-6	2005-06 Annual Budget	(to be prepared following the City Strategy Committee Meeting but in time for the Council Meeting of 15 th August 2005)
A-7	Draft State of the Environment Report 2005	83 - 105
A-8	Armadale City Centre Parking Strategy	106 - 115
A-9	2005 National General Assembly – Program	116 - 125



LIST OF ACCOUNTS PAID

FOR THE PERIOD

5 JULY 2005 TO 1 AUGUST 2005

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005			Cheque Amount	
Cheque or EFT No.	Date	Payee	Description	
2031	04/07/2005	N Malumbres	Refund-Pensioner Rates Rebate	333.06
2032	04/07/2005	G O'Neill	Refund-Security Deposit	400.00
2033	04/07/2005	RG Bridle	Refund-Security Deposit	400.00
2034	04/07/2005	R & M Hudson	Refund-Security Deposit	400.00
2035	04/07/2005	RA Pool	Refund-Security Deposit	400.00
2036	04/07/2005	Dept Planning & Infrastructure	Traffic Infringement Notices-P250/P878	200.00
2037	04/07/2005	C Staines	Donation-U/18 Sport	100.00
2038	04/07/2005	A Eales	Donation-U/18 Sport	100.00
2039	04/07/2005	B Tomlin	Carpentry Works-Armadale Library	570.00
2040	04/07/2005	L Murray	Entertainment-NAIDOC Week	150.00
2041	04/07/2005	City of Armadale	Hall Bond Forfeiture-Bk 5807	599.00
2042	04/07/2005	Medihire & Sales	Furniture-Roleystone/Karragullen Seniors Ctr	857.00
2043	04/07/2005	City of Armadale	Resignation Gift	285.00
2044	30/06/2005	BCITF	Levy Collected-April/May 2005	26073.68
2045	30/06/2005	City of Armadale	Commission on Levy Collected-April/May 2005	1995.40
2046	30/06/2005	City of Armadale	FBI-Q/E 31.03.05	8632.60
2047	30/06/2005	City of Armadale	Petty Cash Recoup	197.75
2048	30/06/2005	City of Armadale	Refund-Dog Registrations	211.50
2049	30/06/2005	City of Armadale	Petty Cash Recoup	48.55
2050	30/06/2005	City of Armadale	Petty Cash Recoup	147.05
2051	30/06/2005	Western Australian Cycling Federation	Sponsorship-2005 Long Distance Championship	1100.00
2052	30/06/2005	Armadale RSL Sub Branch	Wreath-ANZAC Day	40.00
2053	30/06/2005	Pacific Publications	Subscriptions	334.10
2054	06/07/2005	Dymocks Hay Street	Book Purchases	59.42
2055	06/07/2005	Kathies Weddings & Flowers	Flowers	50.00
2056	06/07/2005	City of Armadale	Petty Cash Recoup	65.00
2057	06/07/2005	Repco Auto Parts	Parts	39.77
2058	06/07/2005	R Butterfield	Expenses Reimbursement	800.00
2059	07/07/2005	City of Armadale	Petty Cash Recoup	717.15
2060	08/07/2005	City of Armadale	Tfr Rates In Suspende Municipal A/C	1941.20
2061	11/07/2005	BCITF	Levy Collected-June 2005	16839.32
2062	11/07/2005	City of Armadale	Commission on Levy Collected-June 2005	1232.64
2063	11/07/2005	City of Armadale	Petty Cash Recoup	10.15
2064	13/07/2005	VH Klor	Refund-Pensioner Rates Rebate	169.67
2065	13/07/2005	City of Armadale	Adjustment to FER Payment-May 2005	1124.50
2066	14/07/2005	Classic Photos	Film Processing	127.90
2067	14/07/2005	K Mart-Armadale	Library Resources	733.38
2068	14/07/2005	KA Williamson	Consultancy Services-2 Melanda Street	1474.00
2069	14/07/2005	Norwich Superannuation Portfolio	Payroll Deductions-F/E 05.07.05	115.38
2070	14/07/2005	Child Education Services	Book Purchases	975.88

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
2071	14/07/2005	City of Armadale	Payroll Deductions-F/E 05.07.05	2715.92
2072	14/07/2005	Strut Specialists	Parts	66.00
2073	14/07/2005	Belmont Tool Centre	Hardware	81.62
2074	14/07/2005	Armadale Removals & Shipping	Storage Boxes	165.00
2075	22/07/2005	RA Bandyale	Refund-Overpayment of Rates	233.20
2076	22/07/2005	Dept For Planning & Infrastructure	Refund-Overpayment of Rates	213.50
2077	22/07/2005	BJ O'Neil	Refund-Overpayment of Rates	184.49
2078	22/07/2005	Columbia Holdings Pty Ltd	Refund-Overpayment of Rates	110.01
2079	22/07/2005	ID & RA McTavish	Refund-Overpayment of Rates	154.39
2080	22/07/2005	M Johnson	Refund-Overpayment of Rates	136.44
2081	22/07/2005	LC & VS Morris	Refund-Overpayment of Rates	298.36
2082	22/07/2005	Red Rooster-Kelmscott	Refreshments	62.25
2083	22/07/2005	Dymocks Hay Street	Book Purchases	1253.25
2084	22/07/2005	Norwich Superannuation Portfolio	Payroll Deductions-F/E 19.07.05	115.38
2085	22/07/2005	WA Authority User Group	Membership-2004/05	1000.00
2086	22/07/2005	WA Planning Commission	Data Maps	71.50
2087	25/07/2005	City of Armadale	Transfer to Reserve from Municipal A/C	186848.00
2088	25/07/2005	City of Armadale	Floot-Armadale Waste Site	150.00
2089	26/07/2005	SEEK Communications	Advertising	148.50
2090	26/07/2005	City of Armadale	Payroll Deductions-F/E 19.07.05	2476.52
2091	27/07/2005	HG Wells & RA Woodrow	Refund-Overpayment of Rates	234.00
2092	27/07/2005	RJ Christophers	Refund-Overpayment of Rates	225.29
2093	27/07/2005	BN Bayley	Refund-Overpayment of Rates	292.81
2094	27/07/2005	City of Armadale	Cutlery/Crockery-Function Centre	550.00
2095	28/07/2005	City of Armadale	Petty Cash Recoup	67.20
2096	28/07/2005	City of Armadale	Petty Cash Recoup	88.10
2097	28/07/2005	CW & SN Thomas	Refund-Overpayment of Rates	243.70
2098	28/07/2005	M Thompson	MC-Careers Expo 2005	200.00
2099	28/07/2005	City of Armadale	Prize Money-City Centre Cinema Promotion	1000.00
2100	29/07/2005	Property Council of Australia	Staff Training	110.00
2101	29/07/2005	Oaks Horizon	Accommodation-International Works Conference	5145.00
2102	29/07/2005	A Nye	Refund-Overpayment of Crossover	1881.30
2103	31/07/2005	CANCELLED	CANCELLED	0.00
2104	31/07/2005	Keynote Conferences	Staff Training	1330.00
2105	31/07/2005	City of Armadale	Petty Cash Recoup	132.95
2106	31/07/2005	Australian Geographic Society	Subscriptions	159.80
2107	31/07/2005	Australian Artist Publishing	Subscriptions	139.80
2108	31/07/2005	FPC Magazines	Subscriptions	289.00
100155	29/07/2005	Westpac Banking Corporation	Surplus Funds Invested	995308.42
100156	29/07/2005	Westpac Banking Corporation	Surplus Funds Invested	995308.42
100157	29/07/2005	Westpac Banking Corporation	Surplus Funds Invested	995308.42
100158	5/07/2005	Westpac Banking Corporation	Payroll-F/E 05.07.05	300381.92

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
100159	7/07/2005	Westpac Banking Corporation	Payroll-F/E 07.07.05	456.90
100160	8/07/2005	Westpac Banking Corporation	Payroll-F/E 08.07.05	13391.31
100161	19/07/2005	Westpac Banking Corporation	Payroll-F/E 19.07.05	282333.94
100162	22/07/2005	Westpac Banking Corporation	Payroll-F/E 22.07.05	4280.16
152.1003	06/07/2005	Tyrepower Kelmscott	Tyres	574.00
152.1130	06/07/2005	About Sounds	Entertainment-Minnawarra Festival	450.00
152.1115	06/07/2005	Auswaste	Bulk Rubbish Bins	165.00
152.1196	06/07/2005	Catalyse Pty Ltd	2005 Community Satisfaction Survey	2310.00
152.1244	06/07/2005	Gibsons & Paterson (WA) Pty Ltd	Crockery & Cutlery-Function Centre	101.75
152.1253	06/07/2005	Local Chambers of Commerce & Industry	Annual Membership-2005/06	590.00
152.1266	06/07/2005	Australian Native Nurseries Group	Gardening Products	1540.00
152.127	06/07/2005	Beaver Tree Services Aust Pty Ltd	Treelooping	1100.00
152.1278	06/07/2005	AFTC Publishing Pty Ltd	Subscriptions	64.00
152.128	06/07/2005	Bedforddale VBFB	Expenses Reimbursement	5969.42
152.141	06/07/2005	BJ Hahn & Co	Hire of Bobcat	11799.38
152.150	06/07/2005	Boise Cascade Office Products	Stationery	35.55
152.165	06/07/2005	Builders Registration Board	Levy Collected-April/May 2005	7105.00
152.172	06/07/2005	Byford Bobcats	Hire of Bobcat	94.00
152.183	06/07/2005	Canning's Trademart	Gardening Products	304.15
152.194	06/07/2005	Challenge Chemicals Australia	Cleaning Chemicals	499.62
152.208	06/07/2005	Chris Mills Auto A C & Heating	Service Airconditioners	425.70
152.223	06/07/2005	CJD Equipment Pty Ltd	Parts	343.79
152.231	06/07/2005	Coates Hire	Hire of Roller	429.81
152.25	06/07/2005	Alinta Gas	Gas Charges	1105.55
152.261	06/07/2005	Coventrys	Parts	441.92
152.267	06/07/2005	Cutting Edges Pty Ltd	Parts	346.39
152.269	06/07/2005	Bicubic	Printing	1577.30
152.275	06/07/2005	De Neefe Signs Pty Ltd	Signs	215.60
152.277	06/07/2005	Department of Land Information	Title Searches	20.90
152.304	06/07/2005	Edwards Dunlop Paper	Stationery	416.05
152.305	06/07/2005	Ejan Communications	Electronic Services	139.70
152.331	06/07/2005	Forestvale Trees	Gardening Products	220.00
152.352	06/07/2005	Grayson's Concrete Services	Construction of Concrete Crossovers	15448.60
152.364	06/07/2005	Hallmark Editions Pty Ltd	Subscription	330.00
152.372	06/07/2005	Harvey Norman Computer Superstore	Computer Equipment	80.00
152.387	06/07/2005	Home & Garden Handyman	Maintenance Works-Various Locations	1232.00
152.390	06/07/2005	Hotmix Ltd	Granite	51493.42
152.409	06/07/2005	Jacks Concrete	Concreting-Armadale Arena	1100.00
152.438	06/07/2005	Klingers Gardening	Garden Maintenance-Various Locations	1270.50
152.44	06/07/2005	AON Risk Services	Insurance Premiums	24860.00
152.447	06/07/2005	Lawrence & Hanson	Jacket Welders	56.33
152.45	06/07/2005	Aplix-Up'n'Way Net Solutions	Computer Equipment	7545.38

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				Cheque Amount
Cheque or EFT No.	Date	Payee	Description	
152.463	06/07/2005	Lo-Go Appointments	Hire of Temporary Staff	550.00
152.466	06/07/2005	Macdonald Johnston Engineering Co	Parts	61.44
152.497	06/07/2005	MJB Payne Consultants	Consultancy Services-Bob Blackburn Reserve	556.87
152.503	06/07/2005	Mullins Handcock	Legal Advice	293.70
152.504	06/07/2005	Municipal Insurance Broking Services WA	Insurance Premiums	219.22
152.566	06/07/2005	Prime Equities Pty Ltd	Preplacement Medicals	90.20
152.572	06/07/2005	Armada Hardware & Building Supplies	Hardware	191.10
152.585	06/07/2005	Quick Corporate Australia Pty Ltd	Stationery	136.25
152.587	06/07/2005	Readymix Holdings Pty Ltd	Limestone	1617.03
152.597	06/07/2005	Rent-a-Plant Nursery	Hire of Plants	838.26
152.601	06/07/2005	Roleystone Volunteer Bush Fire Brigade	Expenses Reimbursement	541.65
152.612	06/07/2005	Armada Kelmscott Electrical Services	Electrical Services	708.07
152.620	06/07/2005	Roy Galvin & Co Pty Ltd	Parts	104.20
152.632	06/07/2005	Cannon Hygiene Australia Pty Ltd	Sanitary Services	289.85
152.647	06/07/2005	Sheridans for Badge	Name Badges	400.62
152.655	06/07/2005	Sledgehammer Concrete Cutting Service	Concrete Cutting	401.82
152.667	06/07/2005	Stamp it Rubber Stamp Co (WA)	Stationery	29.32
152.668	06/07/2005	J Stewart	Expenses Reimbursement	800.00
152.669	06/07/2005	Target Towing Service	Towing Charges	379.50
152.688	06/07/2005	Taylor Tyres Pty Ltd	Tyres	9.00
152.692	06/07/2005	Telstra	Relocate Telstra Lines-Armadale/Forrest Roads	25046.36
152.693	06/07/2005	Armada State Emergency Service	Expenses Reimbursement	12017.20
152.699	06/07/2005	Total Eden	Reticulation Parts	3666.63
152.738	06/07/2005	WALGS Plan	Packaging Materials	686.40
152.748	06/07/2005	Wembley Cement Industries	CANCELLED	0.00
152.759	06/07/2005	Western Power Corporation	Payroll Deductions-F/E 05.07.05	26481.96
152.766	06/07/2005	Westrac Equipment Pty Ltd	Concrete Products	1644.50
152.780	06/07/2005	Work Clobber	Electricity Charges	128.30
152.798	06/07/2005	Advanced Traffic Management (WA) Pty Ltd	Protective Clothing	585.06
152.801	06/07/2005	Infovision Technology Pty Ltd	Hire of Traffic Controllers	216.90
152.810	06/07/2005	Town Property Maintenance	Computer Equipment	1388.20
152.833	06/07/2005	Swan TAFE	Street Sweeping	7700.00
152.847	06/07/2005	Zetta Florence Pty Ltd	Staff Training	1708.00
152.86	06/07/2005	Office Line	Stationery	6.70
152.900	06/07/2005	Asphalt Surfaces Pty Ltd	Office Furniture	101.91
152.912	06/07/2005	21st Century Business Equipment	Asphalt Layed	353.10
152.95	06/07/2005	ST John Ambulance Australia	Stationery	138.47
152.96	06/07/2005	Aust-Guard Security Services	Staff Training	148.50
152.994	06/07/2005	Austral Bricks	Security Services	100.00
		Turbotech	Paving Bricks	2508.00
			Parts-P114	1178.50
				708.03

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
153.1005	08/07/2005	Soundwave Corporation Pty Ltd	Library Resources	2396.57
153.1173	08/07/2005	Libraries Alive Pty Ltd	Consultancy-Draft Concept Plan	12485.00
153.1211	08/07/2005	MES Pty Ltd	Computer Equipment	42350.00
153.1219	08/07/2005	Metro Modelling Academy	Staff Training	250.00
153.1227	08/07/2005	Steve Voysey Landscape Solutions	Landscaping-Temporary Office Building	2739.00
153.1240	08/07/2005	Playways WA	Book Purchases	485.95
153.1259	08/07/2005	Sign Selection	Banners-Jull Street Mall Advertising	7579.00
153.127	08/07/2005	Beaver Tree Services Aust Pty Ltd	Treelopping	12251.25
153.1275	08/07/2005	Dale Cottages Retirement Village	Wreath-ANZAC Day	40.00
153.136	08/07/2005	BGC Concrete	Concrete Products	802.78
153.141	08/07/2005	BJ Hahn & Co	Hire of Bobcat	2089.17
153.152	08/07/2005	Bollinger & Co Pty Ltd	Stationery	119.90
153.217	08/07/2005	City of Gosnells	Lost/Damaged Item Returned	13.20
153.261	08/07/2005	Coventrys	Parts	7.44
153.277	08/07/2005	Department of Land Information	Title Searches	10.10
153.3	08/07/2005	A to Z Signs	Signs	33.00
153.355	08/07/2005	Greenridge Outdoor Contracting	Garden Maintenance-Raeburn Road	1320.00
153.362	08/07/2005	Hagan C	Catering	826.54
153.389	08/07/2005	Hosemasters-Maddington	Parts	122.52
153.397	08/07/2005	IBM Australia Credit Limited	Computer Equipment Leases	14659.40
153.434	08/07/2005	Kelmscott Gas Service	Parts	92.00
153.447	08/07/2005	Lawrence & Hanson	Linemarking Paint	626.47
153.456	08/07/2005	Liquor Barons Armadale	Refreshments	456.73
153.46	08/07/2005	Aqua-Blast Cleaning	Remove Graffiti-Various Locations	676.50
153.466	08/07/2005	Macdonald Johnston Engineering Co	Parts	75.46
153.502	08/07/2005	Mazzega's Mitre 10 Home & Trade	Hardware	66.86
153.513	08/07/2005	Motorcharge Limited	Fuel & Oils	3559.17
153.518	08/07/2005	Neat nTrim Uniforms Pty Ltd	Staff Uniforms	470.00
153.571	08/07/2005	Nicholls CE & Son Pty Ltd	Swimming Pool Inspections-June 2005	4680.50
153.572	08/07/2005	Questor Financial Services	Payroll Deductions-F/E 05.07.05	550.00
153.585	08/07/2005	Quick Corporate Australia Pty Ltd	Stationery	493.18
153.597	08/07/2005	Readymix Holdings Pty Ltd	Limestone	1870.91
153.60	08/07/2005	Roleystone Volunteer Bush Fire Brigade	Expenses Reimbursement	285.47
153.601	08/07/2005	Armadale Kelmscott Electrical Services	Electrical Services	2034.82
153.638	08/07/2005	Roy Galvin & Co Pty Ltd	Parts	39.19
153.667	08/07/2005	South Metropolitan Health Service	Nursing Services-May 2005	264.00
153.668	08/07/2005	Target Towing Service	Towing Charges	55.00
153.672	08/07/2005	Taylor Tyres Pty Ltd	Tyres	1810.00
153.729	08/07/2005	The Chair Doctor WA Pty Ltd	16 x Chairs	2346.08
153.738	08/07/2005	WA Library Supplies	Stationery	460.02
153.74	08/07/2005	WALGS Plan	Payroll Deductions-F/E 05.07.05	60540.71
		Armadale-Kelmscott Self Storage	Storage Unit Rental	70.00

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				Cheque Amount
Cheque or EFT No.	Date	Payee	Description	
153.744	08/07/2005	Water Corporation	Water Charges	670.75
153.778	08/07/2005	WJ Moncrieff Pty Ltd	Computer Equipment	2106.50
153.780	08/07/2005	Work Clobber	Protective Clothing	19.36
153.798	08/07/2005	Advanced Traffic Management (WA) Pty Ltd	Hire of Traffic Controllers	342.10
153.801	08/07/2005	Infovision Technology Pty Ltd	Computer Equipment	16225.00
153.840	08/07/2005	BT Equipment Pty Ltd	Parts-P114	744.93
153.928	08/07/2005	Goldshore Enterprises Pty Ltd	Junk Collection	46449.84
153.95	08/07/2005	Aust-Guard Security Services	Security Services	363.00
153.952	08/07/2005	Coastline Sheds	Shed-Armadale Arena	704.00
153.975	08/07/2005	Drake Australia Pty Ltd	Hire of Temporary Staff	1235.11
154.109	13/07/2005	Australian Manufacturing Workers Union	Payroll Deductions-F/E 05.07.05	71.80
154.112	13/07/2005	Australian Services Union	Payroll Deductions-F/E 05.07.05	752.20
154.214	13/07/2005	City of Armadale-Social Club	Payroll Deductions-F/E 05.07.05	284.00
154.216	13/07/2005	City of Canning	Payroll Deductions-F/E 05.07.05	35.00
154.217	13/07/2005	City of Gosnells	Payroll Deductions-F/E 05.07.05	135.77
154.375	13/07/2005	HBF of WA	Payroll Deductions-F/E 05.07.05	1314.15
154.453	13/07/2005	LGRCEU	Payroll Deductions-F/E 05.07.05	600.60
154.621	13/07/2005	Shire of Kalamunda	Payroll Deductions-F/E 05.07.05	38.00
154.622	13/07/2005	Shire of Mundaring	Payroll Deductions-F/E 05.07.05	265.00
155.1017	13/07/2005	Kelyn Training Services	Staff Training	340.00
155.104	13/07/2005	Australian Envelopes	Stationery	433.73
155.1042	13/07/2005	ASP Pty Ltd	Parts	395.55
155.107	13/07/2005	Australian Institute of Management	Staff Training	3058.00
155.113	13/07/2005	Australian Taxation Office	Payroll Deductions-F/E 05.07.05	99627.95
155.1179	13/07/2005	West Coast College of TAFE	Staff Training	4160.20
155.119	13/07/2005	BAF Communications	Install Phone Cables-Temporary Office Building	1793.00
155.1242	13/07/2005	Alutech Pty Ltd	Security Screens-Temporary Office Building	2673.00
155.127	13/07/2005	Beaver Tree Services Aust Pty Ltd	Treelopping	3136.65
155.1286	13/07/2005	RG Galbraith	Expenses Reimbursement	1000.00
155.150	13/07/2005	Boise Cascade Office Products	Stationery	424.23
155.155	13/07/2005	BP Australia Pty Ltd	Fuel & Oils	5263.46
155.158	13/07/2005	Brooks Hire Service Pty Ltd	Hire of Roller	1690.26
155.165	13/07/2005	Builders Registration Board	Levy Collected-June 2005	3920.00
155.184	13/07/2005	Canon Finance Australia Pty Ltd	Photocopier Rental	1182.45
155.25	13/07/2005	Alinta Gas	Gas Charges	26.60
155.257	13/07/2005	Cornerstone Legal Pty Ltd	Legal Advice	426.80
155.261	13/07/2005	Coventrys	Parts	208.45
155.269	13/07/2005	Bicubic	Printing	4398.90
155.277	13/07/2005	Department of Land Information	Title Searches	22.10
155.280	13/07/2005	Dept Environ Water & Catchment Protection	Landfill Levy-Q/E 30.06.05	25803.26
155.289	13/07/2005	Direct Engineering Services Pty Ltd	Airconditioning Maintenance	199.60
155.296	13/07/2005	Drive Safe Australia (WA)	Staff Training	165.00

