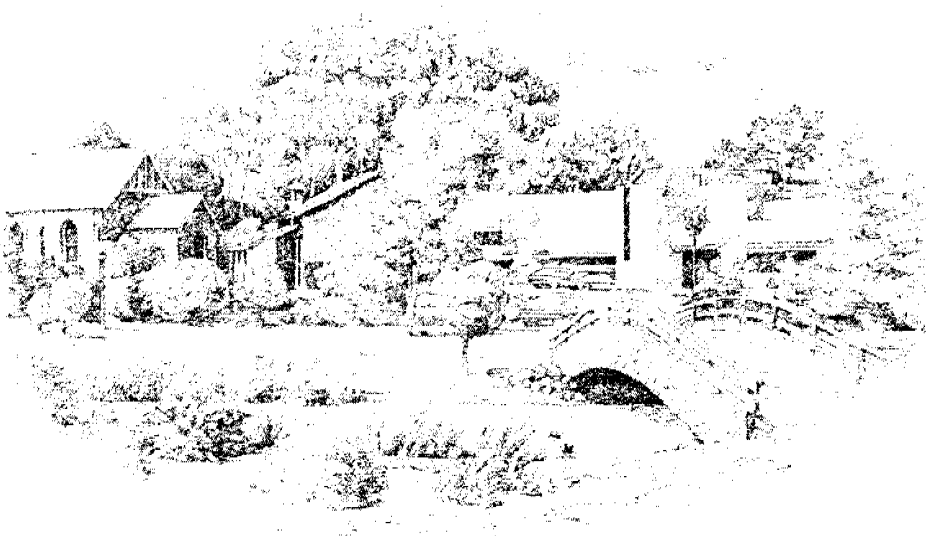




# **DRAFT BUDGET**

## **2006 / 2007**

Technical Services Directorate



<b>INTRODUCTION.....</b>	<b>3</b>
<b>CIVIL WORKS</b>	
OVERVIEW OF FINANCIAL POSITION .....	8
CIVIL CONSTRUCTION .....	9
CIVIL MAINTENANCE.....	11
<b>PARKS AND RESERVES</b>	
PARKS AND RESERVES FIVE YEAR PROGRAMME.....	14
PARKS AND RESERVES DEVELOPMENT.....	17
PARKS AND RESERVES MAINTENANCE.....	21
WORKS TO BE CONSIDERED FOR FUTURE BUDGETS.....	22
<b>PROPERTY MANAGEMENT</b>	
OVERVIEW OF FINANCIAL POSITION .....	25
PROPERTY DEVELOPMENT.....	26
PROPERTY MAINTENANCE.....	27
WORKS TO BE CONSIDERED FOR FUTURE BUDGETS.....	29
<b>WASTE SERVICES</b>	
WASTE GENERAL .....	32
WASTE COLLECTIONS.....	33
WASTE DISPOSAL.....	34
<b>SUPPORT SERVICES</b>	
VEHICLES & PLANT ACQUISITION & REPLACEMENT .....	37
SUPPLY SERVICES .....	38
MECHANICAL SERVICES .....	39
<b>ENGINEERING AND DESIGN</b>	
CROSSOVERS.....	42
PRIVATE WORKS .....	43
PUBLIC UTILITY REINSTATEMENTS .....	43
CONTRACT ADMINISTRATION & DESIGN.....	44
<b>INFRASTRUCTURE PLANNING</b>	
EXPENDITURE .....	47
<b>ASSET MANAGEMENT.....</b>	<b>50</b>
<b>ENGINEERING DEVELOPMENT .....</b>	<b>53</b>
<b>TECHNICAL SERVICES ADMINISTRATION</b>	
ADMINISTRATION .....	56
STREET LIGHTING .....	57
ARK ROADWISE .....	58



# **DRAFT BUDGET 2006 / 2007**

## **OVERVIEW**

## INTRODUCTION

### TECHNICAL SERVICES DIRECTORATE – 2006/2007 DRAFT BUDGET

#### OVERVIEW

##### 1.1 GENERAL

This Report contains details of the 2006/2007 Draft Budget for the Technical Services Directorate. It is generally based on a similar proportional allocation of expenditure to the various Departments within the Directorate, as has been the case with previous Budgets. It is in accordance with recommendations and programmes included in the City's Draft Fifteen Financial Year Plan included in the Reports adopted by Council Resolutions. Additional funding for strategic projects includes \$100,000 for Parks development.

Allowance has been made for inflation experienced during the last twelve months and also due allowance for any salary increases arising from national wage case decisions. The cost effectiveness generated through the Directorate's Continuous Improvement focus is also factored in. It should be noted that the weighted inflation rate for works and maintenance is of the order of 7.5%pa rather than the CPI rate of 4.2%.

The expenditure hierarchy in the budget is determined by Council's responsibilities as below:

1. as a Local Government,
2. the requirement to maintain Council's assets in an operational condition,
3. to preserve Council's existing assets in an optimum condition to deliver services on a long term basis,
4. to add new assets to Council.

Any reallocation of funding, from higher in the hierarchy to lower, will result in significant reductions in the levels of governance or service delivery. The construction of new assets also has a flow on expenditure requirement for operational maintenance and capital consumption replacement in all future years. An example of the impact of asset management and maintenance costs for future budgets and long term financial management is that every \$100,000 of parks playground capital expenditure results in \$15,000 pa from the year of investment on.

With regard to growth funding, it is important to remember the Directorate's concerns, expressed over recent years, regarding constraints previously imposed on maintenance and construction operations. To maintain existing standards of service, let alone improving service levels, Council is giving increasing attention to allocating funds for the rehabilitation of assets such as bores, reticulation systems, area lighting, buildings, roads, drainage and paths. Also, acknowledgment must be made of the need to maintain an ever increasing number of Parks and Reserves, as well as public art such as the Italian Settlers and Settlers Rest Statues, to a standard that maintains the improvement of the image of the municipality, and fosters civic pride in the community. And from time to time, Council comes under pressure to fund operational maintenance of other agencies' or privately owned assets which appear to be in the public realm.

## Introduction

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As an indication to assist Councillors in their analysis of possible increases or decreases to the Draft Budget it should be noted that an increase in expenditure of \$190,000 is approximately equivalent to a 1% rate increase.

The Draft Budget does not include all items referred for consideration, as to do so would make the process of maintaining the budget within the City's financial strategy targets entirely impossible. Notwithstanding this, all following sections of this report indicate where items were forwarded for consideration but were not included as part of the final recommended Draft Budget.

### 1.2 BUDGET ESTIMATES OF DIRECTORATE REVENUE AND EXPENDITURE

The Table (overleaf) shows the Directorate's Municipal Funding Budget. It is presented in the format which is required to conform to the City's overall budgeting and reporting format. The Table sets out the revenue sources for the departments, the various operating expense categories and the asset expenditure categories for the four departments which carry out capital projects.

### 1.3 STRATEGIC CONTEXT

This Draft Budget must be read in the following strategic context:

- a reduction in the decline in Council's allocation of funding to the Directorate relative to the other activities of the City;
- the continuing increase in the demand for higher service standards and hence increasing maintenance expenditure particularly in Parks and Reserves and Property Management;
- the limited financial reserve provisioning for Parks and Reserves and Property Management.
- the deflationary impact of using the Consumer Price Index as the general measure of inflation of the Directorate's cost structures rather than the more specific Indices which drive construction and maintenance costs eg. the Building Products Index, the Transport Index, Fuel and Petroleum Products Index;
- the delivery of a number of strategic projects such as the cinema, Neighbourhood Improvement Programme and paths ahead of the revenue stream to fund them, leading to an accumulated deficit which is only now being reduced;
- demand from the community for increased service standards and for a continually wider range of services, all bidding for funding which is inadequate for the demands placed upon it;
- an increasing financial risk arising from personal and community safety demands on Local Governments to ensure their facilities are safe at all times and for all possible uses, leading to a greater concentration of effort on inspection and maintenance;
- the increasing demand for upgraded and/or replaced infrastructure from sporting clubs and community groups across the City;

# 2006 /07 TECHNICAL SERVICES DIRECTORATE BUDGET ALLOCATIONS BY DEPARTMENT

	Technical Services		Asset Management		Civil Works		Engineering and Design		Infrastructure Planning		Parks		Priority		Subdivisions		Support		Waste		Total	
	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget	05-06 Budget	06-07 Budget
Revenue	(25,000)	(29,000)																			(25,000)	(29,000)
Operating Grants					(2,838,332)	(2,727,698)															(2,838,332)	(2,727,698)
Capital Grants					(47,400)	(501,400)															(283,650)	(1,014,385)
Contributions					(24,750)	(36,546)															(4,223,789)	(4,494,486)
Fees and Charges	(8,500)	(4,689)			(2,910,482)	(3,265,644)					(10,000)	0			(60,000)	(63,145)			(4,120,539)	(4,384,843)	(7,370,771)	(8,265,569)
Expenses																						
Employment	440,839	455,237	141,956	145,554	667,922	703,871	404,310	427,026	168,839	175,991	486,743	464,211	218,760	247,475	91,343	96,235	326,682	370,809	277,593	314,684	3,234,986	3,410,093
Office	60,206	36,946	2,455	2,584	60,200	63,041	35,191	27,532	9,121	3,706	39,755	80,755	3,690	13,025	3,575	3,763	16,776	15,530	32,935	26,571	283,304	273,553
Services	13,000	13,588	8,000	8,419	11,000	7,294	85,336	93,298	80,800	62,937	5,000	5,210	7,200	4,168					8,036	3,126	218,312	198,039
Vehicles	10,000	14,157	4,000	8,053	36,280	20,840	5,325	5,210	2,000	3,803	16,500	2,605	6,000	5,210	10,000	10,420	9,000	29,578	11,000	10,420	118,105	110,296
Facilities																						
Projects / Works					1,628,400	1,692,636					2,830,273	3,281,466	1,619,129	1,407,324			0	53,325	3,204,500	3,529,779	1,619,129	1,460,650
Other Expense	706,419	733,985	10,000	20,840	67,500	60,436	300,000	753,691	0	10,524	10,000	9,899	14,000	8,336					0	1,563	7,653,173	8,503,882
Depreciation					(837,902)	(855,482)					(568,028)	(562,680)	(249,050)	(278,214)			1,517,700	1,382,809			1,160,224	1,042,000
Overhead Allocation	1,230,464	1,253,913	166,410	185,450	(837,902)	(855,482)	830,162	1,306,746	260,760	256,961	(568,028)	(562,680)	(249,050)	(278,214)	104,918	110,418	1,160,224	1,042,000	(2,849,089)	(2,947,443)	(2,849,089)	(2,947,443)
Capital Expense					1,633,400	1,692,636					2,830,273	3,281,466	1,619,129	1,407,324			181,293	55,708	3,204,500	3,529,779	12,061,309	13,080,402
Land and Buildings													120,269	697,306							1,884,706	1,849,998
Plant and Machinery																						
Equipment																						
Roads					5,567,843	5,913,100																
Drainage					695,400	383,000																
Pathways					459,345	488,000																
Parks					6,722,588	6,792,100					599,000	524,126	120,269	697,306			1,884,706	1,849,998			9,326,563	9,853,530
Non-Operating Revenue																						
Sale Proceeds																						
Total	1,196,964	1,220,274	166,410	185,450	5,445,506	5,209,092	593,912	788,499	260,760	256,961	3,419,273	3,005,592	1,739,398	2,104,631	44,918	47,272	1,404,299	1,174,431	(916,039)	(855,064)	13,355,401	13,937,088

Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.

- the requirement to rein in expenditure until growth in development areas is sufficient to firstly remove the deficit and only then to expand expenditure on a wider range of facilities and services;
- the demands for significantly larger, more technologically complex and hence expensive infrastructure across a wide range of community activities and services.

Each of these factors has the effect of reducing the City's and hence the Directorate's capacity to undertake projects other than purely asset management requirements – and then not all of these.

