CITY OF ARMADALE

AGENDA

OF **CITY STRATEGY COMMITTEE** TO BE HELD IN THE **COMMITTEE ROOM**, ADMINISTRATION CENTRE, 7 ORCHARD AVENUE, ARMADALE ON **MONDAY, 15 SEPTEMBER 2014 AT 7:00 PM.**

A meal will be served at 6:15 p.m.

PRESENT:

APOLOGIES:

OBSERVERS:

IN ATTENDANCE:

PUBLIC:

*"For details of Councillor Membership on this Committee, please refer to the City's website – **www.armadale.wa.gov.au/your council/councillors**."*

DISCLAIMER

The Disclaimer for protecting Councillors and staff from liability of information and advice given at Committee meetings to be read.

DECLARATION OF MEMBERS' INTERESTS

QUESTION TIME

DEPUTATION

Nil

CONFIRMATION OF MINUTES

RECOMMEND

Minutes of the City Strategy Committee Meeting held on 18 August 2014 be confirmed.

ITEMS REFERRED FROM INFORMATION BULLETIN - ISSUE NO.16/2014

The following items were referred via Issue No. 16/2014:

- **Progress Report**
  Progress Report on Contingency, Operational & Strategic Projects
- **Outstanding Matters & Information Items**
  Report on Outstanding Matters – City Strategy Committee
- **Donations/Grants/Contributions**
- **Accounting Reports**
- **Common Seal Report**

If any of the items listed above require clarification or a report for a decision of Council, this item to be raised for discussion at this juncture.

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1.1 - LIST OF ACCOUNTS PAID - AUGUST 2014

WARD	:	ALL
FILE No.	:	M/667/14
DATE	:	29 August 2014
REF	:	AB
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

- The Report presents, pursuant to Regulation 13(1), (3) & (4) of the Local Government (Financial Management) Regulations 1996, the List of Accounts paid for the 01.08.14 to 31.08.14.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Corporate Services
Make maximum use of available technology to improve administration, governance and service delivery.

Legislation Implications

Section 6.10 (d) of the Local Government Act 1995 refers, ie.

6.10. ***Financial management regulations***
Regulations may provide for —
(d) the general management of, and the authorization of payments out of —
(i) the municipal fund; and
(ii) the trust fund,
of a local government.

Regulation 13(1), (3) & (4) of the Local Government (Financial Management) Regulations 1996 refers, ie.

13. *Lists of Accounts*
(1) *If the local government has delegated to the CEO the exercise of its power to make payments from the municipal fund or the trust fund, a list of accounts paid by the CEO is to be prepared each month showing for each account paid since the last such list was prepared —*
(a) the payee's name;
(b) the amount of the payment;
(c) the date of the payment; and
(d) sufficient information to identify the transaction.

(3) A list prepared under subregulation (1) is to be —
(a) presented to the council at the next ordinary meeting of the council after the list is prepared; and
(b) recorded in the minutes of that meeting.

(4) After the list referred to in subregulation (1) has been prepared for a month the total of all other outstanding accounts is to be calculated and a statement of that amount is to be presented to the council at the meeting referred to in subregulation (3)(a).

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

All accounts paid have been duly incurred and authorised for payment as per approved purchasing and payment procedures.

Consultation

Nil

BACKGROUND

Pursuant to Section 5.42 of the Local Government Act 1995 (***Delegation of some powers and duties to CEO)***, Council has resolved to delegate to the CEO *(Primary Delegation No: 150 refers*) the exercise of its powers to make payments from the municipal and trust funds.

COMMENT

The List of Accounts paid for the period 01.08.14 to 31.08.14 is presented as an attachment to this report.

RECOMMEND

That Council note the List of Accounts paid as presented in the attachment to this report and summarised as follows:

Municipal Fund
Accounts paid totalling $49,657,748.28 on Vouchers 23187–23377, Batch 1614-1624, 1626, 102667-102692, 300307-300317 & PY01.03-PY01.04

Trust Fund
Accounts paid totalling $914,517.65 on Vouchers 3663-3717, 400234-400235 & Batch 1625

ATTACHMENTS

1. Monthly Cheque Listing Report - August 2014

1.2 - MONTHLY STATEMENT OF FINANCIAL ACTIVITY - AUGUST 2014

WARD	:	ALL
FILE No.	:	M/668/14
DATE	:	29 August 2014
REF	:	AB
RESPONSIBLE MANAGER	:	Executive Director Corporate Services

In Brief:

This Report presents the City's Monthly Financial Report for the 2 month period ended 31 August 2014.

The Report recommendation is to receive the Financial Report.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Developing our Organisation:

Improve the environment for effective governance;
Improve the overall financial viability of Council.

Legislation Implications

Local Government Act 1995 – Part 6 – Division 3 – Reporting on Activities and Finance
Local Government (Financial Management) Regulations – Part 4 – Financial Reports.

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

The Statement of Financial Activity, as presented, refers and explains.

Consultation

Nil

BACKGROUND

Each month officers are required to prepare monthly financial reports, covering the prescribed information, and present these to Council for receipt.

COMMENT

Presented as an attachment is the Monthly Statement of Financial Activity for the period ended 31 August 2014.

For the purposes of reporting material variances from the Statement of Financial Activity, indicators, as resolved by Council, have been applied.

These indicators are:

Revenue

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $50,000 and in these instances an explanatory comment has been provided.

Expense

Material variances are identified where, for the period being reported, the actual varies to the budget by an amount of (+) or (-) $100,000 and in these instances an explanatory comment has been provided.

For the purposes of explaining each Material Variance, a three part approach has been taken. The parts are:

1. Period Variation
   Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.

2. Primary Reason
   Explains the primary reasons for the period Variance. As the report is aimed at a higher level analysis, minor contributing factors are not reported.

3. Budget Impact
   Forecasts the likely $ impact on the Annual Budget position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

RECOMMEND

That Council:

pursuant to Regulation 34 of the Local Government (Financial Management) Regulations 1996 (Financial Activity Statement Report) accept the Statement of Financial Activity for the 2 month period ended 31 August 2014.

ATTACHMENTS

1. Monthly Financial Report - August 2014

1.3 - RATE EXEMPTION APPLICATION - RICHMOND FELLOWSHIP WESTERN AUSTRALIA - ASSESSMENT 194372

WARD	:	RIVER
FILE No.	:	M/649/14
DATE	:	20 August 2014
REF	:	JH
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- This report presents a rates exemption application from Richmond Fellowship Western Australia for 2 homes they lease from the Dept of Housing, assessment 194372.
- The report recommendation is to grant a rate exemption on the 2 homes on the basis that the properties continue to be used exclusively for charitable purposes, namely mental health.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Long Term – to achieve a better quality of living for the people of our city.

Legislation Implications

Local Government Act 1995 – section 6.26 – Rateable Land, ie.

under section 6.26 (2) (g) of the Act, land is not rateable land if it is: "land used exclusively for charitable purposes";

The concept of "charitable purposes" is still referenced by the Courts to the preamble of the Charitable Uses Act 1601 (UK) which provided (in part) that a 'charitable purpose' was 'for relief of aged, impotent and poor people'. The modern day interpretation of this principle is taken from Commissioners for Special Purposes of Income Tax v Pemsel (1891), which identified (4) heads of charitable purposes, namely:

a) *relief of poverty;*
b) *advancement of education;*
c) *advancement of religion; and*
d) *other purposes beneficial to the community not falling under any of the preceding headings.*

As a general proposition, in order to be classified as 'charitable', a purpose must be for the benefit of the community or an appreciable important class of it, and not merely for the benefit of particular private individuals. However, there is an exception to the proposition where the purpose relates to the relief of poverty. In these cases, it may not be necessary for those benefiting to be an appreciable section of the community for the purpose to be charitable. Furthermore, there is

case law that extends the 'relief of poverty' to include relief of disabled persons and indigenous persons.

Council Policy/Local Law Implications

Current practice is to apply the rate exemption, if approved, from the date of the application.

Budget/Financial Implications

The application, if approved, will result in a rate revenue loss in the current year (2014/2015) of $2,618.00

Consultation

Applicant – Richmond Fellowship Western Australia

BACKGROUND

Richmond Fellowship Western Australia is a non-government, not for profit, charitable organisation that provides rental housing for those who require crisis, short-term accommodation and provide 24 hour per day support services for the tenants who suffer with severe and persistent mental health issues (the Kelmscott Community Options Program [KCOP]).

KCOP residents are all admitted from Graylands Hospital and the Richmond Fellowship officers work with each resident to reintegrate women/men into society, by doing so this avoids unnecessary long-term hospitalisation and institutionalisation.

The two homes provide accommodation for both women and men, with women in one home and men in the other.

The homes covered in this application are owned by the Department of Housing and are leased to Richmond Fellowship Western Australia under the State Community Housing Investment, and Crisis Accommodation Programs.

The homes are used to provide mental health accommodation which is a charitable purpose.

Current leases on the two properties currently have no expiry date and the Department of Housing will continue to lease as long as the need is required.

DETAILS OF PROPOSAL

On the 5 August 2014, Richmond Fellowship Western Australia lodged with Council a rate exemption application for these properties, claiming exemption under section 6.26(2)(g) of the *Local Government Act 1995*, for land used exclusively for charitable purposes under the mental health accommodation program.

Presented as a confidential attachment are the property address details.

COMMENT

The homes will be only used to provide mental health accommodation.

Richmond Fellowship Western Australia have provided copies of the following documents in support of their rate exemption application, ie.

- Constitution of Richmond Fellowship Western Australia
- Certificate of Registration
- Charitable collections license
- Lease Agreements with Department of Housing & Works

In order to be considered as a charitable purpose, Richmond Fellowship Western Australia must either fall within a list of categories detailed in The Charitable Uses Act 1601 or within one of the four categories of charitable purposes.

CONCLUSION

The rate exemption application from Richmond Fellowship Western Australia for the property in Kelmscott are supported on the basis that the land is used exclusively for charitable purposes, namely, assisting persons with mental health accommodation.

RECOMMEND

That Council:-

1. **Pursuant to Section 6.26(2)(g) of the *Local Government Act 1995*, (land used exclusively for charitable purposes – mental health accommodation), approves a rates exemption on property assessment 194372 effective from 5 August 2014, on the basis that:-**

    (a) the land is and continues to be used exclusively for mental health accommodation, and

    (b) this decision to grant a rates exemption is subject to the City firstly receiving from the property owner (Dept of Housing) and the lessee (Richmond Fellowship Western Australia) written confirmation that the rates exemption granted in this instance will be passed on and received by Richmond Fellowship Western Australia.

2. **Advise Dept of Housing (owner) and Richmond Fellowship Western Australia that this rate exemption will be reviewed annually to confirm both properties continue to be used exclusively for charitable purposes and therefore remain eligible for a rate exemption.**

ATTACHMENTS

1. Property Details for Richmond Fellowship - *This matter is considered to be confidential under Section 5.23(2) (b) of the Local Government Act, as the matter relates to the personal affairs of a person*

**1.4 - PROPOSED RATE CONCESSION

WARD	:	ALL
FILE No.	:	M/664/14
DATE	:	28 August 2014
REF	:	FB
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

The Report :-

- Presents details of queries received from ratepayers whose properties have been rated as Business Improved in accordance with the zoning of their property but which are used for residential purposes;
- Recommends that a rate concession be granted to properties that have been rated as Business Improved but which are actually used exclusively for residential purposes.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Outcome - 4.6 Financial sustainability and accountability for performance
Strategy - 4.6.3 Develop and maintain long term financial planning, management and reporting to ensure resources are provided to deliver services and manage Council's assets
Action – 4.6.3.1 Prepare and adopt the Annual Budget

Legislation Implications

Local Government Act 1995

6.33. Differential general rates

(1) A local government may impose differential general rates according to any, or a combination, of the following characteristics —

(a) the purpose for which the land is zoned, whether or not under a local planning scheme or improvement scheme in force under the *Planning and Development Act 2005*; or

(b) a purpose for which the land is held or used as determined by the local government; or

(c) whether or not the land is vacant land;

6.47. Concessions

Subject to the *Rates and Charges (Rebates and Deferments) Act 1992*, a local government may at the time of imposing a rate or service charge or at a later date resolve to waive* a rate or service charge or resolve to grant other concessions in relation to a rate or service charge.

** Absolute majority required.*

6.48. Regulation of grant of discounts and concessions

Regulations may prescribe circumstances in which a local government is not to exercise a power under section 6.46 or 6.47 or regulate the exercise of the power.

Local Government (Financial Management) Regulations 1996

69A. When concession under Act s. 6.47 can not be granted

A local government is not to exercise a power to grant a concession in relation to a rate or service charge under section 6.47 of the Act in circumstances where the concession is based on whether or not, or the extent to which, the land in respect of which the rate or service charge is imposed is occupied by a person who owns the land.

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

The budget implication of the proposed rate concession in this Report is a revenue loss of approximately $23,700 for the current 2014-2015 financial year. The Report recommendation also includes a referral of this budget implication to the 2015 Mid-Year Budget Review which is scheduled to occur in February 2015.

Consultation

Several affected Ratepayers

BACKGROUND

In accordance with Note 8 (Rating Information) of the adopted 2014-2015 Annual Budget, the City has, in accordance with section 6.33 of the *Local Government Act 1995,* imposed differential rates on properties valued on their gross rental value on the following basis:-

Group 1 – Vacant Land

- The rate in the dollar and minimum payment to apply is **14.924 cents or $1,030** whichever is the greater;
- The object of, and reason for, the higher rate in the dollar (as compared to the Group 2 rate in the dollar) is to :-
  Promote the development of all properties to their full potential thereby stimulating economic growth and development in all areas of our community.

Group 2 - all improved land that is NOT zoned for business purposes

- The rate in the dollar and minimum payment to apply is **7.627 cents or $1,030,** whichever is the greater;

Group 3 - all improved land that is zoned for business purposes

- The rate in the dollar and minimum payment to apply is **8.316 cents or $1,200,** whichever is the greater.
- The object of and reason for the higher rate in the dollar (as compared to the Group 2 rate in the dollar) is to *acknowledge that the following works and services included in the proposed annual budget are provided mostly for the benefit of business type properties, ie.*

- *the Economic Development function which is largely directed at the encouragement of commercial and industrial businesses to locate and relocate to the City of Armadale, as well as to provide support for the industrial and commercial community;*
- *The improvements to, the upgrade of and renewal of the street network in the CBD, including improvements to the street lighting systems;*
- *Increased maintenance and operational costs in industrial areas, particularly related to drainage;*
- *Increased costs related to the general improvement to the road streetscapes of the entry roads into Armadale, including landscaping, tree plantings and the provision of pedestrian and cycle paths.*

The land zonings (as per the City of Armadale Town Planning Scheme No.4 and the Armadale Redevelopment Scheme 2004) that are included in Group 3 include:-

- District Centre
- General Industry
- Industrial Business
- Local Centre
- MRA – City Centre Rail Station
- MRA – Forrestdale Business Park
- MRA – Kelmscott Town Centre
- MRA – Wungong Urban – Commercial
- Strategic Regional Centre

This Report refers more specifically to properties in the Group 3 differential rate group.

It is to be noted that differential rate Groups 2 and 3 have been predicated solely on the basis of land zonings. Whilst land use can also be a valid basis for differentiating rates (either in combination with land zonings or alone), it is an administrative burden both in time and cost because of the need to consistently maintain a land use register.

DETAILS OF PROPOSAL

This Report proposes that Council favourably consider granting a rate concession to those properties that have been rated at the Group 3 rate in the dollar or minimum payment but which are exclusively used for residential purposes.

The rate concession is proposed on the grounds :-

- of fairness and equity, ie. rating like properties in a consistent manner, and
- that for residential use properties in Group 3, there is little if no benefit to be received from the works and services included in the Annual Budget (as explained above) which is the basis of the Group 3 higher level of rates.

COMMENT

Analysis

Shortly following this year's rates billing, a number of ratepayers made contact with the City querying why their property had been included in the Group 3 Business Improved rate group when their property is used for residential purposes.

The response provided to ratepayers has been as follows:-

> *The City has, in accordance with section 6.33(1)(a) of the Local Government Act 1995, introduced a new rate group for the 2015 rating year referred to as Group 3 Business Improved. Included in this new rate group are lands that are zoned as District Centre, General Industry, Industrial Business, Local Centre, MRA City Centre Rail Station, MRA Forrestdale Business Park, MRA Kelmscott Town Centre, MRA Wungong Urban Commercial and Strategic Regional Centre;*
>
> *The object of and reason for the new Business Rate Group is to acknowledge various works and services included in the 2015 Annual Budget being provided mostly for the benefit of business type properties;*
>
> *The rates that have been levied are correct. However, as discussed we don't think it was Council's intention when implementing the new Business Rate Group that it would apply to a property like yours, and to that end we will need to refer the matter to Council to address what has occurred. The option we propose reporting to Council as the means of addressing what has happened is a rates concession;*
>
> *It is our intention to report this matter to the Council Meeting scheduled to be held on Monday 22nd September 2014. Given this meeting date is after the due payment date of 5th September 2014, we offer the following suggestions on payments, ie.*
>
> - *For those eligible for the State Government Rate Rebate, defer payment till after Council's decision on 22nd September 2014; and*
> - *For those NOT eligible for the State Government Rate Rebate, pay the first instalment.*
>
> *Shortly following the Council Meeting on the 22nd September 2014, affected ratepayers will be notified in writing of Council's decision.*

A review of the (861) Group 3 Business Improved rated properties by Officers from the Rates and Planning Departments, has identified (124) properties zoned either District Centre, Local Centre, Strategic Regional Centre or MRA-Kelmscott Town Centre that are used exclusively for residential purposes. Presented as an Attachment to this Report is a listing of these (124) properties, the majority of which are of a unit residential nature.

Options

As reported above, the Group 3 Business Improved 2014-2015 rate billing information is correct and therefore cannot be amended, ie. the rate record with respect to the identity of the owner, whether or not the land is rateable and the recorded characteristics of the land (land zonings) as the basis for imposing the Group 3 differential rate, are all correct.

The options available to Council are :-

- Option 1 – do nothing on the basis that the rate record and billing details are correct, OR
- Option 2 – grant a rate concession in accordance with section 6.47 of the *Local Government Act 1995* for the 2014-2015 rating year.

Option 2 is the recommended option on the grounds that :-

a) it provides a fair and equitable outcome by rating like properties in a consistent manner.

b) the benefit principle (ie. the concept that there be a relationship between the rates levied and the benefits received) as associated with the higher business improved rate is less valid for land zoned for business purposes but used for residential purposes, and

Conclusion

For reasons of fairness and equity, it is proposed that Council support the option of a rate concession as explained in the following Report Recommendation.
And finally, it is to be noted that if the current differential rates groups 2 and 3 are to apply in future years, then in all likelihood the rate concession as proposed in this instance will also need to apply in future years and will entail an annual review of land use by Officers from Planning and Rates.

RECOMMEND

That Council:

1. Pursuant to section 6.47 of the *Local Government Act 1995* grant* a rates concession for the 2014-2015 rating year, the details of which are as follows:-

a) The rate concession shall only apply to those rate assessments in the Group 3 Business Improved Rate Group that are exclusively used for residential purposes.

b) The rate concession amount per rate assessment is to be calculated as follows:-

"A" minus "B" = Rates Concession, where :-

– **"A" = the rates that have been levied at the Group 3 Business Improved rate in the $ of 0.08316 cents or minimum payment of $1,200, and**

– **"B" = the rates that would have been levied had the property been rated at the Group 2 Residential Improved rate in the dollar of 0.7627 cents or minimum payment of $1,030.**

2. Refer this matter of a rate concession to the 2015 Mid-Year Budget Review given the revenue loss budget implication of approximately $23,700.

ABSOLUTE MAJORITY RESOLUTION REQUIRED

ATTACHMENTS
1. 2015 Budget - Rates Concession - City Strat - Sept 2014

1.5 - RATE EXEMPTION APPLICATION - UNITING CARE WEST

WARD	:	LAKE, MINNAWARRA
FILE No.	:	M/670/14
DATE	:	1 September 2014
REF	:	JH
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- This report presents a rates exemption application from Uniting Care West for 3 homes they lease from the Dept of Housing, assessment 298673, 298641 & 298637 and 1 vacant land that they own assessment 241525.
- The report recommendation is to grant a rate exemption on the 3 homes on the basis that the properties continue to be used exclusively for charitable purposes, namely disability housing.
- The report recommendation that the vacant land owned by Uniting Care West be declined.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Long Term – to achieve a better quality of living for the people of our city.

Legislation Implications

Local Government Act 1995 – section 6.26 – Rateable Land, ie.

under section 6.26 (2) (g) of the Act, land is not rateable land if it is: "land used exclusively for charitable purposes";

The concept of "charitable purposes" is still referenced by the Courts to the preamble of the Charitable Uses Act 1601 (UK) which provided (in part) that a 'charitable purpose' was 'for relief of aged, impotent and poor people'. The modern day interpretation of this principle is taken from Commissioners for Special Purposes of Income Tax v Pemsel (1891), which identified (4) heads of charitable purposes, namely:

a) relief of poverty;
b) advancement of education;
c) advancement of religion; and
d) other purposes beneficial to the community not falling under any of the preceding headings.

As a general proposition, in order to be classified as 'charitable', a purpose must be for the benefit of the community or an appreciable important class of it, and not merely for the benefit of particular private individuals. However, there is an exception to the proposition where the purpose relates to the relief of poverty. In these cases, it may not be necessary for those benefiting to be an appreciable

section of the community for the purpose to be charitable. Furthermore, there is case law that extends the 'relief of poverty' to include relief of disabled persons and indigenous persons.

Council Policy/Local Law Implications

Current practice is to apply the rate exemption, if approved, from the date of the application.

Budget/Financial Implications

The application, if approved, will result in a rate revenue loss in the current year (2014/2015) of $3,668.00

Consultation

Applicant – Uniting Care West

BACKGROUND

Uniting Care West is a non-government, not for profit, charitable organisation that provides rental housing for those who require crisis, short-term accommodation and provide essential support services to enable them to live independently in the community.

The tenants have a designated support worker who works closely with the tenant and all other external stakeholders.

The homes covered in this application are owned by the Department of Housing and are leased to Uniting Care West under the State Community Housing Investment, and Crisis Accommodation Programs.

The homes are used to provide disability housing, which is a charitable purpose.

Current leases on all three properties with no expiry date.

The church and manse were demolished and the vacant land owned by Uniting Care West is not being used at present and therefore is not eligible for an exemption.

DETAILS OF PROPOSAL

On the 21 August 2014, Uniting Care West lodged with Council a rate exemption application for these properties, claiming exemption under section 6.26(2)(g) of the *Local Government Act 1995*, for land used exclusively for charitable purposes under the disability housing program.

Presented as a confidential attachment are the property address details.

COMMENT

The homes will be only used to provide disability accommodation.

Uniting Care West have provided copies of the following documents in support of their rate exemption application, ie.

- Constitution of Uniting Care West Ltd
- Certificate of Registration
- Charitable collections license
- Lease Agreements with Department of Housing & Works

In order to be considered as a charitable purpose, Uniting Care West must either fall within a list of categories detailed in The Charitable Uses Act 1601 or within one of the four categories of charitable purposes.

CONCLUSION

The rate exemption application from Uniting Care West for the 3 properties in Armadale that are leased from the Department of Housing are supported on the basis that the land is used exclusively for charitable purposes, namely, assisting persons with disability accommodation.

The rate exemption application from Uniting Care West for the vacant land in Armadale is declined as the property is not being used and there are no plans to develop the land at the present moment.

RECOMMEND

That Council:-

1. **Pursuant to Section 6.26(2)(g) of the *Local Government Act 1995*, (land used exclusively for charitable purposes – disability accommodation), approves a rates exemption on property assessment 298673, 298641 and 298637 effective from 21 August 2014, on the basis that:-**

   (a) the land is and continues to be used exclusively for disability housing, and

   (b) this decision to grant a rates exemption is subject to the City firstly receiving from the property owner (Dept of Housing) and the lessee (Uniting Care West) written confirmation that the rates exemption granted in this instance will be passed on and received by Uniting Care West

2. **Advise the Dept of Housing (owner) and Uniting Care West that this rate exemption will be reviewed annually to confirm 3 properties continue to be used exclusively for charitable purposes and therefore remain eligible for a rate exemption.**

3. **Pursuant to Section 6.26(2)(g) of the *Local Government Act 1995*, (land used exclusively for charitable purposes –assessment 241525), the application be declined.**

ATTACHMENTS

1. Property Details for Uniting Care West - *This matter is considered to be confidential under Section 5.23(2) (b) of the Local Government Act, as the matter relates to the personal affairs of a person*

verandah
store
verandah
Kitchen
Store
Entry
Child Care playroom
WC's
Forrestdale Hall
Clnr
WC
Kitchen
Workspace
Kitchen
Office
Entry
Entry
Weld Street
FORRESTDALE COMMUNITY KINDERGARTEN – WELD STREET FORRESTDALE
Leased area hachured green
Scale 1:100
0 1 2 3 4 5 10m
J Glassford Architect

2.1 - MANAGEMENT AGREEMENT - FORRESTDALE COMMUNITY KINDERGARTEN - PORTION OF 5 WELD STREET

WARD	:	LAKE
FILE No.	:	M/529/14
DATE	:	7 July 2014
REF	:	KD
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- This report seeks Council approval to enter into a (5) year Management Agreement with the Forrestdale Community Kindergarten Inc. for the premises situated on Reserve 11693, Weld St, Forrestdale (Forrestdale Hall).
- Recommend that Council approve the new Management Agreement for Forrestdale Community Kindergarten Inc. commencing 1 October 2014.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Outcomes and Strategy 1.1 – **Services that support community growth and development**
1.1.2 – Support and strengthen community groups, organisations and volunteer services
Outcomes and Strategy 2.6 – **Council Buildings and facilities that meet community needs**
2.6.1 – Maintain Council buildings, facilities and public amenities to the determined levels of service

Legislation Implications

Section 3.58(5) *Local Government Act 1995* – Disposing of Property
Regulation 30 *Local Government (Functions and General) Regulations 1996* – Dispositions of property to which section 3.58 of the Act does not apply

Council Policy/Local Law Implications

Council Policy ADM2 – Property Lease Rentals

Budget/Financial Implications

Nil

Consultation

1. Community & Technical Services
3. Forrestdale Community Kindergarten Inc.

BACKGROUND

Council at its meeting on 8 March 2005 resolved (C17/3/05):

"That Council:

1. *Enters into a Management Agreement with the Forrestdale Community Kindergarten under the following basic terms and conditions:*

Lessee:	*Forrestdale Community Kindergarten.*
Premises:	*Portion of Reserve 11693 as highlighted on the plan shown in this agenda.*
Term:	*Five (5) years.*
Commencement Date:	*1 October 2004.*
Rent:	*$50 per annum plus $5 GST*
Outgoings:	*All normal outgoings (except building insurance) to be the responsibility of the lessee.*
Maintenance:	*Council to be responsible for all building maintenance.*
Insurance:	*Lessee to be responsible for all contents and public liability insurance. Council to be responsible for building insurance.*

2. *Authorises the Chief Executive Officer (or his delegate) to finalise and sign the terms of the Management Agreement with the Forrestdale Community Kindergarten."*

Council at its meeting on 23 November 2009 resolved (CS121/11/09):

"That Council agrees to enter into a Management Agreement with the Forrestdale Community Kindergarten Inc. under the following basic terms and conditions:

• *Premises:*	*Portion of the building on Reserve 11693 Weld St, Forestdale as hachured on the plan attached to this Report*
• *Term:*	*Five (5) years;*
• *Commencement Date:*	*1 October 2009;*
• *Rent:*	*$50 per annum plus GST;*
• *Outgoings:*	*Occupant to be responsible for all normal outgoings;*
• *Maintenance:*	*The City to be responsible for all building maintenance.*
• *Insurance:*	*Occupant to maintain Public Liability insurance to a minimum of $10,000,000. The City shall be responsible for building insurance."*

DETAILS OF PROPOSAL

The applicant is seeking to enter into a new Management Agreement for a portion of the premises situated on Reserve 11693, Weld St, Forrestdale under the following basic terms and conditions:

Manager:	Forrestdale Community Kindergarten Inc;
Term:	Five (5) years;
Commencement:	1 October 2014;
Rent:	$50.00 per annum plus GST, to be adjusted in line with ADM 2 – Property Lease Rentals;
Outgoings:	Manager is responsible for all normal outgoings;
Maintenance:	The City to be responsible for all building maintenance;
Insurance:	Manager is responsible for public liability insurance with the Council being responsible for building insurance.

A plan showing the proposed occupied area is presented at the beginning of this Report.

COMMENT

ANALYSIS

The group currently occupy and have occupied a portion of the Forrestdale Hall building for the past forty (40) years, of which ten (10) have been under a Management Agreement.

The Forrestdale Community Kindergarten currently provides an invaluable and popular service to the community by offering three (3) year old kindergarten programs, for a total of forty two (42) students over three (3) days. This number is expected to increase with more students enrolled for the next semester and having several names already on the wait list. The numbers are currently limited to fifteen (15) students per class, but feel there is scope for them to increase numbers should the facilities be upgraded to cater for the extra numbers.

Through the Kindergartens arrangements two (2) playgroups also operate from the Centre, catering for thirty (30) local families and providing them with an introduction to the services the Forrestdale Community Kindergarten can offer.

The group's financials have been reviewed and continue to support their claim that they are not in a financial position to carry the responsibilities of a lease. As such Council in the past has always met the maintenance costs with the terms and conditions of the proposed Management Agreement reflecting this arrangement.

Property Services has advised that the current budget continues to make allowance for this expenditure.

By entering into a Management Agreement rather than a Lease it reduces the cost to Council as no formal legal documents need to be prepared (under Council policy ADM 2, 100% of the cost is met by Council).

Section 3.58(2) of the *Local Government Act 1995,* states:

"Except as stated in this section, a local government can only dispose of property to –
(a) the highest bidder at public auction; or
(b) the person who at public tender called by the local government makes what is, in the opinion of the local government, the most acceptable tender, whether or not it is the highest tender.

Subclause (5)(d) also states that:
"This section does not apply to – any other disposition that is excluded by regulations from the application of this section."

Regulation 30(2)(b) of the *Local Government (Functions and General) Regulations 1996* states:
"A disposition of land is an exempt disposition if –
the land is disposed of to a body, whether Incorporated or not –
(i) the objects of which are of a charitable, benevolent, religious, cultural, educational, recreational, sporting or other like nature; and
(ii) the members of which are not entitled nor permitted to receive any pecuniary profit from the body's transactions."

The objects of the Forrestdale Community Kindergarten Inc. satisfy the prescribed definition of an "exempt disposition". As such it is exempt from the provisions of the requirements of section 3.58 of the Act and accordingly the City is able to negotiate directly with them.

OPTIONS

Option 1 – Enter into a new Management Agreement

This is the preferred option based on the following reasons:

- The Forrestdale Community Kindergarten Inc. has occupied the premises for the past forty (40) years without any known problems associated with their occupancy;
- It formalises the tenancy for the Kindergarten and allows them to plan their programs for the future.
- There are minimal costs involved in establishing the Agreement;
- There is greater flexibility in altering the Agreement terms and conditions (if required) compared with amending a lease.
- The valuable and popular service it provides to our community particularly as numbers are increasing.

Option 2 – Enter into a lease agreement instead of a Management Agreement

By not entering into a new Management Agreement and entering into a Lease will result in significant costs to the City in preparing legal documents. In addition it is not considered that the Kindergarten has the financial capacity to fulfil the obligations under a lease.

A lease would also be relatively time consuming to finalise as the proposed area is located on a reserve and as such is subject to approval by the Minister for Lands.

This is not the preferred option.

Option 3 – Not enter into any formal tenancy arrangement

By not entering into a Management Agreement or a Lease would mean that there are no would be no formal tenancy arrangements in place for a group that is using a facility on an exclusive basis.

This could be resolved through the City's normal hire arrangements however it has been mentioned before that the group does not have the financial capacity to pay such costs.

Should this be the desired outcome then it is highly likely that the kindergarten would have to cancel their program for students and families and the service would be lost to the community.

This is not the preferred option.

CONCLUSION

It is considered appropriate to enter into a new Management Agreement with the Forrestdale Community Kindergarten Inc. due to:

- the Forrestdale community Kindergarten Inc. has occupied the premises for the past forty (40) years without any known problems associated with their occupancy;
- minimal costs are involved in establishing the Agreement;
- greater flexibility in altering Agreement terms and conditions (if required) than that associated with amending a lease.
- the valuable and popular service it provides to the community.

RECOMMEND

That Council:

Agrees to enter into a new Management Agreement with the Forrestdale Community Kindergarten Inc. under the following basic terms and conditions:

Premises:	**Portion of the building on Reserve 11693 Weld St, Forestdale as hachured on the plan attached to this Report**
Term:	**Five (5) years;**
Commencement Date:	**1 October 2014;**
Rent:	**$50 per annum plus GST to be adjusted in line with Policy ADM2 Lease Rentals;**
Outgoings:	**Occupant to be responsible for all normal outgoings;**
Maintenance:	**The City to be responsible for all building maintenance.**
Insurance:	**Occupant to maintain Public Liability insurance. The City shall be responsible for building insurance.**

ATTACHMENTS
There are no attachments for this report.