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
155.3	13/07/2005	A to Z Signs	Signs	99.00
155.305	13/07/2005	Ejan Communications	Electronic Services	1261.70
155.331	13/07/2005	Forestvale Trees	Gardening Products	616.00
155.340	13/07/2005	G Vassiliou	Consultancy-Rushton Park	7150.00
155.341	13/07/2005	Gibbons Holden	2 x New Vehicles	44680.60
155.342	13/07/2005	JN Glassford	Telephone Reimbursement	37.26
155.362	13/07/2005	Hagan C	Catering	1188.55
155.372	13/07/2005	Harvey Norman Computer Superstore	1 x Keyboard	79.95
155.373	13/07/2005	MW Hassack	Telephone Reimbursement	34.27
155.389	13/07/2005	Hosemasters-Maddington	Parts	212.45
155.447	13/07/2005	Lawrence & Hanson	Protective Clothing	41.18
155.480	13/07/2005	Max Winkless Pty Ltd	Parts-P122	792.37
155.482	13/07/2005	Mazzege's Mitre 10 Home & Trade	Hardware	203.49
155.493	13/07/2005	Midland Brick Company Pty Ltd	Paving Bricks	8105.00
155.499	13/07/2005	Moles R & M Earthmoving	Hire of Backhoe	2156.00
155.513	13/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	135.00
155.52	13/07/2005	Arma Workwear	Protective Clothing	613.80
155.524	13/07/2005	Oakford Contractors	Hire of Excavator	1210.00
155.525	13/07/2005	OCE Australia Ltd	Stationery	528.80
155.566	13/07/2005	Prime Equities Pty Ltd	Preplacement Medicals	90.20
155.570	13/07/2005	Pure Air Filters	Air Filters	169.40
155.572	13/07/2005	Quick Corporate Australia Pty Ltd	Stationery	499.80
155.577	13/07/2005	Rabor Smash Repairs	Insurance Excess	300.00
155.585	13/07/2005	Readymix Holdings Pty Ltd	Limestone	3650.09
155.586	13/07/2005	Lori-Terri-Lorraine s Cotton Company	Bags of Rags	234.30
155.614	13/07/2005	Scope Irrigation	Reticulation Parts	20.30
155.643	13/07/2005	Specific Courier Services	Courier Service	246.02
155.653	13/07/2005	Steel Dale Industries Pty Ltd	Remove Light Poles-Bob Blackburn Reserve	1848.00
155.668	13/07/2005	Taylor Tyres Pty Ltd	Tyres	1920.00
155.702	13/07/2005	Tree Planting & Watering	Hire of Water Truck	522.50
155.712	13/07/2005	Valuer General's Office	GRV Valuations	643.47
155.730	13/07/2005	WA Limestone Co	Fill Sand	2539.15
155.731	13/07/2005	WA Local Government Association	Advertising	146.26
155.744	13/07/2005	Water Corporation	Water Charges	7088.40
155.754	13/07/2005	Westbooks	Book Purchases	23.92
155.766	13/07/2005	Westrac Equipment Pty Ltd	Parts	65.93
155.778	13/07/2005	WJ Moncrieff Pty Ltd	Computer Equipment	6389.35
155.780	13/07/2005	Work Clobber	Protective Clothing	956.99
155.831	13/07/2005	Martins Environmental Services	Weed Control-Various Locations	5967.50
155.84	13/07/2005	C Askew	Telephone Reimbursement	44.47
155.862	13/07/2005	Drive Straight Alignment Service	Wheel Alignment	313.50
155.912	13/07/2005	ST John Ambulance Australia	Staff Training	100.00

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
155.928	13/07/2005	Goldshore Enterprises Pty Ltd	Greenwaste Collection	24222.00
155.975	13/07/2005	Drake Australia Pty Ltd	Hire of Temporary Staff	1264.40
155.985	13/07/2005	Existco Pty Ltd	Stationery	159.39
156.1005	14/07/2005	Soundwave Corporation Pty Ltd	Library Resources	804.38
156.1061	14/07/2005	Cummins Engine Company Pty Ltd	Parts-Various Plant	805.27
156.1164	14/07/2005	Absolute Asphalt Pty Ltd	Asphalt Layed	2457.95
156.117	14/07/2005	Savant Surveys & Strategies	Environmental Management Study	1173.15
156.1206	14/07/2005	B & J Breaker Hire	Hire of Rockbreaker	6358.00
156.1229	14/07/2005	Bee Dee Bag Australia	Carry Bag's-Careers Expo 2005	80.30
156.1251	14/07/2005	Print Smart Online Pty Ltd	Printing	289.72
156.1257	14/07/2005	Turnstone Products	Parts	247.21
156.1258	14/07/2005	Tim Muirhead & Asso Pty Ltd	Parts	185.68
156.127	14/07/2005	Beaver Tree Services Aust Pty Ltd	Staff Training	748.00
156.136	14/07/2005	BGC Concrete	Treelopping	6751.80
156.155	14/07/2005	BP Australia Pty Ltd	Concrete Products	157.08
156.158	14/07/2005	Brooks Hire Service Pty Ltd	Fuel & Oils	20696.26
156.184	14/07/2005	Canon Finance Australia Pty Ltd	Hire of Roller	4466.00
156.189	14/07/2005	Castrol Australia Pty Ltd	Photocopier Rental	613.81
156.199	14/07/2005	Charter Plumbing & Gas	Fuel & Oils	904.10
156.201	14/07/2005	Chefmaster Australia	Plumbing Services	457.26
156.205	14/07/2005	Cheyware Enterprises	Large Garbage Bags	184.00
156.222	14/07/2005	Civica Pty Ltd	Cleaning Chemicals	168.30
156.223	14/07/2005	CJD Equipment Pty Ltd	Authority Services	16500.00
156.260	14/07/2005	Courier Australia	Parts	175.34
156.261	14/07/2005	Coventrys	Courier Services	34.35
156.263	14/07/2005	Crommelins Australia	Parts	112.59
156.275	14/07/2005	De Neefe Signs Pty Ltd	Generator-Roleystone VBFB	3966.75
156.277	14/07/2005	Department of Land Information	Signs	1276.00
156.295	14/07/2005	Down Under Signs	Title Searches	39.50
156.324	14/07/2005	Fire & Emergency Services Authority of WA	Signs	66.00
156.334	14/07/2005	Fujitsu Australia Limited	ESL Levy-June 2005	17006.17
156.335	14/07/2005	G Force Printing	Computer Licence Fees	302.50
156.337	14/07/2005	Garvey M	Printing	121.00
156.345	14/07/2005	Godfreys	Painting-Various Locations	560.50
156.362	14/07/2005	Hagan C	Parts	403.00
156.367	14/07/2005	Happy Days Party Hire	Catering	3835.70
156.385	14/07/2005	Hitachi Construction Australia Pty Ltd	Hire of Equipment	288.18
156.389	14/07/2005	Hosemasters-Maddington	Parts	78.67
156.390	14/07/2005	Hotmix Ltd	Parts	135.22
156.439	14/07/2005	Komatsu Australia Pty Ltd	Hot Mix	177.63
156.469	14/07/2005	Maddington Bailiff	Parts	331.89
			Warrants	565.79

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				Cheque Amount
Cheque or EFT No.	Date	Payee	Description	
156.474	14/07/2005	Major Motors Pty Ltd	Parts-Various Plant	599.32
156.480	14/07/2005	Max Winkless Pty Ltd	Parts-P202	709.59
156.482	14/07/2005	Mazzeqa's Mitre 10 Home & Trade	Hardware	385.43
156.493	14/07/2005	Midland Brick Company Pty Ltd	Paving Bricks	1350.83
156.500	14/07/2005	Momar Australia Pty Ltd	Cleaning Products	2986.50
156.513	14/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	493.00
156.52	14/07/2005	Arma Workwear	Protective Clothing	306.90
156.524	14/07/2005	Oakford Contractors	Hire of Excavator	968.00
156.525	14/07/2005	OCE Australia Ltd	Stationery	469.48
156.549	14/07/2005	Perth City Glass	Repair Broken Glass	99.00
156.572	14/07/2005	Quick Corporate Australia Pty Ltd	Stationery	90.19
156.585	14/07/2005	CANCELLED	CANCELLED	0.00
156.594	14/07/2005	Rocla Pty Limited	Concrete Products	6057.68
156.597	14/07/2005	Roleystone Volunteer Bush Fire Brigade	Expenses Reimbursement	148.50
156.6	14/07/2005	Aalan Line Marking	Line Marking	198.00
156.61	14/07/2005	Armadale Lock & Key Service	Padlocks	411.40
156.630	14/07/2005	Skipper Trucks	Parts	225.85
156.651	14/07/2005	State Library of WA	Lost/Damaged Items	1560.70
156.662	14/07/2005	Supa Pest & Weed Control	Weed & Pest Control	815.10
156.669	14/07/2005	Telstra	Telephone Charges	1457.27
156.699	14/07/2005	Transmilk Wholesalers	Refreshments	152.87
156.712	14/07/2005	Valuer General's Office	GRV General Revaluations 2004/05	116519.55
156.72	14/07/2005	Armadale Gosnell's Landcare Group	Contribution-2005/06	33000.00
156.731	14/07/2005	WA Local Government Association	Advertising	45.00
156.752	14/07/2005	West Side Safety Products	Protective Clothing	384.79
156.754	14/07/2005	Westbooks	Book Purchases	162.79
156.759	14/07/2005	Western Power Corporation	Electricity Charges	52321.15
156.771	14/07/2005	White P & K Brickpaving & Landscaping	Construction of Concrete Crossovers	2415.60
156.780	14/07/2005	Work Clobber	Protective Clothing	108.00
156.795	14/07/2005	WA Reticulation Supplies	Reticulation Parts	3025.95
156.806	14/07/2005	Town Property Maintenance	Street Sweeping	2177.00
156.810	14/07/2005	Swan TAFE	Staff Training	234.42
156.840	14/07/2005	BT Equipment Pty Ltd	Parts	438.96
156.85	14/07/2005	Aslab Pty Ltd	Asphalt Testing-Armadale/Forrest/Allan Roads	3219.11
156.855	14/07/2005	Pink Healthcare Services	Sanitary Services	197.71
156.866	14/07/2005	National Power Services Pty Ltd	Locate Gas Main-Armadale/Forrest Roads	220.00
156.907	14/07/2005	Verbal Judo Australia	Staff Training	2750.00
156.924	14/07/2005	E & MJ Roshier Pty Ltd	Parts	381.10
156.945	14/07/2005	Barry's Public Address	Hire of PA System	275.00
156.95	14/07/2005	Aust-Guard Security Services	Security Services	2664.20
156.99	14/07/2005	Australia Post	Postage Charges	5052.61
157.1	20/07/2005	A Balanced View Leisure Consultancy	Consultancy-Armadale Aquatic Centre Feasibility	1540.00

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
157.1056	20/07/2005	Allwest Windscreens & Tinting	Tinting-P600	220.00
157.1246	20/07/2005	The Learning Ladder	Book Purchases	624.93
157.127	20/07/2005	Beaver Tree Services Aust Pty Ltd	Treelopping	12815.00
157.147	20/07/2005	Boc Gases Australia	Gas & Cylinder Rental	90.42
157.184	20/07/2005	Canon Finance Australia Pty Ltd	Photocopier Rental	3843.66
157.19	20/07/2005	AEC Systems Pty Ltd	Computer Equipment	4092.00
157.232	20/07/2005	Coca-Cola Amatil (Holdings) Ltd	Refreshments	5508.20
157.235	20/07/2005	Colli & Sons	Hardware	273.13
157.261	20/07/2005	Coventrys	Parts	31.09
157.277	20/07/2005	Department of Land Information	Title Searches	255.30
157.305	20/07/2005	Ejan Communications	Electronic Services	49.50
157.352	20/07/2005	Grayson's Concrete Services	Construction of Concrete Crossovers	55462.00
157.362	20/07/2005	Hagan C	Catering	974.30
157.414	20/07/2005	Jason Signmakers	Bollards-Armadale Road	4207.50
157.418	20/07/2005	JLR Pumps	Repair Bore Pump-Nursery	825.00
157.423	20/07/2005	Jonesway Transport	Transport Charges	175.89
157.436	20/07/2005	Key 2 Design	COA Strategic Plan	5416.40
157.440	20/07/2005	Kott Gunning	Legal Advice-Demolition of Log Shack	3912.08
157.45	20/07/2005	Apiix-Up'n'Away Net Solutions	Computer Equipment	2387.40
157.482	20/07/2005	Mazzege's Mitre 10 Home & Trade	Hardware	172.50
157.5	20/07/2005	AAA Liquid Waste	Empty Grease Traps-Various Locations	470.80
157.511	20/07/2005	National 1 WA Pty Ltd	Stationery	52.78
157.513	20/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	173.50
157.546	20/07/2005	PDC Garden Services	Mowing	88.00
157.57	20/07/2005	Armadale Hardware & Building Supplies	Hardware	732.60
157.571	20/07/2005	Questor Financial Services	Payroll Deductions-F/E 19.07.05	550.00
157.575	20/07/2005	R & K Contractors	Repairs	286.00
157.585	20/07/2005	Readymix Holdings Pty Ltd	Limestone	5371.89
157.594	20/07/2005	Rocla Pty Limited	Concrete Products	66.00
157.607	20/07/2005	SAI Global Limited	Australian Standards	100.65
157.61	20/07/2005	Armadale Lock & Key Service	Padlocks	39.60
157.611	20/07/2005	Sangrefi Pty Ltd	Mowing	2728.00
157.668	20/07/2005	Taylor Tyres Pty Ltd	Tyres	40.00
157.669	20/07/2005	Teistra	Telephone Charges	401.00
157.670	20/07/2005	Termico Pest Management	Weed & Pest Control	220.00
157.722	20/07/2005	WA Access Hire Pty Ltd	Hire of Scissor Lift	342.98
157.738	20/07/2005	WALGS Plan	Payroll Deductions-F/E 19.07.05	25.37
157.744	20/07/2005	Water Corporation	Water Charges	204.40
157.771	20/07/2005	White P & K Brickpaving & Landscaping	Construction of Concrete Crossovers	6190.80
157.798	20/07/2005	Advanced Traffic Management (WA) Pty Ltd	Hire of Traffic Controllers	394.90
157.85	20/07/2005	Aslab Pty Ltd	Asphalt Testing-Armadale Road/Orchard Avenue	1544.19
157.928	20/07/2005	Goldshore Enterprises Pty Ltd	Greenwaste Collection	22825.98

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
157.936	20/07/2005	AJN Macdonald & Assoc	Consultancy-Kelmscott Library Site	1944.25
157.95	20/07/2005	Aust-Guard Security Services	Security Services	2581.70
158.1003	22/07/2005	Tyrepower Kelmscott	Tyres	45.00
158.11	22/07/2005	Absolute Asphalt Pty Ltd	Asphalt Layed	1804.00
158.117	22/07/2005	B & J Breaker Hire	Hire of Rockbreaker	2706.00
158.1241	22/07/2005	AGJ Powdercoaters &	Powdercoating	110.00
158.1245	22/07/2005	Dymocks-Carousel	Book Purchases	620.00
158.127	22/07/2005	Beaver Tree Services Aust Pty Ltd	Treelopping	12245.20
158.183	22/07/2005	Canning's Trademart	Gardening Products	179.08
158.189	22/07/2005	Castrol Australia Pty Ltd	Fuel & Oils	2930.95
158.194	22/07/2005	Challenge Chemicals	Cleaning Chemicals	519.20
158.235	22/07/2005	Colli & Sons	Hardware	1581.21
158.277	22/07/2005	Department of Land Information	Title Searches	7.80
158.355	22/07/2005	Greenridge Outdoor Contracting	Weed Control	385.00
158.362	22/07/2005	Hagan C	Catering	217.80
158.367	22/07/2005	Happy Days Party Hire	Hire of Equipment	705.50
158.372	22/07/2005	Harvey Norman Computer Superstore	DVD/CR-Temporary Administration Building	400.00
158.436	22/07/2005	Key 2 Design	Signs-Libraries	1630.75
158.465	22/07/2005	Lovegrove Turf Services Pty Ltd	Turfing	596.00
158.482	22/07/2005	Mazzega's Mitre 10 Home & Trade	Hardware	115.34
158.513	22/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	150.00
158.53	22/07/2005	Armadale Canvas Works	Parts	88.00
158.549	22/07/2005	Perth City Glass	Repair Broken Glass-Various Locations	1599.40
158.566	22/07/2005	Prime Equities Pty Ltd	Preplacement Medicals	376.20
158.568	22/07/2005	Prosser Toyota	Parts	153.01
158.57	22/07/2005	CANCELLED	CANCELLED	0.00
158.572	22/07/2005	Quick Corporate Australia Pty Ltd	Stationery	76.30
158.578	22/07/2005	Raeco International Pty Ltd	Stationery	99.00
158.60	22/07/2005	Armadale Kelmscott Electrical Services	Electrical Services	934.78
158.62	22/07/2005	Armadale Mower World	Parts	150.00
158.647	22/07/2005	Stamp It Rubber Stamp Co (WA)	Stationery	15.02
158.651	22/07/2005	State Library of WA	Lost/Damaged Items	251.90
158.656	22/07/2005	Stirling Business Machines	Fax Machine-Depot	490.80
158.667	22/07/2005	Target Towing Service	Towing Charges	88.00
158.669	22/07/2005	Telstra	Telephone Charges	3467.57
158.692	22/07/2005	Total Eden	Reticulation Parts	299.25
158.731	22/07/2005	WA Local Government Association	Advertising	144.47
158.738	22/07/2005	WALGS Plan	Payroll Deductions-F/E 19.07.05	57629.31
158.754	22/07/2005	Westbooks	Book Purchases	166.04
158.771	22/07/2005	White P & K Brickpaving & Landscaping	Construction of Concrete Crossovers	2706.00
158.780	22/07/2005	Work Clobber	Protective Clothing	17.10
158.782	22/07/2005	Works Statewide Kerbing	Kerbing	13451.50

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
158.85	22/07/2005	Aslab Pty Ltd	Asphalt Testing-Armadale Road	677.03
158.86	22/07/2005	Asphalt Surfaces Pty Ltd	Asphalt Layed	69.75
158.904	22/07/2005	Bunnings Building Supplies Pty Ltd	Parts	193.63
159.1003	27/07/2005	Tyrepower Kelmscott	Tyres	415.00
159.1039	27/07/2005	Nilfisk-Advance Pty Ltd	1 x Trailer	12061.14
159.1061	27/07/2005	Cummins Engine Company Pty Ltd	Parts	95.17
159.1126	27/07/2005	Glevan Consulting	Consultancy-Various Reserves	4829.00
159.113	27/07/2005	Australian Taxation Office	Payroll Deductions-F/E 19.07.05	88466.26
159.115	27/07/2005	Auswaste	Bulk Rubbish Bins	96.80
159.117	27/07/2005	B & J Breaker Hire	Hire of Rockbreaker	3291.75
159.1279	27/07/2005	CSIRO Corporate Finance	Airfare-CSIRO Study Trip	880.51
159.1282	27/07/2005	David Dare Parker Photographer	Councillor Photographs	637.40
159.130	27/07/2005	Bennion News Round	Newspapers	58.48
159.176	27/07/2005	Cabcharge Australia	Cabcharge Dockets	222.13
159.18	27/07/2005	Advans Exhibition Services	Hire of Equipment	8308.30
159.184	27/07/2005	Canon Finance Australia Pty Ltd	Photocopier Rental	165.30
159.199	27/07/2005	Charter Plumbing & Gas	Plumbing Services	367.13
159.222	27/07/2005	Civica Pty Ltd	Staff Training	3448.50
159.261	27/07/2005	Coventry	Parts	194.59
159.270	27/07/2005	Dalton Packaging Pty Ltd	Packaging Materials	1229.25
159.277	27/07/2005	Department of Land Information	Title Searches	27.80
159.283	27/07/2005	Dept of Housing & Works	Purchase Part Lot112, Eleventh Road	500.00
159.295	27/07/2005	Down Under Signs	Signs	495.00
159.3	27/07/2005	A to Z Signs	Signs	253.00
159.330	27/07/2005	Foliot Fencing Pty Ltd	Fencing-Cross Park	1646.66
159.338	27/07/2005	GC Sales (WA)	Recycling Bins	2376.00
159.384	27/07/2005	Hills Appliance	20Ltr URN	229.00
159.388	27/07/2005	Hort West	Garden Maintenance-Various Locations	8481.00
159.438	27/07/2005	Klingers Gardening	Garden Maintenance-Kelmscott Townscape	1028.50
159.452	27/07/2005	LG Net (WA) Pty Ltd	Advertising	82.50
159.463	27/07/2005	Lo-Go Appointments	Hire of Temporary Staff	3285.76
159.464	27/07/2005	Lori's Fuel Station	Fuel & Oils	235.00
159.466	27/07/2005	Macdonald Johnston Engineering Co	Parts-P534	3316.04
159.469	27/07/2005	Maddington Bailiff	Warrants	40.00
159.475	27/07/2005	Mako Hire Pty Ltd	Hire of Excavator	2590.50
159.482	27/07/2005	Mazzega's Mitre 10 Home & Trade	Hardware	253.52
159.493	27/07/2005	Midland Brick Company Pty Ltd	Paving Bricks	7091.86
159.512	27/07/2005	National Collections	Debt Collections	67.99
159.513	27/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	2973.41
159.529	27/07/2005	OSA Group (WA)	Staff Training	1113.75
159.568	27/07/2005	Prosser Toyota	Parts	170.49
159.57	27/07/2005	Armadale Hardware & Building Supplies	Hardware	119.50

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
159.572	27/07/2005	Quick Corporate Australia Pty Ltd	Stationery	1819.02
159.575	27/07/2005	R & K Contractors	Repair Gutters-Armadale Waste Site	880.00
159.60	27/07/2005	Armadale Kelmscott Electrical Services	Electrical Services	965.68
159.643	27/07/2005	Specific Courier Service	Courier Service	273.35
159.668	27/07/2005	Taylor Tyres Pty Ltd	Tyres	444.00
159.669	27/07/2005	Telstra	Telephone Char	88.94
159.690	27/07/2005	Toll Fast	Courier Service	109.20
159.692	27/07/2005	Total Eden	Reticulation Parts	15.92
159.712	27/07/2005	Valuer General's Office	GRV Valuations	3557.36
159.720	27/07/2005	W & G Merrick	Fencing-Armadale Arena	4251.50
159.731	27/07/2005	WA Local Government Association	Advertising	3290.28
159.74	27/07/2005	Armadale-Kelmscott Self Storage	Storage Unit Rental	310.00
159.747	27/07/2005	Wei-Quip	Parts	271.70
159.75	27/07/2005	Armguard	Armguard Services	1571.36
159.752	27/07/2005	West Side Safety Products	Protective Clothing	626.69
159.755	27/07/2005	Westcare Industries	Stationery	47.26
159.757	27/07/2005	Western Educating Service	Educing/Jetting-Variou Locations	2563.00
159.771	27/07/2005	White P & K Brickpaving & Landscaping	Construction of Concrete Crossovers	2002.00
159.780	27/07/2005	Work Clobber	Protective Clothing	204.45
159.782	27/07/2005	Works Statewide Kerbing	Kerbing	5121.55
159.797	27/07/2005	Microcom Pty Ltd	Traffic Counter	3534.00
159.822	27/07/2005	Armadale Redevelopment Authority	Brookdale Drainage Study	19250.00
159.86	27/07/2005	Asphalt Surfaces Pty Ltd	Asphalt Layed	302.28
159.861	27/07/2005	Caution Windscreen Repairs WA	Repairs	99.00
159.866	27/07/2005	National Power Services Pty Ltd	Locate Gas Main-Armadale/Forrest Roads	660.00
159.889	27/07/2005	L & L Design Services	Civil Design and Administration Assistance	3984.75
159.928	27/07/2005	Goldshore Enterprises Pty Ltd	Greenwaste Collection	10254.81
159.95	27/07/2005	Aust-Guard Security Services	Security Services	5908.36
159.96	27/07/2005	Austral Bricks	Paving Bricks	883.87
159.975	27/07/2005	Drake Australia Pty Ltd	Hire of Temporary Staff	1616.34
159.990	27/07/2005	Marbry Pty Ltd	Street Lighting-Champion Dve/Armadale & Forrest Rd	40797.62
160.109	27/07/2005	Australian Manufacturing Workers Union	Payroll Deductions-F/E 19.07.05	59.60
160.112	27/07/2005	Australian Services Union	Payroll Deductions-F/E 19.07.05	673.30
160.214	27/07/2005	City of Armadale-Social Club	Payroll Deductions-F/E 19.07.05	236.00
160.216	27/07/2005	City of Canning	Payroll Deductions-F/E 19.07.05	35.00
160.217	27/07/2005	City of Gosnells	Payroll Deductions-F/E 19.07.05	135.77
160.375	27/07/2005	HBF of WA	Payroll Deductions-F/E 19.07.05	1137.00
160.453	27/07/2005	LGRCEU	Payroll Deductions-F/E 19.07.05	557.70
160.621	27/07/2005	Shire of Kalamunda	Payroll Deductions-F/E 19.07.05	38.00
160.622	27/07/2005	Shire of Mundaring	Payroll Deductions-F/E 19.07.05	130.00
161.1003	29/07/2005	Tyrepower Kelmscott	Payroll Deductions-F/E 19.07.05	843.00
161.102	29/07/2005	Australian Business Telephone Co	Tyres 1 x Telephone	120.08