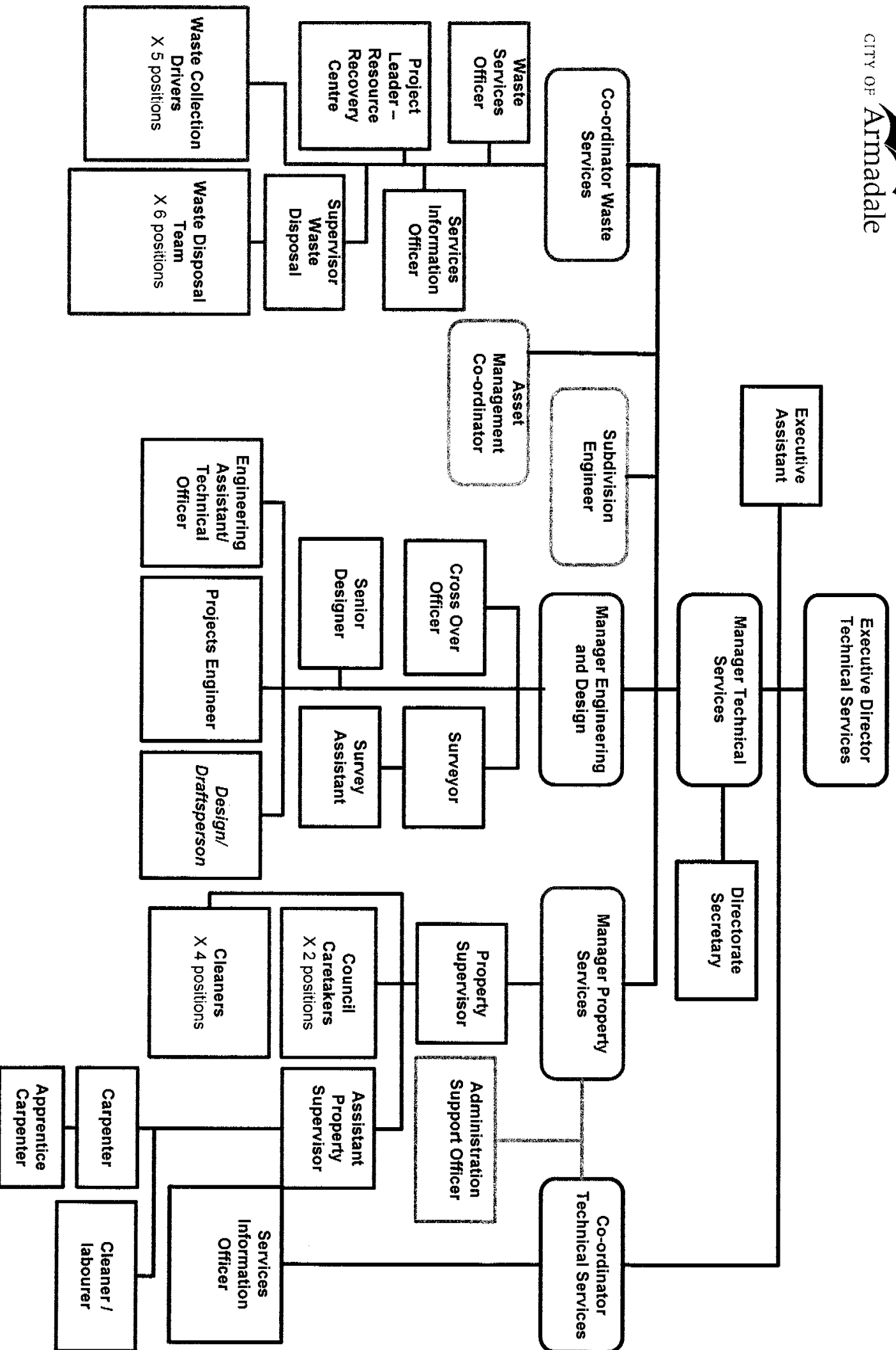
With the exception of its roads inventory, where expenditure up to date has been sufficient to maintain the asset at the lower limit of acceptable – the road network is at 30% consumption depreciation - the City's asset base has been depreciated (or consumed) at a rate above its level of replacement expenditure over a long time. Consequently, the City is faced with either accepting a continually falling standard of assets in Parks and Reserves and Property Management or expending significant sums on replacing assets which are potentially hazardous, unsuitable or both. And, in the case of roads, the process of cannibalisation of the road network continues as roads refurbishment is deferred. Whilst having the beneficial effect of a reduction in the City's accumulated deficit, the long term strategic financial implications of this approach are unsustainable, as the deteriorating road network asset will require crisis funding to remedy, further curtailing the Council's discretionary strategic decision making.

The Draft Budget has the objective of managing the long term erosion of the City's asset base by the determined efforts of its staff to work as smart as they are capable - *and they are all very capable* - to find ways to improve techniques and processes to reduce costs, to target the highest priority asset requirements, and to safely manage those assets which must be closed or removed for community safety. None the less, the strategic outcome is at best halting the decline of the Council's service delivery standards.

#### **1.4 DIRECTORATE STRUCTURE AND ESTABLISHMENT**

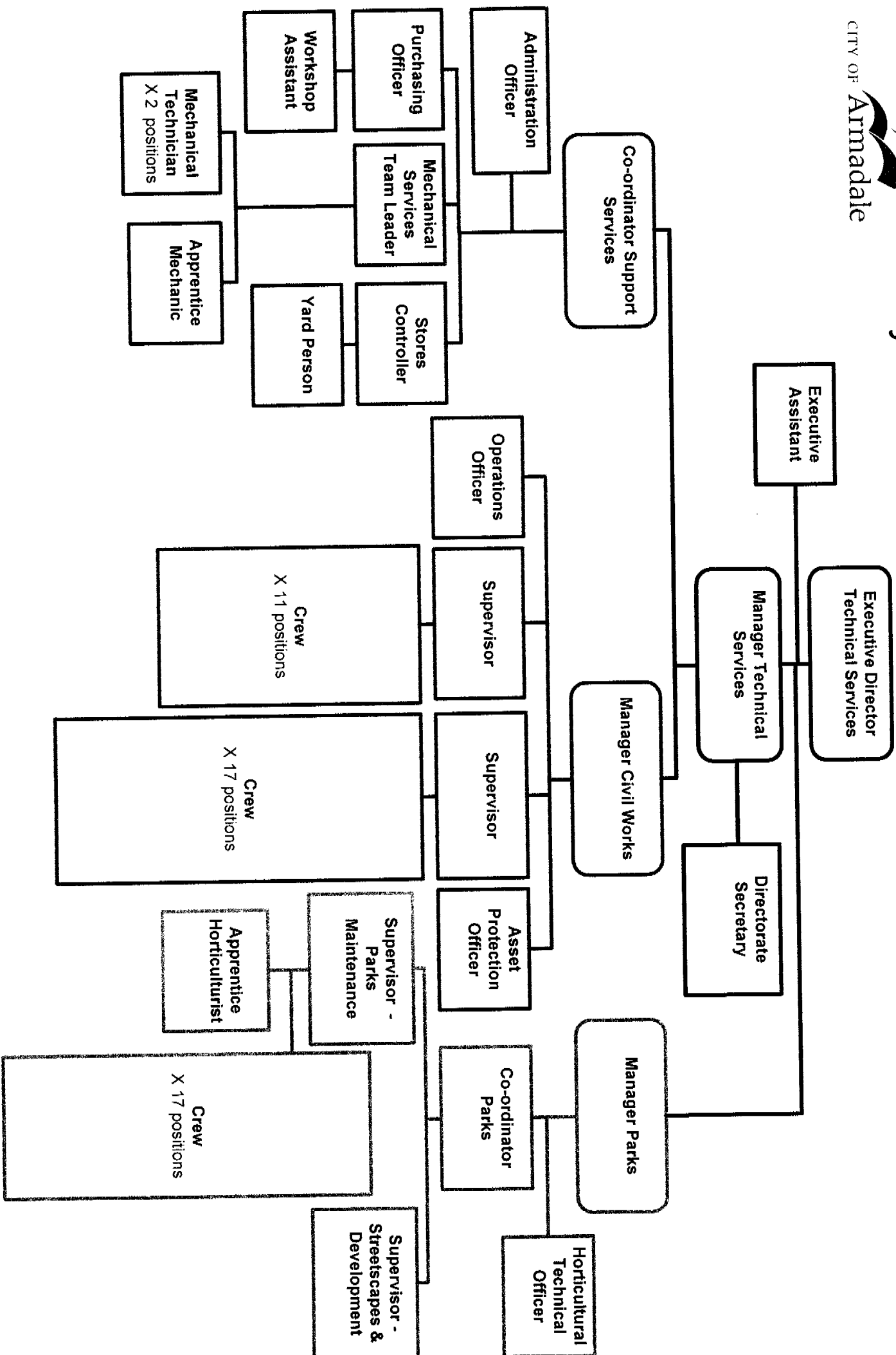
The Directorate Structure and Establishment chart outlines the current structure and salaried staff and field staff numbers.

# City of Armadale Technical Services Unsite





# City of Armadale Technical Services Off Site





# **DRAFT BUDGET**

## **2006 / 2007**

# **CIVIL WORKS**

The Budget for the Civil Works Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

## 2006 /07 BUDGET - CIVIL WORKS

<u>Technical Services</u>	<u>Civil Works</u>	
	<b>05-06 Budget</b>	<b>06-07 Budget</b>
<u>Revenue</u>		
Operating Grants		
Capital Grants	(2,838,332)	(2,727,698)
Contributions	(47,400)	(501,400)
Fees and Charges	(24,750)	(36,546)
	<b>(2,910,482)</b>	<b>(3,265,644)</b>
<u>Expense</u>		
Employment	667,922	703,871
Office	60,200	63,041
Services	11,000	7,294
Vehicles	36,280	20,840
Facilities		
Projects / Works	1,628,400	1,692,636
Other Expense	67,500	60,436
Depreciation		
Overhead Allocation	(837,902)	(855,482)
	<b>1,633,400</b>	<b>1,692,636</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads	5,567,843	5,913,100
Drainage	695,400	383,000
Pathways	459,345	486,000
Parks		
	<b>6,722,588</b>	<b>6,782,100</b>
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>5,445,506</b>	<b>5,209,092</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## **OVERVIEW OF FINANCIAL POSITIONS (MUNICIPAL FUNDS)**

### **ROADS, DRAINAGE & FOOTPATHS**

Municipal funds represent a significant percentage of the Civil Construction Budget i.e. historically around 60% and virtually all of the Civil Maintenance Budget. Outlined below are comparisons since 2000/01 of the Municipal funding for these areas.

## **CIVIL CONSTRUCTION**

### **REVENUE**

#### **Contribution – Education Department (Parking)**

Nil

There has been an indication from the Education Dept that they have plans for parking modifications at Challis Primary school and that would seek a Council contribution. At this time the request has not been evaluated and so has not been included in this document.

#### **Metropolitan Regional Road Group Grant**

\$746,067

Council has been very successful in obtaining grants for Ranford Road @\$333,333, Railway Avenue@\$225,600, Streich Avenue @ \$54,667 and Owen Road @ \$132,467 these grants require a 1 for 2 contribution from Council.

#### **Grants Commission Road Fund**

\$720,000

This year an amount of \$720,000 has been allowed as we are anticipating a small increase. At this point of time, we are not aware if there will be any allocations to major bridgeworks, we are however pursuing a grant to upgrade the crossing on Thompson Road which may require a matching grant.

The projects to be undertaken with this grant allocation are:

Salter Road, Soldiers Road, Poad St, Mount St, Barbara Rd, O'Meager Rd.

#### **Direct Grants**

\$123,000

This year our direct grant will be around \$123,000 and this will be spent on Lady McNess Drive.

#### **Roads to Recovery**

\$860,462

Council will receive a supplementary payment for improving local roads for 2006/07. Our total R2R grant will now be \$860,462.

### **EXPENDITURE - DIRECT**

#### **Tactile Paving**

\$4,000

This small programme will continue to expand tactile treatments, as Armadale CBD is now substantially completed. We will now move to other commercial areas.

#### **School Parking**

Nil

See comments in Revenue area.

#### **Traffic Calming**

\$89,600

Council is still coming under pressure for traffic calming treatments. The two projects that have been identified for the 06/07, programme are: Lefroy Road and Little John Road.

#### **Bus Shelters**

\$60,400

Again we are taking up the State Grant contribution scheme and a further 5 high quality shelters will be installed at appropriate locations.