**2.2 - DELEGATIONS OF AUTHORITY - ANNUAL REVIEW

WARD	:	ALL
FILE No.	:	M/646/14
DATE	:	19 August 2014
REF	:	NP
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- Annual review of Council Delegations of Authority to the CEO as relevant to the functions of the CEO's Office and the Corporate Services Directorate.
- Recommend that Council confirms the current delegations to the Chief Executive Officer, as presented, as having ongoing application, relevance and accuracy.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Outcomes and Strategy 4.1 **–** ***Good Governance and Leadership***

4.1.2 Ensure governance policies, procedures and activities align with legislative requirements and best practice

Outcome and Strategy 4.5 – ***Effective and efficient administrative services***

4.5.1 Ensure compliance of relevant Council policies and procedures with legislative and organisational requirements

4.5.2 Provide professional administrative services to support Council operations and services

Legislation Implications

The relevant Sections of the Local Government Act 1995 are as follows:

5.42 Delegation of some powers and duties to CEO.

5.43 Limits on delegations to CEO's

5.44 CEO may delegate powers and duties to other employees

5.46 Register of, and records relevant to, delegations to CEO's and employees

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

Nil

Consultation

1. Chief Executive Officer
2. Executive Director and Managers of the Corporate Services Directorate

BACKGROUND

It is a requirement of the Local Government Act 1995 (Section 5.46(2)) that delegations of authority be reviewed annually. The last review was September 2013.

DETAILS OF PROPOSAL

Council is asked to confirm Council's Delegations of Authority as relating to the functions of the CEO's Office and the Corporate Services Directorate.

COMMENT

ANALYSIS

In line with statutory requirements, all current Council Delegations of Authority as relating to the functions of the CEO's Office and the Corporate Services Directorate have been reviewed to ensure that each Delegation is compliant with current legislation and has on-going operational relevance.

With the exception of delegations 26 and 200 all other delegations remain legislatively accurate and have ongoing relevance.

In respect to delegation 26, which relates to Legal Representation for Councillors and Employees, some minor administrative amendments have been made which purely relate to renumbering the delegation and legislative references. The actual wording of the delegation has remained unaltered.

In respect to delegation 200, which relates to the Activities and Trading in Thoroughfares and Public Places Local Law, it is proposed that the CEO be granted power to approve and cancel traders and outdoor eating facility permit applications as this will significantly reduce the amount of time required to deal with such applications.

The following is provided in support of this amendment:

- Depending on the timing applicants may have to wait for up to six (6) weeks to receive approval from Council. In a number of cases feedback from prospective applicants indicates that they are not willing to wait that length of time.
- In the case of cancelling a permit it is desirable to act immediately rather than allowing it to continue until it can be presented to Council for approval, which could take up to six (6) weeks.
- Specific times during the year such as Mother's Day and Easter where applicants only wish to trade on those days the applicant generally only approaches the City a week before. This does not allow sufficient time to approve these 'one off' applications.
- As reported to Council via the City Strategy Committee meeting on 21 July 2014, two new policies are being developed for Council's consideration, one to do with the display of Banners in the Mall and the second to define and inform how the Street Traders/Markets could be managed. The Street Traders/Markets proposed policy will enable Council to provide guidance as to how the Traders are to be managed.

The current delegation reads:

To administer the Local Law including the appointment of authorized persons to perform any of the functions of an authorized person but not including any of the following functions, i.e.

- approve a Traders permit under clause 7.2(1)(a);
- approve an outdoor eating facility permit under clause 7.2(1)(a);
- cancel a traders or outdoor eating facility permit under clause 7.10;
- hear an objection – refer clause 8.1;
- declare a thoroughfare to be a "flora road" under clause 5.3;
- designate a thoroughfare or part of a thoroughfare as a "special environmental area" under clause 5.7.

The proposed new delegation to read as follows:

Authority to discharge all powers and functions under the Activities and Trading in Thoroughfares and Public Places Local Law but not including the following powers and functions;

- hear an objection – refer clause 8.1;
- declare a thoroughfare to be a "flora road" under clause 5.3;
- designate a thoroughfare or part of a thoroughfare as a "special environmental area" under clause 5.7.

Council to be informed of any permits approved/cancelled.

OPTIONS

There are three options available:

1. approve the delegations as indicated in the recommendation;
2. leave the current delegations as they are; or
3. not renew any delegations.

CONCLUSION

It is recommended that the Council Delegations of Authority as relating to the functions of the Corporate Services Directorate and as presented in the following report recommendation be adopted.

RECOMMEND

That Council pursuant to Section 5.42(1) and 5.46(2) of the *Local Government Act 1995*:

1. Confirms the following current delegations to the Chief Executive Officer as having ongoing application, relevance and accuracy;

Local Government Act 1995

No:	Delegated Authority		Assigned by CEO
	Section Ref	Delegation Described	
9	5.42 & 5.43(b)	Authority to accept or reject tenders under $100,000	No
10	6.12(1)(c)	To write off small amounts to a maximum of $1000 subject to the reporting of the exercise	Yes

		of this delegation to Council each month.	
11	9.10	To appoint employees and persons as "authorized officers" for the purpose of performing functions under the Act and Regulations.	No
17	6.49	To accept payment of a rate or service charge due and payable by a person in accordance with an agreement made with the person.	Yes

Local Government (Financial Management) Regulations 1996

No	Delegated Authority		Assigned by CEO
	Section Ref	Delegation Described	
150	12(1)(a)	To make payments from the Municipal and Trust funds	Yes

Local Government (Long Service Leave) Regulations

No	Delegated Authority		Assigned by CEO
	Section Ref	Delegation Described	
195	6A, 6B, 7 & 8	To approve: (i) the payment of long service leave on half pay or double pay; (ii) to reduce the requirement to provide at least 2 months' notice for the taking of long service leave (iii) to approve the taking of long service leave over not more than 3 separate periods; iv) a variation to the rate of payment of long service leave where the commencement of long service leave has been postponed by the worker beyond 6 months.	No

2. Delegates to the Chief Executive Officer the following amended delegations:

Local Government Act 1995

No	Delegated Authority		Assigned by CEO
	Section Ref	Delegation Described	
26	5.42 & 6.7(2)	Council Policy ADM 17 – Legal Representation for Councillors and Employees 1. Pursuant to Section 5.42 of the Local Government Act 1995, delegate to the Chief Executive Officer (CEO) the authority to exercise the provisions of clause 7.1 of the associated Management Practice, ie. - In cases where a delay in the approval of an application would be detrimental to the legal rights of the applicant, the CEO may authorize	No (other than when the relevant person is the CEO in which case the authority is on-delegated to

		financial assistance for legal representation costs in accordance with the provisions under this Policy provided that an application so approved by the CEO, must be subsequently reported to the next Council Meeting whereat Council may exercise any of its powers under this Policy, including its powers under clause 6.3 which reads, "the Council may at any time revoke or vary an approval, or any conditions of approval, for the payment of legal representation costs". 2. Notes the CEO's intention, in cases where the applicant is the CEO, to on-delegate to the Executive Director Corporate Services, the same delegation powers as referred to in (1) above.	the Executive Director Corporate Services)

Local Law – Activities & Trading in Thoroughfares & Public Places

No	Delegated Authority		Assigned by CEO
	Section Ref	Delegation Described	
200	Various	Authority to discharge all powers and functions under the Activities and Trading in Thoroughfares and Public Places Local Law but not including the following powers and functions; - hear an objection – refer clause 8.1; - declare a thoroughfare to be a "flora road" under clause 5.3; - designate a thoroughfare or part of a thoroughfare as a "special environmental area" under clause 5.7.	Yes (other than the authority to appoint authorized persons who are not employees under section 9.10 of the *Local Government Act 1995*)

ABSOLUTE MAJORITY RESOLUTION REQUIRED

ATTACHMENTS
There are no attachments for this report.

2.3 - ITINERATE TRADERS PERMIT APPLICATION - CHRISTINA LOUISE FORBES

WARD	:	ALL
FILE No.	:	M/673/14
DATE	:	2 September 2014
REF	:	KD
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- A request has been received from Christina Louise Forbes for an, itinerate traders permit to enable "Tina's Soft Serve", an ice-cream van to operate within the City of Armadale.
- The recommendation is to approve the application.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Outcomes and Strategies 3.1 – **A dynamic and diverse local economy**
3.1.1 Market and promote Armadale and its potential to the business and investment communities

Legislation Implications

- Section 3.5(1) of the *Local Government Act 1995* **–** Legislative power of local governments
- *Food Act 2008*
- *Activities and Trading in Thoroughfares and Public Places Local Law*

Council Policy/Local Law Implications

Activities and Trading in Thoroughfares and Public Places Local Law

Budget/Financial Implications

N/A

Consultation

City's Health Services Department

BACKGROUND

There are currently no other Itinerate Traders approved to operate within the City of Armadale; however the following traders permit applications have been previously approved by Council and are currently operating within the Jull Street Mall;

	Trader type	*Approval date*	*Resolution No.*	*Area Allocated*
1	Plants	July 2014	CS64/7/14	1
2	Fresh fruit and vegetables	July 2014	CS63/7/14	2
3	Patio plants and hand crafted soap flowers	October 2013	CS98/10/13	2

DETAILS OF PROPOSAL

The applicant is seeking permission, as required under the Activities and Trading in Thoroughfares and Public Places Local Law for an annual permit, to operate her ice cream van "Tina's Soft Serve" within the boundaries of the City of Armadale, seven (7) days a week between the hours of 10am and 6pm.

COMMENT

ANALYSIS

Prior to the traders application being received the van was inspected by a City of Armadale, Environmental Health Officer and a Certificate of Registration to operate a food business was granted as all the requirements under the *Food Act 2008* were satisfied.

The owner currently operates within the City of Rockingham and is fully aware of the health requirements and the processes of operating an ice cream van.

The operator is intending to sell pre-packaged food, soft serves and toppings which has been categorised as a low risk food business.

As a Certificate of Registration to operate a food business has been issued the owner already has the ability to operate on private property, however a trader's permit will allow the owner to trade in the streets of Armadale.

Evidence of public liability insurance has already been provided and meets the City's minimum value of $20 million.

OPTIONS

Option 1
Not approve the application.

The local law determines under what circumstances the local government may refuse an application.

In addition to clause 6.5(1), clause 6.5(2) of the local law also states:
"*The local government may refuse to approve an application for a permit under this Division on any one or more of the following grounds –*

(a) that the applicant has committed a breach of any provision of this local law or of any written law relevant to the activity in respect of which the permit is sought;
(b) that the applicant is not a desirable or suitable person to hold a permit;
(c) that –
(i) the applicant is an undischarged bankrupt or is in liquidation;
(ii) the applicant has entered into any composition or arrangement with creditors; or
(iii) a manager, an administrator, a trustee, a receiver, or a receiver and manager has been appointed in relation to any part of the applicant's undertakings or property;
(d) such other grounds as the local government may consider to be relevant in the circumstances of the case.

In considering the above there does not appear to be any reason why the application should not be approved.

Option 2
Approve the application.

CONCLUSION

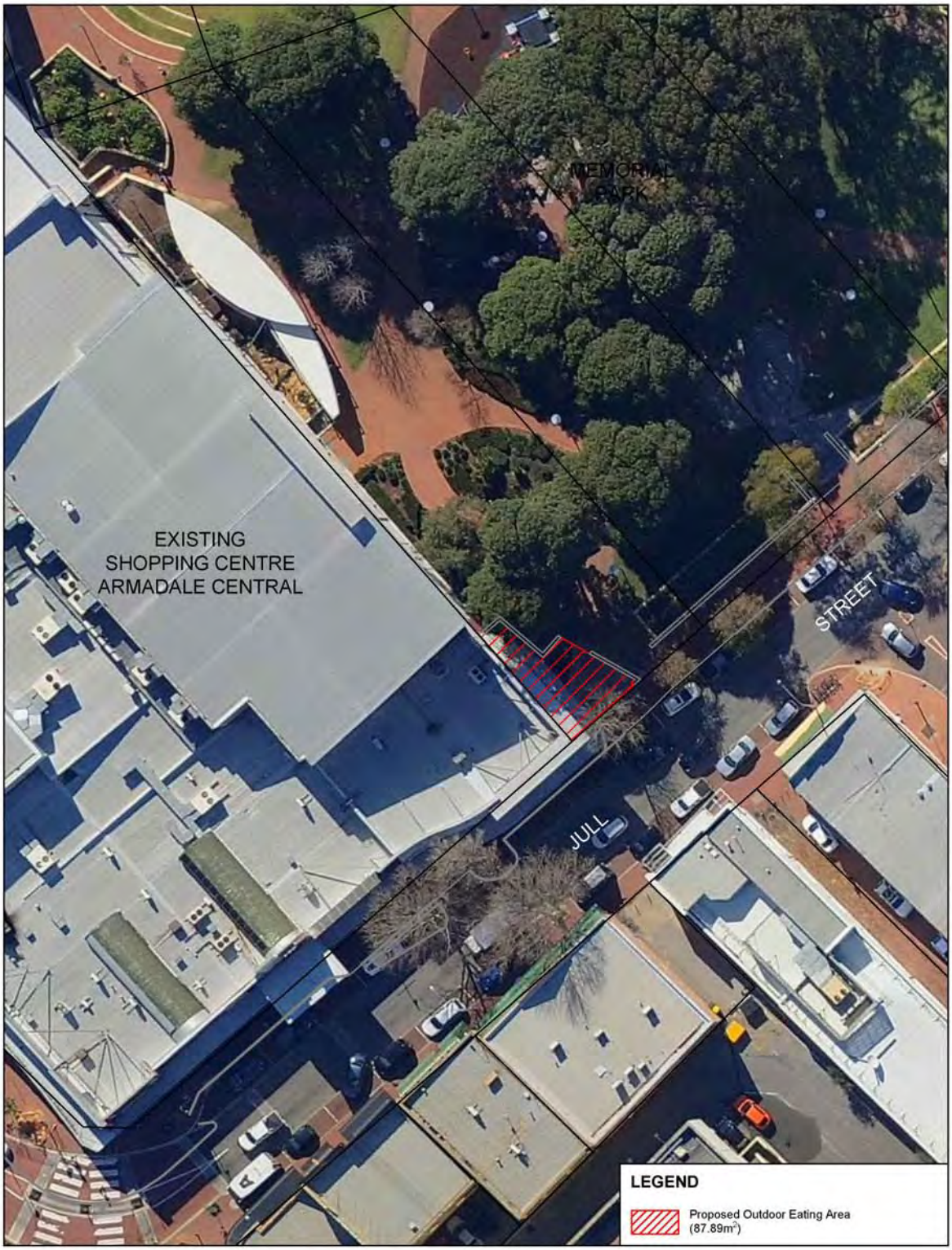
As the applicant has demonstrated food hygiene knowledge, has successfully registered as a food business within the City of Armadale and is a local resident it is recommend that the application be approved in accordance with the recommendation.

RECOMMEND

That Council approves, pursuant to the City's *Activities and Trading in Thoroughfares and Public Places Local Law*, a trader's permit being issued to Christine Louise Forbes "Tina's Soft Serve" on the following terms;

- **Operate within the boundaries of the City of Armadale;**
- **Days and Hours of Trading – Monday to Sunday, 10am to 6 pm**
- **Type of goods to be traded – Pre-packaged food, soft serve and toppings**
- **Application fee – $50 (non-refundable);**
- **Annual Licence fee - $500 per annum;**
- **Period of permit – 23 September 2014 to 22 September 2015;**
- **Public liability insurance for an amount not less than $20,000,000;**
- **Compliance with the *Activities and Trading in Thoroughfares and Public Places Local Law* and any other applicable legislation;**
- **the City reserving the right to cancel the permit should substantiated complaints be received;**
- **All litter is to be contained and any visited area is to be left in a clean and tidy state.**

ATTACHMENTS
There are no attachments for this report.



PROPOSED OUTDOOR EATING AREA

El Mexicano, Jull St

5 0 5 10m

SCALE 1 : 500

Based on information provided by and with the permission of the Western Australian Land Information Authority trading as Landgate (2012). Aerial photograph supplied by Landgate. Photomaps by NearMap.

CITY OF Armadale

DATE 8 September 2014 - REVISION 1401

2.4 - APPLICATION FOR ALFRESCO DINING - EL MEXICANO JULL STREET ARMADALE

WARD	:	MINNAWARRA
FILE No.	:	M/686/14
DATE	:	5 September 2014
REF	:	KD
RESPONSIBLE MANAGER	:	Executive Manager Corporate Services

In Brief:

- A request has been made by El Mexicano for permission to have alfresco dining at their premises in Jull St Armadale;
- The recommendation is to approve the request.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Outcomes and Strategy 2.2 – **A revitalized City of Armadale**
2.2.2 – Plan and implement projects to revitalize the Armadale City Centre
Outcome and Strategy 3.1 – **A dynamic and diverse local economy**
3.1.1 – Market and promote Armadale and its potential to the business and investment communities

Legislation Implications

Local Government Act 1995 – Section 3.5(1) – Legislative powers of Local Government to make local laws.
Health Act 2008
Health (Food Hygiene) Regulations 1993 – Part 2-Food premises and food vehicles

Council Policy/Local Law Implications

Activities and Training in Thoroughfares and Public Places Local Law

Budget/Financial Implications

Nil

Consultation

1. City of Armadale Building Department
2. City of Armadale Planning Department
3. City of Armadale Health Department
4. Armadale Central Shopping Centre
5. El Mexicano

BACKGROUND

At its meeting of 19 May 20013 Council resolved (D76/5/03) to approve the application for redevelopment of the Armadale Plaza shopping centre, which incorporated six retail tenancies and two restaurant/fast food outlets (Jesters and Subway) fronting Jull Street Mall and café overlooking the Soldiers Memorial Park with an alfresco dining area, public space, monolithic display walls, pathways and landscaping. The Alfresco dining and pedestrian spaces were to provide more interaction between the park and the development.

At its meeting on 21 November 2005 Council resolved to:

"approve the application from Gloria Jeans for an alfresco dining area at their premises in Jull Street as indicated on the attached plan and that the following conditions be imposed:

- *The permit is for a twelve (12) month period*
- *No fee be charged for the permit.*
- *The eating area is to be kept in a clean and tidy condition at all times.*
- *Chairs, tables and other structures in the eating area are to be maintained in a good, clean and serviceable condition at all times.*
- *The eating area shall be conducted strictly in accordance with the provisions of the Health Act 1911 and any future Act regulating the preparation or service of food and all other regulations and local laws governing the conduct of an eating area including adequate lighting.*
- *The permit holder is solely responsible for all and any costs associated with the removal, alteration, repair, reinstatement or reconstruction of any part of the public place arising from the conduct of the outdoor eating facility.*
- *The outdoor eating area is not to impede pedestrian access and at no point should the unimpeded two-way path width be less than 2m in width.*
- *The permit holder must obtain public risk insurance in the amount of not less than $10,000,000.*
- *The permit holder must indemnify the City of Armadale in respect of any injury to any person or any damage to any property, which may occur in connection with the use of the public place by the permit holder.*
- *No tables, chairs or other approved structures shall be set up or permitted to remain in the dining area outside of normal business hours.*
- *The permit and the conditions of the permit shall, on demand, be shown to an authorised officer of the Council.*

DETAILS OF PROPOSAL

The applicant is seeking to obtain approval to operate an alfresco dining area adjacent to the premises in Jull Street Armadale formally occupied by Gloria Jeans / Memorial Park Coffee Emporium.

El Mexicano has not been registered to operate a food business as the shop is currently undergoing a refit, but a condition of this approval will be that a Certificate of Registration to operate a food business is obtained.

The proposed area, delineated on the plan opposite, is purpose built and comprises a net floor area of 87.89m2.

COMMENT

ANALYSIS

In May 2003, Council approved a Development Application for the redevelopment of the Armadale Plaza shopping centre in which an alfresco dining area overlooking Memorial Park formed part of the proposal.

In November 2003 Council approved an outdoor eating facility in the Jull Street Mall at Cafe @ 188, and again in November 2005 to Gloria Jeans, in which it was considered at the time that further encouragement of this activity should be made to other retailers on the basis that it will provide a greater diversity of the Town Centre functions and facilities and could be seen to improve the ambiance of the area.

Discussions have taken place with officers from the Planning Department and Health Department regarding the request and they do not foresee any major problems associated with it and are fully supportive.

Under the Activities and Trading in Thoroughfares and Public Places Local Laws, there is no schedule of fees applicable for this type of activity and therefore to encourage this type of activity it is suggested that no fee apply.

To comply with the requirements of the Activities and Trading in Thoroughfares and Public Places Local Law a permit must be issued. Due to the nature of the activity it is recommended that certain conditions be imposed in the permit and these are outlined below:

1. The permit is for a twelve (12) month period.
2. The eating area is to be kept in a clean and tidy condition at all times.
3. Chairs, tables and other structures in the eating area are to be maintained in a good, clean and serviceable condition at all times.
4. The eating area shall be conducted strictly in accordance with the provisions of the Health Act 2008 and any future Act regulating the preparation or service of food and all other regulations and local laws governing the conduct of an eating area.
5. The permit holder is solely responsible for all and any costs associated with the removal, alteration, repair, reinstatement or reconstruction of any part of the public place arising from the conduct of the outdoor eating facility
6. The outdoor eating area is not to impede pedestrian access.
7. The permit holder must obtain public risk insurance in the amount of not less than $20,000,000.
8. The permit holder must indemnify the City of Armadale in respect of any injury to any person or any damage to any property, which may occur in connection with the use of the public place by the permit holder.
9. No tables, chairs or other approved structures shall be set up or permitted to remain in the dining area outside of normal business hours.
10. The permit and the conditions of the permit shall, on demand, be shown to an authorised officer of the Council.

These conditions are similar to those imposed by Council on permits previously approved.

OPTIONS

Option 1 - Not to approve the application. As Council has previously approved an alfresco area in the Development Application and for reasons stated above, this is not recommended.

Option 2 - Approve the application.

CONCLUSION

It is considered appropriate to approve the application on the grounds that-

- Council has previously given preliminary approval under the original Development Application for the redevelopment of the Armadale Plaza shopping centre;
- Permits have been approved in the past for other businesses operating from the Jull St Mall;
- It will provide a greater diversity of the Town Centre functions and facilities

RECOMMEND

That Council approve the application from El Mexicana for an alfresco dining area at their premises in Jull Street as indicated on the attached plan and that the following conditions be imposed:

- **The permit is for a twelve (12) month period**
- **No fee be charged for the permit.**
- **The eating area is to be kept in a clean and tidy condition at all times.**
- **Chairs, tables and other structures in the eating area are to be maintained in a good, clean and serviceable condition at all times.**
- **The eating area shall be conducted strictly in accordance with the provisions of the Health Act 2008 and any future Act regulating the preparation or service of food and all other regulations and local laws governing the conduct of an eating area including adequate lighting.**
- **The permit holder is solely responsible for all and any costs associated with the removal, alteration, repair, reinstatement or reconstruction of any part of the public place arising from the conduct of the outdoor eating facility.**
- **The outdoor eating area is not to impede pedestrian access and at no point should the unimpeded two-way path width be less than 2m in width.**
- **The permit holder must obtain public risk insurance in the amount of not less than $20,000,000.**
- **The permit holder must indemnify the City of Armadale in respect of any injury to any person or any damage to any property, which may occur in connection with the use of the public place by the permit holder.**
- **No tables, chairs or other approved structures shall be set up or permitted to remain in the dining area outside of normal business hours.**
- **The permit and the conditions of the permit shall, on demand, be shown to an authorised officer of the Council.**

ATTACHMENTS

There are no attachments for this report.

3.1 - ECONOMIC DEVELOPMENT - FORRESTDALE BUSINESS PARK UPDATE

WARD	:	ALL
FILE No.	:	M/632/14
DATE	:	13 August 2014
REF	:	SJ
RESPONSIBLE MANAGER	:	Chief Executive Officer

In Brief:

- Overview of activity in Forrestdale Business Park.
- Recommend that Council note the progress on development of the Forrestdale Business Park and continue to support and promote its growth in accordance with the City's Economic Development Strategy 2013-2017.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

Corporate Business Plan – 3.1.1 and Economic Development Strategy – 1.1

- *Market and promote Armadale and its potential to the business and investment communities.*

Corporate Business Plan – 3.1.2 and Economic Development Strategy – 1.2

- *Facilitate targeted economic development opportunity.*

Legislation Implications

Nil

Council Policy/Local Law Implications

Nil

Budget/Financial Implications

Nil

Consultation

MRA

BACKGROUND

The Government of Western Australia's Industrial Land Strategy (ILS) Perth and Peel required the long term identification and de-constraining of land suitable for industrial activity, based on a requirement to restore the State's industrial land bank to an appropriate level and to ensure the industrial land shortage encountered in the mid 2000's would not re-occur in the future.

Forrestdale Business Park was one key areas identified under the ILS, with the development of the site for industrial purposes supported by the City of Armadale,

Armadale Redevelopment Authority (now the Metropolitan Redevelopment Authority [MRA]) and the various landowners of the area.

Comprising an area of approximately 330 hectares, located six kilometers west of the Armadale Strategic Metropolitan Centre, the FBP site was incorporated into the Armadale Redevelopment Authority Area on 17 June 2006.

Key factors considered in the development of FBP included:

- *Creation of a major new business/industrial hub, which would further generate a diversity of enterprises consistent with the City's and MRA's objectives to stimulate economic activity in the Armadale region.*
- *Provision of industrial land to meet the projected demand for the south east metropolitan region.*
- *Utilising the prominent location of the site with direct frontage to Ranford and Armadale Roads and exposure to Tonkin Highway; providing a western entrance (or 'gateway') to the City of Armadale.*
- *Retaining planning flexibility to accommodate changing circumstances and market forces.*
- *Ensuring a consistently high quality approach to landscaping and drainage along roads, gateways and lots whilst maintaining a balance between environmental and development requirements.*

The focus of the MRA and the City is to guide subdivision, attract investment and activate development at FBP to achieve a coordinated, well designed, highly functional and sustainable Business Park, to accommodate a range of service commercial and industrial to meet the needs of the region.

Initial design and planning modelling projected that FBP, when fully developed, would accommodate up to 700 industrial lots with the potential to become home to up to 12,000 workers. The first industrial lots in FBP were planned to be launched onto the market for sale in early 2008.

However, the 2007 Global Financial Crisis stalled the projected take off at FBP, with developers and investors only cautiously starting to return to the industrial land market in 2011. This can be shown in the number of development applications lodged during these periods.

FBP Development Applications lodged 2008-2011 (per calendar year).

Year	No of Applications
2008	3
2009	2
2010	9
2011	17

DETAILS OF PROPOSAL

Strategically located at the crossroads of Tonkin Highway and Armadale Road, FBP is a key part of our rapidly growing City. Comprising of two areas, East (190 hectares) and West (140 hectares), FBP is providing businesses with the opportunity to build, relocate or consolidate their operations into a high quality industrial environment.

FBP is central to major freight routes including Tonkin Highway, Kwinana Freeway, and the Albany and South West Highways. The Park also provides easy access to surrounding major industrial areas, the Perth Airports and the Fremantle and Kwinana Ports. The area is a prime location for businesses requiring access and providing service to the Great Southern, South Eastern and South Western regions of Western Australia.

With a diverse array of lot sizes, FBP can accommodate a range of commercial, mixed business industrial enterprise and general industry activity. FBP also provides RAV4 compliant roads throughout the precinct to accommodate heavy haulage vehicles.

Stimulating employment activity through the creation of new jobs in our growing region is a major objective of the City. The City has experienced high population growth over the past decade. Annual population growth in the City in 2013-2014 at 5.3% (more than twice the WA State average and four times the national average). Population growth in the Armadale district forecast is projected to average at 4% per annum for at least the next 20 years (5.0% in 2014-2015 to 2.5% in 2031-2031).

The City's Economic Development Strategy (EDS) 2013 – 2017 identified two high priority action items to re-activate FBP.

- Develop a plan to market and promote the FBP focus to attract investment; erect entry statements for FBP.
- FBP (West) - Promote the FBP (West) area as a high-quality business park; attract a greater diversity of employment-generating industry. Specifically, research the following prospects, to inform the COA's investment attraction strategy:
    - Investigate potential for a freight/logistics cluster of state-wide significance;
    - Establish a point of difference which will help to attract new industry and new jobs to Armadale, including a greater focus on more knowledge-intensive manufacturing and services to the mining sector.

The City and MRA have taken a number of steps to promote and engage new investment and stimulate development at FBP over the last two years, which have included:

- City appointed a Manager of Economic Development, with a focus on investment attraction to and promotion of FBP, and the greater Armadale region.
- MRA appointed a Senior Project Advisor for Armadale, with a focus on investment attraction to and promotion of FBP and MRA projects in the greater Armadale region.
- Development of the City of Armadale Business Investment Prospectus, which included information profiling the FBP. The focus of this document is to promote business and investment opportunities in Armadale, and provides a range of data and information about the City. The booklet was distributed to over 750 key decision makers including Federal and State politicians, state government departments, real estate agents, property developers, industry bodies and businesses from key industry sectors.
- Development and distribution of a FBP Fact Sheet to show the businesses which have already identified the growth and development opportunities within the Park, and also promoting the benefits of locating to this area. The FBP Fact Sheet was distributed in conjunction with the Business Investment Prospectus.

- Development of a FBP working group including representatives of the City, MRA, landowners, businesses operating at FBP and Business Armadale. The purpose of the group is to look at ways to increase promotional opportunities for the park.
- The MRA and City of Armadale are currently working on the development a website specifically designed to promote FBP and opportunities within the park.
- Promoting FBP through the City of Armadale & MRA websites.
- Priority on gaining media exposure, especially through editorial in "The Property" section of The West Australian newspaper and Business News.

COMMENT

Some of the key outcomes at FBP which have resulted from the proactive partnership between the City and MRA are outlined below.

Attracting Industry Leaders

The COA and MRA identified that attracting key anchor tenants to FBP was a high priority.

Hitachi Construction Machinery Australia (Inc) officially purchased land in June 2013 at Forrestdale Business Park (West), making it the first land owners in this new greenfield site. This land covers an area of approximately 100,000m^2 with an estimated total project expenditure of $100M once completed.

Four lots surrounding the Hitachi site have sold in the past 12 months, demonstrating the value and importance of attracting Hitachi has had in activating lad sales in FBP (West).

Masters Home Improvement invested over $30M in their 14,000$m^2$ store at FBP (East), which created 180 new jobs. Bunnings also invested more than $37M in the development, fit-out and stock for their 14,600m^2 store at FBP (East). The Bunnings store employs over 100 staff, and injects around $3M in annual wages into the local community.

A number of companies over the last 5 years have considered FBP (East) as a potential location for commercial distribution centres. Unfortunately these opportunities have been lost to the Perth and Jandakot airports.

However, as the region continues to grow FBP is increasingly becoming central to a range of residential estates and centres. This is resulting in higher land values being achieved and greater competition for developing in the area.

Creating a Mining Services cluster

The availability of a diverse range of lot sizes, as well as the area being a flat greenfields site, has enabled the COA to target mining services as a key industry sector to locate at FBP. FBP's location and access to major transport routes provides excellent opportunities for businesses in the mining services sector.

Also, its proximity to the Peel region (just 45km south of Armadale) which is WA's 2nd largest mining area is a unique selling point for FBP. The economy of the Peel region is dominated by mining and mineral processing; the area has large reserves of bauxite, some gold and mineral sands, and also an aluminium refinery.

Apart from Hitachi, a number of businesses operating in the mining services industry have already been attracted and now base their operations at FBP, including:

- Avopiling
- Allwest Plan Hire
- COR Cooling
- CPS Wear Parts
- Gable Constructions
- Groundbreaking Mining Solutions
- Hyspec Mining Services
- Rops Engineering
- Specialised Machinery Company

Annual Development Applications (per Calendar Year)

A total of 80 development applications with a total value of $200.7M have been received between 1/1/2012 – 20/08/2014, compared to a total of 34 development applications between 2005 to 2011 (a number of these being structure plan amendments).

Year	No of Applications	Estimated Value of Development
2012	24	$28.4M
2013	33	$43.2M
2014	23 (as at 20/08)	$129.1M
Total	80	$200.7M

Land Sales

Growth in Development Applications and building activity at FBP over the last three years has correlated with the number of land sales in the area. This indicates that purchasers are activating development rather than land banking.

Year	No of Sales	Total Land Area	Total Sale Value
2012	34	41.53 hectares	$36.3M
2013	31	33.86 hectares	$46.4M
2014	20 (as at 20/08)	22.08 hectares	$40.2M
Total	85	97.47 hectares	$122.9M

Note: Land sold over the last 12 months in FBP ranges from 1,841m^2 to 78,906m^2.

Increase in Commercial Rates – FBP East

Given the City's high level of population growth, it has been important to focus on attracting commercial development to increase the commercial rating base of the City. The table shows the growth in commercial rates generated from FBP over the last three financial years.

FBP will generate 3.5% of the total City of Armadale rates revenue for 2014 - 2015.

Year	FBP Annual Rates Revenue
2011 - 2012	$ 1,027,793.50
2012 - 2013	$ 1,273,529.06
2013 - 2014	$ 1,671,126.18
2014 - 2015	$ 1,827,428.33

A snapshot of the current activity at FBP is outlined below.

- 52 Businesses currently operating in the park.
- 38 buildings are completed and activated – 1 new building is available for lease.
- 13 lots have building works active on site at various stages of construction.
- Major types of business/industry operating at FBP include Mining Services, Oil & Gas, Transport Depots, Heavy Equipment Hire, Commercial Builders and Steel and Metal Fabrication.

Entry Statements to FBP

The MRA are currently working with an external marketing company to develop a Brand Identity and Logo for FBP, as well as for the design of Entry Statements for FBP (East and West).

The MRA and City are developing a program for two stages of entry statement works, with a tender due to be advertised in November/December this year for works beginning in Winter 2015.

FBP Website

The MRA's Information Technology team is currently working on a FBP webpage, and has started mapping the content that will be included. The FBP page will sit within the new MRA website, which is scheduled to go online in early October 2014.

The FBP page will have its own URL which will be easy to access and allow visitors to be driven to it from the both the MRA and the City's websites.