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
161.1066	29/07/2005	RW Glanville	Rent-Kelmiscott Library Site	6411.16
161.1079	29/07/2005	Greenway Enterprises	Stationery	238.26
161.1115	29/07/2005	Auswaste	Bulk Rubbish Bins	459.80
161.117	29/07/2005	B & J Breaker Hire	Hire of Rockbreaker	8555.25
161.1228	29/07/2005	Austereo	Radio Advertising-Cinema Promotion	4857.60
161.1232	29/07/2005	Scitech Discovery Centre	Scitech Science Roadshow-Careers Expo 2005	1100.00
161.1248	29/07/2005	Academy Services (WA) Pty Ltd	Cleaning-Temporary Administration Building	940.10
161.1249	29/07/2005	EL Productions	Sponsorship	2400.00
161.127	29/07/2005	Beaver Tree Services Aust Pty Ltd	Treelopping	37445.10
161.1287	29/07/2005	AON Valuation Services	Valuations-COA Buildings & Improvements	25300.00
161.1291	29/07/2005	Koolyara Pty Ltd	Staff Training	792.00
161.1292	29/07/2005	Grand Theatre Company Pty Ltd	Cinema Fitout Loan Support	41560.45
161.141	29/07/2005	BJ Hahn & Co	Hire of Bobcat	294.24
161.153	29/07/2005	Boral Construction Materials Group	Bitumen Spray	9391.48
161.158	29/07/2005	Brooks Hire Service Pty Ltd	Hire of Roller	911.90
161.172	29/07/2005	Byford Bobcats	Hire of Bobcat	470.00
161.179	29/07/2005	NO Cain	Telephone Reimbursement	45.46
161.181	29/07/2005	Canning Floorcovering Centre	Carpet-Armadale Library	3138.00
161.195	29/07/2005	Challis Liquor Store	Refreshments	114.97
161.198	29/07/2005	Charles Aldous-Ball	Consultancy-Armadale Aquatic Centre	715.00
161.199	29/07/2005	Charter Plumbing & Gas	Plumbing Services	2439.44
161.221	29/07/2005	City Panel Beaters	Insurance Excess	300.00
161.222	29/07/2005	Civica Pty Ltd	Third Party Product-Annual Maintenance	1320.00
161.223	29/07/2005	CJD Equipment Pty Ltd	Parts	230.62
161.227	29/07/2005	Cleanaway	Recycling Collections-June 2005	57982.10
161.231	29/07/2005	Coates Hire	Hire of Equipment	1640.85
161.25	29/07/2005	Alinta Gas	Gas Charges	52.90
161.260	29/07/2005	Courier Australia	Courier Services	59.05
161.261	29/07/2005	Coventrys	Parts	424.25
161.269	29/07/2005	Bicubic	Printing	414.70
161.272	29/07/2005	Darling Downs Drilling	Exploration Drilling-Rushton Park	3801.60
161.277	29/07/2005	Department of Land Information	Title Searches	144.10
161.289	29/07/2005	Hastie Services Pty Ltd	Airconditioning Maintenance	2691.35
161.335	29/07/2005	G Force Printing	Printing	396.00
161.339	29/07/2005	Geofabrics Australa	Geofabric	550.00
161.350	29/07/2005	Grass Growers	Mulching Greenwaste-Hopkinson Road Site	71553.79
161.355	29/07/2005	Greenridge Outdoor Contracting	Garden Maintenance/Weed Control-Various Locations	2305.00
161.362	29/07/2005	Hagan C	Catering	1704.12
161.367	29/07/2005	Happy Days Party Hire	Hire of Equipment	65.49
161.378	29/07/2005	Heatley Sales Pty Ltd	Parts	186.23
161.379	29/07/2005	Heavy Automatics	Parts-P447	1947.74
161.387	29/07/2005	Home & Garden Handyman	Maintenance Works-Various Locations	1463.00

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
161.388	29/07/2005	Hort West	Landscape Maintenance-Harold King Reserve	2970.00
161.390	29/07/2005	Hotmix Ltd	Asphalt	13068.00
161.420	29/07/2005	John Bullock & Associates	Survey-Neerigen Brook Reserve	2112.00
161.421	29/07/2005	Johnson Coaster Bus Service	Hire of Bus-Beac Tour	77.00
161.425	29/07/2005	JRP Engineering	Parts-Various Plant	548.74
161.432	29/07/2005	Kel Steel Constructions	Parts	116.00
161.436	29/07/2005	Key 2 Design	Heritage Brochure-History House	2477.20
161.443	29/07/2005	Landscape Development	Landscape Maintenance-Various Locations	11451.19
161.447	29/07/2005	Lawrence & Hanson	Bollards-Armadale Road	1761.10
161.45	29/07/2005	Apix-Up'n'Way Net Solutions	Computer Equipment	13004.20
161.463	29/07/2005	Lo-Go Appointments	Hire of Temporary Staff	2876.67
161.468	29/07/2005	IF Macrae	Expenses Reimbursement	436.32
161.470	29/07/2005	Maddington Concrete	Concrete Products	993.96
161.474	29/07/2005	Major Motors Pty Ltd	Parts	25.83
161.480	29/07/2005	Max Winkless Pty Ltd	Parts	68.65
161.481	29/07/2005	AF Maxwell	Telephone Reimbursement	226.65
161.482	29/07/2005	Mazzega's Mitre 10 Home & Trade	Hardware	308.93
161.503	29/07/2005	Mullins Handcock	Legal Advice	541.70
161.511	29/07/2005	National 1 WA Pty Ltd	Stationery	403.42
161.513	29/07/2005	Neat n'Trim Uniforms Pty Ltd	Staff Uniforms	36.71
161.525	29/07/2005	OCE Australia Ltd	Stationery	358.60
161.532	29/07/2005	P & G Body Builders Pty Ltd	Parts	269.50
161.534	29/07/2005	PABX Service Group	PABX System-Temporary Administration Building	6699.00
161.540	29/07/2005	Works Pavement Technology	Hire of Profiler	2359.50
161.549	29/07/2005	Perth City Glass	Repair Broken Window-Keimscott Library	1154.96
161.556	29/07/2005	Plenetworks Limited	Internet Usage	70.05
161.560	29/07/2005	Plantech WA Pty Ltd	Grounds Maintenance-Aquatic Centre	411.40
161.572	29/07/2005	Armadale Hardware & Building Supplies	Hardware	464.10
161.575	29/07/2005	Quick Corporate Australia Pty Ltd	Stationery	412.30
161.585	29/07/2005	R & K Contractors	Repairs	455.00
161.585	29/07/2005	Readymix Holdings Pty Ltd	Limestone	9114.06
161.594	29/07/2005	Rocla Pty Limited	Concrete Products	71251.17
161.60	29/07/2005	Armadale Keimscott Electrical Services	Electrical Services	4448.03
161.601	29/07/2005	Roy Galvin & Co Pty Ltd	Parts	147.97
161.606	29/07/2005	Sage Consulting Engineers Pty Ltd	Consultancy-Administration Building	2728.00
161.62	29/07/2005	Armadale Mower World	Parts	65.00
161.63	29/07/2005	CANCELLED	CANCELLED	0.00
161.646	29/07/2005	Stadia Instruments Pty Ltd	Parts	165.00
161.647	29/07/2005	Stamp It Rubber Stamp Co (WA)	Stationery	30.80
161.651	29/07/2005	State Library of WA	Lost/Damaged Items	3126.32
161.652	29/07/2005	Statewide Cleaning Supplies Pty Ltd	Cleaning Materials	102.19
161.662	29/07/2005	Supa Pest & Weed Control	Weed & Pest Control	1664.42

ACCOUNTS PAID AND SUBMITTED TO CITY STRATEGY COMMITTEE HELD ON 11 AUGUST 2005				
Cheque or EFT No.	Date	Payee	Description	Cheque Amount
161.668	29/07/2005	Taylor Tyres Pty Ltd	Tyres	9.00
161.669	29/07/2005	Telstra	Telephone Charges	1501.32
161.670	29/07/2005	Termico Pest Management	Weed & Pest Control	121.00
161.682	29/07/2005	Examiner Newspapers (WA)	Advertising	4000.00
161.699	29/07/2005	Transmilk Wholesalers	Refreshments	28.86
161.712	29/07/2005	Valuer General's Office	UV Valuations	2361.00
161.720	29/07/2005	W & G Merrick	Parts	309.37
161.724	29/07/2005	WA Bluemetal	Bluemetal	3392.95
161.744	29/07/2005	Water Corporation	Water Charges	33315.50
161.757	29/07/2005	Western Educating Service	Educing-Various Locations	2722.50
161.759	29/07/2005	Western Power Corporation	Electricity Charges	238412.00
161.780	29/07/2005	Work Clobber	Protective Clothing	126.90
161.782	29/07/2005	Works Statewide Kerbing	Kerbing	2173.35
161.795	29/07/2005	WA Reticulation Supplies	Reticulation Parts	10274.30
161.830	29/07/2005	Amcor Recycling	Hire of Compactor	165.00
161.85	29/07/2005	Aslab Pty Ltd	Asphalt Testing	462.17
161.86	29/07/2005	Asphalt Surfaces Pty Ltd	Asphalt Layed	93.01
161.866	29/07/2005	National Power Services Pty Ltd	Locate Gas Main-Armadale/Forrest Roads	968.00
161.874	29/07/2005	CTV Perth Inc	Donation-Young Student Support	600.00
161.898	29/07/2005	Edith Cowan University	Integrated Crime Prevention Strategies	5500.00
161.924	29/07/2005	E & MJ Roshier Pty Ltd	Parts	33.20
161.926	29/07/2005	Dick Smith Electronics Pty Ltd	Parts	202.14
161.952	29/07/2005	Coastline Sheds	1 x Shed-Armadale Arena	46992.00
161.975	29/07/2005	Drake Australia Pty Ltd	Hire of Temporary Staff	3218.76
161.976	29/07/2005	Port Printing Pty Ltd	Printing	662.00
161.978	29/07/2005	Armadale Newspaper Delivery	Newspapers	32.80
161.980	29/07/2005	Sherrard DJ	Gatekeeper-Roleystone Waste Site	2336.00
161.99	29/07/2005	Australia Post	Postage Charges	139.30
100018	25/07/2005	City of Armadale	Transfer from Reserve to Municipal A/C	1019995.00
300020	29/07/2005	Westpac Banking Corporation	Surplus Funds Invested	187000.72
			TOTAL	7548010.20
TRUST				
200003	29/07/2005	Westpac Banking Corporation	Surplus Funds Invested	3000.00
			TOTAL	3000.00

Pursuant to Regulation 13(4) of the Local Government (Financial Management) Regulations, the total of all other outstanding accounts for payment as at the date of this cheque listing being prepared is (\$1,060,797.28)

2005-06 DRAFT BUDGET ESTIMATES

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Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
<u>Technical Services Directorate</u>						
Roadworks - Champion Drive	2,011,504	861,074	1,150,430	1,150,000	B	
Roadworks - Corfield Street	1,000,000	-	1,000,000	1,000,000	A	
Roadworks - Armadale Road - Forrest to Anstey Roads	1,582,400	986,653	595,747	596,000	A	
Roadworks - Church Avenue	179,214	-	179,214	370,000	B	
Roadworks - Commerce Avenue	1,162,494	816,223	346,271	346,000	A	
Roadworks - Seaforth Avenue Roundabout	315,600	-	315,600	316,000	A	
Roadworks - Armadale Road - Tonkin to Forrest Road	541,496	292,896	248,600	249,000	A	
Crossover works	494,030	182,252	311,778	223,000	A	
Roadworks - Wymond Road	172,356	-	172,356	173,000	B	
Drainage works - Slab Gully	182,191	20,574	161,617	162,000	B	
Roadworks - Cammillio Road /Lake Road Roundabout	220,000	74,422	145,578	146,000	B	
Roadworks - Prospect Road	140,000	-	140,000	140,000	B	
Pathways - Armadale Road New Cycle Path	116,000	-	116,000	116,000	B	
Roadworks - Corfield Street	143,754	29,909	113,845	114,000	B	
Roadworks - Brookton Hwy Service Road	113,493	16	113,477	113,000	B	
Drainage works - Champion Drive	90,095	-	90,095	90,000	B	
Roads and Streets - various maintenance works	896,300	751,361	144,939	90,000	B	
Roadworks - Holden Road	78,133	-	78,133	78,000	B	
Roadworks - Rock Crescent	78,300	-	78,300	78,000	B	
Roadworks - River Road	77,600	-	77,600	77,000	B	
Pathways - Champion Drive	74,213	467	73,746	74,000	B	
Roadworks - Glebe Road	89,442	19,201	70,241	70,000	B	
Roadworks - Barbigal Road	94,100	27,763	66,337	66,000	B	
Roadworks - Eighth/ Armadale Roads	65,000	280	64,720	65,000	B	
Street lighting - various works	60,938	-	60,938	61,000	B	
Drainage works - Buckingham Road	58,000	-	58,000	58,000	B	
Drainage works - various works	57,299	-	57,299	57,000	B	
Pathways - various works	55,816	-	55,816	56,000	B	
Roadworks - Albany Hwy	54,930	-	54,930	55,000	B	
Roadworks - Third Road	284,174	228,933	55,241	55,000	B	
Traffic calming - Braemore Street	55,000	-	55,000	55,000	B	
Drainage works - Albany Hwy	47,000	-	47,000	47,000	B	
Traffic calming - Girraween Street	45,000	-	45,000	45,000	B	

Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
Roadworks - various road widening works	50,000	7,060	42,940	43,000	B	
Carparks - various works	40,000	-	40,000	40,000	B	
Roadworks - Abbey Road	90,000	52,601	37,399	37,000	B	
Roadworks - Orchard Avenue / Armadale Road	45,000	13,884	31,116	31,000	B	
Drainage works - Soldiers Road	69,305	40,471	28,834	29,000	B	
Road resurfacing - Wungong Close	33,600	4,178	29,422	29,000	B	
Roadworks - Armadale Road/Tonkin Hwy	26,000	-	26,000	26,000	B	
Drainage works - Bilkurra Way	33,000	7,823	25,177	25,000	B	
Pathways - John Street - Richard Pl to POS	25,000	-	25,000	25,000	B	
Roadworks - Redtail Lane	83,800	61,055	22,745	23,000	B	
Pathways - Tyres Road	18,300	-	18,300	18,000	B	
Street lighting - various works	614,911	590,683	24,228	18,000	B	
Roadworks - Brook Place	12,500	-	12,500	13,000	B	
Roadworks - Seventh Rd	22,500	12,845	9,655	10,000	B	
Pathways - Clenham Way	10,000	578	9,422	9,000	B	
Pathways - Canns Road	12,500	4,500	8,000	8,000	B	
Pathways - Redtingle Road	6,500	-	6,500	7,000	B	
Road resurfacing - Napean Close	7,400	354	7,046	7,000	B	
Pathways - Richard Close	5,700	-	5,700	6,000	B	
Pathways - Challis Road	3,400	-	3,400	3,000	B	
Grant - Transport Network Roadworks	(3,055,682)	(2,995,798)	(59,884)	(23,000)	A	
Grant - State Black Spot	(178,333)	61,734	(240,067)	(49,000)	A	
Grant - Federal Black Spot	(128,000)	-	(128,000)	(128,000)	A	
Contribution MRWA - Armadale Rd - Forrest / Anstey Rds	(1,582,400)	(777,400)	(805,000)	(805,000)	A	
Total Civil Works				5,793,000		4,276,884
Rushton Park Development	350,000	10,975	339,025	339,000	B	
Memorial Park development works	77,000	-	77,000	77,000	B	
Westfield Skate Park Facility	32,500	-	32,500	33,000	C	
Kuhl Park Redevelopment	180,000	170,754	9,246	10,000	B	
Control of Bushland Weeds	25,284	2,828	22,456	5,000	B	
Bushcare Environmental Advisory Committee	47,376	44,072	3,304	3,000	B	
Grant - Rushton Park Tennis Resurfacing	(30,000)	-	(30,000)	(30,000)	A	
T/F from POS Funds Rushton Park Redevelopment	(100,000)	-	(100,000)	(100,000)	A	
Loan 284 - Rushton Park Redevelopment	(170,000)	-	(170,000)	(170,000)	A	

Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
Sale Lot 651 Westfield Road (Portion of Kuhl Park)	(120,000)	-	(120,000)	(180,000)	A	
Total Reserves Development				(13,000)		175,870
Former Kelmscott library - demolish blg & landscape site	35,000	-	35,000	75,000	B	
Rushton Park multi-use facility	63,583	-	63,583	64,000	B	
Administration centre - air conditioning & various works	73,847	25,431	48,416	48,000	B	
Armadale aquatic centre - repairs to brickwork	60,512	77,859	(17,347)	45,000	B	
Building works - security, smoke detectors, disabilities	47,841	22,089	25,752	26,000	B	
Kelmscott Scout hall	25,000	-	25,000	25,000	B	
Harold King centre - painting & carpeting	58,773	31,744	27,029	20,000	B	
Armadale Arena - completion of last upgrade stage	108,448	89,708	18,740	19,000	B	
Administration centre - ceiling & air conditioning repairs	267,041	281,330	(14,289)	17,000	B	
Armadale Guides facility - patio & paving	16,000	2,024	13,976	16,000	B	
Armadale Aquatic centre - fencing	15,000	-	15,000	15,000	B	
Morgan Park pavilion - kitchen upgrade	35,487	25,453	10,034	10,000	B	
Armadale Arena - floor repairs	9,000	-	9,000	9,000	B	
Graffiti trailer and consumables	20,443	13,680	6,763	7,000	A	
Armadale hall - repair & restoration works	21,256	13,804	7,452	7,000	B	
Former Administration building - replacement of guttering	12,000	5,112	6,888	7,000	B	
Badminton Centre - toilet repairs	6,000	852	5,148	6,000	B	
Harold King childcare - paving	14,160	4,813	9,347	6,000	B	
Roleystone hall - external painting	34,444	30,423	4,021	5,000	B	
Cross Park Cricket pavilion - kitchen upgrade	4,242	228	4,014	3,000	B	
Evelyn Gribble Child Health - internal painting	51,096	27,667	23,429	3,000	B	
Springdale pavilion - painting & paving	4,905	1,411	3,494	3,000	B	
Bob Blackburn pavilion - external painting	15,265	14,035	1,230	2,000	B	
Golf Club Kiosk - general repairs	2,000	2,381	(381)	2,000	B	
Lions Park toilet - painting	8,073	3,687	4,386	2,000	B	
Cross Park toilets - painting	7,446	3,854	3,592	1,000	B	
Westfield Pre-School - skylights	4,265	718	3,547	1,000	B	
Grant - Graffiti trailer & consumables	(20,443)	-	(20,443)	(20,000)	A	
Total Property Development				424,000		338,173
Verge Services	412,992	167,681	245,311	132,000	B	
Brookdale Refuse Site	887,700	594,984	292,716	55,000	B	
Roleystone Site Greenwaste					B	

Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
	193,137	141,311	51,826	52,000		
Cardboard Compaction Unit	50,000	-	50,000	50,000	B	
Brookdale refuse site - waste oil facility	25,000	-	25,000	25,000	B	
Brookdale refuse site office improvements	27,042	4,333	22,709	23,000	B	
Brookdale refuse site - Resource recovery centre works	98,608	82,856	15,752	16,000	B	
Total Waste Management				353,000		210,737
Plant replacement - Multi Tyred Roller	160,000	-	160,000	160,000	C	
Plant replacement - Bomag Compactor	120,000	3,255	116,745	117,000	C	
Plant replacement - Ford Futura P733	28,000	-	28,000	28,000	C	
Plant trade-in - Bomag Compactor	(10,000)	-	(10,000)	(10,000)	C	
Plant trade-in - Ford Futura P733	(13,000)	-	(13,000)	(13,000)	C	
Plant trade-in - Multi Tyred Roller	(20,000)	-	(20,000)	(20,000)	C	
T/F from Plant and Equipment Reserve	(1,470,900)	(890,695)	(580,205)	(262,000)	C	
Total Plant & Machinery Replacement				-		-
Asset Management Software	85,324	1,240	84,084	84,000	B	
Consultancy services - Design & Development - new roads, city drainage, new drainage, entry statements & ARA Town Centre study	165,888	86,002	79,886	67,000	B	
Consultancy services - ROMAN data collection, street lighting studies	62,000	14,749	47,251	47,000	B	
Salaries	374,375	296,412	77,963	35,000	C	
Staff development & training	28,000	15,406	12,594	9,000	C	
Consultancy services - WALGA benchmarking & ARRB study	33,815	9,016	24,799	6,000	B	
Legal Expenses	20,596	4,257	16,339	3,000	C	
Contrib'n ARA Town Centre Study	(6,000)	-	(6,000)	(6,000)	A	
Total Tech Services Administration				245,000		178,884
Directorate Total				6,802,000		5,180,548
Development Services Directorate						
Town Planning - Consultancy Fees (cinema & Brookdale drainage study)	172,590	119,052	53,538	54,000	B	
Town Planning - Planning Studies and Reviews - general	56,204	14,093	42,111	38,000	B	
Town Planning - Development Studies and Reviews (WAPC Canning River Study & Migrant camp project)	31,000	-	31,000	31,000	B	
Town Planning - Furniture and Equipment	8,215	-	8,215	7,000	B	
Town Planning - PAW - Morgan Pk/Wilcannia Way	2,794	-	2,794	3,000	B	
Total Planning Services				133,000		17,815

Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
Environmental - Education and Awareness Programmes	50,439	11,591	38,848	39,000	A	
Environmental - Environmental Management Programmes	31,720	20,466	11,254	11,000	A	
Environmental - Watercourse Programmes	6,787	1,959	4,828	5,000	A	
Total Environmental Services				55,000		25,184
Directorate Total				188,000		42,999
<u>CEO & Corporate Services Directorate</u>						
Software Maintenance - final contract payment	549,504	540,098	9,406	65,000	C	
Total Information Technology				65,000		311,699
Human Resources Corporate Training	80,341	37,328	43,013	33,000	C	
Total Human Resources				33,000		27,914
Public relations & marketing	177,779	51,396	126,383	126,000	B	
Strategic Initiatives	120,000	-	120,000	120,000	C	
Economic Development	88,657	27,952	60,705	61,000	C	
ARA joint projects	10,000	-	10,000	10,000	B	
Total CEO's Office				317,000		199,124
Auditing services	24,426	12,870	11,556	6,000	B	
Debtor write-offs	111,550	25,677	85,873	86,000	B	
Professional Services - asset revaluation project	30,540	16,545	13,995	22,000	B	
Total Accounting Services				114,000		27,225
Directorate Total				529,000		565,962
<u>Community Services Directorate</u>						
Animal Control - Staff training & development	3,054	1,030	2,024	2,000	C	
Fire Control - Fire hydrant program	51,758	7,555	44,203	38,000	B	
Fire Control - Protective Burning & Firebreaks	22,540	15,765	6,775	7,000	B	
Other Law - SES Operations (ESL funded)	64,046	43,005	21,041	9,000	A	
Total Ranger & Emergency Services				56,000		67,183
Aquatic centre - backwash facility	10,180	-	10,180	10,000	B	
Total Recreation & Event Services				10,000		36,791
Libraries - Education & Awareness Programs (Westfield)	33,281	29,445	3,836	4,000	B	
Museums - Collections					B	

Proposed Carry-Forwards to be included in the 2005-06 Annual Budget						
Particulars	Budget	Actual	Bal	c/fwd	Cat	Last Yr
	12,500	4,221	8,279	8,000		
Museums - Conservation & Preservation	12,855	4,525	8,330	8,000	B	
Consultancy - libraries strategic plan	25,000	15,890	9,110	9,000	B	
Tourism contribution	61,942	56,697	5,245	5,000	C	
Total Library & Heritage Services				34,000		16,126
Neighbourhood Improvement Project	111,686	76,918	34,768	35,000	A	
Community Safety Projects	49,054	16,440	32,614	33,000	A	
Forrestdale Place Plan	28,855	-	28,855	23,000	B	
Advisory committee support & member training	20,856	4,684	16,172	16,000	B	
Seniors projects	71,094	56,319	14,775	15,000	A	
Volunteer resource centre services	53,005	41,734	11,271	11,000	A	
Cultural Plan Review	9,747	3,000	6,747	7,000	B	
Cultural programs	8,101	668	7,433	7,000	B	
Reconciliation	14,689	10,093	4,596	5,000	B	
Youth Concerts and Events	19,988	15,476	4,512	4,500	B	
Indigenous Support Service	143,282	140,195	3,087	3,000	A	
Youth Advisory Committee	4,276	1,816	2,460	2,500	B	
Total Community Development				162,000		250,247
Directorate Total				262,000		370,347
Grand Total				7,781,000		6,159,856
Summary of Carry-Forwards by Category						
Category A - externally funded projects				1,387,000		
Category B - works in progress or yet to commence				6,028,000		
Category C - other reasons				366,000		
				7,781,000		

PUBLIC SUBMISSIONS ON DRAFT BUDGET

There were no submissions received at the time of this Agenda Report being prepared.