<b>Road Construction (Municipal)</b>	<b>\$1 583,400</b>
Council has been successful in gaining substantial Metropolitan Regional Road Group funding which require Council matching monies. Together with this we have also allowed for a further \$41,700 for the construction of culs-de-sac.	
<b>ARA Joint Works</b>	<b>\$624,900</b>
Funding to the value of \$624,900 has been included for works in the Armadale CBD in accordance with the nominated allocation in the ARA Memorandum of Understanding. The total of \$624,900, is made up from \$416800 from normal "Civil Works" allocation and a further \$208,100 from the proposed strategic projects loan.	
<b>Metropolitan Regional Road Group</b>	<b>\$1,882,200</b>
Council has been very successful in obtaining grants for Ranford Road, Railway Avenue, Streich Avenue and Owen Road.	
<b>Road Resurfacing</b>	<b>\$725,500</b>
This programme will see some 23 roads resurfaced in 06/07. The level of funding in this area has been increased slightly to maintaining the status quo. Future increases will be needed in this area as our road network ages, asphalt/bitumen increases in price in line with the oil prices and the road network under our management expands due to development.	
<b>Drainage Works</b>	<b>\$383,000</b>
This year five projects have been identified. They are Carawatha Ave, Bernard St, Slab Gully Stage 3, Rails Crescent (Wungong) and Lake Road.	
<b>MRWA Federal Black Spot</b>	<b>Nil</b>
Council has not been successful in gaining any Federal Black spot funding at this time.	
<b>MRWA State Black Spot</b>	<b>\$396,100</b>
Council has been successful in gaining four jobs in this area. They are Forrest Rd, Fifth Rd, Gilwell Ave and Seville Rd.	
<b>Footpath and Bike Path Construction</b>	<b>\$527,700</b>
In the areas of new paths 15 have been identified at a cost of \$280,200	
In the footpath replacement programme 5 footpaths have been identified at a cost of \$59,900.	
In the bike path construction programme 3 paths have been identified at a cost of \$104,200.	
In the PAW upgrade area an allocation of \$41,700 has been made.	
<b>Car Parks</b>	<b>\$76,200</b>
Our Five Year Car Park Upgrade Programme has identified 2 car parks to be constructed adjacent to the Forrestdale Hall at a cost of \$76,200.	
A further \$22,500 is allocated to the resurfacing and other minor works of existing parking facilities.	

## **CIVIL MAINTENANCE**

### **REVENUE**

Revenue in maintenance is only minor and no change is anticipated from the 2006/07 budget.

### **EXPENDITURES – DIRECT**

With the introduction of the new computer system a revision of cost control/budget process was necessary. This has seen the format for reporting this Budget change to a component based concept of 21 activities. While some of these elements are the same as before other areas have been amalgamated. Should a more detailed breakdown be required future budgets will be able to provide this information from historical data collected and analyzed from the 2006/07 financial year.

The major activities in maintenance and their respective budgets are:

0101	Road Surface	697,000
0102	Pathways	168,000
0103	Tactile Paving	6,000
0104	Pram Ramps	6,000
0105	Public Access Ways	24,000
0106	Advisory Signs	18,000
0107	Street Signs	60,000
0108	Car Parks	32,000
0110	Bus Shelters	38,000
0111	Drainage - Open	62,000
0112	Drainage - Piped	143,000
0113	Malls	20,000
0114	Bridges and Culverts	49,000
0115	Basins	22,000
0116	Crossovers	32,000
0117	Gullies	64,000
0118	Manholes	26,000
0119	Street Furniture	8,000
0120	Street Lighting	5,000
0121	Kerbing	57,000
0122	Road Shoulders and Verges	104,000
0123	Roundabouts	18,000
	<b>Total</b>	<b>1,659,000</b>



**DRAFT BUDGET**  
**2006 / 2007**

**PARKS &**  
**RESERVES**



The Budget for the Parks and Reserves Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

2006 /07 BUDGET -  
PARKS & RESERVES

	Parks	
	05-06 Budget	06-07 Budget
<b><u>Revenue</u></b>		
Operating Grants		
Capital Grants		
Contributions		
Fees and Charges	(10,000)	0
	<b>(10,000)</b>	<b>0</b>
<b><u>Expense</u></b>		
Employment	496,743	464,211
Office	39,755	80,755
Services	5,000	5,210
Vehicles	16,500	2,605
Facilities		
Projects / Works	2,830,273	3,281,466
Other Expense	10,030	9,899
Depreciation		
Overhead Allocation	(568,028)	(562,680)
	<b>2,830,273</b>	<b>3,281,466</b>
<b><u>Capital Expense</u></b>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks	599,000	524,126
	<b>599,000</b>	<b>524,126</b>
<b><u>Non-Operating Revenue</u></b>		
Sale Proceeds		
<b>Total</b>	<b>3,419,273</b>	<b>3,805,592</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## PARKS AND RESERVES FIVE YEAR PROGRAMME

Parks and Reserves Draft Development Budget allocations for the financial year 2006/2007 are as follows:

### NEW WORKS

Project	Amount	Reason
Reserve Strategic Direction-Neerigen Brook Reserve	\$10,000	Priority
Armadale Aquatic Centre Entry Landscape	\$35,000	Ongoing
Community Tree Planting	\$10,000	Ongoing
Memorial Plaques	\$9,000	Recommend C23/3/05
Playground Strategy (Year 1)	\$50,000	Priority
Armadale Bowling Club Lighting Upgrade	\$45,000	Recommend C16/3/05
William Skeet Reserve Lighting Upgrade	\$30,000	Recommend C16/3/05
Gwynne Park Lighting Upgrade	\$15,000	Recommend C16/3/05
Reserve Management Plan Implementation	\$10,000	Ongoing
Upper Caning Southern Wungong	\$30,000	Ongoing
Bushcare Environmental advisory Committee	\$10,000	Ongoing

### ASSET PRESERVATION

Project	Amount	Reason
State Water Strategy	\$20,000	Ongoing (Year 4)
Armadale Settlers Common Reline Tank	\$11,000	Priority
Play Equipment Repairs "Citywide"	\$40,000	Priority
Street Tree Replacement Programme	\$50,000	Priority
Roleystone Tennis Court Resurface (stage 1)	\$64,000	Recommend C16/3/06
Cricket Wickets/Nets Upgrade	\$20,000	Ongoing
Turf Renovation Programme	\$30,000	Ongoing
Reserve Asset Preservation – General Provision	\$38,000	Ongoing

### MAINTENANCE

Category	Amount
Active Reserves (Irrigated ovals, booked on a regular basis)	\$553,500
Irrigated Passive Reserve (irrigated grasslands with or without gardens)	\$360,000
Dry Parks (non-irrigated reserves)	\$332,000
Natural Areas (dedicated conservation or bushland areas including rivers and forest)	\$83,000
Undeveloped POS (where basic annual maintenance is the extent of management)	\$276,800
Community Facilities (community centres/buildings surrounds)	\$110,700
Regional Bushland (dedicated conservation or bushland areas of regional significance)	\$55,400
Roundabouts/street gardens (areas maintained in road reserves, median strips, roundabouts and verges)	\$193,800
Public access ways (walkways/paths for public access use)	\$27,700
Street Trees (planted verge trees within the municipality)	\$498,200

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Parks and Reserves

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<b>Verge maintenance</b> (major arterial and distributor roads and occasional other verges)	\$276,800
<b>Townscape Amenity Services</b> (Armadale/Kelmscott CBD's along with shopping precincts and industrial areas)	\$185,712
<b>General "new commitments"</b> (incurred in 2005/2006) including streetscapes, facilities, redevelopment works etc	\$195,000
<b>Total</b>	<b>\$3,149,112</b>

Parks maintenance operations funding has increased due to :

- consumer price index increase of 4.2%
- reallocation of funds from development/capital works (year one of 15 Year Financial Plan)
- new maintenance commitments incurred during 2005/2006:
  - Corfield streetscape
  - Commerce Avenue/CBD maintenance
  - Champion Drive streetscape
  - New POS maintenance
  - Tree inspections/audits
  - Whitehead streetscape
  - New additional (6) roundabout/streetscapes
  - New park fixtures/facilities various locations
  - New play equipment various locations
  - New lighting various locations

## GENERAL COMMENTS

As reported in previous years, it should be noted that the budget allocation for New Works has not met the requests/demand for capital projects. Furthermore, consideration needs to be given to the fact that all New Works have a flow on effect of adding to expenditure required in new maintenance commitment eg \$195,000 from 2005/2006 works to 2006/2007, maintenance allocation.

A greater focus has been placed on the area of Asset Preservation in 2006/2007 with the inclusion of play equipment repairs citywide, street tree replacement programme, cricket facility upgrade, turf renovation programme and a general ongoing provision for reserve asset preservation. However, we are still not adequately addressing the pressing need to upgrade Council's aging park infrastructure with an estimated replacement value of approximately \$25,000,000 as reported to the Technical Services Committee (T9/02/05).

Council is aware of these matters (T9/02/05) and while making additional allocation, none the less there are future large capital expenditures to replace failed infrastructure or the removal of infrastructure, which has become potentially hazardous.

A number of audits for Parks infrastructure are underway in order to evaluate, prioritise and recommend as part of an action plan to manage these assets for the City.

The reorganisation of existing parks field staff/crew once fully operational will provide the ability to improve to some extent the amenity value of both irrigated and non-irrigated parklands with overall productivity gain in this area of maintenance.

The maintenance allocation for 2006/2007 does not allow Council to achieve the industry standards expected by the community therefore, the current established service levels are to be the delivered standard as outlined at "Attachment A1" Parks and Reserves Presentation – Cost of Maintenance Programme/Staff Review, Technical Services Committee (T9/02/05)

## **PARKS AND RESERVES DEVELOPMENT**

### **REVENUE**

<b>Sale of Mulch</b>	<b>\$10,000</b>
Income provided through the sale of mulch surplus to Council's needs resulting from its free pruning operations	
<b>Armadale Bowling Club – Lighting Upgrade</b>	<b>\$30,000</b>
This project involves providing competition standard lighting to the front two bowling greens. The existing lights are estimated to be 30-40 years old and of low standard. The current lights provide lighting levels that are well below the recommended Australian Standard for lawn bowls and greatly restrict the club in its ability to conduct pennant and evening social bowls. (Recommend C16/3/05)	
<b>William Skeet Reserve – Lighting Upgrade</b>	<b>\$20,000</b>
This project involves the provision of two 20 metre light poles with three 2000 watt lights on each pole. The existing lights provide low standard lighting on the clubroom side of the oval. Training could be spread over the full area of the oval and reduce wear and tear of the grass surface. (Recommend C16/3/05)	
<b>Gwynne Park – Lighting Upgrade</b>	<b>\$5,000</b>
Seven light poles were removed from Gwynne Park last year due to them being badly rusted at the base and assessed to be an unacceptable safety risk. This project involves the partial replacement of the lights that were removed, with the provision of one light pole and four lights. The uneven wear and tear on the grass surface is now apparent, with poor lighting being a significant contributing factor to the problem. (Recommend C16/3/05)	
<b>Roleystone Tennis Court Resurface (stage )1</b>	<b>\$24,000</b>
All the top courts at the Roleystone tennis facility are in poor condition and are likely to become unplayable within the next few years if no action is taken. (Recommend C16/3/05)	
<b>Various Reserves Income</b>	<b>\$20,200</b>
Revenue from ground hire fees as advised by Manager Recreation Services	
<b>Special Area Rates (Townscape Amenity Services) - SAR</b>	<b>\$185,712</b>
A full-time maintenance crew (2 field staff) maintain the town centre streetscapes of Armadale and Kelmscott including four local shopping precincts and two industrial areas.	

## **EXPENDITURE – OVERHEADS**

Expenditure in this area is similar to the 2005/2006 Budget.

## **EXPENDITURE – DIRECT**

### **NEW WORKS (DEVELOPMENT)**

#### **Reserve Strategic Direction-Neerigen Brook Reserve**

**\$10,000**

In 1998, the City of Armadale was given responsibility by the State Government for managing reserve No 35613 – Neerigen Brook Reserve for the purpose of “Public Recreation and Drainage”.

A budget of \$20,000 was listed for consideration in both the 2002/2003 and 2003/2004 Technical Services Draft Budgets, but was not adopted on each occasion.