Crossroad Industrial Estate (Landcorp) – FBP West

LandCorp is developing the Crossroads Industrial Estate (within FBP West) which comprises a total of 44ha, consisting of light industrial, general industrial and service commercial zoned lots suitable for a variety of businesses including but not limited to storage, logistics, car sales, showrooms, offices, trade displays and lunch bars.

This estate will supplement Landcorp's new estates at Bibra Lake, Henderson, Hope Valley, Neerabup, Rockingham and Gnangara.

Located at the corner of Ranford Road and Tonkin Highway, Crossroads will include quality landscapes creating a desirable environment for both customers and staff.

Clearing of 19.5ha for the early stages commenced on 29th July 2014. Earthworks and Civil works will commence shortly and are expected to be finished in early 2015.

Fourteen of the twenty five lots released in Stage 1 are currently under offer as at 9 September 2014.

CONCLUSION

It is anticipated that development at FBP will continue for the next 3 – 5 years at a minimum. The City and MRA will remain focused on promoting and marketing FBP to key industry sectors, to attract business and industry and increase economic output for the region.

Landcorp will also play a major role in promoting FBP through the launch and continued marketing of their new Crossroads Industrial Estate.

RECOMMEND

That Council:

Note the progress on development of the Forrestdale Business Park and continue to support and promote its growth in accordance with the City's Economic Development Strategy 2013-2017.

ATTACHMENTS

1. Forrestdale_Business_Park_Business_Activity_East_140828
2. Forrestdale_Business_Park_3_Aerial_1409
3. FBP Fact Sheet March 2014 - Final PDF Version

3.2 - WOMEN IN LOCAL GOVERNMENT WA - LEADERSHIP SUMMIT 2014

WARD	:	ALL
FILE No.	:	M/685/14
DATE	:	5 September 2014
REF	:	SD
RESPONSIBLE MANAGER	:	Chief Executive Officer

In Brief:

- The Women in Local Government Leadership Summit 2014 is to be held on 2 & 3 December 2014 in Perth.
- Though this is not on the list of approved Conferences, a number of Councillors have expressed an interest to attend.
- The 2 day Summit and Workshop will focus on developing and refining skills for successful leadership and career advancement in Local Government.
- It is recommended that Council nominate a maximum of 2 representatives with costs relating to elected member representation being charged to Members Development.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

To foster an effective professional environment and administration of the City's services

Legislation Implications

Nil

Council Policy/Local Law Implications

Council Policy ADM-3 (Conferences, Seminars and Training) and relevant management practice i.e. Elected member attendance, to be submitted through the appropriate Committee for deliberation.

Budget/Financial Implications

Registrations of elected members will be charged to the Members Development Account. Summit+Workshop ($1864.50 incl GST). Summit only ($1204.50 incl GST). A discount of $150 for registrations before 19th September and $100 for registrations before 17th October applies.

Consultation

Nil

COMMENT

The Women in Local Government Leadership Summit 2014 is being held in Perth on 2nd December followed by a Workshop on 3rd December 2014.

The Summit is being promoted as an inspirational leadership development opportunity designed for female leaders to gain practical value through case studies and workshop sessions from leading experts. Presenters include a number of current female leaders in Local Government with one of them being our Executive Director Community Services, Mrs Yvonne Loveland.

The Conference program is attached to this report and most subjects covered are considered pertinent to the great change envisaged for the local government industry.

Registration for both the Summit & Workshop (2 days) is $1864 (inc GST) and for just 1 day is $1204.50 (inc. GST). There are early bird discounts of $150 and $100 if paid by 19th September or 17th October respectively.

The price charged for this Summit is at the top end of the spectrum for a local conference and therefore it is suggested that a maximum of two nominations would be a reasonable representation.

As this conference is not on the approved list of conferences, our five female Councillors were canvassed for a tentative "registration of interest" prior to submitting this report.

Cr Frost (Summit only) and Cr Northcott (Summit & Workshop) have expressed an interest in attending.

CONCLUSION

If there are no further nominations for attendance at this Summit then it is recommended that Crs Frost and Northcott be nominated to attend.

RECOMMEND

That Council nominate Cr Frost and Cr Northcott as Council's Delegate to the Women in Local Government Leadership Summit 2014 to be held in Perth on 2nd and 3rd December 2014, with costs to be charged to the Members Development Account.

ATTACHMENTS

1. Program - Women in Local Government Leadership Summit 2014

3.3 - LGMA ANNUAL STATE CONFERENCE 2014 - 29TH TO 31ST OCTOBER 2014, FREMANTLE

WARD	:	ALL
FILE No.	:	M/689/14
DATE	:	10 September 2014
REF	:	SD
RESPONSIBLE MANAGER	:	Chief Executive Officer

In Brief:

- The LGMA's Annual State Conference is to be held from 29th to 31st October 2014 at the Esplanade Hotel, Fremantle.
- This year's conference is titled "Prepare for the Unexpected" – a statement about our industry over the past few years and the years to come.
- The CEO and Executive Directors will attend parts of the Conference.
- It is recommended that costs relating to any elected member representation be charged to Members Development.

Tabled Items

Nil

Officer Interest Declaration

Nil

Strategic Implications

To foster an effective professional environment and administration of the City's services

Legislation Implications

Nil

Council Policy/Local Law Implications

Council Policy ADM-3 (Conferences, Seminars and Training) and relevant management practice i.e. Elected member attendance, to be submitted through the appropriate Committee for deliberation.

Budget/Financial Implications

- The CEO's attendance at State Conferences has been allowed for in the current Budget (Executive Development Account).
- Registrations of elected members, if any, will be charged to the Members Development Account (early bird registration per person for this conference is $1300 – one day registration is $610)

Consultation

Nil

COMMENT

The 2014 Annual State Conference of the Local Government Managers Australia is scheduled to be held at the Esplanade Hotel, Fremantle from Wednesday 29th to Friday 31st October 2014.

The theme this year is **"Prepare for the Unexpected."** The conference program includes presentations from popular speakers such as opening keynote **Matina Jewell** whose presentation is particularly relevant to people working under pressure in Local Government.

Other program sessions include "Our future world – global mega trends that will change the way we live" by **Dr Stefan Hajkowicz**, 'Shaping Communities – leadership in times of crisis' by **Anne Columbus** and the closing keynote address by **Kevin Sheedy.**

Please refer to the attached conference program for full details of conference sessions, topics and speakers. Most subjects covered are considered not only relevant to the City's management direction but pertinent to the great change envisaged for the local government industry.

Member registration cost for the full conference is $1300 and a one-day conference registration is also available at $610.

The Chief Executive Officer and Executive Directors will be attending selected sessions of the conference.

CONCLUSION

The LGMA Annual State Conference provides an excellent forum for gathering of knowledge and networking with other Local Government leaders within WA.

RECOMMEND

That Council nominate Cr _____ as Council's Delegate to the 2014 Local Government Managers Australia Annual State Conference to be held from the 29th to 31st October 2014, with costs to be charged to the Members Development Account.

OR

That Council make no elected member nomination for the 2014 LGMA Annual State Conference.

ATTACHMENTS

1. LGMA Annual State Conference - 2014 Program

3.4 - ANNUAL LEAVE, EXECUTIVE DIRECTOR COMMUNITY SERVICES

WARD	:	ALL
FILE No.	:	M/688/14
DATE	:	9 September 2014
REF	:	SG
RESPONSIBLE MANAGER	:	Executive Director Community Services

In Brief:

- Advice of proposed Annual Leave from Monday 22 September to 26th September 2014 for the Executive Director Community Services.
- Recommend that Council note the Executive Director Community Services will take Annual Leave from Monday 22nd September to Friday 26th September 2014 inclusive and that the Executive Manager Community Services (Neil Kegie) be appointed Acting Executive Director Community Services.

Tabled Items

Nil.

Officer Interest Declaration

Nil.

Strategic Implications

Nil.

Legislation Implications

General assessment of relevant legislation (e.g. Local Government Act) has not revealed any restrictions.

Council Policy/Local Law Implications

Council Policy and Management Practice ADM 12 "Acting Senior Positions".

Budget/Financial Implications

The higher duties payment associated with this matter can be accommodated within the adopted 2015 Annual Budget.

Consultation

Chief Executive Officer

DETAILS OF PROPOSAL

The Executive Director Community Services with be taking Annual Leave from Monday 22nd September to Friday 26th September 2014, inclusive and during this time it is proposed that the Executive Manager Community Services (Neil Kegie) be appointed Acting Executive Director Corporate Services.

RECOMMEND

That Council:

1. **Note that the Executive Director Community Services (Yvonne Loveland) will take Annual Leave from Monday 22nd September to Friday 26th September 2014 inclusive and during this time it is proposed that the Executive Manager Community Services (Neil Kegie)be appointed Acting Executive Director Community Services; and**

2. **Pursuant to Management Practice ADM 12 and on the recommendation of the Chief Executive Officer, appoint the Executive Manager Community Services (Neil Kegie) for the period 22nd September to 26th September 2014 inclusive as Acting Executive Director Community Services.**

ATTACHMENTS

There are no attachments for this report.

COUNCILLORS' ITEMS

To be submitted.

CHIEF EXECUTIVE OFFICER'S REPORT

To be submitted.

MEETING DECLARED CLOSED AT _____

CITY STRATEGY COMMITTEE

SUMMARY OF "A" ATTACHMENTS

15 SEPTEMBER 2014

ATT NO.	SUBJECT	PAGE
1.1	**LIST OF ACCOUNTS PAID - AUGUST 2014**	
1.1.1	Monthly Cheque Listing Report - August 2014	53
1.2	**MONTHLY STATEMENT OF FINANCIAL ACTIVITY - AUGUST 2014**	
1.2.1	Monthly Financial Report - August 2014	79
1.4	**PROPOSED RATE CONCESSION**	
1.4.1	2015 Budget - Rates Concession - City Strat - Sept 2014	100
3.1	**ECONOMIC DEVELOPMENT - FORRESTDALE BUSINESS PARK UPDATE**	
3.1.1	Forrestdale_Business_Park_Business_Activity_East_140828	102
3.1.2	Forrestdale_Business_Park_3_Aerial_1409	103
3.1.3	FBP Fact Sheet March 2014 - Final PDF Version	104
3.2	**WOMEN IN LOCAL GOVERNMENT WA - LEADERSHIP SUMMIT 2014**	
3.2.1	Program - Women in Local Government Leadership Summit 2014	106
3.3	**LGMA ANNUAL STATE CONFERENCE 2014 - 29TH TO 31ST OCTOBER 2014, FREMANTLE**	
3.3.1	LGMA Annual State Conference - 2014 Program	110

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
00023187	1-Aug-14	CANCELLED	CANCELLED	0.00
00023188	4-Aug-14	City of Armadale	Various Items-Dogs Day Out	137.50
00023189	4-Aug-14	N Lane	Donation	150.00
00023190	4-Aug-14	City of Armadale	BSL Levy-Settlers Common	202.50
00023191	4-Aug-14	E Turner	Refund-Cancelled Hall Booking Fee	80.00
00023192	4-Aug-14	Josh Kennedys Small Moves	Transport Charges	230.00
00023193	4-Aug-14	T Stanley	Filming/DVD-2014 NAIDOC Day	950.00
00023194	4-Aug-14	DG Surveyalli & SC Livanage	Council Contribution to Crossover	400.00
00023195	4-Aug-14	BO Bridgland	Council Contribution to Crossover	400.00
00023196	4-Aug-14	Factory Direct	Refund-BSL Levy	147.00
00023197	4-Aug-14	P J Barwick & L J Barwick	Refund-Overpayment of Rates	105.99
00023198	4-Aug-14	T Coleman & Dept Of Housing	Refund-Overpayment of Rates	382.75
00023199	4-Aug-14	Concept Carpentry WA Pty Ltd	Refund-BSL Levy	278.00
00023200	4-Aug-14	Concept Carpentry WA Pty Ltd	Refund-BSL Levy	278.00
00023201	6-Aug-14	City of Armadale	Commission On Levy Collected-July 2014	1,287.00
00023202	6-Aug-14	K Mart-Armadale	Various Items-Arena	89.00
00023203	6-Aug-14	City of Armadale-Armadale Library	Petty Cash Recoup	89.70
00023204	6-Aug-14	City of Armadale	Petty Cash Recoup	113.00
00023205	6-Aug-14	Armadale Rental Cars	Hire of Motor Vehicle	555.00
00023206	6-Aug-14	City of Armadale-Visitors Centre	Petty Cash Recoup	203.10
00023207	6-Aug-14	R C Thickbroom	Council Contribution to Crossover	400.00
00023208	6-Aug-14	G S Shanmuganathapandian	Council Contribution to Crossover	400.00
00023209	6-Aug-14	HJ Singh	Council Contribution to Crossover	400.00
00023210	6-Aug-14	MR Martin & CP Rowe	Council Contribution to Crossover	400.00
00023211	6-Aug-14	BK Louis	Council Contribution to Crossover	400.00
00023212	6-Aug-14	CANCELLED	CANCELLED	0.00
00023213	6-Aug-14	BF Espineli & L Espineli	Council Contribution to Crossover	400.00
00023214	6-Aug-14	N Mathews	Council Contribution to Crossover	400.00
00023215	6-Aug-14	DF Smith	Council Contribution to Crossover	400.00
00023216	6-Aug-14	DM Shakya & S Bairacharya	Council Contribution to Crossover	400.00
00023217	6-Aug-14	S Kumar	Council Contribution to Crossover	400.00
00023218	6-Aug-14	SJ Higginson & L Higginson	Council Contribution to Crossover	400.00
00023219	6-Aug-14	R Tonkin	Council Contribution to Crossover	400.00
00023220	6-Aug-14	Dept of Education	Refund-Hall Hire Bond	64.00
00023221	6-Aug-14	H Du & M Zhang	Council Contribution to Crossover	400.00
00023222	6-Aug-14	SA Bowden	Refund-Overpayment of Rates	407.34
00023223	8-Aug-14	Unisuper Limited	Payroll Deductions	2,346.47
00023224	8-Aug-14	eWrap Super	Payroll Deductions	1,210.01
00023225	8-Aug-14	Macquarie SuperOptions Super Plan	Payroll Deductions	265.31
00023226	8-Aug-14	Mercer Super Trust	Payroll Deductions	667.45

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
00023227	8-Aug-14	MLC Masterkey Personal Super	Payroll Deductions	13.07
00023228	8-Aug-14	MLC Nominees Pty Ltd	Payroll Deductions	322.59
00023229	8-Aug-14	The Universal Super Scheme	Payroll Deductions	516.17
00023230	8-Aug-14	Plum Superannuation Fund	Payroll Deductions	284.18
00023231	8-Aug-14	The Hestia Superannuation Fund	Payroll Deductions	197.12
00023232	8-Aug-14	Personal Choice-Private eWRAP Super	Payroll Deductions	104.34
00023233	8-Aug-14	Sunsuper Superannuation	Payroll Deductions	234.14
00023234	8-Aug-14	City of Armadale	Catering-Ignite Basketball Event	150.00
00023235	8-Aug-14	Ibis Styles Geraldton	Accomodation-Regional State Conference	417.00
00023236	8-Aug-14	CANCELLED	CANCELLED	0.00
00023237	8-Aug-14	Lions Club Armadale/Kelmscott	Event Catering-National Tree Planting Day	358.70
00023238	8-Aug-14	Scriptur Union of WA Inc	Annual Contribution 2014/2015	10,538.00
00023239	8-Aug-14	Freedom Pools and Spas	Refund-BSL Levy	40.50
00023240	8-Aug-14	Forrestdale Development Nominees # 1	Refund-Overpayment of Rates	163.11
00023241	11-Aug-14	WA Police	Road Closure Application Fee	77.80
00023242	11-Aug-14	Armadale Senior High School	2014 High School Scholarship	165.00
00023243	11-Aug-14	Construction Training Fund	Levy Collected-July 2014	60,491.53
00023244	11-Aug-14	City of Armadale-Depot	Petty Cash Recoup	307.45
00023245	11-Aug-14	City of Armadale-History House	Petty Cash Recoup	64.35
00023246	11-Aug-14	D N Manifis	Refund-Overpayment of Rates	200.00
00023247	12-Aug-14	EM Ferdinands	Council Contribution to Crossover	400.00
00023248	13-Aug-14	Workplace Publications	Advertising	561.00
00023249	13-Aug-14	City of Armadale Maior Arts & Event	Various Items-Events Team	100.00
00023250	13-Aug-14	City of Armadale Maior Arts & Event	Various Items-Outside the Frame Art Award	450.00
00023251	13-Aug-14	Forrestdale Sporting Association	Expenses Reimbursement	246.25
00023252	13-Aug-14	S Mercer	Part Hall Hire Refund	46.00
00023253	13-Aug-14	Ravlich & Clent Constructions Pty Ltd	Refund-Health Inspection Fee	113.00
00023254	13-Aug-14	City of Armadale	Library Resources	500.00
00023255	13-Aug-14	City of Armadale	Petty Cash Recoup	48.20
00023256	13-Aug-14	Unique International Recoveries LLC	Debt Collection Services-July 2014	256.00
00023257	15-Aug-14	B Gurney	Entertainment-Armadale Library Event	200.00
00023258	15-Aug-14	CANCELLED	CANCELLED	0.00
00023259	15-Aug-14	City of Bayswater	LSL Entitlements-J Ngo	3,531.82
00023260	15-Aug-14	Australian Artist Publishing	Subscription Renewal	75.00
00023261	15-Aug-14	Darling Range Wildflife Shelter	Annual Contribution 2014/15	5,269.00
00023262	15-Aug-14	J Nyatsambo	Donation	150.00
00023263	15-Aug-14	S A Bowden	Refund-Overpayment of Rates	589.26
00023264	15-Aug-14	C J Riches & R Riches	Refund-Overpayment of Rates	875.58
00023265	15-Aug-14	M R Stipanich	Refund-Overpayment of Rates	164.88
00023266	15-Aug-14	L K Timms	Refund-Overpayment of Rates	164.89
00023267	18-Aug-14	N W Bonetti & J A Bonetti	Refund-Overpayment of Rates	915.31

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
00023268	18-Aug-14	Ray White House Team	Refund-Overpayment of Rates	325.84
00023269	18-Aug-14	M Mano	Refund-Overpayment of Rates	705.01
00023270	18-Aug-14	D J Jackson-Mauchel & P Jackson-Mauchel	Refund-Overpayment of Rates	682.27
00023271	18-Aug-14	W G Dines & A E Dines	Refund-Overpayment of Rates	739.12
00023272	18-Aug-14	R J Saunders	Refund-Overpayment of Rates	602.67
00023273	18-Aug-14	A A Moore & M J Moore	Refund-Overpayment of Rates	766.31
00023274	18-Aug-14	J F Parker & K M Parker	Refund-Overpayment of Rates	304.81
00023275	18-Aug-14	A Tauscher & E H Tauscher	Refund-Overpayment of Rates	705.01
00023276	18-Aug-14	C A White & S White	Refund-Overpayment of Rates	305.18
00023277	18-Aug-14	T H Schoof & L Schoof	Refund-Overpayment of Rates	659.53
00023278	18-Aug-14	N W Humphries & J D Humphries	Refund-Overpayment of Rates	875.58
00023279	18-Aug-14	G H Baddeley & P W Baddeley	Refund-Overpayment of Rates	305.91
00023280	18-Aug-14	S J Nickolds	Refund-Overpayment of Rates	312.71
00023281	18-Aug-14	E M Robb	Refund-Overpayment of Rates	580.52
00023282	18-Aug-14	M R Duncan & L Duncan	Refund-Overpayment of Rates	328.11
00023283	18-Aug-14	R Caruso & G Caruso	Refund-Overpayment of Rates	773.24
00023284	18-Aug-14	K E McFayden	Refund-Overpayment of Rates	335.45
00023285	18-Aug-14	G W Savage & T L Savage	Refund-Overpayment of Rates	979.17
00023286	18-Aug-14	M Barker	Refund-Overpayment of Rates	648.15
00023287	18-Aug-14	J E Boraward & F E Boraward	Refund-Overpayment of Rates	490.27
00023288	18-Aug-14	The Conscious Birth & Parenting Collective	Annual Contribution 2014/15	5,784.00
00023289	19-Aug-14	City of Armadale-Armadale Library	Petty Cash Recoup	124.45
00023290	19-Aug-14	City of Armadale-Depot	Petty Cash Recoup	273.15
00023291	19-Aug-14	Hannah Muir	Outside the Frame-2nd Prize Sculpture Category	100.00
00023292	19-Aug-14	Renee Giblett	Outside the Frame-1st Prize Sculpture Category	200.00
00023293	19-Aug-14	Beth Moseley	Outside the Frame-3rd Prize Textiles Category	80.00
00023294	19-Aug-14	Emily Somerville	Outside the Frame-2nd Prize Textiles Category	100.00
00023295	19-Aug-14	City of Armadale	Out of Pocket Expenses-Parks & Leisure Conference	200.00
00023296	19-Aug-14	City of Armadale	Interfund Transfer	1,000.00
00023297	19-Aug-14	Dept of Health	Application-Licence to Sell Tobacco Products Data	25.50
00023298	19-Aug-14	T Chalmers	Refund for Lost Library Item Returned	35.75
00023299	19-Aug-14	Madia Sakhi	Outside the Frame-1st Prize Textile Category	200.00
00023300	19-Aug-14	Emily Vitetta	Outside the Frame-3rd Prize Sculture Category	80.00
00023301	19-Aug-14	CANCELLED	CANCELLED	0.00
00023302	19-Aug-14	Kelly Wensley	Outside the Frame-2nd Prize Digital Media/Photography Category	100.00
00023303	19-Aug-14	Paris Talip	Outside the Frame-3rd Prize Digital Media/Photography Category	80.00
00023304	19-Aug-14	Denzel Holt	Outside the Frame-1st Prize Prints Category	200.00
00023305	19-Aug-14	Caroline Brady	Outside the Frame-2nd Prize Prints Category	100.00
00023306	19-Aug-14	Tegan Louise Edmondson	Outside the Frame-3rd Prize Prints Category	80.00
00023307	19-Aug-14	Citra Centinich	Outside the Frame-1st Prize Drawing Category	200.00
00023308	19-Aug-14	Sarah Moulton	Outside the Frame-2ns Prize Drawing Category	100.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
00023309	19-Aug-14	Annie Zhuang	Outside the Frame-3rd Prize Drawing Category	80.00
00023310	19-Aug-14	Emily Crawford	Outside the Frame-1st Prize Painting Category	200.00
00023311	19-Aug-14	Unnop Pongeterdkiat	Outside the Frame-2nd Prize Painting Category	100.00
00023312	19-Aug-14	Bronwyn Beeton	Outside the Frame-3rd Prize Painting Category	80.00
00023313	19-Aug-14	Kalamunda Senior High School	Outside the Frame-Winning School	1,000.00
00023314	19-Aug-14	Pariva Ghanbari	Outside the Frame-1st Prize Digital Media/Photography Category	200.00
00023315	19-Aug-14	Loaded Communications	Staff Training	880.00
00023316	20-Aug-14	A D Randall & L N Randall	Refund-Overpayment of Rates	623.99
00023317	20-Aug-14	W E Ward & F E Ward	Refund-Overpayment of Rates	50.00
00023318	21-Aug-14	Clerk Of Courts	Payment of Summons	94.30
00023319	21-Aug-14	Clerk of Courts	Payment of Summons	94.30
00023320	21-Aug-14	Clerk of Courts	Payment of Summons	94.30
00023321	21-Aug-14	Crowne Plaza Adelaide	Accomodation-NGAA National Congress	1,799.00
00023322	21-Aug-14	Wormall Civil Pty Ltd	Refund-Overpayment of Traffic Management Plan Fee	330.00
00023323	21-Aug-14	U3A Armadale Inc	Refund-Overpayment of Hall Hire Fee	30.00
00023324	21-Aug-14	MNPZ Investments P/L	Refund-Overpayment of Clearance Subdivision Fee	140.00
00023325	21-Aug-14	R Livanage	Refund-Overpayment of Cat registration Fee	25.00
00023326	21-Aug-14	ANZ Smart Choice Super (One Path Masterfund)	Payroll Deductions	453.64
00023327	21-Aug-14	First Wrap Plus-Michael Maloney	Payroll Deductions	200.87
00023328	21-Aug-14	BT Lifetime Super-Employer Plan	Payroll Deductions	230.98
00023329	22-Aug-14	Unisuper Limited	Payroll Deductions	2,346.47
00023330	22-Aug-14	eWrap Super	Payroll Deductions	1,210.01
00023331	22-Aug-14	Mercer Super Trust	Payroll Deductions	643.04
00023332	22-Aug-14	MLC Masterkey Personal Super	Payroll Deductions	13.75
00023333	22-Aug-14	MLC Nominees Pty Ltd	Payroll Deductions	322.59
00023334	22-Aug-14	The Universal Super Scheme	Payroll Deductions	516.17
00023335	22-Aug-14	Plum Superannuation Fund	Payroll Deductions	276.82
00023336	22-Aug-14	The Hestia Superannuation Fund	Payroll Deductions	197.12
00023337	22-Aug-14	Personal Choice-Private eWRAP Super	Payroll Deductions	105.83
00023338	22-Aug-14	Sunsuper Superannuation	Payroll Deductions	237.10
00023339	25-Aug-14	B M Miles	Refund-Overpayment of BSL	40.50
00023340	25-Aug-14	P & Z Klevn & Sons	Refund-Overpayment of BSL	101.97
00023341	25-Aug-14	Grand Patios	Refund-Overpayment of BSL	40.50
00023342	25-Aug-14	Wow Group (WA) Pty Ltd	Refund-Overpayment of BSL	45.89
00023343	25-Aug-14	V C Makepeace & L A Makepeace	Refund-Overpayment of Rates	607.12
00023344	25-Aug-14	P Hodgson	Council Contribution for Crossover	400.00
00023345	25-Aug-14	V E Main	Council Contribution for Crossover	400.00
00023346	25-Aug-14	A Mahmud	Council Contribution for Crossover	400.00
00023347	25-Aug-14	K D Laube-Muraszko	Council Contribution for Crossover	400.00
00023348	25-Aug-14	L J Curtis	Council Contribution for Crossover	400.00
00023349	25-Aug-14	J S Connery	Council Contribution for Crossover	400.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
00023350	25-Aug-14	CANCELLED	CANCELLED	0.00
00023351	25-Aug-14	M L Geere & L M Geere	Council Contribution for Crossover	400.00
00023352	25-Aug-14	J Symons	Council Contribution for Crossover	400.00
00023353	25-Aug-14	F R Robinson	Council Contribution for Crossover	400.00
00023354	25-Aug-14	J Kashyap	Council Contribution for Crossover	400.00
00023355	25-Aug-14	S M Roccazzella	Council Contribution for Crossover	400.00
00023356	25-Aug-14	M.C.M.C. Pty Ltd	Council Contribution for Crossover	400.00
00023357	25-Aug-14	S G Lamont	Council Contribution for Crossover	400.00
00023358	25-Aug-14	P D Kullup	Council Contribution for Crossover	400.00
00023359	25-Aug-14	J B Escalona	Council Contribution for Crossover	400.00
00023360	25-Aug-14	M A Pasha	Council Contribution for Crossover	400.00
00023361	25-Aug-14	D Baker	Council Contribution for Crossover	400.00
00023362	25-Aug-14	City of Armadale	Catering-Indigenous Literacy Day	500.00
00023363	25-Aug-14	Landgate	Application for Transfer of Land-Various Lots	160.00
00023364	25-Aug-14	Clerk of Courts	Payment of Summons	94.30
00023365	25-Aug-14	Clerk of Courts	Payment of Summons	94.30
00023366	27-Aug-14	Dept of Housing	Refund-Overpayment of Rates	162.23
00023367	27-Aug-14	Dept of Housing	Refund-Overpayment of Rates	439.27
00023368	27-Aug-14	A R Roy & R L Merrett	Refund-Overpayment of Rates	295.27
00023369	28-Aug-14	City of Armadale	Commission On Levy Collected-July 2014	1,371.37
00023370	28-Aug-14	City of Armadale-Seville Grove Library	Petty Cash Recoup	93.60
00023371	28-Aug-14	AK Car Rentals	Hire of Motor Vehicle	1,365.00
00023372	28-Aug-14	Dale Design Group	Refund-Overpayment of Heath Inspection Fee	110.00
00023373	28-Aug-14	Transmit Media Pty Ltd	Subscription Renewal	60.00
00023374	28-Aug-14	City of Armadale	Petty Cash Recoup	197.50
00023375	29-Aug-14	E R Parker	Refund-Overpayment of Rates	828.79
00023376	29-Aug-14	Department of Transport	Motor Vehicle Transfer	116.40
00023377	29-Aug-14	City of Armadale	Petty Cash Recoup	789.40
00102667	4-Aug-14	Westpac Banking Corporation	Bank Charges	2,085.29
00102668	4-Aug-14	Westpac Banking Corporation	Bank Charges	2,179.44
00102669	4-Aug-14	Ticketek Pty Ltd	Ticket Sales	2,697.90
00102670	4-Aug-14	Ticketmaster Pty Ltd	Ticket Sales	1,248.10
00102671	4-Aug-14	iiNet Limited	Internet Usage	139.90
00102672	5-Aug-14	Suncorp	Surplus Funds Invested	2,000,000.00
00102673	5-Aug-14	AMP	Surplus Funds Invested	5,000,000.00
00102674	6-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	2,200,000.00
00102675	11-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	1,000,000.00
00102676	8-Aug-14	Ticketek Pty Ltd	Ticket Sales	1,379.80
00102677	8-Aug-14	Ticketmaster Pty Ltd	Ticket Sales	1,147.65
00102678	6-Aug-14	Ticketek Pty Ltd	Ticket Sales	1,113.80
00102679	13-Aug-14	Suncorp	Surplus Funds Invested	1,000,000.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
00102680	14-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	441,000.00
00102681	18-Aug-14	Suncorp	Surplus Funds Invested	1,000,000.00
00102682	18-Aug-14	Capital Finance Australia Ltd	Rental Agreement Cardio Equipment	7,441.13
00102683	18-Aug-14	Ticketmaster Pty Ltd	Ticket Sales	117.90
00102684	18-Aug-14	Ticketek Pty Ltd	Ticket Sales	1,746.80
00102685	18-Aug-14	Ticketek Pty Ltd	Ticket Sales	2,555.45
00102686	18-Aug-14	Ticketmaster Pty Ltd	Ticket Sales	1,158.75
00102687	18-Aug-14	Westpac Banking Corporation	Mastercard Payments	1,366.48
00102688	19-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	1,000,000.00
00102689	25-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	1,000,000.00
00102690	25-Aug-14	Ticketek Pty Ltd	Ticket Sales	1,705.10
00102691	25-Aug-14	Ticketmaster Pty Ltd	Ticket Sales	245.35
00102692	27-Aug-14	ING	Surplus Funds Invested	1,000,000.00
00300307	5-Aug-14	Rabo	Surplus Funds Invested	2,000,000.00
00300308	5-Aug-14	BOQ	Surplus Funds Invested	2,000,000.00
00300309	5-Aug-14	BOQ	Surplus Funds Invested	2,000,000.00
00300310	5-Aug-14	ME Bank	Surplus Funds Invested	3,000,000.00
00300311	5-Aug-14	ME Bank	Surplus Funds Invested	2,000,000.00
00300312	5-Aug-14	Rabo	Surplus Funds Invested	1,000,000.00
00300313	5-Aug-14	Suncorp	Surplus Funds Invested	2,000,000.00
00300314	6-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	3,000,000.00
00300315	6-Aug-14	Bendigo Bank	Surplus Funds Invested	3,000,000.00
00300316	6-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	5,000,000.00
00300317	11-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	598,000.00
1614.11	1-Aug-14	Absolute Asphalt Pty Ltd	Asphalt Laved	1,430.00
1614.1254	1-Aug-14	Two Way Hire Services Pty Ltd	Hire of Equipment	151.80
1614.127	1-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	10,553.40
1614.1360	1-Aug-14	Constable Care Child Safety Foundation Inc	Staff Training	495.00
1614.1369	1-Aug-14	Palassis Architects	Consultancy Services	3,300.00
1614.1490	1-Aug-14	PlayRight Australia Pty Ltd	Parts	335.37
1614.1554	1-Aug-14	Parkland 1998 Pty Ltd	Parts	395.00
1614.1596	1-Aug-14	Classic Hire	Hire of Equipment	495.00
1614.1607	1-Aug-14	Taborda Contracting Pty Ltd	Hire of Traffic Controllers	5,659.29
1614.1657	1-Aug-14	Public Libraries Australia	Membership Renewal 2014/15	385.00
1614.1806	1-Aug-14	Level & Detail Surveys	Surveys-Chevin Road	2,394.00
1614.2329	1-Aug-14	Ricoh Australia Pty Ltd	Photocopier Usage	9,786.99
1614.2427	1-Aug-14	Ross's Milk Supply	Refreshments	335.60
1614.2474	1-Aug-14	All West Plant Hire	Hire of Equipment	9,735.00
1614.2493	1-Aug-14	Avanti Electrics	Electrical Services	2,811.40
1614.25	1-Aug-14	Alinta Gas	Gas Charges	1,223.25
1614.2552	1-Aug-14	Programmed Property Services	Garden Maintenance	11,684.07