Any submissions received will be tabled at the City Strategy Committee meeting.

TOWNSCAPES AMENITY SERVICE PROPOSAL

Andrew Bruce
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August 2005

TOWNSCAPES AMENITY SERVICE PROPOSAL Armadale City and Kelmscott Town Centres

Introduction

It is proposed that a full-time maintenance crew be created to maintain the town centre streetscapes of Armadale and Kelmscott.

“Untidy” is Bad for Business.

Apart from the obvious point that the ratepayers of the City of Armadale are entitled to expect well maintained town centres, it also makes good business sense.

Dynamic new businesses are not going to be attracted to an area that looks rundown. They will look elsewhere.

Existing businesses have little incentive to spend money and effort improving the poor appearance of their properties when “poor “ is the general standard. A stalemate results.

Someone needs to take the initiative, to start raising the standard so that others will be compelled to follow. If council wants to encourage businesses to “clean up their own front yards”, it needs to be the one to take the lead:

*“The growth of the town centre can be likened to a rolling snowball in that once it starts to attract new businesses and becomes more vibrant, it becomes a more attractive place for businesses to locate. **However, the snowball needs to be pushed to start it rolling”***

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, Section 3.8, “A Need to Enliven the Town Centre”, p14]

Creating a “Presence”

Whilst the maintenance of the town centres could be handled entirely by outside contractors, this is very “anonymous”.

A uniformed, in-house crew has the advantage of supplying a visible council presence in the streets. In other words, Council is *seen* to be doing.

It is also expected that over time the crew will get to know many of the business proprietor’s personally through their contact over daily issues.

All this helps build a strong rapport between Council and local business in a way which private contractors cannot.

*“ One of the challenges...is to create the **climate for cooperation** between the City of Armadale and the retail stakeholders.....This means that the City of Armadale and the owners of the shops and retail malls will need to work together....”*

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, “An Opportunity and a Challenge”, p49]

The Crew

The crew would consist of 2 full-time staff, a 3 tonne truck and all the necessary equipment such as:

- Mobile spray unit
- High pressure water cleaner
- Power vacuum
- Mowing equipment
- Pruning equipment
- Assorted power tools
- Generator
- Assorted hand tools

The crew would perform a wide range of duties within the Armadale and Kelmscott town centres including:

- Footpath sweeping/vacuuming
- Footpath high pressure cleaning (water blasting)
- Litter pick up
- Rubbish bin emptying and cleaning
- Furniture and fixture maintenance (bins, sign, lights etc)
- Minor paving repairs
- Planting
- Garden maintenance
- Reticulation maintenance
- Minor tree pruning
- Minor mowing/whipper snipping
- **Public liaison**
- Graffiti removal
- Weed control

The Proposed Work Schedule*

The crew would divide its time roughly 60% /40% between the Armadale and Kelmscott town centres respectively and would work a schedule like the one proposed below.

Day	AM/PM	Town Centre	Tasks
Mon.	AM	Armadale	Bins, Litter, Sweep, WaterBlst
	PM	Armadale	Gardens, General
Tues.	AM	Kelmscott	Bins, Litter, Sweep, WaterBlst, Gardens
	PM	Kelmscott	Bins, Litter, Sweep, Gardens
Wed	AM/PM	Armadale	Bins, Litter, Sweep, WaterBlst, Weed control, General
Thur.	AM	Kelmscott	Bins, Litter, Sweep, General
	PM	Kelmscott	Bins, Litter, Sweep, Gardens
Frid.	AM	Armadale	Bins, Litter, Sweep, WaterBlst
	PM	Armadale	Gardens, General

The schedule would have to be modified as new developments come on stream (eg Commerce Ave, Armadale Train Station forecourt(?)) and following assessment of program effectiveness.

The above work schedule is based on the following assumptions:

- *The crew will work a 9-day fortnight*
- *RDO's would be best taken mid week (eg Wed) so crew is always on duty on Fridays and Mondays*
- *The Jull St Mall and railway station precinct is always a priority in Armadale*
- *The Albany Hwy frontages are always a priority in Kelmscott*
- *Litter control is a priority in all areas*

Current Service Level vs Proposed Service Level

The proposed crew would provide a significant increase in the service levels of key activities such as bin emptying, high pressure cleaning, general streetscape maintenance, fixture maintenance and graffiti removal in the two town centre and other local business districts.

Having a crew working consistently on CBD maintenance will not only raise the standard of presentation that can be achieved but will also “even out” the presentation of these areas over the whole year. The present intermittent approach tends to produce spurts of improvement followed by long periods of decline in between.

The schedules shown in the following tables represent a significant increase in the service levels of key activities in the two town centres.

Table 1: Armadale CBD

Task	Current Service Level	Service Level with CBD Crew
Bin emptying	2 times / wk	3 to 4 times / week
Litter pick up	Intermittent / Nil	2 to 3 times/wk

Task	Current Service Level	Service Level with CBD Crew
Sweeping	Weekly by contractor	Fortnightly by contractor plus weekly touch up sweeping by crew
Water Blasting	Annually by contractor	Annually by contractor plus spot cleaning 2 to 3 times/week by crew
Garden maintenance	Monthly	Fortnightly
General maint.(street furniture, signs, bin cleaning, graffiti removal etc...)	Intermittent / Nil	Weekly
Spraying (weed control)	Intermittent / Nil	Weekly

Table 2: Kelmscott CBD

Task	Current Service Level	Service Level with CBD Crew
Bin emptying	2 times / wk	3 times / week
Litter pick up	Intermittent / Nil	2 times/wk
Sweeping	Nil	Weekly
Water Blasting	Annually by contractor	Annually by contractor plus spot cleaning weekly by crew
Garden maintenance	Monthly	Weekly
General maint.(street furniture, signs, bin cleaning, graffiti removal etc...)	Intermittent / Nil	Weekly
Spraying (weed control)	Intermittent / Nil	Weekly

Proposed Work Areas

The Armadale CBD area is shown on Map 1 and proposed Kelmscott CBD area is shown on Map 2.

How Much Will The Crew Cost?

There are two costs to consider – the initial start up cost and the on-going running costs.

But it should also be remembered that Council is already spending a certain amount maintaining these town centre streetscapes. These amounts (indicated below) should therefore be *deducted* from the start up / running costs to get a true picture of the impact on Council’s budget.

Start Up Cost

It will cost around \$270,426 in the first year to set up and run this crew.

Annual Running Cost

Once the crew is established, an annual budget of around \$175,000 will be needed to achieve the maintenance program as identified in the Townscape Maintenance Crew 5 Year Budget - *Yrs2-5 totals less Landscape Capital Works allowances* shown below.

Townscape Maintenance Crew 5 Year Budget

	Year 1	Year 2	Year 3	Year 4	Year 5
Crew (2xLevel 5staff@\$28.81/hr; truck@\$16.65/hr; 2xsmall plant@\$6.60/hr=\$87.47/hr)	\$172,840	\$172,840	\$172,840	\$172,840	\$172,840
3 tonne truck (with Hiab, custom body)	\$70,000				
Tool cabinet (custom made for back of truck)	\$3,000				
1000 litre water tank (for high pressure cleaner, incl fitting)	\$1,500				
High Pressure cleaner	\$3,000				
Multivac sweeper/vacuum (self propelled) x 2	\$3,800				
Hedge trimmer	\$1,000				
Rotary mower	\$1,000				
Whippersnipper	\$1,000				
Chainsaw	\$1,000				
Generator (5 kva)	\$2,500				
Power tools (cordless drill, sander, power saw etc)	\$3,000	\$300	\$300	\$1,000	\$300
General Tools	\$1,000	\$300	\$300	\$300	\$300
Garden tools	\$2,000	\$350	\$350	\$350	\$350
General parts and materials (bin liners, bench parts, tool parts etc)	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
Garden materials (plants, fertilizer, pesticides, mulch etc)	\$1,500	\$1,500	\$1,500	\$1,500	\$1,500
Personal protection equipment (ear muffs, goggles, vests, gloves etc)	\$500	\$200	\$200	\$200	\$200
Uniforms (with Council logo)	\$500		\$500		\$500
Traffic/pedestrian management equip.(signs, orange cones, barriers etc)	\$2,000	\$350	\$350	\$350	\$350
Landscape Masterplans* (Armadale/Kelmscott Town Centres)					
Landscape Capital Works**(Armadale/Kelmscott Town Centres)		\$20,000	\$20,000	\$20,000	\$20,000
TOTAL	\$270,426	\$195,126	\$195,626	\$195,826	\$195,626

Note: Amounts are in 04/05 dollars

Current Annual Expenditure

Schedule M92

Jull St Mall Tree Maintenance	\$9,000
Kelmscott Townscape Maintenance	\$18,000

Schedule M82

Surface Maintenance Jull St Mall	\$15,000
Cleaning Jull St Mall	\$10,000
Furniture Jull St Mall	\$3,000
Surface Maintenance Kelmscott TS	\$5,000
Cleaning Kelmscott TS	\$5,000
Furniture Kelmscott TS	\$1,000

Schedule M119

Jull St Litter – Bin Collection	\$3,000
Kelmscott Townscape – Bin Collection	\$1,800

TOTAL	\$70,800
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If the crew were introduced they would pick up a portion of the above works and reduce the annual expenditure on these items from \$70,800 to approximately \$32,000 which represents a saving of \$39,000.

Overall Budget Impact

From the above figures it can be seen that the real impact of the proposed crew on Council’s annual budget would be around \$136,000 (ie \$175,000 annual running cost less approximately \$39,000 saving on current expenditure)

It is proposed that the crew’s time is spent roughly 60% in Armadale CBD and 40% in Kelmscott CBD (see “Proposed Work Schedule” above). Therefore, the cost of the crew to each precinct would be approximately:

Armadale	\$81,600 per year
Kelmscott	\$54,400 per year

Future revenue?

It would be worth investigating the possibility of the maintenance crew eventually generating revenue by contracting to local businesses to maintain their street front landscaping. This would offset some of the costs of the crew and have the additional benefit of further improving the overall streetscape.

A Longer –Term Vision

Some parts of the Armadale and Kelmscott town centre streetscapes are already very attractive – for example, the trees in Jull St Mall in Armadale and the plantings along Albany Highway in Kelmscott.

However, these are very much the exception. Most other parts of the town centres are not very attractive. They lack shade and greenery and are generally not very “people friendly”:

“The Armadale Town Centre is generally car-dominated (with the exception of the Jull St Mall) with less emphasis on the needs and comfort of pedestrians”

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, Section 3.4, p13]

“...(need to use) water features, a water court and fountains and high branching shade trees to modify the town centre’s microclimate and redress the ‘hot hollow’ perception of Armadale”

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, Section 4.1.4, Opportunities for Improving the Trading and Business Potential of the Town Centre, p27]

So the town centres need more landscaping to make them physically more comfortable. But better landscaping is important for another reason too:

“There is another important aspect in the way the urban environment is put together, and that is ‘legibility’....(that is) making the town centre understandable, providing a network of visual or spatial clues as to where the various components of the town centre are, and how to move between them. Improving the legibility of the city centre can be done through the use of the built form in establishing landmark buildings at key locations, and it can be done through the use of landscaping (both hard and soft).”

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, Section 4.7, “A Landscaping Strategy” , p81]

Landscape Masterplans / Capital Works

It is important that the quality of the CBD streetscapes continue to be upgraded via the use of landscape masterplans and associated capital works.

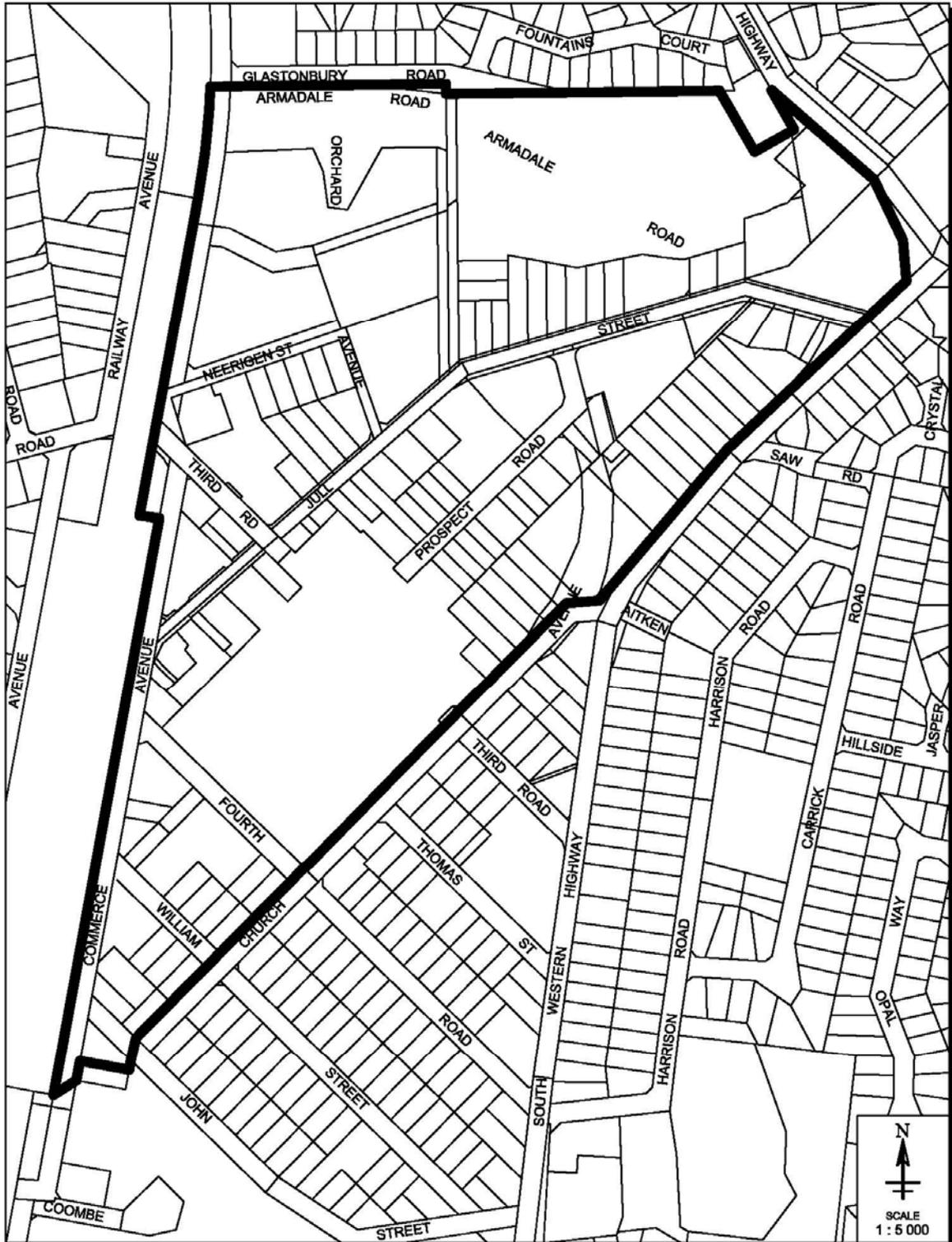
This upgrading has already commenced under the Armadale Redevelopment Authority (eg. Commerce Avenue, Armadale Train Station forecourt) so organizing the maintenance of these areas *now* is essential to ensure that expensive new infrastructure is well maintained from the beginning.

Conclusion: An Opportunity for a “Quick Win”

The establishment of a Town Centre Maintenance Crew (together with a commitment to a town centre landscape improvement program) would be an excellent “demonstration project” to create the “quick wins” that are currently needed in Armadale/Kelmscott:

*“It is important to identify **demonstration projects** to implement as ‘quick wins’ – to **establish momentum and faith with the community.... Projects...such as landscape and street improvements... offer the opportunity for ‘quick wins’”***

[Armadale Enquiry By Design Workshop, Working Paper 4, May 2000, Section 5.2, “Short Term Actions/Wins”, p90]



MAP 1
PROPOSED ARMADALE CBD WORK AREA

The Kelmscott and South Armadale Industrial Areas

The Kelmscott and South Armadale Industrial Areas currently receive a 6 monthly verge litter pick up and mow, conducted on Sundays when the areas are essentially vacated.

It is proposed to raise the frequency of service from 6 monthly to monthly i.e. an increase of 10 services per annum.

The following tables set out the costs associated with each of the Kelmscott and South Armadale Industrial Areas.

Map 3 shows the proposed Kelmscott Industrial Work Area and Map 4 shows the South Armadale Industrial Work Area.

PROPOSED KELMSCOTT INDUSTRIAL AREA MAINTENANCE PROGRAM

Kelmscott Industrial Area	Service Level	Total
Current	2	\$3,400
Proposed	10	\$17,000
Additional Cost		\$13,600

Notes:

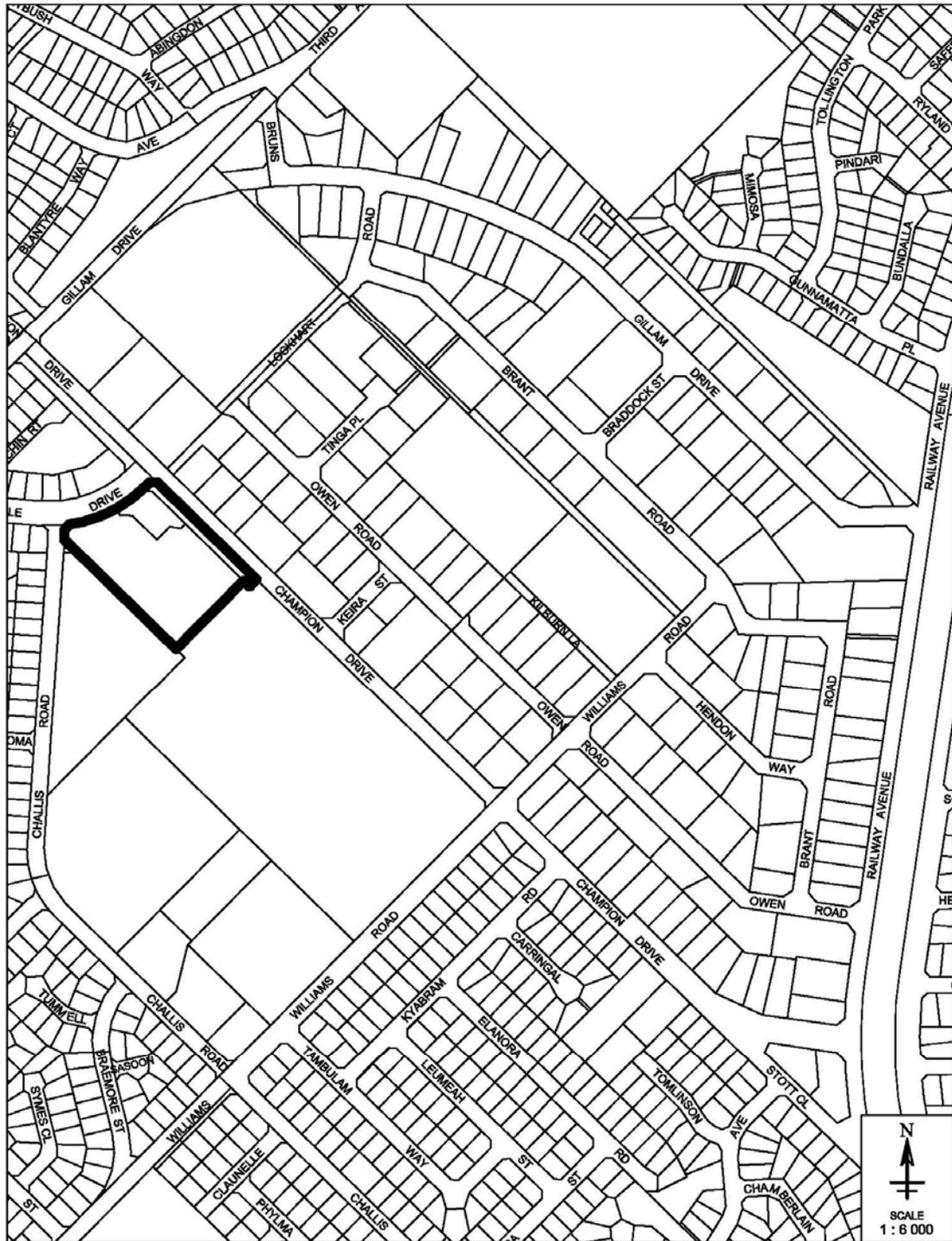
Each service consists of litter pick up and mowing

Staff cost is based on Sunday rate \$32/hr (work can only be done on Sundays when cars are not parked on verges)

Costs are based on 2 crews taking 7 hours/service in Kelmscott.

Proposed Work Area

The proposed Kelmscott Industrial area is shown on Map 3



MAP 3
PROPOSED KELMSCOTT INDUSTRIAL WORK AREA

PROPOSED SOUTH ARMADALE INDUSTRIAL AREA MAINTENANCE PROGRAM

South Armadale Industrial Area	Service Level	Total
Current	2	\$3,880
Proposed	10	\$19,400
Additional Cost		\$15,520

Notes:

Each service consists of litter pick up and mowing

Staff cost is based on Sunday rate \$32/hr (work can only be done on Sundays when cars are not parked on verges)

Costs are based on 2 crews taking 8 hours/service in South Armadale.

South Armadale takes longer due to rougher terrain and no. of businesses that don't maintain their verges

Proposed Work Area

The proposed South Armadale Industrial area is shown on Map 4



MAP 4
PROPOSED SOUTH ARMADALE INDUSTRIAL WORK AREA

The City’s Shopping Precincts

The four shopping precincts in the City of Armadale – Westfield, Champion Drive, West Armadale and Roleystone are currently serviced on an intermittent basis dependent on available – but scarce – resources.

It is proposed that each shopping precinct areas under the City’s control – i.e. the adjoining road ways and fence lines – be serviced weekly with a 3 hour litter pick up.

The following Tables and Maps 5-8 show the costs and proposed Work Areas for Westfield, Champion Drive, West Armadale and Roleystone Shopping Precincts respectively.