Ongoing management issues and complex matters require a Strategic Direction Plan for the Reserve.

*(refer memorandum of the Chief Executive Budget dated 22 December 2005, “The Prospect of a Management Plan for Neerigen Brook Reserve be considered on 2006/2007 Budget.)*

#### **Armadale Aquatic Centre Entry Landscape**

**\$35,000**

To improve the landscape amenity and entrance at the Armadale Aquatic Centre ongoing.

#### **Community Tree Planting**

**\$10,000**

Community tree planting projects including resident verge tree requests and National Tree Day.

#### **Memorial Plaques**

**\$9,000**

An annual programme of installation of Memorial Plaques at Parks and Reserves in the City that are named in association with local residents. (Recommend C23/3/05)

#### **Playground Strategy (Year 1)**

**\$50,000**

Following the development of a strategy for the provision, rationalisation and maintenance of playgrounds within the City of Armadale a programme will be developed requiring ongoing annual funding to implement recommendations .

#### **Armadale Bowling Club Lighting Upgrade**

**\$15,000**

This project involves providing competition standard lighting to the front two bowling greens. The existing lights are estimated to be 30-40 years old and of low standard. The current lights provide lighting levels that are well below the recommended Australian Standard for lawn bowls and greatly restrict the club in its ability to conduct pennant and evening social bowls. (Recommend C16/3/05)

**William Skeet Reserve Lighting Upgrade**

**\$10,000**

This project involves the provision of two 20 metre light poles with three 2000 watt lights on each pole. The existing lights provide low standard lighting on the clubroom side of the oval. Training could be spread over the full area of the oval and reduce wear and tear of the grass surface. (Recommend C16/3/05)

**Gwynne Park Lighting Upgrade**

**\$10,000**

Seven light poles were removed from Gwynne Park last year due to them being badly rusted at the base and assessed to be an unacceptable safety risk. This project involves the partial replacement of the lights that were removed, with the provision of one light pole and four lights. The uneven wear and tear on the grass surface is now apparent, with poor lighting being a significant contributing factor to the problem. (Recommend C16/3/05)

**ENVIRONMENTAL/NATURAL AREAS**

**Reserve Management Plan Implementation**

**\$10,000**

Several reserve management plans have been approved by Council. Prioritised strategies and key recommendations will now be implemented. This has been ongoing activity for the past several years.

**Upper Canning/Southern Wungong**

**\$30,000**

The Upper Canning/Southern Wungong Catchment Management Plan contains a number of recommendations that the City of Armadale is expected to implement. This work is coordinated by the Catchment Coordinator.

**Bushcare Environmental Advisory Committee**

**\$10,000**

Individual budget submissions are forwarded by member groups (up to 12) for specific activities of a capital nature, often supported by granting funding opportunities. City officers prioritise the submissions for allocation from the BEAC budget.

*(Correspondence from the Bungendore Park Management Committee has advised this level of funding will not be sufficient for the committee to sustain the level of works required to maintain Bungendore Park in its current condition and urge the City to re-assess this allocation).*

*The funding request from the BPMC in 2005/2006 was \$11,260. Furthermore, the BPMC has advised the Bungendore Park Management Plan adopted by the City of Armadale in 1997, is due for a formal review in 2007. A formal review will incur some costs and is seeking the City's support in this review.*

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**ASSET PRESERVATION**

**State Water Strategy** **\$20,000**

An ongoing allocation to meet requirements of the State's Water Strategy. Year Four of Seven Year Programme).

**Armadale Settlers Common Reline Tank** **\$11,000**

The upper water tank at Armadale Settlers Common has not been able to be used for several years as the tank liner has failed. The tank requires relining to provide a water supply to the site.

**Play Equipment Repairs "Citywide"** **\$40,000**

Ongoing budget allocation for repairs to the City's aging play equipment infrastructure and meet Australian Standards, compliance and ensure any hazards/risks are managed following playground safety inspection reporting.

**Street Tree Replacement Programme** **\$50,000**

A Street Tree Replacement Programme was developed following a systematic survey of all street trees within the City in 2001. This programme has not yet been funded for budget inclusion due to insufficient funds.

Unsuitable trees continue to be problematic and are getting worse as the years progress. The City has a 'duty of care' to its community and is increasingly being challenged by damages claims.

**Roleystone Tennis Court Resurface (Stage 1)** **\$64,000**

All the top courts at the Roleystone tennis facility are in poor condition and are likely to become unplayable within the next few years if no action is taken (Recommend C16/3/05).

**Cricket Wickets/Net Upgrade** **\$20,000**

Ongoing asset improvement works to ensure both nets/cages and synthetic wickets are maintained to the highest possible standard for junior/senior cricket within the City.

**Turf Renovation Programme** **\$30,000**

To ensure turf on active playing fields/sports surfaces are maintained in good overall condition and sustainable. Sustainable turf management involves the adoption of a site-specific approach to maintenance activities.

**Reserve Asset Preservation – General Provision** **\$38,000**



## **PARKS AND RESERVES MAINTENANCE**

### **REVENUE**

Revenue from ground hire of sports ovals is expected to be similar to previous years according to the City's Manager Recreation Services.

### **EXPENDITURE - OVERHEADS**

Expenditure in this area is similar to the 2005/2006 Budget.

### **EXPENDITURE - DIRECT**

Expenditure in the Parks and Reserves Maintenance Schedule are show within the following categories to best reflect the nature of works being carried out on a day to day basis by the City's Parks field staff and specific specialist contractors.

*(refer to category key for descriptions for each category)*

	<b>2006/2007</b>
Active Reserves	\$553,500
Irrigated Passive Reserves	\$360,000
Dry Parks	\$332,000
Natural Areas	\$83,000
Undeveloped POS	\$276,800
Community Facilities	\$110,700
Regional Bushland	\$55,400
Roundabouts/street and gardens	\$193,800
Public Access ways	\$27,700
Street Trees	\$498,200
Verge Maintenance	\$276,800
Townscape Amenity Services	\$185,712
General (New Commitments)	\$195,500

## **WORKS TO BE CONSIDERED FOR FUTURE BUDGETS**

Public Open Space maintenance costs associated with estate developments will cost around \$18,000/ha based on the experience of other Councils (current expenditure for an irrigated passive parkland within the City (\$6000/ha).

New estate developments include those in North Forrestdale such as "Vertu", "Newhaven", Wright Road, Harrisdale. Other developments include Champion Lakes, Brookdale, Brookwood Estate Stages 4 and 5, Chevin Woods Estate, Churchmans Brook Estate, Teal Brook, Corondale (Seville Grove), Araluen Heights (Irymple Road), Canning River Foreshore Redevelopment.

Public Open Space Strategy – future vestings of reserve land to be managed.

*(Note : Others to be rezoned following a Public Open Space review for the City allowing for the best use of resources.)*

New streetscape works associated with the Armadale Redevelopment Authority, Kelmscott Townscape Redevelopment Other works include new streetscapes, facilities and POS.

All of the above commitments have as yet not been addressed through either the Five Year Parks and Reserves Programme or the City's Fifteen Financial Plan.



**DRAFT BUDGET**  
**2006 / 2007**

**PROPERTY**  
**MANAGEMENT**

The Budget for the Property Management Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

**2006 /07 BUDGET -  
PROPERTY MANAGEMENT**

**Technical Services**

**Revenue**

Operating Grants  
Capital Grants  
Contributions  
Fees and Charges

**Expense**

Employment  
Office  
Services  
Vehicles  
Facilities  
Projects / Works  
Other Expense  
Depreciation  
Overhead Allocation

**Capital Expense**

Land and Buildings  
Plant and Machinery  
Equipment  
Roads  
Drainage  
Pathways  
Parks

**Non-Operating Revenue**

Sale Proceeds

**Total**

<b>Property</b>	
<b>05-06</b>	<b>06-07</b>
<b>Budget</b>	<b>Budget</b>
218,760	247,475
3,090	13,025
7,200	4,168
6,000	5,210
1,619,129	1,407,324
14,000	8,336
(249,050)	(278,214)
<b>1,619,129</b>	<b>1,407,324</b>
120,269	697,306
<b>120,269</b>	<b>697,306</b>
<b>1,739,398</b>	<b>2,104,631</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## **OVERVIEW OF FINANCIAL POSITION (MUNICIPAL FUNDS)**

### **PROPERTY DEVELOPMENT, PROPERTY MAINTENANCE INCLUDING ASSET PRESERVATION**

Budgets for Property Development Schedule M101 and Property Maintenance Schedule M102 for the financial year 2006/2007 based on the Five Year Works Programme 2006/2011 have not significantly changed with the exception of adjustment for inflation.

It is considered that maintenance and asset preservation of the existing buildings within the City of Armadale will assist in better utilisation of the buildings and will be more beneficial to the Community than increasing the number of buildings within the City.

### **VARIATIONS FROM FIVE YEAR WORKS PROGRAMME**

Property Management budget allocations for the financial year 2006/2007 for Development M101 and Maintenance M102 are in line with the Five Year Works Programme 2006/20011, with the exception of an allowance for the Consumer Price Index and allocation adjustments listed below.

## **PROPERTY DEVELOPMENT**

2006/2007 total expenditure allocated for Capital Works amounts to the \$251,600 and will be expended on Air Conditioning, Office Accommodation changes Security of Buildings, Smoke detection and Building Modification for Disability Access.

## **REVENUE**

Nil.

## **EXPENDITURE – OVERHEADS**

The overheads for 2006/2007 have remained similar to 2005/2006 budgets.

## **EXPENDITURE - DIRECT**

The following projects listed are to be funded from the 2006/2007 budgets:

<b>Administration Building</b>	<b>\$205,000</b>
Air Conditioning upgrade replacement reserve	\$45,000
Office Accommodation work area upgrade	\$130,000
Internal Security	\$15,000
Smoke Detection	\$15,000

*Resulting from Air Conditioning breakdowns and maintenance reports, additional funding has been allocated for urgent remedial works required.*

<b>Other Council Buildings</b>	<b>\$46,600</b>
Security	\$3,100
Smoke Detection	\$3,000
Building Modifications for Disabled Access	\$15,000
Heating	\$5,000
Gutter Replacement	\$4,500
Water Treatment	\$5,000
Emergency lighting	\$5,000
Clubroom air conditioning	\$5,000
Tourist Centre	\$1,000

## **PROPERTY MAINTENANCE**

**REVENUE** **\$82,463**

The revenue will be from Hall and Pavilion Hire charges.

## **EXPENDITURES – OVERHEADS**

Expenditure in this area is similar to 2005/2006 budgets.

## **EXPENDITURE – ASSET PRESERVATION**

The total expenditure for asset preservation is \$465,100 and some of the larger planned expenditures are listed below:

<b>Administration Building</b>	<b>\$136,000</b>
Building Facade replacement	\$15,000
Air conditioning and management system	\$75,000
Ceiling replacement	\$10,000
Kitchen upgrade	\$10,000
Refurbishment	\$23,000
<b>Armadale Hall</b>	<b>\$13,000</b>
General repairs and restoration are required to maintain the appearance and integrity of the Hall.	
<b>Roleystone Theatre</b>	<b>\$51,200</b>
Restoration as per conservation plan.	
<b>Creyk Park Pavilion</b>	<b>\$10,000</b>
Exterior security lighting.	
<b>Frye Park Pavilion</b>	<b>\$15,000</b>
Repairs and external render.	
<b>Morgan Park Pavilion</b>	<b>\$15,500</b>
Internal painting and vinyl floor replacement	
<b>SES Headquarters</b>	<b>\$19,100</b>
Painting and floor covering replacement	
<b>Bob Blackburn Pavilion</b>	<b>\$10,300</b>
Internal repainting	
<b>Old Administration</b>	<b>\$13,000</b>
Roof repair and AC unit replacement	

## **EXPENDITURE – (MAINTENANCE)**

The total expenditure for maintenance is \$1,281,652, an increase of \$183,604 on the previous year, due to additional works and inflation.

## **SUMMARY**

The Maintenance and Asset preservation Budget is the absolute minimum that is required to maintain the present standard of service.

Funding for maintenance works, inspections and remedial works required for compliance with various codes and standards and access for disabled are increasingly putting pressure on limited maintenance budgets.