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1614.276	1-Aug-14	Dept of Parks & Wildlife- Operations	Park Passes	1,197.90
1614.2779	1-Aug-14	Award Contracting	Hire of Equipment	2,717.00
1614.3218	1-Aug-14	Centrecare Corporate	Staff Training	3,300.00
1614.3286	1-Aug-14	Macquarie Equipment Rentals Pty Ltd	Computer Equipment Leases	14,561.49
1614.335	1-Aug-14	G Force Printing	Printing	582.23
1614.3446	1-Aug-14	J Garlett	Entertainment-NAIDOC Day	400.00
1614.3672	1-Aug-14	T H Wepiha	Facilitator Hip Hop Program	150.00
1614.388	1-Aug-14	Hort West Industries Pty Ltd	Garden Maintenance	25,402.93
1614.4136	1-Aug-14	Images Frames Signs	Signs	88.50
1614.4138	1-Aug-14	Aggrete	Concrete Wall-Landfill Site	10,581.12
1614.4214	1-Aug-14	Rydges Perth	Accomodation-WALGA Convention 2014	275.00
1614.4215	1-Aug-14	C W Done	Expenses Reimbursements	1,076.00
1614.448	1-Aug-14	Lawn Doctor	Gardening Products	3,729.00
1614.460	1-Aug-14	Local Government Managers Aust WA	Staff Training	480.00
1614.463	1-Aug-14	Lo-Go Appointments	Hire of Temporary Staff	2,093.09
1614.667	1-Aug-14	Target Towing Service	Towing Charges	88.00
1614.669	1-Aug-14	Telstra	Telephone Charges	18,836.43
1614.670	1-Aug-14	Termico Pest Management	Weed & Pest Control	1,061.50
1614.724	1-Aug-14	WA Bluemetal/WA Premix	Road Base	8,468.29
1614.780	1-Aug-14	Work Clobber	Protective Clothing	961.11
1614.813	1-Aug-14	Dept of Environment Regulation-Waste Management	Landfill Levy Return-Q/E 30.06.14	4,520.75
1614.831	1-Aug-14	Martins Environmental Services	Weed & Pest Control	6,336.00
1614.993	1-Aug-14	GHD Pty Ltd	Consultancy Services	6,000.01
1615.1178	6-Aug-14	Toolmart	Parts	770.00
1615.1197	6-Aug-14	Westzone Enterprises Pty Ltd	Rental Armadale Library-August 2014	39,886.20
1615.1202	6-Aug-14	IPA Personnel Pty Ltd	Hire of Temporary Staff	3,914.01
1615.127	6-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	7,696.37
1615.1382	6-Aug-14	Braikovich Demolition & Salvage Pty Ltd	Demolition-6 Amanda Drive	19,085.00
1615.1406	6-Aug-14	Cecil Andrews Senior High School	2014 COA High School Scholarship	165.00
1615.141	6-Aug-14	BJ Hahn & Co	Hire of Bobcat	3,652.00
1615.1422	6-Aug-14	Onhold Magic Pty Ltd	Music on Hold-July 2014	87.86
1615.1607	6-Aug-14	Taborda Contracting Pty Ltd	Hire of Traffic Controllers	2,886.95
1615.161	6-Aug-14	Browns Sweeping	Street Sweeping	9,018.00
1615.1621	6-Aug-14	Dean Kalia Pty Ltd	Concrete Services	1,623.60
1615.166	6-Aug-14	Bullivants Pty Ltd	Parts-P189	1,094.70
1615.172	6-Aug-14	Byford Bobcats	Hire of Bobcat	3,200.00
1615.1887	6-Aug-14	Colas WA	Emulsion Sealing-Ranford Road	10,846.92
1615.2076	6-Aug-14	Content Living Pty Ltd	Refund-Overpayment of Building Fees	470.23
1615.2088	6-Aug-14	Ultimate Drainage Pty Ltd	Hire of Equipment	28,201.47
1615.216	6-Aug-14	City of Canning	Payment for Lost/Damaged Library Item	27.50
1615.2178	6-Aug-14	Gymcare	Service Gym Equipment-July 2014	147.09

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1615.2290	6-Aug-14	The Hideaway	Accomodation Booking-AVC	135.00
1615.2337	6-Aug-14	F J Grieves	Expenses Reimbursements	40.70
1615.25	6-Aug-14	Alinta Gas	Gas Charges	8.20
1615.2618	6-Aug-14	Cr Donna Shaw	Councillors Allowances	68.99
1615.2823	6-Aug-14	Radical Fitness Australia Pty Ltd	Radical Fitness Licence-July 2014	500.00
1615.296	6-Aug-14	Drive Safe Australia (WA)	Staff Training	2,640.00
1615.3028	6-Aug-14	James Foley Illustrations	Entertainment-Seville Grove Library	300.00
1615.3071	6-Aug-14	W M Stanley	Expenses Reimbursement	99.85
1615.311	6-Aug-14	ERS Australia	Service	339.90
1615.3159	6-Aug-14	Museums Australia Inc	Membership Renewal	260.50
1615.3210	6-Aug-14	K R Ketterer	Telephone Reimbursement	783.39
1615.3476	6-Aug-14	Clean Cloth Cotton Traders	Bags of Rags	256.41
1615.3480	6-Aug-14	Dominos Pizza - Armadale	Catering	191.30
1615.3518	6-Aug-14	F A Baxter	Expenses Reimbursements	95.42
1615.3533	6-Aug-14	Ockbrooke Pty Ltd	CCTV Cameras	3,271.40
1615.3619	6-Aug-14	All Earth Waste Collection	Junk Collections-Various Areas	13,860.00
1615.372	6-Aug-14	Harvey Norman Computer Superstore	Computer Equipment	199.95
1615.374	6-Aug-14	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	4,666.03
1615.3798	6-Aug-14	Essential Environmental	Consultancy Services-Harrisdale Green	7,491.00
1615.3849	6-Aug-14	Eco FX Led Pty Ltd	Flood Lights-Champion Centre	29,054.37
1615.3856	6-Aug-14	Mother Earth Gardening & Landscaping	Gardening Products	955.80
1615.388	6-Aug-14	Hort West Industries Pty Ltd	Garden Maintenance	5,500.00
1615.3904	6-Aug-14	Successful Projects	Project Management Landmark Building-June 2014	11,495.00
1615.4151	6-Aug-14	Thump Boxing International	Staff Training	200.00
1615.4176	6-Aug-14	Evans Security Service	Security Services	4,356.00
1615.4183	6-Aug-14	Wilson Security Services	Security Services	900.90
1615.472	6-Aug-14	Main Roads WA	Linemarking-Tonkin Highway/Champion Drive	9,439.09
1615.606	6-Aug-14	Sage Consulting Engineers Pty Ltd	Consultancy Services	3,300.00
1615.607	6-Aug-14	SAI Global Limited	Australian Standards	59.93
1615.651	6-Aug-14	State Library of WA	Lost/Damaged Items	216.70
1615.662	6-Aug-14	Supa Pest & Weed Control	Weed & Pest Control	27,961.86
1615.669	6-Aug-14	Telstra	Telephone Charges	20.02
1615.690	6-Aug-14	Toll Fast	Courier Services	35.22
1615.705	6-Aug-14	Truckline Parts Centre	Parts	196.68
1615.74	6-Aug-14	Armadale Kelmscott Self Storage	Storage Unit Rental	450.00
1615.744	6-Aug-14	Water Corporation	Water Charges	3,722.90
1615.795	6-Aug-14	WA Reticulation Supplies	Reticulation Parts	113.55
1615.818	6-Aug-14	Parks & Leisure Australia	Staff Training	2,420.00
1615.856	6-Aug-14	Hello World	Airfares/Accomodation-P & L Conference	1,874.00
1615.862	6-Aug-14	Drive Straight Alignment Service	Wheel Alignment-AK15850	508.20
1615.909	6-Aug-14	Y M Loveland	Telephone Reimbursement	600.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1615.978	6-Aug-14	Armadale Newspaper Delivery	Newspapers	20.00
1616.109	8-Aug-14	Australian Metal Workers Union	Payroll Deductions	61.40
1616.112	8-Aug-14	Australian Services Union	Payroll Deductions	794.20
1616.206	8-Aug-14	Child Support Agency	Payroll Deductions	424.83
1616.214	8-Aug-14	City of Armadale-Social Club	Payroll Deductions	318.00
1616.216	8-Aug-14	City of Canning	Payroll Deductions	50.00
1616.217	8-Aug-14	City of Gosnells	Payroll Deductions	310.00
1616.2201	8-Aug-14	Wiglev Super Funds	Payroll Deductions	29.26
1616.2282	8-Aug-14	Super Wrap	Payroll Deductions	1,403.86
1616.2335	8-Aug-14	Health Insurance Fund of WA	Payroll Deductions	148.95
1616.3083	8-Aug-14	Salamanca Pty Ltd Atf Salamanca Superannuation Fund	Payroll Deductions	1,485.90
1616.3626	8-Aug-14	B & S Lally Super Fund	Payroll Deductions	164.22
1616.375	8-Aug-14	HBF of WA	Payroll Deductions	1,035.80
1616.3824	8-Aug-14	The Waterside Super Fund	Payroll Deductions	31.68
1616.3859	8-Aug-14	SuperWrap-P A C Daw	Payroll Deductions	309.27
1616.3866	8-Aug-14	The DBN Ultimate Superannuation Fund	Payroll Deductions	1,136.60
1616.4028	8-Aug-14	Colonial First State First Choice Wholesale Personal Sup	Payroll Deductions	183.09
1616.4034	8-Aug-14	SuperWrap-R Melvev	Payroll Deductions	848.61
1616.4071	8-Aug-14	Colonial First State-SJ Littleton	Payroll Deductions	470.51
1616.4156	8-Aug-14	Quick Super	Payroll Deductions	18,886.00
1616.453	8-Aug-14	LGRCEU	Payroll Deductions	514.10
1616.622	8-Aug-14	Shire of Mundaring	Payroll Deductions	85.00
1616.623	8-Aug-14	Shire of Serpentine-Jarrahdale	Payroll Deduction	80.00
1616.738	8-Aug-14	WA Super	Payroll Deductions	141,139.04
1617.1047	8-Aug-14	Image Embroidery	Protective Clothing	353.32
1617.107	8-Aug-14	Australian Institute of Management (AIM)	Staff Training	50.00
1617.1079	8-Aug-14	Greenway Enterprises	Gardening Products	393.81
1617.1104	8-Aug-14	Waste Management Assoc of Australia	Staff Training	100.00
1617.113	8-Aug-14	Australian Taxation Office	Payroll Deductions	241,603.00
1617.1167	8-Aug-14	G L Clotworthy	Hire of Equipment	880.00
1617.127	8-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	17,588.62
1617.128	8-Aug-14	Bedfordale Volunteer Bushfire Brigade	Expenses Reimbursements	6,201.55
1617.1346	8-Aug-14	Champion Drive News	Newspapers	57.70
1617.1372	8-Aug-14	Datafuel Financial Systems Pty Ltd	Annual Licence Fee	1,094.50
1617.1404	8-Aug-14	The Manse Restaurant	Catering	8,235.48
1617.1422	8-Aug-14	Onhold Magic Pty Ltd	Music on Hold-August 2014	87.86
1617.1433	8-Aug-14	Serpentine Spring Water	Refreshments	16.00
1617.1596	8-Aug-14	Classic Hire	Hire of Equipment	226.60
1617.1607	8-Aug-14	Taborda Contracting Pty Ltd	Hire of Traffic Controllers	7,661.30
1617.161	8-Aug-14	Browns Sweeping	Street Sweeping	27,836.86
1617.1621	8-Aug-14	Dean Kalia Pty Ltd	Concrete Services	8,195.48

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1617.1777	8-Aug-14	Alleasing Pty Ltd	Computer Equipment Leases	909.11
1617.1790	8-Aug-14	H S Brooking	Painting-Various Locations	2,430.00
1617.1806	8-Aug-14	Level & Detail Surveys	Surveys-Bruns Street/Gillam Drive	1,008.00
1617.1841	8-Aug-14	Kleenit Pty Ltd	Remove Graffiti-Various Locations	412.50
1617.193	8-Aug-14	Challenge Batteries WA	Parts	374.00
1617.199	8-Aug-14	Charter Plumbing & Gas	Plumbing Services	2,599.30
1617.2134	8-Aug-14	Valvoline (Australia)	Fuel & Oils	1,335.58
1617.2182	8-Aug-14	Centaman Systems Pty Ltd	Annual Licence Renewal 01.09.14-31.08.15	9,351.43
1617.2194	8-Aug-14	Dome Armadale	Catering	208.00
1617.2210	8-Aug-14	Waterlogic Australia Pty Ltd	Hire of Equipment	165.00
1617.2388	8-Aug-14	Underground Power Development	Consultancy Services	5,159.00
1617.2427	8-Aug-14	Ross's Milk Supply	Refreshments	336.85
1617.2468	8-Aug-14	Robinson Buildtech	Refund Retention Monies	9,923.22
1617.2493	8-Aug-14	Avanti Electrics	Electrical Services	307.40
1617.2494	8-Aug-14	D B Heliams	Expenses Reimbursements	188.29
1617.276	8-Aug-14	Dept of Parks & Wildlife- Operations	Souvenirs-AVC	125.10
1617.2867	8-Aug-14	Rent A Fence Pty Ltd	Hire of Equipment	1,492.76
1617.295	8-Aug-14	Down Under Signs Pty Ltd	Signs	896.50
1617.3140	8-Aug-14	AK Strikers Tee Ball Club Inc	Kidsport Funding	510.00
1617.3187	8-Aug-14	Enviro Contracting Pty Ltd	Maintenance Works-Various Locations	911.90
1617.3195	8-Aug-14	Greenfield Gardening	Garden Maintenance	1,980.00
1617.33	8-Aug-14	ALS Library Services Pty Ltd	Library Resources	764.02
1617.3375	8-Aug-14	The Gosnells Archer Inc	Kidsport Funding	200.00
1617.3407	8-Aug-14	Planning Institute of Australia	Staff Training	150.00
1617.3420	8-Aug-14	Riding For The Disable-Oakford	Kidsport Funding	800.00
1617.3427	8-Aug-14	Rolevstone Junior Football Club	Kidsport Funding	130.00
1617.3502	8-Aug-14	Plantrite	Gardening Products	11,969.43
1617.3619	8-Aug-14	All Earth Waste Collection	Greenwaste Collections-Various Areas	43,458.80
1617.3675	8-Aug-14	Carlisle Events Hire Pty Ltd	Hire of Equipment	13,052.60
1617.374	8-Aug-14	Havs Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	2,346.08
1617.3755	8-Aug-14	GISSA International Pty Ltd	Annual Mainteannce Fees 2014/15	2,525.66
1617.3855	8-Aug-14	Dowsing Concrete	Construction of Concrete Crossovers	2,808.30
1617.3951	8-Aug-14	490 Designs	Printing	269.50
1617.4087	8-Aug-14	Captain Cook Cruises (WA)	Book Easy Booking-AVC	68.40
1617.4109	8-Aug-14	Analytical Reference Laboratory	Asbestos Samples-Various Locations	60.50
1617.4136	8-Aug-14	Images Frames Signs	Signs	55.00
1617.4148	8-Aug-14	Hisco	Hot Water Urns-Champion Centre	521.45
1617.4168	8-Aug-14	20th WA Gosnells Boys Brigade	Kidsport Funding	800.00
1617.4176	8-Aug-14	Evans Security Service	Security Services	495.00
1617.4198	8-Aug-14	D A Eldridge	Artist Fees-Banners in the Terrace	2,000.00
1617.4200	8-Aug-14	All F Future Pty Ltd	Consultancy Services	1,940.40

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1617.4219	8-Aug-14	Business News Pty Ltd	Subscription Renewal	825.00
1617.463	8-Aug-14	Lo-Go Appointments	Hire of Temporary Staff	2,513.32
1617.482	8-Aug-14	Mazzeda's Mitre 10	Hardware	200.66
1617.512	8-Aug-14	National Collections	Debt Collections-July 2014	6.60
1617.515	8-Aug-14	Neverfail Springwater Limited	Refreshments	28.00
1617.518	8-Aug-14	Nicholls CE & Son Pty Ltd	Swimming Pool Inspections-July 2014	10,230.00
1617.527	8-Aug-14	Vodafone Hutchison Australia Pty Ltd	Pager Services 28.06.14-27.07.14	523.47
1617.54	8-Aug-14	Southern Hills Christian College	2014 High School Scholarship	165.00
1617.552	8-Aug-14	Prescriptions Plus Kelmscott	Newspapers	84.15
1617.579	8-Aug-14	Railway Avenue Vet Hospital	Animal Euthanasia	1,956.75
1617.59	8-Aug-14	Armadale Junior Football Club	Kidsport Funding	3,995.00
1617.597	8-Aug-14	Rolevstone Volunteer Fire Brigade	Expenses Reimbursements	52.64
1617.61	8-Aug-14	Armadale Lock & Key Service	Padlocks/Keys Cut	1,038.50
1617.620	8-Aug-14	Sheridans for Badges	Badges	55.18
1617.63	8-Aug-14	Armadale Newsagency	Newspapers	215.00
1617.651	8-Aug-14	State Library of WA	Lost/Damaged Items	113.30
1617.659	8-Aug-14	Sunny Industrial Brushware	Hardware	357.50
1617.667	8-Aug-14	Target Towing Service	Towing Charges	220.00
1617.669	8-Aug-14	Telstra	Telephone Charges	655.99
1617.712	8-Aug-14	Landgate - Perth	GRV Valuations	2,749.75
1617.731	8-Aug-14	WALGA	Advertising	11,847.83
1617.737	8-Aug-14	Wacker Neuson Pty Ltd	Parts	269.76
1617.741	8-Aug-14	WAMRC of Highland Dancing Inc	Entertainment-2014 Highland Gathering	7,200.00
1617.744	8-Aug-14	Water Corporation	Water Charges	334.99
1617.778	8-Aug-14	WJ Moncrieff Pty Ltd	Computer Equipment	4,037.00
1617.780	8-Aug-14	Work Clobber	Protective Clothing	26.10
1617.786	8-Aug-14	Zipform Pty Ltd	Printing	37,069.47
1617.825	8-Aug-14	PGS Hope & Partners Pty Ltd	Surevs-L452 & L453 Banken Court	1,287.00
1617.831	8-Aug-14	Martins Environmental Services	Weed & Pest Control	8,404.00
1617.904	8-Aug-14	Bunnings Building Supplies Pty Ltd	Hardware	162.96
1617.931	8-Aug-14	Atlas Copco Construction Equipment	Parts	247.72
1618.1056	13-Aug-14	Allwest Windscreens & Tinting	Repairs	533.50
1618.11	13-Aug-14	Absolute Asphalt Pty Ltd	Asphalt Laved	14,520.00
1618.1128	13-Aug-14	Instant Weight Pty Ltd	Service Compuload	607.20
1618.1202	13-Aug-14	IPA Personnel Pty Ltd	Hire of Temporary Staff	2,059.30
1618.1229	13-Aug-14	Print Smart Online Pty Ltd	Printing	8,875.65
1618.127	13-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	676.28
1618.137	13-Aug-14	Biddulph & Turley	Legal Advice	440.00
1618.141	13-Aug-14	BJ Hahn & Co	Hire of Bobcat	5,368.00
1618.1456	13-Aug-14	Glenview Machine Kerbing	Kerbing-Ranford Road	5,738.48
1618.1469	13-Aug-14	Urban Development Inst of Australia	Staff Training	85.00

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Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1618.1514	13-Aug-14	PR & KA West	Maintenance Works-Various Locations	522.54
1618.155	13-Aug-14	BP Australia Pty Ltd	Fuel & Oils	40.817.80
1618.161	13-Aug-14	Browns Sweeping	Street Sweeping	1.672.00
1618.1621	13-Aug-14	Dean Kalia Pty Ltd	Concrete Services	9.380.18
1618.1692	13-Aug-14	Weston Road Systems	Linemarking-Various Locations	22.717.42
1618.176	13-Aug-14	Cabcharge Australia Pty Ltd	Cabcharge Dockets	6.00
1618.1763	13-Aug-14	Oven Sparkle Pty Ltd	Cleaning Services-July 2014	800.00
1618.1777	13-Aug-14	Alleasing Pty Ltd	Computer Equipment Leases	6.173.56
1618.181	13-Aug-14	Canning Floorcovering Centre Pty Ltd	Parts-Forrestdale Hall	420.00
1618.2054	13-Aug-14	Eversafe Fire Protection	Service Fire Extinguishers-Various Locations	951.50
1618.2084	13-Aug-14	Creative Driveways & Fencing	Bollards-Piara Waters	5.750.00
1618.2088	13-Aug-14	Ultimate Drainage Pty Ltd	Hire of Equipment	95.613.54
1618.2210	13-Aug-14	Waterlogic Australia Pty Ltd	Hire of Equipment	2.079.00
1618.2288	13-Aug-14	Retech Rubber	Playground Equipment-Piara Waters Stage II	3.968.80
1618.2437	13-Aug-14	Drainflow Services Pty Ltd	High Pressure Cleaning-July 2014	11.616.00
1618.2474	13-Aug-14	All West Plant Hire	Hire of Equipment	24.935.36
1618.25	13-Aug-14	Alinta Gas	Gas Charges	15.600.00
1618.2518	13-Aug-14	Interlec Pty Ltd	Street Lighting-Jull Street Upgrade	192.935.88
1618.2623	13-Aug-14	Innova Group Pty Ltd	Tables & Chairs-Piara Waters Sporting Complex	1.727.00
1618.2636	13-Aug-14	Armadale Region Business Assoc	Council Grant-2014/15	26.000.00
1618.2697	13-Aug-14	Aussie Earthworks Pty Ltd	Hire of Equipment	18.629.77
1618.2757	13-Aug-14	Subway Armadale	Catering	165.00
1618.2763	13-Aug-14	Vinci Gravel Supplies Pty Ltd	Crushed Gravel	4.429.26
1618.2764	13-Aug-14	Kodak Alaris Australia Pty Ltd	Service Scanner-Records Department	567.60
1618.2773	13-Aug-14	LJ Hooker-Thornlie	Advertising	298.87
1618.3114	13-Aug-14	Blackrooke Advertising & Design	Advertising	660.00
1618.3187	13-Aug-14	Enviro Contracting Pty Ltd	Maintenance Works-Various Locations	3.582.76
1618.3200	13-Aug-14	Hendry Group (WA) Pty Ltd	BCA Compliance-Piara Waters Pavilion	1.815.00
1618.3266	13-Aug-14	Artref Pty Ltd	Stationery	1.279.70
1618.339	13-Aug-14	Geofabrics Australasia Pty Ltd	Parts-Connell Avenue	22.249.98
1618.3658	13-Aug-14	Autofit	Parts	580.00
1618.3837	13-Aug-14	Form & Function Building Design	Consultancy Services	880.00
1618.3970	13-Aug-14	EOS Electrical	Electrical Services	6.141.77
1618.4039	13-Aug-14	D Calvon	Ignite Basketball Program	50.00
1618.4058	13-Aug-14	A S Smith	Ignite Basketball Program	50.00
1618.4107	13-Aug-14	J A Miller	Ignite Basketball Program	50.00
1618.4176	13-Aug-14	Evans Security Service	Security Services	440.00
1618.4183	13-Aug-14	Wilson Security Services	Security Services	543.86
1618.4187	13-Aug-14	M A El-Youssef	Ignite Basketball Program	70.00
1618.420	13-Aug-14	JBA Surveys	Surveys-Piara Waters AFL Oval	1.452.00
1618.468	13-Aug-14	I F MacRae	Telephone Reimbursement	97.58

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1618.579	13-Aug-14	Railway Avenue Vet Hospital	Animal Euthanasia	592.25
1618.612	13-Aug-14	Cannon Hygiene Australia Pty Ltd	Sanitary Services-July 2014	540.51
1618.63	13-Aug-14	Armadale Newsagency	Newspapers	386.95
1618.669	13-Aug-14	Telstra	Telephone Charges	497.50
1618.744	13-Aug-14	Water Corporation	Water Charges	9,662.87
1618.786	13-Aug-14	Zipform Pty Ltd	Printing	272.79
1619.1024	15-Aug-14	Opus International Consultants (PCA) LTD	Consultancy Services	2,375.05
1619.1038	15-Aug-14	Total Autos	1 x New Motor Vehicle	54,144.35
1619.1049	15-Aug-14	Securepay Pty Ltd	Transaction/Service Fee-July 2014	81.40
1619.1056	15-Aug-14	Allwest Windscreens & Tinting	Repairs	473.00
1619.1087	15-Aug-14	Dept of Water	Water Licence Fee Renewal 2014/15	60.00
1619.1196	15-Aug-14	Catalyse Pty Ltd	Consultancy Services	1,870.00
1619.1209	15-Aug-14	Instant Waste Management	Pump Out Grease Traps-July 2014	477.84
1619.127	15-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	9,730.00
1619.134	15-Aug-14	Brikmakers	Autumn Blend Bricks	7,063.95
1619.1404	15-Aug-14	CANCELLED	CANCELLED	0.00
1619.1607	15-Aug-14	Taborda Contracting Pty Ltd	Hire of Traffic Controllers	4,803.20
1619.161	15-Aug-14	Browns Sweeping	Street Sweeping	8,807.00
1619.1621	15-Aug-14	Dean Kalia Pty Ltd	Concrete Services	2,301.75
1619.1732	15-Aug-14	Refresh Waters Pty Ltd	Refreshments	50.00
1619.1770	15-Aug-14	Voicedata Services Pty Ltd	Mitel IP Phone Handsets Hire-July 2014	4,330.53
1619.1790	15-Aug-14	H S Brooking	Painting-Various Locations	1,440.00
1619.1841	15-Aug-14	Kleenit Pty Ltd	Clean BBQ's-Various Locations	1,405.80
1619.1859	15-Aug-14	Michael Page International	Hire of Temporary Staff	4,383.98
1619.199	15-Aug-14	Charter Plumbing & Gas	Plumbing Services	130.90
1619.1990	15-Aug-14	BurkeAir Pty Ltd	Airconditioning Maintenance	4,108.22
1619.2045	15-Aug-14	Clarke Canvas & Motor Trimmers	Parts	132.00
1619.2084	15-Aug-14	Creative Driveways & Fencing	Bollards-Piara Waters (North)	4,480.00
1619.2137	15-Aug-14	Solver Paints	Hardware	290.40
1619.2216	15-Aug-14	Acromat	Gym Equipment	68.75
1619.2235	15-Aug-14	Nashtec Auto Electrics	Repairs	165.00
1619.2324	15-Aug-14	Data #3 Limited	Computer Equipment	9,487.99
1619.2377	15-Aug-14	Kalamunda Fencing & Gate Makers	Fencing-Cross Park	16,438.40
1619.2380	15-Aug-14	TJ Depiazzi & Sons	Gardening Products	2,783.00
1619.2427	15-Aug-14	Ross's Milk Supply	Refreshments	255.75
1619.2492	15-Aug-14	Olympic Fine Foods	Refreshments	141.20
1619.2495	15-Aug-14	Oracle Surveys Pty Ltd	Feature Survey-Alfred Skeet Oval	3,025.00
1619.25	15-Aug-14	Alinta Gas	Electricity/Gas Charges	33,024.90
1619.2626	15-Aug-14	Cafe Me	Catering	232.70
1619.2709	15-Aug-14	The Trinity's Contractor	Garden Maintenance	3,242.01
1619.2757	15-Aug-14	Subway Armadale	Catering	160.00