PROPOSED SHOPPING PRECINCT RUBBISH CONTROL PROGRAM FOR WESTFIELD

Shopping Centre Precinct	No. Services	Total
Westfield (Westfield Rd)	52	\$5,148
Total		\$5,148

Note:

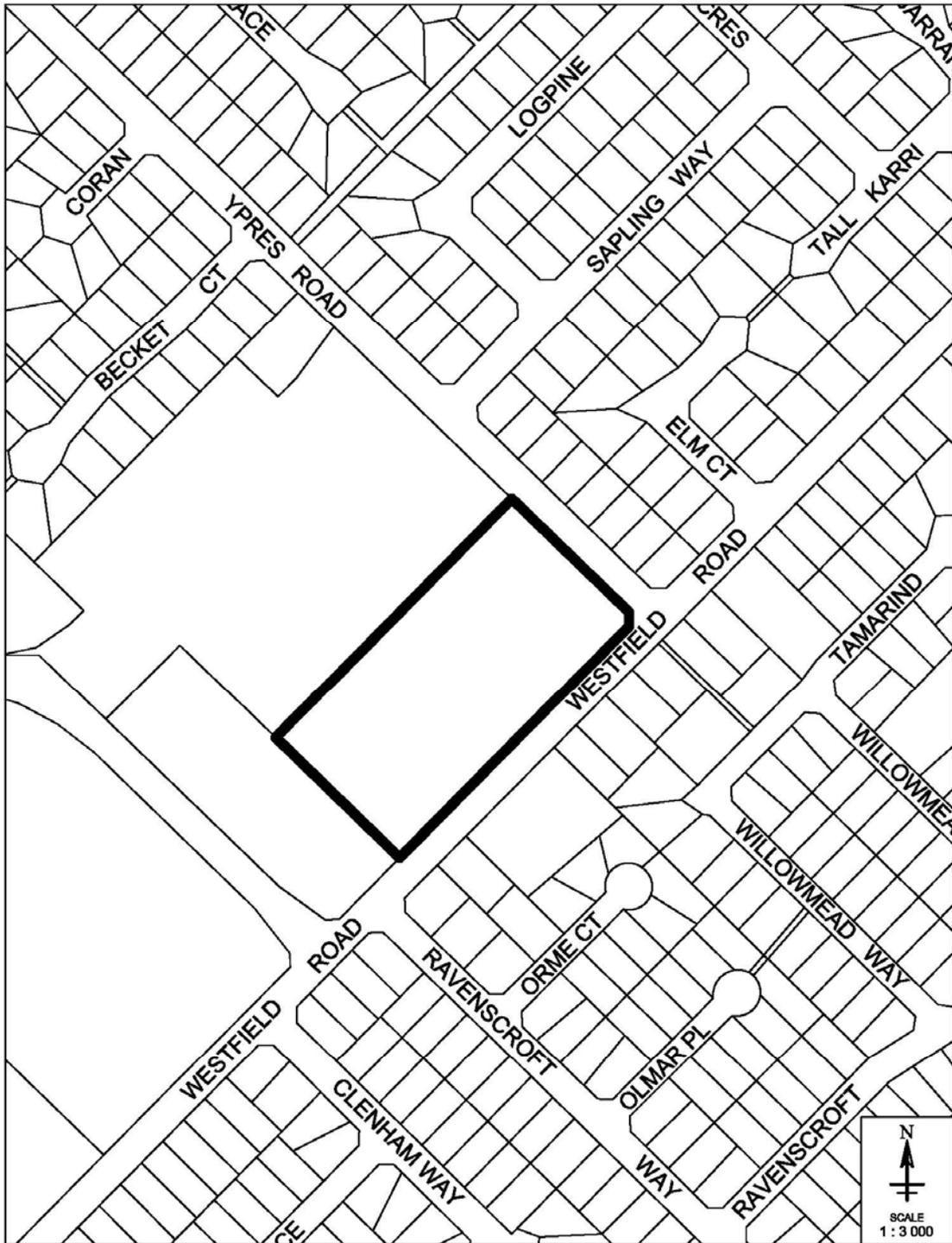
Current service consists of intermittent rubbish/litter pick up as resources allow

Proposed service consists of weekly litter pick up / rubbish removal

Cost per hour is current street garden maintenance contractor's hourly rate (July 2005)

Proposed Work Area

The proposed Westfield Shopping Centre area is shown on Map 5



MAP 5
PROPOSED WESTFIELD SHOPPING PRECINCT WORK AREA

PROPOSED SHOPPING PRECINCT RUBBISH CONTROL PROGRAM FOR CHAMPION DRIVE

Shopping Centre Precinct	No. Services	Total
Seville Grove (Champion Drive)	52	\$5,148
Total		\$5,148

Note:

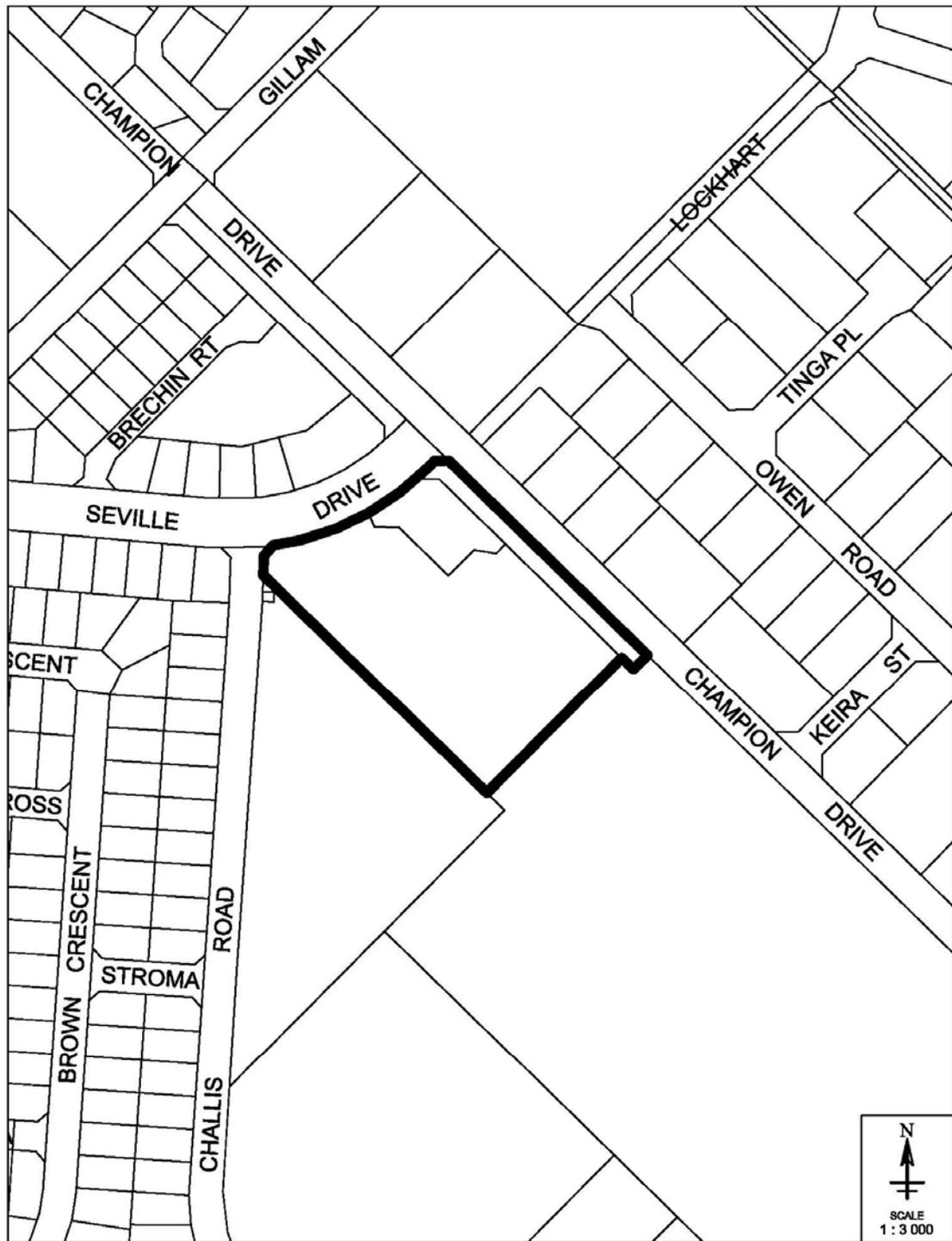
Current service consists of intermittent rubbish/litter pick up as resources allow

Proposed service consists of weekly litter pick up / rubbish removal

Cost per hour is current street garden maintenance contractor's hourly rate (July 2005)

Proposed Work Area

The Proposed Champion Drive Shopping Centre area is shown on Map 6



MAP 6
PROPOSED CHAMPION DRIVE SHOPPING PRECINCT WORK AREA

PROPOSED SHOPPING PRECINCT RUBBISH CONTROL PROGRAM FOR WEST ARMADALE

Shopping Centre Precinct	No. Services	Total
West Armadale (Girraween St)	52	\$5,148
Total		\$5,148

Note:

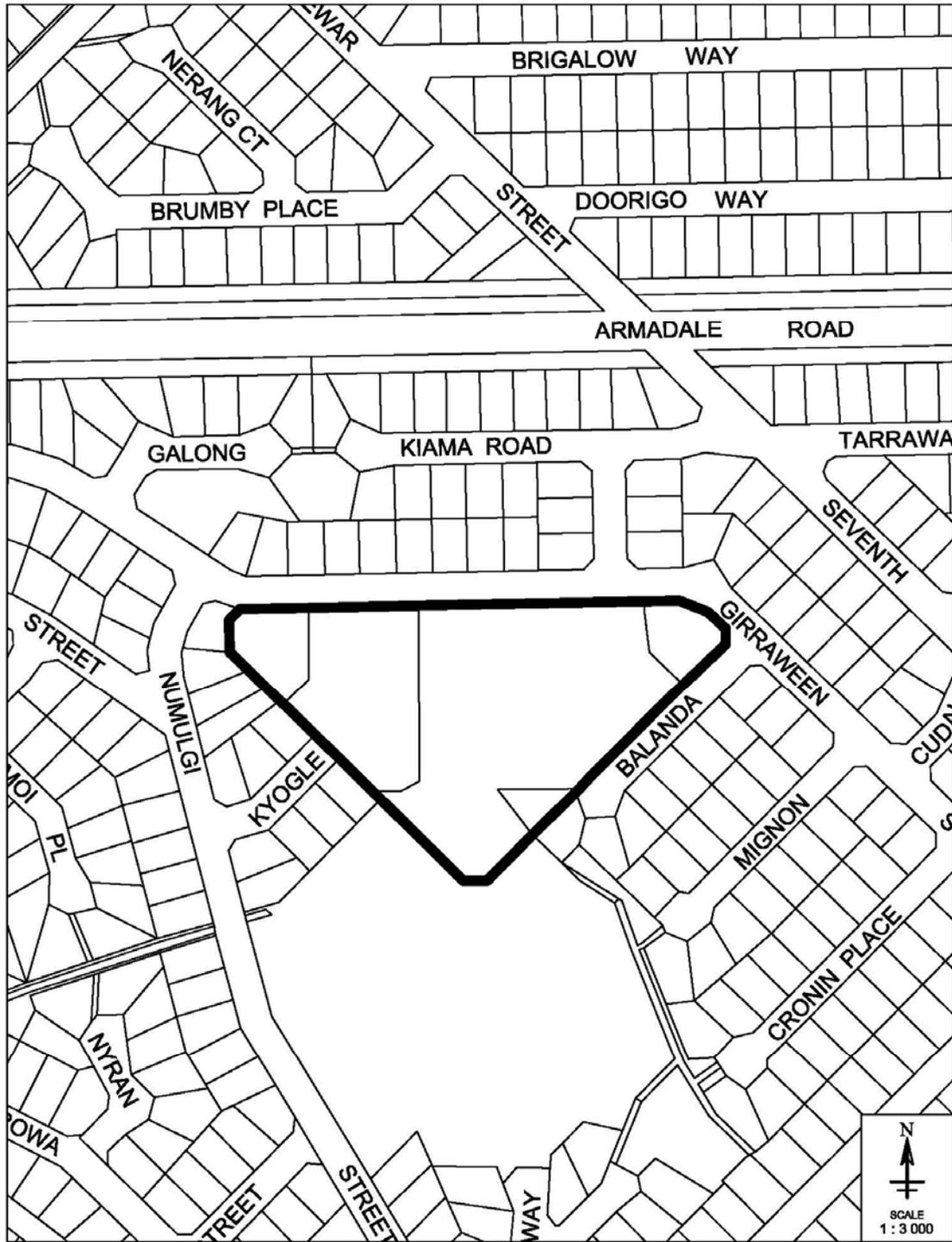
Current service consists of intermittent rubbish/litter pick up as resources allow

Proposed service consists of weekly litter pick up / rubbish removal

Cost per hour is current street garden maintenance contractor's hourly rate (July 2005)

Proposed Work Area

The proposed West Armadale Shopping Centre Area is Shown on Map 7



MAP 7
PROPOSED WEST ARMADALE SHOPPING PRECINCT WORK AREA

PROPOSED SHOPPING PRECINCT RUBBISH CONTROL PROGRAM FOR ROLEYSTONE

Shopping Centre Precinct	No. Services	Total
Roleystone (Jarrah Rd)	52	\$5,148
Total		\$5,148

Note:

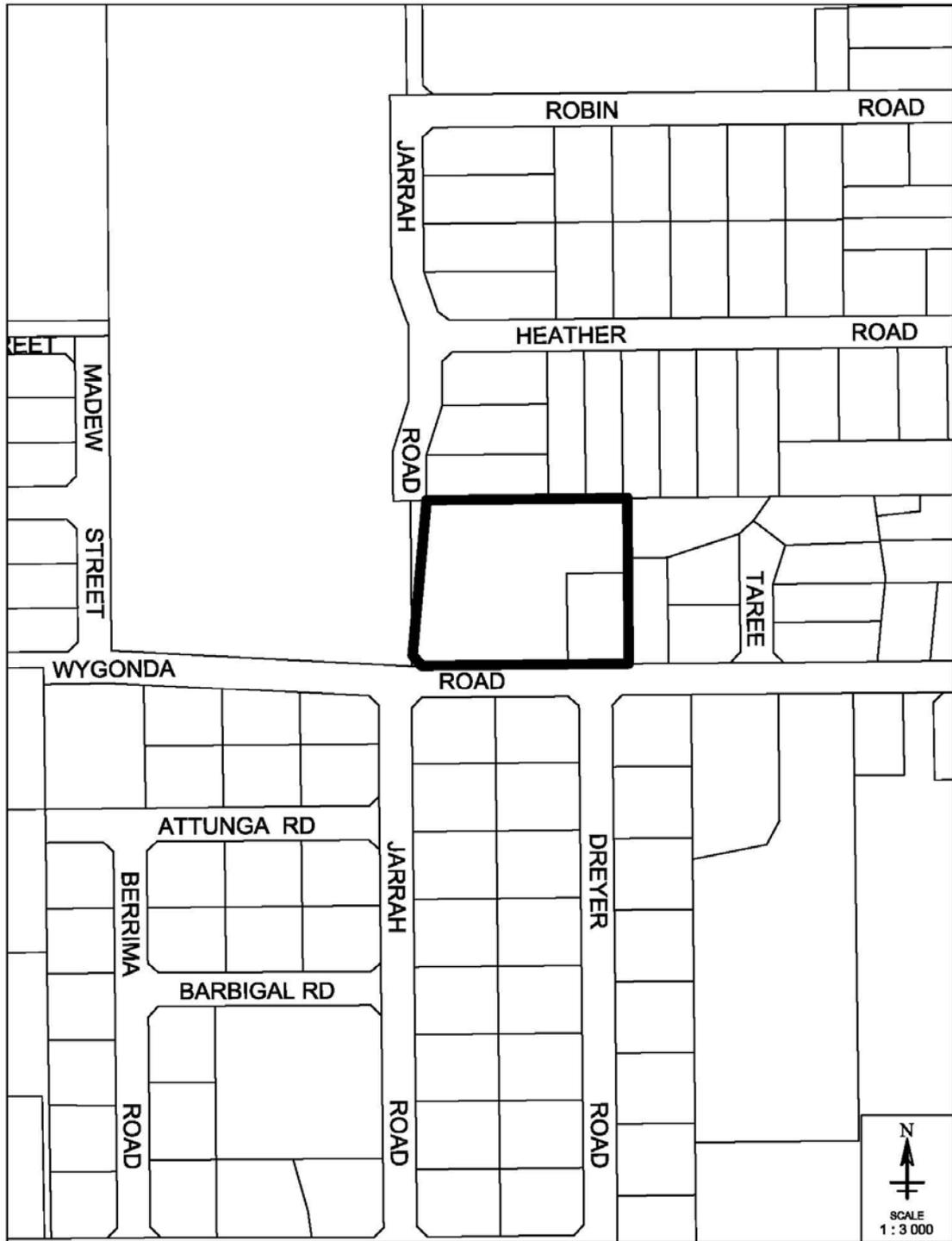
Current service consists of intermittent rubbish/litter pick up as resources allow

Proposed service consists of weekly litter pick up / rubbish removal

Cost per hour is current street garden maintenance contractor's hourly rate (July 2005)

Proposed Work Area

The Proposed Roleystone Shopping Centre area is Shown on Map 8



MAP 8
PROPOSED ROLEYSTONE SHOPPING PRECINCT WORK AREA

2005-06 ANNUAL BUDGET

To be prepared following the City Strategy Committee Meeting but in time for the Council Meeting of 15th August 2005.

Draft State of the Environment Report 2005

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Executive Summary

This report has used the State of the Environment Reporting framework to identify proposed environmental actions for the City of Armadale over the next five year period. The report identifies the current state of the environment, pressures and the existing on-going or project orientated responses in the context of what the current expectations are at a federal, state, peak body and community level.

The report that follows is in itself a highly condensed summary of the findings of several reports, workshops and surveys. This information has been used to identify the following new actions and their desirable start time expected to be able to be undertaken during the next five years given staff commitments to existing programs. The desirable start time generally reflects the priority.

New Action	Desirable start time
Work in partnership with SERCUL to implement actions of the Swan NRM Strategy that also meet the City’s aims.	Ongoing
Implement actions and respond to Caring for the Canning, Riverplan, the Swan Canning Cleanup Program, the Upper Canning Southern Wungong Catchment Management Plan and the new Swan River trust Act to improve water quality, vegetation and social value of the Canning and Wungong River systems.	Ongoing
Increase efforts to improve environmental policy and management practices.	Ongoing
Promote local plants in Council & industrial landscaping to increase local biodiversity and reduce nutrient and water use.	2005/2006
Prepare a Local Planning Policy on foreshores that guides subdivision and development along watercourses to achieve foreshore management that protects and enhances riparian vegetation.	2005/2006
Based on drainage network water quality monitoring results, develop a program to improve stormwater quality discharge where needed.	2005/2006
Prepare and implement management plans for the Canning and Wungong Rivers that address Swan River Trust objectives, revegetation and public use and enjoyment of the foreshores.	Wungong River Plan 2005/2006. Canning River Plan 2009/2010.
Prepare and implement a Local Biodiversity Strategy using WALGA guidelines to identify and improve management of sites with significant biodiversity, where possible.	Natural area assessments 2005/2006. Scope strategy 2008/2009. Prepare discussion paper 2009/2010.

New Action	Desirable start time
Environmental Purchasing Policy	2005/2006
Develop and implement a strategy to reduce erosion and sediment movement to watercourses from new and existing developments.	2006/2007
Consider need for cat local laws to protect local native fauna.	2006/2007
Expand efforts to educate community in what can be done to reduce key threats to natural areas in the City.	2006/2007
Update and implement the Corporate and Community Greenhouse Action Plans, and the Switch Your Thinking program to achieve Council’s community and corporate greenhouse gas reduction goals.	2007/2008

Introduction

State of the Environmental reporting is a process that the City of Armadale uses to plan priorities for environmental management. The 2000 State of the Environment Report (2000 SoE Report) documented the state of the natural environment, identified threats, and prioritised actions for environmental management.

Similar to the 2000 SoE Report, this environmental position paper documents a five year work plan for environmental management. Unlike the 2000 SoE Report, this document does not contain detailed information relating to the state of, and threats to the environment, as is presented in the 2000 Report.

Review of the 2000 SoE Report has involved the preparation of three reports¹ namely;

- State of the Environment Report 2000 Implementation Report (reports on status of actions implemented since 2000);
- State of the Environment Indicators Report (analysis of indicators of state data developed in 2000 and 2005); and
- Environmental Expectations Report (examines in detail federal government, state government and peak local government and community group reports to determine expectations of local government).

The action items of this report have been derived from undertaking a gap analysis of threats to the environment, expectations on local government for environmental management and current City of Armadale programs (the information contained in the three reports named above). Consideration of preliminary consultation² outcomes has also informed the priority actions for environmental management that appear in this report. In particular a community survey (hereafter referred to as such) was undertaken that resulted in statistically valid information about community values and understanding in respect to environmental issues.

This report begins with a brief overview of the environmental management in Armadale. Following, this report presents broad headings that are used by both the Commonwealth government and the state government in their State of the Environment Reports. These broad headings are as follows:

- Biodiversity;
- Atmosphere;
- Land;
- Inland Waters;
- Pollution Prevention; and
- Human Settlements.

Corporate Practice is the final topic considered.

¹ Review reports are available for loan upon request, but are written using technical rather than ordinary language.

² For more information about the process of preliminary consultation, refer to Appendix A and B

An overview of the state of, and threats to, the environment is presented under each of these headings. This is followed by a series of proposed actions that the City will endeavour to undertake.

Appearing next to each action is a desired start date and an estimate of resources required to implement each action. Resources required are ranked from 1 (estimated resource requirement of 4 weeks of officer time over 5 years) to 5 (estimated resource requirement of 20 weeks of officer time over 5 years). Those actions that may require financial investment are ranked higher than the estimate time to achieve the action, to reflect these resource implications. If an action is identified as ongoing, this means that the action will occur over the following five years.

There are a number of actions that do not have a desired start date. These actions are considered low priority, and not considered achievable given current resources over the 5-year lifespan of this reporting period.

In September 2003 the City increased resources to environmental management with the appointment of a Senior Environmental Planner who contributes one third of their time to environmental matters, and endeavours to ensure that future development occurs in an environmentally responsible manner. The City has a sound relationship with the State Government environmental agencies and works in partnership where possible.

Two external overarching documents are discussed below – the Swan Region Strategy for Natural Resource Management and the State Sustainability Strategy.

Regional and State Initiatives

The Swan Region Strategy for Natural Resource Management (the Swan NRM Strategy) prepared by the Swan Catchment Council was utilised to develop priorities and covers most subject areas in this Review. It is understood that the Swan NRM Strategy envisages developing partnership agreements with local governments to make effective and efficient contributions to natural resource management outcomes and identifies local government's role as research, management of environmental areas, policy development, regulation and planning, and providing technical advice and on-ground support to community groups. Funding from the Swan Catchment Council's Natural Heritage Trust funds has a regional rather than a local focus. It is the role of the South East Region Centre for Urban Landcare (SERCUL) to bring together community, local government, business and government agencies to develop and implement projects, consistent with the Swan NRM Strategy that improve the local environment.

The Western Australian State Sustainability Strategy (the Sustainability Strategy) identifies 25 actions that involve local government or the Western Australian Local Government Association and emphasises partnerships with local government. For all of the topics in this Review, existing or proposed actions are consistent with those identified in the Sustainability Strategy.

Action/ objective summary:			
Work in partnership with SERCUL to implement actions of the Swan NRM Strategy that also meet the City’s aims.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Ongoing</i>	<i>Desirable to have matching funds available to take up project/ grant opportunities if they arise.</i>	<i>1</i>	<i>City could be seen preventing achievement of regional targets. Opportunity to combine City’s investment with other funds to achieve greater outcomes could be missed.</i>

Biodiversity (i.e. Bushland)

Since 2000, the location, importance and health of the City’s bushland has been mapped. All of the City’s bushland west of the Scarp is either a Threatened Ecological Community, regionally significant, or contains flora of significance.

Weeds and dieback are the main threats to bushland. Other key threats include ignorance of the importance of the vegetation leading to damage from trampling or vehicle use, arson and litter.

Weeds have effectively damaged 30% of the City’s medium sized bushland reserves to the extent that rehabilitation costs are similar to starting with a cleared site. Most weeds are around bushland edges, and moving in. The City currently controls weeds only in good condition bushland and then only weeds identified as priorities for removal because of their invasive characteristics. Monitoring is proposed to be repeated every three years (from 2002) to determine if current efforts are adequate. It is considered unlikely that current efforts will adequately prevent further bushland damage by weed invasion.

Weed management outside of the City’s own lands has been considered by Council and will only occur if funds can be sourced from external sources.

Dieback has infested 30% of all of the City’s bushland reserves. With the exception of Bungendore Park, which has about 20 km of dieback front, most dieback fronts worth treating have been treated. Treatment is required every four years and to date has relied heavily on community effort.

Other ongoing efforts by the City to protect bushland include:

- Implementation and five-yearly review of management plans for all Threatened Ecological Community and regionally significant bushland west of the scarp, as well as for Bungendore Park, Armadale Settlers Common and Lloyd Hughes Park;
- Implementation of a high priority capital works program that is focused on reducing key threats. It will take seven years to implement this program.