## **WORKS TO BE CONSIDERED FOR FUTURE BUDGETS**

Some of the issues requiring additional funding are listed below:

- Additional maintenance requirements due to recent changes in leasing arrangements will provide an additional burden on maintenance expenditure in this and future years.
- With the relocation of the Police and Citizens Youth Club from the Champion Drive site to the refurbished Armadale Arena and new leasing arrangements expected with the Armadale Sportsman's Club, Council is now obligated to undertake maintenance works previously done by the lessee.
- In attempts to market and thereby maximise the hiring and leasing of Council buildings, issues regarding the poor condition, shortage of tables, chairs and crockery together with the lack of heating and cooling in most of the facilities is increasingly becoming an avenue through which potential and existing hirers are expressing their dissatisfaction with the facilities.
- A large number of existing buildings require both internal and external upgrading to accommodate access for disabled persons.
- Requests from Community groups wishing to lease facilities or undertake a Management Agreement are also requiring that as part of the leasing conditions that the buildings are accessible, have adequate disabled facilities and have heating and cooling installed.
- Statutory requirements are another area which will require significant funding. In conjunction with the Council Health Department and Property Management Officers, a rigorous inspection regime has been established whereby every building facility, whether under lease or not will be inspected annually for compliance with the current Health and Building codes.

There are presently no funds to satisfy these requirements and under current maintenance allocations it will become increasingly difficult, if not impossible, to maintain acceptable standards or achieve community expectations as to the standards and facilities contained within the buildings.



# **DRAFT BUDGET**

## **2006 / 20067**

# **WASTE SERVICES**

The Budget for the Waste Services Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

### 2006 /07 BUDGET - WASTE SERVICES

<u>Technical Services</u>	<u>Waste</u>	
	<u>05-06</u> <u>Budget</u>	<u>06-07</u> <u>Budget</u>
<u>Revenue</u>		
Operating Grants		
Capital Grants		
Contributions		
Fees and Charges	(4,120,539)	(4,384,843)
	<b>(4,120,539)</b>	<b>(4,384,843)</b>
<u>Expense</u>		
Employment	277,593	314,684
Office	32,935	26,571
Services	8,036	3,126
Vehicles	11,000	10,420
Facilities		
Projects / Works	3,204,500	3,529,779
Other Expense	0	1,563
Depreciation		
Overhead Allocation	(329,564)	(356,364)
	<b>3,204,500</b>	<b>3,529,779</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks		
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>(916,039)</b>	<b>(855,064)</b>

**Note:** 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.

## **WASTE GENERAL**

The Waste Management Budget Schedules are organised to define costs associated with the various business groups within Waste Management, Waste Collection and Waste Disposal.

The waste rate for the domestic service has been increased from \$156 to \$165. \$6.00 of the increase covers expected inflationary increases.

An additional \$3.00 covers the increase (\$3 to \$6) in the Landfill Levy.

## **WASTE COLLECTIONS**

### **REVENUE/EXPENDITURE**

This schedule covers collection of all waste from the residents by Council's Waste Collection Vehicles, Recycling Collection Contractor and the Verge Collection Contractor. It includes domestic waste, litter, illegally dumped rubbish, recyclable material and bulk verge waste.

The income for waste collection is generated entirely from the resident's rubbish rate. The cost of collection of both the general waste and recycling waste is approximately \$950,000 each.

## **WASTE DISPOSAL**

### **REVENUE/EXPENDITURE**

The accounts in this schedule cover all revenues and expenditures related to the disposal of all waste that originates from the verge collection, the domestic collection, recycling collection and private and commercial sources at both the Roleystone and Brookdale sites. It also includes the transfer of funds to the reserve for future site development and post closure requirements.

The City of Armadale's contribution to the SEMRC is \$164,000. This covers the costs of the second phase of the Waste Study commissioned by the Regional Council and the incidental costs.

The Resource Recovery Centre (RRC) has completed its first year. Additional accounts were established to cater for the expected income and expenditure of the operation. A reserve fund is proposed for the surplus income which will be used to finance running costs of the RRC and projects promoting recycling and waste minimisation.

The income for waste disposal is generated from a variety of sources:

- Residents Rubbish Rates for waste collected by Council and contractor from the verge;
- Tip passes utilised;
- Gate fees;
- Sale of salvage, scrap and mulch;
- Recycled Material Rebate.

The revenue received for recycling material, \$1.1 million, basically covers the cost of processing plus a portion of funds for Council's Waste Management Reserve.

The waste to landfill revenue is approximately \$1.1m with costs of \$930,000. The balance of \$170,000 is allocated to Municipal Funds.



**DRAFT BUDGET**  
**2006 / 2007**

**SUPPORT**  
**SERVICES**

The Budget for the Support Services Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

### 2006 /07 BUDGET - SUPPORT SERVICES

#### Technical Services

#### Revenue

Operating Grants  
Capital Grants  
Contributions  
Fees and Charges

#### Expense

Employment  
Office  
Services  
Vehicles  
Facilities  
Projects / Works  
Other Expense  
Depreciation  
Overhead Allocation

#### Capital Expense

Land and Buildings  
Plant and Machinery  
Equipment  
Roads  
Drainage  
Pathways  
Parks

#### Non-Operating Revenue

Sale Proceeds

#### Total

<u>Support</u>	
<u>05-06</u>	<u>06-07</u>
<u>Budget</u>	<u>Budget</u>
326,682	379,809
16,776	15,630
9,000	29,578
0	53,325
1,517,700	1,382,809
1,160,224	1,042,000
(2,849,089)	(2,847,443)
<b>181,293</b>	<b>55,708</b>
1,884,706	1,849,998
<b>1,884,706</b>	<b>1,849,998</b>
(661,700)	(731,276)
<b>(661,700)</b>	<b>(731,276)</b>
<b>1,404,299</b>	<b>1,174,431</b>

**Note:** 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.



## **VEHICLES & PLANT ACQUISITION & REPLACEMENT**

The Vehicles and Plant Acquisition and Replacement Schedule is a component of the Ten Year Plant Replacement Programme adopted by Council in March 1998 (T105/98). The programme is reviewed constantly by monitoring new plant, vehicle and equipment price variations and equipment condition. Ongoing consultation with Managers ensures that appropriate plant and equipment is sourced to meet business requirements within budget constraints.

Plant usage trends figure prominently in the final analysis for plant changeover. Market forces impact on change over figures, which determine the amount of depreciation to be recouped to fund future replacements.

Condition monitoring determines the most economical time to replace equipment. Replacement times for vehicles need to be adjusted to suit changing usage patterns, which in turn effects the Ten Year Plant Replacement Programme.

Plant and Equipment scheduled for changeover in the 2006–2007 budget are listed below.

Cat PF 3008 Multi Tyred Roller P115  
John Deere Outfront Mower P349  
International Acco Waste Truck P530  
International Acco Waste Truck P534  
Howard Slasher P326  
Toyota Dyna Dual Cab Truck P292  
Toyota Dyna Dual Cab P206  
Isuzu NPR 300 Crew Cab P150  
Toyota Dyna Dual Cab P112  
Toyota Dyna Dual Cab P121  
Isuzu NP300 Crew Cab P441  
Trailer P218

All of the above are in accordance with the Five Year Works Programme.

Vehicle changeover costs are being closely monitored; a number of vehicles will be changed from 6 to 4 cylinder vehicles because of the economies offered by such a change.

The use of gas powered vehicles is still been monitored and the difference between total cost of vehicles (inclusive of purchase price and operating costs) fluctuates between \$200 and \$500, depending on sale price.

Light vehicles scheduled for changeover in 2006/2007 budget are listed below.

Toyota Camry P 728
Mitsubishi Triton P 513
Holden Astra P703
Toyota Grande P717
Holden Utility P731
Holden Rodeo 4x4 P600
Holden Wagon P712
Holden Rodeo 4x4 P601
Hyundai Terracan P763
Toyota Corolla P739
Ford Focus P725
Holden Acclaim P771
Crysler Jeep P776
Holden Statesman P756
Ford Focus P725
Ford Futura P740
Toyota Camry P734
Honda Accord P752
Toyota Hilux Ute P723
Ford Ute P764
Holden Crewman Ute P745
Ford Courier Ute P400
Ford BA Ute P742
Holden Ute P761

## **SUPPLY SERVICES**

Supply Services is essentially an operating budget with no development programmes this year.

## **MECHANICAL SERVICES**

Mechanical services costs are fully allocated to all departments expenditure.

The 2006/2007 budget includes the usual income and expenditure based on previous expenditure for maintenance, overhauls and breakdowns plus any predictable rises.



**DRAFT BUDGET**  
**2006 / 2007**

**ENGINEERING**  
**AND**  
**DESIGN**

The Budget for the Engineering and Design Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

## 2006 /07 BUDGET - ENGINEERING & DESIGN

<u>Technical Services</u>	<u>Engineering and Design</u>	
	<b>05-06 Budget</b>	<b>06-07 Budget</b>
<u>Revenue</u>		
Operating Grants		
Capital Grants		
Contributions	(236,250)	(512,985)
Fees and Charges	0	(5,262)
	<b>(236,250)</b>	<b>(518,247)</b>
<u>Expense</u>		
Employment	404,310	427,026
Office	35,191	27,532
Services	85,336	93,298
Vehicles	5,325	5,210
Facilities		
Projects / Works		
Other Expense	300,000	753,681
Depreciation		
Overhead Allocation		
	<b>830,162</b>	<b>1,306,746</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks		
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>593,912</b>	<b>788,499</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## **CROSSOVERS**

It is estimated that approximately 420 crossovers were constructed during the 2005/2006 financial year. The forecast estimation for the 2006/2007 budget is 550 crossovers (based on the number of approved subdivisions). This estimate includes all crossovers for existing as well as new homes.

The current Council Policy stipulates a \$275 subsidy (50% of a standard crossing) for the first crossover to a property. The latest estimates reveal that a standard crossover ( $3 + 5/2 \times 6 - 24\text{m}^2$ ) approximately costs \$600.00. To comply with Council's Policy the subsidy will consequently need to be increased to \$300.

Council's overhead cost to inspect (2 inspections for each crossover) and administer the crossover section is partly charged back to the owner/builder and will be increased from \$85 to \$100.

Furthermore, the department is changing its procedure to "apply and have crossovers constructed" by selected approved and experienced contractors. Applicants requiring a crossover must pay a \$500 refundable bond, and follow the written guidelines and specifications. After the final inspection by the crossover officer the bond is returned minus inspection and an administration fee (\$100) plus Council's contribution set at \$300 (approximately 50% of a standard crossover). The changes to the procedure do not contravene any local law, Council policy or the Local Government Act 1995.

## **PUBLIC UTILITY REINSTATEMENTS**

### **REVENUES**

Revenue in this area is similar to the 2005/2006 Budget.

### **EXPENDITURES**

Expenditure in this area is similar to the 2005/2006 Budget.

## **PRIVATE WORKS**

### **REVENUES**

Revenue in this area is similar to the 2005/2006 Budget.

### **EXPENDITURES**

Expenditure in this area is similar to the 2005/2006 Budget.

## **CONTRACT ADMINISTRATION & DESIGN**

The Department provides the essential services to Civil Works and tendered contracts by creating all necessary preliminary works leading to the successful construction of works ie. survey, set out, design, traffic investigations, liaison with MRWA and other service providers as well as quantity estimation, cost calculations, surface and pavement testing (via consultants) and drawing records keeping, as well as assisting in strategic matter and construction forecast (Five Year Civil and Footpath Programmes).

Revenue and Expenditure in this area are similar to last year with only minor variations which are related to reallocation of duties to more appropriate areas and inflation.

Technical Services (Engineering and Design) is now training its own design staff (2 new employees) and has done so for the past 16 months.