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1619.277	15-Aug-14	Landgate	Title Searches	713.16
1619.2823	15-Aug-14	Radical Fitness Australia Pty Ltd	Radical Fitness Licence-August 2014	500.00
1619.297	15-Aug-14	MMJ Real Estate (WA) Pty Ltd	Consultancy Services	11,110.00
1619.3195	15-Aug-14	Greenfield Gardening	Garden Maintenance	1,347.50
1619.3319	15-Aug-14	Conway Highbury Pty Ltd	Consultancy Services-July 2014	5,500.00
1619.3463	15-Aug-14	Big W	Library Resources	104.00
1619.3511	15-Aug-14	Armadale Concrete Tank Co	Water Tank-Rolevstone Tip	14,500.00
1619.3533	15-Aug-14	Ockbrooke Pty Ltd	Repairs-CCTV Cameras	1,439.90
1619.3547	15-Aug-14	Australian Traveller Media	Subscription Renewal	33.90
1619.3565	15-Aug-14	Perth Integrated Health Cycling Group	Sponsorship-Grand Fondo	16,500.00
1619.3663	15-Aug-14	Australian Institute of Company Directors	Staff Training	7,054.00
1619.374	15-Aug-14	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	2,331.42
1619.3925	15-Aug-14	The Information Management Group Pty Ltd	Archive Storage-July 2014	290.69
1619.3939	15-Aug-14	Ticketek	ADSL Charges-August 2014	135.30
1619.4023	15-Aug-14	L E Kemp	Expenses Reimbursements	76.95
1619.4033	15-Aug-14	Adroit Consulting Pty Ltd	Consultancy Services	6,732.00
1619.4183	15-Aug-14	Wilson Security Services	Security Services	2,297.90
1619.4184	15-Aug-14	Spectus Pty Ltd	Security Services	100.10
1619.4192	15-Aug-14	Hind Sand Supplies	Lawn Sand	1,188.00
1619.440	15-Aug-14	Kott Gunning Lawyers	Legal Advice	6,222.04
1619.463	15-Aug-14	Lo-Go Appointments	Hire of Temporary Staff	2,886.94
1619.472	15-Aug-14	Main Roads WA	Linemarking-Challis Road	9,943.31
1619.577	15-Aug-14	Rabor Smash Repairs	Insurance Excess-P1706	500.00
1619.587	15-Aug-14	Ambius	Hire of Plants-June 2014	3,885.72
1619.599	15-Aug-14	Palis Sound & Lighting	Hire of Equipment	1,090.00
1619.651	15-Aug-14	State Library of WA	Lost/Damaged Items	363.00
1619.662	15-Aug-14	Supa Pest & Weed Control	Weed & Pest Control	26,364.05
1619.667	15-Aug-14	Target Towing Service	Towing Charges	176.00
1619.669	15-Aug-14	Telstra	Telephone Charges	74.22
1619.754	15-Aug-14	Westbooks	Library Resources	136.40
1619.759	15-Aug-14	Synergy Energy	Electricity Charges	156,707.50
1619.780	15-Aug-14	Work Clobber	Protective Clothing	79.20
1619.813	15-Aug-14	Dept of Environment Regulation-Waste Management	Annual Licence Fee-Landsfill Site 2014/15	10,183.08
1619.912	15-Aug-14	St John Ambulance WA Pty Ltd	Staff Training	165.00
1619.99	15-Aug-14	Australia Post	Postage Charges	12,074.28
1619.993	15-Aug-14	GHD Pty Ltd	Consultancy Services	1,067.00
1620.1013	20-Aug-14	Eastern Metropolitan Regional Council	Mattress Recycling Landfill Site-July 2014	1,540.00
1620.1056	20-Aug-14	Allwest Windscreens & Tinting	Repairs-P554	484.00
1620.1232	20-Aug-14	Scitech Discovery Centre	Entertainment-Library Event	120.00
1620.1251	20-Aug-14	A Class Displays	Noticeboards-Champion Centre	1,702.80
1620.1269	20-Aug-14	Armadale Society of Artists (Inc)	Annual Contribution 2014/15	4,790.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
1620.1404	20-Aug-14	The Manse Restaurant	Catering	40.48
1620.1433	20-Aug-14	Serpentine Spring Water	Refreshments	192.00
1620.147	20-Aug-14	BOC Gases Australia Limited	Gas & Cylinder Rental	113.80
1620.1541	20-Aug-14	Perth Process Service	Service Of Summonses	1,469.60
1620.1571	20-Aug-14	Pitney Bowes Credit Australia Ltd	Service-Folding Machine	705.10
1620.1607	20-Aug-14	Taborda Contracting Pty Ltd	Hire of Traffic Controllers	19,612.78
1620.1612	20-Aug-14	Tranen Pty Ltd	Storage Fee-Seed Bank	220.00
1620.1621	20-Aug-14	Dean Kalia Pty Ltd	Concrete Services	10,445.05
1620.1716	20-Aug-14	Experience Perth	Brochure Distribution-AVC	450.00
1620.172	20-Aug-14	Byford Bobcats	Hire of Bobcat	240.00
1620.1770	20-Aug-14	Voicedata Services Pty Ltd	Mitel Service Assurance Contract-August 2014	4,330.53
1620.1823	20-Aug-14	Herron Todd White (WA) Pty Ltd	Valuations-North Forrestdale Stage III	9,900.00
1620.1859	20-Aug-14	Michael Page International	Hire of Temporary Staff	2,191.99
1620.1955	20-Aug-14	Doors Doors Doors Pty Ltd	Service Roller Shutters	209.00
1620.1977	20-Aug-14	SERCUL Inc	Weed & Pest Control	632.50
1620.199	20-Aug-14	Charter Plumbing & Gas	Plumbing Services	1,857.90
1620.2208	20-Aug-14	Birnam Nurseries	Gardening Products	580.25
1620.228	20-Aug-14	Cleveland Compressed Air Services	Service-P581	638.00
1620.2493	20-Aug-14	Avanti Electrics	Electrical Services	151.90
1620.2552	20-Aug-14	Programmed Property Services	Garden Maintenance	11,684.07
1620.2626	20-Aug-14	Cafe Me	Catering	91.40
1620.2704	20-Aug-14	Rotomotion Engineers	Repairs-P545	1,080.00
1620.2878	20-Aug-14	OzMal Music	Entertainment-NAIDOC Day 2014	200.00
1620.3114	20-Aug-14	Blackrooke Advertising & Design	Advertising	330.00
1620.3149	20-Aug-14	Writing WA Inc	Membership Renewal	405.00
1620.3183	20-Aug-14	Sports Star Trophies	Trophies-Library Event	179.00
1620.3200	20-Aug-14	Hendry Group (WA) Pty Ltd	BCA Compliance-Piara Waters Pavilion	363.00
1620.3412	20-Aug-14	AAM Pty Ltd	Consultancy Services	5,480.75
1620.3443	20-Aug-14	Forum Advocating Cultural & Eco Tourism	Membership Renewal	80.00
1620.3480	20-Aug-14	Dominos Pizza - Armadale	Catering-Driver Training	173.25
1620.3619	20-Aug-14	All Earth Waste Collection	Junk Collections-Various Areas	93,864.10
1620.3672	20-Aug-14	T H Wepiha	Facilitator-Hip Hop Program	300.00
1620.3700	20-Aug-14	Beaurepaires For Tyres	Tyres	6,376.51
1620.374	20-Aug-14	Hays Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	1,466.30
1620.3856	20-Aug-14	Mother Earth Gardening & Landscaping	Gardening Products	1,465.80
1620.3869	20-Aug-14	Souvenirs Australia	Souvenirs-AVC	385.88
1620.3890	20-Aug-14	Reds Productions Pty Ltd	Wildlife Display-Champion Centre	330.00
1620.4001	20-Aug-14	Adnil Marketing & Management Consulting	MC-2014 Highland Gathering	1,540.00
1620.4032	20-Aug-14	Kelmscott Baptist Youth Group	Expenses Reimbursement	467.50
1620.4120	20-Aug-14	Heather Jean The Magic of You	Entertainment-Armadale Library Event	450.00
1620.4165	20-Aug-14	C D Greenley	Ignite Basketball Program	360.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1620.4176	20-Aug-14	Evans Security Service	Security Services	275.00
1620.4183	20-Aug-14	Wilson Security Services	Security Services	625.90
1620.481	20-Aug-14	A F Maxwell	Telephone Reimbursement	101.00
1620.667	20-Aug-14	Target Towing Service	Towing Charges	198.00
1620.669	20-Aug-14	Telstra	Telephone Charges	188.03
1620.752	20-Aug-14	West Side Safety Products	Protective Clothing	345.95
1620.759	20-Aug-14	Synergy Energy	Electricity Charges	942.45
1620.778	20-Aug-14	WJ Moncrieff Pty Ltd	Computer Equipment	376.20
1620.780	20-Aug-14	Work Clobber	Protective Clothing	441.68
1620.786	20-Aug-14	Zipform Pty Ltd	Printing	1,213.22
1620.818	20-Aug-14	Parks & Leisure Australia	Staff Training	2,420.00
1620.856	20-Aug-14	Hello World	Airfares-Parks & Leisure Conference	1,511.00
1620.980	20-Aug-14	D J Sherrard	Gatekeeper-Rolevstone Greenwaste Site	1,494.28
1621.116	22-Aug-14	DORMA Australia Pty Ltd	Service Auto Doors-Various Locations	198.00
1621.1188	22-Aug-14	Local Government Planners Association	Staff Training	60.00
1621.1202	22-Aug-14	IPA Personnel Pty Ltd	Hire of Temporary Staff	1,203.16
1621.129	22-Aug-14	Benara Nurseries	Gardening Products	94.77
1621.1313	22-Aug-14	Leisure Institute of WA Aquatics (Inc)	Staff Training	2,400.00
1621.1328	22-Aug-14	Landfill Gas & Power Pty Ltd	Electricity Charges	73,645.00
1621.1402	22-Aug-14	S A D'Souza	Expenses Reimbursement	70.95
1621.141	22-Aug-14	BJ Hahn & Co	Hire of Bobcat	5,148.00
1621.1453	22-Aug-14	ATI-Mirage Pty Ltd	Staff Training	687.98
1621.1456	22-Aug-14	Glenview Machine Kerbing	Kerbing-Various Locations	1,721.28
1621.1514	22-Aug-14	PR & KA West	Maintenance Works-Various Locations	2,090.18
1621.1575	22-Aug-14	Western Power Networks	Relocate Power Poles-Denny/Streich Avenue's	58,001.00
1621.1621	22-Aug-14	Dean Kalia Pty Ltd	Concrete Services	5,976.45
1621.169	22-Aug-14	Burgess Rawson (WA) Pty Ltd	Water Usage Charges-Kelmscott Station Carpark	388.78
1621.1708	22-Aug-14	Book Easy Pty Ltd	Bookeasy Commission-July 2014	220.00
1621.172	22-Aug-14	Byford Bobcats	Hire of Bobcat	720.00
1621.1790	22-Aug-14	H S Brooking	Painting-Various Locations	5,430.00
1621.1806	22-Aug-14	Level & Detail Surveys	Surveys-Butler Pass Carpark	2,583.00
1621.1814	22-Aug-14	Cardno (WA) Pty Ltd	Consultancy Services	6,170.56
1621.199	22-Aug-14	Charter Plumbing & Gas	Plumbing Services	325.60
1621.2137	22-Aug-14	Solver Paints	Hardware	755.70
1621.2157	22-Aug-14	Collins Booksellers	Library Resources	33.98
1621.217	22-Aug-14	City of Gosnells	Payment for Lost/Damaged Library Item	21.60
1621.2188	22-Aug-14	Domus Nursery	Gardening Products	3,944.65
1621.2194	22-Aug-14	Dome Armadale	Catering	45.00
1621.2235	22-Aug-14	Nashtec Auto Electrics	Repairs-P554	555.00
1621.2286	22-Aug-14	Communicare Inc	Annual Contribution 2014/15	15,807.00
1621.2288	22-Aug-14	Retech Rubber	Repairs-Don Simmons Reserve	605.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
1621.2380	22-Aug-14	TJ Depiazzi & Sons	Gardening Products	3,071.75
1621.2427	22-Aug-14	Ross's Milk Supply	Refreshments	335.95
1621.2474	22-Aug-14	All West Plant Hire	Hire of Equipment	8,244.64
1621.2478	22-Aug-14	Roads 2000 Pty Ltd	Asphalt Laved	189,020.33
1621.2485	22-Aug-14	Tangent Nominees Pty Ltd	Refund-Overpayment of Building Fees	771.66
1621.2500	22-Aug-14	Redline Detailing Services	Motor Vehicle Detailing	600.00
1621.2503	22-Aug-14	City of Armadale	Accomodation-2014 Local Govt Leadership Conference	338.00
1621.2517	22-Aug-14	Symantec Asia Pacific Pte Ltd	Computer Equipment	40,194.00
1621.2624	22-Aug-14	Image Bollards Pty Ltd	Parts	247.50
1621.2695	22-Aug-14	Archival Survival	Stationery	74.09
1621.2697	22-Aug-14	Aussie Earthworks Pty Ltd	Hire of Equipment	4,405.50
1621.2732	22-Aug-14	Growers Agrishop	Gardening Products	173.85
1621.2867	22-Aug-14	Rent A Fence Pty Ltd	Hire of Equipment	48.13
1621.295	22-Aug-14	Down Under Signs Pty Ltd	Signs	660.00
1621.3	22-Aug-14	A to Z Signs	Signs	341.00
1621.305	22-Aug-14	Elan Communications	Electronic Services	385.00
1621.3077	22-Aug-14	About Fun Entertainment	Entretainment-Armadale Library Event	550.00
1621.3132	22-Aug-14	A Plus Training Solutions	Staff Training	2,900.00
1621.3195	22-Aug-14	Greenfield Gardening	Garden Maintenance	1,705.00
1621.3196	22-Aug-14	Smart Colour Signs	Signs	374.00
1621.3214	22-Aug-14	Trievents	Sponsorship 2014 COA Duathlon	14,300.00
1621.33	22-Aug-14	ALS Library Services Pty Ltd	Library Resources	876.29
1621.3412	22-Aug-14	AAM Pty Ltd	Consultancy Services	1,023.00
1621.345	22-Aug-14	Godfreys Kelmscott	Parts	399.00
1621.3452	22-Aug-14	G J Dixon	Expenses Reimbursements	134.22
1621.3480	22-Aug-14	Dominos Pizza - Armadale	Catering-Driver Training	39.60
1621.3670	22-Aug-14	MWH Australia Pty Ltd	Mosquito Monitoring Program	5,868.50
1621.3692	22-Aug-14	ICI Nominees Pty Ltd	Progress Claim 2 Landmark Building	321,914.29
1621.3700	22-Aug-14	Beaurepaires For Tyres	Tyres	4,091.22
1621.374	22-Aug-14	Havs Personnel Services (Aust) Pty Ltd	Hire of Temporary Staff	5,158.12
1621.3856	22-Aug-14	Mother Earth Gardening & Landscaping	Gardening Products	18.00
1621.3868	22-Aug-14	Maar Koodial	Entertainment-NAIDOC Day 2014	1,000.00
1621.388	22-Aug-14	Hort West Industries Pty Ltd	Garden Maintenance	2,970.00
1621.3903	22-Aug-14	Akcelik & Associates Pty Ltd	Subscription Renewal	429.00
1621.3905	22-Aug-14	Garbologie Pty Ltd	Mattress Recycling-Landfill Site	1,215.50
1621.4010	22-Aug-14	Prime Landscaping	Garden Maintenance-July 2014	865.05
1621.4104	22-Aug-14	Alsco Pty Ltd	Cleaning Services-July 2014	484.75
1621.4136	22-Aug-14	Images Frames Signs	Picture Frames	84.00
1621.4176	22-Aug-14	Evans Security Service	Security Services	1,232.00
1621.4183	22-Aug-14	Wilson Security Services	Security Services	1,276.99
1621.4203	22-Aug-14	Peel Honda	1 x Honda Accord Euro Sedan	41,070.21

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
1621.4227	22-Aug-14	L Carr	Expenses Reimbursements	130.00
1621.4233	22-Aug-14	Safe Drive Training (Aust) Pty Ltd	Promotional Materials	1,770.00
1621.502	22-Aug-14	Wright Express Fuel Cards Aust Ltd	Fuel & Oils	3,426.85
1621.515	22-Aug-14	Neverfail Springwater Limited	Refreshments	13.70
1621.549	22-Aug-14	Perth City Glass	Repair Broken Windows-Various Locations	595.12
1621.628	22-Aug-14	Sita Environmental Solutions	Bulk Rubbish Bins	2,863.38
1621.647	22-Aug-14	Stamp-It Rubber Stamps (Custom Stamps)	Stationery	30.73
1621.651	22-Aug-14	State Library of WA	Lost/Damaged Items	77.00
1621.662	22-Aug-14	Supa Pest & Weed Control	Weed & Pest Control	19,240.77
1621.667	22-Aug-14	Target Towing Service	Towing Charges	176.00
1621.669	22-Aug-14	Telstra	Telephone Charges	5,618.62
1621.679	22-Aug-14	Swiss Rose Garden Nursery	Gardening Products	336.60
1621.698	22-Aug-14	Trailer Parts Pty Ltd	Parts	60.31
1621.712	22-Aug-14	Landgate - Perth	Title Searches	554.40
1621.744	22-Aug-14	Water Corporation	Water Charges	13,712.08
1621.759	22-Aug-14	Synergy Energy	Electricity Charges	32.20
1621.780	22-Aug-14	Work Clobber	Protective Clothing	247.50
1621.824	22-Aug-14	Absolute Stone	Granite Paving-Jull Street Mall	25,618.50
1621.847	22-Aug-14	Office Line	Office Furniture	6,443.80
1621.86	22-Aug-14	Asphalt Surfaces Pty Ltd	Asphalt Laved	365.23
1621.934	22-Aug-14	Kleenheat Gas Pty Ltd	Gas & Cylinder Rental	33.20
1621.993	22-Aug-14	GHD Pty Ltd	Consultancy Services	7,348.00
1622.113	22-Aug-14	Australian Taxation Office	Payroll Deductions	243,623.00
1622.2371	22-Aug-14	Flexipole Industries Pty Ltd	Parts-Jarrah Road Streetscapes	1,732.50
1622.2518	22-Aug-14	Interlec Pty Ltd	Street Lighting-Jull Street Upgrade	9,876.69
1623.109	22-Aug-14	Australian Metal Workers Union	Payroll Deductions	61.40
1623.112	22-Aug-14	Australian Services Union	Payroll Deductions	794.20
1623.206	22-Aug-14	Child Support Agency	Payroll Deductions	424.83
1623.214	22-Aug-14	City of Armadale-Social Club	Payroll Deductions	318.00
1623.216	22-Aug-14	City of Canning	Payroll Deductions	50.00
1623.217	22-Aug-14	City of Gosnells	Payroll Deductions	310.00
1623.2201	22-Aug-14	Wiglev Super Funds	Payroll Deductions	25.08
1623.2282	22-Aug-14	Super Wrap	Payroll Deductions	1,403.86
1623.2335	22-Aug-14	Health Insurance Fund of WA	Payroll Deductions	148.95
1623.3083	22-Aug-14	Salamanca Pty Ltd Atf Salamanca Superannuation Fund	Payroll Deductions	4,457.72
1623.3626	22-Aug-14	B & S Lally Super Fund	Payroll Deductions	164.22
1623.375	22-Aug-14	HBF of WA	Payroll Deductions	1,035.80
1623.3824	22-Aug-14	The Waterside Super Fund	Payroll Deductions	23.04
1623.3859	22-Aug-14	SuperWrap-P A C Daw	Payroll Deductions	302.46
1623.3866	22-Aug-14	The DBN Ultimate Superannuation Fund	Payroll Deductions	1,136.60
1623.4028	22-Aug-14	Colonial First State First Choice Wholesale Personal Sup	Payroll Deductions	186.49

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1623.4034	22-Aug-14	SuperWrap-R Melvey	Payroll Deductions	848.61
1623.4071	22-Aug-14	Colonial First State-SJ Littleton	Payroll Deductions	481.19
1623.4156	22-Aug-14	Quick Super	Payroll Deductions	19,693.45
1623.4221	22-Aug-14	First Wrap Plus Personal Super-K May	Payroll Deductions	163.45
1623.4222	22-Aug-14	First Wrap Plus Personal Super-M Maloney	Payroll Deductions	162.76
1623.453	22-Aug-14	LGRCEU	Payroll Deductions	533.50
1623.622	22-Aug-14	Shire of Mundaring	Payroll Deductions	85.00
1623.623	22-Aug-14	Shire of Serpentine-Jarrahdale	Payroll Deduction	150.00
1623.738	22-Aug-14	WA Super	Payroll Deductions	142,403.29
1624.1253	27-Aug-14	Local Chambers of Commerce & Industry	Membership Renewal 2014/15	525.00
1624.127	27-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	7,285.52
1624.137	27-Aug-14	Bidduiph & Turley	Legal Advice	550.00
1624.1514	27-Aug-14	PR & KA West	Maintenance Works-Various Locations	3,500.00
1624.1519	27-Aug-14	Kerb-Fix	Construction of Concrete Crossovers	937.20
1624.155	27-Aug-14	BP Australia Pty Ltd	Fuel & Oils	5,844.58
1624.1621	27-Aug-14	Dean Kalia Pty Ltd	Concrete Services	17,754.00
1624.165	27-Aug-14	Building Commission	Levy Collected-July 2014	33,434.45
1624.1772	27-Aug-14	Hope Community Services Inc	Supervision-2014 NAIDOC Day	297.00
1624.1790	27-Aug-14	H S Brooking	Painting-Various Locations	850.00
1624.1806	27-Aug-14	Level & Detail Surveys	Surveys-Alfred Skeet Oval	630.00
1624.1856	27-Aug-14	Creative Spaces	Design Plan-Bert Tyler Machinery Museum	20,243.30
1624.199	27-Aug-14	Charter Plumbing & Gas	Plumbing Services	610.50
1624.2474	27-Aug-14	All West Plant Hire	Hire of Equipment	63,599.25
1624.25	27-Aug-14	Alinta Gas	Gas Charges	33.40
1624.273	27-Aug-14	ColourPoint Print & Design	Printing	277.00
1624.2779	27-Aug-14	Award Contracting	Maintenance Works-Various Locations	1,765.50
1624.2972	27-Aug-14	Workplace Training & Advisory Australia	Staff Training	795.00
1624.305	27-Aug-14	Elan Communications	Repairs-P551	873.40
1624.3157	27-Aug-14	Bowden Tree Consultancy	Consultancy Services	924.00
1624.3258	27-Aug-14	Donovan Payne Architects Pty Ltd	Consultancy Services	14,630.00
1624.3276	27-Aug-14	Andrea Burns Communications pty Ltd	Staff Training-Various Members	5,500.00
1624.3368	27-Aug-14	Global Machinery & Racking Systems	Reticulation Parts	1,523.52
1624.3412	27-Aug-14	AAM Pty Ltd	Consultancy Services	9,474.30
1624.3619	27-Aug-14	All Earth Waste Collection	Junk Collections-Various Areas	16,500.00
1624.3700	27-Aug-14	Beaurepaires For Tyres	Tyres	6,067.62
1624.3837	27-Aug-14	Form & Function Building Design	Consultancy Services	1,469.00
1624.3905	27-Aug-14	Garbologie Pty Ltd	Mattress Recycling-Landfill Site	2,817.10
1624.3951	27-Aug-14	490 Designs	Printing	729.30
1624.4039	27-Aug-14	D Calvon	Ignite Basketball Program	100.00
1624.4176	27-Aug-14	Evans Security Service	Security Services	660.00
1624.4218	27-Aug-14	Nood Group Enterprises Pty Ltd	Catering-Piara Waters Opening	1,402.50

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
1624.559	27-Aug-14	Planning Institute of Aust (WA Division)	Staff Training	20.00
1624.61	27-Aug-14	Armadale Lock & Key Service	Padlocks	1,320.00
1624.640	27-Aug-14	Southern Scene Pty Ltd	Library Resources	2,380.07
1624.651	27-Aug-14	State Library of WA	Lost/Damaged Items	62.70
1624.731	27-Aug-14	WALGA	Advertising	105,304.73
1624.744	27-Aug-14	Water Corporation	Water Charges	372.68
1624.75	27-Aug-14	Armaguard	Armaguard Collections	2,331.17
1624.759	27-Aug-14	Synergy Energy	Electricity Charges	11,915.34
1624.85	27-Aug-14	Aslab Pty Ltd	Asphalt Testing-Various Locations	3,100.26
1624.856	27-Aug-14	Hello World	Airfares-2014 Aust LG Leadership Conference	609.00
1624.918	27-Aug-14	Keynote Conferences	Staff Training	5,500.00
1625.1115	29-Aug-14	J-Corp Pty Ltd T/As Impressions	Refund Security Deposit	1,200.00
1625.1885	29-Aug-14	Celebration Nominees Pty Ltd	Refund Security Deposit	3,600.00
1625.1904	29-Aug-14	Blueprint Homes (WA) Pty Ltd	Refund Security Deposit	800.00
1625.1906	29-Aug-14	Ashmy Pty Ltd	Refund Security Deposit	4,800.00
1625.1919	29-Aug-14	Dale Alcock Homes Pty Ltd	Refund Security Deposit	1,600.00
1625.2057	29-Aug-14	Ventura Home Group Pty Ltd	Refund Security Deposit	7,600.00
1625.2062	29-Aug-14	J-Corp Pty Ltd	Refund Security Deposit	400.00
1625.2075	29-Aug-14	Plunkett Homes (1903) Pty Ltd	Refund Security Deposit	800.00
1625.2076	29-Aug-14	Content Living Pty Ltd	Refund Security Deposit	400.00
1625.2096	29-Aug-14	Gemmill Homes Pty Ltd	Refund Security Deposit	2,400.00
1625.2111	29-Aug-14	BGC Residential Pty Ltd	Refund Security Deposit	2,800.00
1625.2239	29-Aug-14	Rural Building Company Pty Ltd	Refund Security Deposit	400.00
1625.2485	29-Aug-14	Tangent Nominees Pty Ltd	Refund Security Deposit	3,200.00
1625.2656	29-Aug-14	JWH Group Pty Ltd - Residential Building	Refund Security Deposit	1,200.00
1625.3673	29-Aug-14	Home Group WA Pty Ltd	Refund Security Deposit	2,000.00
1626.1003	29-Aug-14	Tyrepower Kelmscott	Tyres	766.00
1626.1038	29-Aug-14	Total Autos	Parts	384.14
1626.1056	29-Aug-14	Allwest Windscreens & Tinting	Parts-P1789	528.00
1626.1061	29-Aug-14	Cummins Engine Company Pty Ltd	Parts-Various Plant	2,216.90
1626.1079	29-Aug-14	Greenway Enterprises	Gardening Products	1,626.28
1626.1178	29-Aug-14	Toolmart	Parts-Various Locations	2,394.95
1626.120	29-Aug-14	Baileys Fertilisers	Gardening Products	385.00
1626.1202	29-Aug-14	IPA Personnel Pty Ltd	Hire of Temporary Staff	1,149.28
1626.1209	29-Aug-14	Instant Waste Management	Pump Out Grease Traps-July 2014	1,188.00
1626.1229	29-Aug-14	Print Smart Online Pty Ltd	Printing	714.27
1626.1248	29-Aug-14	Academy Services (WA) Pty Ltd	Cleaning Services-July 2014	1,476.52
1626.1251	29-Aug-14	A Class Displays	Stationery	135.30
1626.127	29-Aug-14	Beaver Tree Services Aust Pty Ltd	Treelopping	36,361.22
1626.1273	29-Aug-14	Fire Protection Association Australia	Staff Training	1,020.00
1626.1304	29-Aug-14	Skipper Truck Parts/AMCAP	Parts-Various Plant	1,708.48

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
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1626.134	29-Aug-14	Brikmakers	Paving Bricks	15,986.16
1626.1375	29-Aug-14	Insight CCS Pty Ltd	After Hours Phone Service-July 2014	1,498.09
1626.141	29-Aug-14	BJ Hahn & Co	Hire of Bobcat	4,092.00
1626.147	29-Aug-14	BOC Gases Australia Limited	Gas & Cylinder Rental	141.87
1626.153	29-Aug-14	Boral Construction Materials Group Ltd	Asphalt Laved	165.77
1626.1532	29-Aug-14	Hema Maps Pty Ltd	Souvenirs-AVC	205.40
1626.1575	29-Aug-14	Western Power Networks	Street Lighting MP145738-Joll Street Mall	2,154.00
1626.1596	29-Aug-14	Classic Hire	Hire of Equipment	63.80
1626.161	29-Aug-14	Browns Sweeping	Street Sweeping	10,280.00
1626.1626	29-Aug-14	Countrywide Publications	Advertising	115.00
1626.1634	29-Aug-14	Multi Turf	Garden Maintenance	5,823.00
1626.1642	29-Aug-14	Telstra	Repair Telstra Plant-Bulter Pass	1,383.62
1626.1643	29-Aug-14	Premium Plastics	Stationery	251.90
1626.1754	29-Aug-14	Yakka Pty Ltd	Protective Clothing	369.60
1626.1772	29-Aug-14	Hope Community Services Inc	Ignite Basketball Program	924.00
1626.1790	29-Aug-14	H S Brooking	Painting-Various Locations	4,500.00
1626.1813	29-Aug-14	Tactile Indicators (Perth) Pty Ltd	Tactile Indicators-Jarrah Road Shopping Centre	700.00
1626.1815	29-Aug-14	Pedersens Hire Pty Ltd	Hire of Equipment	266.00
1626.1841	29-Aug-14	Kleenit Pty Ltd	Clean BBQ's-July 2014	250.80
1626.1856	29-Aug-14	Creative Spaces	Graphic Design-Settlers Common Signs	4,154.70
1626.1913	29-Aug-14	GCM Enviro Pty Ltd	Parts-Various Locations	4,690.48
1626.194	29-Aug-14	Challenge Chemicals Australia	Cleaning Chemicals	1,217.70
1626.1955	29-Aug-14	Doors Doors Doors Pty Ltd	Roller Shutters-Cross Park Football Club	3,520.00
1626.199	29-Aug-14	Charter Plumbing & Gas	Plumbing Services	3,480.85
1626.1990	29-Aug-14	BurkeAir Pty Ltd	Airconditioning Maintenance	6,394.60
1626.201	29-Aug-14	Chefmaster Australia	Cleaning Materials	1,080.00
1626.202	29-Aug-14	Chemform	Cleaning Chemicals	188.76
1626.2084	29-Aug-14	Creative Driveways & Fencing	Bollards-Piara Waters (North)	2,240.00
1626.2088	29-Aug-14	Ultimate Drainage Pty Ltd	Hire of Equipment	33,329.01
1626.2134	29-Aug-14	Valvoline (Australia)	Fuel & Oils	3,846.89
1626.2138	29-Aug-14	Kelmscott Garden Supplies	Gardening Products	160.00
1626.2181	29-Aug-14	Muchea Tree Farm	Gardening Products	3,220.14
1626.2235	29-Aug-14	Nashtec Auto Electrics	Parts-P558	825.25
1626.2245	29-Aug-14	CCR Hose & Fittings	Parts-Various Plant	1,768.62
1626.227	29-Aug-14	Cleanaway	Recycling Collections-July 2014	104,000.92
1626.231	29-Aug-14	Coates Hire	Hire of Equipment	5,939.60
1626.2329	29-Aug-14	Ricoh Australia Pty Ltd	Photocopier Usage	8,077.15
1626.2337	29-Aug-14	F J Grieves	Expenses Reimbursements	48.76
1626.2360	29-Aug-14	ADT Security	Security Services	1,795.87
1626.2388	29-Aug-14	Underground Power Development	Consultancy Services	3,608.00
1626.2389	29-Aug-14	BGC Concrete	Concrete Products	629.20

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1626.2390	29-Aug-14	Perth Hydraulic Centre Pty Ltd	Parts	101.86
1626.2427	29-Aug-14	Ross's Milk Supply	Refreshments	335.60
1626.2474	29-Aug-14	All West Plant Hire	Hire of Equipment	10,136.50
1626.2475	29-Aug-14	Rider Levett Bucknall WA Pty Ltd	Consultancy Services	880.00
1626.2478	29-Aug-14	Roads 2000 Pty Ltd	Asphalt Laved	14,409.13
1626.2493	29-Aug-14	Avanti Electrics	Electrical Services	11,659.95
1626.2507	29-Aug-14	Skillpath Seminars	Staff Training	358.20
1626.2518	29-Aug-14	Interlec Pty Ltd	Street Lighting-Nicholson Road	12,610.18
1626.2555	29-Aug-14	Danterr Pty Ltd	Hardware	3,327.50
1626.257	29-Aug-14	Cornerstone Legal	Legal Advice	12,408.01
1626.258	29-Aug-14	Staples Australia Pty Ltd	Stationery	7,188.36
1626.261	29-Aug-14	COVS Parts Pty Ltd	Parts	737.82
1626.2695	29-Aug-14	Archival Survival	Stationery	49.50
1626.2724	29-Aug-14	First 5 Minutes PtyLtd	Picture Frames	238.70
1626.2726	29-Aug-14	ABCO Products	Cleaning Materials	201.78
1626.273	29-Aug-14	ColourPoint Print & Design	Printing	322.00
1626.2752	29-Aug-14	Stickerworld Pty Ltd	Stationery	151.80
1626.2794	29-Aug-14	Rocla Quarry Products	Concrete Products	2,047.10
1626.29	29-Aug-14	Allmark & Associates Pty Ltd	Stationery	830.50
1626.295	29-Aug-14	Down Under Signs Pty Ltd	Signs	363.00
1626.3	29-Aug-14	A to Z Signs	Signs	750.75
1626.3036	29-Aug-14	Media Monitors Pty Ltd	Broadcast Monitoring	11.73
1626.3059	29-Aug-14	Print And Design Online Pty Ltd	Printing	1,120.00
1626.3060	29-Aug-14	Tyrecycle Pty Ltd	Tyre Recycling-Landfill Site	1,147.40
1626.3082	29-Aug-14	Sonic HealthPlus	Preplacement Medicals	363.00
1626.3132	29-Aug-14	A Plus Training Solutions	Staff Training	1,250.00
1626.3223	29-Aug-14	Australian Office Leading Brands	Stationery	1,112.62
1626.325	29-Aug-14	Fire Risk Analysis & Prevention	Depot Fire Hydrant Specifications	825.00
1626.3348	29-Aug-14	Armadale Junior Soccer Club	Kidsport Funding	200.00
1626.335	29-Aug-14	G Force Printing	Printing	843.04
1626.336	29-Aug-14	Galvins Plumbing Plus	Reticulation Parts	675.36
1626.339	29-Aug-14	Geofabrics Australasia Pty Ltd	Parts-Connell Avenue	2,328.70
1626.3392	29-Aug-14	Maddington Junior Football Club Inc	Kidsport Funding	135.00
1626.345	29-Aug-14	Godfreys Kelmscott	Parts-Various Locations	1,169.90
1626.3455	29-Aug-14	Complete Office Supplies	Stationery	846.32
1626.3458	29-Aug-14	Cineads Australia Pty Ltd	Advertising	1,100.00
1626.346	29-Aug-14	Golder Associates	Landfill Gas Management Design	2,561.35
1626.3492	29-Aug-14	Rolevstone Gymnastics Club	Kidsport Funding	270.00
1626.3493	29-Aug-14	Kalamunda Canning Rugby League Football	Kidsport Funding	700.00
1626.3502	29-Aug-14	Plantrite	Gardening Products	677.60
1626.3553	29-Aug-14	Mundijong Centrals Junior Football Club	Kidsport Funding	140.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
1626.3567	29-Aug-14	ELM (WA) Pty Ltd	Garden Maintenance	6,564.50
1626.3584	29-Aug-14	Cobey Maintenance Services	Garden Maintenance	11,689.63
1626.3615	29-Aug-14	Curtin FM 100.1	Advertising	1,056.00
1626.3660	29-Aug-14	RPG Auto Electrics	Parts	365.75
1626.3703	29-Aug-14	Fuji Xerox Business Force Pty Ltd	Backscanning Project-July 2014	8,268.15
1626.3705	29-Aug-14	Gosnells PCYC	Kidsport Funding	400.00
1626.3730	29-Aug-14	Westfield Scout Group	Kidsport Funding	165.00
1626.3758	29-Aug-14	Kalamunda Districts Basketball Assoc Inc	Kidsport Funding	95.00
1626.378	29-Aug-14	Heatley Sales Pty Ltd	Parts-Various Locations	1,697.08
1626.3803	29-Aug-14	Astro Synthetic Surfaces	Cricket Pitch-Piara Waters Playing Fields	11,297.00
1626.3867	29-Aug-14	Bensons Contracting	Asbestos Disposal-Waste Services	512.50
1626.3873	29-Aug-14	Abbott & Co Pty Ltd	Printing	7,300.92
1626.388	29-Aug-14	Hort West Industries Pty Ltd	Garden Maintenance	21,708.73
1626.3904	29-Aug-14	Successful Projects	Project Management-Landmark Building	11,495.00
1626.3912	29-Aug-14	Previous Next Pty Ltd	Branding Changes-Armadale Library	1,017.50
1626.3914	29-Aug-14	Duke of Edinburgh's Award (WA)	Kidsport Funding	1,365.00
1626.3944	29-Aug-14	Georgiou Group Pty Ltd	Landmark Building-Claim 11	1,900,769.76
1626.3946	29-Aug-14	Avelino Training & Consulting	Staff Training	65.00
1626.4046	29-Aug-14	Cleandustrial Services Pty Ltd	Cleaning Services-July 2014	25,882.18
1626.4064	29-Aug-14	Oz Scot Horticulture	Gardening Products	1,598.52
1626.4092	29-Aug-14	Urbis Pty Ltd	Draft Report-Armadale Hotel Study	17,641.80
1626.4111	29-Aug-14	Southern Districts Netball	Kidsport Funding	686.00
1626.4176	29-Aug-14	Evans Security Service	Security Services	825.00
1626.4192	29-Aug-14	Hind Sand Supplies	Lawn Sand	970.20
1626.4206	29-Aug-14	Kenwick Teeball & Baseball Club	Kidsport Funding	325.00
1626.4211	29-Aug-14	Girl Guides WA Inc	Kidsport Funding	540.00
1626.4212	29-Aug-14	Canning Cosmos Junior Soccer Club	Kidsport Funding	200.00
1626.4224	29-Aug-14	Dale Little Athletics Centre	Kidsport Funding	100.00
1626.432	29-Aug-14	Kel Steel Constructions	Parts-Various Locations	21,202.50
1626.440	29-Aug-14	Kott Gunning Lawyers	Legal Advice	2,108.62
1626.443	29-Aug-14	LD Total	Garden Maintenance	10,655.97
1626.447	29-Aug-14	Lawrence & Hanson	Lighting Equipment	605.39
1626.464	29-Aug-14	Lori's Fuel Station	Fuel & Oils	224.50
1626.466	29-Aug-14	Macdonald Johnston Pty Ltd	Parts-Various Plant	1,606.16
1626.482	29-Aug-14	Mazzeqa's Mitre 10	Hardware	111.03
1626.494	29-Aug-14	Squire Patton Boggs (AU)	Legal Advice	385.00
1626.528	29-Aug-14	Orica Australia Pty Ltd	Pool Chemicals	42.28
1626.549	29-Aug-14	Perth City Glass	Repair Broken Windows-Various Locations	3,325.14
1626.560	29-Aug-14	Plantech Grounds Maintenance	Garden Maintenance	1,274.90
1626.57	29-Aug-14	Armadale Hardware & Building Supplies	Hardware	2,366.00
1626.570	29-Aug-14	Pure Air Filters	Parts	120.95