All of the above efforts relate to land managed by the City. In terms of private land, the City uses town planning mechanisms (such as zoning) to protect vegetation as appropriate and provides or facilitates technical assistance to private landholders to manage stream and wetland vegetation (through the Streamcare and Wetland Watch projects). 65% of respondents to the community survey indicated that they believe Council has a role in the retention of bushland on private land.

The community survey also found that 94% of respondents agreed that community groups should be involved in managing bushland. Consultation undertaken for the City’s Strategic Plan, Recreation Plan and Cultural Plan and the 5,000 volunteer hours put in by the community in 2004 demonstrate bushland is highly valued by most Armadale residents. There are 18 Friends Groups in the City, and the City has a conservation volunteer strategy in place. Currently about 25% of the City’s Environmental Officer’s time is used to facilitate, plan or implement bushland management. A bushcare crew would free a significant amount of Environmental Officer time.

Eight reports published by the federal or state government since 1998, two reports from peak local government bodies and one by a local community conservation group have been identified that contain recommended actions or encourage local government to protect, manage or enhance biodiversity. The most significant report is the *Local Government Biodiversity Planning Guidelines for the Perth Metropolitan Region* published by the Western Australian Local Government Association (WALGA) in 2004 that expects local governments to undertake biodiversity planning and management using a particular methodology.

The gap analysis for biodiversity identified the following new actions for consideration.

Action/ objective summary: Prepare and implement a Local Biodiversity Strategy using WALGA guidelines to identify and improve management of sites with significant biodiversity, where possible.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Natural area assessments 2005/2006. Scope strategy 2008/2009. Prepare discussion paper 2009/2010.</i>	<i>Includes the identification protection and enhancement of green/wildlife corridors and the changing of bushland reserve purposes to include conservation.</i>	5	<i>Perception that City not implementing best practice being followed by other Councils, Councils Corridors of Green philosophy not implemented. Biodiversity values on private land not identified or protected to enhance value of City’s biodiversity assets.</i>
	<i>Subject to funding opportunities.</i>		

Action/ objective summary: Promote local plants in Council & industrial landscaping to increase local biodiversity and reduce nutrient and water use.			
<i>Desired Start Date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2005/2006	<i>Eastern Metropolitan Regional Council’s model policy should be considered.</i>	<i>1</i>	<i>Suburbs have less wildlife, and the ‘sense of place’ that can come from a common landscaping theme is lost. Community expectation not met (96% of respondents to the community survey agree with the statement that Council should use low water use landscaping such as locally native plants).</i>

Action/ objective summary: Consider need for cat local laws to protect local native fauna.			
<i>Desired Start Date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2006/2007	<i>Depends on outcome of Murdoch University Study</i>	<i>2</i>	<i>If cats are impacting on local fauna, rate of vegetation type change because of different fauna/ plant interactions will be higher.</i>

Action/ objective summary: Expand efforts to educate community in what can be done to reduce key threats to natural areas in the City.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2006/2007.	<i>Includes addressing threats such as weeds, fire and dieback and promoting volunteer opportunities.</i>	<i>2</i>	<i>Loss of good condition bushland including Threatened Ecological Community and priority flora to weeds, losing Councils Strategic Plan vision of the City being set in the “natural beauty of the bushland setting”.</i>

Action/ objective summary: Encourage strategic firebreaks to prevent unnecessary clearing of remnant vegetation.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible future action.</i>	<i>From 2000 State of the Environment Report</i>		<i>Small amounts of excess clearing for fire prevention purposes. Possible additional erosion.</i>

Atmosphere – air quality and greenhouse gas

Capital costs of more than \$100,000 per monitoring station mean neither the State government nor Council are prepared to monitor air quality in Armadale. Armadale is believed to have the same air quality problems as greater Perth. Anecdotal information has indicated that haze from wood heaters is a problem in Roleystone. However only 44% of respondents to the community survey who live in Roleystone reported haze as a significant problem, with similar percentages of residents in Seville Grove, Kelmscott and Mt Nasura identifying haze as a problem. It is thought that perhaps any haze problem in Roleystone is localised rather than widespread.

The City’s records of odour, dust and smoke complaints show increased complaints for dust and smoke, but the increase is not considered sufficient to warrant further policy change. Amendments have been made to the City of Armadale Environment, Animals and Nuisance Local Laws 2002, and green waste pick-ups introduced in an effort to reduce burning of garden refuse.

National Pollutant Inventory records show the most significant sources of air contaminants in Armadale are from brick manufacturing, motor vehicles, architectural surface coatings, solid fuel heaters and domestic or commercial solvents and aerosols.

Climate change from greenhouse gas emissions is one of the greatest threats to Western Australia’s and Armadale’s natural environment. Rainfall is expected to decline and temperatures to rise. It will, or already is, affecting water supply, agriculture, forestry, health, energy demand and tourism (Western Australian Greenhouse Strategy, 2004).

Armadale has joined the Cities for Climate Protection Program and pledged to try to reduce its own greenhouse gas emissions by 20% and community emissions by 15% from 2000 levels by 2011. A 10 year Community and Corporate Greenhouse Action Plan was prepared and adopted in 2000.

The City’s own emissions were re-measured for the 2003/2004 financial year. Since first calculated in 1998/2000, Councils emissions have increased 18%. Significant contributions to this increase came from buildings, waste and vehicle fleet sectors. This is largely attributed to the additional infrastructure required to service the growing population of the City of Armadale.

The regional-based award winning Switch Your Thinking program targets community greenhouse gas emissions and is estimated to have abated more than 4,800 tonnes of greenhouse gasses (eCO₂), or one percent of the base year emissions. The City has contributed \$46,700 over four years to the Switch Your Thinking program which has attracted over \$318,000 of investment to the region from the private sector and grants.

Federal and state government strategies for air quality and greenhouse gas emissions identify local government’s role primarily as community education and good town planning as well as ensuring walking and cycling infrastructure is planned for, implemented, and used by residents as an alternative means of transport. The State government has trialled a Travelsmart program in part of Armadale.

The gap analysis for atmosphere identified the following new actions for consideration.

Action/ objective summary: Update and implement the Corporate and Community Greenhouse Action Plans, and the Switch Your Thinking program to achieve Council’s community and corporate greenhouse gas reduction goals.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2007/2008.	<i>Following the expiry of the current Community/ Corporate greenhouse business plan.</i>	5	<i>City would be seen to contribute disproportionately to increase in rate of climate change. Perception that City not implementing best practice being followed by other Councils. No consideration of adaptive strategies.</i>

Action/ objective summary: Educate residents on wood heater use to reduce haze in winter.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible Future Action.</i>	<i>Any program would target key suburbs and partnership with the state government.</i>		<i>Health impacts from haze in Armadale. Desirability of Armadale declines.</i>

Land

Landscape and visual resources, compatibility between land uses or environmental features, and protection of good agricultural land have been given consideration in the City’s Rural Strategy, draft Town Planning Scheme No. 4 and state government policy documents and are now considered to be adequately managed. Matching land use development applications and land capability is now standard practice at Armadale.

The State government’s Contaminated Sites legislation, acid sulphate soils policy framework and the additional resources provided to the City’s Health Department for light industry inspections mean that existing and potential site contamination issues are currently being adequately addressed.

The Heavenly Hectares program, now run by Agriculture WA and the Swan Canning Cleanup Program is encouraging sound land management practices by rural landholders.

Sediment in watercourses has significant adverse impacts. The City has adopted an Erosion and Sediment Control Policy, but justifiable complaints are being received about ongoing erosion and sedimentation from both new and old development. Preventing erosion requires cultural change, and the City’s efforts need to continue. Two state government reports and the draft Statement of Planning Policy 2.9 *Water Resources* recommend that local government should take measures to reduce sediment loads to our waterways.

A gap analysis based on the above information identified the following new action for consideration.

Action/ objective summary: Develop and implement a strategy to reduce erosion and sediment movement to watercourses from new and existing developments.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2006/2007.		4	<i>Continued sediment load into waterways having adverse ecological and hydrological impacts affecting native fish, weed distribution and flooding. Concern by peak groups that problem not being addressed.</i>

Inland Waters (Wetlands, watercourses and surface water quality)

There are over 5,000ha of wetlands, including 1,048ha of conservation category wetland in the City. By 2006 the City is expected to have only one 2.4ha conservation category wetland under its care. The City supports the WWF Wetland Watch project that encourages landholders to manage wetlands appropriately.

In the community survey, over 70% of respondents indicated that they believe Council should have a role in watercourse and wetland management on private land.

The critical need identified in the State of the Environment Report 2000 to revegetate along privately owned streams and the river system remains and is being addressed through the City’s Streamcare Project and ongoing financial support of the Armadale Gosnells Landcare Group. It will take many years to fix this problem.

The Armadale Gosnells Landcare Group has recorded considerable achievements in river restoration and catchment management actions to improve surface water quality, as detailed

in their bi-annual reports. The AGLG records over 2,400 volunteer hours per year and has attracted \$162,000 in external grants in the last two years.

The City has recently commenced an inspection program of local industries with the potential to generate water pollution. The program aims to minimise the long term adverse consequences of poor practice in controlling and disposing of industrial waste. A recently completed nutrient monitoring study of the City’s drainage network, has identified six ‘hot spots’ where poor water quality was continuously recorded.

The State government is currently implementing Riverplan, Caring for the Canning and the Swan Canning Cleanup Program as well as developing environmental flow requirements and reviewing the Swan River Trust Act. These actions are expected to improve the river and its management, and have identified numerous expectations likely to be supported by the City of Armadale, which require time and resources.

If Draft Statement of Planning Policy No 2.9 Water Resources is adopted unchanged, the City’s Water Sensitive Design Policy will need to be broadened in its scope.

The gap analysis for inland waters identified the following new actions for consideration.

Action/ objective summary: Implement actions and respond to Caring for the Canning, Riverplan, the Swan Canning Cleanup Program, the Upper Canning Southern Wungong Catchment Management Plan and the new Swan River Trust Act to improve water quality, vegetation and social value of the Canning and Wungong River systems.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Ongoing</i>	<i>Individual actions yet to be agreed by Council.</i>	2	<i>City could be seen as inhibiting the achievement of state targets. Opportunity to combine City’s investment with other funds to achieve greater outcomes could be missed.</i>
Action/ objective summary: Prepare and implement management plans for the Canning and Wungong Rivers that address Swan River Trust objectives, revegetation and public use and enjoyment of the foreshores.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Wungong River Plan 2005/2006. Canning River Plan 2009/2010.</i>	<i>2 separate management plans. Wungong Riverplan to cover Ranford Rd north. Canning River landholders fragmented.</i>	2	<i>Opportunity to combine City’s investment with other funds to achieve greater outcomes could be missed.</i>

Action/ objective summary: Prepare a Local Planning Policy on foreshores that guides subdivision and development along watercourses to achieve foreshore management that protects and enhances riparian vegetation.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2005/2006	<i>From State of the Environment Report 2000.</i>	2	<i>Loss of foreshore vegetation which provides wildlife corridors and ecological values.</i>

Action/ objective summary: Based on drainage network water quality monitoring results, develop a program to improve stormwater quality discharge where needed.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2005/2006	<i>Specialist advice likely to be required to determine appropriate management actions.</i>	3	<i>Existing poor water quality in our rivers would not be improved.</i>

Action/ objective summary: Update the City’s Water Sensitive Design Policy to broaden its scope consistent with draft Statement of Planning Policy 2.9.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible Future Action.</i>	<i>Statement of Planning Policy is in draft only and may change significantly.</i>	1	<i>City would not adequately respond to the intent of Statement of Planning Policy 2.9, and future urban development may not meet best practice standards.</i>

Pollution prevention (Waste Management)

Waste management is now dealt with regionally through the South East Regional Council and statewide through the Waste Management Board. The strategic direction of waste management is towards zero waste in Western Australia and success is measured on a regional and statewide basis. Therefore, waste management will no longer form part of the City’s State of the Environment Reporting.

Human settlement indicators

In 2003 Council agreed to consider human settlement indicators to achieve a greater sustainability focus for the State of the Environment Report.

Water and transport are the only subject areas where human settlement indicators recommended by ANZECC are either not already acted on through other reporting mechanisms or formal plans, or cover matters over which the City has little influence.

With regard to water, the State government is responsible for community education, and the City is progressing initiatives in line with the State Water Strategy. These initiatives primarily relate to irrigation, and in the order of \$20,000 per annum is budgeted. The State government has sponsored the International Council for Local Environmental Initiatives Water Campaign, which includes a focus on local government reducing its water use and that of the community.

Indicators for transport showed a need to ensure all modes of transport are adequately provided for.

Action/ objective summary: Prepare and implement a Water Conservation Plan to minimise the City’s water usage.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible Future Action.</i>	<i>Water use in buildings and parks will need to be measured and evaluated. Includes development of waterwise demonstration garden.</i>	<i>5</i>	<i>City’s water use would be higher than necessary.</i>

Corporate practices

The City’s Strategic Plan of March 2000 identified a new initiative under Long term strategic planning as “*Develop and maintain environmental management strategies focusing on the organisation’s impact on pollution, recycling and conservation of resources*”. A significant policy framework has been developed to achieve this new initiative, including Local Planning Policies that the City applies to its own operations.

Community survey results indicated that 95% of respondents believe that Council should encourage businesses to adopt best environmental practices by setting an example and advertising this to the media.

The City’s Environmental Purchasing Policy developed in 1992 does not include developments such as the Western Australian Local Government Association Sustainable Procurement Program.

The City could also consider becoming a signatory to the WA Cleaner Production Statement to demonstrate to the community that it pursues best practice.

The gap analysis for corporate practice identified the following new actions for consideration.

Action/ objective summary: Increase efforts to improve environmental policy and management practices.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
Ongoing	<i>From State of the Environment Report 2000 (as amended)</i>	3	<i>Council’s policy’s not adequately implemented could lead to complaints from residents.</i>

Action/ objective summary: Update the Environmental Purchasing Policy to reflect current local government sustainable procurement initiatives.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
2005/2006	<i>West Australian Local Government Association Sustainable Procurement Manual being considered by City’s Support Services Department.</i>	2	<i>The City would not be contributing to better purchasing practices that when adopted by several local governments have a significant impact on the environmental impacts of production.</i>

Action/ objective summary: Develop an Environmental Management System that examines and minimises the impacts of the City’s operations.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible Future Action.</i>	<i>Detailed review of all operational activities would be required.</i>	5	<i>Complaints about adverse environmental impacts from City operations.</i>

Action/ objective summary: Sign and implement the WA Cleaner Production Statement to demonstrate best practice in pollution prevention.			
<i>Desired start date</i>	<i>Notes</i>	<i>Resource estimate</i>	<i>Risk of not investing</i>
<i>Possible Future Action.</i>	<i>This would require an audit of depot operations.</i>	1	<i>The City would not be demonstrating the best practice which it seeks from industry, resulting in the continuation of poor industrial practices potentially leading to water contamination.</i>

Appendix A – Public Consultation

Council considered various methods for reviewing of the State of the Environment Report in January 2005. It was decided to ‘consult’ the public, meaning, to keep the public informed, listen to public concerns, and provide feedback on how public input influenced decisions.

The following actions have occurred to date, as a component of preliminary public consultation:

- Distribution of 3,000 community surveys to gauge the level of understanding that the general public has of local environmental issues. The outcome of this community survey is further detailed in Appendix B.
- Workshop series. Councillors, environmental groups and a subset of residents were informed as to what the current ‘state’ of the local environment is and invited to provide feedback on future actions for environmental management over the next five years. This involved ranking priorities for action, whilst recognising limitations in resources available to achieve actions.

Following this preliminary consultation, priority actions for environmental management by the City over the next five years have been identified. The final stage of public consultation involves the release of a draft for general public comment. This document is that draft.

The results of preliminary public consultation, and an explanation on how this information was considered when preparing this draft SoE Report 2005, appears in the table below.

Origin of Action	Action/ objective summary	Priority rank	Outcome
Gap analysis	Promote local plants in Council & industrial landscaping to increase local biodiversity and reduce nutrient and water use.	1	
Gap analysis	Increase bushland weed and dieback control efforts to keep good condition bushland in good condition (<i>Points cover community education aspect only</i>).	2	Reworded to “expand efforts to educate community in what can be done to reduce key threats to natural areas in the City”, and included in 5 year work plan.
Gap analysis	Prepare and implement a management plans for the Canning and Wungong Rivers that address Swan River Trust objectives, revegetation and public use and enjoyment of the foreshores.	3	Included in 5-year works plan.
Gap analysis	Based on the drainage network water quality monitoring results develop a program to improve stormwater water quality discharge where needed.	3	Included in 5-year works plan.
Gap analysis	Prepare a Local Planning Policy on foreshores that guides subdivision and development along watercourses to achieve foreshore management that protects and enhances riparian vegetation.	4	Included in 5-year works plan.
Gap analysis	Develop and implement a strategy to reduce erosion and sediment movement to watercourses from new and existing developments.	5	Included in 5-year works plan.

Origin of Action	Action/ objective summary	Priority rank	Outcome
Gap analysis	Prepare and implement a Local Biodiversity Strategy using WALGA guidelines to identify and improve management of sites with significant biodiversity where possible.	6	Included in 5-year works plan.
Gap analysis	Implement actions from Riverplan, Caring for the Canning and the Swan Canning Cleanup Program, and respond to the new Swan River Trust Act as agreed by Council to improve the water quality, vegetation and social value of the Canning and Wungong River system.	7	Reworded to “Implement actions and respond to Caring for the Canning, Riverplan, the Swan Canning Cleanup Program, the Upper Canning Southern Wungong Catchment Management Plan and the new Swan River Trust Act to improve water quality, vegetation and social value of the Canning and Wungong River systems” and included in 5-year work plan.
Gap analysis	Increase contribution to the Armadale Gosnells Landcare Group to cover increased costs.	8	As above.
Gap analysis	Prepare and implement a Water Conservation Plan to minimise the City’s water usage.	9	Not included in 5-year work plan.
Gap analysis	Consider need for cat local laws to protect local native fauna.	10	Included in 5-year work plan as significant investment into research has already occurred.
Gap analysis	Implement Fire Management Plans for Threatened Ecological Community Vegetation to ensure the vegetation type is retained.	11	Considered as ongoing item as part of bushland management plan implementation and bushland weed control contract.
Gap analysis	Develop an Environmental Management System that examines and minimises the impacts of the City’s operations.	12	Not included in 5-year work plan.
Gap analysis	Sign and implement the WA Cleaner Production Statement to demonstrate best practice in pollution prevention.	13	Not included in 5-year work plan.
Gap analysis	Identify appropriate actions to implement from the Swan Region Strategy for Natural Resource Management that also meet the City’s aims.	14	Reworded to “Work in partnership with SERCUL to implement actions of the Swan NRM Strategy that also meet the City’s aims” and included in 5 year work plan.
Gap analysis	Update and implement the Corporate and Community Greenhouse Action Plans, and the Switch Your Thinking program to achieve Council’s community and corporate greenhouse gas reduction goals.	15	Significant existing commitment. Included in 5-year work plan.
Gap analysis	Educate Roleystone residents on wood heater use to reduce haze in winter.	16	Only 44% of respondents to the community survey, who live in Roleystone, reported haze as a significant problem with similar percentages of residents in Seville Grove, Kelmscott and Mt Nasura identifying haze as a problem. Not included in 5-year work plan.

Origin of Action	Action/ objective summary	Priority rank	Outcome
Gap analysis	Encourage strategic firebreaks to prevent unnecessary clearing of remnant vegetation.	17	Relatively minor benefit. Not included in 5-year work plan.
Gap analysis	Examine and improve environmental policy management practices to ensure they meet policy.	18	Reworded to “Increase efforts to improve environmental policy and management practices”. Included in 5-year work plan.
Gap analysis	Update the City’s Water Sensitive Design Policy to broaden its scope consistent with draft Statement of Planning Policy 2.9.	19	Not included in 5-year work plan, as related to draft planning policy 2.9 that may change significantly.
Proposed at public workshop	Investigate the need, opportunities and methods of feral animal control in natural areas	20	Not considered feasible given costs associated with feral animal control fencing and limitations on baiting in residential type areas.
Gap analysis	Update the Environmental Purchasing Policy to reflect current local government sustainable procurement initiatives.	21	Not included in 5-year work plan. Under consideration by City of Armadale Support Services Department.
Proposed at public workshop	Pilot Living Smart Programs	22	May be considered as part of reviewing Corporate and Community Greenhouse Action Plans.
Proposed at public workshop	Update website to ensure easy recognition of parks and reserves managed by the City	23	Current action.
Proposed at public workshop	Design and roll out a school environmental program (similar to that at Grovelands Primary)	24	Education considered a state government role. City can provide environmental information as requested such as Environmental Information Sheets. Not included in 5-year work plan.
Proposed at public workshop	Propose Council increase street sweeping efforts	25	Some debate as to the effectiveness of this measure. Not included in 5-year work plan.
Proposed at public workshop	Investigate opportunity to monitor air quality (specific to smoke) in Roleystone	26	Not included in 5-year work plan. Insignificant evidence from community survey that there is a widespread problem.
Proposed at public workshop	Allocate resources to increased prosecution of offenders (enforcement of burning off rules)	27	Ranger Services made aware of concerns. Not included in 5-year work plan.
Proposed at public workshop	Consider rebate for transfer of wood heaters to alternative heating systems	28	Await outcome of state government trial. Not included in 5-year work plan.

Origin of Action	Action/ objective summary	Priority rank	Outcome
Proposed at public workshop	Increase effort to signpost bushland areas managed by the City	29	Current action. Considered as apart of bushland management plan and capital works program implementation.
Proposed at public workshop	Lobby Transperth for a better Bedfordale Bus Service	30	Not included in 5-year work plan. May be considered as part of reviewing Corporate and Community Greenhouse Action Plans.

Appendix B – Public Survey Results

The following is a brief description of the key findings of a recent survey that was distributed to 3,000 random residences in the City of Armadale. 484 responses to the survey were received, providing a 95% confidence interval that the results are representative of the wider community. Copies of the full report are available upon request.

Council’s role

Question	Response
The Council should spend ratepayers funds informing residents on environmental matters.	76% of respondents agree with the statement
Community groups should be involved in managing bushland in the City of Armadale	94% of respondents agree with the statement
The Council should spend ratepayers funds to encourage bushland retention on private land	65% of respondents agree with the statement
The Council should spend ratepayers funds to encourage watercourse management on private land	76% of respondents agree with the statement
The Council should spend ratepayers funds to encourage wetland management on private land	73% of respondents agree with the statement
The Council should spend ratepayers funds to encourage the community to reduce its greenhouse gas emissions	81% of respondents agree with the statement
The Council should use only low water-use landscaping such as local plants	96% of respondents agree with the statement. Most strongly agree.
The Council should encourage businesses to adopt best environmental practices by setting an example and advertising this to the media	95% of respondents agree with the statement

Community Involvement and Volunteering

25% of respondents indicated they were aware of the City’s Volunteer resource Centre.

Respondents indicated the following explanations for not becoming an environmental volunteer: lack of time (59%), never considered it (34%), don’t know how to become involved (21%), and doesn’t interest me (8%), can’t be bothered (2%), and seems of no benefit to me (1%).

Perception of the local environment

61% of respondents disagree with the statement that the air quality in the City of Armadale is poor.

50% of respondents indicated they didn’t know if the waterways in the City of Armadale are in good condition.

Understanding of the local environment

Atmosphere

67% of respondents recognised the local impacts of the greenhouse effect.

77% of respondents understand that old homes can be retrofitted to increase energy efficiency.

48% of respondents correctly recognised vehicle emissions as the greatest contributor to air pollution in the City of Armadale.

Only 32% of respondents recognised that composting at home can help reduce greenhouse gas emissions.

30% of respondents had seen the ‘Switch your Thinking’ logo before and of those that had seen it, 70% could identify that it referred to energy efficiency at home.

Bushland

67% of respondents correctly identified that areas of the most conservation value occur on both government lands and private property.

Weeds and dieback were correctly identified by respondents as the two greatest threats to bushland in the City of Armadale however, less than half of respondents (44%) recognised the threat of eastern states plant species to bushland in the City of Armadale

72% of respondents recognised the value of small urban bushland remnants.