# **DRAFT BUDGET 2006 / 2007**

## **INFRASTRUCTURE PLANNING**

The Budget for the Infrastructure Planning Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

**2006 /07 BUDGET -  
INFRASTRUCTURE PLANNING**

**Technical Services**

Revenue

Operating Grants  
Capital Grants  
Contributions  
Fees and Charges

Expense

Employment  
Office  
Services  
Vehicles  
Facilities  
Projects / Works  
Other Expense  
Depreciation  
Overhead Allocation

Capital Expense

Land and Buildings  
Plant and Machinery  
Equipment  
Roads  
Drainage  
Pathways  
Parks

Non-Operating Revenue

Sale Proceeds

**Total**

Infrastructure Planning	
05-06 Budget	06-07 Budget
168,839	175,991
9,121	3,706
80,800	62,937
2,000	3,803
0	10,524
<b>260,760</b>	<b>256,961</b>
<b>260,760</b>	<b>256,961</b>

**Note:** 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.

## **INFRASTRUCTURE PLANNING**

### **EXPENDITURE**

#### **Environmental Review – Balannup Lake – Stage II**

**\$10,000**

The Balannup Lake Environmental Review is required to demonstrate how Ranford Road can be appropriately upgraded through the Balannup Lake area. Works are not presently programmed but development in the area will require the upgrading of Ranford Road over the next 5 – 7 years. As with Stage I in 2005/06 the Environmental Report will be equally funded by the City of Gosnells.



# **DRAFT BUDGET**

## **2006 / 2007**

# **ASSET**

# **MANAGEMENT**

The Budget for the Asset Management Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

2006 /07 BUDGET -  
ASSET MANAGEMENT

<u>Technical Services</u>	<u>Asset Management</u>	
	<b>05-06 Budget</b>	<b>06-07 Budget</b>
<u>Revenue</u>		
Operating Grants		
Capital Grants		
Contributions		
Fees and Charges		
<u>Expense</u>		
Employment	141,955	145,554
Office	2,455	2,584
Services	8,000	8,419
Vehicles	4,000	8,053
Facilities		
Projects / Works		
Other Expense	10,000	20,840
Depreciation		
Overhead Allocation		
	<b>166,410</b>	<b>185,450</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks		
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>166,410</b>	<b>185,450</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## **ASSET MANAGEMENT**

### **EXPENDITURES**

#### **Salaries**

A minor increase in funding allocation for software/data collection to allow for the necessary increased attention in these areas as Council's increased emphasis on appropriate levels of Asset Management are established.



**DRAFT BUDGET**  
**2006 / 2007**

**ENGINEERING**  
**DEVELOPMENT**

The Budget for the Engineering Development Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

**2006 /07 BUDGET -  
Engineering Development**

<u>Technical Services</u>	<u>Development</u>	
	<b>05-06 Budget</b>	<b>06-07 Budget</b>
<u>Revenue</u>		
Operating Grants		
Capital Grants		
Contributions		
Fees and Charges	(60,000)	(130,000)
	<b>(60,000)</b>	<b>(130,000)</b>
<u>Expense</u>		
Employment	91,343	153,090
Office	3,575	3,763
Services		
Vehicles	10,000	20,420
Facilities		
Projects / Works		
Other Expense		
Depreciation		
Overhead Allocation		
	<b>104,918</b>	<b>177,275</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks		
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>44,918</b>	<b>47,273</b>

**Note:** 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.



## **ENGINEERING DEVELOPMENT**

Revenue has increased due to the anticipated increase in subdivisions/developments. This increase will offset the funding needed to employ an extra person in this area to help supervise construction works.



# **DRAFT BUDGET 2006 / 2007**

**TECHNICAL  
SERVICES  
ADMINISTRATION**

The Budget for the Technical Services Administration Department is shown on the Table. The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.

**2006 /07 BUDGET -  
 TECHNICAL SERVICES  
 ADMINISTRATION**

<u>Technical Services</u>	<u>Technical Services</u>	
	<b>05-06 Budget</b>	<b>06-07 Budget</b>
<u>Revenue</u>		
Operating Grants	(25,000)	(29,000)
Capital Grants		
Contributions		
Fees and Charges	(8,500)	(4,689)
	<b>(33,500)</b>	<b>(33,689)</b>
<u>Expense</u>		
Employment	440,839	455,237
Office	60,206	36,946
Services	13,000	13,588
Vehicles	10,000	14,157
Facilities		
Projects / Works		
Other Expense	706,419	733,985
Depreciation		
Overhead Allocation		
	<b>1,230,464</b>	<b>1,253,913</b>
<u>Capital Expense</u>		
Land and Buildings		
Plant and Machinery		
Equipment		
Roads		
Drainage		
Pathways		
Parks		
<u>Non-Operating Revenue</u>		
Sale Proceeds		
<b>Total</b>	<b>1,196,964</b>	<b>1,220,224</b>

**Note: 05-06 Budget amounts do not include those amounts carried forward from the 04-05 Financial Year.**

## **TECHNICAL SERVICES ADMINISTRATION**

### **REVENUE**

The Armadale Redevelopment Authority is still in the process of reviewing the issue of street furniture including the installation of street litterbins within the Armadale CBD. This will result in the relocation of some 22 litter bins with advertising to other locations within the City. It is anticipated that the annual royalty payment of approximately \$3,000 will remain the same as in previous years.

### **EXPENDITURE**

The Technical Services Administration Schedule has been increased marginally to accommodate natural CPI increase.

Technical Services Administration includes front counter operations, administrative and secretarial services as well as Directorate management.

## **STREET LIGHTING**

Western Power has advised that the "Streetvision" price for 2006/2007 will be \$575,732 which includes the cost of additional street lights installed during 2005/06 mainly through subdivisions, requests for individual lighting, installation and upgrades and annual CPI increase.

The schedule also includes the annual upgrade for Council controlled street lighting (Capital Works), Jull Street lighting and McDonald's lighting.

Main Roads Western Australia subsidy for street lighting on major (primary roads) is approximately \$25,000.

To keep better control of maintenance for Council controlled street lighting (Araluen estate, Brookwood and City Centre Armadale) the Technical Services Directorate will shortly engage a lighting contractor via a tender system to take on this work.

## **ARK ROADWISE**

### **ARK ROAD SAFETY CENTRE**

The WA Police Service has now assumed the responsibility for providing a full time instructor for the delivery of road safety training at the ARK Road Safety Centre.

There will still be a requirement for some minor expenditure totalling \$2,000.

### **ARK ROADWISE COMMITTEE**

The ARK RoadWise Committee has been involved in community road safety projects including:

- Working closely in conjunction with the WA Police Service with the distribution of RBT handouts as a lead up to public holidays.
- Installation of LATES (Local Area Traffic Enforcement) signs advising the community of the current road safety strategy targeted by the Police.
- Providing vehicle safety checks.

The required expenditure to carry out these and other road safety projects is \$4,300.



APPENDIX 1

2006/07 YEAR  
OF  
FIVE YEAR WORKS  
PROGRAMME

The 2006/07 year of the Five Year Works Programme is shown on the following pages.

The Budget is in the format in conformity with the City's overall Budget. The Department's works and activities in the first year of the Five Year Works Programme are based on these funds. Please note that in some instances the Five Year Works Programme is still to have CPI adjustments included. Where this is yet to be done, the Five Works Programme is less than the Budget allocations.



# DRAFT BUDGET 2006/2007

## Civil Works - Schedule M81

Particulars	Area of Works	Task	Expenditure
<b><u>LGRF Grant Works</u></b>			
Ranford Road	Southern River to Tonkin Hwy	Dual Carriageway	\$1,233,000
<b><u>Grants Commission Works</u></b>			
Salter Rd	End of Seal for 230m	Construction	\$62,000
<b><u>Black Spot</u></b>			
Forrest Road	Townley Street	Skid Resistance	\$14,800
Fifth Road	Forrest Road	Roundabout	\$125,000
Gilwell Avenue	Page Road	Roundabout	\$156,300
Seville Drive	Gillam Drive	Intersection Treatment	\$100,000
<b><u>Roads to Recovery</u></b>			
Third / Bruns / Gillam	Modify intersection	Construction	\$110,500
<b><u>LATM Works</u></b>			
Little John Rd			\$59,600
Lefroy Rd			\$30,000
<b><u>New Paths</u></b>			
Forrest Road	Eighth Road to St Francis Xavier School, Right		\$24,000
Brookton Highway	Gemsarna Crescent to the Local Shop, Right		\$12,500
Minneola Rd	Strawberry Dr to Chidzey Dr, left		\$6,500
Snook Pl	Full length, right		\$13,900
Ravenscroft Wy	Regina Rd Nth to Hillman Ct, right		\$6,700
Hillside Rd	Carrick Rd to Emerald Pl, right		\$15,300
Millen St	Salter St to Ellen St, left (stage 2)		\$19,200
Grade Rd	Canning Mills Rd to bend, right		\$16,500
Bromfield Dr	Scott St to Rowley St, left		\$28,400
Hamersley St	Ranford St to Bernard St, right		\$20,800
Hill St	Brookton Hwy to Paterson Rd		\$18,600
Hamersley St	Bernard St to Scott Rd, right		\$8,800
Bromfield Dr	Rowley St to Narrick Crt, left		\$26,300
Bromfield Dr	Narrick Crt to Paterson Rd, left		\$33,500
Chisholm Cl	Westfield Rd to Seville Dr, right		\$29,200
Seville Dr	Poad Rd to Westfield Rd (developer to pay)		\$0
Schruth St Nth	Lindley Ave to Foster Rd, left (Part 1)		\$0
<b><u>Disability/Bike Plan</u></b>			
Pram Ramps			\$1,000
Tactile Pavers Installation			\$4,000
<b><u>PAW Upgrades</u></b>			
TBA			\$41,700
<b><u>Bike Paths</u></b>			
Wungong Brook Res	Dawson St to Forrest Rd (Stage 2)		\$28,200
Holden Rd	Raeburn Rd to Chevin Rd, right		\$57,000
Eighth Rd	Girraween St to Gribble Ave, left (Stage 1)		\$19,000
<b><u>Drainage Works</u></b>			
Carawatha Avenue	Subsoil Drainage		\$46,900
Bernard Street	Outfall Drain		\$41,200
Slab Gulley Stage 3	Compensation Basins No's 3 and 4		\$125,000
Rails Crescent, Wungong	Subsoil Drainage (to protect road assets)		\$24,000
Lake Road	Outfall Drainage System		\$145,900
<b><u>Community/Safety Works</u></b>			
Various Projects			\$27,100
<b><u>Bus Shelters</u></b>			
New Shelters/Seats			\$60,400
<b><u>Carpark Construction</u></b>			
Forrestdale Kindergarden			\$76,200