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014

Cheque or EFT	Date	Payee	Description	Amount
1626.572	29-Aug-14	Quick Corporate Australia Pty Ltd	Stationery	7,458.35
1626.573	29-Aug-14	Soundpack Solutions	Library Resources	253.00
1626.577	29-Aug-14	Rabor Smash Repairs	Insurance Excess-P1745	500.00
1626.585	29-Aug-14	Holcim	Limestone	1,973.40
1626.587	29-Aug-14	Ambius	Hire of Plants	2,355.36
1626.61	29-Aug-14	Armadale Lock & Key Service	Keys Cut	200.00
1626.618	29-Aug-14	Shenton Enterprises Pty Ltd	Service Pool Cleaner	592.92
1626.62	29-Aug-14	Armadale Mower World	Parts	413.25
1626.620	29-Aug-14	Sheridans for Badges	Name Badges	823.63
1626.64	29-Aug-14	Armadale Party Hire & Fancy Dress	Hire of Equipment	45.00
1626.651	29-Aug-14	State Library of WA	Lost/Damaged Items	13.90
1626.659	29-Aug-14	Sunny Industrial Brushware	Hardware	357.50
1626.660	29-Aug-14	Sunny Sign Company Pty Ltd	Signs	569.80
1626.669	29-Aug-14	Telstra	Telephone Charges	15,475.91
1626.682	29-Aug-14	Examiner Newspapers (WA)	Advertising	864.26
1626.692	29-Aug-14	Total Eden Pty Ltd	Reticulation Parts	17,184.00
1626.693	29-Aug-14	Total Packaging (WA) Pty Ltd	Cleaning Materials	4,804.80
1626.698	29-Aug-14	Trailer Parts Pty Ltd	Parts-Various Plant	924.36
1626.728	29-Aug-14	WA Hino Sales & Service	Parts-Various Plant	3,594.59
1626.730	29-Aug-14	WA Limestone Co	Limestone	28,784.25
1626.731	29-Aug-14	WALGA	Advertising	990.00
1626.737	29-Aug-14	Wacker Neuson Pty Ltd	Parts-P157	706.81
1626.74	29-Aug-14	Armadale Kelmscott Self Storage	Storage Unit Rental	195.00
1626.744	29-Aug-14	Water Corporation	Water Charges	744.71
1626.745	29-Aug-14	Wattleup Tractors	Parts	336.05
1626.748	29-Aug-14	Wembley Cement Industries	Concrete Products	396.00
1626.75	29-Aug-14	Armaguard	Armaguard Services	256.63
1626.759	29-Aug-14	Synergy Energy	Electricity Charges	7,635.80
1626.766	29-Aug-14	Westrac Equipment Pty Ltd	Parts	338.07
1626.785	29-Aug-14	Wurth Australia Pty Ltd	Parts	718.38
1626.814	29-Aug-14	Gecko Contracting Turf & Landscaping	Garden Maintenance	3,074.50
1626.818	29-Aug-14	Parks & Leisure Australia	Staff Training	55.00
1626.86	29-Aug-14	Asphalt Surfaces Pty Ltd	Asphalt Laved	548.37
1626.904	29-Aug-14	Bunnings Building Supplies Pty Ltd	Hardware	2,810.19
1626.924	29-Aug-14	E & MJ Rosher Pty Ltd	Parts-Various Plant	1,427.75
1626.948	29-Aug-14	Barnetts Architectural Hardware	Hardware	1,677.91
1626.964	29-Aug-14	P L Walker	Telephone Reimbursement	84.95
00003663	4-Aug-14	JM Connery & JW Conlon	Refund Security Deposit	400.00
00003664	6-Aug-14	S Durrani	Refund Hall/Key Deposit	1,000.00
00003665	7-Aug-14	H Kaur	Refund Hall/Key Deposit	500.00
00003666	7-Aug-14	M B Patel	Refund Hall/Key Deposit	500.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	**Date**	**Payee**	**Description**	**Amount**
00003667	7-Aug-14	H Nicolaou	Refund Hall/Key Deposit	500.00
00003668	7-Aug-14	Empowered Christian Life Ministries	Refund Hall/Key Deposit	500.00
00003669	7-Aug-14	Bunnings Group Limited	Refund Security Deposit	5,925.00
00003670	7-Aug-14	Shelford Constructions Pty Ltd	Refund Security Deposit	400.00
00003671	7-Aug-14	D J Willis Building Pty Ltd	Refund Security Deposit	400.00
00003672	7-Aug-14	M Tuck	Refund Hall/Key Deposit	1,000.00
00003673	7-Aug-14	N L Tubby	Refund Security Deposit	1,000.00
00003674	7-Aug-14	J A Jones	Refund Security Deposit	400.00
00003675	7-Aug-14	H J Wall	Refund Security Deposit	400.00
00003676	7-Aug-14	C Chamney	Refund Security Deposiți	400.00
00003677	7-Aug-14	Norvic Homes Pty Ltd	Refund Security Deposit	400.00
00003678	7-Aug-14	BR Bivagama	Refund Security Deposit	400.00
00003679	7-Aug-14	Bay Pools and Spas	Refund Security Deposit	400.00
00003680	7-Aug-14	S Ierino	Refund Security Deposit	8,500.00
00003681	7-Aug-14	M Diukic	Refund Security Deposit	400.00
00003682	8-Aug-14	Lupica Developments Pty Ltd	Refund Security Deposit	400.00
00003683	8-Aug-14	H Jean	Refund Hall/Key Deposit	500.00
00003684	8-Aug-14	G R Koch	Refund Security Deposit	400.00
00003685	8-Aug-14	MR Phelan	Refund Security Deposit	400.00
00003686	8-Aug-14	Landcorp	Refund Security Deposit	25,018.00
00003687	8-Aug-14	R J Ebden	Refund Security Deposit	9,460.00
00003688	13-Aug-14	A Shaddock	Refund-Hall/Key Deposit	1,000.00
00003689	13-Aug-14	CANCELLED	CANCELLED	0.00
00003690	13-Aug-14	City of Armadale	Retention Monies-CR 2518.01	13,565.22
00003691	13-Aug-14	Metrostrata Developments Pty Ltd	Refund Security Deposit	1,200.00
00003692	13-Aug-14	Red Ink Homes Pty Ltd	Refund Security Deposit	2,800.00
00003693	15-Aug-14	J L Russell	Refund-Hall/Key Deposit	300.00
00003694	15-Aug-14	R R Sait	Refund-Hall/Key Deposit	1,000.00
00003695	15-Aug-14	CW Forth	Refund-Hall/Key Deposit	1,000.00
00003696	15-Aug-14	C Cossington	Refund-Hall/Key Deposit	1,000.00
00003697	15-Aug-14	S Muniandy	Refund-Hall/Key Deposit	500.00
00003698	15-Aug-14	D Thomas	Refund-Hall/Key Deposit	1,000.00
00003699	15-Aug-14	L Mladenovic	Refund-Hall/Key Deposit	1,000.00
00003700	20-Aug-14	Ruah Community Services	Refund Hall/Key Deposit	500.00
00003701	20-Aug-14	C Wielinga	Refund of Nomination Deposit-Election 2013	80.00
00003702	21-Aug-14	E Chalmers	Refund Hall/Key Deposit	200.00
00003703	21-Aug-14	E B Pawlicka	Refund Hall/Key Deposit	500.00
00003704	21-Aug-14	Ben Trager Homes Pty Ltd	Refund Security Deposit	400.00
00003705	21-Aug-14	R C Thickbroom	Refund Security Deposit	400.00
00003706	21-Aug-14	Wow Group (WA) Pty Ltd	Refund Security Deposit	400.00
00003707	21-Aug-14	A Keast	Refund Security Deposit	400.00

Accounts Paid and Submitted to City Strategy Committee Held on 15 September 2014				
Cheque or EFT	***Date***	***Payee***	***Description***	***Amount***
00003708	21-Aug-14	Roval Construction & Design	Refund Security Deposit	400.00
00003709	21-Aug-14	The Society of Women Writers WA Inc	Refund Hall/Key Deposit	300.00
00003710	21-Aug-14	C Julius	Refund Hall/Key Deposit	500.00
00003711	21-Aug-14	CANCELLED	CANCELLED	0.00
00003712	21-Aug-14	Brookstone Partnership	Refund Security Deposit	60,615.00
00003713	21-Aug-14	J Harris	Refund Hall/Key Deposit	1,000.00
00003714	25-Aug-14	Daly & Shaw Building Pty Ltd	Refund Security Deposit	400.00
00003715	25-Aug-14	Amano Homes	Refund Security Deposit	400.00
00003716	27-Aug-14	Forrestdale Development Nominees	Refund Security Deposit	60,054.43
00003717	29-Aug-14	Premiere Homes Pty Ltd	Refund Security Deposit	800.00
00400234	11-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	600,000.00
00400235	14-Aug-14	Westpac Banking Corporation	Surplus Funds Invested	70,000.00
PY01-04	20-Aug-14	City of Armadale Municipal Fund	Payroll Deductions	760,106.58
PY01-03	6-Aug-14	City of Armadale Municipal Fund	Payroll Deductions	753,856.29
				50,572,265.93

Pursuant to Regulation 13(4) of the Local Government (Financial Management) Regulations, the total of all other outstanding accounts for payment as at the date of this cheque listing being prepared is ($4,335,627.34)

Armadale

City of Armadale

August 2014 Monthly Financial Report

August 2014 Monthly Financial Report

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Armadale

Statement of Financial Activity
For the period 1 July 2014 to 31 August 2014

Particulars	2014 - 2015 Revised Budget $	31 August 2014 YTD Budget $	YTD Actual $	Material Variance
Revenue				
Chief Executive's Office				
Chief Executive Officer	503,600	50,600	50,000	
Economic Development	-	-	-	
City Projects	6,900,000	-	-	
Human Resources	5,000	-	-	
Public Relations	-	-	-	
Community Services				
Community Development	330,930	114,652	94,187	
Leisure Services	1,684,650	65,608	50,535	
Libraries and Heritage	119,560	29,928	21,044	
Rangers and Emergency	837,800	139,628	89,686	
Tourism	122,500	3,550	2,853	
Corporate Services				
Budgeting	155,400	-	-	
Corporate Funds	57,450,175	47,869,983	47,843,367	
Corporate Services	-	-	-	
Finance	-	-	-	
Governance and Administration	7,600	809	1,112	
IT Services	-	-	-	
Rates	911,700	64,677	39,667	
Development Services				
Building	1,226,400	197,694	198,563	
Development Services	-	-	-	
Health	136,000	117,334	75,123	
Planning	602,900	100,904	64,612	
Project Co-ordination	9,880,000	496,658	494,722	
Technical Services				
Asset Management	-	-	-	
Civil Works	12,044,234	1,187,200	1,225,096	
Engineering Design	-	-	-	
Environment Planning	170,300	-	-	
Infrastructure	-	-	-	
Parks	340,000	4,000	686	
Property	500,000	-	-	
Subdivisions	230,000	38,334	10,007	
Depot	-	-	-	
Technical Services	432,500	33,334	16,700	
Waste	11,424,000	9,060,045	9,102,564	
Total Revenue	**106,015,249**	**59,574,938**	**59,380,525**	

Armadale

Statement of Financial Activity
For the period 1 July 2014 to 31 August 2014

Particulars	2014 - 2015 Revised Budget $	31 August 2014 YTD Budget $	YTD Actual $	Material Variance
Operating Expense				
Chief Executive's Office				
Chief Executive Officer	(2,489,910)	(342,640)	(276,262)	
Economic Development	(356,980)	(59,496)	(13,514)	
City Projects	(1,132,140)	(32,866)	(16,326)	
Human Resources	(1,580,130)	(463,424)	(417,800)	
Public Relations	(887,620)	(85,690)	(31,412)	
Community Services				
Community Development	(3,414,800)	(212,753)	(128,999)	
Community Services	(454,000)	(103,668)	(34,424)	
Leisure Services	(2,511,510)	(248,931)	(153,881)	
Libraries and Heritage	(2,877,020)	(298,787)	(212,326)	
Rangers and Emergency	(1,904,420)	(208,867)	(123,450)	
Tourism	(1,462,030)	(134,916)	(54,884)	
Corporate Services				
Budgeting	(9,899,400)	(756,294)	(732,346)	
Corporate Funds	(2,008,440)	-	-	
Corporate Services	(1,217,780)	(87,907)	(38,982)	
Finance	(809,920)	(128,820)	(47,821)	
Governance and Administration	(2,307,350)	(207,280)	(155,011)	
IT Services	(3,510,120)	(281,545)	(292,441)	
Rates	(859,200)	(98,782)	(40,692)	
Development Services				
Building	(1,725,560)	(169,134)	(111,675)	
Development Services	(517,100)	(103,934)	(47,608)	
Health	(1,173,950)	(141,482)	(82,913)	
Planning	(3,572,460)	(225,970)	(177,882)	
Project Co-ordination	(3,979,810)	(59,720)	(9,775)	
Technical Services				
Asset Management	(1,234,520)	(57,493)	(56,049)	
Civil Works	(3,896,627)	(317,001)	(236,908)	
Engineering Design	(847,930)	(141,322)	(90,487)	
Environment Planning	(1,259,000)	(91,019)	(67,394)	
Infrastructure	-	-	-	
Parks	(7,941,719)	(472,122)	(383,881)	
Project Management	(95,710)	(15,952)	(13,875)	
Property	(4,743,435)	(418,060)	(378,208)	
Subdivisions	(755,650)	(125,942)	(49,368)	
Depot	-	-	(30,161)	
Technical Services	(3,411,180)	(201,833)	(143,297)	
Waste	(9,077,000)	(396,563)	(352,383)	
Total Operating Expense	**(83,914,421)**	**(6,690,213)**	**(5,002,437)**	

Armadale

Statement of Financial Activity
For the period 1 July 2014 to 31 August 2014

Particulars	2014 - 2015 Revised Budget $	31 August 2014 YTD Budget $	31 August 2014 YTD Actual $	Material Variance
Non-Operating Revenue				
Corporate Services				
Corporate Funds	25,817,849	-	-	
Technical Services				
Depot	1,290,200	9,671	34,503	
Total Non-Operating Revenue	**27,108,049**	**9,671**	**34,503**	
Capital Expense				
Chief Executive's Office				
City Projects	(18,938,300)	(137,086)	(71,036)	
Chief Executive Officer	-	-	-	
Human Resources	-	-	-	
Public Relations	-	-	-	
Community Services				
Community Development	-	-	-	
Leisure Services	-	-	-	
Libraries and Heritage	-	-	-	
Rangers and Emergency	(1,600)	-	-	
Tourism	-	-	-	
Corporate Services				
Finance	-	-	-	
Governance and Administration	-	-	-	
Development Services				
Health	-	-	-	
Planning	(1,500)	-	-	
Project Co-ordination	(1,589,000)	-	-	
Development Services	(500)	-	-	
Technical Services				
Asset Management	-	-	-	
Civil Works	(17,488,973)	(465,926)	(524,692)	
Parks	(4,782,750)	(137,134)	(86,905)	
Property	(3,413,400)	(53,730)	(5,998)	
Depot	(3,454,214)	(119,268)	(86,150)	
Technical Services	(175,000)	-	-	
Waste	(2,189,300)	(15,000)	(13,182)	
Total Capital Expense	**(52,034,537)**	**(928,144)**	**(787,962)**	
Non-Operating Expense				
Corporate Services				
Corporate Funds	(15,755,660)	-	-	
Total Non-Operating Expense	**(15,755,660)**	**-**	**-**	
Adjustments for Non-Cash Items				
Profit and Loss	36,700	-	-	
Depreciation	9,707,300	756,294	732,346	
Total Adjustments for Non-Cash Items	**9,744,000**	**756,294**	**732,346**	
Suspense Items Yet To Be Applied			(79,334)	
Opening Surplus / (Deficit)	11,915,912	11,915,912	11,915,912	
Closing Surplus / (Deficit)	**0**	**63,686,556**	**66,193,552**	

1 Statement of Objective

In order to discharge its financial responsibilities to the community, the City has developed a set of operational and financial objectives. The objectives have been established both on an overall basis, reflected by the City's Vision Statement, and for each of its broad activities / programs.

Our Mission and Values
To provide the leadership, facilities and infrastructure that will serve the needs of our local and wider communities. We value Honesty, Professionalism, Respect and Accountability.

Council operations, as disclosed in this report, encompass the following service oriented management units:

Chief Executive Officer
Includes the administration of the Chief Executive's Office and the Members of Council areas, including core organisational services, leadership and strategic direction. Overseen by the Chief Executive Officer.

City Projects
Includes concept development, design, funding and delivery of major strategic projects for the City. Overseen by the Director of City Projects.

Human Resources
Includes the administration and co-ordination of all corporate Human Resource related matters, including corporate training, occupational safety and health advisement, and staff recruitment. Overseen by the Human Resources Manager.

Public Relations
Includes all facets of corporate marketing and promotion, including newsletters, media releases, corporate image development and marketing plans. Overseen by the Manager of Communications.

Community Development
Includes planning, assisting and supporting the development of programs, activities and strategies in relation to youth, seniors, access and inclusion, indigenous support, family and children, community partnerships, arts and events, volunteering, financial assistance and community infrastructure planning. Overseen by the Executive Manager of Community Services.

Community Services
Includes the administration of the Executive Director of Community Services' Office, including specialist projects relating to the Community Services Directorate. Overseen by the Executive Director of Community Services.

Leisure Services
Includes the management of the Armadale Arena and Armadale Aquatic Centre and is responsible for the management, usage and co-ordination of the City's community and sporting facilities and reserves. Overseen by the Manager of Leisure Services.

Libraries and Heritage
Includes the management, development and operations of the City's Libraries, Museums, and the Armadale Visitor Centre. Overseen by the Manager of Libraries and Heritage Services.

Rangers and Emergency
Includes the administration and operation of fire prevention services, animal control, volunteer emergency service groups, the control of off-road vehicles, enforcement of local laws and vehicle impoundment. Overseen by the Manager of Ranger and Emergency Services.

Budgeting
Includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation. Overseen by the Co-ordinator of Accounting Services.

Corporate Funds
Includes loans, reserves funds, restricted funds, leasing revenue, rate revenue and corporate grant funding. Overseen by the Corporate Services Directorate.

1 Statement of Objective (continued)

Corporate Services
Includes the administration of the Executive Director of Corporate Services' Office, including specialist projects relating to the Corporate Services Directorate. Overseen by the Executive Director of Corporate Services.

Budgeting
Includes the administration of non-cash expenditure and revenue associated with local government accounting requirements, including profit and loss and depreciation. Overseen by the Co-ordinator of Accounting Services.

Finance
Includes the administration and operation of all corporate finance related matters, including cash receipting, billing, investment of funds, payment of creditors, and the corporate finance systems. Overseen by the Manager of Financial Services.

Governance and Administration
Includes the provision of governance services, such as preparation of policy documents, statutory reviews and the maintenance of statutory registers. The area also includes the administration of the corporate office requirements, including reception, record keeping, photocopying, stationery, and insurance related matters. Overseen by the Manager of Governance and Administration.

IT Services
Includes the provision, operation and maintenance of the corporate computer systems, including software management, hardware management, printing and consumables and telephones and communication networks. Overseen by the Manager of Information and Communication Technology Services.

Rates
Includes the administration, and maintenance, of rate records and rating valuations. Overseen by the Co-ordinator of Rating Services.

Building
Includes the administration, inspection and operations concerned with application of building standards, including the examination, processing and inspection of buildings, building sites and swimming pools. Overseen by the Building Services Manager.

Development Services
Includes the administration of the Executive Director of Development Services' Office, including specialist projects relating to the Development Services Directorate. Overseen by the Executive Director of Development Services.

Environment Planning
Includes the administration, inspection and operation of environmental concerns including flood mitigation works, river bank restoration, bush land redevelopment, water catchment maintenance and soil and air conservation. Overseen by the Senior Environmental Planner.

Health
Includes the administration, inspection and operations of programs concerned with the general health of the community and includes the provision of immunisation programs, inspection and licencing of food premises and conducting preventative service programs. Overseen by the Health Services Manager.

Planning
Includes the administration, inspection and operation of town planning and regional development services including the preparation of town planning development schemes, zoning considerations and maintenance of geographic information systems (GIS). Overseen by the Planning Services Manager.

Project Co-ordination
Includes the administration and application of major planning projects, currently the North Forrestdale Developer Contribution Scheme. Overseen by the Project Co-ordinator.

Asset Management
Includes the monitoring and recording of Council's assets, including infrastructure, and the development of plans for their maintenance and renewal. Overseen by the Asset Management Co-ordinator.

1 Statement of Objective (continued)

Civil Works
Includes the administration, regulation, maintenance and construction associated with the provision of streets, roads, bridges, pathways, drainage, and associated components, under the control of the City. Overseen by the Manager of Civil Works.

Engineering Design
Includes the engineering analysis and associated design of Council works, generally associated with Civil Works, Parks and Subdivisions. Overseen by the Manager of Engineering and Design.

Project Management
Includes the planning associated with new infrastructure assets, including those relating to the Civil Works and Subdivision areas. Overseen by the Manager of Technical Services.

Parks
Includes the maintenance and construction associated with the provision of recreation grounds, parks, garden, streetscapes, road verges and roundabouts. Overseen by the Manager of Parks.

Property
Includes the provision and maintenance of Council's built assets such as community facilities, sporting clubs and pavilions, public halls and centres, administration centres, and emergency service facilities. Overseen by the Manager of Property Services.

Subdivisions
Includes the planning and engineering requirements associated with new subdivisions. Overseen by the Subdivision Engineer.

Support
Includes the maintenance and provision of the works depot, machinery and equipment of the City, and inventory such as fuel, oil and road construction materials. Overseen by the Co-ordinator of Support Services.

Technical Services
Includes the administration of the Executive Director of Technical Services' Office, including specialist projects relating to the Technical Services Directorate. Overseen by the Executive Director of Technical Services.

Waste
Includes the administration and operation of refuse collection and disposal services, including general, recyclable and green waste collection services and associated waste disposal sites. Overseen by the Co-ordinator of Waste Services.

2 Material Variances Explanation

For the purposes of reporting the material variances, the following indicators, as resolved, have been applied:

Revenues - Material variances will be identified where, for the period being reported, the actual varies to budget by an amount of (+) or (-) $50,000 and in these instances and explanatory comment will be provided.
Expenses - Material variances will be identified where, for the period being reported, the actual varies to budget by an amount of (+) or (-) $100,000 and in these instances and explanatory comment will be provided.

Before commenting on each of the specific material variances identified for review, it is important to note that, whilst many accounts will influence the overall variance, only those accounts within the affected management unit significantly contributing to the variance will be highlighted.

For the purposes of explaining each Material Variance, a three part approach has been taken. The parts are:
1 Period Variation - Relates specifically to the value of the Variance between the Budget and Actual figures for the period of the report.

2 Primary Reason - Explains the primary reasons for the period variance. As the report is aimed at a higher level analysis, only major contributing factors are reported.

3 Budget Impact - Forecasts the likely $ impact on the year end surplus or deficit position. It is important to note that figures in this part are 'indicative only' at the time of reporting, for circumstances may subsequently change.

2 Material Variances Explanation (continued)

No variances to report at 31 August 2014.

Armadale

Net Current Asset Position
For the period 1 July 2014 to 31 August 2014

Particulars	Note	Brought Forward 1 July $	2014 - 2015 Revised Budget $	31 August 2014 YTD Actual $
Current Assets				
Cash - Unrestricted	1	12,335,912	5,000,000	10,497,570
Cash - Reserves	2	58,584,020	65,198,310	61,598,479
Receivables and Accruals	3	7,180,236	2,350,000	63,835,285
Inventories	4	122,994	150,000	127,198
		78,223,162	**72,698,310**	**136,058,531**
Less Current Liabilities				
Creditors and Accruals	5	(7,723,231)	(7,500,000)	(8,266,500)
Interest Bearing Liabilities	6	(5,806,547)	(6,047,570)	-
Provisions	7	(6,642,158)	(7,123,860)	(6,519,980)
		(20,171,936)	**(20,671,430)**	**(14,786,480)**
Net Current Asset Position (Prior to Adjustment)		**58,051,226**	**52,026,880**	**121,272,051**
Adjustments				
Additions				
Interest Bearing Liabilities		5,806,547	6,047,570	-
Provisions		6,642,158	7,123,860	6,519,980
Subtractions				
Cash - Reserves		(58,584,020)	(65,198,310)	(61,598,479)
Net Current Asset Position		**11,915,912**	**-**	**66,193,552**

Armadale

Notes to the Net Current Asset Position
For the period 1 July 2014 to 31 August 2014

Note		Brought Forward 1 July $	2014 - 2015 Revised Budget $	31 August 2014 YTD Actual $
1	**Cash - Unrestricted**			
	Cash at Bank	12,326,402	4,990,000	2,688,695
	Cash in Investments	-	-	7,800,000
	Cash on Hand	9,510	10,000	9,510
	Dishonoured Cheques	-	-	-
	Cheque Writing Control	-	-	(636)
		12,335,912	**5,000,000**	**10,497,570**
2	**Cash - Reserves**			
	Cash at Bank	58,584,020	65,198,310	18,398,479
	Cash in Investments	-	-	43,200,000
		58,584,020	**65,198,310**	**61,598,479**
3	**Receivables and Accruals**			
	Prepayments	10,077	3,500	-
	Accrued Revenue	232,184	350,000	-
	Debtors - Rates	1,115,667	500,000	46,700,476
	Debtors - Sanitation (Rates)	102,276	120,000	6,987,169
	Debtors - Swimming Pool Inspection Levy	1,555	1,000	77,474
	Debtors - Instalment Fees and Charges	383	800	3,670
	Debtors - ESL (Rates)	56,206	60,000	4,906,273
	Debtors - ESL Interest	3,849	6,500	3,367
	Debtors - Rebate Generated (Rates)	649	2,600,000	2,799,981
	Debtors - Rebate Claimed (Rates)	-	(2,600,000)	(16,944)
	Debtors - Rebate Generated (ESL)	-	400,000	387,622
	Debtors - Rebate Claimed (ESL)	-	(400,000)	(29,941)
	Debtors - General	5,225,720	900,000	1,233,129
	Debtors - Employees	180	500	90
	Debtors - Libraries	12	100	-
	Debtors - Rangers (Legacy)	161,463	150,000	168,469
	Debtors - Self Supporting Loans	-	-	-
	Debtors - Fire	21,613	22,000	20,077
	Debtors - Animals	146,753	135,000	149,619
	Debtors - Parking	91,072	84,000	89,324
	Debtors - Litter	51,154	37,600	50,147
	Debtors - Off Road Vehicles	520	1,000	570
	Debtors - Health	5,385	7,000	2,900
	Debtors - Rates Rebate	-	-	-
	Debtors - ESL Rebate	-	-	-
	Debtors - Goods and Services Tax	-	-	349,865
	Debtors - Thoroughfares	7,228	8,000	7,338
	Debtors - Planning	8,058	10,000	7,544
	Debtors - Planning	60,611	75,000	59,445
	Doubtful Debts Provision	(122,378)	(122,000)	(122,378)
		7,180,236	**2,350,000**	**63,835,285**
4	**Inventories**			
	Depot Stock	122,994	150,000	127,198
		122,994	**150,000**	**127,198**

Armadale

Notes to the Net Current Asset Position
For the period 1 July 2014 to 31 August 2014

Note	Brought Forward 1 July $	2014 - 2015 Revised Budget $	31 August 2014 YTD Actual $
5 Creditors and Accruals			
Goods and Services Tax	-	400,000	-
Trade Creditors	(6,953,920)	(6,681,000)	(1,742,655)
Cheque Writing Control	-	-	-
Cheque Reversal	-	-	-
Purchase Order Commitment	(1,784)	(10,000)	(68,513)
Withholding Tax	-	-	-
GST Commitment	(117)	1,000	5,897
Rostered Days Off	-	-	-
Payroll Equalisation	(53,747)	(50,000)	(49,564)
Deferred Salary Arrangements	(90,344)	(40,000)	(96,916)
Superannuation	-	-	-
Salaries and Wages	(393,326)	(300,000)	-
Loan Interest	(31,881)	(120,000)	-
Accrued Expenses	(25,910)	(500,000)	-
Revenue in Advance	(109,039)	(200,000)	-
General Revenue	-	-	-
Unspent Grants	-	-	-
Unspent Loans	-	-	-
Rates in Advance	-	-	-
ESL Raised	-	(5,600,000)	(6,251,587)
ESL Interest	-	-	-
ESL Remitted	(63,162)	5,600,000	(63,162)
Payroll Deductions	-	-	-
	(7,723,231)	**(7,500,000)**	**(8,266,500)**

Armadale

Notes to the Net Current Asset Position
For the period 1 July 2014 to 31 August 2014

Note	Brought Forward 1 July $	2014 - 2015 Revised Budget $	31 August 2014 YTD Actual $
6 Interest Bearing Liabilities			
Loan 284 - Rushton Park Redevelopment	(39,044)	(39,000)	-
Loan 285 - Temporary Administration	(61,747)	(61,750)	-
Loan 286 - Kelmscott Library Relocation	(12,732)	(12,730)	-
Loan 290 - ARA Projects 2008	(23,517)	(23,500)	-
Loan 291 - Aquatic Works 2008	(17,924)	(17,900)	-
Loan 292 - Loan Borrowings 2008	(31,916)	(31,900)	-
Loan 294 - Armadale Library Relocation 2009	(105,218)	(105,200)	-
Loan 295 - Old Library Conversion 2009	(66,957)	(67,000)	-
Loan 296 - Loan Borrowings 2009	(30,200)	(30,200)	-
Loan 297 - Abbey Road Project 2010	(4,552,800)	(4,552,800)	-
Loan 298 - Loan Borrowings 2010	(52,609)	(52,600)	-
Loan 299 - Aquatic Centre Upgrade 2010	(51,950)	(51,900)	-
Loan 300 - Frye Park Redevelopment 2010	(44,000)	(44,000)	-
Loan 302 - Aquatic Centre Upgrade 2011	(45,822)	(45,800)	-
Loan 303 - Bakers House Refurbishment 2011	(31,221)	(31,200)	-
Loan 304 - Frye Park Redevelopment 2011	(34,190)	(34,200)	-
Loan 305 - Piara Waters (North) 2011	(59,330)	(59,300)	-
Loan 306 - Loan Borrowings 2011	(61,173)	(61,200)	-
Loan 307 - Equestrian Club Facilities 2012	(71,909)	(71,900)	-
Loan 311 - Aquatic Centre Upgrade 2012	(55,552)	(55,600)	-
Loan 316 - Landmark Building 2014	(107,684)	(107,680)	-
Loan 317 - Abbey Road Project 2014	(249,056)	(249,060)	-
Loan 318 - Landmark City Building 2015	-	(241,150)	-
	(5,806,547)	**(6,047,570)**	**-**
7 Provisions			
Annual Leave	(3,600,729)	(4,375,043)	(3,478,551)
Sick Leave	-	-	-
Long Service Leave	(3,041,429)	(2,748,817)	(3,041,429)
	(6,642,158)	**(7,123,860)**	**(6,519,980)**

Investments

Council's objective is to maximise the return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital. Council has an investment policy and this policy is subject to review. The finance area manages the cash and investments portfolio with the assistance of relevant external bodies (when and where applicable).

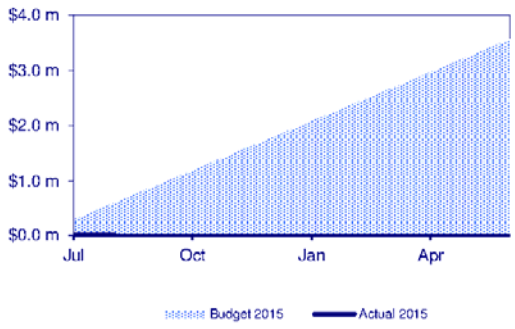
Investments Maturing August 2014

Investment Date	Identification	Form	Institution	Original Investment	Interest Rate	Maturity Date	Interest Earnings
				$	%		$
Municipal Fund							
Continuous		11 am	WESTPAC	Various	Various	Continuous	32,370
Continuous		11 am	AMP	Various	Various	Continuous	-
03 Jul 14	10648	TD	RABODIRECT	2,000,000	3.05	05 Aug 14	5,515
Trust Fund							
Continuous		11 am	WESTPAC	Various	Various	Continuous	2,799
Continuous		11 am	AMP	Various	Various	Continuous	-
Reserve Fund							
Continuous		11 am	WESTPAC	Various	Various	Continuous	16,973
Continuous		11 am	AMP	Various	Various	Continuous	13,969
						Total Period Earnings	**71,626**
						Total Interest Earned YTD	-
						Total Budget YTD	145,830
						Total Budget	3,550,000

Form Legend

11 am	On-call Bank Account	NCD	Negotiable Certificate of Deposit
Bill	Bank Bill	Term	Term Deposit

Investment Interest Earnings



Armadale

Investments
For the period 1 July 2014 to 31 August 2014

Investments Commenced August 2014

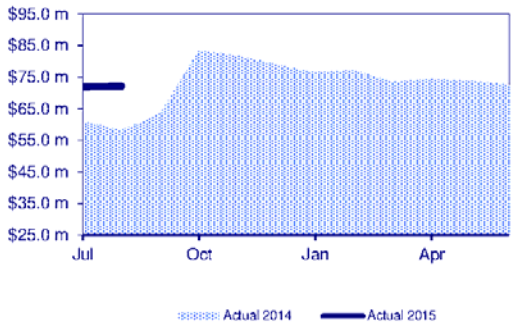
Investment Date	Identification	Form	Institution	Original Investment $	Interest Rate %	Maturity Date	Projected Earnings $
Municipal Fund							
05-Aug-14	NA	TD	SUNCORP	2,000,000	3.40	03-Nov-14	16,767
13-Aug-14	NA	TD	SUNCORP	1,000,000	3.45	11-Nov-14	8,507
18-Aug-14	NA	TD	SUNCORP	1,000,000	3.40	17-Nov-14	8,477
19-Aug-14	NA	TD	SUNCORP	1,000,000	3.40	17-Nov-14	8,384
05-Aug-14	10942	TD	RABODIRECT	2,000,000	3.55	02-Feb-15	35,208
25-Aug-14	NA	TD	SUNCORP	1,000,000	3.40	19-Dec-14	10,805
27-Aug-14	NA	TD	ING BANK	1,000,000	3.60	25-Mar-15	20,712
Trust Fund							
Reserve Fund							
05-Aug-14	4176252	TD	SUNCORP	2,000,000	3.40	03-Nov-14	16,767
06-Aug-14	10953	TD	RABODIRECT	2,000,000	3.45	06-May-15	51,608
06-Aug-14	10954	TD	RABODIRECT	1,000,000	3.45	15-Jun-15	29,585
05-Aug-14	10956	TD	ME BANK	5,000,000	3.55	15-Jun-15	152,699
05-Aug-14	541463	TD	WESTPAC	5,000,000	3.64	15-Jun-15	156,570
05-Aug-14	541471	TD	WESTPAC	3,000,000	3.64	22-Jun-15	96,036
07-Aug-14	NA	TD	BENDIGO BANK	3,000,000	3.50	29-Jun-15	93,781

Total Projected Period Earnings **705,906**

Indicative Benchmark	30 Days	90 Days	180 Days	365 Days
BBSW Bank Bill Swap Rate	2.50%	2.62%	2.64%	2.62%

All investments have been made in accordance with legislative requirements and Council's policies and strategies.