Waterways and Wetlands

The threat of weeds, nutrient enrichment and drought to waterways in the City of Armadale were recognised by respondents. The threat of sedimentation was not well identified.

67% of respondents correctly recognised that wetlands do not need to have open water to be a wetland.

Appendix C – Public Comment Template

The following template is designed to assist you in the formulation of a submission and to provide feedback to the City regarding if all the issues have been addressed, if the actions and their priority are correct and if there are any actions missing?

- Please place a number in the priority box, indicating your opinion of the priority of the action (Number 1 for highest priority or write n/a in the priority box if you do not believe the action is a priority).**

There are blank spaces at the end of the table (overleaf) for including any actions you feel that may have been missed. These can be actions identified in the report as Future Action, or new actions you think the City should be doing. Please also rank new actions you suggest in the priority box.

Desirable start time	New Action	Priority
Ongoing	Work in partnership with SERCUL to implement actions of the Swan NRM Strategy that also meet the City’s aims.	
Ongoing	Implement actions and respond to Caring for the Canning, Riverplan, the Swan Canning Cleanup Program, the Upper Canning Southern Wungong Catchment Management Plan and the new Swan River trust Act to improve water quality, vegetation and social value of the Canning and Wungong River systems.	
Ongoing	Increase efforts to improve environmental policy and management practices.	
2005/2006	Promote local plants in Council & industrial landscaping to increase local biodiversity and reduce nutrient and water use.	
2005/2006	Prepare a Local Planning Policy on foreshores that guides subdivision and development along watercourses to achieve foreshore management that protects and enhances riparian vegetation.	
2005/2006	Based on drainage network water quality monitoring results, develop a program to improve stormwater quality discharge where needed.	
Wungong River Plan 2005/2006. Canning River Plan 2007/2008.	Prepare and implement management plans for the Canning and Wungong Rivers that address Swan River Trust objectives, revegetation and public use and enjoyment of the foreshores.	
Natural area assessments 2005/2006. Scope strategy 2008/2009. Prepare discussion paper 2009/2010.	Prepare and implement a Local Biodiversity Strategy using WALGA guidelines to identify and improve management of sites with significant biodiversity, where possible.	
2006/2007	Develop and implement a strategy to reduce erosion and sediment movement to watercourses from new and existing developments.	
2006/2007	Consider need for cat local laws to protect local native fauna.	
2006/2007	Expand efforts to educate community in what can be done to reduce key threats to natural areas in the City.	

Desirable start time	New Action	Priority
2007/2008	Update and implement the Corporate and Community Greenhouse Action Plans, and the Switch Your Thinking program to achieve Council’s community and corporate greenhouse gas reduction goals.	

2. Any general comments

3. I would like to be informed about the outcome of public consultation (please circle) Y/ N

Name _____

Address _____

Signature _____

Please return your submission (this form) to City of Armadale, Locked Bag 2 Armadale WA 6992 by DATE.

Please note that the following issues are not dealt with by the environmental section of the City of Armadale. Complaints or information relating to the following topics should be forwarded in writing to the following departments.

- *Illegal activities such as dumping of fill/ rubbish, burning without a permit, wandering animals – City of Armadale. Attention Ranger Services;*
- *Illegal discharges from private property into reserves (from pools etc.) – City of Armadale. Attention Health;*
- *Illegal clearing or filling of lakes, unsightly properties – City of Armadale. Attention Compliance;*
- *Parks management, tree removal requests – City of Armadale. Attention Parks.*

**ARMADALE CITY CENTRE
PARKING STRATEGY**

REVIEW OF CONSULTANT’S RECOMMENDATIONS BY WORKING GROUP

During 2004 a Parking Strategy was prepared by consultants Donald Veal Consultants for the central area of the City of Armadale. The Strategy was prepared jointly for the City of Armadale and the Armadale Redevelopment Authority.

The Council of the City of Armadale received the Armadale City Centre Parking Strategy Final Report at its meeting on 21 February 2005 and resolved that a working group be established to review the Strategy before recommending the implementation of any options.

A Working Group was established comprised of:

Ian MacRae	- Executive Director Development Services, City of Armadale
Brian Watkins	- Manager Ranger Services, City of Armadale
Greg Elsegood	- Manager Civil Works, City of Armadale
Jamie Douglas	- Manager Sustainable Development, Armadale Redevelopment Authority.

The working group met monthly and worked through the key report recommendations, which form the basis of this report.

While the Strategy contains information and suggestions throughout, this report focuses on the Actions which are included in the Strategy. These are summarised below, along with a suggested approach to the extent that implementation would be by the City rather than the ARA.

RESPONSE TO THE CONSULTANT’S RECOMMENDED STRATEGY ACTIONS

1. *All opportunities to maximise City Centre On Street parking to be included in City Centre designs including the changes to Jull Street, Third Road, Whitehead Street. Review extent of 2 hour zone to include Prospect Road and the southern end of Commerce Avenue.*

Working Group Response:

The Working Group supported these actions.

Maximising on-street parking should be an on-going strategy for the ARA and City of Armadale.

Review of the extent of the two hour parking zone would be a small study that would need to be undertaken.

2. *Continually review of parking requirements and work towards maximum parking requirements. Offer concessions if car reduction objectives can be demonstrated to be met.*

Working Group Response:

The Working Group was concerned that the standards used for parking had developed over time with little evident science behind them. There was a need to elaborate the dispensations that could be provided under the ARA Scheme for parking. It was noted that Appeal No. 22 of 1997 (the Whitfords appeal) provided useful guidance on the reasonableness of parking standards for retail areas.

As a result of these concerns a consultant was engaged to undertake a sub-study to review the parking standards in the context of those adopted elsewhere.

The study undertaken by Uloth and Associates recommended some changes to the ARA Scheme standards. Most notably a sliding scale of standards for retail areas was suggested (with 5 spaces per 100m² for smaller retail areas and 6 per 100m² for larger developments) and a greater provision for showrooms. The study promoted dispensation in instances of shared parking between different uses where it can be justified or where cash in lieu is available. In comparison with the parking standards in the ARA scheme the consultant’s analysis concluded that a greater requirement would be appropriate for shopping areas with 1,500 to 30,000m², for showrooms and general and services industrial areas.

Implications: The parking standards used by the City under TPS No. 2 and 3 were generally higher than those used elsewhere. Those to be used under TPS No. 4 are more consistent with those used elsewhere. The standards adopted by the ARA are somewhat more lenient than those adopted elsewhere for shops (one per 20m²) and showrooms (one per 50m²) suggesting that any further concessions should be handled with great care.

3. *Dialogue with property owners when any redevelopment is planned to encourage better use of parking areas, better coordination of landscaping on adjoining properties and extensive use of reciprocal parking as permitted in S. 5.6 of the ARA Scheme.*

Working Group Response:

This action, which relates to current development application assessment by the ARA, was supported as an appropriate strategy for the ARA to adopt.

4. *Discuss options with developers relating to reduced parking where there is significant contribution to cycling, walking or public transport is offered. Promote recommendations for parking reductions where appropriate in return for improvements in alternative transport initiatives.*

Working Group Response:

The Working Group noted that concessions on parking should be provided where they could be justified in terms of community benefit and it was important to ensure that a set of criteria be established to guide the ARA in the consistent application of the concessions.

5. *Discuss with office building developers the need to provide end of trip cycle facilities that can be used by other City Centre users. Include Bicycle Facilities in Armadale Redevelopment Authority Parking Requirements.*

Working Group Response:

While this action could be supported in general, it was noted by the Working Group that bicycle facilities would not be a practical requirement in established developments or in small development proposals.

6. *Discuss with Transperth alterations to the bus routes with the construction of Whitehead Street. Include bus facilities in the road design and shopping centre designs. These aspects need to be designed as part of the co-ordinated approach to transport in the City Centre and not in isolation.*

Working Group Response:

It was agreed that ARA initiate discussions with Transperth with respect to bus routes on Whitehead Street and the inclusion of bus facilities.

7. *Council to budget to improve car park signage and on street line marking of bays. In the future this should be extended to include private shopping car parks, the station parking areas – depending upon the negotiations (see 15 below) with shopping centre owners regarding future management of all parking areas.
Council and ARA to set aside funds to undertake a complete parking signing review in the 18 months to 2 years time frame to include new car parks/ accesses/ new intersections etc.*

Working Group Response:

The working group noted that the action would require an array of additional signs in private car parks, directional signs on streets and new line marking on the rationalized car parking areas. These would require funding.

The initial requirement would be to reach an agreement with current operators that the City would take over management and the conditions on which the City would take over the responsibility. The cost of parking patrols would need to be met by the property owner. This will require some negotiation and may include the alternative of private parking “wardens”. Thereafter local laws would need to be introduced and a budget (to include cost sharing by operators) for additional works established.

It was noted that a high proportion of the available parking was currently owned by ING and Westzone (Woolworths site). These sites were subject to development applications and thereafter there would probably not be redevelopments of equivalent scale for many years.

The Working Group requested Technical Services to undertake an assessment of the cost of line marking and signage within the private car parks and the public domain. This should assume that controls would be based on signage not machines.

As a result of this investigation it was concluded that it would cost \$48,700 to undertake a complete review of signage of the CBD parking areas, comprised of the following:

Maintenance of Armadale CBD Parking Areas

Element	Recurrence	Unit	Unit Costs (per bay) \$	Annual Maintenance costs \$
White lining	Every 6 Years	Item	40.00	20,026
Surface Resheeting	Every 12 Years	Area Sqm	12.50	3,129
Surface defects repairs	Ongoing	Item	2.50	7,510
Lighting	Ongoing	Item	4.00	12,016
Signage	Ongoing	Item	2.00	6,008
Total				48,700

Number of bays = 3004

There would be a need to provide for an on-going maintenance program beyond the initial undertaking of the works identified in the above table.

It was noted that there would be a need for a comprehensive parking plan as a precursor to commencing the provision of a signage scheme. It was suggested that a consultant would be required to undertake this task. It was noted that the report indicated that the ARA should undertake such a study over the next 18 months. It was agreed that such a study be jointly undertaken by the City and ARA following securing agreement from retailers that the City should take over parking management at negotiated cost.

Implications:

In order to undertake line marking and improved signage a wholistic review is required of the parking layout. A joint study should be undertaken as a priority.

8. *Include requirement for a Travel Plan in Development Applications.*

Working Group Response:

This action was being implemented by the ARA. It was suggested that it would be useful to know the proportion of City Centre users who accessed the City by public transport. It was also noted that there was a need to orientate trolley parking relating to the station to assist people dropping off the trolley prior to getting on the train. It was accepted that only a small percentage of shoppers use public transport.

9. *Encourage developments that relate to adjacent land uses thus encouraging multi purpose trips.*

Working Group Response:

This action did not appear to require specific action.

10. *Use S. 5.5 of the ARA Scheme to encourage flexible parking.*

Working Group Response:

S5.5 allows the ARA to relax parking standards subject to certain conditions. The implementation of these provisions will occur on the merits of specific applications and appear reasonable, in the event of the conditions being met.

11. *Add bicycle facility requirements to the ARA Scheme and encourage developers to improve conditions for non car users. Develop guidelines relating to these requirements.*

Working Group Response:

The Working Group noted that this action would be accommodated in the ARA’s sustainability audit which would be brought into effect during April 2005.

12. *Include public parking in the proposed office developments off Church Avenue and adjacent to the station.*

Working Group Response:

The Working Group was unclear how a developer could be asked to provide a public car park as required in this recommendation. It was not realistic to impose the provision of public car parking on a development proposal without compromising viability. It was considered that this recommendation may not be feasible and therefore should be deleted from the Strategy.

13. *Consider changes to the ARA Scheme to allow greater concessions for development close to the station where facilities are provided to encourage the use of alternative forms of transport.*

Council to manage any bays provided in the two office buildings to enable strong control over the management of parking in this key area.

Working Group Response:

This recommendation was largely addressed in the consultants study regarding parking standards. The Working Group was unclear what the second part of the recommendation applied to.

14. *Discuss the management of the car park west of the railway station with the PTA. It cannot be managed as a simple Park and Ride car park. If the PTA is not prepared to manage the car park as a City Centre car park, Council must consider negotiating to manage the car park for the PTA.*

Working Group Response:

The Working Group noted that a brief had been prepared to assist in the design of the car parking area to the west of the station.

In addition the construction of Green Avenue would be contingent on a range of issues being considered by the ARA for the area west of the railway.

15. *Discuss the issue of the introduction of parking fees in the City area with the DPI as the matter is a region wide concern. The City needs to consider preparing a City wide Parking Strategy to manage the various parking issues between commercial centres within the City as a whole.*

Working Group Response:

It was unclear to the Working Group why there would be a need to discuss the introduction of parking fees with the DPI as recommended. The Council had authority to introduce parking fees through the preparation and implementation of Local Laws should there be a sufficient case to do so, which in the foreseeable future was doubted.

It had been estimated that the Council car park by the Administration Centre could return \$45k should parking fees be introduced.

It was considered that the use of private contractors such as Wilson Carparks could be an option worth considering.

Possibly it would be desirable to prepare a city wide strategy should parking fees be introduced at all.

In any event the introduction of fees was a matter that could only be decided in response to the issue of whether the City was to take over the management of the private parking areas throughout the CBD. This needs to be balanced against the City’s objective to attract customers to the strategic centre, not provide disincentives.

16. *Undertake a targeted survey of businesses to identify true demand for a secure parking area, given that it may be located some distance from Jull Street, and may require local business financial input to pay for its construction and operation.*

Working Group Response:

The Working Group considered that a survey of businesses on secure parking was difficult to justify. The issue of security was a general one related to safety in the City. It was suggested that secure parking on the west side of the railway would be of little benefit if patrons were mugged getting there.

17. *Review the success of other car pooling schemes in five years.*

Working Group Response:

The Working Group had no comment to make on an action to be taken in five years at which time circumstances could be very different.

18. *Increase the number of community transport vehicles in operation and encourage their use through Council community information, grants etc. Allow community transport vehicles to park in off street bays designated for elderly drivers close to shopping centre entrances.*

Working Group Response:

It was noted that the City did not have community transport vehicles. However it was considered that there may be merit in making provision for such vehicles (for instance to service old peoples homes) in the parking arrangements. A local law could provide preferential parking for such users, although this would not be a variation of ACROD parking. This could be looked at as part of the general parking strategy.

19. *City to Budget for 0.5 ranger increasing to one ranger within three years. If a private property arrangement is adopted a further additional ranger may be required. There is potential for Council to take a much larger role in the management and enforcement of parking in Armadale.*

Working Group Response:

This recommendation was contingent upon recommendation 7. It was noted that as an alternative private contractors could be used to control parking.

Whether rangers or dedicated parking inspectors were appropriate would be a matter requiring further debate. In any event, the Working Group was of the view that the associated costs would not be covered by fines and that it was probable that there would need to be more than the suggested \$60k for this item (as suggested by the consultant) to provide coverage over six days a week.

20. *Undertake text changes to the ARA Scheme relating to the provision of land in lieu of car parking spaces.*

Working Group Response:

It was unclear to the Working Group what the logic was behind this action. It was considered that if land was taken for anything, it should be used for parking.

GENERAL CONCLUSIONS

One of the main issues arising from the consultant strategy related to parking provision and whether there will be sufficient for the future needs of the City centre. On this point a separate study was commissioned that suggested that some of the standards under the ARA scheme may be less than those generally adopted elsewhere. However, the adequacy of the current arrangements was not further investigated and the contention of Donald Veal Consultants (leading from the Armadale EBD) that there was probably enough parking has not been further reviewed or substantiated by the Working Group.

It has been accepted by the working group that the key issue is less the amount of parking space than how it is made accessible and attractive to use. On this point the Strategy forwarded the recommendation that the City take over the management of all parking areas. This may be seen as desirable and logical, however, it would require funding and considerable negotiation with property owners. In the immediate future such funding (for the employ of a dedicated parking inspector) would not appear to be available. This being the case it may be appropriate to open discussions with the Chamber of Commerce and the main car park owners to consider how parking arrangements can be improved short of the City taking the management over entirely and include the service in future proposals relating to specified area rating within the CBD.

It is certain that the greater the success of strategies of both the City and the ARA to improve the attractiveness (both for investors and users) of the centre will result in more traffic and a greater need for parking. Frustration from users will increasingly be felt as parking spaces are sought and street space will be congested to a greater degree by would-be parkers looking for spaces. Strategies employed elsewhere such as building

multi-level car parks and introducing fees are not likely to be justified for ten years at least. The solution to the perceived and real problems must largely lie in the space currently available although some additional relief is anticipated to be derived from development by the PTA of spaces on land west of the railway and in association with new shopping centre development.

Other actions advanced by the consultants can be supported and can be implemented through the on-going assessment of development applications and this is recommended.

MAIN ACTIONS RESULTING FROM THE WORKING GROUP REVIEW

1. The City and the ARA initiate discussions with the Chamber of Commerce and the main car park owners to consider how parking arrangements can be improved and include options including private owner participation in improvements and the City taking over the management of private parking areas.
2. Undertake a review of the extent of the two hour parking zone to include an assessment of where parking in the City Centre should be time limited.
3. ARA consider parking standards in Scheme in the light of the recommendations made by Uloth and Associates.
4. Subject to the outcome of 1. above:
 - Council formally consider amendment to its Local Laws to provide for the extension of the parking laws to specified properties and for them to be designated as parking stations.
 - Council consider the inclusion of parking management within deliberations on specified area rating for the CBD.
 - The ARA and the City jointly undertake a study of line marking and improved signage in the public and private parking areas.



President's Message

National General Assembly provides Local Government with the opportunity to have to come together and engage with national government.

This year local government has had a year and has crossed the year with the Australian Government's response to the Paris State Budget and the potential impact of that budget on local government's cost shifting and collection of revenue for the next financial year.

The budget and the election's ongoing. With the Australian Government's budget, it is clear that the next financial year will be a very busy one.

We will continue to work with local government's well established local government's infrastructure to ensure that we can continue to secure funding for ourselves and the communities we serve.

We also want local government to play a role as a leader in the Australian Federation and we will continue to encourage our members to continue to work together to improve local government.

The importance of partnerships is, therefore, the role of the National General Assembly. It is a forum for local government to address the issues that we face, grow our relationships with other organisations and other partners in government.

We will be hearing from national political leaders and from a range of ministers and their opposition counterparts.

This year's Assembly will also provide us with the opportunity to explore examples of partnerships in national government and elsewhere.

We will hear from a range of speakers and inspirational speakers and have the opportunity to participate in a range of activities and sessions of interest to us all. Most importantly, we will have the opportunity to share your views and ideas with colleagues from across the country. We will be hearing from you to this year's National General Assembly. Your participation will help shape the future of local government in Australia.

I look forward to seeing you there.

Councillor Paul Bell AM
ALGA PRESIDENT

Partnerships have long been an important part of local government. They give us the opportunity to aim higher and achieve more, enhancing our capacity to deliver services and infrastructure and better engage individuals, organisations and agencies to produce real and lasting outcomes for our communities.

This year's National General Assembly, *Good to Great: pursuing progress through partnerships*, will focus on local government relationships—with the community, with federal and state governments, and with other councils both here in Australia and overseas.

We will investigate the partnership frameworks within which we operate and expand the debate on constitutional recognition, a subject passionately discussed at last year's Assembly.

Most importantly, we will examine the proposed intergovernmental agreement on cost shifting and what potential this has to create new partnerships between local government and our state and federal counterparts.

To set our minds and imaginations racing, Phillip Adams, broadcaster, filmmaker, author, archaeologist, controversialist, social commentator and satirist, will give the keynote address. His theme will be supported by Bernard Salt, business analyst, media commentator, and consumer and cultural trends commentator, and Jim Soorley, former Lord Mayor of Brisbane City Council.

We will also hear from Australia's political leadership and senior federal ministers and opposition counterparts.

What better way to demonstrate partnerships with your community, the federal government and private enterprise than through a series of concurrent symposia. This year's sessions will include:

- Working together to manage emergencies
- The benefits of arts-based community development strategies in building healthy, active communities
- Electro-magnetic radiation management with Site Management Alliance
- Local council partnerships with Papua New Guinea and East Timor communities

Councils across Australia were profoundly touched by the Indian Ocean tsunami and responded with donations and offers of direct assistance. A special session on Australia's response to the tsunami, particularly the recovery phase, will be held on Tuesday afternoon. We will hear from the commander of the 1,000 strong Australian Defence Force emergency response group, Brigadier David Chalmers. This will be followed by reports from representatives from AusAID and the Australian Council for International Development, the peak body for non-government aid organisations.



This year's *Regional Cooperation and Development Forum* (held in conjunction with the General Assembly), will – by popular demand – again focus on resourcing local government infrastructure. Garry Weaven, Executive Chair of Industry Fund Services, will deliver the keynote address. His presentation will include a commentary on regional investment opportunities for major superannuation funds. The influential *State of the Regions Report* will be launched, the second in a three-part series on infrastructure with a special focus on information and communication technology.

The core work of the General Assembly – debate and determination of council motions – will focus on four key themes:

- local government financing
- population and ageing
- environment
- infrastructure

A separate breakfast will be hosted by the Australian Local Government Women's Association (ALGWA) on Wednesday morning, with guest speaker Senator Kate Lundy, Shadow Minister for Manufacturing and Consumer Affairs, and an address by ALGA President, Cr Paul Bell.

Finally, be sure to join Local Government Focus, Australia's only local government sector newspaper, as it hosts the closing lunch on Thursday to celebrate its 20th birthday.

Key dates

SUBMISSION FOR MOTIONS FOR DEBATE

9 September 2005



EARLY BIRD REGISTRATION

On or before Monday
12 September 2005

STANDARD REGISTRATION
13 September – 24 October 2005

LATE REGISTRATION
25 October 2005 onwards



JARDINE LLOYD THOMPSON



EMA 'safer sustainable communities'



Awards



National Awards for Local Government 2005

Since 1986 the federal government has been recognising, celebrating and promoting innovation, excellence and leading practice in local government. The winners of the 2005 Awards will be announced at an invitation only dinner on Monday 7 November.



The Heart Foundation Kellogg's Local Government Awards

These awards give recognition to councils working with their communities to encourage healthier lifestyles. The awards celebrate the important role that local government has in fostering the health of their communities. The awards will be presented during lunch on Wednesday 9 November.

Breakfasts By pre-arrangement only

Partnerships for Sustainability: Local Government Leadership

International Council for Local Environmental Initiatives (ICLEI)—Local Governments for Sustainability Recognition Event and Briefing Breakfast

Tuesday 8 November, 7:15–8:30 am



The event will recognise councils in the Australia/New Zealand region participating in ICLEI campaigns and their work to achieve sustainable outcomes for their communities. Invitations will be sent to all ICLEI members and participant councils during September.

Councils not currently involved with ICLEI, but wishing to find out more about the organisation and its work are welcome to attend for a breakfast fee. Seats are limited and must be reserved in advance.

For further information about this event contact ICLEI: Phone (03) 9639 8888

This breakfast will be held in the Murray and Fitzroy Rooms at the National Convention Centre.

Australian Local Government Women's Association Inc

Wednesday 9 November, 7:15–8:30 am

Ms Kaele Way, ALGWA President, invites you to breakfast. Come along and discover what ALGWA is doing in your council as Kaele gives an overview of ALGWA's activities. Guest speaker will be Senator Kate Lundy, Senator for the Australian Capital Territory. Or Paul Bell, ALGA President, will also address the breakfast.

ALGWA members and non-members are most welcome to attend. There will be a breakfast fee and as seats are limited, early bookings are highly desirable to ensure your seat.

Booking forms available on the ALGWA website: www.algwa.net.au/conference

This breakfast will be held in the Swan Room at the National Convention Centre.

20th Birthday Celebration

Lunch with Local Government FOCUS



Thursday 10 November at 12:30 pm

Local Government FOCUS management and staff are pleased to be sponsoring the closing lunch of the 2005 National General Assembly.

We invite delegates and exhibitors to join us in a celebratory glass of bubbly and special luncheon to mark our 20th Birthday.