<b>Strategic Works</b>			
Strategic ARA Various			\$208,100
<b>Road Resurfacing Works</b>			
Vista Gr	Blackwood Dr to cul de sac	BC Overlay	\$18,700
Heron Ct	Cul de sac to cul de sac	BC Overlay	\$24,000
Pindari Ct (706)	Tollington Park Rd cul de sac	BC Overlay	\$11,000
Cressida Way	Shetland Rd to Grovelands DR	BC Overlay	\$35,900
Shetland Rd	Grovelands Dr to Champion Dr	BC Overlay	\$12,300
Faraday St	Grovelands Dr to Heron Ct	BC Overlay	\$21,800
Kundyl Ct	Bromfield Rd to cul de sac	BC Overlay	\$26,900
Shrike Ct	Heron Ct to cul de sac	BC Overlay	\$10,500
Henrietta Ave	Carawatha Ave to Chardonnay Gr	BC Overlay	\$52,300
Culford Ct	Faraday St to cul de sac	BC Overlay	\$14,200
Fry's Lane	Owtram to Albany Hwy	BC Overlay	\$14,400
Mutton Pl	Mountain View to cul de sac	BC Overlay	\$25,700
Gynea Ct	Eight Rd to cul desac	BC Overlay	\$27,100
Winnunga Pl	Mogo St to cul de sac	BC Overlay	\$23,500
Avonlee Rd	Seventh Rd to Townley St	BC Overlay	\$32,500
Glenhurst Ct	Yores Rd to Cul de sac	BC Overlay	\$29,100
Robe Pl	Lowanna Wy to Cul de sac	BC Overlay	\$11,200
Dyson Ct	Grovelands Dr to cul de sac	BC Overlay	\$6,800
Cross Rd	Admiral Rd to cul de sac	BC Overlay	\$30,700
Onyx Rd	Saw Rd to cul de sac	BC Overlay	\$58,500
Grovelands Dr	Baxendale Rd to Westfield Rd	BC Overlay	\$118,900
Eneabba Pl	Lowanna Wy to Cul de sac	BC Overlay	\$10,800
Doorigo Rd	Windara way to Dewer St	BC Overlay	\$108,700
<b>LGRF Grant Works</b>			
Railway Ave	Westfield Rd to Lake Rd	Reconstruction/kerb/drain	\$352,600
Streich Ave	Railway Ave for 250m	Reconstruction/kerb/drain	\$89,600
Owen Road	Various	Reconstruction/kerb/drain	\$207,000
<b>Grants Commission Works</b>			
Soldiers Rd	Churchman Brook Rd to Wymond rd	Reconstruction/kerb/drain	\$391,700
Poad St	Lake Rod to cul-de-sac	Reconstruction/kerb/drain	\$50,100
Mount St	Buckingham Rd to Brookton Hwy	Reconstruction/kerb/drain	\$78,400
Barbara Rd	Hawkins Rd to cul-de-sac	Reconstruction/kerb/drain	\$88,300
O'Meager Rd	School Rd to Canning Rd	Reconstruction/kerb/drain	\$191,100
<b>Direct Grant Works</b>			
Canning Dam	Albany Hwy to 2000m	Reconstruction	\$311,900
<b>Other Roadworks</b>			
Culs de sac	Various		\$41,700
<b>Roads to Recovery</b>			
McNess Drive	Full Length	Reconstruction	\$337,900
Raeburn Rd	Heath Rd to Brookton Hwy	Reconstruction/kerb/drain	\$97,200
Hawkins Rd	Holden Rd to cul-de-sac	Reconstruction/kerb/drain	\$147,600
Canning Dam	Albany Hwy to 2000m	Reconstruction	\$99,200
Armadae CBD	Various	Reconstruction/kerb/streetscape	\$416,800
<b>Replacement Paths</b>			
Public Access Way	West Armadae Shops to Reg Williams carpark		\$2,200
Public Access Way	20 Cronin Pl to West Armadae Shops		\$3,300
Public Access Way	West Armadae Shops to fence		\$2,600
Forrest Rd	Dale Rd to Fifth Rd, right		\$10,000
Champion Drive	Library to Railway Ave, right (stage 2)		\$36,600
<b>Carpark Resurfacing</b>			
Linemarking - Works Depot			\$1,000
Linemarking - Westfield Library			\$1,000
Resealing - TBA			\$18,000
Repairs - John Dunn 3rd Ave Access			\$1,000
Repairs - John Dunn Perimeter			\$1,500
<b>TOTAL EXPENDITURE</b>			<b>\$6,780,900</b>

# **DRAFT BUDGET 2006/2007**

## **Civil Maintenance - Schedule M82**

### **Account Name**

Road Surface	697,000
Pathways	168,000
Tactile Paving	6,000
Pram Ramps	6,000
Public Access Ways	24,000
Advisory Signs	18,000
Street Signs	60,000
Car Parks	32,000
Bus Shelters	38,000
Drainage - Open	62,000
Drainage - Piped	143,000
Malls	20,000
Bridges and Culverts	49,000
Basins	22,000
Crossovers	32,000
Gullies	64,000
Manholes	26,000
Street Furniture	8,000
Street Lighting	5,000
Kerbing	57,000
Road Shoulders and Verges	104,000
Roundabouts	18,000
<b>Total</b>	<b>1,659,000</b>

# DRAFT BUDGET 2006/2007

## Parks & Reserves Development - Schedule M91

Particulars	Expenditure
<b><u>Strategic Plan Works</u></b>	
Reserve Strategic Direction (Neerigen Brook)	\$10,000
<b><u>Landscaping Works</u></b>	
Armadale Aquatic Entry	\$35,000
<b><u>Tree Planting</u></b>	
Tree Planting (Including Community)	\$10,000
<b><u>Park Improvements / Development</u></b>	
Memorial Plaques on Reserves	\$9,000
<b><u>Play Equipment</u></b>	
Playground Strategy	\$50,000
<b><u>Oval Lighting</u></b>	
Armadale Bowling Club Lighting Upgrade	\$45,000
William Skeet Reserve Lighting Upgrade	\$30,000
Gwynne Park Lighting Upgrade	\$15,000
<b><u>Strategic/Management Plans</u></b>	
Reserves Management Plan Implementation	\$10,000
Upper Canning Southern Wungong	\$30,000
BEAC Standard	\$10,000
<b><u>Bore/Reticulation Replacement</u></b>	
State Water Strategy	\$20,000
Settlers Common - Reline Tank	\$11,000
<b><u>Playground Equipment</u></b>	
Play Equipment Repairs - General	\$40,000
<b><u>Street Tree/Replacement Programme</u></b>	
City Street Tree Replacement Programme	\$50,000
<b><u>Hardcourt Resurfacing</u></b>	
Roleystone Tennis Court Resurface (St. 1)	\$40,000
<b><u>Cricket Wickets/Nets</u></b>	
TBA	\$20,000
<b><u>Turf Renovation Programme</u></b>	
TBA	\$30,000
<b><u>POS Infrastructure Replacement Reserve Account</u></b>	
Reserve Asset Preservation - General Provision	\$38,000
<b>TOTAL EXPENDITURE</b>	<b>\$503,000</b>

# DRAFT BUDGET 2006/2007

## Parks & Reserves Maintenance - Schedule M92

Particulars	Expenditure
Active Reserves	\$553,500
Irrigated Passive Reserves	\$360,000
Dry Parks	\$332,000
Natural Areas	\$83,000
Undeveloped POS	\$276,800
Community Facilities	\$110,700
Regional Bushland	\$55,400
Roundabouts and Street Gardens	\$193,800
Public Access Ways	\$27,700
Street Trees	\$498,200
Verge Maintenance	\$276,800
Townscape Amenity Services	\$185,712
General (New Commitment)	\$195,500
<b>TOTAL EXPENDITURE</b>	<b>\$3,149,112</b>

# DRAFT BUDGET 2006/2007

## Property Development - Schedule M101

Particulars	Expenditure
<b><u>Administration Building</u></b>	
Work Area Reorganisation/Upgrade	\$130,000
Internal Security	\$15,000
Smoke Detector	\$15,000
Air Conditioner Reserve	\$45,000
<b><u>Armada Recreation Centre</u></b>	
Gutter Replacement	\$4,500
<b><u>Greendale Senior Citizens Centre</u></b>	
Heating to main hall, dining, activities	\$5,000
<b><u>Willow Heights</u></b>	
Water Service	\$5,000
<b><u>Security of Buildings</u></b>	
Update/new security	\$3,100
<b><u>Emergency Lighting Upgrade</u></b>	
Lighting upgrade	\$5,000
<b><u>Smoke Detection Upgrade</u></b>	
Smoke Detectors	\$3,000
<b><u>Building Modifications</u></b>	
To cater for disabled	\$15,000
<b><u>Palamino Park</u></b>	
Install Split Air Conditioner to Clubroom	\$5,000
<b><u>Tourist Centre</u></b>	
Extensions	\$1,000
<b>TOTAL EXPENDITURE</b>	<b>\$251,600</b>

# DRAFT BUDGET 2006/2007

## Property Maintenance - Schedule M102

Particulars	Expenditure
<b>Renewal</b>	
<b><u>New Admin Building</u></b>	
Ceiling Replacement	\$10,000
Painting	\$3,000
Refurbishment	\$23,000
Facade Replacement	\$15,000
Replacement of Kitchen Cupboards	\$10,000
Air Conditioning Repair	\$10,000
Management System for Air Conditioners	\$65,000
<b><u>Armada Hall</u></b>	
Repair and Restoration Balcony	\$13,000
<b><u>Armada Library</u></b>	
Repaint Internal/External	\$6,600
<b><u>Roleystone Theatre</u></b>	
Restoration as per Conservation Plan	\$51,200
<b><u>Forrestdale Hall</u></b>	
Sand & Revamish Floor	\$6,000
<b><u>Cryke Park Pavilion</u></b>	
External Lighting	\$10,000
<b><u>Morgan Park Pavilion</u></b>	
Internal Repaint	\$11,900
Replace Vinyl & repair benches	\$3,600
<b><u>Reg Williams Pavilion</u></b>	
Upgrade facility	\$5,000
<b><u>Frye Park Pavilion</u></b>	
Painting Exterior	\$15,000
<b><u>Forrestdale Toilets</u></b>	
Upgrade Facilities	\$5,000
<b><u>Kelmscott Library</u></b>	
External Repaint	\$5,000
<b><u>Westfield Library</u></b>	
Painting	\$5,000
<b><u>Armada Seniors</u></b>	
TBA	\$10,000
<b><u>Westfield Seniors</u></b>	
Re carpet	\$7,500
<b><u>Grasmere Clinic</u></b>	
General Upgrade	\$10,000
<b><u>SES Headquarters</u></b>	
Painting	\$9,800
Floor coverings	\$9,300
<b><u>Minnawarra Bridge</u></b>	
Painting and Repair	\$3,700
<b><u>Tip Caretaker's Office</u></b>	
Replace Ceiling	\$600
Repaint Interior & Exterior	\$1,500
<b><u>Old Admin Building</u></b>	
Roof Repairs	\$5,000
Air Conditioner Replacement	\$8,000
<b><u>Roleystone Senior</u></b>	
Painting	\$3,000

<b><u>Karragullen Hall Toilets</u></b>	
Upgrade Kitchen Equipment	\$3,000
<b><u>Cross Park Toilets</u></b>	
Repair/Replace Fixtures	\$600
<b><u>Bedfordale Bushfire</u></b>	
Kitchen Upgrade	\$3,000
<b><u>Pries Park Pavilion</u></b>	
Replace Carpet	\$7,200
<b><u>Cross Park Football</u></b>	
Painting	\$6,600
Paving	\$5,000
<b><u>Armadale Tennis</u></b>	
Refix/ Paint Ceilings	\$1,400
<b><u>Roleystone Guides</u></b>	
Replace Kitchen Cupboards	\$4,000
<b><u>Bedfordale Pavilion</u></b>	
Repair Stairs	\$1,700
<b><u>Kelmscott Pony Club</u></b>	
Repaint	\$3,700
<b><u>Rushton Park (Old Kelmscott Pool)</u></b>	
Repaint Internal & External	\$9,000
<b><u>Kelmscott Ag Building</u></b>	
Repaint Pavilion	\$800
Replace/Repair Pavilion Doors	\$600
<b><u>Settlers Common</u></b>	
Structural Repairs	\$5,000
<b><u>William Skeet Pavilion</u></b>	
External Repaint	\$3,900
<b><u>Forrestdale Kindergarten</u></b>	
Internal Repaint	\$6,000
<b><u>Grassmere Preschool</u></b>	
Painting	\$4,000
<b><u>Westfield Scouts</u></b>	
New Gate	\$1,000
<b><u>Evelyn Gribble Centre</u></b>	
Roof support to Storeroom	\$1,500
<b><u>Springdale Pavilion</u></b>	
Gutter Repair	\$2,000
<b><u>Golf Club Kiosk</u></b>	
Gutter Repair	\$2,000
<b><u>Karragullen Hall</u></b>	
Kitchen Upgrade	\$3,000
Security Lighting	\$2,000
<b><u>Karragullen Public Toilets</u></b>	
Replace Doors	\$1,400
<b><u>Armadale Bowling Club</u></b>	
External Repaint	\$2,800
<b><u>Wallingarra Pony Club</u></b>	
Upgrade Kitchen	\$6,800
<b><u>Forrestdale Sportsman's Club</u></b>	
Gutter Replacement	\$4,000
<b><u>Forrestdale Tennis Club</u></b>	
Paving	\$800
Replace one Gutter	\$300