Total Cash Holdings (excluding Trust)



Reserve Accounts

Where Council wishes to set aside money for use for a purpose in a future financial year, it is to establish and maintain a reserve account for each such purpose. Any change to the purpose of reserve accounts requires an absolute majority vote by Council and may require local public notice.

Reserve Accounts Definitions

Abbey Road Link Project
To be used to assist in funding the Abbey Road / Railway Avenue Link Road and Subdivision Project.

Asset Renewal - Buildings
To be used to assist in funding capital works on buildings, thereby extending the useful economic life of such assets.

Asset Renewal - Parks
To be used to assist in funding capital works on parks, thereby extending the useful economic life of such assets.

Building Plant and Equipment
To be used to assist in the maintenance and replacement of plant and equipment associated with Council's buildings.

Champion Lakes Asset Renewal
To be used to assist in the renewal of assets associated with the Champion Lakes Estate.

Civic Precinct
To be used to assist in research, planning and redevelopment of the City's Civic Precinct.

Computer Systems Technologies
To be used to assist in funding the long-term renewal of Council's core computer systems.

Crossover Contributions
To be used in funding the construction of Crossovers as a condition of approved building licences.

Emergency Waste
To be used to assist with the costs associated with storm damage clean-up, collections and disposal.

Employee Provisions
To be used to cash-back the employees' annual and long-service leave entitlements liability.

Freehold Sales Capital Works
To be used to assist in funding capital works and to be funded from the proceeds (30% of net sale proceeds) of selling Freehold land parcels.

Future Community Facilities
To be used to assist in the research, planning and construction of future community facilities.

Future Project Funding
To be used to fund future projects considered in-excess of Council's normal funding capacity.

Future Recreation Facilities
To be used to assist in the research, planning and construction of future recreation facilities.

History of the District
To be used to assist in the future rewrite and publication of the History of the District.

Land Acquisition
To be used to assist in future acquisitions of land for Council investment or works requirement.

Mobile Bin Program
To be used to assist in the purchase and replacement of the City's mobile garbage bins.

Reserve Accounts Definitions

North Forrestdale DCP 3
To be used to fund common infrastructure works as identified in the Development Contribution Plan #3.

North Forrestdale SAR Asset Renewal
To be used to assist in the renewal of assets associated with North Forrestdale Estates covered by Specified Area Rating.

Plant and Machinery
To be used to assist in the replacement of Council's plant and machinery requirements.

Portable Long Service Leave
To be used to assist in financing Council's portable long service leave liability.

Revolving Energy
To be used to assist in establishing energy efficient management techniques and practices.

Strategic Asset Investments
To be used to fund the acquisition of strategic asset investments from the proceeds (70% of net sale proceeds) of selling Freehold land parcels.

Waste Management
To be used to assist in the management and future provisioning of Council's waste management sites.

Workers Compensation
To be used to assist in covering any workers' compensation liability claims in-excess of Council's normal funding capacity.

Works Contributions
To be used to fund works utilising contributions received from developers, generally pursuant to conditions of development approval.

Reserve Accounts Transactions

	1 July 2014 Opening Balance $ '000's	Transfer to Reserve $ '000's	Transfer from Reserve $ '000's	31 August 2014 YTD Actual $ '000's	YTD Budget $ '000's	2014 - 2015 Revised Budget $ '000's
Asset Renewal - Buildings	(327)	-	-	**(327)**	-	357
Asset Renewal - Parks	(327)	-	-	**(327)**	-	337
Building Plant and Equipment	(142)	-	-	**(142)**	-	147
Champion Lakes SAR	(92)	-	-	**(92)**	-	113
Civic Precinct	-	-	-	**-**	-	-
Computer Systems	(338)	-	-	**(338)**	-	349
Crossover Contributions	(55)	-	-	**(55)**	-	57
Emergency Waste	(203)	-	-	**(203)**	-	210
Employee Provisions	(7,115)	-	-	**(7,115)**	-	7,124
Freehold Sales Capital Works	(134)	-	-	**(134)**	-	356
Future Community Facilities	(712)	-	-	**(712)**	-	736
Future Project Funding	(8,083)	-	-	**(8,083)**	-	5,475
Future Recreation Facilities	(200)	-	-	**(200)**	-	273
History of the District	(33)	-	-	**(33)**	-	33
Land Acquisition	(423)	-	-	**(423)**	-	435
Mobile Bin Program	(1,798)	-	-	**(1,798)**	-	1,856
North Forrestdale DCP 3	(29,279)	-	-	**(29,279)**	-	34,639
North Forrestdale SAR	(2,054)	-	-	**(2,054)**	-	2,499
Plant and Machinery	(2,751)	-	-	**(2,751)**	-	2,259
Portable Long Service Leave	(230)	-	-	**(230)**	-	271
Revolving Energy	-	-	-	**-**	-	-
Strategic Asset Investments	(99)	-	-	**(99)**	-	576
Waste Management	(6,264)	-	-	**(6,264)**	-	6,124
Workers Compensation	(359)	-	-	**(359)**	-	373
Works Contributions	(581)	-	-	**(581)**	-	600
	(61,598)	**-**	**-**	**(61,598)**	**-**	**65,198**

Trust Fund

A local government is to establish a Trust Fund to hold all money or the value of assets that are required by the Local Government Act or any other written law to be credited to that Fund. Money or other property held in the Trust Fund is to be applied for the purposes of, and in accordance with, the Trusts affecting it.

Trust Fund Account Definitions

Cash in Lieu - POS - A14 Plan
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the A14 Structure Plan and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Agreements
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of predefined areas covered by Legal Agreements and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Heron
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the Heron Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Jarrah
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the Jarrah Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Lake
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the Lake Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Minnawarra
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the Minnawarra Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Neerigen
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the Neerigen Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - River
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of the River Ward and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu - POS - Strategy North
To be used to fund capital works associated with the development and redevelopment of Public Open Space areas in the vicinity of predefined areas covered by the Strategy North Plan and to be funded by contributions received from developers pursuant to conditions of development approval.

Cash in Lieu of Footpaths
To be used to develop pathways within the area of a subdivision that are not carried out as part of the initial subdivision works and are as per subdivision conditions.

Contractors Deposits
To be used to hold performance bonds levied as part of development and / or subdivision works conditions.

Engineering Deposits
To be used to hold performance bonds levied as part of development and / or subdivision works conditions.

Trust Fund Account Definitions

General Contributions
To be used to hold performance bonds levied as part of development and / or subdivision works conditions.

General Deposits
To be used to hold performance bonds levied as part of development and / or subdivision works conditions.

Hall and Key Deposits
To be used to hold performance bonds levied as part the hiring of Council facilities where damage may occur and / or keys may not be returned.

Kerb Deposits
To be used to hold performance bonds levied as part of the Building Application process pertaining to the possible kerb / footpath damage that may occur during any construction works.

Nomination Deposits
To be used to hold candidate nomination deposits received as part of the Council election process that are to be refunded upon the candidate successfully obtaining sufficient votes at the relevant election.

Other Deposits
To be used to hold various sporting club and library member deposits that occur from time-to-time.

Public Open Space - Precinct A - Westfield
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Westfield precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct B - Seville Grove
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Seville Grove precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct C - West Armadale
To be used to fund capital works associated with the development and redevelopment of public open space areas within the West Armadale precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct D - South Armadale
To be used to fund capital works associated with the development and redevelopment of public open space areas within the South Armadale precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct F - Clifton Hills
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Clifton Hills precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct G - Creyk
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Creyk precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct I - Roleystone
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Roleystone precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Trust Fund Account Definitions

Public Open Space - Precinct M - Southern Bedfordale
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Southern Bedfordale precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Precinct O - Palomino
To be used to fund capital works associated with the development and redevelopment of public open space areas within the Palomino precinct. Funds placed into this Trust account are generated via the sale of unrequired parcels of public open space land within the precinct.

Public Open Space - Regional Recreation Infrastructure
To be used to fund capital works of a Regional Recreation Infrastructure nature and to be funded from the proceeds (30% of net sale proceeds) of selling Public Open Space land parcels identified as surplus to future requirements.

Rates in Suspense
To be used to hold rate receipts received via bank transfer for which no identification reference exists.

SEMACC Lease Liability
To be used to hold a bond for lease liability for the South East Metropolitan Area Consultative Committee.

Town Planning Bonds
To be used to hold bonds for Town Planning reimbursement associated with subdivisional roads.

Works Contributions
To be used to hold performance bonds levied as part of development and / or subdivision works conditions.

Trust Fund Account Transactions

	1 July 2014	31 August 2014		2014 - 2015
	Opening	Movement	Total YTD	Revised
	$ k	$ k	$ k	$ k
Rates in Suspense	77	-	**77**	80
Town Planning Bonds	619	-	**619**	644
SEMACC Lease Liability	11	-	**11**	11
Cash in Lieu Parking	190	-	**190**	198
Cash in Lieu of Footpaths	264	-	**264**	275
POS - Precinct A - Westfield	859	-	**859**	894
POS - Precinct B - Seville Grove	640	-	**640**	665
POS - Precinct C - West Armadale	-	-	**-**	-
POS - Precinct D - South Armadale	-	-	**-**	-
POS - Precinct E - Mount Richon	239	-	**239**	249
POS - Precinct F - Clifton Hills	343	-	**343**	516
POS - Precinct G - Creyk	298	-	**298**	132
POS - Precinct H - Mount Nasura	614	-	614	798
POS - Precinct I - Roleystone	240	-	240	250
POS - Precinct M - Southern Bedfordale	-	-	**-**	350
POS - Precinct O - Palomino	64	-	**64**	67
POS - Regional Recreation Infrastructure	2,665	-	**2,665**	3,058
Cash in Lieu - POS - A14 Plan	2,383	-	**2,383**	2,478
Cash in Lieu - POS - Jarrah	96	-	**96**	100
Cash in Lieu - POS - Minnawarra	9	-	**9**	9
Cash in Lieu - POS - Neerigen	100	-	**100**	(154)
Cash in Lieu - POS - River	18	-	**18**	19
Cash in Lieu - POS - Lake	913	-	**913**	949
Cash in Lieu - POS - Heron	143	-	**143**	149
Cash in Lieu - POS - Agreements	94	-	**94**	98
Cash in Lieu - POS - Strategy North	-	-	**-**	-
Contractors Deposits	6,438	-	**6,438**	6,695
Hall and Key Deposits	97	-	**97**	101
Kerb Deposits	1,389	-	**1,389**	1,445
Environmental Bond Urban SP South-Piara	68	-	**68**	71
DCP No3 Item 11A Keane Road Construction	36	-	**36**	38
	18,907	**0**	**18,907**	**20,182**

Proposed Rates Concession

Rate Assessment No.	Land Zoning	House No	Street Name	Suburb	2015 Rates Levied - Business Improved	Residential Improved Rates	Proposed Rates Concession, ie. Business LESS Residential Improved Rates	Property Use
15930	Strategic Regional Centre	30	Church Av	ARMADALE	1,200.00	1,030.00	170.00	Resid
15926	Strategic Regional Centre	32	Church Av	ARMADALE	1,200.00	1,051.00	149.00	Resid
61874	Strategic Regional Centre	52	Church Av	ARMADALE	1,200.00	1,030.00	170.00	Resid
61860	Strategic Regional Centre	54	Church Av	ARMADALE	1,200.00	1,030.00	170.00	Resid
30380	Strategic Regional Centre	11	Fourth Rd	ARMADALE	1,200.00	1,051.00	149.00	Resid
30376	Strategic Regional Centre	13	Fourth Rd	ARMADALE	1,200.00	1,031.17	168.83	Resid
30358	Strategic Regional Centre	17	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30344	Strategic Regional Centre	19	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30330	Strategic Regional Centre	21	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30312	Strategic Regional Centre	25	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30100	Strategic Regional Centre	29	Fourth Rd	ARMADALE	1,340.54	1,229.47	111.07	Resid
30308	Strategic Regional Centre	32	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
29971	Strategic Regional Centre	1/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
29985	Strategic Regional Centre	2/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
29999	Strategic Regional Centre	3/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30001	Strategic Regional Centre	4/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30015	Strategic Regional Centre	5/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30029	Strategic Regional Centre	6/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30033	Strategic Regional Centre	7/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30047	Strategic Regional Centre	8/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30051	Strategic Regional Centre	9/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30065	Strategic Regional Centre	10/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30079	Strategic Regional Centre	11/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
30083	Strategic Regional Centre	12/5	Fourth Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
341026	Local Centre	1/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341030	Local Centre	2/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341044	Local Centre	3/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341058	Local Centre	4/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341062	Local Centre	5/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341076	Local Centre	6/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341080	Local Centre	7/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341094	Local Centre	8/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341107	Local Centre	9/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
341111	Local Centre	10/46	Girraween St	ARMADALE	1,200.00	1,030.00	170.00	Resid
311863	Strategic Regional Centre	1/41	John St	ARMADALE	1,200.00	1,031.17	168.83	Resid
311877	Strategic Regional Centre	2/41	John St	ARMADALE	1,200.00	1,031.17	168.83	Resid
311881	Strategic Regional Centre	3/41	John St	ARMADALE	1,200.00	1,030.00	170.00	Resid
311895	Strategic Regional Centre	4/41	John St	ARMADALE	1,200.00	1,030.00	170.00	Resid
311908	Strategic Regional Centre	5/41	John St	ARMADALE	1,200.00	1,030.00	170.00	Resid
52554	Strategic Regional Centre	61	South Western Hwy	ARMADALE	1,362.16	1,249.30	112.86	Resid
53803	Strategic Regional Centre	113	South Western Hwy	ARMADALE	1,200.00	1,030.00	170.00	Resid
56106	Strategic Regional Centre	9	Third Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
56093	Strategic Regional Centre	11	Third Rd	ARMADALE	1,200.00	1,030.00	170.00	Resid
53817	Strategic Regional Centre	4	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56124	Strategic Regional Centre	6	Thomas St	ARMADALE	1,427.03	1,308.79	118.23	Resid
56156	Strategic Regional Centre	10	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56160	Strategic Regional Centre	12	Thomas St	ARMADALE	1,200.00	1,051.00	149.00	Resid
56269	Strategic Regional Centre	17	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56192	Strategic Regional Centre	18	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56219	Strategic Regional Centre	22	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313411	Strategic Regional Centre	1/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313425	Strategic Regional Centre	2/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313439	Strategic Regional Centre	3/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313443	Strategic Regional Centre	4/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313457	Strategic Regional Centre	5/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
313461	Strategic Regional Centre	6/16	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56138	Strategic Regional Centre	8A	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
56142	Strategic Regional Centre	8B	Thomas St	ARMADALE	1,200.00	1,030.00	170.00	Resid
61856	Strategic Regional Centre	32	William St	ARMADALE	1,200.00	1,030.00	170.00	Resid
61892	Strategic Regional Centre	33	William St	ARMADALE	1,200.00	1,030.00	170.00	Resid
61888	Strategic Regional Centre	35	William St	ARMADALE	1,200.00	1,030.00	170.00	Resid
65313	District Centre	1/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65327	District Centre	2/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid

Proposed Rates Concession

Rate Assessment No.	Land Zoning	House No	Street Name	Suburb	2015 Rates Levied - Business Improved	Residential Improved Rates	Proposed Rates Concession, ie. Business LESS Residential Improved Rates	Property Use
65331	District Centre	3/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65345	District Centre	4/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65359	District Centre	5/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65363	District Centre	6/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65377	District Centre	7/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
65381	District Centre	8/2910	Albany Hwy	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
79647	District Centre	5	Fancote St	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
79651	District Centre	7	Fancote St	KELMSCOTT	1,232.43	1,130.32	102.11	Resid
79679	District Centre	15	Fancote St	KELMSCOTT	1,210.81	1,110.49	100.32	Resid
311809	District Centre	1/3	Mountain View	KELMSCOTT	1,297.30	1,189.81	107.48	Resid
311796	District Centre	2/3	Mountain View	KELMSCOTT	1,297.30	1,189.81	107.48	Resid
311782	District Centre	3/3	Mountain View	KELMSCOTT	1,297.30	1,189.81	107.48	Resid
311778	District Centre	4/3	Mountain View	KELMSCOTT	1,318.92	1,209.64	109.28	Resid
311764	District Centre	5/3	Mountain View	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
311750	District Centre	6/3	Mountain View	KELMSCOTT	1,362.16	1,249.30	112.86	Resid
311746	District Centre	7/3	Mountain View	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
311732	District Centre	8/3	Mountain View	KELMSCOTT	1,362.16	1,249.30	112.86	Resid
311728	District Centre	9/3	Mountain View	KELMSCOTT	1,297.30	1,189.81	107.48	Resid
311714	District Centre	10/3	Mountain View	KELMSCOTT	1,297.30	1,189.81	107.48	Resid
311700	District Centre	11/3	Mountain View	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
311697	District Centre	12/3	Mountain View	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
311683	District Centre	13/3	Mountain View	KELMSCOTT	1,362.16	1,249.30	112.86	Resid
311679	District Centre	14/3	Mountain View	KELMSCOTT	1,318.92	1,209.64	109.28	Resid
311665	District Centre	15/3	Mountain View	KELMSCOTT	1,340.54	1,229.47	111.07	Resid
93540	District Centre	15	Page Rd	KELMSCOTT	1,200.00	1,090.66	109.34	Resid
93617	District Centre	27	Page Rd	KELMSCOTT	1,200.00	1,070.83	129.17	Resid
221143	District Centre	1/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221157	District Centre	2/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221161	District Centre	3/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221175	District Centre	4/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221189	District Centre	5/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221193	District Centre	6/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221206	District Centre	7/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221210	District Centre	8/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221224	District Centre	9/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221238	District Centre	10/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221242	District Centre	11/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221256	District Centre	12/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221260	District Centre	13/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221274	District Centre	14/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221288	District Centre	15/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221292	District Centre	16/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221305	District Centre	17/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221319	District Centre	18/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221323	District Centre	19/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221337	District Centre	20/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221341	District Centre	21/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221355	District Centre	22/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221369	District Centre	23/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221373	District Centre	24/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221387	District Centre	25/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221391	District Centre	26/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
221404	District Centre	27/4	Page Rd	KELMSCOTT	1,200.00	1,030.00	170.00	Resid
96041	MRA - Kelmscott Town Centre	57	Railway Av	KELMSCOTT	1,200.00	1,070.83	129.17	Resid
96019	MRA - Kelmscott Town Centre	61	Railway Av	KELMSCOTT	1,200.00	1,031.17	168.83	Resid
101305	MRA - Kelmscott Town Centre	2	Slee Av	KELMSCOTT	1,200.00	1,090.66	109.34	Resid
297964	District Centre	1/30	Streich Av	KELMSCOTT	55,264.81	50,685.99	4,578.82	Resid
105367	MRA - Kelmscott Town Centre	8	Third Av	KELMSCOTT	1,200.00	1,070.83	129.17	Resid
105385	MRA - Kelmscott Town Centre	12	Third Av	KELMSCOTT	1,254.05	1,150.15	103.90	Resid
101292	MRA - Kelmscott Town Centre	14	Third Av	KELMSCOTT	1,210.81	1,110.49	100.32	Resid
125014	Local Centre	31	Jarrah Rd	ROLEYSTONE	1,362.16	1,249.30	112.86	Resid
					205,718.83	**181,998.90**	**23,719.93**	

LEGEND

- BUSINESS PARK BOUNDARIES
- PLANNING APPLICATION SUBMITTED OR APPROVED
- BUILDING APPROVAL OR CURRENT BUILDING ACTIVITY ONSITE
- BUILDING COMPLETED
- FENCED / VACANT / HARDSTAND
- MULTI LOT SITE

No. OF PLANNING APPLICATIONS

07/08/2014

2014	= 23
2013	= 34
2012	= 24
2011	= 17
2010	= 9
2009	= 2
2008	= 3
2007	= 1
2006	= 1
2005	= 1

FORREESTDALE BUSINESS PARK

BUSINESS ACTIVITY (East)

70 0 70 140m

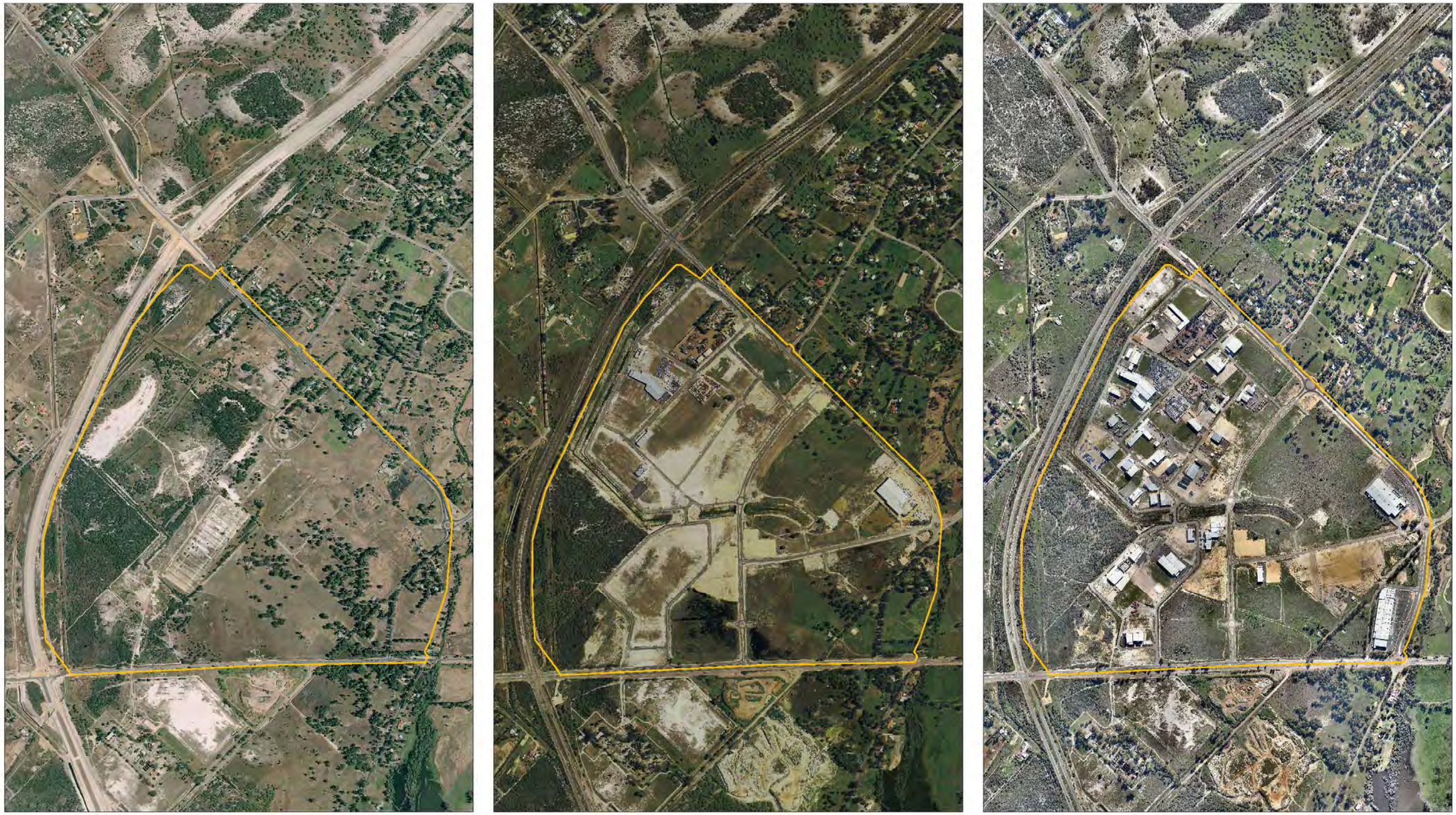
SCALE 1 : 7000

DATE 28 August 2014 - REVISION 1301

P:\AutoCAD\Job_Requests\CEO_Office\Forrestdale_Business_Park\Forrestdale_Business_Park_Business_Activity.dwg, 28/08/2014 4:44:51 PM

Based on information provided by and with the permission of the Western Australian Land Information Authority trading as Landgate (2012).
Aerial photograph supplied by Landgate, Photomaps by NearMap.

CITY OF Armadale



2005 2011 2014

FORRESTDALE BUSINESS PARK - Development Progress

150 0 150 300m

SCALE 1 : 15000

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CITY OF Armadale

Forrestdale Business Park

CITY OF Armadale

The Forrestdale Business Park (FBP) is a 330 hectare site strategically located at the crossroads of Tonkin Highway and Armadale Road in Forrestdale, Western Australia. Comprising of two areas, East (190 hectares) and West (140 hectares), FBP is providing businesses with the opportunity to build, relocate or consolidate their operations into a high quality industrial environment.

FBP is central to major freight routes including Tonkin Highway, Kwinana Freeway, and the Albany and South West Highways. The Park also provides easy access to surrounding major industrial areas, the Perth Airports and the Fremantle and Kwinana Ports. The area is a prime location for businesses which wish to access and service the Great Southern and South West regions of Western Australia.

With a diverse array of lot sizes, FBP can accommodate a range of commercial, mixed business industrial enterprise and general industry activity. FBP (West) will also provide RAV4 compliant roads throughout the precinct to accommodate heavy haulage vehicles.

FBP comes under the planning control of the Metropolitan Redevelopment Authority (MRA), who in conjunction with the City of Armadale and private landowners, have implemented a structure plan for the area which delineates various industrial uses, identifies major road layouts and prescribes drainage in the area.

CITY OF Armadale

To facilitate the subdivision and development in FBP (East), the MRA is managing $55 million worth of common infrastructure through the Development Contribution Scheme.

There has already been in excess of $216.1 million worth of private investment committed in the FBP, through existing and approved developments including:

Alita Construction	Construction	$2m
Allwest Plant Hire	Drainage & earthmoving equipment	$3m
Aquatech Equipment/Enviroplus/Kware	Wholesale distribution	$3.5m
Ascot Equestrian	Wholesale saddlery	$2.7m
Bosich (1955)	Heavy equipment manufacturing	n/a
Bunnings	Home improvement & outdoor living retailer	$37m
Caltex & McDonalds	Service station, convenience store, fast food	n/a
COR Cooling	Industrial cooling equipment manufacturer	n/a
CPS Wear Parts	Earthmoving & mining	$4.9m
ECP Industries	Bulk liquid packaging containers supply & recondition	$3m
Exceptional Trade	Custom steel fabrication	$2.4m
Falcon Engineering	Steel fabrication & general engineering	n/a
Gable Construction	Airport hanger & shed manufacturer	$3.5m
Goad Transport	Transport	$4m
Hitachi Construction Machinery Australia	New & used construction machinery	$100m
Masters	Home improvement retailer	$30m
ROPS Engineering / Palfinger	Manufacturing & crane distributor	$4.1m
Spearwood Wool	Woolbroker	$4m
Storage King Forrestdale	Self storage	$7m
Thermal Comfort Homes	Modular transportable homes manufacturer	$4m
Tippet Haulage	Transport	$1m

For further information on Forrestdale Business Park, please contact:

City of Armadale
08 9399 0111
info@armadale.wa.gov.au

MRA (Armadale Office) – Planning Enquiries
08 6557 0700
reception@mra.wa.gov.au

Women in Local Government WA
Leadership Summit 2014

Developing and Refining Skills for Successful Leadership and Career Advancement in Local Government

Liquid Learning is delighted to present the Women in Local Government WA Leadership Summit 2014, an inspirational leadership development opportunity designed for female leaders to gain practical value through case studies and workshop sessions from leading experts. This is a unique opportunity to address practical issues within the unique operating environment of Local Government.

FEATURED SPEAKERS

Jennifer Mathews Director General
Department of Local Government WA

Lisa-M. Scaffidi The Right Honourable the Lord Mayor
City of Perth

Ricky Burges PSM Chief Executive Officer
Western Australian Local Government Association

Lyn Russell PSM Chief Executive Officer
City of Canning

Joanne Abbiss Chief Executive Officer
City of Kwinana

Yvonne Loveland Executive Director, Community Services Directorate
City of Armadale

Karen Caddy Councillor
City of Stirling

Linda Aitken Councillor
City of Wanneroo

Leanne Hartill Manager, Neighbourhood Development
City of Melville

Alison Dalziel Director
We Are Localise

Ingrid Bishop Director
Alchemy Corporate Consulting Services

Natalie Lincolne Strategic Leadership Consultant
Incredible People

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Summit
2 December 2014
Pan Pacific Perth Hotel

One Full-Day Workshop
3 December 2014

EXPLORE

- Inspiring and motivating stories of success for current and emerging leaders
- Tactics for enhancing performance in a complex and changing environment
- Balancing the needs and expectations of diverse stakeholders
- Purposeful leadership in times of transition

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Summit 2 December 2014

8.30 - 8.55 **Registration and Morning Coffee**

8.55 - 9.00 **Official Welcome and Opening Remarks from the Chair**

9.00 - 9.35 **OPENING KEYNOTE CASE STUDY**

Leading Change: No longer "male, pale and stale"?
Local Government in Western Australia is facing a period of significant change and turbulence as we go through reform. This is a time when transformational leadership is critical, as we deal with the needs and concerns of both our communities and our workforces. Lyn Russell will explore the new leadership capabilities needed for the future, and will provide case study examples to illustrate transformational approaches in local government. In particular, she will discuss how women's unique leadership attributes can position them to play key roles in leading the change process and winning future leadership roles in their organisations and across the sector.

Lyn Russell PSM Chief Executive Officer
City of Canning

9.35 - 9.45 **Questions and Discussion**

9.45 - 10.20 **CASE STUDY**

The importance of vision, values and resilience when leading in challenging times
Leading organisational change and sustaining high performance during periods of significant stress and uncertainty, is not for the faint hearted. In this session, Joanne will draw upon her personal experience in leading organisational transformation during challenging times and explain why she believes that vision, values and resilience are essential to success. Joanne has been a Local Government Chief Executive Officer since 2005 and achieved international recognition for her integrated strategic planning ability at the United Nations backed Liveable Communities Awards in 2011. Explore:

- The benefits of having an inspiring vision that all stakeholders are committed to
- The fundamental importance of personal and organisational values
- Why resilience is critical to success

Joanne Abbiss Chief Executive Officer
City of Kwinana

10.20 - 10.30 **Questions and Discussion**

10.30 - 10.45 **Morning Tea**

10.45 - 11.20 **CASE STUDY**

Roleystone / Kelmscott bushfires: Leadership lessons learned from a crisis
The Roleystone / Kelmscott bushfires occurred on Sunday 6th February 2011 with the result that over 65 families had their homes destroyed with others suffering various degrees of damage. It was the most devastating natural disaster in City of Armadale's history. The actions of fire fighters, police and emergency services personnel prevented what could have been the loss of hundreds of homes, but more importantly no loss of human life. On the first night of the Bushfires Yvonne was given the task of Recovery Co-ordinator. Yvonne will explore:

- What the recovery involved, how it was done and who was involved
- How the event and recovery had an impact for the City of Armadale and its residents
- Key lessons to be applied when facing the unexpected

Yvonne Loveland Executive Director, Community Services Directorate
City of Armadale

11.20 - 11.30 **Questions and Discussion**

11.30 - 12.05 **CASE STUDY**

Keys to achieving your career goals and developing yourself as a successful leader
Senior female leaders will attribute their career and leadership success to a variety of elements - a combination of hard work, talent, mentoring and right place and time is usually mentioned, however is entirely individual. In this session, Lisa will reflect upon her successful leadership journey and share what she believes has contributed to her success. Lisa was the first female elected to Lord Mayor of Perth and was first runner-up and only woman finalist at the 2012 World Mayor Award. Explore:

- Strategies to advance in your career and accomplish your professional goals
- Lessons learnt as a senior female leader and advice for emerging leaders
- Key factors that contribute to leadership success

Lisa-M. Scaffidi The Right Honourable the Lord Mayor
City of Perth

12.05 - 12.15 **Questions and Discussion**

12.15 - 1.15 **Networking Lunch**

1.15 - 2.15 **INTERACTIVE PANEL DISCUSSION**

Navigating change and uncertainty
Any effective leader knows that change and uncertainty is ever present in today's world. There are libraries full of helpful theories and approaches to change management but translating principles into practice can be challenging. For female leaders in local government, agility and strong leadership are critical skills in times of transition and uncertainty. This session will consider issues leaders may find themselves grappling with during such times. The panel will explore:

- Strategies addressing uncertainty and the unexpected
- How to use leadership skills for the best outcomes
- What does this mean for my own career?