First published in October 1985, FOCUS has maintained an editorial line of reporting on the key issues impacting on the sector. FOCUS also promotes the efforts of councils, large and small, as they endeavour to provide optimum services for their local community. We look forward to your company as we thank our many readers and advertisers for their ongoing support of Australia's national local government newspaper.

To be there, make sure your flight home is after lunch!



Motions for Debate

Councils and Regional Organisations of Councils are encouraged to submit motions on issues of national importance for debate. In particular, we are seeking Notices of Motions in the areas of population and ageing, local government financing, environment, and infrastructure.

Motions should be received by ALGA no later than Friday 9 September 2005.

As in previous years, the ALGA Executive Committee will develop composite motions to reduce the total number of motions under consideration. The ALGA Executive Committee reserves the right to vet whether motions are applicable to the Assembly debate.

Two concurrent debating sessions have been programmed on Tuesday 8 November, 2005. The first concurrent debating session will be population and ageing, and local government financing, with the second concurrent debating session being environment and infrastructure. In addition, there will be plenary debating sessions on Wednesday and Thursday.

Voting Procedures

Each council is entitled to one voting delegate through its council's elected representatives. One voting delegate from each council is entitled to attend the plenary sessions. The voting delegates will be elected by the council's delegates. The voting delegates will be elected by the council's delegates. The voting delegates will be elected by the council's delegates. The voting delegates will be elected by the council's delegates.

The plenary sessions will be held on Tuesday 8 November, 2005. The plenary sessions will be held on Tuesday 8 November, 2005. The plenary sessions will be held on Tuesday 8 November, 2005. The plenary sessions will be held on Tuesday 8 November, 2005. The plenary sessions will be held on Tuesday 8 November, 2005.

Councils do not need to advise ALGA of the names of their voting delegates.

National General Assembly Venue and Dress Code

The National General Assembly will be held at the National Convention Centre, 200 South Creek Avenue, Canberra. All plenary sessions will be held in the Plenary Theatre. The Local Government Executive will be the host of the dress code to the evening business dinner.

Program

Regional Co-operation and Development Forum Monday 7 November 2005

9:00 am	Registration
9:30 am–5:00 pm	Regional Co-operation and Development Forum
5:30–7:00 pm	Welcoming Reception and Local Government Expo Opening
7:30 pm	National Awards for Local Government (by invitation only)

DAY 1

General Assembly Tuesday 8 November 2005

7:15–8:30 am	ICLEI Breakfast (by pre-arrangement only—refer page 4)
8:00 am	Registration
9:00 am	Opening Session <ul style="list-style-type: none"> • Anthem • Indigenous Welcome • Introduction of the ALGA Board • Address by Cr Paul Bell AM, President of ALGA • Address by the Hon John Howard, MP Prime Minister of Australia
9:45 am	Keynote Address: Mr Phillip Adams AO FRSA
10:30 am	Morning Tea
11:00 am	Concurrent Debate on Motions Option A: Population and Ageing Option B: Local Government Financing
12:30 pm	Lunch
1:30 pm	Concurrent Debate on Motions Option A: Environment Option B: Infrastructure
3:00 pm	Afternoon Tea
3:30 pm	2004 Indian Ocean Tsunami—local government responds
5:00 pm	Close
7:00 pm	Buffet dinner and dance: Constitution Place at Old Parliament House (proudly sponsored by POSTbillpay)

DAY 2

General Assembly Wednesday 9 November 2005

7:15–8:30 am	ALGWA breakfast (by pre-arrangement only—refer page 4)
9:00 am	Plenary Address: Mr Bernard Salt
9:45 am	Debate on motions in Plenary: summary of Day 1 concurrent debate by Chairs and further debate by exception.

10:30 am	Morning Tea
11:00 am	Concurrent symposia Option A: The Arts: building healthy, active communities Option B: Radiation safety means you! Option C: Managing Emergencies

12:30 pm	Lunch Heart Foundation Awards
1:45 pm	Concurrent symposia Option A: Health and Ageing Partnership Option B: NRM Management—your say Option C: Thinking Globally—acting locally

3:15 pm	Afternoon tea
3:45 pm	Debate on motions in plenary
5:00 pm	Close

Evening	General Assembly Dinner, Great Hall Parliament House
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DAY 3

General Assembly Thursday 10 November 2005

9:00 am	Fair Share Campaign, Cr Paul Bell AM, ALGA President
9:30 am	Debate on motions in Plenary

10:30 am	Morning Tea
11:00 am	Plenary Address: Mr Jim Soorley
12:00 noon	Closing Ceremony Address by the Hon Kim Beazley, MP Leader of the Opposition

12:30 pm	Lunch Local Government Focus celebrates its 20th birthday!
1:30 pm	Annual General Meeting
2:30 pm	Close

Open House 8–10 November 2005

Tuesday	9:30 am–3:00 pm
Wednesday	9:00 am–5:00 pm
Thursday	9:00 am–12:00 noon

Speaker Profiles



Mr Phillip Adams AO FRSA

Twice honoured in the Order of Australia awards for his contribution to film, television and the arts, Phillip Adams has been instrumental in the development of the modern Australian film industry. He is our most widely published columnist, a popular radio broadcaster for ABC's Radio National and the author of a number of best-selling books.

An entertaining speaker with a wealth of anecdotes, Phillip Adams is often controversial but never ignored. One of Australia's true 'character' personalities, he needs little introduction to audiences in Australia who for years have read his articles in newspapers and periodicals and followed his involvement in the film industry.

A gifted satirist and social critic, film producer and comic writer, he has made over forty overseas trips and has been involved in smuggling dissident literature into the Soviet Union—and dissidents themselves out; he has been jailed in Moscow, arrested in Frankfurt and tear-gassed in Tokyo.

Mr Bernard Salt

Bernard Salt is KPMG Partner Property, based in Melbourne. Bernard holds Bachelor of Education and Master of Arts degrees and is a Member of the Australian Institute of Company Directors. Bernard has established an enviable reputation as an adviser to leading property investors and developers on matters relating to market demand. Bernard's client list reads like a Who's Who of Australian business: AMP Capital Investors, Macquarie Bank, Gandel Group, Australand, Delfin, Consolidated Properties, Sunland, MAB Corporation, VicUrban and others.

Bernard is however best known to Australian business for his commentary in the media on the business implications of demographic and social change. He is a columnist with *The Australian*, *Melbourne* magazine and *Property Australia* and is the author of the popular, best-selling book *The Big Shift: Welcome to the Third Australian Culture*.

Bernard has appeared on television programs such as *Business Sunday*, *The Today Show*, *SBS Insight*, *Today Tonight* and *Healthy, Wealthy & Wise*. Bernard is a witty and engaging speaker with a unique insight into Australia's future.

Mr Jim Soorley

Jim Soorley has a diverse background which includes ten years as a Catholic priest, five years in the selection and recruitment industry, and twelve years as Lord Mayor of Brisbane. His formal qualifications are a Bachelor of Arts majoring in psychology and a Master of Arts in organisational psychology.

As Lord Mayor of the largest local government authority in Australia, Jim presided over an annual budget of \$1.6 billion and a workforce of 7,000. He was elected four times, winning by resounding margins, until he stepped aside in 2003. His greatest achievement as Mayor was taking Brisbane

from a city with a country town mentality into a vibrant urban metropolis without compromising its livability.

For the last twelve months Jim has worked on several boards, and been a consultant for governments and businesses across a range of issues.

Brigadier David Chalmers AM CSC ADC

Brigadier David Chalmers commanded the 1,000 strong Australian Defence Force emergency response group that deployed to Aceh Province in Indonesia immediately after the 2004 Indian Ocean tsunami. He will address delegates on his impressions and experiences during the three month relief operation that followed this devastating natural disaster.

After graduating from the Royal Military College, Duntroon in 1980, Brigadier Chalmers began his army career as a tank troop leader in 1st Armoured Regiment. Subsequently, he served in 2nd Cavalry Regiment, 4th Cavalry Regiment and at the School of Armour, before being appointed Commanding Officer of 2nd/14th Light Horse Regiment (Queensland Mounted Infantry) in 1997.

Brigadier Chalmers commanded the Australian Contingent during Operation Tanager in East Timor during 2001–2002 and, since December 2003, has been Commander of the Brisbane based 7th Brigade.

Brigadier Chalmers has served in a number of defence headquarters appointments during his career, including as Secretary of the *Army 21* review, for which he received a Conspicuous Service Cross in January 1997. In recognition of his service in East Timor, Brigadier Chalmers was made a Member of the Order of Australia in January 2003. He is also an Honorary Aide-de-Camp to the Governor General.

Senator Kate Lundy

Kate Lundy was elected as the Labor Senator for the Australian Capital Territory in March 1996, at age 28. Kate is currently the Shadow Minister for Manufacturing and Consumer Affairs—portfolios she has taken on following the 2004 federal election. She has been a member of the opposition front bench since August 1997, and was appointed to the Shadow Ministry following the 1998 federal election. In that time Kate held the portfolios of Information Technology and Sport for seven years from 1998 to 2004, and the Arts portfolio from 2003 to 2004.

She is an internet enthusiast and still publishes her own web site. In the past, she has been recognised by the Australian Computer Society as the *Most Computer Literate Politician*. Kate has also made the *Australian Financial Review's* top five Power List in the information technology and telecommunications industry. Being a passionate sportswoman, Kate is actively involved in rowing and scuba diving. She is a patron of a number of sport and charity organisations.

Senator Lundy will be the guest speaker at the Australian Local Government Women's Association breakfast on Wednesday 9 November. For more information refer to page 4.

Symposia

The Arts: building healthy active communities

Australia Council research shows that the arts can be an effective means of promoting civic dialogue on important issues affecting local communities and can provide a non-threatening and powerful way for communities to tackle big issues. Against this background, the Australia Council will host a symposium on the benefits of arts-based community development strategies in building healthy, active communities. This symposium will be a discussion with artists and local government CEOs, profiling what can happen when local councils address critical issues for their community in creative ways.

The session will be facilitated by Anne Dunn. Previously CEO for the City of Port Phillip, Anne currently consults to local government and is working with the Cultural Development Network on the *Community Sustainability and Cultural Vitality Project* funded by the Australia Council through the Regional Arts Fund. The Australia Council is the Australian Government's arts funding and advisory body.

Radiation safety means you!

As radiocommunications site owners, councils must act to meet their radiation safety OH&S obligations under the ARPANSA Radiation Protection Standard 2002. Site Management Alliance is the independent source of advice and online management services for councils. The Alliance process combines the skills of three specialist companies, generating the commercial strength to supply an Australia-wide service employing a network of site inspectors and providing site owners with an accredited, independent and integrated technical and legal framework for comprehensive site management.

It's more than just radiation safety—the Alliance process covers additional OH&S requirements, site maintenance, ACA transmitter licensing, interference resolution, site optimisation and marketing and commercial site sharing agreements with occupants.

Delegates attending this symposium hosted by the Alliance—leaders in their field—will get the latest information on regulatory requirements and management techniques for radiocommunications sites, plus a few stories on what not to do, learning from the experience of others. For more details visit www.sitemanager.net.au

Working together to manage emergencies

Local government's role in emergency management has gained increasing attention in recent years. The Council of Australian Governments' (CoAG) Report *Natural Disasters in Australia* (2002) and the *National Bushfire Inquiry* (2004) recognise the important role of local government in disaster management and mitigation and acknowledge the critical need for adequate resourcing.

ALGA welcomed the Australian Government's 2004 Federal Election commitment, *Working Together to Manage Emergencies*, and is working closely with the Australian Government to develop a national strategic plan for local government in emergency management. This symposium will explore in more detail the range of roles and responsibilities of local government in emergency management and key challenges facing local councils in being able to effectively respond to emergencies in the future.

Health and ageing and local government – a partnership in action

This symposium will bring together people from a wide range of professions, organisations and governments to pursue innovative designs for homes and community spaces to meet the changing needs of Australians as they age.

The symposium has been included as part of the National Speakers Series *A Community for All Ages—Building the Future* which was launched by the Minister for Ageing, the Hon Julie Bishop, MP in April 2005 and builds on the existing partnership between ALGA, the Office For An Ageing Australia and the local government action plan for population ageing.

It will provide a special opportunity for delegates to discuss and address practical solutions for the short, medium and long-term to improve age-friendly environments.

Integrated Natural Resource Management—your say

There are a number of important environmental issues facing councils, such as: increased development pressures and the impact this can have on the environment; and pressure on the water cycle and how to provide quality water at a consistent supply. Many states have introduced significant changes to native vegetation and threatened species legislation, which impacts on local government. There have been significant changes in the way the Natural Heritage Trust (NHT) program is administered and the process for local government accessing NHT funds.

Recent ALGA surveys on Natural Resource Management (NRM) and integrated coastal zone management have further highlighted these issues. Join us as we report back the findings of these two valuable surveys. These issues will be further explored and delegates will learn about the future directions of the environmental agenda.

Thinking globally—acting locally

Councils and their communities across Australia were praised for their quick and compassionate response to the victims of the Indian Ocean tsunami in December 2004—but being neighbourly is nothing new for Australian councils who have for many years looked beyond their boundaries and assisted our neighbours in need. This session will demonstrate projects and programs involving local councils assisting our northern neighbours: East Timor, as partners in the Local Government Friendship Relationships Program; and Papua New Guinea (PNG), through the Commonwealth Local Government Forum Best Practice Scheme. Delegates attending this session will learn how Australian councils and their communities are supporting local communities in Timor and PNG build capacity; and in the process are building friendships between their communities.

Open House in Local Government Expo

Do you have a local issue that you want to discuss with your fellow local government colleagues? Have you got a great local solution or innovation that you wish to share with others? Do you find it hard to connect with colleagues from like councils when networking at the social functions?

Since its popular and successful introduction in 2003, *Open House* provides delegates with a networking opportunity where you get to choose what's on the agenda. *Open House* is an informal program running concurrently with the General Assembly that provides a structured networking opportunity to discuss topics not on the main agenda.

Delegates will have the opportunity to post issues for discussion via the National General Assembly website www.nga.alga.asn.au from now through to the start of the event, or at *Open House* throughout the General Assembly. There will be a series of *House Rules* and a relaxed environment to discuss issues without requiring resolutions, as no formal General Assembly outcomes will result from *Open House*.

This is your opportunity to discuss what's happening on your home patch and seek from, or provide advice and assistance to, your fellow local government colleagues regarding your local issues.

Where is Open House?

Open House is located in the Local Government Expo.

Open House Times

Tuesday 8 November	10:30 am–5:00 pm
Wednesday 9 November	9:00 am–5:00 pm
Thursday 10 November	9:00 am–12:00 noon

Registration Details

National General Assembly

General Assembly Registration Fees

EARLY BIRD	\$755.00	payment received on or before Monday 12 September 2005
STANDARD	\$855.00	payment received on or before Monday 24 October 2005
LATE	\$955.00	payment received on or after Tuesday 25 October 2005

General Assembly Registration Includes

- Attendance at all General Assembly sessions
- Morning tea, lunch and afternoon tea as per the General Assembly program
- One ticket to the Welcome Drinks, Monday
- General Assembly satchel and materials
- Complimentary copy of the *State of the Regions Report 2005-06*

Day Registration Fees

TUESDAY	8 November 2005	\$410.00
WEDNESDAY	9 November 2005	\$410.00
THURSDAY	10 November 2005	\$255.00

Day Registration Includes

- Attendance at all General Assembly sessions on the day of registration
- Morning tea, lunch and afternoon tea as per the General Assembly program on that day
- General Assembly satchel and materials

Accompanying Partners Program

Accompanying Partners Registration Fees

Accompanying Partners Registration Fee	\$210.00
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Accompanying Partners Registration Includes

- One ticket to the Welcome Reception, Monday
- National Museum and the Mint full day tour
- Peter Crisp Gallery and Poachers Pantry full day tour
- Lunch with General Assembly Delegates on Thursday 10 November to celebrate the twentieth birthday of Local Government FOCUS

Regional Co-operation and Development Forum

Monday 7 November

The Regional Co-operation and Development Forum highlights the *State of the Regions Report 2005-06* prepared by National Economics, in conjunction with the Australian Local Government Association. This year, the Forum will focus on *Infrastructure: superhighways to super regions!* Mr Garry Weaver, Executive Chair, Industry Fund Services, will give the keynote presentation. National Economics will also present the findings of a council survey on infrastructure.

NOTE: Attendance at the Forum on Monday requires a separate registration. Attendance is NOT included in registration to the General Assembly; however, those attending the General Assembly do receive a discount.

Regional Co-operation and Development Forum Registration Fees

General Assembly Delegates Registration Fees	\$150.00
Forum Only Registration Fees	\$300.00

Forum Registration Includes

- Attendance at all sessions on Monday 7 November
- Morning tea, lunch and afternoon tea as per the Forum program
- Forum satchel and materials

Payment Procedures

Payment can be made by:

- Credit card: Bankcard, MasterCard, Visa and American Express
- Cheque made payable to ALGA
- Electronic Funds Transfer: **BANK: Commonwealth**
BRANCH: Curtin BSB NO: 062905 ACCOUNT NO: 10097760
NOTE: If paying via EFT you must quote your transaction reference number on the registration form.

Completed registration forms should returned to:

Conference Co-ordinators Pty Ltd
PO Box 139
CALWELL ACT 2905
Facsimile (02) 6292 9002 Phone (02) 6292 9000
Email conference@confco.com.au

Cancellation Policy

All alterations or cancellations to your registration must be made in writing and will be acknowledged by post, facsimile or email. Notification should be sent to:

Conference Co-ordinators
PO Box 139
CALWELL ACT 2905
Facsimile (02) 6292 9002
Email conference@confco.com.au

An administration charge of \$88.00 will be made to any participant cancelling before Monday 10 October 2005. Cancellations received on or after Tuesday 11 October 2005 will be required to pay full registration fees. However, if you are unable to attend, substitutes are welcome at no additional cost.

By submitting your registration you agree to the terms of the cancellation policy.

Privacy disclosure

ALGA collects your personal contact information in its role as a peak body for local government. ALGA may disclose your personal contact information to the sponsors of the event for the purposes of commercial business opportunities. If you consent to ALGA using and disclosing your personal contact information in this way, please tick the appropriate box on the registration form.

Regional Co-operation and Development Forum

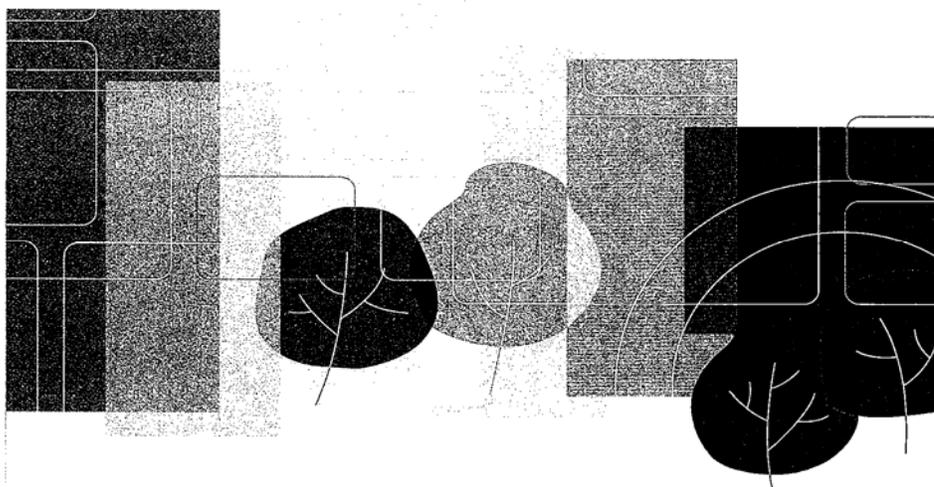
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**THE REGIONAL CO-OPERATION
AND DEVELOPMENT FORUM,
NOW IN ITS NINTH YEAR,
BRINGS TOGETHER LOCAL
GOVERNMENT
REPRESENTATIVES AND
ECONOMIC DEVELOPMENT
PRACTITIONERS TO EXAMINE
THE PERFORMANCE,
PROSPECTS AND POLICIES
FOR AUSTRALIA'S REGIONS.**

This year, the Forum will continue its focus on infrastructure, with a special feature on telecommunications. Mr Garry Weaven, Executive Chair, Industry Fund Services, will give the keynote presentation. The *State of the Regions Report 2005-06* will be launched and National Economics will also present the findings of a council survey on infrastructure conducted earlier in the year.

There will be a session to explore e-infrastructure benefits to communities, such as e-learning, and a panel discussion on infrastructure issues facing local government will conclude the day. Delegates will have an opportunity to actively participate in each of these sessions.



Program

- 9:00 am REGISTRATION**
- 9:30** Opening & President's Address: Cr Paul Bell AM
- 9:45** Keynote Address: Mr Garry Weaven, Executive Chair, Industry Fund Services
- 10:30** Launch of the *State of Regions Report 2005-06*: Dr Peter Brain, National Economics
- 11:00 MORNING TEA**
- 11:30** Survey Says!
Dr Craig Shepherd from National Economics reports back findings of infrastructure survey undertaken by Councils
- 12:10** Plenary Address: Hon John Anderson MP, Minister for Transport and Regional Services (invited)
- 12:30 pm LUNCH**
- 1:30** ICT in the community
This session will present some practical examples of e-infrastructure benefits to communities, such as learning communities and e-libraries.
- 2:40** Plenary Address: Mr Kelvin Thomson MP, Shadow Minister for Regional Development and Roads
- 3:00 AFTERNOON TEA**
- 3:30** Panel discussion: Facilitated by Dr Craig Shepherd, National Economics
- 4:45** Wrap up: Cr Paul Bell AM, ALGA President
- 5:00 pm CLOSE**

Speakers

Garry Weaven

Garry Weaven is the founder and Executive Chair of Industry Fund Services Pty Ltd, which is a diversified financial services organisation owned by and providing products and services to a range of superannuation funds. His involvement with the Superannuation and Funds Management Industry follows a successful career in the union movement which culminated in being elected Assistant Secretary of the ACTU in 1986.

The ACTU position exposed Mr Weaven to industrial relations and social policy issues across a broad range of industries, as well as at the national level. He was a key architect and major driving force behind the ACTU's success in reforming the nature of superannuation and spreading it throughout the workforce during the 1980s.

Mr Weaven is a Board Member of VicUrban and Chair of Superpartners, the Industry Fund owned administration company. He is also a Director of Members Equity Bank (ME), which is owned by 42 superannuation funds. ME is responsible for Super Members' Home Loans and is Australia's newest rapidly growing bank.

Dr Peter Brain

Dr Peter Brain is a leading Australian economist and strategic thinker. He is the Executive Director of the National Institute of Economic and Industry Research (National Economics), an organisation which he co-founded in 1984.

Dr Brain has spent three decades studying the strategic drivers of the Australian national and regional economies and the implications for forecasting, policy and infrastructure. He is co-author of the *State of the Regions* Report.

At the core of this analysis has been the building of large scale econometric models of national, state and regional economies. The insights from this work are reflected in four major books on the Australian economy, many articles and countless reports. The topics covered by Dr Brain include, energy and energy efficiency, population, macroeconomic and industry policy, the strategic drivers of regional development, financial aspects of development and the impact of migration.

Over recent years Peter has continued to prepare short, medium and long term forecasts of the economy and prepared large scale reports into the microelectronics industry, Australia's infrastructure needs, the chemicals and plastics industry, the world energy supply and demand outlook to 2030, and the strategic drivers of the state economies.

Over his working life Peter has been a consultant/adviser to the majority of Australia's major companies.

Dr Craig Shepherd

Dr Craig Shepherd is the Principal Economist at National Economics where he heads the local government consultancy practice.

Dr Shepherd is regarded as Australia's leading specialist on regional economics. He is co-author of the *State of the Regions* Report and the architect of YourPlace, National Economics' regional economic database.

Dr Shepherd's in depth knowledge of the economic and social attributes that form the foundations of regional Australia provides a powerful tool in assisting local government to develop strategies to create strong regional cities and to plan for future prosperity in an increasingly competitive world.

'All regions within Australia face changes in their economic structures and, in the face of this change, policy and planning strategies must be developed to maximise economic activity, local amenity and sustainability' Dr Craig Shepherd