<b><u>Armadale Guides</u></b>	
Replace Patio / Paving	\$2,500
<b><u>Bob Blackburn Pavilion</u></b>	
Internal Repaint	\$10,300
<b><u>Westfield Pre-School</u></b>	
External Repaint	\$9,000
<b><u>Roleystone Podiatry</u></b>	
Internal Repaint	\$3,500
<b><u>Buckingham Cottage</u></b>	
Maintain Structure	\$5,000
<b>MAINTENANCE</b>	
Community Centres	\$74,892
Public Halls	\$134,680
Pavilions	\$131,490
Health Clinics	\$36,562
Pre-Schools	\$4,615
Child Centres	\$7,303
Emergency Buildings	\$7,399
Tennis Pavilions	\$2,244
Public Toilets	\$85,861
Tourist Rest Centre	\$33,471
Admin Building (New)	\$330,000
Pound	\$5,816
Depot	\$45,861
Senior Citizen Centres	\$49,486
Other Amenities	\$1,402
Kelmscott Pool	\$5,409
Armadale Pool	\$9,462
Libraries	\$99,389
Minnawarra Precinct	\$24,317
Heritage Buildings	\$3,525
Riding Clubs	\$688
Bushfire Brigades	\$8,488
Agricultural Society	\$1,969
Settlers Common Centre	\$2,900
Leased Facilities	\$18,204
Extra Cleaning eg Armadale Rec Ctr (PCYC)	\$50,400
Window Breakages	\$30,240
Fesa Emergency Services Levy	\$14,599
Insurance Bush Fire Buildings	\$35,280
New Buildings Operations	\$25,700
<b>TOTAL EXPENDITURE</b>	<b>\$1,746,752</b>

# **DRAFT BUDGET 2006/2007**

## **Waste Collection - Schedule M111**

<b>Particulars</b>	<b>Expenditure</b>
Collection Operations	\$688,968
Purchase of MGBs	\$46,368
Litter Control	\$19,152
Kerbside Bulk Collection	\$361,368
Clean up Australia Day	\$1,512
Recycling Service Collection	\$549,864
T/F from Emergency Waste Reserve	\$60,480
Emergency Waste Collection	\$30,240
T/F to MGB Reserve	\$201,600
<b>TOTAL EXPENDITURE</b>	<b>\$1,959,552</b>

## **Waste Disposal - Schedule M112**

<b>Particulars</b>	<b>Expenditure</b>
Landfill Operations	\$772,128
Waste Disposal - Roleystone	\$46,368
Landfill Levy	\$222,888
Armadale Site Rehabilitation	\$27,720
Transfer from Waste Mgt Res.	\$478,800
Greenwaste Disposal	\$302,400
Resource Recovery Centre	\$47,376
Cardboard Compactor	\$10,080
Ground Maintenance Roleystone	\$4,032
Compost Bins	\$1,512
Drummuster Expenses	\$504
SEMRC Contribution	\$165,312
Emergency Waste Disposal	\$20,160
Recycling Service Disposal	\$69,552
T/F to Resource Recovery Centre	\$20,160
<b>TOTAL EXPENDITURE</b>	<b>\$2,188,992</b>

## DRAFT BUDGET 2006/2007

### Vehicle & Plant Replacement - Schedule M121

Particulars	Expenditure
Small Plant and Machinery	\$37,965
Passenger Vehicles	\$210,000
Trucks/Light Commercial	\$475,000
Major Plant & Machinery	\$805,000
Other Directorates Pass.	\$416,000
<b>TOTAL EXPENDITURE</b>	<b>\$1,943,965</b>

### Support Services - Schedule M122

Particulars	Expenditure
Overheads	\$186,428
General Operations	\$16,078
Grounds Maintenance	\$9,344
Fuel System Maintenance	\$1,008
Fencing, Yard Surface, Land	\$19,656
Stores Facility	\$1,008
Security System	\$20,160
Depot Management/Light Vehicle Operating	\$15,886
<b>TOTAL EXPENDITURE</b>	<b>\$269,567</b>

### Mechanical Services - Schedule M128

Particulars	Expenditure
Plant Maintenance Expenditure	\$1,315,072
Transfer to Reserve	\$1,000,000
<b>TOTAL EXPENDITURE</b>	<b>\$2,315,072</b>

## DRAFT BUDGET 2006/2007

### Crossovers - Schedule M133

Particulars	Expenditure
Overheads	\$52,710
Contractor Costs	\$725,592
<b>TOTAL EXPENDITURE</b>	<b>\$778,302</b>

### Street Lighting - Schedule M134

Particulars	Expenditure
New Lighting Works	\$35,280
Street Lighting	\$583,677
Additional Street Lighting	\$15,847
Jull St Mall	\$9,583
McDonalds Inground Lights	\$1,080
Overheads	\$17,464
<b>TOTAL EXPENDITURE</b>	<b>\$662,930</b>

### Public Utility Reinstatements - Schedule M136

Particulars	Expenditure
Various Authorities	\$9,218
<b>TOTAL EXPENDITURE</b>	<b>\$9,218</b>

### Private Works - Schedule M137

Particulars	Expenditure
Various Works	\$20,484
<b>TOTAL EXPENDITURE</b>	<b>\$20,484</b>

## DRAFT BUDGET 2006/2007

### Tech Services Administration - Schedule M141

Particulars	Expenditure
Salaries	\$346,749
Vol Superannuation	\$10,214
SGC Superannuation	\$30,209
Compensation Premium	\$9,259
Legal Expenses	\$7,070
Advertising	\$10,100
Office Expenses	\$10,100
Colour Printing	\$1,010
Light Vehicle Operating	\$23,822
Public Liab/Prof Ind Ins	\$9,999
Special Closures	\$505
Support Services	\$4,859
Gazettal of Local Laws	\$606
Conference & Seminars	\$24,240
Stationary /Paper	\$4,040
Non-Excess ISR Repair	\$28,280
Litterbins Advertising	\$3,030
<b>TOTAL EXPENDITURE</b>	<b>\$524,092</b>

### Contract Administration & Design - Schedule M142

Particulars	Expenditure
Salaries	\$301,191
Vol Superannuation	\$9,834
SGC Superannuation	\$26,143
Compensation Premium	\$8,074
Protective Clothing	\$505
Survey Equip. Servicing	\$2,020
Survey & Design Admin	\$4,040
Traffic Count Surveys	\$1,515
Light Vehicle Operating	\$9,848
Consulting Services	\$2,020
Valuation/Resumption	\$15,150
Contract Drafting/Survey	\$50,500
Support Services	\$5,219
Public Liab/Prof Ind Ins	\$7,747
Sundry Expenses	\$3,182
Forward Planning Survey	\$17,170
Expendable Items	\$2,525
Purchase of Standards	\$5,050
Vehicle Classifiers	\$4,040
<b>TOTAL EXPENDITURE</b>	<b>\$475,772</b>

### Engineering Development - Schedule M143

Particulars	Expenditure
Salaries	\$72,783
Vol Superannuation	\$2,694
SGC Superannuation	\$6,357
Compensation Premium	\$1,957
Light Vehicle Operating	\$18,566
Public Liab/Prof Ind Ins	\$2,601
Sundry Expenses	\$1,010
<b>TOTAL EXPENDITURE</b>	<b>\$105,967</b>

### Strategic Development - Schedule M144

Particulars	Expenditure
Salaries	\$146,535
Vol Superannuation	\$5,549
SGC Superannuation	\$12,868
Compensation Premium	\$3,945
Light Vehicle Operating	\$3,650
Support Services	\$1,268
Public Liab/Prof Ind Ins	\$2,289
Consultants General	\$40,400
Studies	\$20,000
Reserve Management Implementation Plans	\$10,100
<b>TOTAL EXPENDITURE</b>	<b>\$246,604</b>

### Asset Management - Schedule M145

Particulars	Expenditure
Salaries	\$123,133
Vol Superannuation	\$4,277
SGC Superannuation	\$9,395
Compensation Premium	\$2,882
Light Vehicle Operating	\$7,728
Public Liab/Prof Ind Ins	\$2,289
Software Data Collection	\$20,000
Support Services	\$191
Consultancy - General	\$8,080
<b>TOTAL EXPENDITURE</b>	<b>\$177,974</b>

### Ark Roadwise - Schedule M146

Particulars	Expenditure
Salaries	\$4,970
Vol Superannuation	\$100
SGC Superannuation	\$700
Compensation Premium	\$211
Public Liab/Prof Ind Insurance	\$208
Roadwise Committee	\$4,000
RoadWise Cmte (Council)	\$4,343
ARK Road Safety Centre	\$2,020
<b>TOTAL EXPENDITURE</b>	<b>\$16,552</b>

**City of Armadale**  
**Schedule of Fees and Charges**  
**For the year ended 30 June 2007**

Particulars	Fees Excluding GST \$	GST \$	Fees Including GST \$
<u>Domestic Recycling and Waste Charges</u>			
Residential annual (weekly rubbish, fortnightly recycle)	165.00	0.00	165.00
Commercial annual rubbish and recycle	156.00	0.00	156.00
Additional recycling service	47.27	4.73	52.00
Additional same day refuse service	94.55	9.45	104.00
Additional alternate day refuse service	141.82	14.18	156.00
Additional refuse and recycling service	141.82	14.18	156.00
Special services general waste	150.00	15.00	165.00
Special services recycling	75.45	7.55	83.00
Replacement bin due to loss or damage	71.82	7.18	79.00
<u>Waste Tipping Charges for Cars and Trailers</u>			
Not exceeding 1.3m <sup>3</sup> with current tip access pass	0.00	0.00	0.00
Not exceeding 1.3m <sup>3</sup> without current tip access pass	18.18	1.82	20.00
Not exceeding 2.3m <sup>3</sup>	27.27	2.73	30.00
Unsorted loads surcharge	13.64	1.36	15.00
Additional tip access pass (Armadale residents only)	12.73	1.27	14.00
<u>Waste Tipping Charges for General Waste</u>			
Domestic, putrescible and trade waste and logs per tonne	53.64	5.36	59.00
Domestic, putrescible and trade waste and logs minimum	27.27	2.73	30.00
Clean bricks, concrete, sand and soil per tonne	16.36	1.64	18.00
Clean bricks, concrete, sand and soil minimum	27.27	2.73	30.00
Tree loppings, vegetation and garden waste per tonne	38.18	3.82	42.00
Tree loppings, vegetation and garden waste minimum	27.27	2.73	30.00
Mixed green waste and other rubbish surcharge per tonne	13.64	1.36	15.00
Large consignments and special burial		On Application	
Garden Bags Contractors (sorted)	40.90	4.10	45.00
<u>Waste Tipping Charges for Vehicle Bodies</u>			
From residential premises	0.00	0.00	0.00
From commercial and industrial premises	30.00	3.00	33.00
<u>Waste Tipping Charges for Asbestos</u>			
Asbestos per tonne	66.36	6.64	73.00
Asbestos minimum	20.00	2.00	22.00
<u>Waste Tipping Charges for Unprocessed Tyres (Armadale Residents in Small Quantities Only)</u>			
Car tyres per tyre	2.73	0.27	3.00
Small truck tyres per tyre	4.55	0.45	5.00
Truck tyres per tyre	11.81	1.18	13.00
<u>Waste Tipping Charges for Animal Carcasses</u>			
Small animals (dogs etc) per animal	17.27	1.73	19.00
Large animals (cattle etc) per animal	44.55	4.45	49.00
Offal and animal products per tonne	89.10	8.90	98.00
Offal and animal products minimum	44.55	4.45	49.00
<u>Waste Tipping Charges for Weighbridge</u>			
Non-compacted waste per wheel of truck or trailer	17.27	1.73	19.00
Compacted waste per wheel of truck or trailer	22.73	2.27	25.00
Burial surcharges add 50% per rate per wheel			
<u>Waste Tipping Charges for Mulch Collection</u>			
Self-loaded trailer to 3m <sup>3</sup> (Armadale residents)	0.00	0.00	0.00
Loaded by machine to 1 Tonne	14.55	1.45	16.00
Loaded by machine to 1 Tonne (minimum)	14.55	1.45	16.00
<u>Compost Bins</u>			
225 litre compost bin (delivery inclusive)	45.45	4.55	50.00

Administration Fees on Works

12.5% on actual costs incurred for public utility reinstatements and public works (GST) (minimum \$25)

Public Utilities Reinstatements

Actual costs incurred plus 12.5% on-costs and GST (minimum \$25)

Special Road Closures

First road closure	150.00	15.00	165.00
Per additional road closure	100.00	10.00	110.00
Bonds will apply and GST may apply.			

Engineering Supervision

1.5% of contract costs with consulting engineer (GST)			
3% of contract costs without consulting engineer (GST)			
Plumbers permit administration fee	75.00	7.50	82.50

Private Works Charges

Actual costs incurred plus 12.5% on-costs and GST (minimum \$25)

Security Deposit (Footpath / Kerb Inspection Fee)	100.00	10.00	110.00
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