Panellists include:

Jennifer Mathews Director General
Department of Local Government WA

Ricky Burges PSM Chief Executive Officer
Western Australian Local Government Association

Linda Aitken Councillor
City of Wanneroo

Karen Caddy Councillor
City of Stirling

2.15 - 2.50 **CASE STUDY**

Stakeholder engagement to influence decision makers
How do we identify, establish, build and maintain strategic stakeholder relationships to achieve positive outcomes in the workplace? More than just 'networking' developing a strategic approach to stakeholder engagement can pave the way for not only you to achieve great things, but also others in your organisation. With reference to a transformational leadership approach and principles of engagement, this session will provide practical examples about what has worked, what has not and perhaps what might.

Leanne Hartill Manager, Neighbourhood Development
City of Melville

2.50 - 3.00 **Questions and Discussion**

3.00 - 3.15 **Afternoon Tea**

3.15 - 3.50 **EXPERT COMMENTARY**

Purposeful Leadership
Have you ever had the experience of being part of something where the group seemed to fly, problems got solved, and the results were amazing? Maybe you achieved something that others would have said was impossible. How can we have more of this? In this interactive session,

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Workshop 3 December 2014

Alison will draw on her experience (and yours) to explore leadership from the perspective of development - an intentional process of change to achieve a purpose. The session will distil key elements of purposeful leadership to leave you with a practical framework you can apply whether your development challenge is at an individual, organisation or community level.

Alison Dalziel Director
We Are Localise

3.50 - 4.00 **Questions and Discussion**

4.00 - 4.30 **INTERACTIVE CLOSING ROUNDTABLE**

Future directions for Women in Local Government leadership

Women have made great progress in securing leadership roles within the Local Government sector, indicating advancement for both women and organisations. However, as women currently hold a minority share of these positions within Local Government, there is still a long way to go. This exemplifies the importance of supporting women and encouraging them to acquire these opportunities. This interactive round table session invites participants to contribute to the conversation focusing on:

- How organisations can support and promote women
- Strategies that have previously been successful in assisting women to advance
- Skills and qualities required for women to reach senior leadership positions

Ingrid Bishop Director
Alchemy Corporate Consulting Services

4.30 **Concluding Remarks from the Chair**

4.30 - 5.30 **Networking Reception**

Follow this event on Twitter using the event hashtag #WILG14p and @LiquidLearning for daily industry updates!

WHO WILL ATTEND

- General / Group Managers
- Councillors / Mayors
- Branch / Section Managers
- Directors / Assistant Directors
- Senior Managers
- Human Resources / Organisational Development / Diversity / Inclusion / Leadership and Advancement Programs

ABOUT THE EVENT

Women in Local Government leadership roles are confronted with a diverse set of challenges relating to the management of staff, engaging with the community and dealing with budget constraints. Due to this, it is crucial that women in leadership positions utilise their unique skills effectively in order to maintain a positive public image, manage employees with authenticity and meet diverse stakeholder expectations.

The Women in Local Government WA Leadership Summit 2014 will offer an exceptional array of speakers who will share the challenges they have experienced and overcome throughout their career, as well as their stories of achievement and success. The Summit will provide delegates with the opportunity to share ideas on how to achieve a work / life balance and explore methods of leadership development to cultivate influence and build trust both within and beyond the organisation. The core objective is to provide delegates with the skills required to better manage the demands of their multi-faceted roles, whilst ensuring optimum effectiveness and satisfaction as leaders.

To request an electronic version for easy circulation, email marketing@liquidlearning.com.au

9.00 - 4.30

Strategic Leadership - Optimising leadership effectiveness and performance

Achieving your career goals and advancing as a leader requires some consideration and strategic planning to ensure you head in the direction you hope to go, at the pace you wish to progress and fulfil your long-term objectives. Identifying your strengths and unique leadership style and understanding how this can be harnessed to maximise your leadership effectiveness and lead high-performing teams is vital to ensure you reach your potential as a leader. Leaders must ensure that they are constantly improving their skills and capabilities to ensure they can continue to lead people and organisations through change and times of uncertainty. This Masterclass will demonstrate the importance of embracing your leadership strengths, creating a culture that supports a high-performing team, and how to create a practical leadership plan to ensure you are well positioned for future career opportunities. The day is broken into four sessions:

Session 1: Your authentic leadership style and strengths

Session 2: Exploring the keys to leading positive change and sustaining a high performing team

Session 3: Professional self-mastery skills for balance in leadership

Session 4: Positioning and branding yourself for leadership, career development planning

The Masterclass is delivered in workshop style. Working individually and in small groups you will explore:

- Identifying and developing your personal authentic leadership style and strengths
- Developing and sharing your leadership vision
- How to lead a high performing team
- Leading with purpose and impact
- Personal strategies to lead a balanced life and be more effective every day as a leader.
- How to position yourself for leadership roles in the uncertain context we have here in WA Local Government
- Creating an effective and practical leadership plan

Expert Facilitator: Natalie Lincolne Strategic Leadership Consultant
Incredible People

Ask Natalie Lincolne what her specialty is in training and speaking and she will tell you simply – People. Whether it be exploring how to bring a team together with focus and drive, sharing the science of personality styles, neuro-lingusitic programming, or changing the paradigms of leaders, her audience walk away inspired and motivated, with the tools to create outstanding results.

After 14 years in private enterprise and government HR and leadership development roles, Natalie established her consultancy "Incredible People" which delivers strategic leadership coaching and team performance solutions for organisations large and small. Natalie has facilitated many leadership development programs, coached emerging leaders through to CEOs, and mentored a number of female leaders as a part of the Australian Women's Mentoring Network, where she is able to follow her passion to support women into senior leadership roles.

You will enjoy her powerful delivery style and be motivated to implement her insightful, yet simple-to-use ideas. You will laugh, reflect and be inspired.

WORKSHOP SCHEDULE

- 8.30 - 9.00 Registration
- 9.00 - 10.40 Session One
- 10.40 - 11.00 Morning Tea
- 11.00 - 12.30 Session Two
- 12.30 - 1.30 Lunch
- 1.30 - 3.00 Session Three
- 3.00 - 3.20 Afternoon Tea
- 3.20 - 4.30 Session Four
- 4.30 Close of Workshop

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Women in Local Government WA
Leadership Summit 2014
2 & 3 December 2014

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Email		Email		Email	
☐ Summit	☐ Workshop	☐ Summit	☐ Workshop	☐ Summit	☐ Workshop

* Please photocopy this form if more than three will attend

2 Your Investment

☐ Please confirm my registration for the Women in Local Government WA Leadership Summit 2014

No. #	Options (per person)	Standard Rate	Early Bird Rate*	Super Saver Rate**	Value Plus Rate***
☐	Summit + 1 Full-Day Workshop (2 days)	$1695 + GST = ($1864.50)	$1645 + GST = ($1809.50)	$1595 + GST = ($1754.50)	$1545 + GST = ($1699.50)
☐	Summit Only (1 day)	$1095 + GST = ($1204.50)	$1045 + GST = ($1149.50)	$995 + GST = ($1094.50)	$945 + GST = ($1039.50)
☐	1 Full-Day Workshop (1 day)	$1095 + GST = ($1204.50)	$1045 + GST = ($1149.50)	$995 + GST = ($1094.50)	$945 + GST = ($1039.50)

* Receive $50 off registration if you register and pay by 7 November 2014
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Conditions:
Group Discounts apply for bookings made simultaneously. Only one discount applies. Group discounts apply to standard rates only. Group discounts are not applicable to Value Plus, Super Saver and Early Bird rates. Discounts cannot be applied retrospectively and must be claimed at the time of booking. Liquid Learning Group reserves the right to have sole discretion on an organisation's eligibility for discounts.

Note: Course materials, refreshments & lunches are included. Travel and accommodation are NOT included.
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LGMA
LGMA Annual State Conference
29–31 October 2014 The Esplanade Hotel Fremantle—by Rydges
2014
Prepare for the
unexpected

Prepare for the unexpected

President's Welcome

It is my great pleasure to invite you to join me and delegates from across Western Australia to attend the 2014 LGMA Annual State Conference.

Each year we gather to discuss the challenges of the future, to share the stories of the past year, and to re-connect with our colleagues and friends. The conference creates an opportunity to learn about new approaches and initiatives and hear from those who inspire and motivate us.

We connect with those businesses and their people that sponsor, support and assist our sector and, in doing so, build our own experience and expertise.

This year has been one of the most challenging for local government in our history. Local Government Managers and staff generally have never faced greater challenges than today.

But we don't have to face them alone.

The process of amalgamating metropolitan local governments and the uncertain future for country local governments is adding pressure to the already heavy load that officers bear. Uncertainty of the future creates anxiety within us and when it relates to the future of your career the impact is even greater.

There are many things that are beyond our control. As times change, we must endeavour to change with them—to seek out opportunities to improve the service we give our communities and to better manage the way we do our business and to equip ourselves to deal with the impact that change has on us as individuals.

There are also a great many things that are within our control. How we confront these changes and how we choose to work together, to protect our sector and the people who work in it, is critical.

Now is the time to join with your fellow professionals and have your voice heard and share your concerns, challenges and ideas. If we can prepare for the unexpected then we have taken a leap in developing our resilience and our ability to manage change and respond appropriately. How you handle the unexpected will also help those around you.

The 2014 LGMA Annual State Conference comes at an important time for local government leaders to come together. Make sure you're among them, and I look forward to seeing you there.

Prepare for the Unexpected—Conference Theme

Put yourself behind the camera that took this surprising photo.

Photographer Matt Hutton may not have expected all of these elements to come together in one photo. He had no way of knowing that a dolphin would leap out of the waves at that exact point. But when it did, he was ready to catch this rare moment.

He had the right tools: a quality camera, just right for the circumstances, well cared-for and poised for action.

He had the right skills: he knew exactly what to do with the camera to capture the perfect lighting, and he could do it quickly, spontaneously.

He had the right attitude: patience and watchfulness, prepared and waiting in case an opportunity came by.

He had positioned himself in a place where a wonderful shot might appear and he knew this was a place where good opportunities existed.

Because he was prepared—with appropriate skills and tools—he was able to take advantage of the opportunity that came his way.

That is exactly what our Conference is all about. Being prepared to make the most of any opportunity that comes your way.

It will examine tools, skills, positioning and attitudes that will help you to prepare and be prepared—not just for the changes that you are expecting, but also for the unexpected .

Are you prepared to take hold of the opportunities that may appear?

Mark Chester, MLGMA
State President

LGMA Annual State Conference 29-31 [illegible] 20[illegible]

Presenters

MATINA JEWELL

After graduating with honours from ADFA and RMC – Duntroon, Matina joined the Royal Australian Transport Corps where she specialised in Amphibious Operations. Matina is one of the very few females in the Australian Defence Force to have passed the physically demanding Navy Divers' course.

Matina has deployed on five overseas operational missions. While with HMAS *Kanimbla*, she saw active service twice, on the second occasion in the North Arabian Gulf in the early stages of the war on terror. In addition to her command of the ship's Army Department at the age of just 24 years old, Matina boarded ships smuggling contraband, worked with the elite American Navy Seals, fast-roped out of helicopters to secure docking locations and led the ship's dive team.

Matina later deployed as a Peacekeeper to Syria and then Lebanon as part of the United Nations Truce Supervision Organisation (UNTSO) surviving numerous close near misses while based on the border between Israel and Lebanon as full-scale war broke out.

Matina has a Masters in Project Management and speaks Arabic and Indonesian. Retired from active duty with numerous distinctions in 2009, Matina is an organisational advisor, in-demand international speaker and best-selling author of her memoir *'Caught in the Crossfire'*.

DR STEFAN HAJKOWICZ

Dr Stefan Hajkowicz currently leads CSIRO Futures. This captures a diverse portfolio of foresight projects to examine future trends and assist strategic planning by government, industry and community organisations.

Stefan's interest in strategic planning emerged during his first job with the Caboolture Shire Council as a Land Information Officer. During this time Dr Hajkowicz witnessed bushfires within the Shire which destroyed property, forest plantations and ecological habitats. Dr Hajkowicz thought about ways to mitigate future risks and was later awarded first class honours from The University of Queensland for developing a bushfire hazard mapping system in his final-year undergraduate thesis. In his doctoral thesis he continued to work on decision making by examining how people, as individuals and groups, make environmental decisions using intuitive versus structured and analytical approaches.

Since starting with CSIRO as a post-doctoral scientist in Adelaide over a decade ago Dr Hajkowicz's decision models have guided government and industry investment choices worth hundreds of millions of dollars. His work has influenced critical policy choices relating to Australia's Murray Darling Basin, Great Barrier Reef, the Swan and Canning River Estuary and other environmental assets.

FRED CHANEY

Fred Chaney's hard work in support of often marginalised people has never faltered. As founding co-chair of Reconciliation Australia and an early advocate for Aboriginal voting rights, Fred's contribution includes establishing the Aboriginal Legal Service of Western Australia and between 1978-80 sat as Federal Minister for Aboriginal Affairs. For many years, Fred was Deputy President of the National Native Title Tribunal and, more recently, is Chair of Desert Knowledge Australia and chaired the Board of Central Desert Native Title services. Fred's long history of public service is rooted in his fierce commitment to social justice and a belief in the inherent equality of people. In all his leadership roles, Fred inspires others to work collaboratively, respectfully and ambitiously to overcome the barriers that inhibit people's full economic and social participation in Australian society. For his work, and ongoing contribution, Fred was this year honoured as the Senior Australian of the Year 2014.

BRETT ARCHIBALD

South African born Archibald matriculated at Westville Boys High and went on to study at Natal University. He completed 5 years of articles at Ernst and Young and went on to become a director at RCI Southern Africa before moving to London as Managing Director for Group RCI EMEAI. He has had an illustrious global career that has seen him has taken him to all parts of the world, leading and managing major company projects and businesses from South Africa, Europe and Asia. It was this experience as a global business leader that helped him emerge from turbulent waters. His incredible focus, belief, determination and will to survive, together with those who saved him, form the backbone of his amazing story that began when he went on a surfing trip to Indonesia with a group of childhood friends.

Hailed as the miracle surfing survivor, Brett is in fact a charismatic, reputed philanthropist who champions for Christel House South Africa in addition to having many diverse business interests.

Presenters

DR SVEN HANSEN

Dr Sven Hansen is the founder of The Resilience Institute which has an international footprint. Sven is a medical practitioner with an MBA who has specialised in preventative medicine, emotional intelligence, cognitive training and stress mastery. With a background in Special Forces and Sports Medicine, he has run corporate wellness programmes since 1988. Sven leads the development of our thinking and methodology; and trains executives and professionals in the application of resilience. He is active in our development into Asia and overseas markets. He has a specific interest in developing leadership teams and the application of biological principles to leadership, strategy and sustainability.

MICKEY ARTHUR

Former Coach of the Australian cricket team, former coach of the South African National Cricket team and former coach of Western Warriors. Mickey's selection to this prestigious position in world cricket created a historic precedent as he was the first overseas coach ever appointed to the role.

Prior to being named coach of the Australian team in 2011 Mickey was Coach of Western Australia (Western Warriors) for nearly 18 months after moving to Australia from his native South Africa in May 2010.

Mickey was coach of the South African Cricket team for five years—one of the country's longest serving and most successful coaches. In 2008, along with the national team, he coached South Africa to beat both England and Australia on their own turf and to becoming the top-ranked team in Test cricket and then the top ranked team in One Day Internationals.

Mickey is currently Director of Cricket at Christ Church Grammar School where he also conducts his own cricket academy and has been appointed by Western Force to head up their Future Force program. He is also a regular media cricket commentator.

LISA MCINNES-SMITH

Lisa McInnes-Smith is Queen of the corporate stage and a master of audience participation. Along her incredible journey, Lisa has presented to more than one million adults in twenty-two countries and authored seven best-selling books.

Lisa's focus is what it takes for people to 'shift'—whether it is shifting an attitude, shifting direction, shifting behaviour or shifting outcomes. She knows that people don't come to conferences just to learn; they want to be fully engaged.

Lisa has developed a unique process of teaching her principles in a way that sticks. Her fast-paced keynote presentations take her audience on a journey, an unforgettable experience where they are challenged to embrace a new way of thinking about and seeing their current world. Audiences leave her sessions fully engaged and inspired to grow.

Twenty-five years of commitment to her craft and her audiences has placed Lisa in the top echelon of corporate keynote speakers in the world. In addition to being a true keynote specialist, she is also a master of large audiences—her largest audience to date being 33,000 people packed into one auditorium! Lisa McInnes-Smith speaks regularly throughout Australia, Asia, New Zealand and the USA. She has shared the stage with two American Presidents, one Vice President and a host of celebrity entertainers, including the late Ray Charles.

MARIO D'ORAZIO

Mario D'Orazio is Managing Director of Channel Seven Perth and board member of the Telethon Trust which administers Telethon, Western Australia's most recognised annual fundraiser. Telethon has raised more than $103 million dollars since its inception in 1968 for Princess Margaret Hospital for Children and Telethon Institute for Child Health.

Mario began his career as a school teacher but after two years made a complete career change and moved into the newspaper industry where he spent almost ten years as a food and wine writer, political reporter and also covered WAFL football for *Daily News* and *Weekend*.

He followed this with a stint in radio at ABC 720 as the presenter of the ABC's flagship morning current affairs program before he launched what would become a colourful career in commercial television including 15 years as the founding Executive Producer of *Today Tonight*. Since its inception Mario guided the program to be a consistent ratings winner and one of the highest ratings programs in WA for Seven Perth.

In June 2011 Mario was appointed Managing Director of Channel Seven Perth.

Presenters

KEVIN SHEEDY

Kevin Sheedy is one of the Australian Football League's most enduring figures. A player and coach over five decades, Kevin has an unsurpassed record of involvement in a thousand games and eight premierships. The involvement was re-ignited in 2012 when he became the inaugural coach of the new AFL team, Greater Western Sydney.

Kevin began his career at Prahran Football Club in the Victorian Football Association in 1964. After playing in a premiership with that club, he transferred to Richmond in the Victorian Football League in 1967 and played 251 games before retiring in 1979. Kevin played in three winning grand final sides for the Tigers in 1969, 1973 and 1974.

Kevin was 'All Australian' coach in 1984, 1985, 1993 and 2000 and State of Origin coach in 1984 and 1985. He was also the successful Coach of the International Rules Team in 2005 and 2006, winning three of the four Tests played during his tenure. In round 15 of 2007, Kevin broke the VFL/AFL's combined playing/coaching record with 251 games played and 628 coached—879 games.

As well as on field success, Kevin also helped develop Essendon off the field. In 1980, membership was 15,000. In 2008, Kevin was given the honour of being the club's 40,000th member in recognition of his efforts in making the club a national 'brand'. Kevin has also received a number of other accolades during 2008. He has been inducted in to the Australian Football League's Hall of Fame, made a Legend of the Essendon Football Club and nominated as The Australian Thinker of the Year.

In 2009, he was inducted into the Sports Australia Hall of Fame and in November of that year, appointed as coach of GWS. He is also the co-author of seven books *A Touch of Cunning; Pockets of Greatness; Football's Women—The Forgotten Heroes; Second Chance Winners; Follow Your Dreams; Coaches 500 Club.*

Stand Your Ground—the best-selling memoir was released by Pan MacMillan in hardback in 2008 and re-issued in paperback in September 2009.

ANNE COLUMBUS

Anne Columbus is a senior manager at Christchurch City Council overseeing regulatory compliance functions—having lead this team in both pre and post earthquake environments. Anne is passionate about leadership in the local government environment and actively supports cooperative local and central government initiatives. She is currently involved in joint agency approaches to waste management compliance including asbestos in Christchurch city as well as repair and rebuilding on potentially contaminated land. In 2004, Anne has completed a Masters of Science in Industrial/Organisational Psychology and recently graduated from the Australian Applied Management Colloquium in 2013. Prior to working in Local Government, Anne consulted in HR/Organisational Development after a decade in criminal investigation roles.

DALE ALCOCK

Dale Alcock is a homegrown success story, from bricklayer to leading WA home builder. His reputation has become synonymous with quality, excellence and distinction.

Commencing his career as an apprentice bricklayer in 1979 in the small Wheatbelt town of Kellerberrin under the direction of his father, Dale learned practical skills that would stay with him for life. But more importantly, he gained valuable tactical knowledge and experience that would shape his career and, ultimately, the future of Australia's building industry.

In 1987, Dale moved to Perth and became a registered builder. Soon after that, he joined partners Garry Brown-Neaves and John Webb, to launch Dale Alcock Homes. Although a significant enterprise in its own right, Dale Alcock Homes was only the start. Expanding from this foundation, Dale went on to establish what would become one of Australia's leading construction, property and finance companies—the ABN Group.

Today, the ABN Group is comprised of over 22 companies and builds over 3,500 homes a year. Dale is also an avid believer in the social responsibility of his companies. He provides valuable support to industry training programs and promotes career opportunities within the building industry. What's more, in 2006, he and Garry established the ABN Charitable Foundation, which, over the last seven years, has donated more than $7.5 million to various worthy causes, including medical research, relief work and the environment.

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Program Outline

Wednesday 29 October 2014

8.00 am	Morning Coffee and Registration – Indian Ocean Suite and Sirius Room
8.30 am	**Opening National Anthem and Acknowledgements** **President's Address – Mark Chester, CEO Shire of Dardanup**
9.00 am	**Opening Keynote Address – Matina Jewell** Caught in the Crossfire Matina Jewell cheated death, took command and showed pure courage while leading her teams under extreme conditions around the globe, and under fire during the Lebanon War. Matina is extraordinarily capable at handling challenges and breaking down barriers. In the male-dominated Australian Army, she rose to the rank of Major, leading missions in numerous world trouble-spots. She became adept at leadership and communication in extreme and isolated environments, and is well aware of the importance of stretching potential and performing under pressure.
10.00 am	Morning Tea – Indian Ocean and Sirius Room
10.30 am	**Minister & Opposition Spokesperson – The Hon. Tony Simpson MLGA, Minister of Local Government, Community Services and David Templeman MLA, Opposition Spokesperson** The Minister and Opposition Spokesperson will present their views on the future development and direction of the industry and how they intend to influence this through their policies.
11.30 am	**Fred Chaney AO** Fred Chaney's hard work in support of often marginalised people has never faltered. As founding co-chair of Reconciliation Australia and an early advocate for Aboriginal voting rights, Fred's contribution includes establishing the Aboriginal Legal Service of Western Australia and between 1978–80 sat as Federal Minister for Aboriginal Affairs. Fred's long history of public service and exceptional achievement is rooted in his fierce commitment to social justice and a belief in the inherent equality of people. In all his leadership roles, Fred inspires others to work collaboratively, respectfully and ambitiously to overcome the barriers that inhibit people's full economic and social participation in Australian society. For his work, and ongoing contribution, Fred was this year honoured as the Senior Australian of the Year 2014.
12.30 pm	Lunch – Indian Ocean Suite and Sirius Room Avon Branch meeting – Abrolhos Meeting Room
1.30 pm	**Dale Alcock, Managing Director Dale Alcock Homes** How do we plan and build better communities? Local Government plays a vital role in planning, responsible for initiating planning schemes, approving development to meet future population growth across the state. However the private sector also plays a critically important role, investing in land development,working with local governments to design new suburbs and designing and tailoring land and housing packages to meet the demands of buyers and attracting people to new developments With increasing population growth, and significant demand and cost pressures we need collaborative and innovative partnerships between local government and the private sector to deliver sustainable development.
2.15 pm	**Dr Stefan Hajkowicz, Theme Leader, CSIRO Futures** Our future world – global mega trends that will change the way we live The CSIRO has played a much greater role in scientific and technological advancement than most Australians realise with the development of polymer banknotes, breakthroughs in subsurface radars and development in anti-viral medications. In this thought-provoking presentation, highly acclaimed scientist, author and economist Dr Stefan Hajkowicz will discuss the six mega-trends identified by the CSIRO that will reshape the way humans live, work and play over the coming 20 years.
3.00 pm	Afternoon Tea – Indian Ocean Suite and Sirius Room Metro Branch meeting – Abrolhos Meeting Room

3.15 pm	**Anne Columbus, Inspections and Enforcement Unit manager, Christchurch City Council** **Shaping Communities – Leadership in times of crisis** As Local Government leaders we face strategic and operational challenges everyday— but how does a natural disaster of unprecedented scale impact our ability to lead a city on the road to recovery? Anne will talk about the impact of the Canterbury Earthquakes as a Local Government leader and a resident living in Christchurch. Describing the challenges of Christchurch City Council's operating context in this post-earthquake environment will leave you wondering how anyone can lead through such challenging circumstances! Anne provides personal insights into organisational and team leadership approaches that continue to assist Christchurch City Council on the road to recovery— and it is not over yet!
4.00 pm	**Brett Archibald** **Lost at Sea** Brett's amazing story began when he went on a surfing trip to Indonesia with a group of childhood friends. Having fallen unconscious overboard off a surf charter boat in the middle of a stormy night in Sumatra Straits in the Indian Ocean, he was stung by a Portuguese Man of War jellyfish, eaten by small fish, attacked by seagulls and hit by a shark. He survived the ordeal after swimming alone for 28.5 hours in the Mentawai Straits. Brett will share with you his determination and will to survive, together with the heroes from Perth who saved him.
5.00 pm	AGM
5.15 – 6.30 pm	Welcome Reception – Indian Ocean Suite and Sirius Room

Thursday 30 October 2014

7.30 – 8.30 am	Branch Executives Breakfast
8.00 – 8.30 am	Morning Coffee and Registration – Indian Ocean Suite and Sirius Room
8.30 am	**Keynote Address – Dr Sven Hansen, Founder, The Resilience Institute** **The Biology of Calm, Focused Impact** In critical events, biology can determine our success or failure. There are tipping points between panic and calm, between detachment and compassion, and between skilful assistance and emotional overwhelm. We can now map the links between physiology, neurobiology and behaviour. In sport, combat and emergency response we have a body of knowledge and practice to help us be effective and resilient. Dr Sven Hansen will share an overview of current thinking in this field and some practical skills that can help operators be more calm, focused and connected in times of crisis.
9.30 am	**Mickey Arthur** **Reasons to see the silver lining in adversity** Mickey Arthur has faced many challenges throughout his cricket coaching career. He was at the top of his profession when the rug was pulled from under him. Mickey will share with you the importance of coming back from adversity and moving on with your life and once you have overcome the harsh reality of defeat how you can use the experience to your advantage.

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10.15 am	Morning Tea – Indian Ocean Suite and Sirius Room Midwest Branch meeting – Abrolhos Meeting Room
10.45 am	**Chris Adams, CEO City of Karratha** Becoming much more than a mining town, the City of Karratha is turning its vision into reality. Through creative planning, modern development, and leveraging Royalties for Regions funding the City has delivered major community infrastructure projects and created economic diversity to build an attractive, liveable and growing regional city in the North West.
11.30 am	**Hon. Terry Redman MLA, Minister for Regional Development and Lands, Leader of the WA Nationals** Terry Redman has built a reputation as a man who can get things done.
12.15 pm	Lunch – Indian Ocean Suite and Sirius Room North Branch meeting – Abrolhos Meeting Room
1.15 pm	**Kelvin Spiller** **Case Study – Employees been bullied by councillors at Wangaratta Council** In October 2013, the Council of the rural City of Wangaratta was sacked by the Victorian State Government. The City had failed to meet its legal obligations to provide a safe workplace. A culture of bullying and intimidating behaviour towards staff had become prevalent among some councillors, damaging staff well-being and leading to a large number of staff resignations. Kelvin Spiller will explore the reasons for the relationship breakdown at the City of Wangaratta and why the State Government sacked the entire council in October 2013.
2.00 pm	**Dan Casey, Leadership Capability Specialist, Preferred Training Networks** **The Case for Professional Development** This session will focus on the role that professional development can and should play for councillors. Senior staff in any organisation are expected to continue their professional development regardless of the position. So why is this not the case for councillors? Professional development can provide councillors with the skills and knowledge to better manage the challenging situations that may arise during their term. Foremost of these challenges are improved working relationships with council staff, and in particular senior staff. Over recent years there have been numerous examples of poor relationships between councillors and staff including bullying resulting in negative outcomes for the individuals, the council and ultimately the community. A program of ongoing professional development, including some form of capability assessment, will help councillors perform better, manage conflict and ideally reduce the risk of poor relationships between councillors and senior staff.
2.45 pm	Afternoon Tea – Indian Ocean Suite and Sirius Room Central Wheatbelt Branch AGM meeting – Abrolhos Meeting Room
3.15 pm	**John Pearson, Director Corporate Service and Karin Strachan, Manager Strategy Coordination, City of Rockingham** **Integrated Planning... The City of Rockingham way** The City of Rockingham is currently in the process of developing their second generation Strategic Community Plan, and will explain how they have, over the past 4 years, managed to create a completely unique integrated strategic framework that delivers for their community. Community Aspirations are implemented through specific purpose strategies. Actions and costs are carefully planned for, all the way to the operational team plan level. These costs, along with asset management and infrastructure development costs, culminate into the figures represented in the City's 10 year business plan and the annual budget. To further complement the framework, the City has also introduced an integrated risk management and business continuity process, as well as a scoreboard that tracks progress with the implementation of the community aspirations. This was all done without the help of any consultants, and applies the **kiss** (keep it simple, stupid!) rule.

4.00 pm	**Closing Keynote – Lisa McInnes-Smith** **Lead, Follow or Get Out of The Way—Knowing how and when to lead** Every organisation depends on the quality and depth of its leaders. Many believe that leaders are born and that leadership is something you either have or don't have. Leaders are not "born", they are developed. The best leaders are self-aware, clear in purpose, courageous and decisive—all attributes of an individual's spirit and all learnable! You will recognise how your decision to lead or follow has a large impact on productivity of your team and local government. Leadership is not a title or position but something that we all can participate in.
5.00 pm	Sponsors Cocktail Hour and Sponsors Prizes – Indian Ocean Suite and Sirius Room
7.30 pm until late	LGMA Annual Gala Dinner & Awards Night – Orion and Pleiades Room

Friday 31 October 2014

8.30 am	Morning Coffee and Registration – Indian Ocean Suite and Sirius Room		
8.45 am	**Guest Speaker – Craig James, Chief Equities Economist at the Commonwealth Bank** A snapshot into the Australian Economy and Western Australia market and State economy		
10.00 am	Session 1	Session 2	Session 3
	Mario D'Orazio, Managing Director, Channel Seven, Perth **Board member Telethon Trust** **Handling the Media – To Get Your Message Across** This session will build knowledge and control in dealing with the media, and you will learn how to communicate a clear message, to newspapers, radio and television. Seize the opportunity to learn firsthand from one of WA's most respected leaders in media.	**Lynda Folan** **What more Change! HR and the ever changing environment** In this session, Lynda will take delegates through the change process, with practical examples of managing, addressing and adapting to change.	**Sheryl Siekierka and Vern McKay** **Achieving a five star 'Rating'** Rates, and rating strategies, are one of the most contentious issues faced by local governments every year. Sheryl and Vern will take delegates through policy and process when seeking Ministerial Approval. They will also discuss the issues and challenges the Department have found over the past two years in setting rating strategies and applying rates.

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11.00 am	**Closing Keynote – Kevin Sheedy** Kevin Sheedy is one of the Australian Football League's most enduring figures. A player and coach over five decades, Kevin has an unsurpassed record of involvement in a 1000 games and eight premierships. Sheedy was the quintessential self-made player. Not blessed with great skills, he was able to carve out a brilliant career with dedication, perseverance and thoughtfulness. At his peak, he was a supreme big-game performer who epitomised the "kill or be killed" attitude of the Richmond club. Sheedy is an innovator whose ideas shaped the modern style of Australian football coaching, taking it away from the hard training style and into the realms of a science. He has been at the forefront of many changes to the game in the last 25 years is always sought for an opinion on any matter concerned with football.
12.15–5.00 pm	Lunch and Sporting activities for Delegates and Sponsors
	Golf – Royal Fremantle Golf Club – 359 High Street Fremantle
	Bowls – Hilton Park Bowling and Rec Club, Shepherd Street, Beaconfield
	Tennis – Fremantle Lawn Tennis Club, Parry and Ellen Streets, Fremantle
	Shop till you drop – exciting new sport activity This year's sports afternoon will include the opportunity for delegates and partners to demonstrate their bargain-hunting abilities at Harbour Town. If you fancy yourself as a serious shopper, why not enter yourself into our fun and friendly shopping competition? The afternoon will provide a great opportunity for partners and delegates to socialise, and enjoy some retail therapy.
6.30 pm	Pre-dinner fellowship – Fremantle Sailing Club
6.45–11.00 pm	Annual Sports Dinner and trophy presentations – Fremantle Sailing Club With Sports Guest Speaker – Samantha Reid

Annual Sports Dinner Guest Speaker

SAMANTHA REID – FORMULA 3 RACE CAR DRIVER

Go-karting at 8 years of age, Samantha won her first state Championship a year later in 1997. Since then she has scored podium finishes in Formula Ford, represented Holden Motorsport in the Bathurst 12 hour and impressed in Formula 3. Her latest results on track include 2nd at the Phillip Island "Island Magic" in Formula Ford and 10th at the Clipsal 500 Adelaide in the first round of the Australian Formula Ford Championship..

Her interest in the Automotive industry lead her to pursue a degree in Mechatronic Engineering, however it wasn't long before Samantha developed a passion for road safety. As one of the youngest fully qualified driver trainers in the country, she has recently taken on the role of CAMS Ignition Program Manager which specifically provides road safety education for 12 to 18 year olds. Samantha is also regularly involved in Defensive and High Performance driver training and is proving that with her vibrance and enthusiasm she has the potential to shake up an industry which has traditionally been considered an 'old boys club'.